COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☒ *Original* ☐ *Amendment*

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and *file it with the Clerk of the House by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed.** Please ***do not*** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Alec Daman

2. a. Name of Accompanying Relative: _____ ***OR*** ☒ None
   b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____

3. a. Dates: Departure: 10/6/26 Return: 10/8/26
   b. Dates at Personal Expense, if any: _____ ***OR*** ☒ None

4. Departure City: DC Destination: Phoenix, AZ Return City: DC

5. Sponsor(s), Who Paid for the Trip: The ITI Institute

6. Describe Meetings and Events Attended: Met with the leading semiconductor fabs like Intel and TSMC at every part of the AI tech stack including government, education workforce, and companies utilizing AI in the workplace.

7. Attached to this form are ***each*** of the following, *signify that each item is attached by checking the corresponding box*:
   a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
   b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor ***prior*** to the trip, ***including all*** attachments ***and*** the *Additional Sponsor Form(s)*;
   c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; ***and***
   d. ☒ the letter from the Committee on Ethics approving my participation on this trip.

8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
   b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: Alec Daman **Date:** 10/28/26

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Bill Huizenga **Date:** 10/28/26

Signature of Supervising Member: Bill Huizenga

last updated 7/2023

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ *Original* ☐ *Amendment*

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip *within 10 days of their return.*** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: The ITI Institute
2. Travel Destination(s): Phoenix, Arizona
3. Date of Departure: October 6, 2026 Date of Return: October 8, 2026
4. Name(s) of Traveler(s): Alec Daman

   Note: You may list more than one traveler on a form only if ***all*** information is ***identical*** for each person listed.
5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total **Transportation** Expenses	Total **Lodging** Expenses	Total **Meal** Expenses	Total **Other** Expenses (dollar amount per item and description)
Traveler	$1009.90	$320.02	$179.40	N/A
Accompanying Family Member	N/A	N/A	N/A	N/A

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Ashley Berrang **Date:** 10/19/2026

Name: Ashley Berrang **Title:** Executive Director

Organization: The ITI Institute

☒ ***I am an officer of the above-named organization. Signify statement is true by checking box.***

Address: 700 K Street, NW Suite 600, Washington, D.C. 20001

Telephone: 202-524-4397 **Email:** aberrang@institute.tech

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

last updated 7/2023

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Alec Daman

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Alec Daman

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Rep. Bill Huizenga

Office Address: 2232 Rayburn HOB

Telephone Number: 2022254401

Email Address of Contact Person: alec.daman@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, *and* these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: *travel.requests@mail.house.gov*.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Alec Daman

2. Sponsor(s) who will be paying or providing in-kind support for the trip: The ITI Institute

3. City and State **OR** Foreign Country of Travel: Phoenix, Arizona

4. a. Date of Departure: October 6, 2026 Date of Return: October 8, 2026

   b. Yes ☐ No ■ Will you be extending the trip at your personal expense?

   If yes, list dates at personal expense: _____

5. a. Yes ☐ No ■ Will you be accompanied by a family member at the sponsor's expense? **If yes:**

   (1) Name of Accompanying Family Member: _____

   (2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____

   (3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?

6. a. Yes ☐ No ■ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?

   b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ■ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.

   NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**

   As Legislative Director for Rep. Bill Huizenga, who serves as Chair of the South and Central Asia subcommittee with direct jurisdiction over BIS and export controls, this ITI trip is directly related to ~~my duties as we regularly engage in policy matters that directly impact the semiconductor and AI~~ industry. This trip will help me learn more about how our policy could be implemented on the

9. **Yes ☐ No ■ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: Bill Huizenga **Date:** 9/1/26

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

   The ITI Institute

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. ***Check only one.*** I represent that:
   a. ☒ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
   b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
   c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

   If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): See Attachment A.

5. Yes ☐ No ☒ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: October 6, 2026 Date of Return: October 8, 2026

7. a. City of departure: October 8, 2026
   b. Destination(s): Phoenix, Arizona
   c. City of return: Arlington, Virginia

8. ***Check only one.*** I represent that
   a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
   b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
   c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. ***Check only one of the following.***
   a. ☒ I checked 8(a) or (b) above; **OR**
   b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
   c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
   d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. ***Check only one of the following.***
   a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
   b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For ***each*** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip ***and*** its role in organizing and/or conducting the trip:
   See Attachment B.
13. ***Answer parts a and b. Answer part c if necessary***:
   a. Mode of travel: Air ☒ Rail ☐ Bus ☒ Car ☒ Other ☐ (specify:_____)
   b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (specify:_____)
   c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*
15. ***Check only one.*** I represent that either:
   a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
   b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
      1) Detail the cost *per day* of meals (approximate cost may be provided): Approx. cost: 10/6: $86; 10/7: $86; and 10/8: $65
      2) Provide the reason for selecting the location of the event or trip: Metro Phoenix is a focal point for semiconductor manufacturing, AI infrastructure, + workforce development providing staffers with a unique opportunity to gain first-hand insight into how U.S. technology companies are building, scaling, and sustaining the American tech stack.
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
   Hotel Name: Hotel Solaya Scottsdale – JDV by Hyatt City: Scottsdale Cost Per Night: $160 + $22.43 (tax + fees)
   Reason(s) for Selecting: Selected due to its central location relative to the scheduled program sites and facilitates, and efficient transportation to and from the airport.
   Hotel Name: _____ City: _____ Cost Per Night: _____
   Reason(s) for Selecting: _____
   Hotel Name: _____ City: _____ Cost Per Night: _____
   Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total **Transportation** Expenses per Participant	Total **Lodging** Expenses per Participant	Total **Meal** Expenses per Participant
For each Member, Officer, or Employee	$600	$364.86 (incl. room rate + tax and fees) for 2 nights	$237
For each Accompanying Family Member	N/A	N/A	N/A

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	$300 $15	Ground transportation shuttle Ground transportation taxi
For each Accompanying Family Member	N/A	N/A

19. ***Check only one:***
   a. ☒ I certify that I am an officer of the organization listed below; **OR**
   b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**
   a. **I read and understand the Committee's Travel Regulations;**
   b. **I am not a registered federal lobbyist or registered foreign agent; and**
   c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: Ashley Berrang Date: 10/19/2026

Name: Ashley Berrang Title: Executive Director

Organization: The ITI Institute

Address: 700 K Street, NW Suite 600, Washington, D.C. 20001

Email: aberrang@institute.tech Telephone: 202-524-4397

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas
Brad Knott, North Carolina

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia

ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515–6328
Telephone: (202) 225–7103
https://Ethics.House.gov

October 2, 2026

Mr. Alec Daman
Office of the Honorable Bill Huizenga
2232 Rayburn House Office Building
Washington, DC 20515

Dear Mr. Daman:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Phoenix, Arizona, scheduled for October 6 to 8, 2026, sponsored by the ITI Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than $525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Mark DeSaulnier
Ranking Member

MG/MD:eme

The ITI Institute

The ITI Institute House Staff Educational Trip to Pheonix, Arizona
Tuesday, October 6 – Thursday, October 8, 2026
"Building the American Tech Stack: From Foundation to Application"

Attachment A: Question 4 – Names, titles, and explanation for invitations for all House invitees.

The ITI Institute is organizing this educational trip for congressional staff from both Republican and Democratic offices in the U.S. House of Representatives seeking to learn more about tangible, everyday benefits technology brings to economies and communities across the U.S. through thoughtful conversations.

The program will feature a series of briefings and site visits highlighting key issues at the intersection of tech and innovation. The staff members listed below were invited because of their work on policy issues in tech including AI, cybersecurity, export controls, semiconductors, energy, permitting reform, manufacturing, and R&D. The invitees work as committee staff or for Members who serve on the House Energy and Commerce, Ways and Means, Homeland Security, China Select, Science, Space, and Technology, Oversight and Government Reform, Foreign Affairs, and New Democrats Coalition or are staffers in House Leadership offices specifically covering tech policy. The staffers selected are professionals with tech portfolios covering the aforementioned issues and play a vital role in advancing policy and innovation in tech.

INVITEES

U.S. House of Representatives Congressional Staff

First	Last	Title	Office
Shelby	Adams	Legislative Assistant	Troy Carter (LA)
Elizabeth	Adkins	Chief of Staff	Valerie Foushee (NC)
Claire	Alden	Deputy Chief of Staff / Legislative Director	Lance Gooden (TX)
Liz	Amster	Chief of Staff	Jake Auchincloss (MA)
Vernon	Baker	Senior Policy Adviser	Hakeem Jeffries (NY)
Amanda	Baldwin	Chief of Staff	Nathaniel Moran (TX)
Lyssa	Bell	Executive Director, RSC	August Pfluger (TX)
Caroline	Bender	Chief of Staff	Erin Houchin (IN)
Moira	Bergin	Subcommittee Director and Counsel (Minority)	House Homeland Security Committee, Subcommittee on Cybersecurity and Infrastructure Protection
Raj	Bharwani	Senior Advisor	House Committee on Oversight and Government Reform
Jeff	Bishop	Chief of Staff	Jefferson Shreve (IN)
Thomas	Blanford	Legislative Director	Scott Fitzgerald (WI)
Steven	Blattner	Deputy Chief of Staff	Yvette Clarke (NY)
Anne-Marie	Boisseau	Chief of Staff	Lizzie Fletcher (TX)
Rachael	Bornstein	Chief of Staff	Suzanne Bonamici (OR)

Lorissa	Bounds	Chief of Staff	Jay Obernolte (CA)
Jackie	Burke	Member Services Director	Majority Whip Tom Emmer (MN)
William	Burns	Senior Legislative Assistant	Jay Obernolte (CA)
John	Byers	Chief of Staff	August Pfluger (TX)
Ashley	Bykerk	Senior Counsel	Minority Whip Katherine Clark (MA)
Zach	Cafritz	Chief of Staff	Don Beyer (VA)
Abby	Carter	Chief of Staff	Suhas Subramanyam (VA)
Marc	Cevasco	Chief of Staff	Ted Lieu (CA)
Emma	Chance	Legislative Assistant	Nathan Moran (TX)
Rachel	Chasalow	Legislative Assistant	Linda Sánchez (CA)
Jim	Cho	Chief of Staff	Sydney Kamlager-Dove (CA)
Becky	Cornell	Chief of Staff	Pete Aguilar (CA)
Hayden	Crawford	Legislative Director	Randy Weber (TX)
Dante	Cutrona	Chief of Staff	John Joyce (PA)
Alec	Daman	Senior Legislative Assistant	Bill Huizenga (MI)
Mike	Dankler	Deputy Chief of Staff	Rudy Yakym (IN)
Tim	Del Monico	Chief of Staff	Sam Liccardo (CA)
Eric	Delaney	Policy Director	Pete Aguilar (CA)
Sonali	Desai	Executive Director	House Democratic Caucus
Andrew	Deshler	Senior Legislative Assistant	Andrea Salinas (OR)
Kelly	Fabian	Chief Counsel	House Energy & Commerce, Subcommittee on Manufacturing and Trade
Casey	Fitzpatrick	Counsel	Majority Leader Scalise (LA)
Roddy	Flynn	Chief of Staff	Sarah McBride (DE)
Ian	Foley	Policy Director	Majority Whip Tom Emmer (MN)
Hannah	Fraher	Chief of Staff	Mike Haridopolos (FL)
Sarah	Ghermay	Chief of Staff	Yassamin Ansari (AZ)
Abby	Goins	Legislative Director	Adrian Smith (NE)
Andrew	Grossman	Staff Director, Democratic/ Chief Counsel, Tax	Mike Thompson (CA)
Anubhav	Gupta	Senior Professional Staff Member	House Foreign Affairs Committee
Ashley	Gutwein	Chief of Staff	Zach Nunn (IA)
Troy	Hall	Staff Director	House Committee on Science, Space, and Technology
Meryl	Harold	Chief of Staff	Deborah Ross (NC)
Emily	Hebein	Chief of Staff	Bob Latta (OH)
Andrew	Heineman	Legislative Director	Kweisi Mfume (MD)

Roland	Hernandez	Staff Director (Majority)	House Homeland Security Committee Subcommittee on Cybersecurity and Infrastructure Protection
Patrick	Herrera	Senior Legislative Assistant	Keith Self (TX)
Landon	Hoffman	Chief of Staff	Laurel Lee (FL)
Victoria	Honard	Legislative Director	Suzan DelBene (WA)
Quentin	Hout	Policy Adviser	Majority Leader Scalise (LA)
Brad	Howard	Chief of Staff	Greg Stanton (AZ)
Mary	Huang	Senior Counsel	House Energy & Commerce Committee
Dylan	Irlbeck	Legislative Assistant	Lori Trahan (MA)
Tasia	Jackson	Chief of Staff	Hakeem Jeffries (NY)
Keighle	Joyce	Staff Director (Majority)	House Homeland Security
Zach	Kahan	Legislative Director	Luz Rivas (CA)
Ty	Kennedy	Deputy Chief of Staff, Policy	Julie Fedorchak (ND)
Kate	Kenworthy	Chief of Staff	Kevin Mullin (CA)
Olivia	Kirchberg	Deputy Chief of Staff/Legislative Director	Brad Schneider (IL)
B.J.	Koohmaraie	Policy Director	Majority Leader Scalise (LA)
Yujin	Lee	Chief of Staff	Rob Menedez (NJ)
Giulia	Leganksi	Chief Counsel	House Energy & Commerce, Subcommittee on Manufacturing and Trade
Jaelin	Lespier	Legislative Assistant	James Walkinshaw (VA)
Matthew	Low	Professional Staff Member	House Committee on Small Business
Matt	Margulies	Professional Staff Member [Trade] (Majority)	House Select Committee on the Strategic Competition Between the US and China
Hannah	Marsh	Legislative Assistant	Hillary Scholten (MI)
Dylan	McGowan	Policy Adviser	Don Beyer (VA)
Georgia	McLean	Legislative Assistant	Rob Menendez (NJ)
Alan	McQuinn	Professional Staff Member	House Committee on Science, Space, and Technology
Pranay	Mittal	Professional Staff Member	House Committee on Science, Space, and Technology
Ben	Monticello	Legislative Director	Darin LaHood (IL)
Jeff	Morgan	Chief of Staff	Paul Tonko (NY)
Jason	Morganti	Senior Legislative Assistant	Ron Estes (KS)
Bo	Morris	Chief of Staff	Joe Neguse (CO)
Gianluca	Nigro	Deputy Chief of Staff	Brendan Boyle (PA)
Ben	Noon	Professional Staff Member	House Foreign Affairs Committee
Rob	Nuttall	Deputy Chief of Staff/ Legislative Director	Terri Sewell (AL)

Nick	O'Boyle	Professional Staff Member	House Ways & Means Committee, Subcommittee on Tax
Louise	O'Rourke	Chief of Staff	Kim Schrier (WA)
Kevin	Orellana	Legislative Assistant	Vince Fong (CA)
Nick	Owen	Senior Legislative Assistant	Suzanne Bonamici (OR)
Hillary	Parkinson	Chief of Staff	Keith Self (TX)
Hilary	Pinegar	Legislative Director	Jason Smith (MO)
Donald	Pollard	Deputy Chief of Staff/ Legislative Director	Jennifer McClellan (VA)
Karthik	Raja	Professional Staff Member/ Counsel	House Foreign Affairs Committee
Evangelos	Razis	Counsel	House Energy & Commerce, Manufacturing and Trade Subcommittee
Garrett	Reilly	Policy Adviser	Beth Van Duyne (TX)
Josh	Ricken	Legislative Counsel	Russell Fry (SC)
Rebekah	Rodriguez	Legislative Director	Blake Moore (UT)
Xenia	Ruiz	Deputy Chief of Staff	House Democratic Whip Katherine Clark (MA)
Michelle	Schein	Deputy Chief of Staff, Policy and Advocacy/ Legislative Director	Greg Stanton (AZ)
Alex	Scheuer	Policy Adviser	House Minority Leader Hakeem Jeffries (NY)
Niel	Schrage	Senior Policy Advisor	Erin Houchin (IN)
Ben	Schwartz	Legislative Assistant	Josh Gottheimer (NJ)
Katherine	Sears	Chief of Staff	Vince Fong (CA)
Ziyan	Sears	Senior Legislative Assistant, Energy Policy	Scott Peters (CA)
Sarah	Servin	Chief of Staff	Adam Smith (WA)
Josh	Shapiro	Legislative Director	Debbie Dingell (MI)
David	Silberberg	Chief of Staff	Judy Chu (CA)
Philip	Singleton	Chief of Staff	Rich McCormick (GA)
Sarah	Skirmont	Legislative Director	Linda Sánchez (CA)
Taylor	Smith	Tax and Economic Policy Adviser	House Democratic Whip Katherine Clark (MA)
Jamie	Smith	Chief of Staff	Jame Walkinshaw (VA)
Jackie	Sobol	Senior Legislative Assistant	Scott Peters (CA)
Dahlia	Sokolov	Policy Director	House Committee on Science, Space, and Technology
Anne	Sokolov	Executive Director	New Democrats Coalition
Ian	Staples	National Security Adviser	Katherine Clark (MA)
Anna Claire	Stietenroth	Legislative Director	Brian Jack (GA)
Tim	Svoboda	Chief of Staff	Glenn Grothman (WI)
Steve	Szorm	Deputy General Counsel	House Select Committee on the Strategic Competition Between the US and China

Brad	Tauber	Legislative Assistant/ Foreign Policy Adviser	Greg Landsman (OH)
Shana	Teehan	Chief of Staff	Julie Fedorchak (ND)
Johanna	Thomas	Senior Counsel	House Energy & Commerce Committee, Subcommittee on Communications and Technology
Claudia	Urrabazo	Chief of Staff	Luz Rivas (CA)
Kara	Verma	Legislative Director	George Whitesides (CA)
Scott	Watson	Legislative Director / Deputy Chief of Staff	Gabe Evans (CO)
Zach	Weidlich	Chief of Staff	Craig Goldman (TX)
Alexandra	Whittaker	Staff Director, Democratic/Chief Counsel, Trade	House Ways & Means Committee, Subcommittee on Trade
Katharine	Willey	Senior Counsel	House Energy & Commerce

The ITI Institute

The ITI Institute House Staff Educational Trip to Phoenix, Arizona
Tuesday, October 6 – Thursday, October 8, 2026

"Building the American Tech Stack: From Foundation to Application"

Attachment B: Question 12 – Sponsor's interest in the subject and role in organizing

The ITI Institute, a section 501(c)(3) organization, is the sole organizer and sponsor of this trip. The Institute's mission is to educate about how technology affects daily life, economic growth, and innovation. Consistent with that mission, the Institute is sponsoring this three-day educational program in Phoenix to provide U.S. House of Representatives staff with a firsthand look at the infrastructure, manufacturing, research, and applied technologies that comprise the modern U.S. technology ecosystem.

The trip will bring together experts from leading technology companies and the public sector for site visits and discussions examining how U.S. technology companies develop, deploy, and sustain the American tech stack. The trip is intended to deepen staff's understanding of the relationship among foundational infrastructure and hardware, data systems, model development, cybersecurity, and end-user applications, and of how those components work together to support innovation, economic competitiveness, and national resilience. Topics will include artificial intelligence, workforce development, energy, health, cybersecurity, manufacturing, research and development, and trade.

The ITI Institute is solely responsible for planning, organizing, and paying for the trip. The Institute will pay trip expenses directly, including transportation, lodging, and meals. Participating companies and other entities will provide educational briefings and site access as part of the program, but no other entity is providing funds, services, or in-kind assistance intended to finance any aspect of the trip. The itinerary is limited to educational programming and related travel between the airport, hotel, and scheduled program locations; it does not include recreational or entertainment activities.

The Institute

Post-Travel Primary Trip Sponsor Materials

The ITI Institute House Staff Educational Trip to Phoenix, Arizona
Tuesday, October 6 – Thursday, October 8, 2026
"Building the American Tech Stack: From Foundation to Application"

List of confirmed participants:

First	Last	Title	Office
Dante	Cutrona	Chief of Staff	John Joyce (PA)
Alec	Daman	Senior Legislative Assistant	Bill Huizenga (MI)
Bradley	Howard	Chief of Staff	Greg Stanton (AZ)
Donald	Pollard	Deputy Chief of Staff / Legislative Director	Jennifer McClellan (VA)
Garrett	Reilly	Policy Adviser	Beth Van Duyne (TX)
Philip	Singleton	Chief of Staff	Rich McCormick (GA)
Taylor	Smith	Tax and Economic Policy Adviser	Democratic Whip Katherine Clark (MA)
Scott	Watson	Deputy Chief of Staff / Legislative Director	Gabe Evans (CO)

The ITI Institute

The ITI Institute House Staff Educational Trip to Phoenix, Arizona

Tuesday, October 6 – Thursday, October 8, 2026

"Building the American Tech Stack: From Foundation to Application"

ITINERARY

Day 1 – Tuesday, October 6

9 AM	Arrive Washington Reagan (DCA), meet at gate
10 AM	Wheels up from DCA on **American Airlines Flight #1218**
12:08 PM	Wheels down: Phoenix Sky Harbor Int'l Airport (PHX)
1 PM	Shuttle bus transportation from airport to **Waymo**
On shuttle	Introduction to The ITI Institute and Trip Overview *En route to Waymo* Welcome, intros, and briefing from the leadership of The ITI Institute. Staffers will get an overview of The Institute's mission and outline the objectives for the Phoenix-area site visits. *Lunch provided by and paid for by The ITI Institute*. **Featured Speaker:** • **Ashley Berrang**, Executive Director, The ITI Institute
1:45 PM	Waymo: From Factory Floor to Autonomous Road *7035 East Pecos Rd., Building 4, Mesa, AZ 85212* Waymo is investing in U.S. manufacturing with an autonomous vehicle factory in Metro Phoenix. This visit provides the delegation with a comprehensive look at the physical deployment of the American AI stack, showcasing how advanced autonomy transitions from supply chain logistics to real-world commercial operation. During the tour of this 239,000-square-foot facility, Waymo experts will demonstrate how flexible assembly, hardware-software integration, and high-precision testing enable scaling the 6th-generation Waymo Driver across platforms like the Ojai and Hyundai Ioniq 5. Staff will see firsthand how domestic integration drives manufacturing leadership and enables fully autonomous vehicles to transition directly from the assembly line into public service. **Featured Speaker:** • **Amanda Bell**, Program Manager of Manufacturing Operations, Waymo
2:50 PM	Shuttle bus transportation to **Intel**
3:15 PM	Intel Arizona: Innovation, Manufacturing & Workforce *4500 S. Dobson Rd., Chandler, AZ 85248* Delegation members will receive an overview of Intel's longstanding presence and major investments in Arizona, including the company's role as an integrated device

	manufacturer and its partnerships with regional education and workforce institutions to strengthen the semiconductor talent pipeline. The visit will also provide a firsthand look at Intel's Arizona campus and advanced manufacturing operations, including facilities that have received partial funding through the CHIPS and Science Act. Featured Speakers: • Angela Creedon, Director for Arizona and New Mexico State and Local Government Relations, Intel • J. Michael Fendrick, Staff Engineer and Operational Innovation Leader, Intel
5:15 PM	Shuttle bus transportation to Hotel Soloya
5:50 PM	Arrive Hotel Solaya – JDV by Hyatt + check-in *4000 N. Drinkwater Blvd., Scottsdale, AZ 85251*
6:35 PM	Group assembles in the lobby
6:45 PM	Ground transportation from hotel to dinner
7 PM	Dinner Program: "What is the American Tech Stack - An Introduction" presented by The ITI Institute *Dinner location to be determined* A structured conversation with speakers representing the different layers that make up the stack: Infrastructure, Data, Model Development and Operations, Application, and Cross-layer will provide baseline knowledge and help prepare staff for the Phoenix program. *Dinner provided by and paid for by The ITI Institute.* Featured Speakers: • Eric Breckenfeld, Sr. Director of Tech Policy, NVIDIA • Gerry Petrella, General Manager, U.S. Public Policy, Microsoft • Courtney Lang, VP, Public Policy, ITI
8:30 PM	Return to hotel
8:45 PM	Arrive hotel / No further scheduled activities for Day 1.

Day 2 – Wednesday, October 7

7:15 AM	Group assembles in the lobby
7:30 AM	Shuttle bus transportation from hotel to TSMC
8:30 AM	TSMC Arizona Breakfast Program: Inside Advanced Semiconductor Manufacturing *5088 W. Innovation Cir., Phoenix, AZ 85083* Congressional staff will visit TSMC Arizona, the company's first U.S. advanced semiconductor manufacturing campus, to learn how leading-edge chips are being produced and what is required to build and operate a major semiconductor manufacturing site.

	During a briefing with TSMC Arizona leaders, staffers will hear about the company's operations in Arizona, including its investment in the state- the largest foreign direct investment in U.S. history- as well as the construction and infrastructure needs, highly specialized workforce, and supply chain required to support advanced semiconductor manufacturing. The visit will help staff better understand how semiconductor fabs are planned, built, and operated. *Breakfast provided by and paid for by The ITI Institute.* Featured Speakers: • Rose Castanares, President, TSMC Arizona • Glenn Muzyka, Head of Construction, Director New Fab Engineering, TSMC Arizona • Linchen Anna Yap, Department Head of Organizational Effectiveness, TSMC Arizona
10:10 AM	Shuttle bus transportation to Estrella Mountain Community College
11 AM	Microsoft: Building the Datacenter Workforce *13285 W. Thomas Rd., Phoenix, AZ 85037* Congressional staff will visit Microsoft's Datacenter Academy at Estrella Mountain Community College to learn how Microsoft partners with local educators to prepare and upskill workers for careers that support data center operations. The visit will begin with a briefing on the Datacenter Academy, including the partnership with Estrella Mountain Community College, the program's workforce training model, and the pathways it creates into technology careers. Staff will then tour the Datacenter Academy Lab environment to see how students gain hands-on exposure to the equipment, systems, and technical skills used in real-world data center operations. Microsoft will also highlight perspectives from alumni, demonstrating how the program connects education and workforce development with local employment opportunities. Featured Speakers: • Adonis Trujillo, Senior Community Affairs Manager, Microsoft • Jason Kinchelow, Datacenter Operations Manager, Microsoft • Dr. Rey Rivera, President, Estrella Mountain Community College • Dr. Paula Livingston, Vice President Academic Affairs, Estrella Mountain Community College • Dr. Becky Baranowski, Dean of Academic and Workforce Programs, Estrella Mountain Community College
12:05 PM	Shuttle bus transportation to ASU
12:55 PM	Lunch Program: Developing the Workforce Behind the American Tech Stack presented by Arizona State University (ASU) *7700 S. River Pkwy., Tempe, AZ 85284*

	The delegation will receive an overview of Arizona State University's role in supporting Arizona's technology and semiconductor ecosystem through workforce development, research, and industry partnerships. ASU will highlight how it prepares students for careers with semiconductor manufacturers, advanced manufacturers, and technology companies while advancing research in areas including microelectronics, advanced manufacturing, AI, and materials science. Staffers will also learn about ASU's partnerships with Applied Materials, TSMC, and other industry leaders that connect education, research, and commercialization to strengthen domestic semiconductor manufacturing and U.S. economic competitiveness. The briefing will also provide context for the tour at ASU MacroTechnology Works with Applied Materials. *Lunch provided by and paid for by The ITI Institute.* Featured Speakers: • Jason Conrad, Chief Operating Officer, ASU Southwest Advanced Prototyping Hub, ASU • Kevin Reinhart, Executive Director, Emerging Technologies, ASU • Binil Starly, School Director, ASU School of Manufacturing Systems and Networks • Grace O'Sullivan, Vice President, ASU Office of University Affairs, TSMC Partnership Initiatives • Kyle Squires, Senior Vice Provost, Engineering, Computing and Technology, ASU; Vice Provost of the Polytechnic Campus; Dean, Fulton Schools of Engineering, ASU • Luna Lu, Vice President Innovation, ASU • Kevin McGinnis, Vice President, Strategic Technology Initiatives, ASU
1:45 PM	Walk to AMAT
1:55 PM	Applied Materials (AMAT): Powering the Stack: U.S. Semiconductor Manufacturing in Action *7700 S. River Pkwy., Tempe, AZ 85284* Applied Materials is the largest U.S. producer of semiconductor manufacturing equipment, and its tools are used to produce virtually every new chip in the world. To gain a better understanding of chip manufacturing, the delegation will visit AMAT's shared R&D and prototyping facility located inside ASU's MacroTechnology Works complex at the ASU Research Park. The Materials-to-Fab Center is designed to accelerate the transfer of innovations from ideation to fab prototype by bringing AMAT's state-of-the-art semiconductor manufacturing equipment into a collaborative environment where the university, industry partners, startups, government entities, and other academic institutions can work together. Featured Speakers: • Mohith Verghese, Managing Director, Applied Materials

	• **Shankar Swaminathan**, Senior Director, Applied Materials • **Gary Sypherd**, Director, Applied Materials
3:25 PM	Shuttle bus transportation to **Iron Mountain**
3:45 PM	Iron Mountain: Powering the American Tech Stack ***615 N. 48th St., Phoenix, AZ 85008*** During the site visit to Iron Mountain's Phoenix data center campus, the delegation will observe live data center operations while touring an active data hall to see the physical infrastructure in action. Facility experts will present an overview of daily operational protocols, security standards, and power management strategies. Additionally, the staffers will learn about Iron Mountain's building design, energy and water best practices, and overall sustainability. **Featured Speakers:** • **Jason Pfaff**, Vice President & General Manager, North America, Iron Mountain • **Travis Lamb**, Director, Data Center Operations, Iron Mountain • **John Angle**, Senior Operations Manager, Iron Mountain
5 PM	Shuttle bus transportation to **hotel**
5:15 PM	Arrive hotel
5:50 PM	Group assembles in the lobby
5:55 PM	Walk to dinner
6 PM	Qualcomm Workshop & Dinner Program: Coding the Future Workforce ***Dinner location to be determined*** Qualcomm will provide an interactive look at the innovation pipeline driving America's technology leadership, including through STEM education and workforce development. Staffers will gain hands-on experience with Qualcomm's Arduino UNO Q microcontroller, exploring the fundamentals of programming, sensors, and physical computing. Using App Lab, participants will code custom LED displays and interact with accelerometer sensors, experiencing firsthand how hardware and software work together to power the connected, intelligent devices that underpin today's Internet of Things (IoT) and AI-enabled technologies. This interactive activity highlights the skills, technologies, and innovation ecosystem shaping the future workforce and next generation of computing. *Dinner provided by and paid for by The ITI Institute.* **Featured Speaker:** • **Matthew Lussier**, Senior Government Affairs Analyst, Technical Integration for STEM Education, Qualcomm
8 PM	Return to hotel

8:10 PM	Arrive hotel. No further scheduled activities for Day 2.

Day 3 – Thursday, October 8

7 AM	Breakfast at hotel before departure *Breakfast provided by and paid for by The ITI Institute.*
8:00 AM	Group assembles in the lobby with luggage after hotel check-out
8:10 AM	Shuttle bus transportation to **Amazon Fulfillment Center**
9 AM	Amazon: From Fulfillment to Flight - Robotics, Drones, and Modern Supply Chains ***10601 W. Van Buren St., Tolleson, AZ 85353*** The delegation will visit Amazon's QAZ2 facility in Tolleson, the company's first Prime Air site fully integrated into its fulfillment network. Staffers will begin at the co-located SAZ2 Same-Day Delivery facility to follow the complete journey of a package- from fulfillment and processing to final delivery preparation. The visit will then continue at the Prime Air Drone Delivery Center, where the delegation will learn how Amazon is integrating autonomous drone delivery into its logistics network and observe drones taking off and landing. **Featured Speaker:** • **Erik Robertson**, Prime Air Regional Operations Manager, Amazon
10:25 AM	Shuttle bus transportation to **OnePointOne**
10:35 AM	OnePointOne: The Future of Vertical Farming ***855B N. 107th Av., Avondale, AZ 85323*** Staffers will visit a cutting-edge vertical farm using robotics, AI, and automation to rethink how fresh produce is grown. During the visit, the delegation will tour the indoor growing facility and see firsthand how its technology enables high-quality plant production in a highly controlled environment while reducing many of the land, water, and labor constraints associated with traditional agriculture. The program will highlight the future of agriculture, food production, and the role advanced technology can play in building a more efficient and resilient food system. **Featured Speaker:** • **Samuel Bertram,** CEO, OnePointOne
11:20 AM	Shuttle bus transportation to airport (PHX)
11:55 AM	Arrive airport + check-in
1:16 PM	**Wheels up** from Phoenix (PHX) on American Airlines Flight #3231
8:35 PM	**Wheels down** DCA / No further scheduled activities for Day 3 / End of programming.

The ITI Institute

The ITI Institute House Staff Educational Trip to Phoenix, Arizona

Tuesday, October 6 – Thursday, October 8, 2026

"Building the American Tech Stack: From Foundation to Application"

ITINERARY

Day 1 – Tuesday, October 6

9 AM	Arrive Washington Reagan (DCA), meet at gate
10 AM	Wheels up from DCA on **American Airlines Flight #1218**
12:08 PM	Wheels down: Phoenix Sky Harbor Int'l Airport (PHX)
1 PM	Shuttle bus transportation from airport to **Waymo**
On shuttle	Introduction to The ITI Institute and Trip Overview *En route to Waymo* Welcome, intros, and briefing from the leadership of The ITI Institute. Staffers will get an overview of The Institute's mission and outline the objectives for the Phoenix-area site visits. *Lunch en route provided by and paid for by The ITI Institute*. **Featured Speaker:** • **Ashley Berrang**, Executive Director, The ITI Institute
1:45 PM	Waymo: From Factory Floor to Autonomous Road *7035 East Pecos Rd., Building 4, Mesa, AZ 85212* Waymo is investing in U.S. manufacturing with an autonomous vehicle factory in Metro Phoenix. This visit provides the delegation with a comprehensive look at the physical deployment of the American AI stack, showcasing how advanced autonomy transitions from supply chain logistics to real-world commercial operation. During the tour of this 239,000-square-foot facility, Waymo experts will demonstrate how flexible assembly, hardware-software integration, and high-precision testing enable scaling the 6th-generation Waymo Driver across platforms like the Ojai and Hyundai Ioniq 5. Staff will see firsthand how domestic integration drives manufacturing leadership and enables fully autonomous vehicles to transition directly from the assembly line into public service. **Featured Speaker:** • **Amanda (York) Bell**, Program Manager of Manufacturing Operations, Waymo
2:50 PM	Shuttle bus transportation to **Intel**
3:15 PM	Intel Arizona: Innovation, Manufacturing & Workforce *4500 S. Dobson Rd., Chandler, AZ 85248* Delegation members will receive an overview of Intel's longstanding presence and major investments in Arizona, including the company's role as an integrated device manufacturer and its partnerships with regional education and workforce institutions to strengthen the semiconductor talent pipeline. The visit will also provide a firsthand look at Intel's Arizona campus and advanced manufacturing operations, including facilities that have received partial funding through the CHIPS and Science Act. **Featured Speakers:**

- **Angela Creedon**, Director for Arizona and New Mexico State and Local Government Relations, Intel
- **J. Michael Fendrick**, Staff Engineer and Operational Innovation Leader, Intel

5:15 PM Shuttle bus transportation to **Hotel Soloya**

5:50 PM Arrive **Hotel Solaya – JDV by Hyatt** + check-in
4000 N. Drinkwater Blvd., Scottsdale, AZ 85251

6:50 PM Group assembles in the lobby

6:55 PM Walk from hotel to dinner

7 PM Dinner Program: "What is the American Tech Stack - An Introduction" presented by The ITI Institute
Beginner's Luck - 7240 E. Main St. Ste C100, Scottsdale, AZ 85251
A structured conversation with speakers representing the different layers that make up the stack: Infrastructure, Data, Model Development and Operations, Application, and Cross-layer will provide baseline knowledge and help prepare staff for the Phoenix program.
Dinner provided by and paid for by The ITI Institute.
Featured Speakers:

- **Gerry Petrella**, General Manager, U.S. Public Policy, **Microsoft**
- **Sophie Shulman**, Director of Advanced Robotics, Autonomous Vehicles and Digital Twins, **NVIDIA**
- **Robert McGruer**, Director, Policy, Trust, Data, and Technology, **ITI**

8:30 PM Return to hotel

8:45 PM Arrive hotel / No further scheduled activities for Day 1.

Day 2 – Wednesday, October 7

7:15 AM Group assembles in the lobby

7:30 AM Shuttle bus transportation from hotel to **TSMC**

8:30 AM TSMC Arizona Breakfast Program: Inside Advanced Semiconductor Manufacturing
5088 W. Innovation Cir., Phoenix, AZ 85083
Congressional staff will visit TSMC Arizona, the company's first U.S. advanced semiconductor manufacturing campus, to learn how leading-edge chips are being produced and what is required to build and operate a major semiconductor manufacturing site.

During a briefing with TSMC Arizona leaders, staffers will hear about the company's operations in Arizona, including its investment in the state- the largest foreign direct investment in U.S. history- as well as the construction and infrastructure needs, highly specialized workforce, and supply chain required to support advanced semiconductor manufacturing. The visit will help staff better understand how semiconductor fabs are planned, built, and operated.
Breakfast provided by and paid for by The ITI Institute.
Featured Speakers:

- **Rose Castanares**, President, TSMC Arizona
- **Spencer Leese**, Legal Director, TSMC Arizona

10:10 AM Shuttle bus transportation to **Estrella Mountain Community College**

11 AM [Microsoft: Building the Datacenter Workforce]

13285 W. Thomas Rd., Phoenix, AZ 85037

Congressional staff will visit Microsoft's Datacenter Academy at Estrella Mountain Community College to learn how Microsoft partners with local educators to prepare and upskill workers for careers that support data center operations.

The visit will begin with a briefing on the Datacenter Academy, including the partnership with Estrella Mountain Community College, the program's workforce training model, and the pathways it creates into technology careers.

Staff will then tour the Datacenter Academy Lab environment to see how students gain hands-on exposure to the equipment, systems, and technical skills used in real-world data center operations. Microsoft will also highlight perspectives from alumni, demonstrating how the program connects education and workforce development with local employment opportunities.

Featured Speakers:

- Gerry Petrella, General Manager, U.S. Public Policy, Microsoft
- Adonis Trujillo, Senior Community Affairs Manager, Microsoft
- Jason Kinchelow, Datacenter Operations Manager, Microsoft
- Dr. Rey Rivera, President, Estrella Mountain Community College
- Dr. Paula Livingston, Vice President Academic Affairs, Estrella Mountain Community College
- Dr. Becky Baranowski, Dean of Academic and Workforce Programs, Estrella Mountain Community College

12:05 PM Shuttle bus transportation to ASU

12:55 PM [Lunch Program: Developing the Workforce Behind the American Tech Stack presented by Arizona State University (ASU)]

7700 S. River Pkwy., Tempe, AZ 85284

The delegation will receive an overview of Arizona State University's role in supporting Arizona's technology and semiconductor ecosystem through workforce development, research, and industry partnerships. ASU will highlight how it prepares students for careers with semiconductor manufacturers, advanced manufacturers, and technology companies while advancing research in areas including microelectronics, advanced manufacturing, AI, and materials science.

Staffers will also learn about ASU's partnerships with Applied Materials, TSMC, and other industry leaders that connect education, research, and commercialization to strengthen domestic semiconductor manufacturing and U.S. economic competitiveness. The briefing will also provide context for the tour at ASU MacroTechnology Works with Applied Materials.

Lunch provided by and paid for by The ITI Institute.

Featured Speakers:

- Jason Conrad, Chief Operating Officer, ASU Southwest Advanced Prototyping Hub, ASU
- Kevin Reinhart, Executive Director, Emerging Technologies, ASU

- **Grace O'Sullivan**, Vice President, ASU Office of University Affairs, TSMC Partnership Initiatives
- **Adam Eklund,** Senior Program Manager- Office of Research, Innovation and Entrepreneurship, ASU
- **Tamara Gilgoric,** Program Manager- School of Manufacturing Systems and Networks, ASU
- **Luna Lu**, Vice President Innovation, ASU
- **Kevin McGinnis**, Vice President, Strategic Technology Initiatives, ASU

1:45 PM Walk to AMAT

1:55 PM [Applied Materials (AMAT): Powering the Stack: U.S. Semiconductor Manufacturing in Action]

7700 S. River Pkwy., Tempe, AZ 85284

Applied Materials is the largest U.S. producer of semiconductor manufacturing equipment, and its tools are used to produce virtually every new chip in the world. To gain a better understanding of chip manufacturing, the delegation will visit AMAT's shared R&D and prototyping facility located inside ASU's MacroTechnology Works complex at the ASU Research Park.

The Materials-to-Fab Center is designed to accelerate the transfer of innovations from ideation to fab prototype by bringing AMAT's state-of-the-art semiconductor manufacturing equipment into a collaborative environment where the university, industry partners, startups, government entities, and other academic institutions can work together.

Featured Speakers:

- **Shankar Swaminathan**, Senior Director, Applied Materials

3:25 PM Shuttle bus transportation to **Iron Mountain**

3:45 PM [Iron Mountain: Powering the American Tech Stack]

615 N. 48th St., Phoenix, AZ 85008

During the site visit to Iron Mountain's Phoenix data center campus, the delegation will observe live data center operations while touring an active data hall to see the physical infrastructure in action.

Facility experts will present an overview of daily operational protocols, security standards, and power management strategies. Additionally, the staffers will learn about Iron Mountain's building design, energy and water best practices, and overall sustainability.

Featured Speakers:

- **Jason Pfaff**, Vice President & General Manager, North America, Iron Mountain
- **Travis Lamb**, Director, Data Center Operations, Iron Mountain
- **John Angle**, Senior Operations Manager, Iron Mountain

5 PM Shuttle bus transportation to **hotel**

5:15 PM Arrive hotel

5:55 PM Group assembles in the lobby, moves to Mariposa meeting room

6 PM — Qualcomm Workshop: Coding the Future Workforce

Hotel Solaya Scottsdale – Mariposa meeting room

Qualcomm will provide an interactive look at the innovation pipeline driving America's technology leadership, including through STEM education and workforce development.

Staffers will gain hands-on experience with Qualcomm's Arduino UNO Q microcontroller, exploring the fundamentals of programming, sensors, and physical computing. Using App Lab, participants will code custom LED displays and interact with accelerometer sensors, experiencing firsthand how hardware and software work together to power the connected, intelligent devices that underpin today's Internet of Things (IoT) and AI-enabled technologies.

This interactive activity highlights the skills, technologies, and innovation ecosystem shaping the future workforce and next generation of computing.

Featured Speaker:

- Matthew Lussier, Senior Government Affairs Analyst, Technical Integration for STEM Education, Qualcomm
- Ama Debrah, Senior Government Affairs Analyst, Qualcomm
- Brianne Wada, Workforce Development Lead, Government Affairs Analyst, Qualcomm

7 PM — Group assembles in the lobby, transportation to restaurant

7:15 PM — Group Dinner

Ivy & Olive - 7135 E. Camelback Rd, Scottsdale, AZ

Dinner provided by and paid for by The ITI Institute.

8:30 PM — Return to hotel

8:10 PM — Arrive hotel. No further scheduled activities for Day 2.

Day 3 – Thursday, October 8

7 AM — Breakfast at hotel before departure

Breakfast provided by and paid for by The ITI Institute.

8:00 AM — Group assembles in the lobby with luggage after hotel check-out

8:10 AM — Shuttle bus transportation to Amazon Fulfillment Center and Prime Air

9 AM — Amazon: From Fulfillment to Flight - Robotics, Drones, and Modern Supply Chains

10601 W. Van Buren St., Tolleson, AZ 85353

The delegation will visit Amazon's QAZ2 facility in Tolleson, the company's first Prime Air site fully integrated into its fulfillment network.

Staffers will begin at the co-located SAZ2 Same-Day Delivery facility to follow the complete journey of a package- from fulfillment and processing to final delivery preparation. The visit will then continue at the Prime Air Drone Delivery Center, where the delegation will learn how Amazon is integrating autonomous drone delivery into its logistics network and observe drones taking off and landing.

Featured Speaker:

- **Melissa Acuña**, Operations Manager, Amazon
- **Shayne Kozinski**, Operations Site Manager, Amazon
- **Warren McKeithen**, Prime Air Operations Manager, Amazon

10:25 AM Shuttle bus transportation to **OnePointOne**

10:35 AM [OnePointOne: The Future of Vertical Farming]

855B N. 107th Av., Avondale, AZ 85323

Staffers will visit a cutting-edge vertical farm using robotics, AI, and automation to rethink how fresh produce is grown. During the visit, the delegation will tour the indoor growing facility and see firsthand how its technology enables high-quality plant production in a highly controlled environment while reducing many of the land, water, and labor constraints associated with traditional agriculture.

The program will highlight the future of agriculture, food production, and the role advanced technology can play in building a more efficient and resilient food system.

Featured Speaker:

- **Samuel Bertram,** CEO, OnePointOne

11:20 AM Shuttle bus transportation to airport (PHX)

Lunch en route provided by and paid for by The ITI Institute.

11:55 AM Arrive airport + check-in

1:16 PM **Wheels up** from Phoenix (PHX) on American Airlines Flight #3231

8:35 PM **Wheels down** DCA / No further scheduled activities for Day 3 / End of programming.