COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☐ *Original* ☐ *Amendment*

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and *file it with the Clerk of the House by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed.** Please ***do not*** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: John Ryder Duncan
2. a. Name of Accompanying Relative: _____ ***OR*** ☒ None
   b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: October 4, 2026 Return: October 9, 2026
   b. Dates at Personal Expense, if any: _____ ***OR*** ☒ None
4. Departure City: Washington, D.C. Destination: Mexico City, Mexico Return City: Washington, D.C.
5. Sponsor(s), Who Paid for the Trip: Inter-American Dialogue and the Woodrow Wilson Center for International Scholars
6. Describe Meetings and Events Attended: Please see attached agenda
7. Attached to this form are ***each*** of the following, *signify that each item is attached by checking the corresponding box*:
   a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
   b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor ***prior*** to the trip, ***including all*** attachments ***and*** the *Additional Sponsor Form(s)*;
   c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; ***and***
   d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
   b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: _____ **Date:** 10/27/2026

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Rep. Juan Ciscomani **Date:** 10/27/2026

Signature of Supervising Member: _____

last updated 7/2023

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☐ *Original* ☐ *Amendment*

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip *within 10 days of their return.*** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: The Inter-American Dialogue and the Woodrow Wilson Center for International Scholars

2. Travel Destination(s): Mexico City, Mexico

   Date of Departure: October 4, 2026 Date of Return: October 9, 2026

3. Name(s) of Traveler(s): Please see attached

   Note: You may list more than one traveler on a form only if ***all*** information is ***identical*** for each person listed.

4. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total **Transportation** Expenses	Total **Lodging** Expenses	Total **Meal** Expenses	Total **Other** Expenses (dollar amount per item and description)
Traveler	Flights: $1,276.22 USD Bus: $193.44 Total: $1,469.66	$1,288.55 USD	$730.79 USD	Translation: $41.34 Museum Guides/Tickets: $58.82 Snacks: $14.89 Notepads/Pens: $26.10 Total: $141.15
Accompanying Family Member				

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: _____ **Date:** 10/26/2026

Name: Lila Abed **Title:** Program Director

Organization: The Woodrow Wilson Center for International Scholars

☒ ***I am an officer of the above-named organization. Signify statement is true by checki ng box.***

Address: 1155 15th Street NW 20005, Washington DC

Telephone: 202 822 9002 **Email:** labed@thedialogue.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

last updated 7/2023

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☐ *Original* ■ *Amendment*

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip *within 10 days of their return.*** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: The Inter-American Dialogue and the Woodrow Wilson Center for International Scholars
2. Travel Destination(s): Mexico City, Mexico
3. Date of Departure: October 4, 2026 Date of Return: October 9, 2026
4. Name(s) of Traveler(s): Please see attached

   Note: You may list more than one traveler on a form only if ***all*** information is ***identical*** for each person listed.
5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total **Transportation** Expenses	Total **Lodging** Expenses	Total **Meal** Expenses	Total **Other** Expenses (dollar amount per item and description)
Traveler	Flights: $1,276.22 USD Bus: $193.44 Total: $1,469.66	$1,288.55 USD	$730.79 USD	Translation: $41.34 Museum Guides/Tickets: $58.82 Snacks: $14.89 Notepads/Pens: $26.10 Total: $141.15
Accompanying Family Member				

6. ☐ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Keri Lowry **Date:**

Name: Keri Lowry **Title:**

Organization: The Woodrow Wilson Center for International Scholars

☐ ***I am an officer of the above-named organization. Signify statement is true by checking box.***

Address:

Telephone: **Email:**

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

last updated 7/2023

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: John Ryder Duncan

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: [signature]

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Rep. Juan Ciscomani (AZ-06)

Office Address: Cannon 461

Telephone Number: 202-225-2542

Email Address of Contact Person: ryder.duncan@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, *and* these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: John Ryder Duncan
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Inter-American Dialogue
3. City and State **OR** Foreign Country of Travel: Mexico City, Mexico
4. a. Date of Departure: October 4, 2026 Date of Return: October 9, 2026
   b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?
   If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? **If yes:**
   (1) Name of Accompanying Family Member: _____
   (2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
   (3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
   b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
   NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
   Legislative Assistant - one policy I handle is Trade. This trip will allow me first hand experience w/ trade policy & the opportunity to meet decision makers in Mexico.
9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____ **Date:** 9/4/2026

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

   The Woodrow Wilson Center for International Scholars

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. ***Check only one.*** I represent that:
   a. ☒ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
   b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
   c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

   If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):

   *** Please see attached addendum ***

5. Yes ☐ No ☒ Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of Departure: October 4, 2026 Date of Return: October 9, 2026
7. a. City of departure: Washington, DC area (most likely Dulles, VA)
   b. Destination(s): Mexico City, Mexico
   c. City of return: Washington, DC area (most likely Dulles, VA)
8. ***Check only one.*** I represent that
   a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
   b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
   c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. ***Check only one of the following.***
   a. ☒ I checked 8(a) or (b) above; **OR**
   b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
   c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
   d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. ***Check only one of the following.***
   a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
   b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For ***each*** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip ***and*** its role in organizing and/or conducting the trip:
   *** Please see attached addendum ***

13. ***Answer parts a and b. Answer part c if necessary:***
   a. Mode of travel: Air ☒ Rail ☐ Bus ☒ Car ☐ Other ☐ (specify:_____)
   b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (specify:_____)
   c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. ***Check only one.*** I represent that either:
   a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
   b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
      1) Detail the cost *per day* of meals (approximate cost may be provided): Approximately US$ 70 per day, per person.
      2) Provide the reason for selecting the location of the event or trip: As the capital of Mexico, it is the location where most stakeholders in the US-Mexico relationship operate out of, making it the most efficient location given timeframe of travel.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
   Hotel Name: Hotel Presidente Intercontinental City: Mexico City Cost Per Night: 321.46
   Reason(s) for Selecting: Hotel is centrally located in a safe and convenient part of Mexico City, and consistent with comparable hotels.
   Hotel Name: _____ City: _____ Cost Per Night: _____
   Reason(s) for Selecting: _____
   Hotel Name: _____ City: _____ Cost Per Night: _____
   Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total **Transportation** Expenses per Participant	Total **Lodging** Expenses per Participant	Total **Meal** Expenses per Participant
For each Member, Officer, or Employee	$650	US$ 1,607.30	US$ 600.00
For each Accompanying Family Member	N/A	N/A	N/A

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	$200 $30	U.S. Domestic Travel to and from airport Museum entry fee + guided tour
For each Accompanying Family Member	N/A	N/A

19. ***Check only one:***
    a. ☒ I certify that I am an officer of the organization listed below; **OR**
    b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**
    a. **I read and understand the Committee's Travel Regulations;**
    b. **I am not a registered federal lobbyist or registered foreign agent; and**
    c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: _____ Date: September 2, 2026

Name: Sandy Acosta Title: Director of Government Affairs

Organization: The Woodrow Wilson Center for International Scholars

Address: One Woodrow Wilson Plaza, 1300 Pennsylvavnia Avenue, NW - Washington DC 20004

Email: sandy.acosta@wilsoncenter.org Telephone: 202-676-7255

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas
Brad Knott, North Carolina

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia

ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515–6328
Telephone: (202) 225–7103
https://Ethics.House.gov

October 2, 2026

Mr. John Duncan
Office of the Honorable Juan Ciscomani
461 Cannon House Office Building
Washington, DC 20515

Dear Mr. Duncan:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Mexico,[1] scheduled for October 4 to 9, 2026, sponsored by Inter-American Dialogue and Woodrow Wilson International Center for Scholars.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than $525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House employees may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently $525] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

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[1] Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at https://step.state.gov.

PRIMARY TRIP SPONSOR FORM

ADDENDUM – QUESTION 4:

Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited:

The congressional staff invited to participate on the delegation all either 1) manage or assist in the management of foreign policy within their Member's personal office; or 2) are committee staff members whose portfolio focuses on either Western Hemisphere affairs and/or trade, migration, or other related topics affected by US-Mexico relations, particularly as impacted by the negotiations of the USMCA. Furthermore, engagement with Mexican officials and stakeholders in the US Mexico relationship, such as private sector leaders and experts, provides essential input for bipartisan congressional oversight of this critical bilateral relationship.

Find here a detailed rationale for reaching out to each of the staffers listed below:

(Those Confirmed amongst SFRC or SFRC Member Offices)

- **Victoria Hartman, Policy Advisor, Senate Foreign Relations Committee, Full Committee Majority Staff:** Ms. Hartman covers the Western Hemisphere portfolio for Chairman Risch's full committee staff. Engagement with these officials and stakeholders benefits Chairman Risch's full committee staff, particularly those responsible for covering the Western Hemisphere Affairs portfolio, such as Ms. Hartman, benefit greatly from this engagement by providing the opportunity to view the US-Mexico relationship from various in-country perspectives and inform her oversight responsibilities on this portfolio on behalf of Chairman Risch.
- **Wayne Wickman, Legislative Assistant, Office of Sen. Ted Cruz (R-TX):** As a Texas Senator, Senator Cruz's staff participation enables informed understanding of how USMCA functions and how trade policy affects Texas's economy, border communities, and constituents, and further informs the Senator's work on the Senate Foreign Relations Committee.
- **J.C. Jain, Senior Foreign Policy Advisor, Office of Sen. Tim Kaine (D-VA):** As a senior member of the Senate Foreign Relations Committee with extensive involvement in Latin American policy and hemispheric engagement, Senator Kaine's staff participation is essential to ensure SFRC Minority perspective on bilateral U.S.-Mexico relations and USMCA implementation. His engagement with regional experts will support the Committee's legislative and oversight agenda.
- **Jenn Piatt, Deputy Chief of Staff and Chief Counsel, Office of Sen. Chris Murphy (D-CT):** As a Foreign Relations Committee member actively engaged on Western Hemisphere policy and member of the SFRC Subcommittee on Western Hemisphere, Senator Murphy's staff participation ensures informed congressional perspective on U.S.-Mexico relations, hemispheric stability, and trade policy implementation.

(Those confirmed amongst HFAC or HFAC Member Offices)

- **Samuel Luna, Legislative Director, Office of Rep. Ana Paulina Luna (R-FL):** As a Florida representative, relations with Latin America are often of major importance for a variety of reasons – both constituent ties and commercial ones. Rep. Luna's office benefits from

engagement and exposure to Mexican stakeholders in the relationship with the US, especially as Rep. Luna is a member of HFAC.

- **Sean Smith, Legislative Director, Office of Rep. Maria Elvira Salazar (R-FL):** As a Florida Republican representative with significant constituent interest in U.S.-Mexico relations and hemispheric trade policy, Rep. Salazar's staff participation ensures informed perspective on USMCA implementation and bilateral engagement. Her background and constituent base make direct engagement with Mexican officials essential for representing Florida's interests. This is key as Rep. Salazar chairs the Subcommittee on Western Hemisphere Affairs on HFAC.
- **Rodrigo Garza, Foreign Policy Advisor, Rep. Joaquim Castro (D-TX):** As a representative from Texas and Ranking Member of the House Foreign Affairs Committee's Subcommittee on Western Hemisphere Affairs, Rep. Castro's foreign policy staff's participation is critical for ensuring Democratic perspectives on U.S.-Mexico relations and USMCA. Furthermore, as a Texas representative, his constituency benefits from deepened knowledge and connections with Mexican counterparts

(Those confirmed from various US states sharing a border with Mexico)

- **Jennifer Arnold, Legislative Director and Counsel, Office of Rep. Derek Tran (D-CA):** As a member of the California delegation, Rep. Tran's office benefits from this engagement given the volume of interests across multiple sectors with Mexico. he House Foreign Affairs Committee, Rep. Tran's staff participation ensures informed Democratic perspective on hemispheric trade policy and U.S.-Mexico relations. Direct engagement with Mexican officials and stakeholders will support the Committee's legislative and oversight responsibilities.
- **Eric Mendoza, Legislative Director and Deputy Chief of Staff, Office of Rep. Monica de la Cruz (R-TX):** As a Texas representative with deep roots in the Hispanic community and constituent interest in U.S.-Mexico relations, Rep. de la Cruz's staff participation is important for understanding how USMCA affects Texas families, businesses, and border communities. Direct engagement with Mexican stakeholders informs her representation of Texas interests.
    - **Karen Navarro, Chief of Staff, Office of Rep. Monica de la Cruz (R-TX)** was also invited based on the same rationale but could not attend due to a scheduling conflict and deferred to her colleague, Mr. Mendoza.
- **Jordan Warner, Sr. Policy Advisor, Office of Sen. Catherine Cortez Masto (D-NM):** Senator Cortez Masto represents New Mexico, a border state deeply affected by U.S.-Mexico trade and economic relations. Her staff's participation ensures that New Mexican perspectives on USMCA implementation, bilateral trade dynamics, and border economic issues are informed by direct engagement with Mexican policymakers and private sector leaders.
- **Gabrielle Sheitelman, Deputy Chief of Staff, or Ryder Duncan, Legislative Assistant, Office of Rep. Juan Ciscomani (R-AZ):** As an Arizona border state representative, Rep. Ciscomani's staff participation is essential for understanding how USMCA and bilateral trade relations directly impact Arizona's constituents, border communities, and regional economy. Direct engagement with Mexican officials, private sector leaders, and stakeholders ensures informed advocacy for Arizona interests in U.S.-Mexico trade policy and economic development.

(Confirmed participants from other House Offices)

- **Monica Garay, Executive Director, Congressional Hispanic Caucus:** As executive director, Monica Garay, manages the many interests of mutual concern amongst the CHC Member. Most have active and current interests in the U.S-Mexico relationship and represent either communities near or on the US Mexico border, or large Hispanic constituencies with familial and economic ties there. Her participation ensures that the Caucus has informed perspective on U.S.-Mexico relations and USMCA implementation. Direct engagement with Mexican officials is essential for the Caucus's work on hemispheric policy.
- **Rey Anthony, Chief of Staff, Office of Rep. Carlos Gimenez (R-FL):** As a Florida representative, Rep. Gimenez's staff participation enables informed understanding of how USMCA and U.S.-Mexico relations affect Florida constituents, particularly on trade, economic development, and hemispheric engagement. Furthermore, this trip offers the opportunity to gain insights that inform Rep. Gimenez's work on the House Homeland Security Committee, Armed Services Committee, and the US House Select Committee on the Strategic Competition between the US and PRC due to the heavy connection between nefarious actors in Mexico and China regarding fentanyl.

(Other offices approached that were unable to join)

SENATE FOREIGN RELATIONS COMMITTEE

- **Guy Mentel or Charles Orta, Professional Staff Member, SFRC Minority:** Participation of Senate Foreign Relations Committee Minority staff covering Western Hemisphere Affairs ensures bipartisan representation in understanding the current state of the bilateral relationship and USMCA functionality, which is essential for informed Senate consideration of trade policy and hemispheric engagement.
- **Samantha Schifrin, Sr. Foreign Policy Advisor, Office of Sen. Cory Booker (D-NJ):** As a Senator engaged in foreign policy and Latin American engagement, Senator Booker's staff participation supports informed congressional perspective on the U.S.-Mexico relationship and USMCA implementation. Direct engagement with Mexican stakeholders provides valuable input for understanding regional dynamics and trade policy implications.
- **Brett Bauman, Legislative Assistant, Office of Sen. John Cornyn (R-TX):** As a Senator from Texas, a border state with extensive economic ties to Mexico, Senator Cornyn's staff participation is essential for understanding the real-world implementation of USMCA and its impact on Texas constituents. Direct engagement with Mexican officials and stakeholders informs his oversight of trade policy and bilateral relations.
- **Tiffany Mortimore, Office of Sen. John Barrasso (R-WY):** As a senior Republican member of the Senate Foreign Relations Committee, Senator Barrasso's staff participation ensures Republican perspective on U.S.-Mexico relations and USMCA implementation. Engagement with Mexican officials and stakeholders provides essential input for bipartisan congressional oversight of this critical bilateral relationship.

HOUSE FOREIGN AFFAIRS COMMITTEE

- **Cole Ireland and Jacob de Peralta, Professional Staff Members, HFAC - Majority:** House Foreign Affairs Committee Majority staff participation ensures Democratic representation in understanding the current state of USMCA implementation and U.S.-Mexico bilateral relations, which is essential for the Committee's jurisdiction over trade policy and hemispheric engagement.
- **Matther McLaughlin, Professional Staff Member, HFAC – Minority:** House Foreign Affairs Committee Minority and Ranking Member staff participation ensures Republican and bipartisan representation in understanding USMCA implementation and current state of U.S.-Mexico relations. This is essential for the Committee's oversight responsibilities and for ensuring that policy recommendations have broad congressional support.
- **Sid Ravishankar, Senior Foreign Policy Advisor, Rep. Joaquim Castro (D-TX):** As a representative from Texas and Ranking Member of the House Foreign Affairs Committee's Subcommittee on Western Hemisphere Affairs, Rep. Castro's foreign policy staff's participation is critical for ensuring Democratic perspectives on U.S.-Mexico relations and USMCA. Furthermore, as a Texas representative, his constituency benefits from deepened knowledge and connections with Mexican counterparts
- **Michelle Schein, Deputy Chief of Staff and Legislative Director, Office of Greg Stanton (D-AZ),** With constituencies on or near the border with Mexico, Rep. Stanton's office is actively engaged in monitoring US-Mexico relations. As a prominent advocate for bipartisan trade policy and economic development from his perch on the HFAC Subcommittee on Western Hemisphere Affairs, Rep. Stanton's staff participation ensures informed Democratic perspective on USMCA implementation and U.S.-Mexico economic relations and direct engagement with Mexican stakeholders and counterparts on the ground.

OTHER HOUSE & SENATE OFFICES

- **Eliza Lundy, Military Legislative Assistant and Sr. Policy Advisor, Office of Sen. Cindy Hyde-Smith (R-MS):** Senator Hyde-Smith's staff participation represents Republican perspectives on U.S.-Mexico relations and USMCA trade policy. Understanding the current bilateral relationship and implementation challenges informs broader Senate consideration of trade policy and hemispheric economic engagement.
- **Zack Linick, Senior Homeland Security Advisor, Office of Sen. Ruben Gallego (D-AZ):** As a Senator representing Arizona, a border state with significant economic interdependencies with Mexico, Senator Gallego's staff participation is critical for understanding how USMCA and bilateral trade policy directly impact Arizona's constituents, economy, and border communities. Direct engagement with Mexican officials will inform his advocacy for Arizona's interests in U.S.-Mexico relations.
- **Karen Navarro, Chief of Staff, Office of Rep. Monica de la Cruz (R-TX):** As a Texas representative with deep roots in the Hispanic community and constituent interest in U.S.-Mexico relations, Rep. de la Cruz's staff participation is important for understanding how USMCA affects Texas families, businesses, and border communities. Direct engagement with Mexican stakeholders informs her representation of Texas interests.

BORDER STATE REPRESENTATIVES

- **Claire Alden, Legislative Director and Deputy Chief of Staff, Office of Rep. Lance Gooden (R-TX):** As a Texas representative, Rep. Gooden's staff participation is essential for understanding the current state of USMCA and its impact on Texas's economy and border communities. Direct engagement with Mexican officials and stakeholders ensures informed advocacy for Texas interests in U.S.-Mexico trade relations.
- **Alexandra Davis, Legislative Director, Office of Rep. August Pfluger (R-TX):** As a Texas representative, Rep. Pfluger's staff participation enables informed understanding of USMCA implementation and its effects on Texas constituents, particularly regarding energy cooperation and bilateral trade. Engagement with Mexican officials and private sector leaders supports his work on trade policy and regional economic development.
- **Albert Mercer, Legislative Director, Office of Rep. Pete Sessions (R-TX):** As a senior Texas representative with trade policy expertise, Rep. Sessions's staff participation is important for ensuring informed Republican perspective on USMCA implementation and U.S.-Mexico economic relations. Direct engagement with Mexican officials and stakeholders supports his work on trade policy.
- **Leslie Foti, Chief of Staff, or Macayle Fuchs, Legislative Director, Office of Rep. Paul Gosar (R-AZ):** As an Arizona representative from a border state, Rep. Gosar's staff participation is important for understanding how USMCA and bilateral trade relations affect Arizona constituents and border communities. Direct engagement with Mexican officials and stakeholders informs his advocacy on border economic issues and trade policy.
- **Derrick Miller, Legislative Director and National Security Advisor, Office of Rep. Elijah Crane (R-AZ):** As an Arizona representative, Rep. Crane's staff participation ensures informed understanding of USMCA's implementation and its effects on Arizona's economy and border communities. Engagement with Mexican officials and stakeholders supports his work on trade policy and border region development.
- **Zachary Huff, National Security Advisor, Office of Rep. Abraham Hamadeh (R-AZ):** As an Arizona representative, Rep. Hamadeh's staff participation enables informed perspective on U.S.-Mexico trade relations and USMCA implementation. Direct engagement with Mexican officials and stakeholders supports his advocacy for Arizona interests in hemispheric economic policy.
- **Josie McLaurin, Deputy Chief of Staff, Office of Rep. Dan Newhouse (R-WA):** As a Pacific Northwest representative, Rep. Newhouse's staff participation ensures informed perspective on how USMCA affects his district's agriculture and trade interests. Understanding U.S.-Mexico bilateral relations and trade policy implementation supports his advocacy for Washington state interests in hemispheric trade.
- **Shine Lee, Legislative Director, Office of Rep. Young Kim (R-CA):** As a California representative, Rep. Kim's staff participation enables informed understanding of USMCA's impact on California's economy, agriculture, and technology sectors. Direct engagement with Mexican officials and stakeholders supports her work on trade policy and economic development that affects her constituents.

****DRAFT****

Schedule for 2026 Congressional Staff Trip
Mexico Program, Inter-American Dialogue
Woodrow Wilson International Center for Scholars
October 4 – 9, 2026

Time Zones:

Washington, DC, USA — Eastern Daylight Time (GMT -4)
Mexico City, Mexico — Central Standard Time (GMT-6)
**All times indicated are local time on the ground

Contacts:

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Ana Kourchenko	Program Associate, Mexico Program, IAD	Cell: (346) 786 8501
U.S. Embassy in Mexico City, Mexico	NA	+52 55 5080 2000

Sunday, October 4, 2026
Washington Dulles International Airport to Benito Juárez International Airport

Attire: Travel attire

Time	Activity
5:19 PM	**FLIGHT DEPARTS WASHINGTON DULLES INTERNATIONAL AIRPORT (IAD) UA 1566** Flight Time: 4 hours 52 minutes
8:15 PM	**FLIGHT ARRIVES TO MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX)** Time Change from Departure Airport: 2 hours Group will convene at baggage claim and load charter bus for travel to hotel
9:00 PM	**TRAVEL FROM MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX) TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 45 minutes
9:45 PM	**ARRIVE TO PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700
RON	**PRESIDENTE INTERCONTINENTAL HOTEL**

	Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Monday, October 5, 2026
Mexico City, Mexico

Attire: Business

8:00 AM	**BREAKFAST ON YOUR OWN AT THE HOTEL** Breakfast included in the hotel reservation
9:30 AM	**TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO U.S. EMBASSY** Travel time: 30 minutes
10:00 AM	**UNITED STATES EMBASSY IN MEXICO CITY WELCOME & ORIENTATION BRIEFING** Address: *Presa Angostura 225, Col. Irrigación, Alcaldía Miguel Hidalgo, Ciudad de México, C.P.* Phone: +52 55 2579 2000 **Presenters**: • Political Section – Security Unit (POL) • Political Section – Politics, Human Rights, and Migration (POL) • Economic Section (ECON) • Bureau of International Narcotics and Law Enforcement Affairs (INL) • Department of Homeland Security (DHS) • Department of War (DOW)
	Topics of Discussion: • Overview of the US-Mexico bilateral relationship and its significance for both countries. • Implementation and evolution of the USMCA and its impact on bilateral trade. • Joint efforts to combat drug trafficking, organized crime, and human trafficking. US-Mexico cooperation on immigration management and border security.
12:00 PM	**TRANSFER FROM US EMBASSY TO TC ENERGY OFFICES** Travel time: 15 minutes
12:45 PM	**TC ENERGY BRIEFING** Address: *Miguel de Cervantes Saavedra 301, Piso 18 Granada, Miguel Hidalgo, Ciudad de México, Distrito Federal, 11520, México*

	Phone: +52-55-11002900 **Presenters**: • **Gregory Romero,** Senior Vice President, Mexico Natural Gas Pipelines, TC Energy • **Leonardo Robles,** Vice President and Chief Commercial Officer, Mexico Natural Gas Pipelines, TC Energy • **Rafael Garcia,** Vice President, External Relations, TC Energy • **Carla Hernandez,** Senior Government Relations Manager, TC Energy
	About: TC Energy is a leader in the responsible development and reliable operation of North America's energy infrastructure, including pipelines, power generation, and gas storage facilities. TC Energy operates a natural gas pipeline network exceeding 91,500 kilometers, connecting virtually all major gas supply basins across North America. **Topics of Discussion:** • US-Mexico energy cooperation to ensure energy security across North America. • TC Energy's natural gas pipeline operations across Mexico and the integration of the US and Mexican energy systems • Challenges to energy investment in Mexico
2:20 PM	**TRAVEL FROM FROM TC ENERGY OFFICES TO MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSPC)** Travel time: 40 minutes
3:00 PM	**SECURITY BRIEFING AT MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSPC)** Address: *Av Constituyentes 947, Belen de las Flores, Álvaro Obregón, 01110 Ciudad de México, México* Phone: +52 55 6849 5789 **Presenters**: • **Omar García Harfuch**, Secretary of Security and Citizen Protection, SSPC • **Jesús Antonio Lozada González,** Undersecretary of Police Intelligence and Investigation, SSPC • **Miguel Torruco Garza**, Undersecretary for Violence Prevention, SSPC • **José Luis Rodríguez Díaz de León**, Undersecretary of Criminal Policy, Coordination, and Civil Protection, SSPC
	Topics of Discussion: • US-Mexico security cooperation in combating organized crime, fentanyl, and drug trafficking. • Bilateral efforts in cybersecurity and the protection of critical infrastructure from cyber threats. • Border security challenges, including coordination on immigration and human trafficking.

	• Mexico's evolving security strategy on US national security interests.
4:30 PM	**TRANSFER FROM SSCP TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes
5:00 PM	**ARRIVAL TO PRESIDENTE INTERCONTINENTAL HOTEL**
5:45 PM	**TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO CLUB DE INDUSTRIALES** Travel time: 30 minutes
6:00 PM	**COCKTAIL RECEPTION AND FIRESIDE CHAT CLUB DE INDUSTRIALES** Address: *Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, Mexico* Phone: +52 55 5282 9500 **Presenter**: • **Edgar Guillaumim,** Vicepresident of Public Affairs US, Constellation Brands
8:00 PM	**END OF PROGRAMMING**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Tuesday, October 6, 2026
Mexico City, Mexico

Attire: Business

Time	Activity
7:30 AM	**BREAKFAST ON YOUR OWN AT THE HOTEL** *Breakfast included in the hotel reservation.*
8:45 AM	**TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO BBVA HEADQUARTERS** Travel time: 10 minutes
9:00 AM	**BBVA BRIEFING** Address: Av. P.º de la Reforma 510, Juárez, Cuauhtémoc, 06600 Ciudad de México, México Phone: +52 55 5226 2663 **Presenters:** • **Carlos Serrano,** Chief Economist, Mexico & US, BBVA México • **Eduardo Osuna,** Chairman of the Board of Directors, BBVA México • **José Luis Elechiguerra,** Country Manager, BBVA México • **Luisana Carrasco,** Chief of Staff to the Country Manager, BBVA México

	• **Álvaro Vaqueiro,** Head of Corporate & Investment Banking (CIB), BBVA México • **Alejandro Cárdenas,** Head of Business and Institutional Banking (BEI), BBVA México • **Ricardo Fernández de Mazarrambroz,** Head of the Business and Institutional Banking Network (BEI), BBVA México • **Emilio Ferrer,** Head of Public Sector Banking, BBVA México • **Alfonso Osorio,** Head of Client Coverage & Sustainability, BBVA México • **Alonso Molina,** Head of Investment Banking & Finance, BBVA México • **Gonzalo Escribano,** Head of Public Affairs, BBVA México • **Mariana Deschamps,** Senior Manager, Public Affairs, BBVA México • **Alejandro Basurto,** Senior Manager, Public Affairs, BBVA México
	Topics of Discussion: • Macro vision and fiscal outlook for Mexico. • Digital banking and fintech innovations in Mexico, with emphasis on improving cross-border payments, financial inclusion, and driving regional economic integration in North America. • US-Mexico financial cooperation to manage risk and enhance economic stability. • Mexico's evolving role in North American financial integration and the broader regional economy. • Financial impact of the U.S. FTO designation of Mexican cartels, including challenges with money laundering controls and the banking sector's compliance responsibilities.
10:45 AM	**TRAVEL FROM BBVA HEADQUARTERS TO FLO NETWORKS** Travel time: 15 minutes
11:00 AM	**BRIEFING WITH FLO NETWORKS** Address: *Av. P.º de la Reforma 509, Cuauhtémoc, 06500 Ciudad de México, México* Phone: 800 228 3526 **Presenters:** • **Mary O'Grady,** Opinion Columnist, The Americas, The Wall Street Journal • **Romina Boccia,** Director of Budget and Entitlement Policy, Cato • **Michael Pearce,** Chief US Economist, Oxford Economics • **Joan Domene,** Chief LatAm Economist, Oxford Economics • **Miguel Fernandez,** CEO, Director & Co-founder, Flo Networks
	About: Flo Networks provides digital infrastructure services in Mexico and the United States, offering long-distance private networks, high-speed internet links, data center solutions, local and international voice termination, and business telephony. **Topics of Discussion:**

	• US-Mexico Geopolitical Trends - Nearshoring trends (addressing regional independence from foreign powers such as China, Venezuela, Cuba and Russia) and growth potential. • Current State of Mexican Political System - Recent reform changes (including judicial and regulatory changes), threats to Mexican rule of law and political institutions, and the direction of the current administration. • USMCA ongoing review rounds.
12:30 PM	**TRAVEL FROM FLO NETWORKS TO LUNCH AT MEXICAN INSTITUTE FOR COMPETITIVENESS (IMCO)** Travel time: 15 minutes
12:45 PM	**WORKING LUNCH AT MEXICAN INSTITUTE FOR COMPETITIVENESS (IMCO)** Address: *C. Montes Urales 424-PBB 112, Lomas - Virreyes, Lomas de Chapultepec, Miguel Hidalgo, 11000 Ciudad de México, Mexico* Phone: +525559851017 **Presenter:** • **Valeria Moy,** General Director, Mexican Institute for Competitiveness (IMCO)
	About: IMCO is a non-partisan think tank focused on researching and proposing evidence-based public policies to improve Mexico's economic development. The organization analyzes data to generate policy recommendations aimed at enhancing competitiveness and fostering long-term growth. **Topics of Discussion:** • Analysis of ongoing constitutional and judicial reforms in Mexico, focusing on their potential impact on governance, rule of law, and economic stability. • Current political scenario in Mexico: policy shifts and challenges. • Impact of US-Mexico relations on Mexico's domestic policy and future development, particularly in areas like trade, security, and migration. • Strategies to enhance government transparency, reduce corruption, and build trust in public institutions to foster a better business environment.
2:30 PM	**TRAVEL FROM LUNCH TO MINISTRY OF ECONOMY (SE)** Travel time: 15 minutes
2:45 PM	**USMCA & TRADE BRIEFING AT THE MINISTRY OF ECONOMY** Address: *C. Pachuca 189, Colonia Condesa, Cuauhtémoc, 06140 Ciudad de. México, México* Phone: +52 55 5729 9100 **Presenters:** • **Luis Rosendo,** Undersecretary of Foreign Trade
	Topics of Discussion: • Mexico's role in international markets and supply chains, and the economic impact of ongoing trade agreements like USMCA and with European Union.

	• Role of U.S. investment in Mexico. • Challenges and opportunities in the context of the USMCA ongoing negotiations. • Role of Chinese investment in Mexico, focusing on its economic influence and the need for effective screening and regulation of foreign investments. • USMCA's role in supporting the region's efforts to attract foreign investment and improve US competitiveness in the global economy.
4:15 PM	**TRANSFER FROM MINISTRY OF ECONOMY TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes
4:45 PM	**END OF PROGRAMMING - FREE DINNER**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Wednesday, October 7, 2026
México City, México

Attire: Business

Time	Activity
8:45 AM	**DRIVE FROM PRESIDENTE INTERCONTINENTAL HOTEL TO MEXICAN SENATE** Travel time: 15 minutes
9:00 AM	**BRIEFING AND BREAKFAST AT THE MEXICAN SENATE** Address: *Av. P.º de la Reforma 135, Tabacalera, Cuauhtémoc, 06030 Ciudad de México, México* Phone: +52 55 5345 3000 **Presenters:** • **Higinio Martínez Miranda** – President of the Senate Board of Directors • **Emmanuel Reyes Carmona** – Chair, Senate Economy Committee • **Ruth González Silva** – Chair, North America Senate Foreign Relations Committee • **Alejandro Murat Hinojosa** – Chair, Senate Foreign Relations Committee • **Juan Carlos Loera de la Rosa** – Chair, Senate Northern Border Affairs Committee • **Geovanna Bañuelos de la Torre** – Chair, Senate Labor and Social Welfare Committee • **Miguel Márquez Márquez** – Chair, Senate Regional Development Committee • **Rolando Zapata Bello** – Chair, Senate Committee on Analysis, Monitoring and Evaluation of the Application and Development of Artificial Intelligence in México

	• **Steffania Sánchez Magallán Sánchez,** Technical Secretary of the Senate Economy Commission
	Topics of Discussion: • Legal and regulatory challenges related to the implementation of the USMCA and potential reforms. • Mechanisms for legislative cooperation in addressing regional migration challenges and asylum policies. • Bilateral cooperation on cybersecurity law and the protection of critical infrastructure across North America. • Legislative oversight of US-Mexico security cooperation, particularly in areas of anti-corruption and anti-money laundering efforts.
11:00 AM	**TRAVEL FROM SENATE TO AMCHAM** Travel time: 15 minutes
11:15 AM	**AMERICAN CHAMBER OF COMMERCE OF MEXICO BRIEFING** Address: *Av. Paseo de la Reforma 295, Piso 3, Col. Cuauhtémoc, Cuauhtémoc, 06500 Ciudad de México, México* Phone: +52 55 5141-3800 **Presenter:** • **Pedro Casas Alatriste,** Executive Vice President & CEO, American Chamber of Commerce of Mexico **Guests:** • **Mario de la Cruz** | Apple • **Maria Salinas** | Johnson & Johnson • **Iram Bera** | AT&T • **Manuel Pliego** | Microsoft • **Rodrigo Orin** - Laura Tamayo| Bayer • **Monserrat Padilla** | Whirlpool • **Alfredo Esparza** | MetLife • **Erik Bakker - Helios Becerril** | AstraZeneca • **Arturo Luna** | Visa • **Cedrian Lopez** | Mastercard • **Uriel Gordon** | Almidones Mexicanos
	About: Founded in 1917, the American Chamber of Commerce of Mexico (AmCham) is an independent, nonpolitical nonprofit that brings together more than 1,450 companies from the United States, Mexico, and other countries, representing more than 10,000 high-level executives. It represents roughly 85 percent of U.S. private investment in Mexico. **Topics of Discussion:** • USMCA ongoing negotiations from the business perspective. • Tariff exposure and cross-border supply chain risk.

	• Bilateral cooperation on AI and critical minerals. • Critical infrastructure, energy, and investment protections.
1:00 PM	**TRAVEL FROM AMERICAN CHAMBER TO MINISTRY OF FOREIGN RELATIONS AND BOXED LUNCH (SRE)** Travel time: 30 minutes
1:30 PM	**BRIEFING AT MINISTRY OF FOREIGN RELATIONS (SRE)** Address: *Av. Juárez 20, Colonia Centro, Centro, Cuauhtémoc, 06010 Ciudad de México, Mexico* Phone: +52 55 3686 5100 **Presenter:** • **Cristina Planter,** Undersecretary for North America, Ministry of Foreign Relations
	Topics of Discussion: • Mexico's foreign policy priorities and its role in regional and global diplomacy. • US-Mexico bilateral relations, with a focus on trade, security, and immigration. • Strategies for managing cross-border security challenges, including drug trafficking and organized crime. • How the North America Unit coordinates cross-border issues, including trade agreements, border security, and regional economic development, to ensure a stable and prosperous North American region.
2:30 PM	**TRAVEL FROM SRE TO MUSEO DE ARTE MODERNO** Travel time: 10-minute walk
3:00 PM	**OPTIONAL HISTORICAL VISIT TO MUSEO DE ARTE MODERNO** Address: *Av. P.º de la Reforma s/n, Bosque de Chapultepec I Secc, Miguel Hidalgo, 11580 Ciudad de México, México* Phone: +52 55 8647 5530 **About:** Showcasing works from the 1930s to the 1950s. The Museo de Arte Moderno holds works by prominent Mexican artists like Frida Kahlo, Diego Rivera, David Alfaro Siqueiros, and Remedios Varo.
6:45 PM	**TRANSFER TO DINNER & BRIEFING AT BLANCO CASTELAR** Time travel: 15 minutes
7:00 PM	**DINNER & JOURNALISM BRIEFING AT BLANCO CASTELAR** Address: *Av. Emilio Castelar 163, Polanco, Polanco III Secc, Miguel Hidalgo, 11550 Ciudad de México, México* Phone: +525541613496 **Presenter:** • Jack Nicas, Mexico City Bureau Chief, New York Times

	Topics of Discussion: • Government-press relations under the administration of President Sheinbaum. • Trade negotiations and the bilateral relationship outside the views of policymakers. • Freedom of the press and journalism in Mexico. • The role of organized violence in Mexico and the U.S.-Mexico security relationship.
9:00PM	**TRAVEL TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 15 minutes
	END OF PROGRAMMING
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Thursday, October 8, 2026
Mexico City, Mexico

Attire: Business

Time	Activity
8:45 AM	**DRIVE FROM PRESIDENTE INTERCONTINENTAL HOTEL TO CLUB DE INDUSTRIALES** Travel time: 15 minutes
9:00 AM	**CITIZEN'S MOVEMENT (MC) BREAKFAST & BRIEFING AT CLUB DE INDUSTRIALES** Address: *Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, México* Phone: +52 55 5282 9500 **Presenters:** • **Jorge Alvarez Maynes,** National Coordinator of Citizens' Movement (MC) • **Salomón Chertorivski Woldenberg,** Advisor for Public Health Policy in Jalisco and Former Member of the Chamber of Deputies of México
	About: Citizens' Movement (MC) is a Mexican center-left political party founded in 1999 as *Convergencia por la Democracia* before adopting its current name in 2011. The party has grown significantly in recent elections, consolidating itself as the country's third-largest electoral force, receiving 10.32% of the votes cast in the 2024 presidential election. **Topics of Discussion:** • Overview of local-level politics in Mexico.

	• Positioning for the 2027 midterms and the role of opposition parties in Mexico.
11:30 AM	**TRAVEL FROM CLUB DE INDUSTRIALES TO GENERAL MOTORS (GM) HEADQUARTERS** Travel time: 20 minutes
1:00 PM	**LUNCH & BRIEFING AT GENERAL MOTORS HEADQUARTERS** Address: *Avenida Ejército Nacional 843-B, Acceso por Corporativo Antara II, Blvd. Miguel de Cervantes Saavedra, Granada, 11520 Ciudad de México, Mexico* Phone: +52 800 508 000 **Presenters:** • **Jasper Jung**, Executive Director, Strategic Initiatives, Global Public Policy, GM • **Monica Del Carmen Garcia Rodriguez**, Director, Global Purchasing and Supply Chain, GM Mexico • **Catalina Coppel,** Director of Government Relations and Institutional Affairs, GM, Mexico
	Topics of Discussion: • Overview of GM´s operations in Mexico. • Supply resilience chains and investments, North American security and resilience, and the role Mexico plays. • Policy actions and their impact on the auto industry.
2:15 PM	**TRAVEL FROM GENERAL MOTORS HEADQUARTERS TO GENERAL MOTORS CAR DEALERSHIP** *Travel time: 20 minutes*
2:35 PM	**GENERAL MOTORS CAR DEALERSHIP VISIT** Address: *Campos Elíseos 233, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560 Ciudad de México, Mexico* Phone: +52 55 5281 7999 **Presenters:** • **Jasper Jung**, Executive Director, Strategic Initiatives, Global Public Policy, GM • **Monica Del Carmen Garcia Rodriguez**, Director, Global Purchasing and Supply Chain, GM Mexico • **Catalina Coppel,** Director of Government Relations and Institutional Affairs, GM, Mexico
	Topics of Discussion: • Market landscape for vehicle sales to consumers in Mexico, including different auto companies. • Growth of Chinese automotive brands in the Mexican market.

3:35 PM	**TRAVEL FROM GENERAL MOTORS CAR DEALERSHIP TO ASSOCIATION OF BUSES, TRUCKS AND HEAVY-DUTY TRUCKS MANUFACTURERS (ANPACT)** Travel time: 30 minutes
4:00 PM	**BRIEFING AT ASSOCIATION OF BUSES, TRUCKS AND HEAVY-DUTY TRUCKS MANUFACTURERS (ANPACT)** Address: *Av. Paseo de las Palmas 1650, Lomas de Chapultepec, Miguel Hidalgo, 11000 Ciudad de México, Mexico* Phone: +52 55 4505 4798 **Presenters**: • **Rogelio Arzate**, Executive President, ANPACT • **Alejandro Osorio,** Director of Public Affairs, ANPACT • **Alejandra Rosete,** Director of Foreign Trade and Economic Studies, ANPACT • **Miguel Ogazón,** Technical and Engineering Director, ANPACT
	About: The National Association of Buses, Trucks and Heavy Duty Trucks Manufacturers (ANPACT) represents the automotive industry of commercial cargo and passenger vehicles in Mexico, as well as engines, integrated by Daimler Buses Mexico, Dina, Foton, Freightliner, Hino, International, Isuzu, Kenworth, Mack, MAN, Mercedes Benz Vanes, Scania, Volkswagen, Volvo and Cummins, which have 14 plants in ten states of Mexico. **Topics of Discussion:** • North America heavy duty automotive industry overview. • Advancements in electric, hybrid, and autonomous vehicles address efficiency, environmental concerns, and regulatory pressures. • Supply chain disruptions, including semiconductor shortages, and how manufacturers are adapting to risks and new collaboration opportunities.
5:45 PM	**TRAVEL FROM ANPACT TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes **PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +525589551472
6:50 PM	**OPTIONAL TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO TAQUERIA EL CALIFA** Travel time: 10 minutes
7:00 PM	**OPTIONAL CLOSING DINNER AT TAQUERIA EL CALIFA** *Attire: Smart casual* Address: *Av. Pdte. Masaryk 111, Chapultepec Morales, Polanco V Secc, Miguel Hidalgo, 11570 Ciudad de México, México*

	Phone: +52 55 5280 4056
8:30 PM	**TRAVEL FROM TAQUERIA EL CALIFA TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 10 minutes
	END OF PROGRAMMING
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, México* Phone: +52 55 5327 7700

Friday, October 9, 2026
Benito Juárez International Airport to Washington Dulles International Airport

Time	Activity
5:30 AM	**TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX)** Travel time: 30 minutes
8:45 AM	**FLIGHT DEPARTS MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX) UA 1567** Flight time: 4 hours 58 minutes
3:08 PM	**FLIGHT ARRIVES WASHINGTON DULLES INTERNATIONAL AIRPORT (IAD)** Time change from departure airport: +2 hours

THEDIALOGUE
Leadership for the Americas

Wilson Center

PRIMARY TRIP SPONSOR FORM

ADDENDUM – QUESTION 12:

For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

INTER-AMERICAN DIALOGUE

The Inter-American Dialogue recognizes that the U.S.-Mexico relationship stands as one of the most consequential bilateral partnerships in the Western Hemisphere, shaping economic prosperity, security cooperation, and geopolitical stability across North America. The USMCA offers an essential lens through which to examine the current state of this relationship—not merely as a trade agreement, but as a framework revealing the economic interdependencies, private sector priorities, and policy convergences that bind our nations together. By convening congressional staff with Mexican government officials, private sector leaders, and regional experts in Mexico City, this delegation advances our mission to foster deeper understanding of hemisphere-defining relationships and to ensure that U.S. policymakers grasp the complexity and mutual stakes involved in sustaining robust bilateral engagement.

Furthermore, this delegation reflects our commitment to strengthening U.S. understanding of Mexico's own economic interests, governance challenges, and strategic priorities. Direct engagement with Mexican officials, corporations, and think tanks will illuminate how Mexico views the relationship and the USMCA framework, enabling congressional staff to move beyond Washington's perspective and develop a more nuanced grasp of bilateral dynamics. This mutual understanding is essential for sustainable, forward-looking hemispheric cooperation.

The Inter-American Dialogue is bearing the full cost of congressional staffers' travel and accommodations, as well as all expenses for Dialogue personnel, and is managing all logistical arrangements for the delegation. In close coordination with the Woodrow Wilson International Center for Scholars, the Dialogue has crafted a comprehensive agenda that reflects the substantive priorities and expertise of both organizations, ensuring that participants benefit from carefully curated engagements with Mexican government officials, business leaders, and independent experts.

THEDIALOGUE
Leadership for the Americas

Wilson Center

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS

The Woodrow Wilson International Center for Scholars is dedicated to enhancing congressional understanding of the forces and relationships shaping American foreign policy and national interests. The U.S.-Mexico relationship stands as one of America's most vital bilateral partnerships, yet congressional comprehension of Mexico's priorities, perspectives, and concerns remains often superficial or filtered through fragmented policy discussions. The USMCA provides a concrete, substantive entry point for examining the depth of this bilateral relationship, how economic ties bind our nations, where divergences emerge, and how both countries navigate shared challenges. This staff delegation directly advances our congressional education mission by giving Hill staff the opportunity to encounter the relationship firsthand, to engage with Mexican decision-makers and business leaders on their own terms, and to develop the sophisticated understanding of bilateral dynamics that Congress requires for sound policymaking.

As a congressionally chartered neutral convener, the Wilson Center is uniquely positioned to facilitate this kind of candid, nonpartisan dialogue about a relationship that transcends any single policy issue. By bringing congressional staff into direct conversation with senior U.S. and Mexican officials, private sector leaders, and policy experts in Mexico City, we create opportunities for the kind of deep learning that cannot occur in Washington. This delegation embodies our commitment to bridging expertise and Capitol Hill decision-making, ensuring that congressional voices are informed by genuine engagement with the complexity, stakes, and human dimensions of this essential relationship.

The Wilson Center recruited congressional staffers whose expertise, committee positions, and constituent interests make them particularly relevant participants in this delegation. Drawing on deep knowledge of current Hill priorities and ongoing congressional conversations regarding Mexico and hemispheric trade policy, the Wilson Center worked closely with the Inter-American Dialogue to coordinate the delegation agenda, ensuring that participants engage with the most pressing issues and with stakeholders best positioned to address congressional concerns about the bilateral relationship and USMCA implementation.

August 11, 2026

Mr. Ryder Duncan
Legislative Assistant
Office of Representative Juan Ciscomani
461 Cannon House Office Building
Washington, DC 20515

Dear Mr. Duncan:

The Woodrow Wilson International Center for Scholars and the Mexico Program at the Inter-American Dialogue are pleased to invite you to join a Staff Delegation to Mexico City focused on examining the current state of the United States-Mexico-Canada Agreement (USMCA) and its implications for U.S. foreign policy and economic interests.

This delegation represents a unique opportunity to have direct engagement with diverse stakeholders—including Mexican and U.S. officials, private sector leaders, corporations, and leading think tanks—participants will gain firsthand insights into how USMCA is functioning on the ground, emerging challenges and opportunities, and the perspectives of key actors shaping bilateral trade and economic policy.

The delegation consists of a bipartisan, bicameral group of congressional staffers to engage in substantive discussions with senior government officials, business leaders, and policy experts. This format allows for candid dialogue and deep dives into critical trade issues that directly impact Congress and the broader U.S.-Mexico relationship.

We believe this delegation will equip you with valuable perspectives and relationships that will inform your work on Capitol Hill and enhance your understanding of one of our most important bilateral relationships.

To participate, please confirm your interest by August 26, 2026. If you have any questions or need additional information about the delegation, please contact Sandy Acosta, Director of Government Affairs for The Wilson Center at sandy.acosta@wilsoncenter.org or at 202.676-7255.

Sandy Acosta
Director of Government Affairs
The Wilson Center

Lila Abed
Director, Mexico Program
Inter-American Dialogue

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entitiesoffering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. §1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:
   Inter-American Dialogue
2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*
3. ***Check only one.*** I represent that:
   a. ☒ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
   b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
   c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
   If "c" is checked, list the names of the additional sponsors: _____
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):
   *** Please see attached addendum ***
5. Yes ☐ No ☒ Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of Departure: October 4, 2026 Date of Return: October 9, 2026
   a. City of departure: Washington, DC area (most likely Dulles, VA)
   b. Destination(s): Mexico City, Mexico
7. c. City of return: Washington, DC area (most likely Dulles, VA)
8. ***Check only one.*** I represent that
   a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
   b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
   c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. ***Check only one of the following.***
   a. ☒ I checked 8(a) or (b) above; **OR**
   b. ☐ I checked 8(c) above butamnot offering any lodging; **OR**
   c. ☐ I checked 8(c) above andamoffering lodging and meals for one night; **OR**
   d. ☐ I checked 8(c) above andamoffering lodging and meals for two nights. If you checked this box, explain why the second night of lodgingiswarranted. _____

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. ***Check only one of the following.***
   a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
   b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For ***each*** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip ***and*** its role in organizing and/or conducting the trip:
   *** Please see attached addendum ***
13. ***Answer parts a and b. Answer part c if necessary***:
   a. Mode of travel: Air o ☒ Rail o ☐ Bus o ☒ Car o ☐ Other o(specify: ☒ _____)
   b. Class of travel: Coach o ☒ Business o ☐ First o Charter o ☐ Other o(specify: ☒ _____)
   c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*
15. ***Check only one.*** I represent that either:
   a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
   b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
      1) Detail the cost *per day* of meals (approximate cost may be provided):
      Approximately US$ 70 per day, per person.
      2) Provide the reason for selecting the location of the event or trip: As the capital of Mexico, it is the location where most stakeholders in the US-Mexico relationship operate out of, making it the most efficient location given timeframe of travel.
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
   Hotel Name: Hotel Presidente Intercontinental City: Mexico City Cost Per Night: _____
   Reason(s) for Selecting: Hotel is centrally located in a safe and convenient part of Mexico City, and consistent with comparable hotels.
   Hotel Name: _____ City: _____ Cost Per Night: _____
   Reason(s) for Selecting: _____
   Hotel Name: _____ City: _____ Cost Per Night: _____
   Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total **Transportation** Expenses per Participant	Total **Lodging** Expenses per Participant	Total **Meal** Expenses per Participant
For each Member, Officer, or Employee	$650	US$ 1,607.30	US$ 600.00
For each Accompanying Family Member	N/A	N/A	N/A

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	$200 $30	U.S. Domestic Travel to and from airport Museum entry fee + guided tour
For each Accompanying Family Member	N/A	N/A

19. ***Check only one:***

a. ☒ Icertify that I am an officer of the organization listed below; **OR**

b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **Icertify by my signature that**

a. **Iread and understand the Committee's Travel Regulations;**

b. **Iam not a registered federal lobbyist or registered foreign agent; and**

c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: 

Date: September 2, 2026

Name: Lila Abed

Title: Mexico Program Director

Organization: Inter-American Dialogue

Address: 1155 15th Street, NW #800, Washington, DC 20005

Email: labed@thedialogue.org

Telephone: +52 55 4588 2902

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

PRIMARY TRIP SPONSOR FORM

ADDENDUM – QUESTION 4:

Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited:

The congressional staff invited to participate on the delegation all either 1) manage or assist in the management of foreign policy within their Member's personal office; or 2) are committee staff members whose portfolio focuses on either Western Hemisphere affairs and/or trade, migration, or other related topics affected by US-Mexico relations, particularly as impacted by the negotiations of the USMCA. Furthermore, engagement with Mexican officials and stakeholders in the US Mexico relationship, such as private sector leaders and experts, provides essential input for bipartisan congressional oversight of this critical bilateral relationship.

Find here a detailed rationale for reaching out to each of the staffers listed below:

(Those Confirmed amongst SFRC or SFRC Member Offices)

- **Victoria Hartman, Policy Advisor, Senate Foreign Relations Committee, Full Committee Majority Staff:** Ms. Hartman covers the Western Hemisphere portfolio for Chairman Risch's full committee staff. Engagement with these officials and stakeholders benefits Chairman Risch's full committee staff, particularly those responsible for covering the Western Hemisphere Affairs portfolio, such as Ms. Hartman, benefit greatly from this engagement by providing the opportunity to view the US-Mexico relationship from various in-country perspectives and inform her oversight responsibilities on this portfolio on behalf of Chairman Risch.
- **Wayne Wickman, Legislative Assistant, Office of Sen. Ted Cruz (R-TX):** As a Texas Senator, Senator Cruz's staff participation enables informed understanding of how USMCA functions and how trade policy affects Texas's economy, border communities, and constituents, and further informs the Senator's work on the Senate Foreign Relations Committee.
- **J.C. Jain, Senior Foreign Policy Advisor, Office of Sen. Tim Kaine (D-VA):** As a senior member of the Senate Foreign Relations Committee with extensive involvement in Latin American policy and hemispheric engagement, Senator Kaine's staff participation is essential to ensure SFRC Minority perspective on bilateral U.S.-Mexico relations and USMCA implementation. His engagement with regional experts will support the Committee's legislative and oversight agenda.
- **Jenn Piatt, Deputy Chief of Staff and Chief Counsel, Office of Sen. Chris Murphy (D-CT):** As a Foreign Relations Committee member actively engaged on Western Hemisphere policy and member of the SFRC Subcommittee on Western Hemisphere, Senator Murphy's staff participation ensures informed congressional perspective on U.S.-Mexico relations, hemispheric stability, and trade policy implementation.

(Those confirmed amongst HFAC or HFAC Member Offices)

- **Samuel Luna, Legislative Director, Office of Rep. Ana Paulina Luna (R-FL):** As a Florida representative, relations with Latin America are often of major importance for a variety of reasons – both constituent ties and commercial ones. Rep. Luna's office benefits from

engagement and exposure to Mexican stakeholders in the relationship with the US, especially as Rep. Luna is a member of HFAC.

- **Sean Smith, Legislative Director, Office of Rep. Maria Elvira Salazar (R-FL):** As a Florida Republican representative with significant constituent interest in U.S.-Mexico relations and hemispheric trade policy, Rep. Salazar's staff participation ensures informed perspective on USMCA implementation and bilateral engagement. Her background and constituent base make direct engagement with Mexican officials essential for representing Florida's interests. This is key as Rep. Salazar chairs the Subcommittee on Western Hemisphere Affairs on HFAC.
- **Rodrigo Garza, Foreign Policy Advisor, Rep. Joaquim Castro (D-TX):** As a representative from Texas and Ranking Member of the House Foreign Affairs Committee's Subcommittee on Western Hemisphere Affairs, Rep. Castro's foreign policy staff's participation is critical for ensuring Democratic perspectives on U.S.-Mexico relations and USMCA. Furthermore, as a Texas representative, his constituency benefits from deepened knowledge and connections with Mexican counterparts

(Those confirmed from various US states sharing a border with Mexico)

- **Jennifer Arnold, Legislative Director and Counsel, Office of Rep. Derek Tran (D-CA):** As a member of the California delegation, Rep. Tran's office benefits from this engagement given the volume of interests across multiple sectors with Mexico. he House Foreign Affairs Committee, Rep. Tran's staff participation ensures informed Democratic perspective on hemispheric trade policy and U.S.-Mexico relations. Direct engagement with Mexican officials and stakeholders will support the Committee's legislative and oversight responsibilities.
- **Eric Mendoza, Legislative Director and Deputy Chief of Staff, Office of Rep. Monica de la Cruz (R-TX):** As a Texas representative with deep roots in the Hispanic community and constituent interest in U.S.-Mexico relations, Rep. de la Cruz's staff participation is important for understanding how USMCA affects Texas families, businesses, and border communities. Direct engagement with Mexican stakeholders informs her representation of Texas interests.
    - **Karen Navarro, Chief of Staff, Office of Rep. Monica de la Cruz (R-TX)** was also invited based on the same rationale but could not attend due to a scheduling conflict and deferred to her colleague, Mr. Mendoza.
- **Jordan Warner, Sr. Policy Advisor, Office of Sen. Catherine Cortez Masto (D-NM):** Senator Cortez Masto represents New Mexico, a border state deeply affected by U.S.-Mexico trade and economic relations. Her staff's participation ensures that New Mexican perspectives on USMCA implementation, bilateral trade dynamics, and border economic issues are informed by direct engagement with Mexican policymakers and private sector leaders.
- **Gabrielle Sheitelman, Deputy Chief of Staff, or Ryder Duncan, Legislative Assistant, Office of Rep. Juan Ciscomani (R-AZ):** As an Arizona border state representative, Rep. Ciscomani's staff participation is essential for understanding how USMCA and bilateral trade relations directly impact Arizona's constituents, border communities, and regional economy. Direct engagement with Mexican officials, private sector leaders, and stakeholders ensures informed advocacy for Arizona interests in U.S.-Mexico trade policy and economic development.

(Confirmed participants from other House Offices)

- **Monica Garay, Executive Director, Congressional Hispanic Caucus:** As executive director, Monica Garay, manages the many interests of mutual concern amongst the CHC Member. Most have active and current interests in the U.S-Mexico relationship and represent either communities near or on the US Mexico border, or large Hispanic constituencies with familial and economic ties there. Her participation ensures that the Caucus has informed perspective on U.S.-Mexico relations and USMCA implementation. Direct engagement with Mexican officials is essential for the Caucus's work on hemispheric policy.
- **Rey Anthony, Chief of Staff, Office of Rep. Carlos Gimenez (R-FL):** As a Florida representative, Rep. Gimenez's staff participation enables informed understanding of how USMCA and U.S.-Mexico relations affect Florida constituents, particularly on trade, economic development, and hemispheric engagement. Furthermore, this trip offers the opportunity to gain insights that inform Rep. Gimenez's work on the House Homeland Security Committee, Armed Services Committee, and the US House Select Committee on the Strategic Competition between the US and PRC due to the heavy connection between nefarious actors in Mexico and China regarding fentanyl.

(Other offices approached that were unable to join)

SENATE FOREIGN RELATIONS COMMITTEE

- **Guy Mentel or Charles Orta, Professional Staff Member, SFRC Minority:** Participation of Senate Foreign Relations Committee Minority staff covering Western Hemisphere Affairs ensures bipartisan representation in understanding the current state of the bilateral relationship and USMCA functionality, which is essential for informed Senate consideration of trade policy and hemispheric engagement.
- **Samantha Schifrin, Sr. Foreign Policy Advisor, Office of Sen. Cory Booker (D-NJ):** As a Senator engaged in foreign policy and Latin American engagement, Senator Booker's staff participation supports informed congressional perspective on the U.S.-Mexico relationship and USMCA implementation. Direct engagement with Mexican stakeholders provides valuable input for understanding regional dynamics and trade policy implications.
- **Brett Bauman, Legislative Assistant, Office of Sen. John Cornyn (R-TX):** As a Senator from Texas, a border state with extensive economic ties to Mexico, Senator Cornyn's staff participation is essential for understanding the real-world implementation of USMCA and its impact on Texas constituents. Direct engagement with Mexican officials and stakeholders informs his oversight of trade policy and bilateral relations.
- **Tiffany Mortimore, Office of Sen. John Barrasso (R-WY):** As a senior Republican member of the Senate Foreign Relations Committee, Senator Barrasso's staff participation ensures Republican perspective on U.S.-Mexico relations and USMCA implementation. Engagement with Mexican officials and stakeholders provides essential input for bipartisan congressional oversight of this critical bilateral relationship.

HOUSE FOREIGN AFFAIRS COMMITTEE

- **Cole Ireland and Jacob de Peralta, Professional Staff Members, HFAC - Majority:** House Foreign Affairs Committee Majority staff participation ensures Democratic representation in understanding the current state of USMCA implementation and U.S.-Mexico bilateral relations, which is essential for the Committee's jurisdiction over trade policy and hemispheric engagement.
- **Matther McLaughlin, Professional Staff Member, HFAC – Minority:** House Foreign Affairs Committee Minority and Ranking Member staff participation ensures Republican and bipartisan representation in understanding USMCA implementation and current state of U.S.-Mexico relations. This is essential for the Committee's oversight responsibilities and for ensuring that policy recommendations have broad congressional support.
- **Sid Ravishankar, Senior Foreign Policy Advisor, Rep. Joaquim Castro (D-TX):** As a representative from Texas and Ranking Member of the House Foreign Affairs Committee's Subcommittee on Western Hemisphere Affairs, Rep. Castro's foreign policy staff's participation is critical for ensuring Democratic perspectives on U.S.-Mexico relations and USMCA. Furthermore, as a Texas representative, his constituency benefits from deepened knowledge and connections with Mexican counterparts
- **Michelle Schein, Deputy Chief of Staff and Legislative Director, Office of Greg Stanton (D-AZ),** With constituencies on or near the border with Mexico, Rep. Stanton's office is actively engaged in monitoring US-Mexico relations. As a prominent advocate for bipartisan trade policy and economic development from his perch on the HFAC Subcommittee on Western Hemisphere Affairs, Rep. Stanton's staff participation ensures informed Democratic perspective on USMCA implementation and U.S.-Mexico economic relations and direct engagement with Mexican stakeholders and counterparts on the ground.

OTHER HOUSE & SENATE OFFICES

- **Eliza Lundy, Military Legislative Assistant and Sr. Policy Advisor, Office of Sen. Cindy Hyde-Smith (R-MS):** Senator Hyde-Smith's staff participation represents Republican perspectives on U.S.-Mexico relations and USMCA trade policy. Understanding the current bilateral relationship and implementation challenges informs broader Senate consideration of trade policy and hemispheric economic engagement.
- **Zack Linick, Senior Homeland Security Advisor, Office of Sen. Ruben Gallego (D-AZ):** As a Senator representing Arizona, a border state with significant economic interdependencies with Mexico, Senator Gallego's staff participation is critical for understanding how USMCA and bilateral trade policy directly impact Arizona's constituents, economy, and border communities. Direct engagement with Mexican officials will inform his advocacy for Arizona's interests in U.S.-Mexico relations.
- **Karen Navarro, Chief of Staff, Office of Rep. Monica de la Cruz (R-TX):** As a Texas representative with deep roots in the Hispanic community and constituent interest in U.S.-Mexico relations, Rep. de la Cruz's staff participation is important for understanding how USMCA affects Texas families, businesses, and border communities. Direct engagement with Mexican stakeholders informs her representation of Texas interests.

BORDER STATE REPRESENTATIVES

- **Claire Alden, Legislative Director and Deputy Chief of Staff, Office of Rep. Lance Gooden (R-TX):** As a Texas representative, Rep. Gooden's staff participation is essential for understanding the current state of USMCA and its impact on Texas's economy and border communities. Direct engagement with Mexican officials and stakeholders ensures informed advocacy for Texas interests in U.S.-Mexico trade relations.
- **Alexandra Davis, Legislative Director, Office of Rep. August Pfluger (R-TX):** As a Texas representative, Rep. Pfluger's staff participation enables informed understanding of USMCA implementation and its effects on Texas constituents, particularly regarding energy cooperation and bilateral trade. Engagement with Mexican officials and private sector leaders supports his work on trade policy and regional economic development.
- **Albert Mercer, Legislative Director, Office of Rep. Pete Sessions (R-TX):** As a senior Texas representative with trade policy expertise, Rep. Sessions's staff participation is important for ensuring informed Republican perspective on USMCA implementation and U.S.-Mexico economic relations. Direct engagement with Mexican officials and stakeholders supports his work on trade policy.
- **Leslie Foti, Chief of Staff, or Macayle Fuchs, Legislative Director, Office of Rep. Paul Gosar (R-AZ):** As an Arizona representative from a border state, Rep. Gosar's staff participation is important for understanding how USMCA and bilateral trade relations affect Arizona constituents and border communities. Direct engagement with Mexican officials and stakeholders informs his advocacy on border economic issues and trade policy.
- **Derrick Miller, Legislative Director and National Security Advisor, Office of Rep. Elijah Crane (R-AZ):** As an Arizona representative, Rep. Crane's staff participation ensures informed understanding of USMCA's implementation and its effects on Arizona's economy and border communities. Engagement with Mexican officials and stakeholders supports his work on trade policy and border region development.
- **Zachary Huff, National Security Advisor, Office of Rep. Abraham Hamadeh (R-AZ):** As an Arizona representative, Rep. Hamadeh's staff participation enables informed perspective on U.S.-Mexico trade relations and USMCA implementation. Direct engagement with Mexican officials and stakeholders supports his advocacy for Arizona interests in hemispheric economic policy.
- **Josie McLaurin, Deputy Chief of Staff, Office of Rep. Dan Newhouse (R-WA):** As a Pacific Northwest representative, Rep. Newhouse's staff participation ensures informed perspective on how USMCA affects his district's agriculture and trade interests. Understanding U.S.-Mexico bilateral relations and trade policy implementation supports his advocacy for Washington state interests in hemispheric trade.
- **Shine Lee, Legislative Director, Office of Rep. Young Kim (R-CA):** As a California representative, Rep. Kim's staff participation enables informed understanding of USMCA's impact on California's economy, agriculture, and technology sectors. Direct engagement with Mexican officials and stakeholders supports her work on trade policy and economic development that affects her constituents.

DRAFT

Schedule for 2026 Congressional Staff Trip
Mexico Program, Inter-American Dialogue
Woodrow Wilson International Center for Scholars
October 4 – 9, 2026

Time Zones:

Washington, DC, USA — Eastern Daylight Time (GMT -4)
Mexico City, Mexico — Central Standard Time (GMT-6)
**All times indicated are local time on the ground

Contacts:

Sandy Acosta	Director, Government Affairs, WWIC	Cell: (202) 676 7255
Lila Abed	Director, Mexico Program, IAD	Cell: +52 55 4588 2902
Ana Kourchenko	Program Associate, Mexico Program, IAD	Cell: (346) 786 8501
U.S. Embassy in Mexico City, Mexico	NA	+52 55 5080 2000

Sunday, October 4, 2026
Washington Dulles International Airport to Benito Juárez International Airport

Attire: Travel attire

Time	Activity
5:19 PM	**FLIGHT DEPARTS WASHINGTON DULLES INTERNATIONAL AIRPORT (IAD) UA 1566** Flight Time: 4 hours 52 minutes
8:15 PM	**FLIGHT ARRIVES TO MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX)** Time Change from Departure Airport: 2 hours Group will convene at baggage claim and load charter bus for travel to hotel
9:00 PM	**TRAVEL FROM MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX) TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 45 minutes
9:45 PM	**ARRIVE TO PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700
RON	**PRESIDENTE INTERCONTINENTAL HOTEL**

	Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Monday, October 5, 2026
Mexico City, Mexico

Attire: Business

8:00 AM	**BREAKFAST ON YOUR OWN AT THE HOTEL** Breakfast included in the hotel reservation
9:30 AM	**TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO U.S. EMBASSY** Travel time: 30 minutes
10:00 AM	**UNITED STATES EMBASSY IN MEXICO CITY WELCOME & ORIENTATION BRIEFING** Address: *Presa Angostura 225, Col. Irrigación, Alcaldía Miguel Hidalgo, Ciudad de México, C.P.* Phone: +52 55 2579 2000 **Presenters**: • Political Section – Security Unit (POL) • Political Section – Politics, Human Rights, and Migration (POL) • Economic Section (ECON) • Bureau of International Narcotics and Law Enforcement Affairs (INL) • Department of Homeland Security (DHS) • Department of War (DOW)
	Topics of Discussion: • Overview of the US-Mexico bilateral relationship and its significance for both countries. • Implementation and evolution of the USMCA and its impact on bilateral trade. • Joint efforts to combat drug trafficking, organized crime, and human trafficking. US-Mexico cooperation on immigration management and border security.
12:00 PM	**TRANSFER FROM US EMBASSY TO TC ENERGY OFFICES** Travel time: 15 minutes
12:45 PM	**TC ENERGY BRIEFING** Address: *Miguel de Cervantes Saavedra 301, Piso 18 Granada, Miguel Hidalgo, Ciudad de México, Distrito Federal, 11520, México*

	Phone: +52-55-11002900 **<u>Presenters</u>**: • **Gregory Romero,** Senior Vice President, Mexico Natural Gas Pipelines, TC Energy • **Leonardo Robles,** Vice President and Chief Commercial Officer, Mexico Natural Gas Pipelines, TC Energy • **Rafael Garcia,** Vice President, External Relations, TC Energy • **Carla Hernandez**, Senior Government Relations Manager, TC Energy
	About: TC Energy is a leader in the responsible development and reliable operation of North America's energy infrastructure, including pipelines, power generation, and gas storage facilities. TC Energy operates a natural gas pipeline network exceeding 91,500 kilometers, connecting virtually all major gas supply basins across North America. **<u>Topics of Discussion:</u>** • US-Mexico energy cooperation to ensure energy security across North America. • TC Energy's natural gas pipeline operations across Mexico and the integration of the US and Mexican energy systems • Challenges to energy investment in Mexico
2:20 PM	**TRAVEL FROM FROM TC ENERGY OFFICES TO MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSPC)** Travel time: 40 minutes
3:00 PM	**SECURITY BRIEFING AT MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSPC)** Address: *Av Constituyentes 947, Belen de las Flores, Álvaro Obregón, 01110 Ciudad de México, México* Phone: +52 55 6849 5789 **<u>Presenters</u>**: • **Omar García Harfuch**, Secretary of Security and Citizen Protection, SSPC • **Jesús Antonio Lozada González,** Undersecretary of Police Intelligence and Investigation, SSPC • **Miguel Torruco Garza**, Undersecretary for Violence Prevention, SSPC • **José Luis Rodríguez Díaz de León**, Undersecretary of Criminal Policy, Coordination, and Civil Protection, SSPC
	<u>Topics of Discussion:</u> • US-Mexico security cooperation in combating organized crime, fentanyl, and drug trafficking. • Bilateral efforts in cybersecurity and the protection of critical infrastructure from cyber threats. • Border security challenges, including coordination on immigration and human trafficking.

	• Mexico's evolving security strategy on US national security interests.
4:30 PM	**TRANSFER FROM SSCP TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes
5:00 PM	**ARRIVAL TO PRESIDENTE INTERCONTINENTAL HOTEL**
5:45 PM	**TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO CLUB DE INDUSTRIALES** Travel time: 30 minutes
6:00 PM	**COCKTAIL RECEPTION AND FIRESIDE CHAT CLUB DE INDUSTRIALES** Address: *Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, Mexico* Phone: +52 55 5282 9500 **Presenter**: • **Edgar Guillaumim,** Vicepresident of Public Affairs US, Constellation Brands
8:00 PM	**END OF PROGRAMMING**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Tuesday, October 6, 2026
Mexico City, Mexico

Attire: Business

Time	Activity
7:30 AM	**BREAKFAST ON YOUR OWN AT THE HOTEL** *Breakfast included in the hotel reservation.*
8:45 AM	**TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO BBVA HEADQUARTERS** Travel time: 10 minutes
9:00 AM	**BBVA BRIEFING** Address: Av. P.º de la Reforma 510, Juárez, Cuauhtémoc, 06600 Ciudad de México, México Phone: +52 55 5226 2663 **Presenters:** • **Carlos Serrano,** Chief Economist, Mexico & US, BBVA México • **Eduardo Osuna,** Chairman of the Board of Directors, BBVA México • **José Luis Elechiguerra,** Country Manager, BBVA México • **Luisana Carrasco,** Chief of Staff to the Country Manager, BBVA México

	• **Álvaro Vaqueiro,** Head of Corporate & Investment Banking (CIB), BBVA México • **Alejandro Cárdenas,** Head of Business and Institutional Banking (BEI), BBVA México • **Ricardo Fernández de Mazarrambroz**, Head of the Business and Institutional Banking Network (BEI), BBVA México • **Emilio Ferrer**, Head of Public Sector Banking, BBVA México • **Alfonso Osorio,** Head of Client Coverage & Sustainability, BBVA México • **Alonso Molina,** Head of Investment Banking & Finance, BBVA México • **Gonzalo Escribano,** Head of Public Affairs, BBVA México • **Mariana Deschamps**, Senior Manager, Public Affairs, BBVA México • **Alejandro Basurto,** Senior Manager, Public Affairs, BBVA México
	Topics of Discussion: • Macro vision and fiscal outlook for Mexico. • Digital banking and fintech innovations in Mexico, with emphasis on improving cross-border payments, financial inclusion, and driving regional economic integration in North America. • US-Mexico financial cooperation to manage risk and enhance economic stability. • Mexico's evolving role in North American financial integration and the broader regional economy. • Financial impact of the U.S. FTO designation of Mexican cartels, including challenges with money laundering controls and the banking sector's compliance responsibilities.
10:45 AM	**TRAVEL FROM BBVA HEADQUARTERS TO FLO NETWORKS** Travel time: 15 minutes
11:00 AM	**BRIEFING WITH FLO NETWORKS** Address: *Av. P.º de la Reforma 509, Cuauhtémoc, 06500 Ciudad de México, México* Phone: 800 228 3526 **Presenters:** • **Mary O'Grady,** Opinion Columnist, The Americas, The Wall Street Journal • **Romina Boccia,** Director of Budget and Entitlement Policy, Cato • **Michael Pearce,** Chief US Economist, Oxford Economics • **Joan Domene,** Chief LatAm Economist, Oxford Economics • **Miguel Fernandez,** CEO, Director & Co-founder, Flo Networks
	About: Flo Networks provides digital infrastructure services in Mexico and the United States, offering long-distance private networks, high-speed internet links, data center solutions, local and international voice termination, and business telephony. **Topics of Discussion:**

	• US-Mexico Geopolitical Trends - Nearshoring trends (addressing regional independence from foreign powers such as China, Venezuela, Cuba and Russia) and growth potential. • Current State of Mexican Political System - Recent reform changes (including judicial and regulatory changes), threats to Mexican rule of law and political institutions, and the direction of the current administration. • USMCA ongoing review rounds.
12:30 PM	**TRAVEL FROM FLO NETWORKS TO LUNCH AT MEXICAN INSTITUTE FOR COMPETITIVENESS (IMCO)** Travel time: 15 minutes
12:45 PM	**WORKING LUNCH AT MEXICAN INSTITUTE FOR COMPETITIVENESS (IMCO)** Address: *C. Montes Urales 424-PBB 112, Lomas - Virreyes, Lomas de Chapultepec, Miguel Hidalgo, 11000 Ciudad de México, Mexico* Phone: +525559851017 **Presenter:** • **Valeria Moy,** General Director, Mexican Institute for Competitiveness (IMCO)
	About: IMCO is a non-partisan think tank focused on researching and proposing evidence-based public policies to improve Mexico's economic development. The organization analyzes data to generate policy recommendations aimed at enhancing competitiveness and fostering long-term growth. **Topics of Discussion:** • Analysis of ongoing constitutional and judicial reforms in Mexico, focusing on their potential impact on governance, rule of law, and economic stability. • Current political scenario in Mexico: policy shifts and challenges. • Impact of US-Mexico relations on Mexico's domestic policy and future development, particularly in areas like trade, security, and migration. • Strategies to enhance government transparency, reduce corruption, and build trust in public institutions to foster a better business environment.
2:30 PM	**TRAVEL FROM LUNCH TO MINISTRY OF ECONOMY (SE)** Travel time: 15 minutes
2:45 PM	**USMCA & TRADE BRIEFING AT THE MINISTRY OF ECONOMY** Address: *C. Pachuca 189, Colonia Condesa, Cuauhtémoc, 06140 Ciudad de. México, México* Phone: +52 55 5729 9100 **Presenters:** • **Luis Rosendo,** Undersecretary of Foreign Trade
	Topics of Discussion: • Mexico's role in international markets and supply chains, and the economic impact of ongoing trade agreements like USMCA and with European Union.

	• Role of U.S. investment in Mexico. • Challenges and opportunities in the context of the USMCA ongoing negotiations. • Role of Chinese investment in Mexico, focusing on its economic influence and the need for effective screening and regulation of foreign investments. • USMCA's role in supporting the region's efforts to attract foreign investment and improve US competitiveness in the global economy.
4:15 PM	**TRANSFER FROM MINISTRY OF ECONOMY TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes
4:45 PM	**END OF PROGRAMMING - FREE DINNER**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Wednesday, October 7, 2026
México City, México

Attire: Business

Time	Activity
8:45 AM	**DRIVE FROM PRESIDENTE INTERCONTINENTAL HOTEL TO MEXICAN SENATE** Travel time: 15 minutes
9:00 AM	**BRIEFING AND BREAKFAST AT THE MEXICAN SENATE** Address: *Av. P.º de la Reforma 135, Tabacalera, Cuauhtémoc, 06030 Ciudad de México, México* Phone: +52 55 5345 3000 **Presenters:** • **Higinio Martínez Miranda** – President of the Senate Board of Directors • **Emmanuel Reyes Carmona** – Chair, Senate Economy Committee • **Ruth González Silva** – Chair, North America Senate Foreign Relations Committee • **Alejandro Murat Hinojosa** – Chair, Senate Foreign Relations Committee • **Juan Carlos Loera de la Rosa** – Chair, Senate Northern Border Affairs Committee • **Geovanna Bañuelos de la Torre** – Chair, Senate Labor and Social Welfare Committee • **Miguel Márquez Márquez** – Chair, Senate Regional Development Committee • **Rolando Zapata Bello** – Chair, Senate Committee on Analysis, Monitoring and Evaluation of the Application and Development of Artificial Intelligence in México

	• **Steffania Sánchez Magallán Sánchez,** Technical Secretary of the Senate Economy Commission
	<u>Topics of Discussion:</u> • Legal and regulatory challenges related to the implementation of the USMCA and potential reforms. • Mechanisms for legislative cooperation in addressing regional migration challenges and asylum policies. • Bilateral cooperation on cybersecurity law and the protection of critical infrastructure across North America. • Legislative oversight of US-Mexico security cooperation, particularly in areas of anti-corruption and anti-money laundering efforts.
11:00 AM	**TRAVEL FROM SENATE TO AMCHAM** Travel time: 15 minutes
11:15 AM	**AMERICAN CHAMBER OF COMMERCE OF MEXICO BRIEFING** Address: *Av. Paseo de la Reforma 295, Piso 3, Col. Cuauhtémoc, Cuauhtémoc, 06500 Ciudad de México, México* Phone: +52 55 5141-3800 **<u>Presenter:</u>** • **Pedro Casas Alatriste**, Executive Vice President & CEO, American Chamber of Commerce of Mexico **<u>Guests</u>:** • **Mario de la Cruz** | Apple • **Maria Salinas** | Johnson & Johnson • **Iram Bera** | AT&T • **Manuel Pliego** | Microsoft • **Rodrigo Orin -** Laura Tamayo| Bayer • **Monserrat Padilla** | Whirlpool • **Alfredo Esparza** | MetLife • **Erik Bakker - Helios Becerril** | AstraZeneca • **Arturo Luna** | Visa • **Cedrian Lopez** | Mastercard • **Uriel Gordon** | Almidones Mexicanos
	About: Founded in 1917, the American Chamber of Commerce of Mexico (AmCham) is an independent, nonpolitical nonprofit that brings together more than 1,450 companies from the United States, Mexico, and other countries, representing more than 10,000 high-level executives. It represents roughly 85 percent of U.S. private investment in Mexico. **<u>Topics of Discussion:</u>** • USMCA ongoing negotiations from the business perspective. • Tariff exposure and cross-border supply chain risk.

	• Bilateral cooperation on AI and critical minerals. • Critical infrastructure, energy, and investment protections.
1:00 PM	**TRAVEL FROM AMERICAN CHAMBER TO MINISTRY OF FOREIGN RELATIONS AND BOXED LUNCH (SRE)** Travel time: 30 minutes
1:30 PM	**BRIEFING AT MINISTRY OF FOREIGN RELATIONS (SRE)** Address: *Av. Juárez 20, Colonia Centro, Centro, Cuauhtémoc, 06010 Ciudad de México, Mexico* Phone: +52 55 3686 5100 **Presenter:** • **Cristina Planter,** Undersecretary for North America, Ministry of Foreign Relations
	Topics of Discussion: • Mexico's foreign policy priorities and its role in regional and global diplomacy. • US-Mexico bilateral relations, with a focus on trade, security, and immigration. • Strategies for managing cross-border security challenges, including drug trafficking and organized crime. • How the North America Unit coordinates cross-border issues, including trade agreements, border security, and regional economic development, to ensure a stable and prosperous North American region.
2:30 PM	**TRAVEL FROM SRE TO MUSEO DE ARTE MODERNO** Travel time: 10-minute walk
3:00 PM	**OPTIONAL HISTORICAL VISIT TO MUSEO DE ARTE MODERNO** Address**:** *Av. P.º de la Reforma s/n, Bosque de Chapultepec I Secc, Miguel Hidalgo, 11580 Ciudad de México, México* Phone: +52 55 8647 5530 **About**: Showcasing works from the 1930s to the 1950s. The Museo de Arte Moderno holds works by prominent Mexican artists like Frida Kahlo, Diego Rivera, David Alfaro Siqueiros, and Remedios Varo.
6:45 PM	**TRANSFER TO DINNER & BRIEFING AT BLANCO CASTELAR** Time travel: 15 minutes
7:00 PM	**DINNER & JOURNALISM BRIEFING AT BLANCO CASTELAR** Address: *Av. Emilio Castelar 163, Polanco, Polanco III Secc, Miguel Hidalgo, 11550 Ciudad de México, México* Phone: +525541613496 **Presenter:** • Jack Nicas, Mexico City Bureau Chief, New York Times

	Topics of Discussion: • Government-press relations under the administration of President Sheinbaum. • Trade negotiations and the bilateral relationship outside the views of policymakers. • Freedom of the press and journalism in Mexico. • The role of organized violence in Mexico and the U.S.-Mexico security relationship.
9:00PM	**TRAVEL TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 15 minutes
	END OF PROGRAMMING
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Thursday, October 8, 2026
Mexico City, Mexico

Attire: Business

Time	Activity
8:45 AM	**DRIVE FROM PRESIDENTE INTERCONTINENTAL HOTEL TO CLUB DE INDUSTRIALES** Travel time: 15 minutes
9:00 AM	**CITIZEN'S MOVEMENT (MC) BREAKFAST & BRIEFING AT CLUB DE INDUSTRIALES** Address: *Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, México* Phone: +52 55 5282 9500 **Presenters:** • **Jorge Alvarez Maynes,** National Coordinator of Citizens' Movement (MC) • **Salomón Chertorivski Woldenberg,** Advisor for Public Health Policy in Jalisco and Former Member of the Chamber of Deputies of México
	About: Citizens' Movement (MC) is a Mexican center-left political party founded in 1999 as *Convergencia por la Democracia* before adopting its current name in 2011. The party has grown significantly in recent elections, consolidating itself as the country's third-largest electoral force, receiving 10.32% of the votes cast in the 2024 presidential election. **Topics of Discussion:** • Overview of local-level politics in Mexico.

	• Positioning for the 2027 midterms and the role of opposition parties in Mexico.
11:30 AM	**TRAVEL FROM CLUB DE INDUSTRIALES TO GENERAL MOTORS (GM) HEADQUARTERS** Travel time: 20 minutes
1:00 PM	**LUNCH & BRIEFING AT GENERAL MOTORS HEADQUARTERS** Address: *Avenida Ejército Nacional 843-B, Acceso por Corporativo Antara II, Blvd. Miguel de Cervantes Saavedra, Granada, 11520 Ciudad de México, Mexico* Phone: +52 800 508 000 **<u>Presenters</u>:** • **Jasper Jung**, Executive Director, Strategic Initiatives, Global Public Policy, GM • **Monica Del Carmen Garcia Rodriguez**, Director, Global Purchasing and Supply Chain, GM Mexico • **Catalina Coppel,** Director of Government Relations and Institutional Affairs, GM, Mexico
	<u>Topics of Discussion:</u> • Overview of GM´s operations in Mexico. • Supply resilience chains and investments, North American security and resilience, and the role Mexico plays. • Policy actions and their impact on the auto industry.
2:15 PM	**TRAVEL FROM GENERAL MOTORS HEADQUARTERS TO GENERAL MOTORS CAR DEALERSHIP** *Travel time: 20 minutes*
2:35 PM	**GENERAL MOTORS CAR DEALERSHIP VISIT** Address: *Campos Elíseos 233, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560 Ciudad de México, Mexico* Phone: +52 55 5281 7999 **<u>Presenters</u>:** • **Jasper Jung**, Executive Director, Strategic Initiatives, Global Public Policy, GM • **Monica Del Carmen Garcia Rodriguez**, Director, Global Purchasing and Supply Chain, GM Mexico • **Catalina Coppel,** Director of Government Relations and Institutional Affairs, GM, Mexico
	<u>Topics of Discussion:</u> • Market landscape for vehicle sales to consumers in Mexico, including different auto companies. • Growth of Chinese automotive brands in the Mexican market.

3:35 PM	**TRAVEL FROM GENERAL MOTORS CAR DEALERSHIP TO ASSOCIATION OF BUSES, TRUCKS AND HEAVY-DUTY TRUCKS MANUFACTURERS (ANPACT)** Travel time: 30 minutes
4:00 PM	**BRIEFING AT ASSOCIATION OF BUSES, TRUCKS AND HEAVY-DUTY TRUCKS MANUFACTURERS (ANPACT)** Address: *Av. Paseo de las Palmas 1650, Lomas de Chapultepec, Miguel Hidalgo, 11000 Ciudad de México, Mexico* Phone: +52 55 4505 4798 **Presenters**: • **Rogelio Arzate**, Executive President, ANPACT • **Alejandro Osorio,** Director of Public Affairs, ANPACT • **Alejandra Rosete,** Director of Foreign Trade and Economic Studies, ANPACT • **Miguel Ogazón,** Technical and Engineering Director, ANPACT
	About: The National Association of Buses, Trucks and Heavy Duty Trucks Manufacturers (ANPACT) represents the automotive industry of commercial cargo and passenger vehicles in Mexico, as well as engines, integrated by Daimler Buses Mexico, Dina, Foton, Freightliner, Hino, International, Isuzu, Kenworth, Mack, MAN, Mercedes Benz Vanes, Scania, Volkswagen, Volvo and Cummins, which have 14 plants in ten states of Mexico. **Topics of Discussion:** • North America heavy duty automotive industry overview. • Advancements in electric, hybrid, and autonomous vehicles address efficiency, environmental concerns, and regulatory pressures. • Supply chain disruptions, including semiconductor shortages, and how manufacturers are adapting to risks and new collaboration opportunities.
5:45 PM	**TRAVEL FROM ANPACT TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes **PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +525589551472
6:50 PM	**OPTIONAL TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO TAQUERIA EL CALIFA** Travel time: 10 minutes
7:00 PM	**OPTIONAL CLOSING DINNER AT TAQUERIA EL CALIFA** *Attire: Smart casual* Address: *Av. Pdte. Masaryk 111, Chapultepec Morales, Polanco V Secc, Miguel Hidalgo, 11570 Ciudad de México, México*

	Phone: +52 55 5280 4056
8:30 PM	**TRAVEL FROM TAQUERIA EL CALIFA TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 10 minutes
	END OF PROGRAMMING
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, México* Phone: +52 55 5327 7700

Friday, October 9, 2026
Benito Juárez International Airport to Washington Dulles International Airport

Time	Activity
5:30 AM	**TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX)** Travel time: 30 minutes
8:45 AM	**FLIGHT DEPARTS MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX) UA 1567** Flight time: 4 hours 58 minutes
3:08 PM	**FLIGHT ARRIVES WASHINGTON DULLES INTERNATIONAL AIRPORT (IAD)** Time change from departure airport: +2 hours

PRIMARY TRIP SPONSOR FORM

ADDENDUM – QUESTION 12:

For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

INTER-AMERICAN DIALOGUE

The Inter-American Dialogue recognizes that the U.S.-Mexico relationship stands as one of the most consequential bilateral partnerships in the Western Hemisphere, shaping economic prosperity, security cooperation, and geopolitical stability across North America. The USMCA offers an essential lens through which to examine the current state of this relationship—not merely as a trade agreement, but as a framework revealing the economic interdependencies, private sector priorities, and policy convergences that bind our nations together. By convening congressional staff with Mexican government officials, private sector leaders, and regional experts in Mexico City, this delegation advances our mission to foster deeper understanding of hemisphere-defining relationships and to ensure that U.S. policymakers grasp the complexity and mutual stakes involved in sustaining robust bilateral engagement.

Furthermore, this delegation reflects our commitment to strengthening U.S. understanding of Mexico's own economic interests, governance challenges, and strategic priorities. Direct engagement with Mexican officials, corporations, and think tanks will illuminate how Mexico views the relationship and the USMCA framework, enabling congressional staff to move beyond Washington's perspective and develop a more nuanced grasp of bilateral dynamics. This mutual understanding is essential for sustainable, forward-looking hemispheric cooperation.

The Inter-American Dialogue is bearing the full cost of congressional staffers' travel and accommodations, as well as all expenses for Dialogue personnel, and is managing all logistical arrangements for the delegation. In close coordination with the Woodrow Wilson International Center for Scholars, the Dialogue has crafted a comprehensive agenda that reflects the substantive priorities and expertise of both organizations, ensuring that participants benefit from carefully curated engagements with Mexican government officials, business leaders, and independent experts.

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS

The Woodrow Wilson International Center for Scholars is dedicated to enhancing congressional understanding of the forces and relationships shaping American foreign policy and national interests. The U.S.-Mexico relationship stands as one of America's most vital bilateral partnerships, yet congressional comprehension of Mexico's priorities, perspectives, and concerns remains often superficial or filtered through fragmented policy discussions. The USMCA provides a concrete, substantive entry point for examining the depth of this bilateral relationship, how economic ties bind our nations, where divergences emerge, and how both countries navigate shared challenges. This staff delegation directly advances our congressional education mission by giving Hill staff the opportunity to encounter the relationship firsthand, to engage with Mexican decision-makers and business leaders on their own terms, and to develop the sophisticated understanding of bilateral dynamics that Congress requires for sound policymaking.

As a congressionally chartered neutral convener, the Wilson Center is uniquely positioned to facilitate this kind of candid, nonpartisan dialogue about a relationship that transcends any single policy issue. By bringing congressional staff into direct conversation with senior U.S. and Mexican officials, private sector leaders, and policy experts in Mexico City, we create opportunities for the kind of deep learning that cannot occur in Washington. This delegation embodies our commitment to bridging expertise and Capitol Hill decision-making, ensuring that congressional voices are informed by genuine engagement with the complexity, stakes, and human dimensions of this essential relationship.

The Wilson Center recruited congressional staffers whose expertise, committee positions, and constituent interests make them particularly relevant participants in this delegation. Drawing on deep knowledge of current Hill priorities and ongoing congressional conversations regarding Mexico and hemispheric trade policy, the Wilson Center worked closely with the Inter-American Dialogue to coordinate the delegation agenda, ensuring that participants engage with the most pressing issues and with stakeholders best positioned to address congressional concerns about the bilateral relationship and USMCA implementation.

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☐ *Original* ☐ *Amendment*

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and *file it with the Clerk of the House by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed.** Please ***do not*** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: _____

2. a. Name of Accompanying Relative: _____ ***OR*** ☒ None
   b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____

3. a. Dates: Departure: October 4, 2026 Return: October 9, 2026
   b. Dates at Personal Expense, if any: _____ ***OR*** ☒ None

4. Departure City: Washington, D.C. Destination: Mexico City, Mexico Return City: Washington, D.C.

5. Sponsor(s), Who Paid for the Trip: Inter-American Dialogue and the Woodrow Wilson Center for International Scholars

6. Describe Meetings and Events Attended: Please see attached agenda

7. Attached to this form are ***each*** of the following, *signify that each item is attached by checking the corresponding box*:
   a. ☐ a completed *Sponsor Post-Travel Disclosure Form*;
   b. ☐ the *Primary Trip Sponsor Form* completed by the trip sponsor ***prior*** to the trip, ***including all*** attachments ***and*** the *Additional Sponsor Form(s)*;
   c. ☐ page 2 of the completed *Traveler Form* submitted by the employee; ***and***
   d. ☐ the letter from the Committee on Ethics approving my participation on this trip.

8. a. ☐ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
   b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: _____ **Date:** _____

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: _____ **Date:** _____

Signature of Supervising Member: _____

last updated 7/2023

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Michael Guest
Chairman



Mark DeSaulnier
Ranking Member

MG/MD:nl

High-Level U.S. Congressional Staff Delegation to Mexico City

Agenda

Mexico Program, Inter-American Dialogue
Woodrow Wilson International Center for Scholars
October 4 – 9, 2026

Time Zones:

Washington, DC, USA — Eastern Daylight Time (GMT -4)
Mexico City, Mexico — Central Standard Time (GMT-6)
**All times indicated are local time on the ground

Contacts:

Lila Abed	Director, Mexico Program, IAD	Cell: +52 55 4588 2902
Natasha Jacome	President and CEO, WWIC	Cell: +1 (240) 351-4411
Sandy Acosta	Director, Government Affairs, WWIC	Cell: +1 (202) 676 7255
María Calderón	Senior Program Associate, Mexico Program	Cell: +52 722 659 5349
Ana Kourchenko	Program Associate, Mexico Program	Cell: +1 (346) 786 8501
Daniel Domsky	Program Assistant, Mexico Program, IAD	Cell: +1 (202) 916 9941
U.S. Embassy in Mexico City, Mexico	NA	+52 55 5080 2000

List of Congressional Staffers Attendees:

Victoria Hartman	Policy Analyst	Senate Foreign Relations Committee (SFRC) Majority, Republican
Sean Smith	Legislative Director	Office of Representative María Elvira Salazar, Florida
Ryder Duncan	Legislative Correspondent	Office of Representative Juan Ciscomani, Arizona
Jenn Piatt	Legislative Director	Office of Senator Chris Murphy, Connecticut
Rodrigo Garza	Foreign Policy Fellow	Office of Representative Joaquin Castro, Texas
Monica Garay	Executive Director	Congressional Hispanic Caucus
Jennifer Arnold	Legislative Director and Counsel	Office of Representative Derek Tran, California
Wayne Wickman	Legislative Assistant	Office of Senator Ted Cruz, Texas

Danielle M. Trachtenberg	Analyst in International Trade and Finance	International Trade and Finance, Congressional Research Service (CRS)

Additional Attendees:*

- **Rafael García,** Advisory Council Member, Mexico Program
- **Billie Kaumaya,** Advisory Council Member, Mexico Program
- **Cecilia de la Macorra,** Advisory Council Member, Mexico Program
- **Lorena Camarena,** Advisory Council Member, Mexico Program
- **Andrew Lloyd,** Advisory Council Member, Mexico Program
- **Carla García,** Advisory Council Member, Mexico Program
- **Mariana Reyes,** Advisory Council Member, Mexico Program
- **Saul Gopar,** Advisory Council Member, Mexico Program
- **Jacqueline Ward,** Economic Minister Counselor, U.S. Embassy
- **Lucía Solórzano**, Economic Specialist, U.S. Embassy
- **Gregory Romero**, Advisory Council Member, Mexico Program
- **Deanna Kim**, Minister Counselor for Political Affairs, U.S. Embassy to Mexico
- **Andrew Leahy,** Political Affairs Officer, U.S. Embassy
- **Sebastian Martinez-Villalba,** Advisory Council Member, Mexico Program
- **Chris Campbell,** Advisory Council Member, Mexico Program
- **Karla Steinbach**, Advisory Council Member, Mexico Program
- **Miguel Abed,** Advisory Council Member, Mexico Program
- **Shirley Green,** Economics Officer, U.S. Embassy

*Advisory Council members and U.S. Embassy officials attended selected meetings with Mexican government officials during the delegation's visit. These members were already in Mexico for separate professional commitments and welcomed the opportunity to hear directly from Mexican officials on issues relevant to the U.S.–Mexico relationship. Throughout these meetings, these attendees maintained an observational role, listening to the discussions and deepening their understanding of key policy priorities and developments relevant to the U.S.–Mexico bilateral relationship.

Sunday, October 4, 2026
Washington Dulles International Airport to Benito Juárez International Airport

Attire: Travel attire

Time	Activity
5:29 PM	**FLIGHT DEPARTS WASHINGTON DULLES INTERNATIONAL AIRPORT (IAD) UA 1566**

	Flight Time: 4 hours 52 minutes
8:15 PM	**FLIGHT ARRIVES TO MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX)** Time Change from Departure Airport: 2 hours
9:00 PM	**TRAVEL FROM MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX) TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 45 minutes
9:45 PM	**ARRIVE TO PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700
RON	**PRESIDENTE INTERCONTINENTAL HOTEL**

Monday, October 5, 2026
Mexico City, Mexico

Attire: Business

7:30 AM	**BREAKFAST ON YOUR OWN AT THE HOTEL** Breakfast included in the hotel reservation Location: Café Urbano, Floor R
8:30 AM	**MEETING POINT FOR TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO U.S. EMBASSY** Travel time: 30 minutes
9:45 AM - 11:00 AM	**UNITED STATES EMBASSY IN MEXICO CITY: WELCOME, ORIENTATION & SECURITY BRIEFING** *Address: Presa Angostura 225, Col. Irrigación, Alcaldía Miguel Hidalgo, Ciudad de México, C.P.* *Phone: +52 55 2579 2000* **<u>Presenters</u>**: • **Douglass Benning,** Deputy Chief of Mission, U.S. Embassy in Mexico City • **Jeff Dahlby,** Senior Advisor, U.S. Embassy in Mexico City • **Anjalina Sen,** Acting Political Counselor (POL), U.S. Embassy in Mexico City • **Hilary Renner,** Economic Counselor (ECON), U.S. Embassy in Mexico City • **Abigail Mackey,** Senior Agricultural Attache (USDA/FAS), U.S. Embassy in Mexico City • **Leslie Abitz,** Narcotics Program Officer (INL), U.S. Embassy in Mexico City • **Jose "Chente" Rodriguez,** Homeland Security Attaché (DHS), U.S. Embassy in Mexico City • **Keith Weidner**, DOW – COL, U.S. Embassy in Mexico City

	• **Bill Densmore,** Regional Security Officer (RSO), U.S. Embassy in Mexico City **<u>Topics of Discussion:</u>** • Overview of security considerations, protocols, and situational awareness relevant to the delegation's travel and activities in Mexico. • Overview of the US-Mexico bilateral relationship and its significance for both countries. • Implementation and evolution of the USMCA and its impact on bilateral trade. • Joint efforts to combat drug trafficking, organized crime, and human trafficking. US-Mexico cooperation on immigration management and border security.
11:10 AM	**TRANSFER FROM UNITED STATES EMBASSY TO MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSPC)** Travel time: 40 minutes
12:00 PM - 1:10 PM	SECURITY BRIEFING AT MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSPC) Address: *Av. Constituyentes 947, Belen de las Flores, Álvaro Obregón, 01110 Ciudad de México, México* Phone: +52 55 6849 5789 <u>Presenters</u>: • **Omar García Harfuch,** Secretary of Security and Citizen Protection, SSPC • **Jesús Antonio Lozada González,** Undersecretary of Police Intelligence and Investigation, SSPC (Secretary García Harfuch and Undersecretary Lozada Gonzalez not able to attend due to a last minute change in their agenda; two additional representatives listed below attended on his behalf.) • **Miguel Torruco Garza**, Undersecretary for Violence Prevention, SSPC • **José Luis Rodríguez Díaz de León**, Undersecretary of Criminal Policy, Coordination, and Civil Protection, SSPC • **Marcela Figueroa,** Executive Secretary of the National Public Security System, SSPC • **Lila Petersen,** Data Intelligence Analyst of the National Public Security System, SSPC **<u>Topics of Discussion:</u>** • US-Mexico security cooperation in combating organized crime, fentanyl, and drug trafficking.

	• Bilateral efforts in cybersecurity and the protection of critical infrastructure from cyber threats. • Border security challenges, including coordination on immigration and human trafficking. • Mexico's evolving security strategy on US national security interests.
1:15 PM	**TRANSFER FROM MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSCP) TO TC ENERGY OFFICES** Travel time: 30 minutes
2:00 PM - 4:00 PM	**NORTH AMERICAN ENERGY BRIEFING AND LUNCH AT TC ENERGY OFFICES** Address: *Miguel de Cervantes Saavedra 301, Piso 18 Granada, Miguel Hidalgo, Ciudad de México, Distrito Federal, 11520, México* Phone: Phone: +52-55-11002900 **Presenters**: • **Gregory Romero,** Senior Vice President, Mexico Natural Gas Pipelines, TC Energy • **Leonardo Robles,** Vice President and Chief Commercial Officer, Mexico Natural Gas Pipelines, TC Energy • **Hidalgo Martinez,** Vice President, Mexico Gas Operations, TC Energy • **Rafael Garcia,** Vice President, External Relations, TC Energy **Topics of Discussion:** • US-Mexico energy cooperation to ensure energy security across North America. • TC Energy's natural gas pipeline operations across Mexico and the integration of the US and Mexican energy systems. • Challenges to energy investment in Mexico.
4:05 PM	**TRANSFER FROM TC ENERGY TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes
4:35 PM	**ARRIVAL TO PRESIDENTE INTERCONTINENTAL HOTEL**
4:35 PM - 5:45 PM	**NO PROGRAMMING**

5:45 PM	**MEETING POINT - TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO CLUB DE INDUSTRIALES** Travel time:15 minutes - *Walking*
6:00 PM - 8:00 PM	**RECEPTION AND BILATERAL INTEGRATION FIRESIDE CHAT AT CLUB DE INDUSTRIALES** *Address: Rooms 3 & 4 on the first floor (Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, Mexico)* *Phone: +52 55 5282 9500* **Presenters**: • **Edgar Guillaumin,** Vicepresident of Public Affairs U.S., Constellation Brands • **Lila Abed**, Director, Mexico Program, Inter-American Dialogue **Topics of Discussion:** • The role of agriculture in the bilateral relationship. • Cross border water management. • Supply chain integration and USMCA.
8:05 PM	**TRAVEL TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 15 minutes
8:20 PM	**END OF PROGRAMMING**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** *Address: Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* *Phone: +52 55 5327 7700*

Tuesday, October 6, 2026
Mexico City, Mexico

Attire: Business

Time	Activity
7:00 AM	**BREAKFAST ON YOUR OWN AT THE HOTEL** *Breakfast included in the hotel reservation.* Location: Café Urbano, Floor R
8:00 AM	**TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO BBVA HEADQUARTERS** Travel time: 15 minutes
9:00 AM - 11:00 AM	**MEXICO ECONOMIC OUTLOOK BRIEFING AT BBVA** *Address: Av. P.º de la Reforma 510, Juárez, Cuauhtémoc, 06600 Ciudad de México, México* *Phone: +52 55 5226 2663* **Presenters:** • **Carlos Serrano Herrera**, Chief Economist, BBVA Mexico • **Álvaro Vaqueiro**, Head of Corporate & Investment Banking (CIB), BBVA Mexico • **Alejandro Cárdenas,** Head of Business and Institutional Banking (BEI), BBVA Mexico • **Jesús María Verdugo Borja,** General Director, Regulation and Internal Control, BBVA Mexico • **José Manuel Rabell Mañón,** Director of Compliance, BBVA Mexico • **Hugo Martín Cervantes Raab**, General Counsel, BBVA Mexico • **Francisco Uriegas Flores**, Institutional Legal Director, BBVA Mexico **Topics of Discussion:** • Mexico's macroeconomic and fiscal outlook. • Digital banking and fintech innovations in Mexico, with emphasis on improving cross-border payments, financial inclusion, and driving regional economic integration in North America. • US-Mexico financial cooperation to manage risk and enhance economic stability. • Mexico's evolving role in North American financial integration and the broader regional economy. • Financial impact of the U.S. FTO designation of Mexican cartels, including challenges with money laundering controls and the banking sector's compliance responsibilities.
11:15 AM	**TRAVEL FROM BBVA TO MINISTRY OF FOREIGN RELATIONS (SRE)** Travel time: 40 minutes

12:30 PM - 1:30 PM	**BRIEFING AT MINISTRY OF FOREIGN RELATIONS (SRE)** *Address: Av. Juárez 20, Colonia Centro, Centro, Cuauhtémoc, 06010 Ciudad de México, México* *Phone: +52 55 3686 5100* **Presenter:** • **Cristina Planter,** Undersecretary for North America, Ministry of Foreign Relations **Topics of Discussion:** • Mexico's foreign policy priorities and its role in regional and global diplomacy. • US-Mexico bilateral relations, with a focus on trade, security, and immigration. • Strategies for managing cross-border security challenges, including drug trafficking and organized crime. • How the North America Unit coordinates cross-border issues, including trade agreements, border security, and regional economic development, to ensure a stable and prosperous North American region.
1:40 PM	**TRAVEL FROM MINISTRY OF FOREIGN RELATIONS (SRE) TO CLUB DE INDUSTRIALES** Travel time: 45 minutes
2:30 PM - 3:30 PM	**DIGITAL INFRASTRUCTURE BRIEFING WITH FLO NETWORKS AT CLUB DE INDUSTRIALES** Address: *Cuarto 1 (Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, México)* Phone: +52 55 5282 9500 **Presenters:** • **Sebastian Martinez-Villalba,** General Counsel, Flo Networks • **Romina Boccia,** Director of Budget and Entitlement Policy, Cato • **Joan Domene,** Chief LatAm Economist, Oxford Economics • **Nicolas Cachanosky**, Director, Center for Free Enterprise, UTEP • **Jorge Robles**, EVP Risk & Asset Management, Flo Networks **Topics of Discussion:** • Telecommunications and the role of Flo's footprint in Mexico and the United States • Economic policy and trade between U.S. and Mexico • USMCA ongoing review rounds.

3:40 PM	**TRAVEL FROM CLUB DE INDUSTRIALES TO MUSEUM OF ANTHROPOLOGY** Travel time: 10 minutes
4:00 PM - 5:15 PM	**GUIDED TOUR AT MUSEUM OF ANTHROPOLOGY** Address: *Av. P.º de la Reforma s/n, Polanco, Bosque de Chapultepec I Secc., Miguel Hidalgo, 11560 Ciudad de México* **Topics of Discussion:** • This guided tour of Mexico's archaeological and indigenous cultural heritage and specifically addresses how it has shaped contemporary Mexico and the Mexican political system.
5:20 PM	**TRANSFER FROM MUSEUM OF ANTHROPOLOGY TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 15 minutes
5:35 PM – 6: 25 PM	**NO PROGRAMMING**
6:30 PM	**TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO EMILIO** Travel time: 10 minutes
6:45 PM - 8:15 PM	**DINNER WITH AMBASSADOR RONALD JOHNSON & MRS. JOHNSON** *Address: Emilio (Avenida Emilio Castelar 107, 11550 Miguel Hidalgo, CDMX, Ciudad de México)* **<u>Presenters</u>:** • **Amb. Ronald Douglas Johnson,** U.S. Ambassador to Mexico, Embassy of the United States in Mexico City • **Mrs. Alina Johnson** **Topics of Discussion:** • Trade and investment, including the ongoing USMCA process, and integrated North American supply chains. • Security and law-enforcement cooperation, including joint efforts to address organized crime, fentanyl, drones, UAVs, and other illicit drugs. • Migration and border management, including current migration dynamics, border-security cooperation, and coordination between U.S. and Mexican authorities. • Why Congress should focus on the bilateral relationship with Mexico.
8:20 PM	**TRANSFER FROM EMILIO TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 10 minutes
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, Mexico* *Phone: +52 55 5327 7700*

Wednesday, October 7, 2026
Mexico City, México

Attire: Business

Time	Activity
7:50 AM	**DRIVE FROM PRESIDENTE INTERCONTINENTAL HOTEL TO MEXICAN SENATE** Travel time: 45 minutes
9:00 AM - 10:*30* AM	**BRIEFING AND BREAKFAST AT THE MEXICAN SENATE** Address: *Floor 14 Sala de Comisiones 1 y 2 (Av. P.º de la Reforma 135, Tabacalera, Cuauhtémoc, 06030 Ciudad de México, México)* *Phone: +52 55 5345 3000* **<u>Presenters:</u>** • **Higinio Martínez Miranda,** President, Senate Board of Directors • **Emmanuel Reyes Carmona,** Chair, Senate Economics Committee • **Juan Carlos Loera de la Rosa,** Chair, Senate Northern Border Affairs Committee • **Geovanna Bañuelos de la Torre,** Chair, Senate Labor and Social Welfare Committee • **Miguel Márquez Márquez,** Chair, Senate Regional Development Committee • **Rolando Zapata Bello,** Chair, Senate Committee on Analysis, Monitoring and Evaluation of the Application and Development of Artificial Intelligence in Mexico • **Steffania Sánchez Magallán Sánchez,** Technical Secretary, Senate Economy Commission • **Juanita Guerra Mena,** Secretary, Presiding Board of the Senate • **Carlos Alberto González Ordoñez,** Technical Secretary, Senate Committee on Foreign Relations, North America • **Carlos Humberto Suárez Flores,** President, Senate Committee on Monitoring the Implementation and Review of the USMCA **<u>Topics of Discussion:</u>** • Resilience and competitiveness of North American supply chains • Investment security and strategic sectors • Secure and efficient cross-border trade • Labor security and workforce competitiveness • Technology, artificial intelligence, and cybersecurity • Regional development, infrastructure, and supplier strengthening
10:40 AM	**TRAVEL FROM SENATE TO MINISTRY OF ECONOMY (SE)** Travel time: 35 minutes
11:30 AM -	**USMCA & TRADE BRIEFING AT THE MINISTRY OF ECONOMY (SE)**

12:30 PM	Address: *C. Pachuca 189, Colonia Condesa, Cuauhtémoc, 06140 Ciudad de México, México* Phone: +52 55 5729 9100 **Presenter:** • **Luis Rosendo,** Undersecretary of Foreign Trade, Ministry of Economy (SE) **Topics of Discussion:** • Mexico's role in international markets and supply chains, and the economic impact of ongoing trade agreements like USMCA and with European Union. • Role of U.S. investment in Mexico. • Challenges and opportunities in the context of the USMCA ongoing negotiations. • Role of Chinese investment in Mexico, focusing on its economic influence and the need for effective screening and regulation of foreign investments. • The USMCA's role in supporting the region's efforts to attract foreign investment and improve US competitiveness in the global economy.
12:40 PM	**TRAVEL FROM MINISTRY OF ECONOMY TO LUNCH AT TAQUERIA EL CALIFA** Travel time: 15 minutes
12:55 PM	**LUNCH AT TAQUERIA EL CALIFA** Address: *Av. P.º de la Reforma 382, Juárez, Cuauhtémoc, 06600 Ciudad de México, CDMX, Mexico* Phone: +5 25 55 5119 424
1:45 PM	**WALK FROM AT TAQUERIA EL CALIFA TO AMERICAN CHAMBER OF COMMERCE IN MEXICO** Travel time: 10 minutes
2:00 PM - 3:30 PM	**BUSINESS PERSPECTIVE OF MEXICO BRIEFING AT THE AMERICAN CHAMBER OF COMMERCE IN MEXICO** Address: *Av. Paseo de la Reforma 295, Piso 3, Col. Cuauhtémoc, Cuauhtémoc, 06500 Ciudad de México, México* Phone: +52 55 5141-3800 **Presenters:** • **Pedro Casas Alatriste**, Executive Vice President & CEO, American Chamber of Commerce of Mexico • **Mario de la Cruz,** Apple (Apple representatives did not attend due to changes in their agenda). • **Maria Salinas,** Johnson & Johnson (Johnson & Johnson representatives did not attend due to changes in their agenda).

	• **Iram Bera,** AT&T • **Manuel Pliego,** Microsoft • **Rodrigo Orin,** Bayer • **Laura Tamayo,** Bayer (Bayer representatives did not attend due to changes in their agenda). • **Monserrat Padilla,** Whirlpool • **Alfredo Esparza,** MetLife (MetLife representative did not attend due to changes in their agenda). • **Erik Bakker,** AstraZeneca • **Helios Becerril,** AstraZeneca (AstraZeneca representatives did not attend due to changes in their agenda). • **Arturo Luna,** Visa • **Cedrian Lopez,** Mastercard • **Uriel Gordon,** Almidones Mexicanos • **Alejandro Vales,** Adient Mexico (Adient representative was added to the agenda later by AmCham). • **Fernando Ponce,** 3M Mexico (3M representative was added to the agenda later by AmCham). **Topics of Discussion:** • USMCA ongoing negotiations from the business perspective. • Tariff exposure and cross-border supply chain risk. • Bilateral cooperation on AI and critical minerals. • Critical infrastructure, energy, and investment protections.
3:35 PM	**TRAVEL FROM AMERICAN CHAMBER OF COMMERCE TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes
4:00-6:30 PM	**NO PROGRAMMING**
6:30 PM	**MEETING POINT FROM PRESIDENTE INTERCONTINENTAL HOTEL TO DINNER & BRIEFING AT BLANCO CASTELAR** Time travel: 15 minutes walking
7:00 PM - 9:00 PM	**DINNER & JOURNALISTIC PERSPECTIVE OF MEXICO AT BLANCO CASTELAR** Address: *Av. Emilio Castelar 163, Polanco, Polanco III Secc, Miguel Hidalgo, 11550 Ciudad de México, México* Phone: +525541613496 **Presenter:** • Jack Nicas, Mexico City Bureau Chief, New York Times

	Topics of Discussion: • Government/press relations under the administration of President Sheinbaum. • Trade negotiations and the bilateral relationship outside the views of policymakers. • Freedom of the press and journalism in Mexico. • The role of organized violence in Mexico and the U.S.-Mexico security relationship.
9:05 PM	**TRAVEL TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 15 minutes walking
9:20 PM	**END OF PROGRAMMING**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Thursday, October 8, 2026
Mexico City, Mexico

Attire: Business

Time	Activity
8:45 AM	**MEETING POINT PRESIDENTE INTERCONTINENTAL HOTEL TO CLUB DE INDUSTRIALES** Travel time: 15 minutes walking
9:00 AM - 10:15 AM	**CITIZEN'S MOVEMENT (MC) BREAKFAST & BRIEFING AT CLUB DE INDUSTRIALES** Address: Juan Sanchez Navarro Room *Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, México* Phone: +52 55 5282 9500 **Presenters:** • **Jorge Alvarez Maynes,** National Coordinator of Citizens' Movement (MC) • **Salomón Chertorivski Woldenberg,** Advisor for Public Health Policy in Jalisco and Former Member of the Chamber of Deputies of México **Topics of Discussion:** • Overview of electoral landscape and local-level politics in Mexico. • Political parties and shifting partisan dynamics in Mexico.

10:30 AM – 11:30 AM	**THINK TANK BRIEFING WITH THE MEXICAN INSTITUTE FOR COMPETITIVENESS (IMCO) AT CLUB DE INDUSTRIALES** *Phone: +525559851017* **Presenter:** • **Valeria Moy,** General Director, Mexican Institute for Competitiveness (IMCO) **Topics of Discussion:** • Analysis of ongoing constitutional and judicial reforms in Mexico, focusing on their potential impact on governance, rule of law, and economic stability. • Current political scenario in Mexico: policy shifts and challenges. • Economic environment and Energy.
11:35 AM – 12:10 PM	**NO PROGRAMMING**
12:15 PM	**MEETING POINT FROM CLUB DE INDUSTRIALES TO GENERAL MOTORS (GM) HEADQUARTERS** Travel time: 30 minutes
1:00 PM - 2:00 PM	**REGIONAL SUPPLY CHAIN BRIEFING & LUNCH AT GENERAL MOTORS HEADQUARTERS** *Address: Avenida Ejército Nacional 843-B, Acceso por Corporativo Antara II, Blvd. Miguel de Cervantes Saavedra, Granada, 11520 Ciudad de México, Mexico* *Phone: +52 800 508 000* **Presenters:** • **Monica Del Carmen Garcia Rodriguez**, Director, Global Purchasing and Supply Chain, GM Mexico • **Catalina Coppel,** Director of Government Relations and Institutional Affairs, GM Mexico **Topics of Discussion:** • Supply resilience chains and investments, North American security and resilience, and the role Mexico plays. • Policy actions and their impact on the auto industry.
2:10 PM	**TRAVEL FROM GENERAL MOTORS HEADQUARTERS TO GENERAL MOTORS CAR DEALERSHIP** *Travel time: 20 minutes*
2:30 PM - 3:10 PM	**GENERAL MOTORS CAR DEALERSHIP VISIT**

	Address: *Campos Elíseos 233, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560 Ciudad de México, Mexico* Phone: +52 55 5281 7999 **<u>Presenter</u>:** • **Catalina Coppel,** Director of Government Relations and Institutional Affairs, GM Mexico • **Marco Antonio Perez,** Chief Marketing Officer, GM Mexico (GM representative was added to the agenda later by GM). **<u>Topics of Discussion:</u>** • Market landscape for vehicle sales to consumers in Mexico, including different auto companies. • Growth of Chinese automotive brands in the Mexican market.
3:15 PM	**TRAVEL FROM GENERAL MOTORS CAR DEALERSHIP TO ASSOCIATION OF BUSES, TRUCKS AND HEAVY-DUTY TRUCKS MANUFACTURERS (ANPACT)** Travel time: 35 minutes
4:00 PM - 5:30 PM	**BILATERAL AUTOMOTIVE INDUSTRY OVERVIEW AND BRIEFING AT ASSOCIATION OF BUSES, TRUCKS AND HEAVY-DUTY TRUCKS MANUFACTURERS (ANPACT)** Address: *Av. Paseo de las Palmas 1650, Lomas de Chapultepec, Miguel Hidalgo, 11000 Ciudad de México, México* *Phone: +52 55 4505 4798* **<u>Presenters</u>**: • **Rogelio Arzate**, Executive President, ANPACT • **Alejandro Osorio,** Director of Public Affairs, ANPACT • **Alejandra Rosete,** Director of Foreign Trade and Economic Studies, ANPACT • **Miguel Ogazón,** Technical and Engineering Director, ANPACT **<u>Topics of Discussion:</u>** • Value of the Automotive Industry in Mexico. • Internal market overview: Status, Challenges and opportunities. • External market overview: Status, Challenges and opportunities (including Production, Export and Supply Chain) - Tied to USMCA status and positioning • Status on Technologies - Decarbonization: Technologies, Opportunities and Challenges.
5:35 PM	**TRAVEL FROM ANPACT TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 40 minutes
6:15 PM	**PRESIDENTE INTERCONTINENTAL HOTEL**

	Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, México* Phone: +525589551472
6:15 PM-6:55 PM	**NO PROGRAMMING**
7:00 PM - 8:30 PM	**AI AND TECH CLOSING SESSION AND DINNER AT THE PALM** *Attire: Smart casual* Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, México* Phone: +52 55 895 51472 **Presenters**: • **Lila Abed**, Director, Mexico Program, Inter-American Dialogue • **Juan Mauricio Mora,** CEO & Founder, Instrag **Topics of Discussion:** • AI governance and regulatory landscape, and U.S.–Mexico policy coordination. • Technology, digital infrastructure, and emerging opportunities for bilateral innovation and economic integration. • Conclusions and key takeaways of the trip.
9:00 PM	**END OF PROGRAMMING**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, México*

Friday, October 9, 2026
Benito Juárez International Airport to Washington Dulles International Airport

Time	Activity
5:30 AM	**TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX)** Travel time: 30 minutes
8:45 AM	**FLIGHT DEPARTS MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX) UA 1567** Flight time: 4 hours 58 minutes
3:08 PM	**FLIGHT ARRIVES WASHINGTON DULLES INTERNATIONAL AIRPORT (IAD)** Time change from departure airport: +2 hours

Actual amount of expenses paid

Total Transportation Expenses:

- Individual flights | DC–Mexico: $5,412.77
- Flights Group Bloc | DC-Mexico: $10,736.00
- Service Fee for Flights Group Bloc | DC-Mexico: $750.00
- Minibus rental | Mexico City, Mexico: $3,288.49

Total per person flight bloc: $1,276.22 USD

Total Lodging Expenses:

- Mexico City, Mexico: $21,905.29

Total per person: $1,288.55 USD

Total Meal Expenses:

- October 5, 2026, | Mexico City, Mexico: $1,720.72
- October 6, 2026, | Mexico City, Mexico: $2,771.2
- October 7, 2026, | Mexico City, Mexico: $4,732.31
- October 8, 2026, | Mexico City, Mexico: $3,199.27

Total per person: $730.79 USD

Total Other Expenses:

- Translation: $702.83
- Museum Guide and Tickets: $1,000.00
- Snacks for transportation: $253.05
- Pads and pens for staffers: $443.65

Total per person: $141.15 USD