

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☐ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

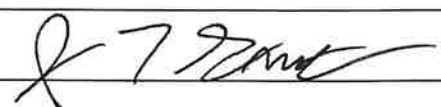
1. Name of Traveler: Abigail Chance
2. a. Name of Accompanying Relative: _____ **OR** ☒ None
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other(specify): _____
3. a. Dates: Departure: 8/19/26 Return: 8/21/26
b. Dates at Personal Expense, if any: _____ **OR** ☒ None
4. Departure City: Washington, DC Destination: Stanford, CA Return City: Washington, DC
5. Sponsor(s), Who Paid for the Trip: Stanford Mussallem Center for Biodesign
6. Describe Meetings and Events Attended: Meetings attended included informational sessions on medical device companies, roundtable discussions on app-enabled care and health AI applicability, regulatory processes, information about private and public investment and funding mechanisms, as well as pharmaceutical innovations in gene therapy.
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box:*
 - a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
 - b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; **and**
 - d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler:  Date: 8/25/26

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Chairman Jason Smith Date: 8/25/26

Signature of Supervising Member: 

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☐ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: _____

2. Travel Destination(s): _____

3. Date of Departure: _____ Date of Return: _____

4. Name(s) of Traveler(s): _____

Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler				
Accompanying Family Member				

6. ☐ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment.
Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: _____ Date: _____

Name: _____ Title: _____

Organization: _____

☐ **I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: _____

Telephone: _____ Email: _____

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Abigail Chance
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Stanford University, Stanford Mussallem Center for Bidesign
3. City and State **OR** Foreign Country of Travel: Stanford, CA
4. a. Date of Departure: 8/19/26 Date of Return: 8/21/26
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? **If yes:**
(1) Name of Accompanying Family Member: _____
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
(3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
As a professional staff member of the Ways and Means Committee, I handle a portfolio that is responsible for reimbursement and coverage of medical devices and health care services. This experience will help me learn about developments in new technology and how federal reimbursement incentives can encourage innovation in care delivery.
9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____

Date: 07/29/26

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Abigail Chance

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Ways and Means Committee (Majority)

Office Address: 1139 Longworth House Office Building, 1 Independence Avenue SE, Washington DC 20003

Telephone Number: (202) 924-8882

Email Address of Contact Person: Abigail.chance@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

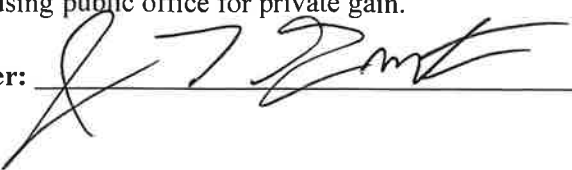
TRAVELER FORM

1. Name of Traveler: Abigail Chance
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Stanford University, Stanford Mussallem Center for Biodesign
3. City and State **OR** Foreign Country of Travel: San Francisco, CA
4. a. Date of Departure: 8/19/26 Date of Return: 8/21/26
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? **If yes:**
(1) Name of Accompanying Family Member: _____
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other(specify): _____
(3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
As a professional staff member on the Ways and Means Committee, I handle a portfolio that is responsible for reimbursement and coverage of medical devices and health care services delivered through digital assistants. Participation in this trip is intended to be an educational experience to learn about market developments and new technology in the health delivery space.
9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: 

Date: 06/09/2026

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Abigail Chance

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Abigail Chance

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Ways and Means Committee (Majority)

Office Address: 1139 Longworth House Office Building, 1 Independence Avenue SE, Washington DC 20003

Telephone Number: (202) 924-8882

Email Address of Contact Person: Abigail.chance@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

Stanford University, Stanford Mussallem Center for Biodesign

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. ☒ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If ☐ c is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): See attached for invitee list and individual invitation

5. Yes ☐ No ☒ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: 8/19/26 Date of Return: 8/21/26

7. a. City of departure: Washington, DC

b. Destination(s): San Francisco, CA

c. City of return: Washington, DC

8. **Check only one.** I represent that

- a. ☒ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. ☐ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$1056	\$444	\$215
For each Accompanying Family Member			

	Other Expenses (dollar amount per item)	Identify Specific Nature of Other Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee		
For each Accompanying Family Member		

19. **Check only one:**

- a. ☐ I certify that I am an officer of the organization listed below; **OR**
b. ☒ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
b. **I am not a registered federal lobbyist or registered foreign agent; and**
c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: Susie Spielman Digitally signed by Susie Spielman Date: 2026.05.11 13:37:29 -07'00' Date: _____
Name: Susan Spielman Title: Director, Policy Education
Organization: Stanford Mussallem Center for Biodesign
Address: 318 Campus Drive, E100, Stanford, CA 94305
Email: s.spielman@stanford.edu Telephone: (650) 814-7079

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas
Brad Knott, North Carolina

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://Ethics.House.gov>

August 11, 2026

Ms. Abigail Chance
Committee on Ways and Means
1139 Longworth House Office Building
Washington, DC 20515

Dear Ms. Chance:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Stanford, California, scheduled for August 19 to 21, 2026, sponsored by Stanford University.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Mark DeSaulnier
Ranking Member

MG/MD:ac

Question 12:

Stanford Biodesign is the primary organizer of the Health Technology Innovation Congressional Bootcamp, overseeing all aspects of course content, planning, invitations, and program delivery. This bootcamp is designed to immerse participants in health technology innovation through a series of sessions that promote cross-sector dialogue among experts in entrepreneurship, healthcare, biotech, and policy. Participants will gain a comprehensive understanding of the journey a new health technology must take from conception to commercialization, while also exploring the innovator's perspective on the significant impact of policy on healthcare innovation.

The program will cover essential elements necessary to cultivate a thriving healthcare innovation ecosystem in the United States, equipping participants to make informed decisions that enhance patient access and outcomes. Stanford Biodesign's mission is to train aspiring innovators in a proven, repeatable process for identifying and addressing important unmet health-related needs, inventing new solutions, and developing implementation plans to advance these technologies into patient care. Our educational efforts include courses and programs for faculty, fellows, graduate, and undergraduate students. Additionally, the policy arm of our program produces education and data-driven research to help current and future policymakers understand how health policies influence innovation. Our offerings focus on real-world healthcare challenges, the potential of existing and emerging health technologies, and the ways in which relevant policy decisions can either facilitate or hinder the impact of these solutions. This congressional bootcamp aligns with our educational mission by preparing Congressional Staffers with the comprehensive knowledge needed to critically evaluate the regulation and governance of health technology and biotech, ultimately ensuring that their constituents benefit from safe and effective innovations.

Face-to-face engagement: Opportunities to meet innovators, developers, VCs, researchers, and physicians through company visits, panels, dinners, and receptions to build networks and ask questions.

Learning Goals

- Gain a holistic understanding of what is required for a new health technology to advance from conception to commercialization.
- Understand the current policy landscape that influences health technology and biotech innovations.
- Engage in immersive learning experiences to see the technology in action, ask questions, and meet the people behind it. Explore the interconnection between policy and innovation in real clinical scenarios.
- Build networks within the health technology community.
- Develop the tools and knowledge to drive impactful policy changes and foster a healthy health tech innovation ecosystem to improve patient access and outcomes.

Note that the program is subject to change to align with the legislative agenda.
Speaker details are below.

Schedule overview:

Dates: August 19 - 21, 2026

Wednesday, 8/19 8:25am- 11:20am flight (IAD to SFO United #1147)
1:00pm - 8:30pm Program

Thursday, 8/20 8:00am - 9:00pm Program/Reception

Friday, 8/21 8:00am - 12:45pm Program
2:20 pm - 10:43pm flight ((SFO to IAD United # 1791)

Bootcamp Briefing:

July 15, 2026, 12:00-12:45pm ET (via zoom) - We will review the August program to provide context and help participants prepare for the workshop. We will also collect staff questions to tailor the program to their interests.

		discuss her approach to the initial clinical trials unique to her small population.	
4:10 PM	4:30 PM	Transport from Biodesign to hotel	
4:30 PM	5:30 PM	Check in to hotel, take short break	
5:30 PM	6:00 PM	Return to campus for working dinner	
6:00 PM	6:30 PM	Welcome - dinner served	
6:30 PM	7:00 PM	Case Study: Viz.ai Viz.ai builds AI-powered care coordination software that helps clinicians identify time-sensitive conditions and mobilize treatment teams faster. Chris Mansi will discuss how FDA regulation for clinical AI, evidence generation, data access and integration into hospital workflows, and reimbursement/value demonstration influenced product development, adoption, and scaling.	Chris Mansi
7:00 PM	8:30 PM	AI in Health Technology Roundtable The roundtable discussion will examine the types of AI health innovations in the pipeline, the existing legislative and regulatory landscape, and considerations for policymakers as they support and regulate this rapidly evolving field.	Sandy Ruggles (Moderator) Russ Altman Byron Crowe Curtis Langlotz Matt Lungren Chris Mansi Michelle Mello
8:30	8:45 PM	Shuttle to hotel	
Day 2 - Thursday 8/20 - Program 7:30am - 9:00pm			
7:30 AM	7:45 AM	Shuttle to Stanford Biodesign	
Stanford Biodesign - E105			
7:45 AM	8:00 AM	Breakfast - E105	
8:00 AM	8:15 AM	Debrief on Day 1 - The team will review the learning from the first day's programming, will also offer a preview of Day 2, and leave ample time for questions.	Susie Spielman
8:15 AM	8:45 AM	Reimbursement deep dive - what it takes to get innovations to patients. A step by step review of the process for securing reimbursement for a new technology.	Sandy Ruggles

2:30 PM	2:40 PM	Transition to conf room/break	
2:40 PM	4:00 PM	Health Technology Roundtable Faculty and industry experts will explore key health policy issues impacting innovation within mid-sized to commercial-stage health technology companies. Aligning with current legislative priorities, the panel will discuss strategies for streamlining policies and regulations to foster innovation and improve patient lives.	Josh Makower (Moderator) Eb Bright Mike Carusi Hanson Gifford Nancy Isaac Fred Khosravi Shri Raghunathan
4:00 PM	4:30 PM	Shuttle to hotel	
4:30 PM	5:30 PM	Break at hotel	
5:30 PM	6:00 PM	Shuttle to Josh Makower's home, Los Altos, CA	
6:00 PM	8:30 PM	Reception Participants will join an innovator networking reception at the home of Biodesign Director Josh Makower. The gathering will include approximately 75 invited participants who are Stanford faculty, Stanford Biodesign innovation fellows and alumni, entrepreneurs, venture capitalists, industry leaders, and local government officials. The event is designed to encourage discussions and mingling among guests. It aims to help attendees build new relationships with experienced professionals, foster dialogue across different interest areas, and share diverse perspectives. This will not be a sit-down meal; instead, it will feature heavy appetizers and drinks.	
8:30 PM	9:00 PM	Shuttle to hotel	
Day 3 - Friday, 8/21 - Program 8:15am - 12:45pm			
6:30 AM	8:00 AM	Breakfast available at hotel	
8:00 AM	8:15 AM	Meet in front of hotel	
8:15 AM	8:45 AM	<u>Shuttle to Arsenal Bio</u>	
Arsenal Bio, South San Francisco, 329 Oyster Point Blvd, South San Francisco, CA			
8:45 AM	9:00 AM	Check in/badges/coffee	

Josh holds over 300 patents and patent applications for various medical devices in the fields of cardiology, ENT, general surgery, drug delivery, plastic surgery, dermatology, aesthetics, obesity, orthopedics, women's health, and urology. He received an MBA from Columbia University, an MD from the NYU School of Medicine, and a bachelor's degree in Mechanical Engineering from MIT. Josh is a Member of the National Academy of Engineering, a Fellow of The National Academy of Inventors and The American Institute for Medical and Biological Engineering, was awarded the Coulter Award for Healthcare Innovation by the Biomedical Engineering Society in 2018 and was awarded an Honorary Doctorate of Science from the University of Galway in 2024 for his work supporting and inspiring the creation of BiInnovate Ireland which has had a profound impact on the Irish Medtech Innovation Ecosystem.

ADRIENNE HALLETT

Senior Advisor, Public Policy, Stanford Biodesign
Executive Director, The Coalition for Life Sciences

Adrienne Hallett is the Executive Director of the Coalition for Life Sciences. She has 25 years of health policy experience at the highest levels of the US government. Most recently, Ms. Hallett was the Vice President for Global Policy at Cambrian Biopharma, an innovative start-up working in preventive medicine and the biology of aging. Hallett previously served as the Associate Director for Legislative Policy & Analysis for the National Institutes of Health, the world's largest funder of biomedical research. She briefly served as an advisor to the Biden White House on the establishment of ARPA-H and the launch of a national initiative to eliminate Hepatitis C. Prior to her executive branch experience, she served on the Appropriations Committee of the US Senate as a lead negotiator for funding of public health and research programs for 15 years. She drafted dozens of provisions in the US health statute. Ms. Hallett holds a Master's in Theological Studies from Vanderbilt Divinity School with a concentration in Ethics. She is a native of Iowa who lives in Bethesda with her husband and son.

SANDRA WAUGH RUGGLES

Director, Policy Research, Stanford Biodesign
President, Summit Rock Strategy Consulting

Sandra serves as director for policy research in the Stanford Biodesign Policy Program. She studies policy issues at the intersection of healthcare and innovation. She also is the President of Summit Rock Strategy Consulting where she specializes in leading medtech development teams through early-stage innovation decisions. Sandra was named a Top Innovator Under 35 by *MIT Technology Review* for her work in co-founding Catalyst Biosciences. She holds over 20 patents in various domains from consumer devices to therapeutic proteins. Sandra earned a PhD from the University of California, San Francisco, in biophysics and was a Stanford Biodesign Innovation Fellow.

SUSIE SPIELMAN

Director, Policy Education and Strategic Initiatives, Stanford Biodesign

Susie is the director of policy education and strategic initiatives for Stanford Biodesign. She is responsible for shaping Biodesign's health policy educational activities, leading needs finding and development for new initiatives, and evaluating the effectiveness of Biodesign's portfolio of

Reimbursement Deep Dive

Sandra Ruggles - Director, Policy Research, Stanford Biodesign

Case Studies

Sarah O'Leary - CEO, Willow Innovations, Inc.

Kate Rosenbluth - Instructor, Informatics and Digital Health. Stanford Biodesign, Adjunct Professor, Medicine, Stanford University, Founder and Co-President, Cala Health

Venture Capital Basics

Mike Carusi - Managing Partner, Lightstone Ventures

Imperative Care Tour and Founder Story

Fred Khosravi - CEO, Imperative Care

Roundtable Discussion - Health Technology Innovation

Moderator: **Josh Makower** - Co-Founder and Director, Stanford Biodesign

Eb Bright - Director, Intellectual Property Policy, Stanford Biodesign, President and General Counsel, ExploraMed

Mike Carusi - Managing Partner, Lightstone Ventures

Hanson Gifford - Managing Partner, The Foundry LLC, Partner, Lightstone Ventures

Nancy Isaac - Director, Regulatory Policy, Stanford Biodesign, Regulatory Counsel and VP Quality at Moximed, Inc.

Shriram Raghunathan, President & CEO, Noctrix Health

FRIDAY, AUGUST 21, 2026

Arsenal Bio Tour and Start-up Founder Story - Biotech

Ken Drazan - Chairman, CEO, and co-founder of Arsenal Bio

Case Study: Osanni Bio

Michael Ackermann - Adjunct Professor, Bioengineering, Director of Biotechnology, Stanford Biodesign, CEO, Osanni Bio, Inc.

Roundtable Discussion - Biotech Innovation and Policy

Moderator: **Michael Ackermann**

Bonnie Anderson - Co-Founder, Chair, and Chief Executive Officer, PinkDX

Ken Drazan - Chairman, CEO, and co-founder of Arsenal Bio

Zach Scheiner - Partner, RA Capital Management.

Tuesday, April 14, 2026 at 11:05:47 AM Pacific Daylight Time

Subject: Invitation: Stanford Biodesign's Health Technology Innovation Congressional Bootcamp
Date: Tuesday, April 14, 2026 at 10:32:04 AM Pacific Daylight Time
From: Jill Hannemann on behalf of Dr. Josh Makower
To: Abigail.Chance@mail.house.gov
CC: Susie Spielman
Attachments: image001.png

Dear Abigail,

I'm pleased to invite you to participate in **Stanford Biodesign's 2nd Annual Health Technology Innovation Congressional Bootcamp**. This is an invitation-only, two day event designed specifically to immerse you and other policymaking colleagues in the world of health technology innovation through a series of sessions that foster cross-sector dialogue among experts in entrepreneurship, medtech, biotech, digital health/AI, and policy. *You were recommended to us by Preston Bell.*

Dates: August 19-21, 2026

Location: Stanford University, Stanford, CA

Participants: Bipartisan and bicameral staffers with health policy portfolios

Program Highlights:

- Learning Goals:
 - Understand the journey of health technology from conception to commercialization
 - Explore the impact of policy on healthcare innovation
 - Equip yourself to make informed decisions to improve patient access and outcomes
- Sessions/Activities:
 - Interactive panels with venture capitalists, founders, innovators, scientists, thought leaders, payers, and physicians
 - Discussions on topical areas such as AI, pricing, intellectual property, regulatory frameworks, and reimbursement
 - Founder stories from startups
 - Hands-on demonstrations of cutting-edge technologies
 - Networking with the health technology community
- Logistics:
 - Airfare, lodging, and meals will be covered by the program (per Congressional ethics rules)
- Next Steps:
 - **Review:** [Program Overview](#)
 - **Respond:** We ask that you please reply to this email with your level of interest:
 - Highly interested: "Yes. Please hold a spot for me."
 - Very interested: "I am not sure of my availability now, but please check back