

# COMMITTEE ON ETHICS

## EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☐ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at [gifttravelreports@mail.house.gov](mailto:gifttravelreports@mail.house.gov), within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Name of Traveler: Melissa Tarte
2. a. Name of Accompanying Relative: \_\_\_\_\_ **OR** ☒ None  
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): \_\_\_\_\_
3. a. Dates: Departure: 08/10/26 Return: 08/12/26  
b. Dates at Personal Expense, if any: \_\_\_\_\_ **OR** ☒ None
4. Departure City: Washington DC Destination: Cambridge Return City: Washington DC
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended: Attended sessions on leadership, communications and the current news environment, along with networking with fellow congressional staff.
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box:*
  - a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
  - b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
  - c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; **and**
  - d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*  
b. If not, explain: \_\_\_\_\_

**I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.**

Signature of Traveler: Melissa Tarte Date: 8/19/26

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Rep. Scott Franklin Date: 8/19/26

Signature of Supervising Member: C. Scott Franklin

# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid or provided in-kind support for the trip: Congressional Institute

2. Travel Destination(s): Cambridge, MD

3. Date of Departure: August 10, 2026 Date of Return: August 12, 2026

4. Name(s) of Traveler(s): See attached list

**Note:** You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

|                            | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
|----------------------------|-------------------------------|------------------------|---------------------|---------------------------------------------------------------|
| Traveler                   | n/a                           | \$419.96               | \$237.70            | \$487.74 - Room Rental                                        |
| Accompanying Family Member | n/a                           | n/a                    | n/a                 | n/a                                                           |

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment.  
*Signify statement is true by checking box.*

**I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.**

Signature: Brenda Z Becker Date: August 21, 2026

Name: Brenda Becker Title: Chair

Organization: Congressional Institute

☒ **I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Telephone: 703-837-8812 Email: amym@conginst.org

**Committee staff may contact the above-named individual if additional information is required.**

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Melissa Tarte
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3. City and State **OR** Foreign Country of Travel: Cambridge, MD
4. a. Date of Departure: 8/10/26 Date of Return: 8/12/26  
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? **If yes:**  
(1) Name of Accompanying Family Member: \_\_\_\_\_  
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other(specify): \_\_\_\_\_  
(3) Yes ☐ No ☒ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:  
\_\_\_\_\_  
\_\_\_\_\_
7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.  
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**  
As Press Secretary, I oversee the Member's official communications, media relations and messaging. This conference provides training on communications strategy, media engagement, leadership and emerging technologies that directly support my official duties.
9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

## ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: C. Scott Franklin

Date: \_\_\_\_\_

# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website ([ethics.house.gov](https://ethics.house.gov)) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.**

1. Sponsor who will be paying for the trip:

Congressional Institute

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. ☒ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: \_\_\_\_\_

4. Provide names and titles of ALL House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): \_\_\_\_\_

See addendum & attached invitation list

5. Yes ☒ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: August 10, 2026 Date of Return: August 12, 2026

7. a. City of departure: Washington, DC
- b. Destination(s): Cambridge, MD
- c. City of return: Washington, DC

8. **Check only one.** I represent that

- a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. ☒ I checked 8(a) or (b) above; **OR**  
b. ☒ I checked 8(c) above but am not offering any lodging; **OR**  
c. ☒ I checked 8(c) above and am offering lodging and meals for one night; **OR**  
d. ☒ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. \_\_\_\_\_

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*  
b. ☒ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.  
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:

See addendum

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air ☐ Rail ☐ Bus ☒ Car ☐ Other ☐ (specify: \_\_\_\_\_)  
b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (specify: \_\_\_\_\_)  
c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. ☒ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**

- b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided): \_\_\_\_\_

Day 1 - \$89, Day 2 - \$118.80, Day 3 - \$36

2) Provide the reason for selecting the location of the event or trip: \_\_\_\_\_

Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Hyatt Regency Chesapeake Bay City: Cambridge, MD Cost Per Night: \$210

Reason(s) for Selecting: proximity to DC, availability & facility size

Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_

Reason(s) for Selecting: \_\_\_\_\_

Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_

Reason(s) for Selecting: \_\_\_\_\_

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

| <input checked="" type="checkbox"/> Actual Amounts<br><input checked="" type="checkbox"/> Good Faith Estimates | Total Transportation<br>Expenses per Participant | Total Lodging Expenses<br>per Participant | Total Meal Expenses<br>per Participant |
|----------------------------------------------------------------------------------------------------------------|--------------------------------------------------|-------------------------------------------|----------------------------------------|
| For each Member,<br>Officer, or Employee                                                                       | \$84.37                                          | \$420                                     | \$243.80                               |
| For each Accompanying<br>Family Member                                                                         | \$84.37                                          | n/a                                       | \$243.80                               |

|                                          | Other Expenses<br>(dollar amount per item) | Identify Specific Nature of "Other" Expenses<br>(e.g., taxi, parking, registration fee, etc.) |
|------------------------------------------|--------------------------------------------|-----------------------------------------------------------------------------------------------|
| For each Member,<br>Officer, or Employee | \$471.28                                   | Room Rental                                                                                   |
| For each Accompanying<br>Family Member   | \$471.28                                   | Room Rental                                                                                   |

19. **Check only one:**

- a. ☒ I certify that I am an officer of the organization listed below; **OR**  
b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**  
b. **I am not a registered federal lobbyist or registered foreign agent; and**  
c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: Brenda Z. Becker Date: June 24, 2026  
Name: Brenda Becker Title: Chair  
Organization: Congressional Institute  
Address: 1700 Diagonal Road #300, Alexandria, VA 22314  
Email: amym@conginst.org Telephone: 703-837-8812

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

Michael Guest, Mississippi  
*Chairman*  
Mark DeSaulnier, California  
*Ranking Member*

Andrew R. Garbarino, New York  
Ashley Hinson, Iowa  
Nathaniel Moran, Texas  
Brad Knott, North Carolina

Deborah K. Ross, North Carolina  
Glenn F. Ivey, Maryland  
Sylvia R. Garcia, Texas  
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

**U.S. House of Representatives**

COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

Jordan Downs  
*Chief of Staff to the Chairman*

David Arrojo  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
<https://Ethics.House.gov>

August 11, 2026

Ms. Melissa Wolfe  
Office of the Honorable Scott Franklin  
2301 Rayburn House Office Building  
Washington, DC 20515

Dear Ms. Wolfe:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for August 10 to 12, 2026, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest  
Chairman

Mark DeSaulnier  
Ranking Member

MG/MD:ac

## **PRIMARY TRIP SPONSOR FORM ADDENDUM**

**Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):**

See attached invitation list. This Congressional Institute sponsored conference focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this conference is being extended to legislative directors and the most senior communications staffer in House Republican personal offices, policy directors and senior communications staffers in committee offices, and policy and communications staff in leadership offices, as well as any House staff who will present at the conference.

**Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:**

The mission of the Congressional Institute (a 501(c)(4) nonprofit organization) is to provide information and educational resources, through conferences such as this one, that are designed to help Members of Congress and House staff best serve their constituents and perform their legislative and representational duties, and to promote public awareness of Congress and the legislative process.

This educational conference is designed for Legislative Directors, Communications Directors, and those serving in similar positions in committees and leadership. Specifically, it will feature outside experts and speakers who will present on a variety of topics relevant to these staff positions and their unique duties, including among others, management techniques, leadership skills, communications strategies, the important role of Article I in our constitutional structure, House rules and procedures, and technology tools to help improve operational efficiency and effectiveness inside their offices and in their positions.

The Congressional Institute is the sole organizer of this event and is solely responsible for organizing and funding the conference.



# YOU'RE INVITED

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## *2026 Legislative and Communications Directors Conference*

**Monday, August 10 - Wednesday, August 12**

**Hyatt Regency Chesapeake Bay  
Cambridge, Maryland**

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**This invitation is non-transferable.**

House Ethics strictly prohibits the [solicitation of travel](#) for you or anyone else.

If you are no longer with this office, no longer serving as Legislative Director or Communications Director, or need to update your contact information, please [contact us](#).

**REGISTER NOW**

If you are unable to attend, please use the following link to [decline the invitation](#).

**DOWNLOAD ETHICS FORMS**

**ETHICS FORMS ARE DUE JULY 13, 2026.**

**Instructions:** Complete the first two pages of the traveler form, attach a copy of this invitation and email to [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

If you think there is even a possibility you will attend,  
we suggest filing your travel forms with the Ethics Committee.  
You may always withdraw your paperwork.

**DOWNLOAD DRAFT AGENDA**

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Please contact [Katie Hrkman](#) with any questions or call the  
Congressional Institute at 703-837-8812.



# 2026 LEGISLATIVE AND COMMUNICATIONS DIRECTORS CONFERENCE

## DRAFT AGENDA

### DAY 1

The Congressional Institute welcomes you to this year's Legislative and Communications Directors Conference, grounded in our commitment to strengthening the institution by supporting those who serve within it. The conference will provide information and best practices through discussions with outside speakers and experts on topics including leadership, management, communications strategies, and policy to help staff best serve Members of Congress, their constituents, and the American people.

**Monday,**  
August 10, 2026

|                               |                                                                                                                                                                         |                                                          |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|
| <b>10:00 am</b>               | <b>BUSES DEPART CAPITOL HILL</b>                                                                                                                                        | S. Capitol Street<br>(Between<br>Rayburn &<br>Longworth) |
| <b>11:00 am-<br/>5:00 pm</b>  | <b>CONFERENCE REGISTRATION</b><br><i>Attendees may arrive and check in at any time during this open registration period to receive event materials and credentials.</i> |                                                          |
| <b>12:00 pm</b>               | <b>BUSES ARRIVE AT THE<br/>HYATT REGENCY CHESAPEAKE BAY</b>                                                                                                             |                                                          |
| <b>12:30 pm –<br/>2:30 pm</b> | <b>CONGRESS CONNECTED: RESOURCE FAIR</b>                                                                                                                                |                                                          |
| <b>2:30 pm –<br/>3:30 pm</b>  | <b>AI WORKSHOPS</b><br><i>Attendees will learn about specific AI tools and potential applications in their work.</i>                                                    |                                                          |
| <b>3:45 pm –<br/>4:45 pm</b>  | <b>AI WORKSHOPS</b><br><i>Attendees will learn about specific AI tools and potential applications in their work.</i>                                                    |                                                          |
| <b>6:00 pm –<br/>9:00 pm</b>  | <b>DINNER</b>                                                                                                                                                           |                                                          |

### DAY 2

**Tuesday,**  
August 11, 2026

|                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|--------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>7:45 am –<br/>8:45 am</b>   | <b>BREAKFAST</b>                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>9:00 am –<br/>10:30 am</b>  | <p><b>WELCOME AND CONFERENCE KICK-OFF</b><br/>Brenda Becker, Chair, Congressional Institute Board of Directors</p> <p><b>LEADING IN THE ATTENTION AGE; HOW POLICY, TRUST, AND COMMUNICATION BREAK THROUGH</b><br/><i>This session will feature a keynote speaker who will provide attendees with insights into what resonates with today's audiences and how congressional offices can effectively connect ideas, messaging, and impact.</i></p> |
| <b>10:30 am –<br/>11:30 am</b> | <p><b>THE SKILLS THAT MATTER MOST: MANAGING UP, MANAGING ACROSS AND MANAGING A TEAM</b><br/><i>Panel discussion on best practices for team management and effective leadership.</i></p>                                                                                                                                                                                                                                                          |
| <b>11:45 pm –<br/>1:00 pm</b>  | <b>LUNCH</b>                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>1:30 pm –<br/>2:30 pm</b>   | <p><b><u>COMMUNICATIONS DIRECTORS PROGRAMING</u></b></p> <p><b>WHERE ATTENTION LIVES: REACHING PEOPLE FROM THE DISTRICT TO THE NATIONAL STAGE</b><br/><i>This panel discussion will examine how Americans consume information today, how it differs across various age groups, geographic regions, and communities, and what Communications Directors should be paying attention to as they develop communications strategies.</i></p>           |
| <b>2:30 pm –<br/>3:30 pm</b>   | <p><b>STOP REACTING, START LEADING</b><br/><i>This session will explore how to build and execute a modern communications plan that drives audience growth, amplifies key messages, and aligns with office priorities.</i></p>                                                                                                                                                                                                                    |
| <b>3:30 pm –<br/>4:30 pm</b>   | <p><b>DON'T CHASE THE NEWS. MAKE THE NEWS.</b><br/><i>This session will explore how information moves through newsrooms, podcasts, newsletters, social media, and digital platforms, and how that momentum translates into coverage, interviews, appearances, and audience growth.</i></p>                                                                                                                                                       |
| <b>4:30 pm –<br/>5:30 pm</b>   | <p><b>EARNING TRUST IN THE INFORMATION AGE</b><br/><i>This panel discussion will focus on how to build trust and constituent engagement in an era of increasing media content, information skepticism, and competing voices and platforms.</i></p>                                                                                                                                                                                               |
| <b>1:30 pm –<br/>2:30 pm</b>   | <p><b><u>LEGISLATIVE DIRECTORS PROGRAMMING</u></b></p> <p><b>ARTICLE I: THE FIRST BRANCH</b><br/><i>This panel will discuss the important role and duties of Congress in our constitutional structure.</i></p>                                                                                                                                                                                                                                   |

|                          |                                                                                                                                                                                                                                                                                              |
|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>2:30 pm – 3:30 pm</b> | <b>THE PEOPLE’S CHAMBER: HOW THE HOUSE WORKS</b><br><i>This panel discussion will explore the House's unique structures, processes, and traditions that have developed over generations and determine how the institution functions.</i>                                                     |
| <b>3:30 pm – 4:30 pm</b> | <b>BEYOND GOOD POLICY: WHAT MOVES IN CONGRESS</b><br><i>This session will discuss tactics and strategies for translating policy ideas into legislation and shepherding a bill through the legislative process.</i>                                                                           |
| <b>4:30 pm – 5:30 pm</b> | <b>WHAT EVERY LD NEEDS TO KNOW: IMPORTANT LEGISLATIVE PROCESSES</b><br><i>This panel discussion will explore and discuss what policy staff should know and understand about recurring and/or annual legislative initiatives such as the NDAA, appropriations, the Farm Bill, and others.</i> |
| <b>6:00 pm – 9:00 pm</b> | <b>DINNER</b>                                                                                                                                                                                                                                                                                |

## DAY 3

**Wednesday**  
, August 12,  
2026

|                            |                                                                                                                                                                                                                                                                                                                                                      |                   |
|----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| <b>7:45 am – 8:45 am</b>   | <b>BREAKFAST</b>                                                                                                                                                                                                                                                                                                                                     |                   |
| <b>9:00 am – 10:00 am</b>  | <b>PURPOSE, PERFORMANCE, AND PRODUCTIVITY</b><br><i>The panel will provide tips and skills for maximizing performance, productivity, and focus while managing competing priorities.</i>                                                                                                                                                              |                   |
| <b>10:00 am – 11:00 am</b> | <b>GOING BACK TO THE BEGINNING, TO LEAD THE NATION FORWARD: AMERICA AT 250</b><br><i>A conversation with Jonathan Turley (invited)</i><br><i>Through the lens of American history and constitutional principles, Professor Turley will explore the enduring ideas that shape the American experiment and the vital institutions that sustain it.</i> |                   |
| <b>11:30 am</b>            | <b>CONFERENCE CONCLUDES</b>                                                                                                                                                                                                                                                                                                                          |                   |
| <b>12:00 pm</b>            | <b>BUSES DEPART HOTEL</b>                                                                                                                                                                                                                                                                                                                            |                   |
| <b>2:00 pm</b>             | <b>BUSES ARRIVE AT CAPITOL HILL</b>                                                                                                                                                                                                                                                                                                                  | S. Capitol Street |

| First Name  | Last Name  | Company Name                      | Title                             |
|-------------|------------|-----------------------------------|-----------------------------------|
| Tim         | Achinger   | Office of Rep. Patronis (FL-01)   | Legislative Director              |
| Steve       | Ackerman   | Office of Rep. Fulcher (ID-01)    | Legislative Director              |
| Emily       | Ackerman   | Office of Majority Whip Emmer     | Floor Director                    |
| Anna        | Adamian    | Office of Rep. Harris (MD-01)     | Communications Director           |
| Sara Brooks | Adams      | Office of Majority Leader Scalise | Deputy Operations Director        |
| Harley      | Adsit      | Office of Rep. Carter (GA-01)     | Communications Director           |
| Nolan       | Ahern      | Office of Majority Whip Emmer     | Deputy Policy Director            |
| Eric        | Akers      | Office of Rep. Baird (IN-04)      | Legislative Director              |
| Aidan       | Aldridge   | House Republican Conference       | Member Services Coordinator       |
| Christianne | Allen      | Office of Rep. Fulcher (ID-01)    | Communications Director (Interim) |
| Amelia      | Allert     | Office of Rep. Hill (AR-02)       | Legislative Director              |
| Matt        | Alvero     | Office of Rep. Alford (MO-04)     | Legislative Director              |
| Madison     | Anders     | Office of Rep. Strong (AL-05)     | Communications Director           |
| Joseph      | Arbie      | Office of Rep. Meuser (PA-09)     | Legislative Director              |
| Parker      | Armstrong  | Office of Rep. Houchin (IN-09)    | Communications Director           |
| Arnaud      | Armstrong  | Office of Rep. Mackenzie (PA-07)  | Communications Director           |
| Sarah       | Arnold     | Office of Rep. Mills (FL-07)      | Communications Director           |
| Hannah      | Arvey      | Office of Rep. Roy (TX-21)        | Legislative Director              |
| Kadin       | Asbery     | Office of Rep. Bost (IL-12)       | Communications Director           |
| Paige       | Ash        | Office of Rep. Valadao (CA-22)    | Communications Director           |
| Grady       | Austin     | Office of Rep. Moore (NC-14)      | Legislative Director              |
| Juan        | Ayala      | Office of Rep. Newhouse (WA-04)   | Communications Director           |
| Chase       | Babair     | Office of Rep. Buchanan (FL-16)   | Legislative Director              |
| Carlie      | Baker      | Office of Rep. Mace (SC-01)       | Communications Director           |
| Nick        | Baker      | House Republican Conference       | Digital Director                  |
| Jackson     | Baker      | Office of Rep. Schweikert (AZ-01) | Communications Director           |
| Bill        | Ball       | Office of Speaker Johnson         | Senior Policy Advisor             |
| Nathan      | Barker     | Office of Rep. Crawford (AR-01)   | Legislative Director              |
| Edgar       | Barrios    | Office of Speaker Johnson         | Rapid Response Director           |
| Curt        | Beaulieu   | Office of Speaker Johnson         | Senior Policy Advisor             |
| Arian       | Beckwith   | Office of Rep. James (MI-10)      | Legislative Director              |
| Jim         | Beley      | Office of Rep. Burlison (MO-07)   | Legislative Director              |
| Alex        | Bellizzi   | Office of Rep. Barr (KY-06)       | Communications Director           |
| Shawn       | Bengali    | Office of Rep. Arrington (TX-19)  | Legislative Director              |
| Taylor      | Bentley    | Office of Rep. Maloy (UT-02)      | Communications Director           |
| Jason       | Berardo    | Office of Rep. Turner (OH-10)     | Legislative Director              |
| Max         | Berry      | Office of Rep. McCormick (GA-07)  | Legislative Director              |
| Ariana      | Bhambhani  | Office of Rep. Allen (GA-12)      | Legislative Director              |
| Claire      | Bienvenu   | Office of Speaker Johnson         | Legislative Assistant             |
| Hans        | Bjontegard | Office of Rep. Collins (GA-10)    | Legislative Director              |
| Clint       | Blaes      | Office of Rep. Schmidt (KS-02)    | Legislative Director              |

|             |          |                                   |                                       |
|-------------|----------|-----------------------------------|---------------------------------------|
| Kristen     | Blakely  | Office of Rep. Johnson (SD-AL)    | Communications Director               |
| Thomas      | Blanford | Office of Rep. Fitzgerald (WI-05) | Legislative Director                  |
| Summer      | Blevins  | Office of Rep. Bilirakis (FL-12)  | Deputy Chief of Staff/Press Secretary |
| Anna Marian | Block    | Office of Rep. Yakym (IN-02)      | Communications Director               |
| Andrew      | Bohn     | Office of Rep. Fallon (TX-04)     | Legislative Director                  |
| Robert      | Boland   | Office of Majority Whip Emmer     | Chief of Staff                        |
| Savannah    | Bolender | Office of Rep. Fischbach (MN-07)  | Legislative Director                  |
| Jackie      | Bossman  | Office of Rep. Nunn (IA-03)       | LD/Counsel                            |
| Lacey       | Bowersox | Office of Rep. Bost (IL-12)       | Legislative Director                  |
| Nick        | Bowser   | Office of Rep. Hinson (IA-02)     | Legislative Director                  |
| Nicholas    | Boyd     | Office of Majority Whip Emmer     | Deputy Press Secretary                |
| Gable       | Brady    | Office of Majority Leader Scalise | Policy Advisor                        |
| Danny       | Brescia  | Office of Rep. Grothman (WI-06)   | Legislative Director                  |
| Caroline    | Briscoe  | Office of Rep. Tiffany (WI-07)    | Communications Director               |
| Sean        | Brislin  | Office of Rep. Mace (SC-01)       | Legislative Director                  |
| Annie       | Brody    | Office of Majority Whip Emmer     | Downtown Coalitions Director          |
| Beau        | Brooks   | Office of Rep. Downing (MT-02)    | Communications Director               |
| Garrett     | Brown    | Office of Rep. Zinke (MT-01)      | Communications Director               |
| Regan       | Bruno    | Office of Rep. McCormick (GA-07)  | Communications Director               |
| Kate        | Bryan    | Office of Rep. Brecheen (OK-02)   | Communications Director               |
| Arthur      | Bryant   | Office of Rep. Wagner (MO-02)     | Communications Director               |
| Sam         | Bryant   | Office of Rep. Babin (TX-36)      | Legislative Director                  |
| Stetson     | Bryson   | Office of Rep. Jackson (TX-13)    | Legislative Director                  |
| Joe         | Buccino  | Office of Rep. McClain (MI-09)    | Communications Director               |
| Davis       | Bunn     | Office of Rep. Moore (AL-01)      | Legislative Director                  |
| Bryan       | Burack   | Select Committee on China         | Policy Director                       |
| Jackie      | Burke    | Office of Majority Whip Emmer     | Member Services Director              |
| Courtney    | Butcher  | Office of Speaker Johnson         | Deputy Chief of Staff                 |
| Daniel      | Butler   | Office of Rep. Kean (NJ-07)       | Legislative Director                  |
| Lesley      | Byers    | Office of Rep. Crawford (AR-01)   | Communications Director               |
| Jerry       | Calengor | Office of Majority Leader Scalise | Deputy Communications Director        |
| Blayne      | Callas   | Office of Rep. Downing (MT-02)    | Legislative Director                  |
| Thomas      | Calvo    | Office of Rep. Moylan (GU-AL)     | Communications Director               |
| Clara       | Cargile  | Office of Majority Leader Scalise | Policy Advisor                        |
| Rafaello    | Carone   | Office of Rep. Sessions (TX-17)   | Communications Director               |
| Claire      | Case     | Office of Rep. Van Orden (WI-03)  | Legislative Director                  |
| Daniella    | Cassano  | Office of Rep. Fitzgerald (WI-05) | Communications Director               |
| Emily       | Cassil   | Office of Rep. McCaul (TX-10)     | Communications Director               |

|            |             |                                            |                                    |
|------------|-------------|--------------------------------------------|------------------------------------|
| John       | Castillo    | Office of Rep. McGuire (VA-05)             | Legislative Director               |
| Luke       | Catanzaro   | Office of Majority Leader Scalise          | Membership Services Coordinator    |
| Matthew    | Cernicky    | Office of Rep. Schweikert (AZ-01)          | Legislative Director               |
| Jack       | Chambers    | Office of Rep. Carey (OH-15)               | Director of Communications         |
| Kyle       | Chance      | Office of Rep. Balderson (OH-12)           | Communications Director            |
| Connor     | Chapinski   | Office of Rep. Obernolte (CA-23)           | Communications Director            |
| Cooper     | Cheetham    | Office of Speaker Johnson                  | Operations Coordinator             |
| Joseph     | Clark       | Committee on Financial Services            | Deputy Communications Directors    |
| Carson     | Clark       | Office of Rep. Aderholt (AL-04)            | Communications Director            |
| Ian        | Clark       | Office of Rep. Ezell (MS-04)               | Legislative Director               |
| Patricia   | Clarke      | Office of Rep. Gimenez (FL-28)             | Legislative Director               |
| Brandon    | Cockerham   | Office of Rep. Loudermilk (GA-11)          | Communications Director            |
| Sarah      | Coffman     | Office of Rep. Comer (KY-01)               | Legislative Director               |
| Carrie     | Cole        | Office of Rep. Rogers (AL-03)              | Communications Director            |
| Evelyn     | Coleman     | Office of Rep. Jackson (TX-13)             | Communications Director            |
| Jessica    | Collins     | Committee on Oversight & Government Reform | Communications Director            |
| Nick       | Collins     | Office of Rep. Miller (OH-07)              | Legislative Director               |
| Jack       | Colonnetta  | Office of Rep. Lucas (OK-03)               | Communications Director            |
| Chirs      | Concepcion  | Office of Rep. King-Hinds (MP-AL)          | Communications Director            |
| Elisabeth  | Conklin     | Office of Rep. Barrett (MI-07)             | Legislative Director               |
| Kate       | Constantini | Office of Rep. Mast (FL-21)                | Communications Director            |
| Alexander  | Crane       | Office of Rep. Murphy (NC-03)              | Communications Director            |
| Hayden     | Crawford    | Office of Rep. Weber (TX-14)               | Legislative Director               |
| Brian      | Cress       | Office of Speaker Johnson                  | Deputy Director of Member Services |
| Jennifer   | Cressy      | Office of Rep. McClintock (CA-05)          | Communications Director            |
| Alexandria | Cullen      | Office of Rep. Evans (CO-08)               | Communications Director            |
| Ryan       | Culross     | Office of Rep. Rulli (OH-06)               | Legislative Director               |
| Jamie      | Cummins     | Office of Majority Leader Scalise          | Counsel                            |
| Jenna      | Curiam      | Office of Rep. Ciscomani (AZ-06)           | Communications Director            |
| McKenzie   | Dallas      | Office of Rep. Scott (GA-08)               | Legislative Director               |
| Meagan     | Daly        | Office of Rep. Fine (FL-06)                | Legislative Director               |
| Mike       | Dankler     | Office of Rep. Yakym (IN-02)               | Legislative Director               |
| Owen       | Dankworth   | Office of Rep. Gooden (TX-05)              | Legislative Director               |
| Juliana    | Dauchess    | Office of Rep. Smucker (PA-11)             | Legislative Director               |
| Isabel     | David       | Office of Rep. Westerman (AR-04)           | Legislative Director               |
| Alexandra  | Davis       | Office of Rep. Pfluger (TX-11)             | Legislative Director               |
| Hope       | Dawson      | Office of Rep. Palmer (AL-06)              | Communications Director            |
| Corinne    | Day         | Office of Speaker Johnson                  | Director of Media Affairs          |
| Evan       | Dean        | Office of Rep. Flood (NE-01)               | Legislative Director               |

|           |             |                                    |                                 |
|-----------|-------------|------------------------------------|---------------------------------|
| Ben       | Decatur     | Office of Rep. Roy (TX-21)         | Communications Director         |
| Mike      | DeFilippis  | Office of Rep. Hurd (CO-03)        | Legislative Director            |
| Sofia     | Deiro       | Office of Rep. Cole (OK-04)        | Legislative Director            |
| Stephanie | Demarco     | Office of Rep. Lee (FL-15)         | Legislative Director            |
| Sam       | Denham      | Committee on Small Business        | Communications Director         |
| Clare     | Dentner     | Office of Rep. Fitzpatrick (PA-01) | Legislative Director            |
| Darren    | Dershen     | Office of Rep. Fine (FL-06)        | Communications Director         |
| Ross      | Dietrich    | Office of Rep. Mast (FL-21)        | Legislative Director            |
| Giulia    | DiGuglielmo | Office of Rep. Issa (CA-48)        | Legislative Director            |
| Jared     | Dilley      | Office of Rep. Jordan (OH-04)      | Legislative Director            |
| Evan      | Dixon       | Committee on Budget                | Communications Director         |
| Michael   | Donatello   | Office of Rep. Steil (WI-01)       | Communications Director         |
| Ryan      | Donnelly    | Office of Rep. Donalds (FL-19)     | Legislative Director            |
| Jacob     | Downs       | Office of Rep. Kustoff (TN-08)     | Communications Director         |
| Matt      | Duglin      | Office of Rep. Bacon (NE-02)       | Legislative Director            |
| Grace     | Dunlap      | Office of Rep. Ellzey (TX-06)      | General Counsel                 |
| Katherine | Earle       | Committee on Armed Services        | Policy Director                 |
| Brenna    | Elliott     | Office of Majority Leader Scalise  | Deputy Floor Director           |
| Kelsey    | Emmer       | Office of Rep. Stauber (MN-08)     | Communications Director         |
| Robert    | Emmet       | Office of Rep. Stefanik (NY-21)    | Legislative Director            |
| Alyssa    | Erdel       | House Republican Conference        | Member Services Director        |
| Cam       | Erickson    | Office of Rep. Hamadeh (AZ-08)     | Legislative Director            |
| JP        | Etchison    | Office of Rep. Spartz (IN-05)      | Communications Director         |
| Travis    | Evans       | Office of Rep. Hill (AR-02)        | Communications Director         |
| Katie     | Everett     | Office of Rep. Babin (TX-36)       | Communications Director         |
| Tyler     | Fagan       | Office of Rep. Johnson (LA-04)     | Legislative Director            |
| Anthony   | Fakhoury    | Office of Rep. Meeks (IA-01)       | Communications Director         |
| Kinsey    | Featherston | Office of Rep. Westerman (AR-04)   | Communications Director         |
| Sarah     | Ferrell     | Office of Rep. Mann (KS-01)        | Legislative Director            |
| Larry     | Feyfried    | Office of Rep. Barr (KY-06)        | Legislative Director            |
| Cristian  | Figueredo   | Office of Rep. Bentz (OR-02)       | Legislative Director            |
| Alex      | Fink        | Office of Rep. Mackenzie (PA-07)   | Legislative Director            |
| Daniel    | First       | Office of Rep. Donalds (FL-19)     | Communications Director         |
| Max       | Fitch       | Office of Majority Whip Emmer      | Deputy Member Services Director |
| Casey     | Fitzpatrick | Office of Majority Leader Scalise  | Policy Advisor                  |
| Jeff      | Fix         | Office of Rep. Barrett (MI-07)     | Communications Director         |
| Mark      | Fogelson    | Office of Rep. Shreve (IN-06)      | Press Secretary                 |
| Ian       | Foley       | Office of Majority Whip Emmer      | Policy Director                 |
| Remy      | Fortin      | Office of Rep. Huizenga (MI-04)    | Legislative Director            |
| Anthony   | Foti        | Office of Rep. Gosar (AZ-09)       | Communications Director         |
| Sally     | Fox         | Office of Majority Whip Emmer      | Communications Director         |
| Caroline  | French      | Office of Rep. Rouzer (NC-07)      | Communications Director         |
| Macayle   | Fuchs       | Office of Rep. Gosar (AZ-09)       | Legislative Director            |
| Taylor    | Gage        | Office of Rep. Flood (NE-01)       | Communications Director         |

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|-----------|------------|----------------------------------------------|----------------------------------------|
| Jason     | Gagnon     | Office of Rep. Calvert (CA-41)               | Senior Advisor/Communications Director |
| Megan     | Gallagher  | Office of Rep. Knott (NC-13)                 | Legislative Director                   |
| Teagan    | Gambert    | Office of Rep. Smith (NJ-04)                 | Communications Director                |
| Charles   | Gann       | Office of Rep. Fine (FL-06)                  | Legislative Director                   |
| David     | Gans       | Office of Rep. Wagner (MO-02)                | Legislative Director                   |
| Allen     | Games      | Office of Rep. Langworthy (NY-23)            | Legislative Director                   |
| Will      | Garrett    | Office of Rep. Burchett (TN-02)              | Press Secretary                        |
| Sam       | Garrison   | Office of Rep. Carter (TX-31)                | Legislative Director                   |
| Eric      | Gebhart    | Office of Rep. Bresnahan (PA-08)             | Legislative Director                   |
| Emma      | Gibson     | Office of Rep. Collins (GA-10)               | Director of Communications             |
| Ellie     | Gilchrist  | Office of Rep. Kim (CA-40)                   | Communications Director                |
| Scott     | Gilfillan  | Office of Rep. Ellzey (TX-06)                | Communications Director                |
| Abby      | Goins      | Office of Rep. Smith (NE-03)                 | Legislative Director                   |
| Kerry     | Goldberg   | Office of Majority Whip Emmer                | Deputy Communications Director         |
| Abigail   | Gost       | Office of Rep. Wittman (VA-01)               | Communications Director                |
| Lauren    | Graham     | Office of Rep. Brecheen (OK-02)              | Legislative Director                   |
| Nicolas   | Gray       | Office of Rep. Miller (WV-01)                | Communications Director                |
| Sean      | Griffin    | Committee on Small Business                  | Policy Director                        |
| Ella      | Gunn       | Office of Speaker Johnson                    | Cloakroom Floor Director               |
| Austin    | Hacker     | Office of Rep. Comer (KY-01)                 | Communications Director                |
| Ashley    | Haines     | Office of Rep. Hern (OK-01)                  | Communications Director                |
| Lillian   | Hale       | Office of Rep. Hunt (TX-38)                  | Communications Director                |
| Riley     | Hambrick   | Office of Rep. Dunn (FL-02)                  | Legislative Director                   |
| Alexandra | Hamel      | Office of Rep. Feenstra (IA-04)              | Communications Director                |
| Lexi      | Hamel      | Office of Rep. Simpson (ID-02)               | Communications Director                |
| Caroline  | Hamilton   | Office of Rep. Moore (UT-01)                 | Communications Director                |
| Nathan    | Hampson    | Office of Rep. James (MI-10)                 | Communications Director                |
| Lauren    | Haneman    | Office of Rep. Alford (MO-04)                | Communications Director                |
| Joel      | Hannahs    | Office of Rep. Radewagen (AS-AL)             | Communications Director                |
| Justin    | Harclerode | Committee on Transportation & Infrastructure | Communications Director                |
| Wesley    | Harkins    | Office of Rep. Bice (OK-05)                  | Communications Director                |
| Jack      | Harrigan   | Office of Rep. Strong (AL-05)                | Legislative Director                   |
| Kellie    | Hartl      | Office of Rep. Valadao (CA-22)               | Legislative Director                   |
| Taylor    | Haulsee    | Office of Speaker Johnson                    | Deputy Communications Director         |
| Nick      | Hawatmeh   | House Republican Conference                  | Chief of Staff                         |
| Brett     | Hedges     | Office of Rep. Arrington (TX-19)             | Communications Director                |
| Ryan      | Hein       | Office of Rep. Mills (FL-07)                 | Legislative Director                   |
| Holly     | Hendrix    | Office of Rep. Scalise (LA-01)               | Legislative Director                   |
| Bryson    | Henriott   | Office of Majority Leader Scalise            | Senior Floor Assistant                 |
| Allie     | Herring    | Committee on Agriculture                     | Press Secretary                        |

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|-------------|---------------|--------------------------------------------|-----------------------------|
| Morgan      | Hershey       | Office of Speaker Johnson                  | Floor Assistant             |
| Danny       | Hess          | Office of Rep. Steil (WI-01)               | Legislative Director        |
| Cassie Rae  | Higdon        | Office of Rep. Biggs (AZ-05)               | Communications Director     |
| Jake        | Hilkin        | Office of Majority Leader Scalise          | Member Services Director    |
| Regan       | Hinson        | Office of Rep. Jack (GA-03)                | Digital Director            |
| Chase       | Hite          | Office of Rep. Crank (CO-05)               | Legislative Director        |
| Andrea      | Hitt          | Office of Rep. Baird (IN-04)               | Communications Director     |
| Christian   | Hoehner       | Committee on Oversight & Government Reform | Policy Director             |
| Emma        | Hoffschneider | Office of Rep. Smith (NE-03)               | Communications Director     |
| James       | Hogge         | Office of Rep. Bergman (MI-01)             | Communications Director     |
| Bethany     | Holden        | Office of Rep. Pfluger (TX-11)             | Communications Director     |
| Alyssa      | Holguin       | Office of Rep. Harris (NC-08)              | Legislative Director        |
| Anna        | Holland       | Committee on Homeland Security             | Communications Director     |
| Peyton      | Holliday      | Office of Rep. Guest (MS-03)               | Communications Director     |
| Jeb         | Haupt         | Office of Rep. Walberg (MI-05)             | Legislative Director        |
| Andrew      | House         | Permanent Select Committee on Intelligence | Policy Director             |
| Sutton      | Houser        | Office of Rep. Goldman (TX-12)             | Communications Director     |
| Quentin     | Hout          | Office of Majority Leader Scalise          | Policy Advisor              |
| Mary        | Hrinkevich    | Office of Rep. LaLota (NY-01)              | Legislative Director        |
| Madeline    | Huffman       | Office of Rep. Clyde (GA-09)               | Communications Director     |
| Baruch      | Humble        | Office of Rep. Stauber (MN-08)             | Legislative Director        |
| Jacob       | Huner         | Office of Rep. Moolenaar (MI-02)           | Communications Director     |
| Jackie      | Hunley        | Office of Rep. McDowell (NC-06)            | Legislative Director        |
| Lori        | Hunnicut      | Office of Rep. Hamadeh (AZ-08)             | Communications Director     |
| Claire      | Hurley        | Office of Rep. Ezell (MS-04)               | Communications Director     |
| Alex        | Ives          | Office of Rep. Foxx (NC-05)                | Communications Director     |
| Kendall     | Ivy           | Office of Rep. Williams (TX-25)            | Legislative Director        |
| Marjorie    | Jackson       | Office of Rep. Gill (TX-26)                | Communications Director     |
| Dylan       | Jacobs        | House Republican Conference                | Member Services Coordinator |
| Andrew      | Jefferies     | House Republican Conference                | Press Assistant             |
| Christopher | Jennings      | Office of Rep. Baumgartner (WA-05)         | Legislative Director        |
| William     | Johnson       | Office of Speaker Johnson                  | Special Assistant           |
| Ross        | Johnston      | Office of Rep. Kustoff (TN-08)             | Legislative Director        |
| Amy         | Jones         | Committee on Education and the Workforce   | Policy Director (Education) |
| Will        | Judson        | Office of Rep. Moran (TX-01)               | Communications Director     |
| Ashley      | Juhn          | Office of Rep. Latta (OH-05)               | Communications Director     |
| Tristan     | Justice       | Office of Rep. Hageman (WY-AL)             | Communications Director     |
| Elizabeth   | Kalmbach      | Office of Speaker Johnson                  | Press Secretary             |
| Henry       | Kane          | Office of Rep. Graves (MO-06)              | Legislative Director        |
| Brooke      | Karmer        | Office of Rep. Lucas (OK-03)               | Legislative Director        |

|           |             |                                          |                                          |
|-----------|-------------|------------------------------------------|------------------------------------------|
| Reagan    | Kelley      | Office of Rep. Biggs (SC-03)             | Communications Director                  |
| John      | Kennedy     | Office of Rep. Massie (KY-04)            | Communications Director                  |
| Ty        | Kennedy     | Office of Rep. Fedorchak (ND-AL)         | Legislative Director                     |
| Drew      | Keyes       | Office of Speaker Johnson                | Senior Policy Advisor                    |
| Eric      | Kim         | Office of Rep. Van Epps (TN-07)          | Legislative Director                     |
| Maria     | Kim         | Office of Rep. Edwards (NC-11)           | Communications Director                  |
| Grace     | Kim         | Office of Rep. Van Orden (WI-03)         | Communications Director                  |
| Riley     | King        | Office of Rep. Hurd (CO-03)              | Communications Director                  |
| Hannah    | King        | Office of Rep. Onder (MO-03)             | Legislative Director                     |
| Erik      | Kinney      | House Republican Conference              | Policy Director                          |
| Hunter    | Kirkland    | Office of Rep. Scott (GA-08)             | Communications Director                  |
| Matthew   | Knoedler    | Office of Rep. Kelly (PA-16)             | Press Secretary                          |
| Kevin     | Knoth       | Office of Rep. Luttrell (TX-08)          | Deputy Chief of Staff for Communications |
| Max       | Kobetz      | Office of Rep. Amodei (NV-02)            | Legislative Director                     |
| Jake      | Kochmansky  | Office of Rep. Moolenaar (MI-02)         | Legislative Director                     |
| Monica    | Konrad      | Office of Rep. Edwards (NC-11)           | Legislative Director                     |
| BJ        | Koohmaraie  | Office of Majority Leader Scalise        | Policy Director                          |
| Ron       | Korach      | Office of Rep. Stutzman (IN-03)          | Communications Director                  |
| Trey      | Kovacs      | Committee on Education and the Workforce | Policy Director (Workforce)              |
| Lexi      | Kranich     | Office of Rep. Harrigan (NC-10)          | Communications Director                  |
| Jason     | Kroitor     | Office of Rep. Rose (TN-06)              | Legislative Director                     |
| Jackson   | Krug        | Office of Rep. Griffith (VA-09)          | Communications Director                  |
| Carrie    | Kwarcinski  | Office of Rep. Amodei (NV-02)            | Communications Director                  |
| Meghan    | Lake        | Office of Majority Leader Scalise        | Policy Advisor                           |
| John      | Lanning     | Office of Speaker Johnson                | Assistant Director of Member Services    |
| Christina | Lassiter    | Office of Rep. Cammack (FL-03)           | Legislative Director                     |
| Olivia    | Late        | Office of Rep. Hinson (IA-02)            | Communications Director                  |
| Caroline  | Leach       | Office of Rep. Thompson (PA-15)          | Communications Director                  |
| Kaitlyn   | Leach       | Office of Rep. Fischbach (MN-07)         |                                          |
| David     | Leatherwood | Office of Rep. Luna (FL-13)              | Communications Director                  |
| James     | Leavitt     | Office of Rep. Maloy (UT-02)             | Legislative Director                     |
| Shine     | Lee         | Office of Rep. Kim (CA-40)               | Legislative Director                     |
| Raymond   | Lehman      | House Republican Conference              | Communications Advisor                   |
| Allison   | Leonard     | Office of Rep. Kean (NJ-07)              | Communications Director                  |
| Jack      | Lincoln     | Office of Rep. Calvert (CA-41)           | Legislative Director                     |
| Solara    | Linehan     | Office of Rep. Simpson (ID-02)           | Legislative Director                     |
| Lindsay   | Linhares    | Office of Rep. Letlow (LA-05)            | Legislative Director                     |
| Angel     | Logan       | Office of Majority Leader Scalise        | Digital Director                         |

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|-----------|---------------|------------------------------------------|------------------------------------------------|
| Jackson   | Long          | Office of Rep. Fry (SC-07)               | Legislative Director                           |
| Nadgey    | Louis-charles | Office of Rep. Jordan (OH-04)            | Communications Director                        |
| Nate      | Lucas         | Office of Rep. Burlison (MO-07)          | Communications Director                        |
| Jenny     | Luepke        | Office of Rep. Finstad (MN-01)           | Communications Director                        |
| Roberto   | Lugones       | Office of Rep. Gimenez (FL-28)           | Communications Director/Foreign Policy Advisor |
| Linoshka  | Luna          | House Republican Conference              | Deputy Communications Director                 |
| Samuel    | Luna          | Office of Rep. Luna (FL-13)              | Legislative Director                           |
| James     | Lundquist     | Office of Rep. Begich (AK-AL)            | Legislative Director                           |
| Sophie    | Lyczek        | Office of Rep. Norman (SC-05)            | Communications Director                        |
| Troy      | MacMullan     | Office of Rep. Hageman (WY-AL)           | Legislative Director/Deputy Chief of Staff     |
| Cam       | Madsen        | Office of Rep. McCaul (TX-10)            | Legislative Director                           |
| Mike      | Maiale        | Office of Rep. Ogles (TN-05)             | Legislative Director                           |
| Bailey    | Mailloux      | Committee on Natural Resources           | Communications Director                        |
| Sydney    | Maingot       | Office of Rep. Grothman (WI-06)          | Communications Director                        |
| Molly     | Makarewicz    | Office of Rep. Walberg (MI-05)           | Communications Director                        |
| Kaitlin   | Makuski       | Office of Speaker Johnson                | Coalitions Coordinator                         |
| Matt      | Maley         | Office of Rep. Meuser (PA-09)            | Communications Director                        |
| Mac       | Malloy        | Office of Rep. Higgins (LA-03)           | Communications Director                        |
| Andrew    | Maloney       | Office of Rep. Wittman (VA-01)           | Legislative Director                           |
| Giancarlo | Mandato       | Office of Rep. Ogles (TN-05)             | Communications Director                        |
| Nicole    | Manley        | Office of Rep. Cline (VA-06)             | Legislative Director                           |
| James     | Marren        | Office of Rep. Mann (KS-01)              | Communications Director                        |
| Ben       | Martin        | Office of Rep. Moore (AL-01)             | Communications Director                        |
| Molly     | Martin        | Office of Rep. Guthrie (KY-02)           | Legislative Director                           |
| Mark      | Matava        | Office of Rep. Nunn (IA-03)              | Communications Director                        |
| Emily     | Matthews      | Office of Rep. Nehls (TX-22)             | Communications Director                        |
| Matt      | McCall        | Office of Rep. Crane (AZ-02)             | Communications Director                        |
| Kathleen  | McCarthy      | Committee on Veterans Affairs            | Communications Director                        |
| Annie     | McCarthy      | Office of Rep. Garbarino (NY-02)         | Communications Director                        |
| Anna      | McCollough    | Office of Rep. Houchin (IN-09)           | Legislative Director                           |
| John      | McDonough     | Office of Rep. Smith (NJ-04)             | Legislative Director                           |
| Audra     | McGeorge      | Committee on Education and the Workforce | Communications Director                        |
| Josie     | McLaurin      | Office of Rep. Newhouse (WA-04)          | Legislative Director                           |
| Darby     | McQueen       | Office of Rep. Cloud (TX-27)             | Legislative Director                           |
| Bryan     | McVae         | Office of Rep. Foxx (NC-05)              | Legislative Director                           |
| Eric      | Mendoza       | Office of Rep. De La Cruz (TX-15)        | Legislative Director                           |
| Ian       | Merritt       | Office of Rep. Fleischmann (TN-03)       | Legislative Director                           |
| Connor    | Meyers        | Office of Rep. Kennedy (UT-03)           | Legislative Director                           |
| Davis     | Michols       | Office of Rep. Griffith (VA-09)          | Deputy Chief of Staff/Legislative Director     |

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| Josh      | Millard    | Office of Rep. Taylor (OH-02)      | Legislative Director                           |
| Hunter    | Miller     | Office of Rep. Stutzman (IN-03)    | Legislative Director                           |
| Derrick   | Miller     | Office of Rep. Crane (AZ-02)       | Legislative Director                           |
| Martha    | Mills      | Office of Majority Leader Scalise  | Press Secretary                                |
| Connor    | Mills      | Office of Rep. Carter (GA-01)      | Legislative Director                           |
| Ty        | Mills      | Office of Speaker Johnson          | Cloakroom Floor Assistant                      |
| Ben       | Monticello | Office of Rep. LaHood (IL-16)      | Legislative Director                           |
| Griffin   | Moore      | Office of Rep. Miller (OH-07)      | Communications Director                        |
| Andrea    | Morales    | Office of Rep. Diaz-Balart (FL-26) | Communications Director                        |
| Brooke    | Morgan     | Office of Rep. Onder (MO-03)       | Communications Director                        |
| Tyler     | Mortier    | Office of Rep. Joyce (PA-13)       | Legislative Director                           |
| Lindsey   | Mosley     | Office of Rep. Franklin (FL-18)    | Legislative Director                           |
| Ashley    | Mott       | Office of Majority Whip Emmer      | National Security Advisor                      |
| Jackson   | Mountain   | Office of Rep. Goldman (TX-12)     | Legislative Director                           |
| Jason     | Moyer      | Office of Rep. Hunt (TX-38)        | Legislative Director                           |
| Jason     | Murphy     | Office of Rep. Fuller (GA-14)      | Legislative Director                           |
| Griffin   | Neal       | Office of Speaker Johnson          | Press Secretary                                |
| Brigid    | Nealon     | Office of Rep. De La Cruz (TX-15)  | Communications Director                        |
| Valerie   | Nelson     | Office of Rep. Messmer (IN-08)     | Communications Director                        |
| Bryan     | Nichols    | Office of Rep. Graves (MO-06)      | Communications Director                        |
| Carlton   | Norwood    | Office of Rep. Allen (GA-12)       | Deputy Press Secretary                         |
| Miles     | Novak      | Office of Rep. Harshbarger (TN-01) | Communications Director                        |
| Mary      | O'Hara     | Office of Rep. LaLota (NY-01)      | Communications Director                        |
| Tim       | O'Neill    | Office of Rep. McClintock (CA-05)  | Legislative Director                           |
| Jackie    | Olvera     | Office of Rep. Luttrell (TX-08)    | Legislative Director                           |
| Ashleigh  | Padgett    | Office of Rep. Loudermilk (GA-11)  | Chief of Staff                                 |
| Ashley    | Padgett    | Office of Rep. Loudermilk (GA-11)  | Legislative Director                           |
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| Josh      | Perschall  | Office of Rep. LaHood (IL-16)      | Communications Director (district office & DC) |
| Hilary    | Pinegar    | Office of Rep. Smith (MO-08)       | Legislative Director                           |
| McLean    | Piner      | Office of Rep. Murphy (NC-03)      | Legislative Director                           |
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| Addison   | Porter    | Office of Rep. Miller (WV-01)                | Legislative Director              |
| Reed      | Powell    | Office of Rep. Steube (FL-17)                | Legislative Director              |
| Hunter    | Presti    | Committee on Transportation & Infrastructure | Policy Director                   |
| Jesse     | Prieto    | Office of Rep. Langworthy (NY-23)            | Communications Director           |
| Maddie    | Propp     | Office of Rep. Cline (R-VA)                  | Communications Director           |
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| Garrett   | Puckett   | House Republican Conference                  | Directors of Coalitions           |
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| Anthony   | Raisley   | Office of Rep. Malliotakis (NY-11)           | Communications Director           |
| Katie     | Ramos     | Office of Rep. Rutherford (FL-05)            | Legislative Director              |
| Daniel    | Rankin    | Office of Rep. Bacon (NE-02)                 | Communications Director           |
| Ryan      | Rasins    | Office of Rep. Moore (WV-02)                 | Legislative Director              |
| Trevor    | Ray       | Office of Rep. Van Drew (NJ-02)              | Legislative Director              |
| Eric      | Reath     | Office of Rep. Smucker (PA-11)               | Communications Director           |
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| Christian | Rehder    | Office of Rep. Smith (MO-08)                 | Communications Director           |
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| Lauren    | Ridinger  | Office of Rep. Moore (WV-02)                 | Communications Director           |
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| Benjamin  | Rizk      | House Republican Conference                  | Legislative Assistant             |
| Ashley    | Roberts   | Office of Rep. Joyce (OH-14)                 | Legislative Director              |
| Kate      | Roberts   | Office of Rep. Fedorchak (ND-AL)             | Senior Advisor for Communications |
| Mike      | Robertson | Office of Rep. Davidson (OH-08)              | Legislative Director              |
| Milton    | Robinson  | Office of Rep. Guest (MS-03)                 | Legislative Director              |
| Rebekah   | Rodriguez | Office of Rep. Moore (UT-01)                 | Legislative Director              |
| Alex      | Rodriguez | Office of Rep. Guthrie (KY-02)               | Communications Director           |
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| Jason     | Rogers    | Office of Majority Whip Emmer                | General Counsel                   |
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| Symphony  | Rojas     | Office of Rep. Weber (TX-14)                 | Communications Director           |
| Kerry     | Rom       | Office of Rep. Scalise (LA-01)               | Communications Director           |
| Jake      | Ronan     | House Republican Conference                  | Deputy Chief of Staff/Scheduler   |
| Claudia   | Rondon    | Office of Rep. Salazar (FL-27)               | Communications Director           |
| Tabitha   | Rosenthal | Office of Rep. Boebert (CO-04)               | Legislative Director              |
| Ariel     | Ruiz      | Office of Rep. Buchanan (FL-16)              | Communications Director           |

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| Jacqui    | Russell      | Office of Speaker Johnson            | National Security Advisor           |
| David     | Russell      | Select Committee on China            | Communications Director             |
| Hannah    | Russell      | Office of Rep. DesJarlais (TN-04)    | Legislative Director                |
| Nick      | Sabin        | Office of Rep. Emmer (MN-06)         | Communications Director             |
| Collin    | Sabine       | Office of Rep. Harrigan (NC-10)      | Legislative Director                |
| William   | Salmon       | Office of Rep. Messmer (IN-08)       | Legislative Director                |
| Robert    | Sar          | Office of Rep. Bice (OK-05)          | Legislative Director                |
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| JR        | Schroeder    | Office of Rep. Timmons (SC-04)       | Legislative Director                |
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| Julie     | Singleton    | Office of Rep. Turner (OH-10)        | Communications Chief/Senior Adviser |
| Stanley   | Skocki       | Office of Rep. Latta (OH-05)         | Legislative Director                |
| Krystina  | Skurk        | Office of Rep. Van Epps (TN-07)      | Communications Director             |
| Brittany  | Slaughter    | Office of Rep. McGuire (VA-05)       | Communications Director             |
| Sean      | Smith        | Office of Rep. Salazar (FL-27)       | Legislative Director                |
| Barry     | Smith        | Committee on Financial Services      | Policy Director                     |
| Matt      | Smith        | Office of Rep. Letlow (LA-05)        | Communications Director             |
| Trevor    | Smith        | Office of Rep. Fong (CA-20)          | Legislative Director                |
| Chandler  | Smith        | Office of Rep. Reschenthaler (PA-14) | Communications Director             |
| Brittany  | Smith        | Office of Speaker Johnson            | Scheduler                           |
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| Danielle  | Smoot        | Office of Rep. Rogers (KY-05)        | Communications Director             |
| David     | Snider       | Office of Rep. Wilson (SC-02)        | Communications Director             |
| Jordan    | Sorenson     | Office of Rep. Higgins (LA-03)       | Legislative Director                |
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| Taylor Bradley | Stanley      | Office of Rep. Fry (SC-07)         | Communications Director                               |
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| Chase          | Starr        | Office of Rep. Clyde (GA-09)       | Legislative Director                                  |
| Leah           | States       | Office of Rep. Fuller (GA-14)      | Communications Director                               |
| Peter          | Stein        | Office of Rep. Harshbarger (TN-01) | Legislative Director                                  |
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| Melissa        | Tarte        | Office of Rep. Franklin (FL-18)    | Communications Director                               |
| Christopher    | Tarvardian   | Office of Rep. Joyce (PA-13)       | Communications Director                               |
| Katiana        | Taubenberger | Office of Rep. Rutherford (FL-05)  | Communications Director                               |
| Emily          | Taylor       | Office of Rep. Carter (TX-31)      | Communications Director                               |
| William        | Tener        | Office of Rep. Rogers (KY-05)      | Legislative Director                                  |
| Elissa         | Tew          | Office of Rep. Bean (FL-04)        | Communications Director                               |
| James          | Thomas       | Office of Rep. Bean (FL-04)        | Legislative Director                                  |
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| Jeff           | Tomkowitz    | Office of Rep. Feenstra (IA-04)    | Legislative Director                                  |
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| Lance          | Trover       | Office of Rep. Johnson (LA-04)     | Communications Director                               |
| Natalie        | Turner       | Office of Rep. Estes (KS-04)       | Communications Director                               |
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| Grace     | VanDeGrift | Office of Rep. Womack (AR-03)       | Legislative Director                       |
| Matt      | VanHyfte   | Committee on Energy and Commerce    | Communications Director                    |
| Heather   | Vaughan    | Committee on Armed Services         | Communications Director                    |
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| Peter     | Vicenzi    | Office of Rep. Fallon (TX-04)       | Communications Director                    |
| Jane      | Vickers    | Office of Rep. Harris (NC-08)       | Communications Director                    |
| Katherine | Vittone    | Office of Rep. Lee (FL-15)          | Communications Director                    |
| Danny     | Walden     | Office of Rep. Crenshaw (TX-02)     | Communications Director                    |
| Colby     | Walker     | Office of Rep. Owens (UT-04)        | Communications Director                    |
| Ashlie    | Walker     | Office of Rep. Tenney (NY-24)       | Communications Director                    |
| Kelsey    | Wall       | Office of Rep. Palmer (AL-06)       | Legislative Director                       |
| Elizabeth | Walters    | Office of Rep. Johnson (SD-AL)      | Legislative Director                       |
| Madeline  | Waschak    | Office of Rep. Williams (TX-25)     | Communications Director                    |
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| Trevor    | White      | Committee on Agriculture            | Policy Director                            |
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| Logan     | Wolfe      | Office of Rep. Biggs (AZ-05)        | Legislative Director                       |
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| Elizabeth | Young      | Office of Rep. Estes (KS-04)        | Legislative Director                       |
| Julianne  | Young      | Office of Rep. Norman (SC-05)       | Legislative Director                       |
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Eric

Zulkosky

Office of Majority Leader Scalise

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