COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ *Original* ☐ *Amendment*

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip *within 10 days of their return.*** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: Center Forward
2. Travel Destination(s): Vancouver, BC, Canada
3. Date of Departure: Monday, August 3, 2026 Date of Return: Thursday, August 6, 2026
4. Name(s) of Traveler(s): Hailey Barringer

   Note: You may list more than one traveler on a form only if ***all*** information is ***identical*** for each person listed.
5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total **Transportation** Expenses	Total **Lodging** Expenses	Total **Meal** Expenses	Total **Other** Expenses (dollar amount per item and description)
Traveler	$1,864.33 USD	$842.55 USD	$398.74 USD	$0.00 USD
Accompanying Family Member	N/A	N/A	N/A	N/A

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Riley Kilburg **Date:** Friday, August 7, 2026

Name: Riley Kilburg **Title:** Executive Director

Organization: Center Forward

☒ ***I am an officer of the above-named organization. Signify statement is true by checking box.***

Address: 1214A Ingleside Ave, McLean, Virginia 22101

Telephone: (563) 542-6821 **Email:** riley@center-forward.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

last updated 7/2023

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas
Brad Knott, North Carolina

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia

ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515–6328
Telephone: (202) 225–7103
https://Ethics.House.gov

July 29, 2026

Ms. Hailey Barringer
Office of the Honorable Emilia Strong Sykes
1217 Longworth House Office Building
Washington, DC 20515

Dear Ms. Barringer:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Canada,[1] scheduled for August 3 to 7, 2026, sponsored by Center Forward.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than $525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House employees may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently $525] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

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[1] Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at https://step.state.gov.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Mark DeSaulnier
Ranking Member

MG/MD:ks

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

   Center Forward

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. ***Check only one.*** I represent that:
   a. ☒ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
   b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
   c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

   If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): Please see attachment.

5. Yes ☐ No ☒ Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of Departure: Monday, August 3, 2026 Date of Return: Friday, August 7, 2026
7. a. City of departure: Washington, D.C. or District
   b. Destination(s): Vancouver, BC, Canada
   c. City of return: Washington, D.C. or District
8. ***Check only one.*** I represent that
   a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
   b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
   c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. ***Check only one of the following.***
   a. ☐ I checked 8(a) or (b) above; **OR**
   b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
   c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
   d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. ☐ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. ***Check only one of the following.***
   a. ☐ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
   b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For ***each*** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip ***and*** its role in organizing and/or conducting the trip:
   Please see attachment.

13. ***Answer parts a and b. Answer part c if necessary***:
   a. Mode of travel: Air ☐ Rail ☐ Bus ☐ Car ☐ Other ☐ (specify:_____)
   b. Class of travel: Coach ☐ Business ☐ First ☐ Charter ☐ Other ☐ (specify:_____)
   c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. ☐ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. ***Check only one.*** I represent that either:
   a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
   b. ☐ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
      1) Detail the cost *per day* of meals (approximate cost may be provided): $160 USD
      2) Provide the reason for selecting the location of the event or trip: Please see attachment.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
   Hotel Name: Please see attachment. City: Vancouver, Canada Cost Per Night: $290 USD
   Reason(s) for Selecting: Please see attachment.
   Hotel Name: _____ City: _____ Cost Per Night: _____
   Reason(s) for Selecting: _____
   Hotel Name: _____ City: _____ Cost Per Night: _____
   Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total **Transportation** Expenses per Participant	Total **Lodging** Expenses per Participant	Total **Meal** Expenses per Participant
For each Member, Officer, or Employee	Approximately $1,600.00 USD	Approximately $1,200.00 USD	Approximately $480.00 USD
For each Accompanying Family Member	$0.00 USD	$0.00 USD	$0.00 USD

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	$16.50 USD	Anthropology Museum Ticket
For each Accompanying Family Member		

19. ***Check only one:***
   a. ☒ I certify that I am an officer of the organization listed below; **OR**
   b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**
   a. **I read and understand the Committee's Travel Regulations;**
   b. **I am not a registered federal lobbyist or registered foreign agent; and**
   c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: Riley Kilburg Date: June 23, 2026

Name: Riley Kilburg Title: Executive Director

Organization: Center Forward

Address: 1214A Ingleside Avenue, McLean, VA 22101

Email: riley@center-forward.org Telephone: (563) 542-6821

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Private Sponsor Travel Certification Form: Supplemental

4.

First	Last	Title	Affiliation	Reason
Shahid	Ahmed	Chief of Staff	Office of Rep. Jennifer McClellan (D-VA)	As Chief of Staff to a Member of the House Committee on Energy and Commerce, Mr. Ahmed can contribute to discussions on the USMCA review related to the provisions on consumer protection and digital trade.
Hailey	Barringer	Chief of Staff	Office of Rep. Emilia Sykes (D-OH)	As Chief of Staff to a Member of the House Committee on Transportation and Infrastructure Subcommittee on Railroads, Pipelines, and Hazardous Material, Ms. Barringer can provide valuable insights into the transit infrastrucutre that connects North American energy trade.
Lyssa	Bell	Executive Director	Republican Study Committee	As Executive Director of the Republican Study Committee, Ms. Bell can speak to the bipartisan priorities of the caucus related to investing in North American manufacturing, advancing regional security goals, and building durable trade agreements.
Anne-Marie	Boisseau	Chief of Staff	Office of Rep. Lizzie Fletcher (D-TX)	As Chief of Staff to a Member of the House Committee on Energy and Commerce, Ms. Boisseau can share meaningful insights to conversations on cross-border energy infrastructure and North American energy security.
Roddy	Flynn	Chief of Staff	Office of Rep. Sarah McBride (D-DE)	As Chief of Staff to a Member on the House Committee on Foreign Affairs, Mr. Flynn can engage in discussions on regional security, cross-border law enforcement initiatives, and diplomacy with the Carney government.
Nick	Hawatmeh	Chief of Staff	Office of Rep. Lisa McClain (R-MI)	As Chief of Staff to a Member on the House Committee on Education and the Workforce Subcommittee on Higher Education and Workforce Development, Mr. Hawatmeh can share insights into workforce development strategies needed to support North America's industrial base and emerging technology sectors.
Carolyn	King	Chief of Staff	Office of Rep. Rob Wittman (R-VA)	As Chief of Staff to a Member on the House Committee on Natural Resources, Ms. King can speak to critical mineral priorities as it relates to the U.S.-Canada trade relationship and potential adjustments to critical mineral policy in the USMCA review process.
Carlos	Paz	Chief of Staff	Office of Rep. Jimmy Gomez (D-CA)	As Chief of Staff to a Member on the House Committee on Ways and Means, Mr. Paz can share insights on the impact that tariffs have had on the USMCA review, and how Congress can ensure fair trade practices across North America

Andrew	Renteria	Chief of Staff	Office of Rep. David Valadao (R-CA)	As Chief of Staff to a Member on the House Committee on Agriculture, Mr. Renteria can contribute to discussions on agricultural trade provisions of the USMCA and the impact of regional energy coordination on agricultural input costs.
Rebecca	Walldorff	Chief of Staff	Office of Rep. Lucy McBath (D-GA)	As Chief of Staff to a Member on the House Committee on Education and Workforce, Ms. Walldorff can speak to workforce development initiatives for critical sectors for both the U.S. and Canada, and how fair labor provisions are included in the USMCA agreement.

12. Sponsor’s interest in the subject matter and role in organizing the trip:
Center Forward’s International Chiefs of Staff Issues Conference is being held to bring together a bipartisan group of pragmatic staff and cross-sectoral representatives to focus on common-sense solutions. Center Forward’s organizational mission is to provide centrists with the information they need to develop common-sense solutions and provide a collaborative space to develop actionable plans. Center Forward brings together Members of Congress, congressional staff, not-for-profits, academic experts, trade associations, corporations, and unions to find common ground.

Center Forward is the sole organizer of the trip. Center Forward is planning the conference and is responsible for the organization and execution of the event logistics as well as the programming content. Discussion topics will include bilateral trade, tariffs, and workforce development, manufacturing and tech innovation, data privacy and consumer protection, shared energy and infrastrucure initiatives, regional security, and the strengthening of economic ties between the two countries' governments and business communities. Participants are expected to include congressional staff and business leaders.

15.b.2) Provide the reason for selecting the location of the event or trip:
Vancouver was selected for this trip to provide U.S. congressional staff and business leaders with an opportunity to engage with Canadian and American businesses and political leaders on issues affecting both the American and Canadian economies. As the two countries remain deeply intertwined, especially in the Pacific Northwest corridor, Canada continues to be a major business hub with many major U.S. companies setting up facilities in the country. This small, bipartisan delegation will focus on finding ways to increase shared economic growth, security, and prosperity while gaining a greater understanding of how Canadian leaders are addressing the challenges facing their nation. This visit will include programming focused on both domestic issues and international cooperation to continue strenghtening the critical relationship that already exists between the two countries.

16. Hotel Name: Delta Hotels Vancouver Downtown Suites
Reason(s) for Selecting Hotel: Safe and central location for site visits and government meetings as well as suitable hotel room rates.

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☑ *Original* ☐ *Amendment*

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and *file it with the Clerk of the House* by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please ***do not*** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Hailey Barringer
2. a. Name of Accompanying Relative: _____ *OR* ☒ None
   b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: 8/3/26 Return: 8/6/26
   b. Dates at Personal Expense, if any: _____ *OR* ☒ None
4. Departure City: Washington, DC Destination: Vancouver Return City: Raleigh, NC
5. Sponsor(s), Who Paid for the Trip: Center Forward
6. Describe Meetings and Events Attended: We met with Hiedleberg Industries, a concrete manufacturer with facilities in the US and Canada, including in Ohio. We also met with Nano One, Vancouver Film Studios, the British Columbia Mining Association, and toured a pipeline.
7. Attached to this form are ***each*** of the following, *signify that each item is attached by checking the corresponding box*:
   a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
   b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor ***prior*** to the trip, ***including all*** attachments ***and*** the *Additional Sponsor Form(s)*;
   c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; ***and***
   d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
   b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: Hailey Barringer **Date:** 8/11/26

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Emilia Sykes **Date:** 8/11/26

Signature of Supervising Member: _____

last updated 7/2023

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Hailey Barringer
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Center Forward
3. City and State OR Foreign Country of Travel: Canada
4. a. Date of Departure: 8/3/26 Date of Return: 8/6/26

   b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?

   If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? **If yes:**

   (1) Name of Accompanying Family Member: _____

   (2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____

   (3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☐ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?

   b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.

   NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**

   As Chief of Staff for Rep. Sykes, I am an advisor on issues of transportation and infrastructure, as well as science, space, and technology. Meeting with Hiedelberg Industries about infrastructure challenges they face in the US and with Nano One about the science and technology innovations they are creating directly pertain to my work advising Congresswoman Sykes. I am also a primary advisor on trade issues, which impact each of the industries we're meeting.
9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____ **Date:** _____

Center Forward International Chiefs of Staff Issues Conference
Vancouver, BC, Canada — August 3 - 7, 2026
Conference Agenda

Center Forward Contact Information

Flora French | (504) 655-5121 | flora@center-forward.org
Ellie Gustafson | (443) 820-6411 | ellie@center-forward.org
James Jablon | (301) 466-0479 | james@center-forward.org
Riley Kilburg | (563) 542-6821 | riley@center-forward.org
Ryan McAlpin | (585) 857-1921 | ryan@center-forward.org

Monday, August 3, 2026

6:03 am CST	Katherine Koohmaraie departs from William P. Hobby Airport (HOU) American Airlines Flight 5492 | 1 hour 25 min flight time
6:05 am EST	Nick Hawatmeh departs from Ronald Reagan Washington National Airport (DCA) Delta Airlines Flight 1193 | 2 hour 30 min flight time
7:29 am CST	Katherine Koohmaraie arrives at Dallas Fort Worth International Airport (DFW)
7:40 am CST	Nick Hawatmeh arrives at Minneapolis-Saint Paul International Airport (MSP)
8:20 am CST	Katherine Koohmaraie departs from Dallas Fort Worth International Airport (DFW) American Airlines Flight 1415 | 4 hour 25 min flight time

8:21 am EST	Hailey Barringer, Lyssa Bell, Anne-Marie Boisseau, Carolyn King, Willie Lyles, Carlos Paz, and Andrew Renteria depart from Washington Dulles International Airport (IAD) United Airlines Flight 1914 | 5 hour 45 min flight time
9:05 am CST	Nick Hawatmeh departs from Minneapolis-Saint Paul International Airport (MSP) Delta Airlines Flight 2482 | 3 hour 45 min flight time
10:45 am PDT	Katherine Koohmaraie arrives at Vancouver International Airport (YVR)
10:47 am PDT	Rebecca Walldorff departs from San Francisco International Airport (SFO) United Airlines Flight 2051 | 2 hour 30 min flight time
10:50 am PDT	Nick Hawatmeh arrives at Vancouver International Airport (YVR)
11:07 am PDT	Hailey Barringer, Lyssa Bell, Anne-Marie Boisseau, Carolyn King, Willie Lyles, Carlos Paz, and Andrew Renteria arrive at Vancouver International Airport (YVR) *After collecting luggage and clearing customs, attendees will proceed to exit. The driver and a member of the Center Forward staff will be on-site to transport attendees to the Delta Hotels Vancouver Downtown Suites.*
12:00 pm - 12:45 pm PDT	Hailey Barringer, Lyssa Bell, Anne-Marie Boisseau, Carolyn King, Willie Lyles, Carlos Paz, and Andrew Renteria depart Vancouver International Airport (YVR) en route to the Delta Hotels Vancouver Downtown Suites via shuttle (45 min). Delta Hotels Vancouver Downtown Suites | 550 W Hastings St, Vancouver, BC V6B 1L6, Canada
12:45 pm - 6:00 pm PDT	Hotel Check-In & Conference Registration at Delta Hotels Vancouver Downtown Suites
1:12 pm PDT	Rebecca Walldorff arrives at Vancouver International Airport (YVR)
5:12 pm EST	Roddy Flynn departs from Newark Liberty International Airport (EWR)

	United Flight 1423 | 6 hour flight time
8:11 pm PDT	Roddy Flynn arrives at Vancouver International Airport (YVR)

Tuesday, August 4, 2026

BREAKFAST ON YOUR OWN

Breakfast will be available from 6:30 am to 10:30 am and is located in the Stock & Supply Restaurant

*****Business casual attire. Please wear flat, closed-toe shoes, long pants, and have a rain jacket or windbreaker*****

8:45 am MDT	Shahid Ahmed departs from Chicago O'Hare International Airport (ORD). United Airlines Flight 1292 | 4 hour 45 min flight time
9:00 am PDT	Attendees meet in the Hastings Sunrise Room on the Second Floor of Delta Hotels Vancouver Downtown Suites. Delta Hotels Vancouver Downtown Suites | 550 W Hastings Street, Vancouver, BC V6B 1L6, Canada
9:00 am - 9:10 am PDT	Welcome Remarks & Conference Overview - Riley Kilburg, Executive Director, Center Forward *Riley Kilburg will lead an overview of the agenda for conference participants and introduce the pressing issues that will be discussed over the next three days.*
9:10 am EST	Jaryn Emhof departs from Washington Dulles International Airport (IAD). United Flight 1868 | 5 hour 30 min flight time
9:10 am - 9:40 am PDT	Canadian Political Overview - J.Z. Golden, Senior Congressional Relations Officer, Embassy of Canada to the United States *To prepare participants for upcoming conversations with government and industry leaders, J.Z. Golden will present on the Canadian political system and parties, and share insights into the leading issues defining the U.S.-Canada relationship.*

9:40 am - 10:00 am PDT	Depart Delta Hotels Vancouver Downtown Suites en route to the NEST Theatre via shuttle (20 min). In transit, a member of the Center Forward team will brief participants on the uses of cement across industries and explain why it is commonly used in affordable infrastructure development. The NEST Theatre | Festival House, 1398 Cartwright St 3rd Floor, Vancouver, BC V6H 3T5, Canada
10:00 am - 11:25 am PDT	Heidelberg Materials: A Look Into the Cement Process - David Perkins, Senior Vice President of Sustainability and Public Affairs, Heidelberg Materials North America - Leah Pilconis, Vice President of Government Affairs and General Counsel, American Cement Association *Vancouver plays a large role in the northwest U.S. cement market. Conference attendees will visit the NEST Theatre for an overview on the cement process, then walk to Heidelberg Materials' Delta plant to learn about its innovative technologies and efforts to advance alternative fuels and low-carbon cement. Attendees will tour the facility, where they will see firsthand the Pyro Process Line, Cement Kiln, Control Room, and Quality Control Lab. The visit will provide attendees with a firsthand look at a critical North American supply chain and the factors influencing construction costs, infrastructure development, energy use, and industrial competitiveness.*
11:25 am - 11:30 am PDT	Depart Heidelberg Materials' Delta Plant en route to Dockside Restaurant via walking (5 min). Dockside Restaurant | 1253 Johnston St, Vancouver, BC V6H 3R9, Canada
11:30 am - 1:00 pm	Innovation, Industry, and the U.S.-Canada Economic Partnership: A Conversation with MP Parm Bains - The Hon. Parm Bains, MP *Over lunch, conference attendees will have the opportunity to hear from Member of Parliament Parm Bains. As a member of Canada's Standing Committee on Industry and Technology, MP Bains will discuss Canada's approach to fostering innovation, strengthening North American competitiveness, and advancing economic growth. The conversation will explore the future of U.S.-Canada economic relations, opportunities for deeper bilateral cooperation, and the role*

of industry and technology policy in shaping the North American economy.

11:33 am PDT Shahid Ahmed arrives at Vancouver International Airport (YVR).

11:39 am PDT Jaryn Emhof arrives at Los Angeles International Airport (LAX).

12:30 pm PDT Jaryn Emhof departs from Los Angeles International Airport (LAX).

United Airlines Flight 8247 | 3 hour flight time

1:00 pm - 2:00 pm Depart Dockside Restaurant en route to the Westridge Marine Terminal via shuttle (1 hour). In transit, a member of the Center Forward team will brief participants on the importance of oil products to the integrated U.S.-Canada economy and bilateral security interests.

Westridge Marine Terminal | 7065 Bayview Dr, Burnaby, BC V5A 4T3, Canada

2:00 pm - 4:15 pm From Pipeline to Port: Infrastructure Behind North American Energy Trade

- Lexa Hobenshield, External Relations Director, Trans Mountain
- Bikram Kanjilal, Director for Burnaby Terminal and Westridge Marine Terminal, Trans Mountain
- Mark Maki, CEO, Trans Mountain
- Alain Parise, Vice President for Regulatory, Land, and Permits, Trans Mountain
- Chris Stoicheff, Director of Government Relations, Trans Mountain

Conference attendees will tour the Westridge Marine Terminal to explore the critical role of energy infrastructure, trade corridors, and cross-border supply chains in supporting North American economic competitiveness and energy security. During the tour, Trans Mountain team members will discuss the role of maritime trade in strengthening regional economic growth and Trans Mountain priorities related to climate and indigenous communities. The visit will provide participants with a firsthand understanding of the infrastructure, logistics, and workforce that support one of North America's most significant energy export gateways and facilitate trade with key partners around the world.

3:23 pm PDT	Jaryn Emhof arrives at Vancouver International Airport (YVR).
4:15 pm - 5:05 pm	Depart Westridge Marine Terminal en route to the Delta Hotels Vancouver Downtown Suites via shuttle (50 min). Delta Hotels Vancouver Downtown Suites | 550 W Hastings Street, Vancouver, BC V6B 1L6, Canada

DINNER ON YOUR OWN

Wednesday, August 5, 2026

BREAKFAST ON YOUR OWN

Breakfast will be available from 6:30 am to 10:30 am and is located in the Stock & Supply Restaurant

*****Business casual attire. Please wear flat, closed-toe shoes, and long pants.*****

10:00 am

Attendees meet in the Hastings Sunrise Room on the Second Floor of Delta Hotels Vancouver Downtown Suites.

Delta Hotels Vancouver Downtown Suites | 550 W Hastings Street, Vancouver, BC V6B 1L6, Canada

10:00 am - 11:15 am

Powering North America: A Fireside Chat with Teck Resources Limited and the Mining Association of British Columbia

- Doug Brown, Vice President for Communications and Government Affairs, Teck Resources Limited
- Michael Goehring, President and CEO, Mining Association of British Columbia

This fireside chat will feature a conversation with leaders from Teck and MABC on the growing importance of critical minerals to North America's economic and national security. Drawing on Teck and MABC's experience across the mining sector, the discussion will examine how the United States and Canada can strengthen resilient supply chains, expand domestic and allied production, and reduce strategic dependence on China. Participants will also explore the policy, investment, and permitting challenges shaping the future of critical mineral development and North American competitiveness.

11:15 am - 11:30 am

Depart Delta Hotels Vancouver Downtown Suites en route to Coast Restaurant via walking (15 min).

Coast Restaurant | 1054 Alberni St, Vancouver, BC V6E 1A3, Canada

11:30 am - 1:00 pm

Polling the Partnership: A Roundtable Discussion Comparing Cross-Border Attitudes on Politics, Trade, and the Future

- Shachi Kurl, President, Angus Reid Institute

Shachi Kurl will lead a roundtable exploring American and Canadian public opinion on politics, trade, and economic policy. Drawing on recent polling and voter research, the conversation will examine public attitudes toward the U.S.-Canada relationship, tariffs and economic competitiveness, institutional trust, affordability, and geopolitical challenges. For participants, the discussion will provide valuable insight into the priorities, concerns, and emerging trends influencing voters on both sides of the border, offering important context for policymaking and cross-border cooperation.

1:00 pm - 1:45 pm Depart Coast Restaurant en route to Nano One Materials Corp. via shuttle (45 min). In transit, a member of the Center Forward team will brief participants on the many uses of lithium ion batteries across sectors, including defense, aerospace, and technology.

Nano One Materials Corp. | 8575 Government St #101B, Burnaby, BC V3N 4V1, Canada

1:45 pm - 3:45 pm North American Technology Leadership: Battery Innovation and Strategic Competition with China

- Maria Blake, Communications Director, Nano One Materials Corp.
- Sam Chandraratne, Environment, Health, and Safety Manager, Nano One Materials Corp.
- Adam Johnson, Senior Vice President of External Affairs, Nano One Materials Corp.
- Andrew Muckstadt, Vice President of Business Development, Nano One Materials Corp.
- Farhang Nesvaderani, Development Manager, Nano One Materials Corp.
- O'Rian Reid, Scale Up Manager, Nano One Materials Corp.
- Carlo Valente, Chief Financial Officer, Nano One Materials Corp.

Conference participants will visit Nano One Materials Corp. to discuss the role of emerging battery and clean technology innovations in strengthening North American competitiveness and economic security. Nano One leadership will lead a conversation focused on U.S.-Canadian efforts to diversify critical mineral supply chains and bilateral strategies to reduce dependence on China for key technologies essential to energy, defense, and industrial resilience. Participants will also explore how U.S.-Canada collaboration can support innovation and reinforce shared national security priorities and gain a better understanding of the making of lithium-ion batteries.

3:45 pm - 4:30 pm Depart Nano One Materials Corp. en route to Delta Hotels Vancouver Downtown Suites via shuttle (45 min).

Delta Hotels Vancouver Downtown Suites | 550 W Hastings Street, Vancouver, BC V6B 1L6, Canada

4:30 pm - 6:10 pm Break

6:10 pm - 6:30 pm Depart the Delta Hotels Vancouver Downtown Suites en route to CinCin Ristorante + Bar via walking (20 min).

CinCin Ristorante + Bar | 1154 Robson Street, Vancouver, BC V6E 1B2, Canada

6:30 pm - 8:30 pm An Evening with Nathaniel Cooper, Senior Representative for the Government of Alberta

- Nathaniel Cooper, Senior Representative of Alberta to the United States of America, Government of Alberta

Over dinner, conference attendees will have the opportunity to hear from Alberta's Senior Representative to Washington, Mr. Nathaniel Cooper. As former Speaker of the Assembly in the Alberta legislature, Mr. Cooper will speak about his approach to pragmatic governing, Alberta's large natural resource trade with the U.S., and what he envisions for the future of the U.S.-Canada relationship.

Dinner provided by Center Forward.

8:30 pm - 8:50 pm Depart Cin Cin Ristorante + Bar en route to the Delta Hotels Vancouver Downtown Suites via walking (20 min).

Delta Hotels Vancouver Downtown Suites | 550 W Hastings Street, Vancouver, BC V6B 1L6, Canada

Thursday, August 6, 2026

BREAKFAST ON YOUR OWN

Breakfast will be available from 6:30 am to 10:30 am and is located in the Stock & Supply Restaurant

*****Business casual attire.*****

9:00 am - 9:30 am

Depart the Delta Hotels Vancouver Downtown Suites en route to Vancouver Film Studios via shuttle (30 min). In transit, a member of the Center Forward team will brief participants on the scale of television and film production in Vancouver, highlighting cross-border workforce needs and their impact on the local economy.

Vancouver Film Studios | 3500 Cornett Rd, Vancouver, BC V5M 4X8, Canada

9:30 am - 11:00 am

Lights, Camera, Action: The Future of North America's Entertainment Economy

- Crystal Braunwarth, Business Representative, IATSE Local 891
- Marnie Gee, BC Film Commissioner, Creative BC
- Amy Lang, President, North Shore and Mammoth Studios
- Geoff Manton, Co-Founder & Executive Producer, BOLDLY
- Sam Montgomery, Impact & Marketing Coordinator, Vancouver Film Studios

Participants will engage in a roundtable discussion on critical issues facing the cross-border entertainment industry, including digital trade provisions in the USMCA, cross-border labor mobility, and the rise of artificial intelligence. The discussion will offer participants diverse perspectives on how trade policy, intellectual property protections, and emerging technologies are shaping one of North America's most globally competitive creative industries. Following the conversation, conference attendees will tour studios behind the scenes to learn about innovative production technologies driving Vancouver's booming film and TV industry. The visit will provide firsthand context on the economic impact of digital trade, as well as the policy challenges and opportunities presented by artificial intelligence and the evolving digital economy.

11:00 am - 11:30 am Depart Vancouver Film Studios en route to the Fairmont Pacific Rim via shuttle (30 min). In transit, a member of the Center Forward team will share key information on the domestic economic impact of businesses able to operate on both sides of the border.

The Fairmont Pacific Rim | 1038 Canada Place, Vancouver, BC V6C 0B9, Canada

11:30 am - 1:30 pm The North American Advantage: A Luncheon with the Canadian-American Business Council

- Beth Burke, CEO, Canadian-American Business Council
- The Hon. Taleeb Noormohamed, MP
- Additional business representatives and provincial legislators to be confirmed

Cross-border diplomacy and relationship-building, at both national and local levels, play a critical role in building strong public-private engagements. Participants will have the opportunity to hear from the Hon. Taleeb Noormohamed, MP about his role as Parliamentary Secretary to the Minister of Artificial Intelligence and Digital Innovation and the importance of the business and technology sectors in partnering with the government to drive responsible innovation. Attendees will also have the opportunity to engage with leaders in key areas such as cybersecurity, national security, and inclusive economic development, where international collaboration enhances shared prosperity and advances bilateral security goals. Participants will gain a stronger understanding of the critical manufacturing sectors creating jobs across North America.

Lunch provided by Center Forward.

1:30 pm - 1:40 pm Depart the Fairmont Pacific Rim en route to the Delta Hotels Vancouver Downtown Suites via walking (10 min).

Delta Hotels Vancouver Downtown Suites | 550 W Hastings Street, Vancouver, BC V6B 1L6, Canada

1:40 pm - 6:10 pm Break

6:10 pm - 6:30 pm Depart the Delta Hotels Vancouver Downtown Suites en route to Blue Water Cafe via walking (20 min).

Blue Water Cafe | 1095 Hamilton St, Vancouver, BC V6B 2W9, Canada

6:15 pm - 8:30 pm Farewell Dinner

- Riley Kilburg, Executive Director, Center Forward

As attendees prepare to say farewell to Vancouver, Riley Kilburg will lead a conversation on lessons learned in Vancouver that can be taken back to Congress and discuss new approaches to bipartisan governing that will strengthen the U.S.-Canada relationship. Throughout the dinner, conference participants will share insights as to how new relationships can help them advance bipartisan policy goals in Congress.

Dinner provided by Center Forward.

8:30 pm - 8:50 pm Depart Blue Water Cafe en route to the Vancouver Delta Hotels Vancouver Downtown Suites via walking (20 min).

Delta Hotels Vancouver Downtown Suites | 550 W Hastings Street, Vancouver, BC V6B 1L6, Canada

11:35 pm Hailey Barringer departs Vancouver International Airport (YVR)

United Airlines Flight 249 | 4 hour 5 min flight time

11:59 pm Jaryn Emhof departs Vancouver International Airport (YVR)

American Airlines Flight 1305 | 4 hour 5 min flight time

Friday, August 7, 2026

BREAKFAST ON YOUR OWN

Breakfast will be available from 6:30 am to 10:30 am and is located in the Stock & Supply Restaurant

5:40 am MDT	Hailey Barringer arrives at Chicago O'Hare International Airport (ORD)
6:04 am MDT	Jaryn Emhof arrives at Chicago O'Hare International Airport (ORD)
6:22 am EST	Willie Lyles arrives at Washington Dulles International Airport (IAD)
6:55 am MDT	Hailey Barringer departs from Chicago O'Hare International Airport (ORD) United Airlines Flight 5926 | 2 hour 13 min flight time
7:03 am MDT	Jaryn Emhof departs from Chicago O'Hare International Airport (ORD) American Airlines Flight 523 | 2 hour flight time
7:24 am PDT	Nick Hawatmeh departs from Vancouver International Airport (YVR) Delta Airlines Flight 3987 | 1 hour 15 min flight time
8:15 am - 9:00 am PDT	Carolyn King, Katherine Koohmaraie, and Andrew Renteria depart the Delta Hotels Vancouver Downtown Suites en route to Vancouver International Airport (YVR) via shuttle (45 min). Vancouver International Airport (YVR) | 3211 Grant McConachie Way, Richmond, BC V7B 0A4, Canada
8:40 am PDT	Nick Hawtmeh arrives at Seattle-Tacoma International Airport (SEA)
9:00 am - 9:30 am PDT	Carolyn King, Katherine Koohmaraie, and Andrew Renteria complete check-in and security.
9:53 am PDT	Nick Hawatmeh departs from Seattle-Tacoma International Airport (SEA) Delta Airlines Flight 2324 | 4 hour 15 min flight time
10:00 am EST	Jaryn Emhof arrives at Ronald Reagan Washington National Airport

	(DCA)
10:08 am EST	Hailey Barringer arrives at Raleigh-Durham International Airport (RDU)
10:55 am PDT	Carolyn King, Katherine Koohmaraie, and Andrew Renteria depart from Vancouver International Airport (YVR)
	United Airlines Flight 2470 | 2 hour 55 min flight time
1:26 pm PDT	Roddy Flynn departs from Vancouver International Airport (YVR)
	American Airlines Flight 1717 | 4 hour 30 min flight time
2:20 pm PDT	Lyssa Bell departs from Vancouver International Airport (YVR)
	United Airlines Flight 2085 | 2 hour 55 min flight time
2:50 pm MDT	Carolyn King, Katherine Koohmaraie, and Andrew Renteria arrive at Denver International Airport (DEN)
3:40 pm MDT	Carolyn King, Katherine Koohmaraie, and Andrew Renteria depart from Denver International Airport (DEN)
	United Airlines Flight 421 | 3 hour 30 min flight time
5:10 pm EST	Nick Hawatmeh arrives at Detroit Metropolitan Wayne County Airport (DTW)
5:44 pm PDT	Carlos Paz departs from Vancouver International Airport (YVR)
	Delta Airlines Flight 3968 | 1 hour 20 min flight time
6:15 pm MDT	Lyssa Bell arrives at Denver International Airport (DEN)
7:03 pm PDT	Carlos Paz arrives at Seattle–Tacoma International Airport (SEA)
7:05 pm MDT	Lyssa Bell departs from Denver International Airport (DEN)
	United Airlines Flight 5252 | 1 hour 55 min flight time
7:56 PM MDT	Roddy Flynn arrives at Chicago O'Hare International Airport (ORD)
9:10 pm EST	Carolyn King, Katherine Koohmaraie, and Andrew Renteria arrive at Washington Dulles International Airport (IAD)
9:59 pm CDT	Lyssa Bell arrives at Midland International Air and Space Port (MAF)

10:55 pm PDT	Rebecca Walldorff departs from Vancouver International Airport (YVR)
	Delta Airlines Flight 6893 | 5 hour flight time
11:59 pm EST	Roddy Flynn arrives at Philadelphia International Airport (PHL)

Saturday, August 8, 2026

6:55 am EST	Rebecca Walldorff arrives at Hartsfield-Jackson Atlanta International Airport (ATL)
10:25 pm PDT	Shahid Ahmed and Anne-Marie Boisseau depart from Vancouver International Airport (YVR) United Airlines Flight 564 | 5 hour flight time

Sunday, August 9, 2026

6:22 am EST	Shahid Ahmed and Anne-Marie Boisseau arrive at at Washington Dulles International Airport (IAD)