

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☐ Original ☐ Amendment

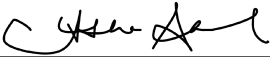
This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: _____
2. a. Name of Accompanying Relative: _____ **OR** ☐ None
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: _____ Return: _____
b. Dates at Personal Expense, if any: _____ **OR** ☐ None
4. Departure City: _____ Destination: _____ Return City: _____
5. Sponsor(s), Who Paid for the Trip: _____
6. Describe Meetings and Events Attended: _____

7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
 - a. ☐ a completed *Sponsor Post-Travel Disclosure Form*;
 - b. ☐ the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. ☐ page 2 of the completed *Traveler Form* submitted by the employee; **and**
 - d. ☐ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☐ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler:  Date: _____

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: _____ Date: _____

Signature of Supervising Member:  _____

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☐ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: _____

2. Travel Destination(s): _____

3. Date of Departure: _____ Date of Return: _____

4. Name(s) of Traveler(s): _____

Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler				
Accompanying Family Member				

6. ☐ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment.
Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: _____ Date: _____

Name: _____ Title: _____

Organization: _____

☐ **I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: _____

Telephone: _____ Email: _____

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

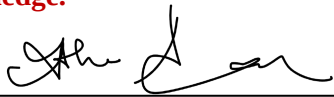
Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: _____

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: _____



Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): _____

Office Address: _____

Telephone Number: _____

Email Address of Contact Person: _____

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: _____
2. Sponsor(s) who will be paying or providing in-kind support for the trip: _____

3. City and State **OR** Foreign Country of Travel: _____
4. a. Date of Departure: _____ Date of Return: _____
b. Yes ☐ No ☐ Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☐ Will you be accompanied by a family member at the sponsor's expense? **If yes:**
 - (1) Name of Accompanying Family Member: _____
 - (2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other(specify): _____
 - (3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☐ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☐ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**

9. **Yes ☐ No ☐ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: Ami B Date: _____

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should **NOT** submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip: _____

2. ☐ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

a. ☐ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**

b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**

c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): _____

5. Yes ☐ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: _____ Date of Return: _____

7. a. City of departure: _____

b. Destination(s): _____

c. City of return: _____

8. **Check only one.** I represent that

a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**

b. ☐ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**

c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. ☐ I checked 8(a) or (b) above; **OR**
b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. ☐ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. ☐ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air ☐ Rail ☐ Bus ☐ Car ☐ Other ☐ (specify: _____)
b. Class of travel: Coach ☐ Business ☐ First ☐ Charter ☐ Other ☐ (specify: _____)
c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. ☐ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
b. ☐ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
1) Detail the cost *per day* of meals (approximate cost may be provided): _____

2) Provide the reason for selecting the location of the event or trip: _____

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$1,154.03	\$598	\$197
For each Accompanying Family Member			

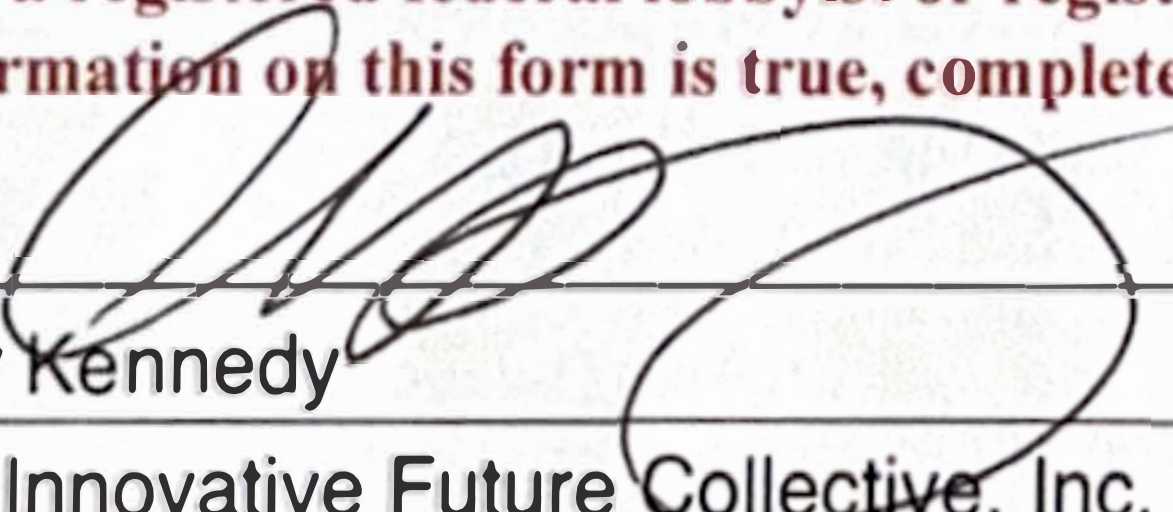
	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$10	snacks and water during program days
For each Accompanying Family Member		

19. **Check only one:**

- a. ☒ I certify that I am an officer of the organization listed below; **OR**
b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
b. **I am not a registered federal lobbyist or registered foreign agent; and**
c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: 6-1-2026
Name: Ashley Kennedy Title: Board Member
Organization: Innovative Future Collective, Inc.
Address: 100 M St SE, Suite 330, Washington, DC 20003
Email: ashley@innovativefuturecollective.com Telephone: 571-277-3703

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas
Brad Knott, North Carolina

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://Ethics.House.gov>

June 29, 2026

Ms. Asha Samuel
Office of the Honorable Ami Bera
172 Cannon House Office Building
Washington, DC 20515

Dear Ms. Samuel:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to San Francisco, California, scheduled for July 7 to 9, 2026, sponsored by Innovative Future Collective, Inc.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Mark DeSaulnier
Ranking Member

MG/MD:nl

**Staff Invite List
San Francisco 2026**

First Name	Last Name	Office	Title	
Preeti	Turpuseema	Representative Ro Khanna (CA-17)	Senior LA on AI	Official Duties Encompass AI Topics
Evan	Ashy	Representative Josh Gottheimer (NJ-5)	Chief of Staff	Official Duties Encompass AI Topics
Elizabeth	Adkins	Representative Valerie Foushee (NC-04)	Chief of Staff	Official Duties Encompass AI Topics
Asha	Samuel	Representative Ami Bera (CA-6)	Legislative Director	Official Duties Encompass AI Topics
Kaylee	Robinson	Representative April McClain-Delaney (MD-6)	Chief of Staff	Official Duties Encompass AI Topics
Matt	Furlow	House Energy and Commerce Committee; Subcommittee on Commerce, Manufacturing and Trade	Counsel	Official Duties Encompass AI Topics
Spencer	Carr	Representative Claudia Tenney (NY-24)	Chief of Staff	Official Duties Encompass AI Topics
Hailey	Barringer	Representative Emilia Sykes (OH-13)	Chief of Staff	Official Duties Encompass AI Topics
Riley	Hambrick	Representative Neal Dunn (FL-2)	Legislative Director	Official Duties Encompass AI Topics
Kyle	Upton	Committee on Agriculture- Rep. Glenn "GT" Thompson	Lead AI Policy Legislative Assistant	Official Duties Encompass AI Topics
Sarah	Rosnick	Representative Jim Baird (IN-4)	Chief of Staff	Official Duties Encompass AI Topics
Justin	German	Representative Haley Stevens (MI-11)	Chief of Staff	Official Duties Encompass AI Topics
Charlie	Micek	Representative Bob Latta (OH-5)	AI Legislative Assistant	Official Duties Encompass AI Topics
Reid	Dagul	Representative Ben Cline (VA-6)	Chief of Staff	Official Duties Encompass AI Topics
Nigel	Sanchez	Representative Ted Lieu (CA-36)	Senior Advisor, Democratic Caucus	Official Duties Encompass AI Topics
Ashley	Bykerk	Representative Katherine Clark (MA-5)	Senior Counsel	Official Duties Encompass AI Topics
Abby	Carter	Representative Suhas Subramanyam (VA-10)	Chief of Staff	Official Duties Encompass AI Topics

Mark	McDevitt	Representative Lori Trahan (MA-3)	Chief of Staff	Official Duties Encompass AI Topics
David	Cook	Representative Darrell Issa (CA-48)	National Security Advisor	Official Duties Encompass AI Topics
Kevin	Orellana	Representative Vince Fong (CA-20)	Legislative Assistant	Official Duties Encompass AI Topics
Charlie	Truxal	Representative Kat Cammack (FL-3)	Chief of Staff	Official Duties Encompass AI Topics
Alex	Scheuer	Minority Leader Hakeem Jeffries (NY-8)	Senior Policy Advisor	Official Duties Encompass AI Topics
Annie	Brody	Office of the Republican Whip	Business Coalitions Director	Official Duties Encompass AI Topics
Diane	Adamson	Representative Jamie Raskin (MD-8)	Chief of Staff	Official Duties Encompass AI Topics
Liam	Fitzsimmons	Representative Frank Pallone (NJ-06)	Chief of Staff	Official Duties Encompass AI Topics
Zach	Cafritz	Representative Don Beyer (VA-8)	Chief of Staff	Official Duties Encompass AI Topics
Chris	Sarley	Energy and Commerce Committee	Senior Adviser/Member Services and Stakeholder Engagement Director	Official Duties Encompass AI Topics
Brooke	Scannell	Representative Katherine Clark (MA-5)	Chief of Staff	Official Duties Encompass AI Topics
Boris	Medzhibovsky	Representative Pete Aguilar (CA-33)	Chief of Staff	Official Duties Encompass AI Topics
Samantha	Warren	Representative Bill Foster (IL-11)	Chief of Staff	Official Duties Encompass AI Topics
Jordan	Wilson	House Administration Committee, Subcommittee on Modernization	Modernization and Innovation Director	Official Duties Encompass AI Topics
Emily	Goldman	Representative Hank Johnson (GA-4)	Senior Counsel	Official Duties Encompass AI Topics
Rachael	Bornstein	Representative Suzanne Bonamici (OR-1)	Chief of Staff	Official Duties Encompass AI Topics
Lauren	Ziegler	Representative Brian Babin (TX-36)	Chief of Staff	Official Duties Encompass AI Topics
Jeanette	Whitener	Representative Randy Weber (TX-14)	Chief of Staff	Official Duties Encompass AI Topics
Kate	Kenworthy	Representative Kevin Mullin (CA-15)	Chief of Staff	Official Duties Encompass AI Topics
Jackie	Weinrich	Representative Lori Trahan (MA-3)	Legislative Director	Official Duties Encompass AI Topics

Liz	Hittos	Representative Gus Bilirakis (FL-12)	Chief of Staff	Official Duties Encompass AI Topics
Rob	Wagener	Representative Scott Fitzgerald (WI-5)	Chief of Staff	Official Duties Encompass AI Topics
Marcus	Garza	Representative Hank Johnson (GA-4)	Chief of Staff	Official Duties Encompass AI Topics
Aaron	Hiller	Judiciary Committee, Rep. Jamie Raskin	Chief Counsel/Senior Adviser to the Ranking Member	Official Duties Encompass AI Topics
Katherine	Sears	Representative Vince Fong (CA-20)	Chief of Staff	Official Duties Encompass AI Topics
Chris	Bien	Speaker Mike Johnson (LA-4)	Floor Director	Official Duties Encompass AI Topics
Lane	Lofton	Representative Doris Matsui (CA-7)	Chief of Staff	Official Duties Encompass AI Topics
AJ	Sugarman	Speaker Mike Johnson (LA-4)	Deputy Policy Director	Official Duties Encompass AI Topics
James	Johnson	Representative Analilia Mejia (NJ-11)	Chief of Staff	Official Duties Encompass AI Topics
Lauren	Hodge	Representative Brent Guthrie (KY-2)	Chief of Staff	Official Duties Encompass AI Topics
Heather	Painter	Representative Pete Aguilar (CA-33)	Legislative Director	Official Duties Encompass AI Topics
Mary	Huang	Representative Matsui	Senior Communications and Technology Counsel	Official Duties Encompass AI Topics
Avery	Littrell	House Science, Space, and Technology Committee (Rep. Babin)	Senior Policy Adviser	Official Duties Encompass AI Topics
Katie	Heller	Representative Sara Jacobs (CA-51)	Chief of Staff	Official Duties Encompass AI Topics
Marc	Cevasco	Representative Ted Lieu	Chief of Staff	Official Duties Encompass AI Topics
Giulia	Leganski	Energy and Commerce Committee; Commerce, Manufacturing, and Trade Subcommittee	Chief Counsel	Official Duties Encompass AI Topics
Karen	Kelly	Representative Hal Rogers (KY-5)	Chief of Staff	Official Duties Encompass AI Topics
Adam	Taylor	Representative Scott Peters	Chief of staff	Official Duties Encompass AI Topics
Nancy	Juárez	Representative Ami Bera (CA-6)	Chief of Staff	Official Duties Encompass AI Topics
Matt	Lee	Representative Katherine Clark (MA-5)	Policy Director	Official Duties Encompass AI Topics
Yvanna	Cancela	Representative Steven Horsford (NV-4)	Chief of Staff	Official Duties Encompass AI Topics

Sarah	Gilbert	Representative Neal Dunn (FL-2)	Chief of Staff	Official Duties Encompass AI Topics
Shinnola	Alexander	Representative Sara Jacobs	Policy Advisor	Official Duties Encompass AI Topics
Emily	Hebein	Representative Bob Latta (OH-5)	Chief of Staff	Official Duties Encompass AI Topics
Bo	Morris	Representative Joe Neguse (CO-2)	Chief of Staff	Official Duties Encompass AI Topics
Will	Burns	Representative Jay Obernolte (CA-23)	Senior Legislative Assistant	Official Duties Encompass AI Topics
Will	Stiers	Representative Mike Rogers (AL-3)	Legislative Director	Official Duties Encompass AI Topics

INNOVATIVE FUTURE COLLECTIVE



AGENDA FOR:

Innovative Future Collective's Staff Delegation Learning Trip to San Francisco, CA 2026

*All times listed are local to San Francisco (PT) unless otherwise indicated

Tuesday, July 7, 2026

7:55 AM ET - 10:50 AM PT **United Flight #369**
DCA to SFO

10:50 AM- 1:00 PM **Transport to Google Office**
1600 Amphitheatre Pkwy, Mountain View, CA 94043
24.1 miles, 35 minutes driving

1:00 PM- 3:30 PM **Working Lunch and Google Site Visit**
1600 Amphitheatre Pkwy, Mountain View, CA 94043

Presenter: Alice Friend, Director for Global AI & Emerging
Tech Policy

Description of Demonstration: The visit will include a brief tour
of Google's Mountain View campus, featuring a number of demos
throughout. It will include a working lunch and presentation on key
issues affecting the tech industry with an opportunity for questions.

3:30 PM- 4:00 PM **Transport to Cognita Imaging, the AI Division of Mosaic
Clinical Technologies, Offices**
855 Oak Grove Ave, Suite 202, Menlo Park, CA 94025
8.3 miles, 35 minutes driving

4:00 PM- 5:15 PM **Visit Cognita Imaging, the AI Division of Mosaic Clinical
Technologies, Offices**
855 Oak Grove Ave, Suite 202, Menlo Park, CA 94025

Presenter: Nina Kottler, MD, MS, FAIM, FSIIM, Chief Medical AI
Officer, Mosaic Clinical Technologies

Description of Demonstration: *This visit will feature an interactive demonstration on the current and future use of AI in healthcare, using radiology-related examples of clinical and operational applications.*

5:15 PM- 6:15 PM

Transport to Hotel

2 New Montgomery St, San Francisco, CA 94105
32 miles, 1 hour driving

6:15 PM- 6:45 PM

Hotel Check In

2 New Montgomery St, San Francisco, CA 94105

6:45 PM- 7:00 PM

Transport to Dinner

One Maritime Plaza, 300 Clay St #100, San Francisco, CA 94111
1 mile, 9 minutes driving, 15 minutes walking

7:00 PM- 9:00 PM

Dinner at Bar Sprezzatura

One Maritime Plaza, 300 Clay St #100, San Francisco, CA 94111

9:00 PM- 9:15 PM

Transport to Hotel

2 New Montgomery St, San Francisco, CA 94105
1 mile, 9 minutes driving, 15 minutes walking

Wednesday, July 8, 2026

8:00 AM- 8:30 AM

Transport to Cisco Office

500 Terry A. Francois Blvd, San Francisco, California 94158
1.9 miles, 18 minutes driving

8:30 AM- 9:30 AM

Visit Cisco for Working Breakfast

Presenter: *Michael Beesley, CTO of Networking*

Topic of Discussion: *This session will explore Cisco's role within the AI ecosystem and our commitment to AI security. We will highlight our strategic approach to navigating the opportunities and challenges of the AI era, specifically examining how we manage technical debt and mitigate vulnerabilities to ensure a secure, scalable, and trustworthy AI ecosystem.*

9:30 AM- 9:45 AM

Transport to Abridge Office

208 Utah Street, San Francisco, CA 94103
1.4 miles, 10 minutes driving

9:45 AM- 11:00 AM

Visit Abridge

208 Utah Street, San Francisco, CA 94103

Presenter: Chase Yarborough, Senior Clinical Scientist

Description of Demonstration: The presentation will feature a live product demonstration using an audience volunteer to showcase how Abridge's intelligence layer serves patients, providers, and payers. Following the main demonstration, the delegation will divide into smaller subgroups to experience interactive, hands-on testing stations. These specialized stations will focus on core clinical workflows, including nursing functionality, Veterans Affairs care alignment, and risk adjustment data extraction.

11:00 AM- 11:15 AM

Transport to DoorDash Offices

1960 Folsom St., San Francisco, CA 94103
0.6 miles, 6 minutes driving

11:15 AM- 12:30 PM

Visit DoorDash

1960 Folsom St., San Francisco, CA 94103

Presenter: Brent Westcott, Director Public Policy Development

Topic of Demonstration: Participants will tour DoorDash's autonomy facility and learn about DoorDash's autonomous technologies, partnerships, and services.

12:30 PM- 1:00 PM

Transport to Waymo

555 Market Street, San Francisco, CA 94105
2.9 miles, 25 minutes driving

1:00 PM- 2:30 PM

Visit Waymo

555 Market Street, San Francisco, CA 94105

Topic of Demonstration: Participants will view a live demonstration of the AI technology behind Waymo. Staff will discuss their learnings over lunch at Waymo offices.

2:30 PM- 2:45 PM

Transport to Meta Offices

250 Howard St., San Francisco, CA 94105
.7 miles, 9 minutes driving

2:45 PM- 4:00 PM

Visit Meta

250 Howard St., San Francisco, CA 94105

Presenter: Emilia Gutierrez, Partnerships and External Engagement

Topic of Demonstration: Demonstration and discussion about superintelligence, AI chatbots, AI-powered ads, and accessibility through AI wearables.

4:00 PM- 4:30 PM

Transport to Salesforce Offices

415 Mission St., San Francisco, CA 94105
0.2 miles, 3 minutes driving

4:30 PM- 5:45 PM

Visit Salesforce

415 Mission St., San Francisco, CA 94105

Presenter: Kendall Collins, CEO of Government Cloud

Topic of Demonstration: Presenter will discuss the company's innovative customer relationship management (CRM) technology, as well as the opportunities and risks associated with using agentic AI in the public sector. Following the remarks, attendees will have the opportunity to mingle and visit two interactive demo stations showcasing Agentforce and Slackbot in action

5:45 PM- 6:00 PM

Transport to Hotel

2 New Montgomery St, San Francisco, CA 94105
0.7 miles, 12 minutes driving

6:00 PM- 6:30 PM

Regroup at Hotel

2 New Montgomery St, San Francisco, CA 94105

6:30 PM- 7:00 PM

Transport to Dinner at Jax

326 Brannan St, San Francisco, CA 94107
.8 mile, 6 minutes driving, 18 minutes walking

7:00 PM- 9:00 PM

Dinner at Jax

326 Brannan St, San Francisco, CA 94107

9:00 PM- 9:30 PM

Transport to Hotel

2 New Montgomery St, San Francisco, CA 94105
.8 mile, 6 minutes driving, 18 minutes walking

Thursday, July 9, 2026

8:00 AM- 9:00 AM

Breakfast at Hotel

2 New Montgomery St, San Francisco, CA 94105

9:00 AM- 9:45 AM

Transport to Saildrone

1050 W Tower Ave, Alameda, CA 94501

13.1 miles, 35 minutes driving

9:45 AM- 11:00 AM

Visit Saildrone

1050 W Tower Ave, Alameda, CA 94501

Presenter: VADM John Mustin (ret.), Saildrone President

Topic of Demonstration: After a brief introductory presentation on Saildrone, the group will be guided on a tour of our manufacturing facility in Alameda, CA to observe how a saildrone is built. The group will learn how we integrate AI/ML and top-of-the-line sensors to collect data for our customers with our unmanned surface vehicles.

11:00 AM- 12:00 PM

Transport to SFO

780 S Airport Blvd, San Francisco, CA 94128

25.3 miles, 55 minutes driving

12:00 PM- 2:18 PM

Airport Check In

780 S Airport Blvd, San Francisco, CA 94128

2:18 PM- 10:30 PM ET

United Flight #2386

SFO to DCA

San Francisco Hotel Justification 2026

Our hotel is \$40 over the per diem rate. We explored numerous hotel options. However, given the characteristics we needed in a hotel to fulfill the purposes of the trip, we had to choose a hotel that exceeded the GSA's stipend for the area. The characteristics we needed in a hotel are:

- 1) Proximity to restaurants and meeting locations to decrease transportation cost and travel time, due to the very brief time for programming.
- 2) Safe area where participants can walk outside.
- 3) Breakfast included in the room rate, with a private space for privacy and safety for delegation briefing.
- 4) Capacity to accommodate a large room block so all staff can stay in a safe location together.

When identifying possibilities that met these qualifications and had the availability for the group of our size, the selected hotel offered the most competitive rate.

Background:

Traffic Time:

Traffic in and around San Francisco is incredibly heavy and time-consuming. Navigating from one of the other areas of the city, such as Alameda, Mountain View, and Menlo Park, takes a minimum of 30-55 min in the car between stops. Due to the brief nature of the trip, we wanted to minimize the group's time in traffic. Therefore, the hotel selected is within central proximity to all site visits and within a short drive to the restaurant at the end of our programming day.

Cost of Transportation:

The cost of providing group transportation in San Francisco and the surrounding areas is very high per hour. Due to the location of this hotel, we are able to reduce the transportation costs by allowing the group a short drive to dinner on July 8 and 9.

Safety:

In specific areas of the city, San Francisco has struggled with significant safety challenges. As the group of staff can be a high target for crime, we were very mindful to do all that is possible to ensure the safety of our group. Therefore, the safety of the neighborhood and walkability were important factors when considering hotels.

On-Site Hotel Meal Options:

We worked with the hotel to allow for breakfast to be included in the nightly room rate, which lowered per diem meal costs and will save time on transportation on the programming day and travel day. The hotel also allows us to host breakfast in a private space on Thursday.

SF Meal Cost Justification 2026

Regarding the meals, we worked to the best of our ability to meet the per diem. In order to maximize the time the group has "on the ground" in San Francisco, we have made each meal a "working meal." As a result, our options are very limited once that is factored in.

Due to the size of the group and the needs for private conversation as we lead the group in dialogue about take-aways from the trip, we had to search for a private space, close to the hotel, that would accommodate a group of this size, as well as having AV needs. As a result, we will be \$5 over the per diem on Tuesday with a venue that meets these qualifications.

Additionally, with our staff and speakers, the room size needs to seat at least 25 comfortably. Most venues that are able to fit groups this size have a minimum spend to book the room, regardless of how many people are eating. Our research (ie calling, emailing and checking online) of restaurants or hotels with this type of space available typically starts at \$3,500 min spend. However, we were able to negotiate a slightly lower minimum at the dinner venue.

Additionally, it is important to note that restaurants that operate in San Francisco have several added costs: automatic gratuity of 22%, 6% SF Employer Health Mandate fee, plus 8.63% sales tax. This drives up the cost of any meal in a private space significantly.

INNOVATIVE FUTURE COLLECTIVE



AGENDA FOR:

Innovative Future Collective's Staff Delegation Learning Trip to San Francisco, CA 2026

*All times listed are local to San Francisco (PT) unless otherwise indicated

Tuesday, July 7, 2026

7:55 AM ET - 10:50 AM PT **United Flight #369**
DCA to SFO

10:50 AM- 12:00 PM **Arrive SFO**
780 S Airport Blvd, San Francisco, CA 94128

Description: *Deplane, baggage claim, and bus loading*

12:00 PM- 1:00 PM **Transport and Overview of Day's Agenda**
1600 Amphitheatre Pkwy, Mountain View, CA 94043

Topic of Discussion: *Lacy Broemel, Director of Programming and Sponsor Engagement at IFC, introduces IFC and discusses trip educational goals, expectations, and logistics.*

1:00 PM- 2:45 PM **Lunch, Tour, and Presentation at Google**
1600 Amphitheatre Pkwy, Mountain View, CA 94043

Presenter: *Alice Friend, Director for Global AI & Emerging Tech Policy*

Description of Demonstration: *The visit will include a brief tour of Google's Mountain View campus, featuring a number of demos throughout. It will include a working lunch and presentation on key issues affecting the tech industry with an opportunity for questions.*

2:45 PM- 3:30 PM **Transport to Cognita Imaging, the AI Division of Mosaic Clinical Technologies, Offices**
855 Oak Grove Ave, Suite 202, Menlo Park, CA 94025

3:30 PM- 5:00 PM

Visit Cognita Imaging, the AI Division of Mosaic Clinical Technologies, Offices

855 Oak Grove Ave, Suite 202, Menlo Park, CA 94025

Presenter: Nina Kottler, MD, MS, FAIM, FSIIM, Chief Medical AI Officer, Mosaic Clinical Technologies

Description of Demonstration: This visit will feature an interactive demonstration on the current and future use of AI in healthcare, using radiology-related examples of clinical and operational applications.

5:00 PM- 6:15 PM

Transport to Hotel

2 New Montgomery St, San Francisco, CA 94105

6:15 PM- 6:45 PM

Hotel Check In

2 New Montgomery St, San Francisco, CA 94105

6:45 PM- 7:00 PM

Transport to Dinner

One Maritime Plaza, 300 Clay St #100, San Francisco, CA 94111

7:00 PM- 9:00 PM

Dinner and Discussion at Bar Sprezzatura

One Maritime Plaza, 300 Clay St #100, San Francisco, CA 94111

Topic of Programming: Lacy will facilitate discussion with the group around take-aways from today's visits.

9:00 PM- 9:15 PM

Transport to Hotel

2 New Montgomery St, San Francisco, CA 94105

Wednesday, July 8, 2026

8:00 AM- 8:30 AM

Transport to Cisco Office

500 Terry A. Francois Blvd, San Francisco, California 94158

8:30 AM- 9:30 AM

Visit Cisco for Working Breakfast

Presenter: Michael Beesley, CTO of Networking

Topic of Discussion: This session will explore Cisco's role within the AI ecosystem and our commitment to AI security. We will highlight our strategic approach to navigating the opportunities and challenges of the AI era, specifically examining how we

manage technical debt and mitigate vulnerabilities to ensure a secure, scalable, and trustworthy AI ecosystem.

9:30 AM- 9:45 AM

Transport to Abridge Office

208 Utah Street, San Francisco, CA 94103

9:45 AM- 11:00 AM

Visit Abridge

208 Utah Street, San Francisco, CA 94103

Presenter: Chase Yarborough, Senior Clinical Scientist

Description of Demonstration: The presentation will feature a live product demonstration using an audience volunteer to showcase how Abridge's intelligence layer serves patients, providers, and payers. Following the main demonstration, the delegation will divide into smaller subgroups to experience interactive, hands-on testing stations. These specialized stations will focus on core clinical workflows, including nursing functionality, Veterans Affairs care alignment, and risk adjustment data extraction.

11:00 AM- 11:15 AM

Transport to DoorDash Offices

1960 Folsom St., San Francisco, CA 94103

11:15 AM- 12:30 PM

Visit DoorDash

1960 Folsom St., San Francisco, CA 94103

Presenter: Brent Westcott, Director Public Policy Development

Topic of Demonstration: Participants will tour DoorDash's autonomy facility and learn about DoorDash's autonomous technologies, partnerships, and services.

12:30 PM- 1:00 PM

Transport to Waymo

555 Market Street, San Francisco, CA 94105

1:00 PM- 2:30 PM

Visit Waymo

555 Market Street, San Francisco, CA 94105

Topic of Demonstration: Over lunch, participants will hear about Waymo's nationwide expansion and the company's 15-year journey from Google research project to commercial business, now serving over 500,000 autonomous rides per week across 11 cities. We will take Waymo autonomous rides to their office, so

download the app (www.waymo.com/rides) before the visit to hail one yourself!

2:30 PM- 2:45 PM

Transport to Meta Offices

250 Howard St., San Francisco, CA 94105

2:45 PM- 4:00 PM

Visit Meta

250 Howard St., San Francisco, CA 94105

Presenter: Fan Zhang, Accessibility Innovation

Topic of Demonstration: During this visit, participants will gain an inside look at Meta's long-term vision for AI and superintelligence, including the infrastructure and data centers powering these advancements. Attendees will explore real-world applications of these technologies, highlighting our latest consumer wearables, a major workforce academy initiative, and an impactful partnership supporting blind veterans. Small business owners will share firsthand stories of how Meta's AI tools are driving economic growth and innovation within local communities.

4:00 PM- 4:30 PM

Transport to Salesforce Offices

415 Mission St., San Francisco, CA 94105

4:30 PM- 5:45 PM

Visit Salesforce

415 Mission St., San Francisco, CA 94105

Presenter: Margaret Taylor, VP of Public Affairs and Strategic Relations

Topic of Demonstration: Presenter will discuss the company's innovative customer relationship management (CRM) technology, as well as the opportunities and risks associated with using agentic AI in the public sector. Following the remarks, attendees will have the opportunity to mingle and visit two interactive demo stations showcasing Agentforce and Slackbot in action

5:45 PM- 6:00 PM

Transport to Hotel

2 New Montgomery St, San Francisco, CA 94105

6:00 PM- 6:45 PM

Regroup at Hotel

2 New Montgomery St, San Francisco, CA 94105

6:45 PM- 7:00 PM

Transport to Dinner at Perbacco

230 California St, San Francisco, CA 94111

7:00 PM- 9:00 PM

Dinner and Discussion at Perbacco

230 California St, San Francisco, CA 94111

Topic of Programming: *Lacy will facilitate discussion with the around take-aways from today's visits.*

9:00 PM- 9:15 PM

Transport to Hotel

2 New Montgomery St, San Francisco, CA 94105

.9 mile, 11 minutes driving, 10 minutes walking

Thursday, July 9, 2026

8:00 AM- 9:00 AM

Breakfast at Hotel

2 New Montgomery St, San Francisco, CA 94105

9:00 AM- 9:45 AM

Transport to Saildrone

1050 W Tower Ave, Alameda, CA 94501

9:45 AM- 11:00 AM

Visit Saildrone

1050 W Tower Ave, Alameda, CA 94501

Presenter: *VADM John Mustin (ret.), Saildrone President*

Topic of Demonstration: *After a brief introductory presentation on Saildrone, the group will be guided on a tour of our manufacturing facility in Alameda, CA to observe how a saildrone is built. The group will learn how we integrate AI/ML and top-of-the-line sensors to collect data for our customers with our unmanned surface vehicles.*

11:00 AM- 12:00 PM

Transport to SFO

780 S Airport Blvd, San Francisco, CA 94128

12:00 PM- 2:18 PM

Airport Check In

780 S Airport Blvd, San Francisco, CA 94128

2:18 PM- 10:30 PM ET

United Flight #2386

SFO to DCA