

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM

☒ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: ROBERT HOLSTE
2. a. Name of Accompanying Relative: _____ OR ☐ None
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: 6/21/26 Return: 6/23/26
b. Dates at Personal Expense, if any: _____ OR ☐ None
4. Departure City: Rehoboth, DE Destination: Cambridge, MA Return City: Washington DC
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended: Sessions included briefing on A.I. usage, Ethics, hiring practices and public attitudes toward Congress.
7. Attached to this form are **each** of the following, signify that each item is attached by checking the corresponding box:
 - a. ☒ a completed Sponsor Post-Travel Disclosure Form;
 - b. ☒ the Primary Trip Sponsor Form completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the Additional Sponsor Form(s);
 - c. ☒ page 2 of the completed Traveler Form submitted by the employee; **and**
 - d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.
b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: _____

Date: 6/30/26

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: _____

Date: 6/30/26

Signature of Supervising Member: _____

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: Congressional Institute

2. Travel Destination(s): Cambridge, MD

3. Date of Departure: June 21, 2026 Date of Return: June 23, 2026

4. Name(s) of Traveler(s): See attached list

Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$77.38	\$383.64	\$220.63	\$416.39 - Room Rental
Accompanying Family Member	\$77.38	n/a	\$220.63	\$416.39 - Room Rental

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment.
Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Brenda Z Becker Date: June 29, 2026

Name: Brenda Becker Title: Chair

Organization: Congressional Institute

☒ **I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Telephone: 703-837-8812 Email: amym@conginst.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Robert Holste
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3. City and State OR Foreign Country of Travel: Cambridge, Maryland
4. a. Date of Departure: 6/19/26 Date of Return: 6/23/26 * changed to 6/21-23
b. Yes ☒ No ☒ Will you be extending the trip at your personal expense? * also changed before the trip.
If yes, list dates at personal expense: 6/19 - 6-20
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? If yes:
(1) Name of Accompanying Family Member: _____
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
(3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
The conference provide professional development and training session which are not offered in the course of Hill employment.
9. Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____

Date: 5/22/26

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas
Brad Knott, North Carolina

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://Ethics.House.gov>

June 17, 2026

Mr. Robert Holste
Office of the Honorable Kevin Kiley
2445 Rayburn House Office Building
Washington, DC 20515

Dear Mr. Holste:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for June 21 to 23, 2026, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Mark DeSaulnier
Ranking Member

MG/MD:kjf



2026 CHIEFS OF STAFF CONFERENCE

CONFERENCE AGENDA

DAY 1

The Congressional Institute welcomes you to this year's Chiefs of Staff Conference, grounded in our commitment to strengthen the institution by supporting those who serve within it.

Sunday,
June 21, 2026

3:00 pm	BUSES DEPART CAPITOL HILL	S. Capitol Street (Between Rayburn & Longworth)
3:00 pm - 6:00 pm	CONFERENCE REGISTRATION <i>Attendees may arrive and check in at any time during this open registration period to receive event materials and credentials.</i>	Hotel Lobby
4:00 pm	HOTEL CHECK-IN	
5:00 pm	BUSES ARRIVE AT THE HYATT REGENCY CHESAPEAKE BAY	Hotel Main Entrance (Lower Level)
7:00 pm - 10:00 pm	DINNER	Regatta Pavilion <i>Rain Location:</i> Choptank Ballroom

DAY 2

Monday,
June 22, 2026

7:45 am - 8:45 am	BREAKFAST	Water's Edge Grill
8:00 am - 5:00 pm	CONGRESSIONAL INSTITUTE HELP DESK	Chesapeake Foyer

[illegible]

	TURNING AN IDEA INTO LAW: BUILDING A LEGISLATIVE STRATEGY Yvette Wissmann, Floor Director, Majority Leader Steve Scalise Chris Vieson, Cofounder and Principal, The VM Group DC, Former Committee Staff Director Sofia Jones, Member Services and Coalitions Director, House Committee on Agriculture <i>Jake Vreeburg, Fierce Government Relations, Former Policy Director and Staff Director, Moderator</i>	Schooner (Lobby Level)
3:30 pm - 4:30 pm	APPLIED WORKING SESSIONS Join one of the three applied working sessions offered across two separate breakout periods. AI WORKSHOP: HOW TO MAKE IT WORK FOR YOU AND YOUR OFFICE Macaulay Porter, Civic Outreach Manager, Google (Gemini) <i>Lisa Camooso Miller, Congressional Institute, Moderator</i> ETHICS: TOP QUESTIONS AND BEST PRACTICES Elliot Berke, Managing Partner, Berke Farah LLP Daniel Bucheli, Director, Communications Standards Commission Merrill Weber, Deputy General Counsel, National Republican Congressional Committee <i>Jo-Marie St. Martin, Congressional Institute Board of Directors, Moderator</i> TURNING AN IDEA INTO LAW: BUILDING A LEGISLATIVE STRATEGY Yvette Wissmann, Floor Director, Majority Leader Steve Scalise Chris Vieson, Cofounder and Principal, The VM Group DC, Former Committee Staff Director Sofia Jones, Member Services and Coalitions Director, House Committee on Agriculture <i>Jake Vreeburg, Fierce Government Relations, Former Policy Director and Staff Director, Moderator</i>	Chesapeake Ballroom Galleon (Lobby Level) Schooner (Lobby Level)
4:30 pm - 7:00 pm	BREAK <i>As a reminder, while participating in privately sponsored travel, you may not use this time for official meetings, agenda-setting activities, or campaign-related work. You may check email or briefly communicate with your office as needed.</i>	
7:00 pm - 10:00 pm	THE RIVERSIDE DINNER	Crescent Pool Rain Location: Choptank Ballroom

DAY 3

Tuesday,
June 23, 2026

Hotel checkout is at 11:00 am. Attendees can bring their luggage to Choptank.

8:00 am - 10:00 am	CONGRESSIONAL INSTITUTE HELP DESK	Chesapeake Foyer
8:30 am - 9:30 am	BREAKFAST BRIEFING: POLICY, THE PEOPLE AND THE ROAD AHEAD Robert Blizzard, Founder/CEO, UpONE Insights Patrick Ruffini, Founding Partner, Echelon Insights <i>Parker Poling, Congressional Institute Board of Directors, Moderator</i>	Chesapeake Ballroom
9:30 am	CONFERENCE CONCLUDES	
10:00 am	BUSES DEPART HOTEL	Conference Center Entrance (Lower Level)
11:00 am	HOTEL CHECK-OUT	
12:00 pm	BUSES ARRIVE AT CAPITOL HILL	S. Capitol Street

Chiefs of Staff Conference - Participant List

First Name	Last Name	Company Name	Title
Emily	Ackerman	Office of Majority Whip Emmer	Floor Director
Sara Brooks	Adams	Office of Majority Leader Scalise	Deputy Operations Director
Nolan	Ahern	Office of Majority Whip Emmer	Deputy Policy Director
Aidan	Aldridge	House Republican Conference	Member Services Coordinator
Amanda	Baldwin	Office of Rep. Moran (TX-01)	Chief of Staff
Bill	Ball	Office of Speaker Johnson	Senior Policy Advisor
Katie	Bankert	Office of Rep. Williams (TX-25)	Chief of Staff
Blaire	Bartlett	Office of Rep. Knott (NC-13)	Chief of Staff
Curt	Beaulieu	Office of Speaker Johnson	Senior Policy Advisor
Lyssa	Bell	Republican Study Committee	Executive Director
Caroline	Bender	Office of Rep. Houchin (IN-09)	Chief of Staff
Chris	Bien	Office of Speaker Johnson	Deputy Chief of Staff
Claire	Bienvenu	Office of Speaker Johnson	Legislative Assistant
Jeff	Bishop	Office of Rep. Shreve (IN-06)	Chief of Staff
Robert	Boland	Office of Majority Whip Emmer	Chief of Staff
Aaron	Bonnaure	Office of Rep. Reschenthaler (PA-14)	Chief of Staff to the House Chief Deputy Republican Whip
Lorissa	Bounds	Office of Rep. Obernolte (CA-23)	Chief of Staff
Gable	Brady	Office of Majority Leader Scalise	Policy Advisor
Greg	Brooks	Office of Speaker Johnson	House Operations Director
Daniel	Buchell	House Commission on Communication Standards	Director
Jackie	Burke	Office of Majority Whip Emmer	Member Services Director
Courtney	Butcher	Office of Speaker Johnson	Deputy Chief of Staff
Brian	Calabrese	Office of Rep. Crank (CO-05)	Chief of Staff
Jerry	Calengor	Office of Majority Leader Scalise	Deputy Communications Director
Clara	Cargile	Office of Majority Leader Scalise	Policy Advisor
Spencer	Carr	Office of Rep. Tenney (NY-24)	Chief of Staff
Jon	Clark	Committee on Veterans' Affairs	Staff Director
Ken	Clifford	Office of Rep. Miller-Meeks (IA-01)	Chief of Staff
Briana	Connolly	Main Street Caucus	Executive Director
Brian	Cress	Office of Speaker Johnson	Deputy Director of Member Services
Jamie	Cummins	Office of Majority Leader Scalise	Counsel
Reid	Dagul	Office of Rep. Cline (VA-06)	Chief of Staff
Sean	Dillon	Committee on Small Business	Staff Director
Bill	Duhnke	Office of Speaker Johnson	Deputy Chief of Staff
Daniel	Dziadosz	Office of Rep. Lucas (OK-03)	Chief of Staff
Brenna	Elliott	Office of Majority Leader Scalise	Deputy Floor Director
Jaryn	Emhof	Office of Rep. Webster (FL-11)	Chief of Staff
Laura	Engquist	Office of Rep. Balderson (OH-12)	Chief of Staff
Alyssa	Erdel	House Republican Conference	Member Services Director
Allie	Esau	Office of Rep. Stauber (MN-08)	Chief of Staff
Matt	Esguerra	Office of Rep. Gooden (TX-05)	Chief of Staff
Casey	Fitzpatrick	Office of Majority Leader Scalise	Policy Advisor
Ian	Foley	Office of Majority Whip Emmer	Policy Director
Garrett	Fultz	Office of Speaker Johnson	Chief of Staff
Cesar	Gonzalez	Office of Rep. Diaz-Balart (FL-26)	Chief of Staff
Ella	Gunn	Office of Speaker Johnson	Cloakroom Floor Director
Christopher	Hall	Office of Rep. McGuire (VA-05)	Chief of Staff
Jonathan	Harder	Office of Rep. McClain (MI-09)	Deputy Chief of Staff
Taylor	Haulsee	Office of Speaker Johnson	Deputy Communications Director
Nick	Hawatmeh	House Republican Conference	Chief of Staff

Emily	Hebein	Office of Rep. Latta (OH-05)	Chief of Staff
Bryson	Henriott	Office of Majority Leader Scalise	Senior Floor Assistant
Jake	Hilkin	Office of Majority Leader Scalise	Member Services Director
Christopher	Hixon	Committee on Judiciary	Staff Director
Landon	Hoffman	Office of Rep. Lee (FL-15)	Chief of Staff
Bob	Holste	Office of Rep. Kiley (CA-03)	Chief of Staff
Quentin	Hout	Office of Majority Leader Scalise	Policy Advisor
Matt	Hutson	Office of Rep. Harris (MD-01)	Chief of Staff
Dylan	Jacobs	House Republican Conference	Member Services Coordinator
Alice	Johnson	Office of Rep. Scott (GA-08)	Chief of Staff
Sofia	Jones	Committee on Agriculture	Member Services Director
Jon	Jones	Office of Rep. Brecheen (OK-02)	Chief of Staff
Melissa	Kelly	Office of Rep. Franklin (FL-18)	Chief of Staff
Erik	Kinney	House Republican Conference	Policy Director
Katherine	Koohmaraie	Office of Rep. Dunn (FL-02)	Chief of Staff
BJ	Koohmaraie	Office of Majority Leader Scalise	Policy Director
Meghan	Lake	Office of Majority Leader Scalise	Policy Advisor
John	Lanning	Office of Speaker Johnson	Assistant Director of Member Services
Andrew	Leppert	Office of Rep. Gill (TX-26)	Chief of Staff
Lee	Lonsberry	Office of Rep. Owens (UT-04)	Chief of Staff
Nick	Lunneborg	Office of Rep. Taylor (OH-02)	Chief of Staff
Michael	Martin	Office of Rep. Alford (MO-04)	Chief of Staff
Sean	McCabe	Office of Rep. Harrigan (NC-10)	Chief of Staff
Tim	Medeiros	Office of Rep. Feenstra (IA-04)	Chief of Staff
Carson	Middleton	Office of Rep. Foxx (NC-05)/Committee on Rules	Chief of Staff/Policy Director
Megan	Miller	Office of Rep. Scalise (LA-01)	Chief of Staff
Tom	Moran	Office of Rep. Salazar (FL-27)	Chief of Staff
Jeff	Morehouse	Office of Rep. Hudson (NC-09)	Leadership Chief of Staff
Cullen	Murphy	Office of Speaker Johnson	Deputy Director of Floor Operations
Emilio	Navarrete	Office of Rep. Fallon (TX-04)	Chief of Staff
Griffin	Neal	Office of Speaker Johnson	Press Secretary
Blake	Nolan	Office of Rep. Buchanan (FL-16)	Chief of Staff
James	Norton	Office of Rep. Boebert (CO-04)	Chief of Staff
Brooke	Oliver	Office of Rep. Pfluger (TX-11)	Chief of Staff
Ashleigh	Padgett	Office of Rep. Loudermilk (GA-11)	Chief of Staff
Hillary	Parkinson	Office of Rep. Self (TX-03)	Chief of Staff
Krisann	Pearce	Office of Rep. Schmidt (KS-02)	Chief of Staff
Phil	Poe	Office of Rep. Miller (OH-07)	Chief of Staff
Garrett	Puckett	House Republican Conference	Directors of Coalitions
Taylor	Reaves	Office of Rep. Emmer (MN-06)	Chief of Staff
Shelbie	Rogers	Office of Majority Whip Emmer	Director of Operations
Jason	Rogers	Office of Majority Whip Emmer	General Counsel
Mike	Rorke	Office of Rep. Walberg (MI-05)	Chief of Staff
Mary	Rosado	Office of Rep. Barr (KY-06)	Chief of Staff
Alex	Rosemond	Office of Rep. Hudson (NC-09)	Chief of Staff
Lindsay	Ryan	Office of Rep. Moolenaar (MI-02)	Chief of Staff
Becca	Salter	Office of Rep. Smith (NE-03)	Chief of Staff
Eric	Schmitz	Office of Speaker Johnson	Director of Coalitions
Katherine	Sears	Office of Rep. Fong (CA-20)	Chief of Staff
Ellen	Seher	Office of Majority Leader Scalise	Scheduler
Justin	Shockey	Office of Majority Whip Emmer	Deputy Floor Director
Phillip	Singleton	Office of Rep. McCormick (GA-07)	Chief of Staff
Gregory	Smith	Office of Rep. Crane (AZ-02)	Chief of Staff

Jessica	Smith	Committee on House Administration	Deputy House Oversight Director
Brittany	Smith	Office of Speaker Johnson	Scheduler
Callie	Strock	Office of Speaker Johnson	Deputy Communications Director for Strategy & Message
Timothy	Svoboda	Office of Rep. Grothman (WI-06)	Chief of Staff
Heather	Swift	Office of Rep. Zinke (MT-01)	Chief of Staff
Daniel	Tidwell	Office of Rep. Fleischmann (TN-03)	Chief of Staff
Lance	Trover	Office of Rep. Johnson (LA-04)	Communications Director
Chris	Tudor	Office of Rep. McClintock (CA-05)	Chief of Staff
Alex	Vargo	Office of Rep. McDowell (NC-06)	Chief of Staff
Jesse	von Stein	Office of Rep. Mills (RI-07)	Chief of Staff
Kyle	VonEnde	Office of Rep. Barrett (MI-07)	Chief of Staff
Robert	Wagener	Office of Rep. Fitzgerald (WI-05)	Chief of Staff
Ruth	Ward	Office of Rep. Johnson (LA-04)	Chief of Staff
Steve	Waskiewicz	Committee on Rules	Staff Director
Heath	Wheat	Office of Rep. Allen (GA-12)	Chief of Staff
Grace	White	Office of Rep. Steil (WI-01)	Chief of Staff
Jordan	Wilson	Committee on House Administration	Director of Member Services, Modernization & Innovation
Yvette	Wissmann	Office of Majority Leader Scalise	Floor Director
Eric	Zulkosky	Office of Majority Leader Scalise	Chief of Staff

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

Congressional Institute

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. ☒ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): _____

See addendum & attached invitation list

5. Yes ☒ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: June 21, 2026

Date of Return: June 23, 2026

7. a. City of departure: Washington, DC

b. Destination(s): Cambridge, MD

c. City of return: Washington, DC

8. **Check only one.** I represent that

- a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. ☒ I checked 8(a) or (b) above; **OR**
b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

See addendum

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air ☐ Rail ☐ Bus ☒ Car ☐ Other ☐ (specify: _____)
b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (specify: _____)
c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted: _____

14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided): _____
Day 1 - \$67, Day 2 - \$119, Day 3 - \$36

2) Provide the reason for selecting the location of the event or trip: _____
Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Hyatt Regency Chesapeake Bay City: Cambridge, MD Cost Per Night: \$192

Reason(s) for Selecting: proximity to DC, availability & facility size

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$118	\$384	\$222
For each Accompanying Family Member	\$118	n/a	\$222

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$442	Room Rental
For each Accompanying Family Member	\$442	Room Rental

19. **Check only one:**

- a. ☒ I certify that I am an officer of the organization listed below; **OR**
b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
b. **I am not a registered federal lobbyist or registered foreign agent; and**
c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: Brenda Z Becker Date: April 22, 2026
Name: Brenda Becker Title: Chair
Organization: Congressional Institute
Address: 1700 Diagonal Road #300, Alexandria, VA 22314
Email: amym@conginst.org Telephone: 703-837-8812

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.



2026 CHIEFS OF STAFF CONFERENCE

DRAFT AGENDA

DAY 1

The Congressional Institute welcomes you to this year's Chiefs of Staff Conference, grounded in our commitment to strengthen the institution by supporting those who serve within it.

Sunday,
June 21, 2026

3:00 pm	BUSES DEPART CAPITOL HILL	S. Capitol Street (Between Rayburn & Longworth)
3:00 pm - 6:00 pm	CONFERENCE REGISTRATION <i>Attendees may arrive and check in at any time during this open registration period to receive event materials and credentials.</i>	Choptank Ballroom and Courtyard
5:00 pm	BUSES ARRIVE AT THE HYATT REGENCY CHESAPEAKE BAY	Conference Center Entrance (Lower Level)
7:00 pm - 10:00 pm	DINNER	Regatta Pavilion <i>Rain Location:</i> Choptank Ballroom

DAY 2

Monday,
June 22, 2026

7:45 am - 8:45 am	BREAKFAST	Water's Edge Grill
9:00 am - 10:15 am	KICK-OFF & WELCOME Brenda Becker, Chair, Congressional Institute Board of Directors	Chesapeake Ballroom

	OPERATING WITHOUT A STRATEGIC PLAN VS. LEADING WITH ONE Jamie Jones Miller, Dean and CEO, Northeastern University, Arlington Campus, Former House Chief of Staff Jaryn Emhof, Chief of Staff, Office of the Honorable Daniel Webster, Moderator <i>This session will explore how to set effective priorities, how to incorporate them into a strategic plan, and how to use that plan to guide your decision making. An effective plan can help your office focus on the Member's priorities, strengthen team and individual performance, and create a great sense of impact for constituents and the country.</i>	
10:15 am - 11:45 am	BUILD THE CULTURE. BUILD THE TEAM. BUILD WHAT'S NEXT. Dee Ann Turner, CEO, Dee Ann Turner & Assoc., Former Vice President for Talent, Chick-Fil-A Blake Nolan, Chief of Staff, Office of the Honorable Vern Buchanan, Moderator for Q and A <i>This session will focus on developing a strong office culture and how that can help attract, motivate, and retain top performers. It will also provide practical advice on how to build your own pipelines of talent for recruitment. Our speaker will also offer tips on how to manage and motivate different generations of staff, including "Gen Z."</i>	Chesapeake Ballroom
11:45 am - 12:45 pm	LUNCH	Manor Lawn Rain Location: Choptank Ballroom
1:00 pm - 2:15 pm	AI, CONGRESSIONAL OFFICE OPERATIONS, AND GOVERNANCE Dean Ball, Senior Fellow, Foundation for American Innovation Melissa Kelly, Chief of Staff, Office of the Honorable Scott Franklin TBD, Moderator (external speaker) <i>Artificial Intelligence is poised to change and improve the way we work, including in the Legislative Branch, where it can expand capacity and strengthen office operations. As a representational body, however, Congress has unique issues and questions to grapple with in deciding whether, and how, to apply this evolving technology. This session will focus on potential use cases and the key questions to consider regarding AI use in Congress.</i>	Chesapeake Ballroom
2:15 pm - 3:15 pm	APPLIED WORKING SESSIONS Join one of the three applied working sessions offered across two separate breakout periods.	

AI WORKSHOP: HOW TO MAKE IT WORK FOR YOU AND YOUR OFFICE

Meghan Dorn, Congressional Affairs Lead, OpenAI
Moderated by Lisa Camooso Miller, host of the Friday Reporter

A representative from OpenAI will discuss specific use cases and demonstrate how chiefs can apply specific AI technology (ChatGPT) to maximize operations and improve workflow.

ETHICS: TOP QUESTIONS AND BEST PRACTICES

Elliot Berke, Managing Partner, Berke Farah LLP
Daniel Bucheli, Director, House Commission on Communications Standards
Ryan Dollar, General Counsel, National Republican Congressional Committee
Jo-Marie St. Martin, Congressional Institute Board of Directors, Moderator

This session focuses on the ethics questions and issues Chiefs of Staff are most likely to encounter in their day-to-day operations. The discussion will focus on the "top" issues that can cause confusion, are most frequently encountered, or may be more likely to arise in an election year. The panel will also highlight best practices, operational guidance, and real-world considerations to help offices navigate complex situations with greater clarity, consistency, and confidence.

TURNING AN IDEA INTO LAW: BUILDING A LEGISLATIVE STRATEGY

Jake Vreeburg, Fierce Government Relations, Former Policy Director and Staff Director, Moderator
Yvette Wissmann, Floor Director, House Republican Majority Leader Steve Scalise
Chris Vieson, Cofounder and Principal, The VM Group DC, Former Committee Staff Director
Sofia Jones, Member Services and Coalitions Director, House Committee on Agriculture

This session will explore the strategy, process, and coordination required to move legislative priorities through committee and, ultimately, to the House Floor. Speakers will provide practical insights into how a legislative strategy is developed, how offices build support and momentum, and what Leadership and committees consider when evaluating legislation for Floor consideration.

**3:30 pm -
4:30 pm**

APPLIED WORKING SESSIONS

Join one of the three applied working sessions offered across two separate breakout periods.

AI WORKSHOP: HOW TO MAKE IT WORK FOR YOU AND YOUR OFFICE

Google (invited)

Moderated by Lisa Camooso Miller, host of the Friday Reporter

Representatives from Google will discuss specific use cases and demonstrate how chiefs can apply specific AI technology (Gemini) to maximize operations and improve workflow.

ETHICS: TOP QUESTIONS AND BEST PRACTICES

Elliot Berke, Managing Partner, Berke Farah LLP

Daniel Bucheli, Director, House Commission on Communications Standards

Ryan Dollar, General Counsel, National Republican Congressional Committee

Jo-Marie St. Martin, Congressional Institute Board of Directors, Moderator

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4:30 pm - 7:00 pm	BREAK* <i>*As a reminder, while participating in privately sponsored travel, you may not use this time for official meetings, agenda-setting activities, or campaign-related work. You may check email or briefly communicate with your office as needed.</i>	
7:00 pm - 10:00 pm	DINNER	Crescent Pool Rain Location: Choptank Ballroom

DAY 3

Tuesday,
June 23, 2026

Hotel checkout is at 11:00 am. Attendees can bring their luggage to Choptank.

8:30 am - 9:30 am	BREAKFAST BRIEFING: POLICY, THE PEOPLE, AND THE ROAD AHEAD Robert Blizzard, CEO, UpONEInsights Parker Poling, Congressional Institute Board of Directors, Moderator <i>What do the American people want from the government this year and next year? This session will explore public sentiment and how to communicate policy wins with constituents.</i>	Chesapeake Ballroom
9:30 am	CONFERENCE CONCLUDES	
10:00 am	BUSES DEPART HOTEL	Conference Center Entrance (Lower Level)
12:00 pm	BUSES ARRIVE AT CAPITOL HILL	S. Capitol Street

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored conference focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this conference is being extended to Chiefs of Staff in House Majority personal offices, the Staff Directors in House Majority committee offices, select leadership staff, and any House staff who will present at the conference.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Chiefs of Staffs play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This conference is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues. The Congressional Institute is fully responsible for organizing and funding the conference.

Chiefs of Staff Conference - Invitation List

First Name	Last Name	Company Name	Title
Emily	Ackerman	Office of Majority Whip Emmer	Floor Director
Sara Brooks	Adams	Office of Majority Leader Scalise	Scheduler
Rick	Adkins	Office of Rep. Biggs (SC-03)	Chief of Staff
Nolan	Ahern	Office of Majority Whip Emmer	Deputy Policy Director
Amy	Albro	Office of Rep. Bice (OK-05)	Chief of Staff (OK)
Aidan	Aldridge	House Republican Conference	Member Services Coordinator
Viviana	Almaguer	Office of Rep. Hunt (TX-38)	Chief of Staff
Alyssa	Anderson Becker	Office of Rep. Mackenzie (PA-07)	Chief of Staff
Rey	Anthony	Office of Rep. Gimenez (FL-28)	Chief of Staff
Cyrus	Artz	Office of Speaker Johnson	Senior Policy Advisor
Amanda	Baldwin	Office of Rep. Moran (TX-01)	Chief of Staff
Bill	Ball	Office of Speaker Johnson	Senior Policy Advisor
Katie	Bankert	Office of Rep. Williams (TX-25)	Chief of Staff
Joe	Bany	Republican Policy Committee	Executive Director
Blaine	Bartlett	Office of Rep. Knott (NC-13)	Chief of Staff
Jason	Bauknecht	Office of Rep. Tiffany (WI-07)	Chief of Staff
Nick	Bayer	Office of Rep. Hurd (CO-03)	Chief of Staff
Cliff	Bayer	Office of Rep. Fulcher (ID-01)	Chief of Staff
Chris	Bayles	Office of Rep. Palmer (AL-06)	Chief of Staff
Curt	Beaulieu	Office of Speaker Johnson	Senior Policy Advisor
Lysa	Bell	Republican Study Committee	Executive Director
Josh	Bell	Office of Rep. Estes (KS-04)	Chief of Staff
Caroline	Bender	Office of Rep. Houchins (IN-09)	Chief of Staff
Brooke	Bennett	Office of Rep. Hill (AR-02)	Chief of Staff
Chris	Bion	Office of Speaker Johnson	Director of Floor Operations
Claire	Bionvenu	Office of Speaker Johnson	Legislative Assistant
Jeff	Bishop	Office of Rep. Shreve (IN-06)	Chief of Staff
Alex	Blair	Office of Rep. Steube (FL-17)	Chief of Staff
Robert	Boland	Office of Majority Whip Emmer	Chief of Staff
Aaron	Bonnaure	Office of Rep. Reschenthaler (PA-14)	Chief of Staff to the House Chief Deputy Republican Whip
Julian	Bordallo	Office of Rep. Moylan (GU-AL)	Chief of Staff
Lorissa	Bounds	Office of Rep. Obernolte (CA-23)	Chief of Staff
Parish	Braden	Committee on Agriculture	Staff Director
Philippa	Bradley	Office of Rep. Moore (NC-14)	Chief of Staff
Jennifer	Bradley	Office of Rep. Rutherford (FL-05)	Chief of Staff
Gable	Brady	Office of Majority Leader Scalise	Policy Advisor
Matt	Brennan	Office of Rep. Thompson (PA-15)	Chief of Staff
Noelle	Britton	Office of Rep. Smucker (PA-11)	Chief of Staff
Annie	Brody	Office of Majority Whip Emmer	Downtown Coalitions Director
Ken	Brooke	Office of Rep. Amodei (NV-02)	Chief of Staff
Greg	Brooks	Office of Speaker Johnson	House Operations Director
Nick	Brown	Office of Rep. Clyde (GA-09)	Chief of Staff
Elena	Brunk	Office of Rep. Hamadeh (AZ-08)	Chief of Staff
Daniel	Bucholt	Office of Rep. Coffman	Communications Director
Jackie	Burke	Office of Majority Whip Emmer	Member Services Director
Marisa	Burleson	Office of Rep. Murphy (NC-03)	Chief of Staff
Courtney	Butcher	Office of Speaker Johnson	Director of Member Services
John	Byers	Office of Rep. Pfluger (TX-11)	Chief of Staff
Brian	Calabrese	Office of Rep. Crank (CO-05)	Chief of Staff
Jerry	Calengor	Office of Majority Leader Scalise	Deputy Communications Director

Clara	Cargile	Office of Majority Leader Scalise	Policy Advisor
Spencer	Carr	Office of Rep. Tenney (NY-24)	Chief of Staff
Bob	Carretta	Office of Rep. Elzey (TX-06)	Chief of Staff
Claire	Case	Office of Rep. Van Orden (WI-03)	Chief of Staff
Caroline	Cash	Office of Rep. Comer (KY-01)	Chief of Staff
Dylan	Chandler	Office of Rep. Smith (MO-08)	Chief of Staff
Nick	Christensen	Committee on Transportation & Infrastructure	Staff Director
Bill	Christian	Office of Rep. Luna (FL-13)	Chief of Staff
Andrew	Christianson	Office of Rep. Johnson (SD-AL)	Chief of Staff
Jon	Clark	Committee on Veterans' Affairs	Staff Director
Ken	Clifford	Office of Rep. Miller-Meeks (IA-01)	Chief of Staff
Frank	Collins	Office of Rep. Patronis (FL-01)	Chief of Staff
Brittany	Comins	House Republican Conference	Communications Advisor
Briana	Connolly	Main Street Caucus	Executive Director
Quins	Crawford	Office of Rep. Carter (GA-01)	Chief of Staff
Brian	Cress	Office of Speaker Johnson	Deputy Director of Member Services
Jamie	Gummins	Office of Majority Leader Scalise	Counsel
Michael	Curcio	Office of Rep. Messmer (IN-08)	Chief of Staff
Molly	Cutrona	Office of Rep. Amodei (NV-02)	Chief of Staff
Dante	Cutrona	Office of Rep. Joyce (PA-13)	Chief of Staff
Mike	D'Orazio	Office of Rep. Reschenthaler (PA-14)	Chief of Staff
Reld	Dagul	Office of Rep. Cline (VA-06)	Chief of Staff
Jared	Dallin	Office of Rep. Kennedy (UT-03)	Chief of Staff
Andrew	David	Office of Rep. Higgins (LA-03)	Chief of Staff
Frank	DeBrosse	Office of Rep. Turner (OH-10)	Chief of Staff
James	Decker	Office of Rep. Griffith (VA-09)	Chief of Staff
Giffin	Decker	Committee on Intelligence	Staff Director
Regan	Delaney	Republican Governance Group (RG2)	Executive Director
Kenneth	Dopew	Office of Rep. Gresham (TX-02)	Chief of Staff
Sean	Dillon	Committee on Small Business	Staff Director
Matthew	Donnellan	Office of Rep. Miller (WV-01)	Chief of Staff
Toby	Douthat	Office of Rep. Edwards (NC-11)	Chief of Staff
Jordan	Downs	Office of Rep. Guest (MS-03)/Committee on Ethics	Chief of Staff
Mark	Drelling	Office of Rep. Bacon (NE-02)	Chief of Staff
Bill	Dufinke	Office of Speaker Johnson	Policy Director
Jake	Dumas	Office of Rep. Flood (NE-01)	Chief of Staff
Katie	Dwyer	Office of Rep. Carey (OH-15)	Chief of Staff
Daniel	Dziadosz	Office of Rep. Lucas (OK-03)	Chief of Staff
Tyler	Edmonds	Office of Rep. Kiggans (VA-02)	Chief of Staff
Kevin	Eichinger	Office of Rep. Jordan (OH-04)	Chief of Staff
Brenna	Elliott	Office of Majority Leader Scalise	Deputy Floor Director
Ali	Emamdjomeh	Office of Rep. James (MI-10)	Chief of Staff
Jaryn	Emhof	Office of Rep. Webster (FL-11)	Chief of Staff
Laura	Engquist	Office of Rep. Balderson (OH-12)	Chief of Staff
Alyssa	Erdel	House Republican Conference	Member Services Director
Allie	Esau	Office of Rep. Stauber (MN-08)	Chief of Staff
Matt	Esguerra	Office of Rep. Gooden (TX-05)	Chief of Staff
Susan	Falconer	Office of Rep. Harshbarger (TN-01)	Chief of Staff
Ben	Falkowski	Office of Rep. Yakym (IN-02)	Chief of Staff
Jason	Fischer	Office of Rep. Fine (FL-06)	Chief of Staff
Casoy	Fitzpatrick	Office of Majority Leader Scalise	Policy Advisor
David	FitzSimmons	Office of Rep. Finstad (MN-01)	Chief of Staff
Ian	Foley	Office of Majority Whip Emmert	Policy Director
Cameron	Foster	Office of Rep. Hern (OK-01)	Chief of Staff

Leslie	Foti	Office of Rep. Gosar (AZ-09)	Chief of Staff
Sally	Fox	Office of Majority Whip Emmer	Communications Director
Hannah	Fraser	Office of Rep. Haridopolos (FL-08)	Chief of Staff
Pierce	Frauenheim	Office of Rep. Bresnahan (PA-08)	Chief of Staff
Becky	Freeman	Office of Rep. Giscomani (AZ-06)	Chief of Staff
Garrett	Fultz	Office of Speaker Johnson	Deputy Chief of Staff
Sarah	Gilbert	Office of Rep. Dunn (FL-02)	Chief of Staff
Cesar	Gonzalez	Office of Rep. Diaz-Balart (FL-26)	Chief of Staff
Jenny	Gotski	Office of Rep. Baumgartner (WA-05)	Chief of Staff
Geoff	Gosselin	Committee on Armed Services	Staff Director
AnnMarie	Graham-Bames	Office of Rep. Mast (FL-21)	Chief of Staff
Madison	Green	Office of Rep. Moore (AL-01)	Chief of Staff
Kelsey	Greenwald	Office of Rep. Burchett (TN-02)	Chief of Staff
Leah	Grider	Office of Rep. Rose (TN-06)	Chief of Staff
Ella	Gunn	Office of Speaker Johnson	Cloakroom Floor Director
Matt	Gurtler	Office of Rep. Massie (KY-04)	Chief of Staff
Ashley	Gutwein	Office of Rep. Nunn (IA-03)	Chief of Staff
Christopher	Hall	Office of Rep. McGuire (VA-05)	Chief of Staff
Tom	Hammond	Committee on Science, Space & Technology	Staff Director
James	Hampson	Office of Rep. Moore (WV-02)	Chief of Staff
Sabrina	Hancock	Office of Rep. Roy (TX-21)	Chief of Staff
Jonathan	Harder	Office of Rep. McClain (MI-09)	Deputy Chief of Staff
Brandon	Harder	Office of Rep. Mann (KS-01)	Chief of Staff
Madison	Hardmon	Office of Rep. Van Duyne (TX-24)	Chief of Staff
Taylor	Hausee	Office of Speaker Johnson	Deputy Communications Director
Nick	Hawatmeh	House Republican Conference	Chief of Staff
Hayden	Haynes	Office of Speaker Johnson	Chief of Staff
Emily	Hebeln	Office of Rep. Latta (OH-05)	Chief of Staff
Bryson	Hennott	Office of Majority Leader Scalise	Senior Floor Assistant
Grant	Henry	Office of Rep. Ogles (TN-05)	Chief of staff
Patrick	Hester	Office of Rep. Stefanik (NY-21)	Chief of Staff
Jake	Hilkin	Office of Majority Leader Scalise	Member Services Director
Elizabeth	Hittos	Office of Rep. Bilirakis (FL-12)	Chief of Staff
Christopher	Hixon	Committee on Judiciary	Staff Director
Lauren	Hodge	Office of Rep. Guthrie (KY-02)	Chief of Staff
Landon	Hoffman	Office of Rep. Lee (FL-15)	Chief of Staff
Spencer	Hogg	Office of Rep. Fuller (GA-14)	Chief of Staff
Lauren	Holmes	Committee on Small Business/Office of Rep. Williams	Staff Director/Chief of Staff
Bob	Holste	Office of Rep. Kiley (CA-03)	Chief of Staff
Casey	Hood	Office of Rep. Jackson (TX-13)	Chief of Staff
Michael	Horanburg	Office of Rep. Begich (AK-AL)	Chief of Staff
Tyler	Houlton	Office of Rep. Wied (WI-08)	Chief of Staff
Quentin	Hout	Office of Majority Leader Scalise	Policy Advisor
Paul	Howell	Office of Rep. Kelly (MS-01)	Chief of Staff
Matt	Hulson	Office of Rep. Harris (MD-01)	Chief of Staff
Megan	Jackson	Committee on Energy & Commerce	Staff Director
Josh	Jackson	Office of Rep. Smith (NE-03)	Chief of Staff
Dylan	Jacobs	Office of Rep. McClain (MI-09)	Member Services Coordinator
Paul	Johnson	Committee on Budget	Deputy Staff Director
Ben	Johnson	Committee on Financial Services	Staff Director
Alice	Johnson	Office of Rep. Scott (GA-08)	Chief of Staff
Jon	Jones	Office of Rep. Brecheen (OK-02)	Chief of Staff
Sofia	Jones		
Keighle	Joyce	Committee on Homeland Security	Staff Director

Amanda	Kain	Office of Rep. Joyce (OH-14)	Chief of Staff
Rachel	Kaldahl	Office of Speaker Johnson	General Counsel
Rebecca	Keightley	Office of Rep. Calvert (CA-41)	Chief of Staff
Charlie	Keller	Office of Rep. Wagner (MO-02)	Chief of Staff
Karen	Kelly	Office of Rep. Rogers (KY-05)	Chief of Staff
Ryan	Kelly	Office of Rep. Spartz (IN-05)	Chief of Staff
Melissa	Kelly	Office of Rep. Franklin (FL-18)	Chief of Staff
Drew	Keyes	Office of Speaker Johnson	Senior Policy Advisor
Carolyn	King	Office of Rep. Wittman (VA-01)	Chief of Staff
Erik	Kinney	House Republican Conference	Policy Director
Joe	Knowles	Office of Rep. Fitzpatrick (PA-01)	Chief of Staff
Desiree	Koetzle	Office of Rep. Stauber (MN-08)	Chief of Staff
Katherine	Koohmarale	Office of Rep. Dunn (FL-02)	Chief of Staff
BJ	Koohmarale	Office of Majority Leader Scalise	Policy Director
Kate	LaBorde	Office of Rep. Biggs (AZ-05)	Chief of Staff
Meghan	Lake	Office of Majority Leader Scalise	Policy Advisor
James	Langenderfer	Committee on Foreign Affairs	Staff Director
John	Lanning	Office of Speaker Johnson	Member Services Coordinator
RJ	Laukitis	Committee on Education & Workforce	Staff Director
Chris	Lawson	Office of Rep. Aderholt (AL-04)	Chief of Staff
Andrew	Leppert	Office of Rep. Gill (TX-26)	Chief of Staff
Graham	Lescaillette	Office of Rep. Rulli (OH-06)	Chief of Staff
Tony	Lis	Office of Rep. Bergman (MI-01)	Chief of Staff
Alana	Lom's	Office of Rep. McCaul (TX-10)	Chief of Staff
Mark	Longoria	Office of Rep. Cloud (TX-27)	Chief of Staff
Lee	Lonsberry	Office of Rep. Owens (UT-04)	Chief of Staff
Charley	Lovett	Office of Rep. O'Der (MO-03)	Chief of Staff
Nick	Lunneborg	Office of Rep. Taylor (OH-02)	Chief of Staff
Mark	Mann	Committee on Oversight & Government Reform	Staff Director
Michael	Martin	Office of Rep. Alford (MO-04)	Chief of Staff
Sean	McCabe	Office of Rep. Harrigan (NC-10)	Chief of Staff
Anna	McCormack	Office of Rep. Rouzer (NC-07)	Chief of Staff
Matt	McGillough	Office of Rep. Bost (IL-12)	Chief of Staff
Robert	McIntosh	Office of Rep. Downing (MT-02)	Chief of Staff
Kyle	McKay	Office of Rep. Burlison (MO-07)	Chief of Staff
James	McNamee	Office of Rep. Lawler (NY-17)	Chief of Staff
Will	McPherson	Office of Rep. Cole (OK-04)	Chief of Staff
Tim	Medeiros	Office of Rep. Feenstra (IA-04)	Chief of Staff
Gabriel	Merke	Problem Solvers Caucus	Executive Director
Craig	Metz	Office of Rep. Wilson (SC-02)	Chief of Staff
Matt	Meyer	Committee on Ways & Means	Staff Director
Carson	Middleton	Office of Rep. Foxx (NC-05)/Committee on Rules	Chief of Staff/Policy Director
Hunter	Miller	Office of Rep. Stutzman (IN-03)	Chief of Staff
Megan	Miller	Office of Rep. Scalise (LA-01)	Chief of Staff
Carly	Miller	Office of Rep. Hageman (WY-AL)	Chief of Staff
Jonas	Miller	Office of Rep. Carter (TX-31)	Chief of Staff
Patrick	Mocelo	Office of Rep. Kim (CA-40)	Chief of Staff
Vivian	Moeglein	Committee on Natural Resources	Staff Director
Tyler	Moore	Office of Rep. Evans (CO-08)	Chief of Staff
Tom	Moran	Office of Rep. Salazar (FL-27)	Chief of Staff
Jeff	Morehouse	Office of Rep. Hudson (NC-09)	Leadership Chief of Staff
Lauren	Muglia	Office of Rep. Perry (PA-10)	Chief of Staff
Sean	Murphy	Office of Rep. Fischbach (MN-07)	Chief of Staff
Allison	Murphy	Office of Rep. Van Drew (NJ-02)	Chief of Staff

Cullen	Murphy	Office of Speaker Johnson	Deputy Director of Floor Operations
Emilio	Navarrete	Office of Rep. Fallon (TX-04)	Chief of Staff
Karon	Navarro	Office of Rep. De La Cruz (TX-15)	Chief of Staff
Griffin	Neal	Office of Speaker Johnson	Press Secretary
Joe	Nicholson	Office of Rep. Ezell (MS-04)	Chief of Staff
Sam	Nienow	Office of Rep. Van Epps (TN-07)	Chief of Staff
Blake	Nolan	Office of Rep. Buchanan (FL-16)	Chief of Staff
Mary McDermott	Noonan	Office of Rep. Smith (NJ-04)	Chief of Staff
James	Norton	Office of Rep. Boebert (CO-04)	Chief of Staff
Brooke	Oliver	Office of Rep. Pfluger (TX-11)	Chief of Staff
Jackie	Olvera	Office of Rep. Luttrell (TX-08)	Chief of Staff
Matt	Orr	Office of Rep. Fry (SC-07)	Chief of Staff
Ashleigh	Padgett	Office of Rep. Loudermilk (GA-11)	Chief of Staff
Hillary	Parkinson	Office of Rep. Self (TX-03)	Chief of Staff
Krisann	Pearce	Office of Rep. Schmidt (KS-02)	Chief of Staff
Nancy	Peele	Office of Rep. Westerman (AR-04)	Chief of Staff
Mehgan	Perez-Acosta	Office of Rep. Donalds (FL-19)	Chief of Staff
Matt	Perricone	Office of Rep. Meuser (PA-09)	Chief of Staff
Mike	Platt	Committee on House Administration	Staff Director
Phil	Poe	Office of Rep. Miller (OH-07)	Chief of Staff
Garrett	Puckett	House Republican Conference	Directors of Coalitions
John	Quinn	Office of Rep. Schweikert (AZ-01)	Chief of Staff (DC)
Nikki	Rapanos	Office of Rep. LaLota (NY-01)	Chief of Staff
Taylor	Reaves	Office of Rep. Emmer (MN-06)	Chief of Staff
Jim	Reitz	House Freedom Caucus	Executive Director
Andrew	Renteria	Office of Rep. Valadao (CA-22)	Chief of Staff
Mary Ellen	Richardson	Office of Rep. LaHood (IL-16)	Chief of Staff
Wright	Ricketts	Office of Rep. Kustoff (TN-08)	Chief of Staff
Quinn	Ritchie	Office of Rep. Kelly (PA-16)	Chief of Staff
Jamie	Robinette	Office of Rep. Bean (FL-04)	Chief of Staff
Shelbie	Rogers	Office of Majority Whip Emmer	Senior Advisor
Jason	Rogers	Office of Majority Whip Emmer	General Counsel
Kerry	Rom	Office of Majority Leader Scalise	Communications Director
Jake	Ronan	House Republican Conference	Deputy Chief of Staff
Mike	Rorke	Office of Rep. Walberg (MI-05)	Chief of Staff
Mary	Rosado	Office of Rep. Barr (KY-06)	Chief of Staff
Alex	Rosemond	Office of Rep. Hudson (NC-09)	Chief of Staff
Sarah	Rosnick	Office of Rep. Baird (IN-04)	Chief of Staff
Drew	Ross	Office of Rep. McCaul (TX-10)	Chief of Staff
Susan	Ross	Committee on Appropriations	Staff Director
Janet	Rossi	Office of Rep. Crawford (AR-01)	Chief of Staff
Travis	Rowland	Office of Rep. Harris (NC-08)	Chief of Staff
Nick	Runkel	Office of Rep. Womack (AR-03)	Chief of Staff
Jacqui	Russell	Office of Speaker Johnson	National Security Advisor
Lindsay	Ryan	Office of Rep. Moolenaar (MI-02)	Chief of Staff
Becca	Saller	Office of Rep. Smith (NE-03)	Chief of Staff
Daniel	Scharfenbarger	Office of Rep. Kean (NJ-07)	Chief of Staff
Eric	Schmitz	Office of Speaker Johnson	Director of Coalitions
Robert	Schroeder	Office of Rep. Nehls (TX-22)	Chief of Staff
Katherine	Sears	Office of Rep. Fong (CA-20)	Chief of Staff
Ellen	Scher	Office of Majority Leader Scalise	Director of Operations
Sophie	Seld	Office of Rep. Hinson (IA-02)	Chief of Staff
Justin	Shockey	Office of Majority Whip Emmer	Deputy Floor Director
Darcy	Sims	Office of Rep. Norman (SC-05)	Chief of Staff

Phillip	Singleton	Office of Rep. McCormick (GA-07)	Chief of Staff
Heather	Smith	Office of Rep. Timmons (SC-04)	Chief of Staff
William	Smith	Office of Rep. Langworthy (NY-23)	Chief of Staff
Buffy	Smith	Office of Rep. Graves (MO-06)	Chief of Staff
Brittany	Smith	Office of Speaker Johnson	Director of Operations and Scheduling
Jessica	Smith	Committee on House Administration	Deputy House Oversight Director
Gregory	Smith	Office of Rep. Crane (AZ-02)	Chief of Staff
Alex	Stone	Office of Rep. Jack (GA-03)	Chief of Staff
Nick	Strader	Office of Rep. Bentz (OR-02)	Chief of Staff
Calle	Strock	Office of Speaker Johnson	Deputy Communications Director for Strategy & Message
AJ	Sugarman	Office of Speaker Johnson	Deputy Policy Director
Ella	Sullins	Office of Rep. Strong (AL-05)	Chief of Staff
Timothy	Svoboda	Office of Rep. Grothman (WI-06)	Chief of Staff
Heather	Swift	Office of Rep. Zinke (MT-01)	Chief of Staff
Kip	Talley	Office of Rep. Collins (GA-10)	Chief of Staff
Deena	Tauster	Office of Rep. Garbarino (NY-02)	Chief of Staff
Shana	Teahan	Office of Rep. Fedorchak (ND-AL)	Chief of Staff
Daniel	Tidwell	Office of Rep. Fleischmann (TN-03)	Chief of Staff
Lance	Trover	Office of Speaker Johnson	
Charles	Truxal	Office of Rep. Cammack (FL-03)	Chief of Staff
Chris	Tudor	Office of Rep. McClintock (CA-05)	Chief of Staff
Alex	Vargo	Office of Rep. McDowell (NC-06)	Chief of Staff
Richard	Vaughn	Office of Rep. Desjardais (TN-04)	Chief of Staff
Luis	Vega	Office of Rep. Sessions (TX-17)	Chief of Staff
Ted	Verrill	Office of Rep. Letlow (LA-05)	Chief of Staff
Katie	Vincenz	Office of Rep. Arrington (TX-19)	Chief of Staff
Jesse	von Stein	Office of Rep. Mills (FL-07)	Chief of Staff
Kyle	Von Ende	Office of Rep. Barrett (MI-07)	Chief of Staff
William	Wadsworth	Office of Rep. Miller (IL-19)	Chief of Staff
Robert	Wagener	Office of Rep. Fitzgerald (WI-05)	Chief of Staff
Rachel	Wagley	Office of Rep. Moore (UT-01)	Chief of Staff
Nikki	Wallace	Office of Rep. Simpson (ID-02)	Chief of Staff
Ruth	Ward	Office of Rep. Johnson (LA-04)	Chief of Staff
Steve	Waskiewicz	Committee on Rules	Staff Director
Zach	Weidlich	Office of Rep. Goldman (TX-12)	Chief of Staff
Taylor	Weyeneth	Office of Rep. Malliotakis (NY-11)	Chief of Staff
Heath	Wheat	Office of Rep. Allen (GA-12)	Chief of Staff
Bryan	Wheat	Office of Rep. Maloy (UT-02)	Chief of Staff
Graco	White	Office of Rep. Steil (WI-01)	Chief of Staff
Connor	White	Office of Rep. Davidson (OH-08)	Chief of Staff
Todd	Whiteman	Office of Rep. Huizenga (MI-04)	Chief of Staff
Jeanette	Whitener	Office of Rep. Weber (TX-14)	Chief of Staff
Jonathan	Wilcox	Office of Rep. Issa (CA-48)	Communications Director
Jordan	Wilson	CHA	Director of Member Services, Modernization & Innovation
Haley	Wilson	Office of Rep. Rogers (AL-03)	Chief of Staff
Yvette	Wissmann	Office of Majority Leader Scalise	Floor Director
Leahaina	Yahn	Office of Rep. Radewagen (AS-AL)	Chief of Staff
Herb	Yamada	Office of Rep. King-Hinds (MP-AL)	Chief of Staff
Noah	Yantis	Office of Rep. Newhouse (WA-04)	Chief of Staff
Maseh	Zarif	House Select Committee on China	Staff Director
Lauren	Ziegler	Office of Rep. Babin (TX-36)	Chief of Staff
Eric	Zulkosky	Office of Majority Leader Scalise	Chief of Staff