

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Emily Crerand
2. a. Name of Accompanying Relative: _____ OR None
b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: April 6, 2026 Return: April 11, 2026
b. Dates at Personal Expense, if any: _____ OR None
4. Departure City: Washington DC Destination: Brussels, Munich Return City: Washington DC
5. Sponsor(s), Who Paid for the Trip: The Third Way Foundation (PPI is a project of the Third Way Foundation)
6. Describe Meetings and Events Attended: Meetings and events attended focused on PPI's space and comp
7. Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box:*
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, *including all attachments and the Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the employee; *and*
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: 

Date: 4/15/26

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: andrea salinas

Date: 4/15/26

Signature of Supervising Member: 

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: _____

2. Travel Destination(s): _____

3. Date of Departure: _____ Date of Return: _____

4. Name(s) of Traveler(s): _____

Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler				
Accompanying Family Member				

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: _____ Date: _____

Name: _____ Title: _____

Organization: _____

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: _____

Telephone: _____ Email: _____

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Emily Crerand

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Rep. Andrea Salinas

Office Address: 403 Cannon House Office Building

Telephone Number: 202-225-5643

Email Address of Contact Person: emily.crerand@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Emily Crerand
2. Sponsor(s) who will be paying or providing in-kind support for the trip: _____
The Third Way Foundation (Progressive Policy Institute is a project of Third Way Foundation)
3. City and State OR Foreign Country of Travel: Belgium and Germany
4. a. Date of Departure: April 6, 2026 Date of Return: April 11, 2026
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? **If yes:**
 - (1) Name of Accompanying Family Member: _____
 - (2) Relationship to Traveler: Spouse Child Other (specify): _____
 - (3) Yes No Accompanying Family Member is at least 18 years of age?
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
As a Chief of Staff to a Member of the House Committee on Science, Space, and Technology and who also serves on the Space Subcommittee, participating in this staffdel will provide me with a better understanding of the EU-Space Act and the relationship the EU has with the U.S. as it pertains to space exploration
9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____

Andrea Salinas

Date: 3/2/26

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

The Third Way Foundation (Progressive Policy Institute is a project of Third Way Foundation)

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): see attached.

5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: April 6, 2026 Date of Return: April 11, 2026

7. a. City of departure: Washington, DC

b. Destination(s): Brussels, Belgium. Munich, Germany.

c. City of return: Washington, DC

8. **Check only one.** I represent that

- a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**
- a. I checked 8(a) or (b) above; **OR**
 - b. I checked 8(c) above but am not offering any lodging; **OR**
 - c. I checked 8(c) above and am offering lodging and meals for one night; **OR**
 - d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____
10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. **Check only one of the following.**
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
 - b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
 PPI has been conducting policy work and faccilitating transatlantic dialogue between US policymakers, international partners and industry experts since 1989. The mission of this trip is aligned with PPI's space and competitiveness policy projects. PPI is arranging all meetings and organizing aspects of the trip.
13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
 - b. Class of travel: Coach Business First Charter Other (specify: _____)
 - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted: _____
14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*
15. **Check only one.** I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
 - b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
 - 1) Detail the cost *per day* of meals (approximate cost may be provided): _____
Average of \$90 per day
 - 2) Provide the reason for selecting the location of the event or trip: _____
Brussels and Munich are home to many aerospace companies.
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- | | | | | | |
|--------------------------|--------------------------------------|-------|-----------------|-----------------|------------|
| Hotel Name: | <u>Thon Hotel EU</u> | City: | <u>Brussels</u> | Cost Per Night: | <u>155</u> |
| Reason(s) for Selecting: | <u>centrally located to meetings</u> | | | | |
| Hotel Name: | <u>NH Collection Munchen Bavaria</u> | City: | <u>Munich</u> | Cost Per Night: | <u>225</u> |
| Reason(s) for Selecting: | <u>centrally located to meetings</u> | | | | |
| Hotel Name: | _____ | City: | _____ | Cost Per Night: | _____ |
| Reason(s) for Selecting: | _____ | | | | |

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	1555	830	360
For each Accompanying Family Member			

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee		
For each Accompanying Family Member		

19. **Check only one:**

- a. I certify that I am an officer of the organization listed below; **OR**
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: Lindsay Lewis Date: 3/2/26
 Name: Lindsay Lewis Title: CEO
 Organization: The Third Way Foundation
 Address: 1919 M ST NW, STE 300, Washington DC 20036
 Email: llewis@ppionline.org Telephone: 347-949-2741

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas
Brad Knott, North Carolina

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://Ethics.House.gov>

April 1, 2026

Ms. Emily Crerand
Office of the Honorable Andrea Salinas
403 Cannon House Office Building
Washington, DC 20515

Dear Ms. Crerand:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Belgium and Germany,¹ scheduled for April 6 to 11, 2026, sponsored by the Third Way Foundation, Inc.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House employees may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$525] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

¹ Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Michael Guest
Chairman

MG/MD:kjf



Mark DeSaulnier
Ranking Member



PPI Space Del II Europe Program:

April 6 - April 11, 2026

Monday, April 6th, 2026

5:30 PM - 7:15 AM

Depart from Washington, DC (IAD) to Brussels (BRU)

Flight: United Airlines (UA 950)

Tuesday, April 7th, 2026

7:15 AM

Arrival in Brussels

8:30 - 9:00 AM

Taxi to Thon Hotel EU

9:00 AM

Arrive at Hotel, and Get Ready

Location: Thon Hotel EU, Rue de la Loi 75, 1040 Bruxelles, Belgium

10:30 - 11:15 AM

EU Governance and EU Space Act 101 Briefings

Location: Thon Hotel EU

Michael Quigley will provide an overview of European institutions and how they relate to each other to provide context for meetings with various EU policymakers. Then Mary Guenther will provide an overview of the EU Space Act to set up discussion with stakeholders throughout the trip.

This presentation is important to the execution of the trip because it provides a strong base of information, which the staff will need throughout the remainder of the trip.

Briefers: Mary Guenther, PPI's Head of Space Policy, Michael Quigley, PPI's Director of European Office

11:15 - 11:45 AM

Amazon Leo Briefing

Location: Thon Hotel EU

Amazon Leo will brief the staff on the unique policy challenges Amazon Leo faces as a multinational satellite services company as the EU seeks to develop sovereign capabilities. They will also touch on the impact they see EU Space Act having on their operations as part of the briefing.

This presentation is important because industry will be able to provide real-world examples of how regulation impacts them and what it means to operate in multiple jurisdictions.

Briefers: Jordi Casanova, EU Head of Telecoms and Space, Amazon Leo

12:00 - 1:40 PM

EU Space Act Lunch

Location: Paolo's Idea

This working lunch will feature Alvaro Ovejero, one of the leading experts on the EU Space Act. Staff will take what they learned from PPI's briefing and Amazon Leo's briefing and apply it to an engaging conversation on the development of the Act as well as the path forward.

This presentation is important because exposing staff to multiple perspectives on the EU Space Act is vital to allowing them to form their own opinions - and the conversational element will allow them to dig deeper.

Guest: Alvaro Ovejero, Associate Director of Space and Satellite Policy, Access Partnership

2:00 - 3:00 PM

Meeting with Charlotte Bue, Head of US & Canada Division, European External Action Service

Location: Rond-Point Schuman 9A, B-1046 Brussels

This meeting will provide staff with information on the EU-US relationship - and how space plays into it - from the EU's diplomatic perspective.

This is important because staff have some familiarity with the US perspective, but it takes two to tango and many don't realize the extent of the space trading relationship between the two entities.

4:00 - 4:45 PM

Visit & Tour of Parliament

Location: Rue Wiertz 60, 1047 Brussels

This is a guided tour by Matteo Adduci. This will give staff a better understanding of the various EU political parties and how they interact/form coalitions. It will also educate staff on how the Parliament works - augmenting the morning briefing on how EU institutions interact with each other.

This is important because it provides a base of knowledge for the workings of the Parliament and provides context for how the EU Space Act will move through.

*Staff: Matteo Adduci, Head of Office/Political Adviser,
Office of MEP Brando Benifei*

4:45 - 5:30 PM

**Meeting with Chief of Staff to Chairman of EP
Delegation for Relations with the USA and EPRS staff
experts on Space Policy**

Location: Rue Wiertz 60, 1047 Brussels

This meeting will provide context on the US-EU relationship broadly speaking from Matteo as well as a strong overview of the EU Space Act from an EU institution. The EP Delegation for Relations with the USA have been engaging with the US government on the EU Space Act and can provide some context on how that legislation is developing.

This is important because it will allow staffers to understand the intent of the EU Space Act and how it plays into the EU-US relationship.

7:00 - 8:30 PM

Dinner and Debrief

Location: Kafenio

This working dinner will feature a robust guided discussion led by PPI's Mary Guenther (Head of Space Policy) and Michael Quigley (Director of European Office) tying together everything the staffers learned about the EU Space Act from various guest speakers during the day and

answering questions staff may have about EU institutions to better equip them for the following day of meetings.

This is important because it will ensure staff are synthesizing everything they are learning and avoid confusion before they are too far into the trip as they will continue engaging with EU institutions and the EU Space Act all week.

Wednesday, April 8th, 2026

8:30 - 9:45 AM

Breakfast Briefing

Location: Thon Hotel EU

Overview of logistics for the day and context on the visits lined up led by Mary Guenther, Head of Space Policy, and John Michael Dieng, Government Relations Manager

10:00 - 11:00 AM

Meeting with EU Special Envoy for Space

Location: Rond-Point Schuman 9A, B-1046 Brussels

This meeting will introduce staff to the leading salesperson for the EU Space Act abroad and glean insights on how nations are reacting to the EU Space Act. This will provide another perspective for staff on the initiative.

This presentation is important because exposing staff to multiple perspectives on the EU Space Act is vital to allowing them to form their own opinions.

Staff: Marjolijn Van Deelen, EU Special Envoy for Space

11:30 AM - 12:30 PM

Meeting with Celine Begon, Head of ESA Brussels Office

Location: Avenue de Cortenbergh, 52, B-1000 Bruxelles

This meeting will expose staff to the partnerships ESA and NASA undertake, which are important to the EU-US relationship in space. This will also provide insights on how the EU views the US as a space partner after recent partnership cancellations.

This is important to give staff insight into one key mechanism for US-EU space collaboration - and the impact policy decisions have on the relationship.

12:45 - 2:30 PM

Lunch with European Space Attaches

Location: Thon Hotel EU

This working lunch will expose staff to the German and Spanish perspectives on the EU Space Act and the EU-US relationship in space. It will also provide context on how EU member nations engage with Eu institutions in Brussels.

This meeting is important because EU member states hold great sway in Brussels - and are a key component to understanding how initiatives like the EU Space Act come together.

Guests: Dr Christian BOEHM, Attaché Technology and Space, Permanent Representation of the Federal Republic of Germany to the European Union and Marta March, Counsellor for Science, Innovation, and Space, Permanent Representation of Spain to the European Union

3:00 - 5:00 PM

Meeting 2 - US Mission to NATO Briefing on NATO Commercial Space Activities and Tour of NATO

Location: Boulevard Leopold III, 1110 Brussels, Belgium

This meeting and guided tour led by Col. Justin Pendry will expose staff to another key pillar of EU-US space collaboration: NATO. NATO is expanding its space engagements and guides some military collaborations in the space domain between the two entities.

This meeting is important as staff learn about the many interfaces between the EU and US space sectors. This will also help them appreciate why space is so important for national security globally - and how space fits into NATO's overall strategy.

Briefer: Col. Justin Pendry

5:00 PM - 5:15 PM

Transit to the Airport

5:45 PM - 6:45 PM

Dinner/Debrief

Location: Exki Brussels Airport

This working dinner will feature a robust guided discussion led by PPI's Mary Guenther (Head of Space Policy) tying together everything the staffers learned about the EU Space Act from various guest speakers during the day and answering questions staff may have about ESA or NATO.

This is important to avoid any confusion before engagements with industry start the following day and to ensure staffers are getting as much out of the trip as possible.

7:30 PM - 8:50 PM

Depart from Brussels (BRU) to Munich (MUC)

Flight: Brussels Airlines (SN 2651)

9:30 PM - 10:00 PM

Travel to NH Collection Munchen Bavaria/Check In

Location: Arnulfstraße 2, 80335 München, Germany

Thursday, April 9th, 2026

8:30 - 9:00 AM

Breakfast Briefing

Overview of trip visits and logistics for the day led by Mary Guenther, Head of Space Policy and John Michael Dieng, Government Relations Manager

9:10 - 10:00 AM

Travel Time

10:00 - 12:30 PM

Tour and Briefing w/Airbus

Location: Willy-Messerschmidt-Straße 1, 82024

Taufkirchen

Robert-Koch-Straße 5, 82024 Taufkirchen

This guided tour and briefing led by Marieke Suppa will inform staff about Starlab, the next-generation space station being produced by Airbus, Voyager Technologies, and other companies. As the successor to the ISS, this space station will host international payloads. Airbus will tell staff about their experience of the partnership and how policy decisions like the EU Space Act impact the partnership.

This is important because it will inform staff about how entirely commercial EU-US space collaboration is going -

and how policy decisions either help or hinder those collaborations.

Briefers: Mareike Suppa, Chief of Staff, Airbus Space Exploration

12:45 - 3:00 PM

Working Lunch Followed by Tour of Arianespace

Location: Robert-Koch-Straße 1, 82024 Taufkirchen, Germany

This visit will consist of a working lunch, featuring conversation about how European launchers like Arianespace operate in the USA and how they will be impacted by the EU Space Act, followed by a tour of the factory where the rockets are produced. This tour will give staff insights into how European factories differ from American ones - and what that means for cross-border collaboration. *TWF is paying for the House Travelers Meal.*

This is important because it will inform staff about how EU-US collaboration is going from an industry perspective - and what policy choices mean for that relationship.

Briefers: David Cavailloès, CEO, Arianespace

3:00 - 3:45 PM

Travel Time

3:45 - 5:00 PM

Tour of OHB

Location: Manfred-Fuchs-Straße 1, 82234 Weßling, Germany

This visit will give staff another perspective on US-EU collaboration in space. OHB does substantial work with US entities, from commercial space station providers to launch vehicles.

The guided tour led by Katharina Will, is important because it will help staff understand what these collaborations usually look like - which make for space systems that have EU and US components in them - and how policies like export control and tariffs impact them.

Briefers: Katharine Will, Head of OHB Berlin

7:00 - 9:00 PM

Salon Dinner featuring Special Guest PM Markus Söder

Location: Pasto Munchen, Arnulfstr. 16/18, 80335 Munich, Bavaria Germany

This salon dinner will bring together local political leader, PM Markus Söder, the industry representatives the staff delegation will visit with, and the staff for a lively discussion of US-EU space collaboration and the EU Space Act.

This conversation is important because it will give staff a chance to see and participate in conversations about the important topics they're learning about alongside political leaders and industry.

Friday, April 10th, 2026

9:00 - 9:45 AM

Travel Time

9:45 - 12:15 PM

Tour of DLR

Location: Münchener Str. 20, 82234 Weßling, Germany

This guided tour led by Felix Huber will give staff a sense of how EU member state space agencies collaborate with their US counterparts like NASA. We will tour the German Space Operations Center and Institute for Robotics and Mechatronics, both of which will highlight NASA collaborations.

This is important because while ESA collaborations are important, they don't show the full picture of what collaboration between the EU and US look like as member states have independent relationships.

Briefers: Felix Huber, Head of German Space Operations Center, DLR and Dr. Lioba Suchenwirth, Public Relations Lead for the Institute for Robotics and Mechatronics

12:15 - 12:30 PM

Travel Time

12:30 - 2:45 PM

Working Lunch Meeting + Tour at The Exploration Company (TEC)

Location: Galileostraße 502, 82131 Gauting

The working lunch will feature conversation on what challenges TEC experiences working in both the EU and US and what policy changes like the EU Space Act mean for those operations. This will be followed by a guided tour of the factory by Victor Maier, giving staff a sense of what a reentry spacecraft does for both entities' space programs. *TWF is paying for the House Travelers Meal.*

This is important because it will inform staff about how EU-US collaboration is going from an industry perspective - and what policy choices mean for that relationship.

Briefer: Victor Maier, Lead Germany and Central Europe Business, TEC

2:45 - 3:05 PM

Travel Time

3:05 - 4:35 PM

Tour of Mynaric

Location: Bertha-Kipfmüller-Straße 2-8, 81249 München, Germany

This visit will give staff another perspective on US-EU collaboration in space. Mynaric does substantial work with US satellite manufacturers - and is being acquired by US-NZ company Rocket Lab.

The guided tour led by Joachim is important because it will help staff understand what these collaborations usually look like - which make for space systems that have EU and US components in them - and how policies like export control and tariffs impact them. It will also provide context on the European attitude towards US investment.

Briefer: Joachim Horwath, CTO, Mynaric and Martin Haunschild, Business Development Manager

4:35 - 5:00 PM

Travel back to Hotel

5:00 - 6:45 PM

Executive Time

7:00 - 9:00 PM

Dinner

Location: Arnulfstraße 2, 80335 München, Germany

Saturday, April 11th, 2026

9:00 - 9:15 AM

Depart Hotel for Airport

12:00 PM - 3:00 PM

Depart from Munich (MUC) to Washington, DC (IAD)

Flight: United (UA 109)