

# COMMITTEE ON ETHICS

## EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at [gifttravelreports@mail.house.gov](mailto:gifttravelreports@mail.house.gov), within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

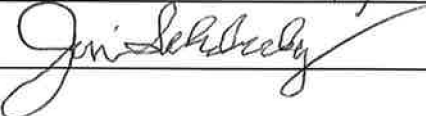
1. Name of Traveler: Michelle Pavcor
2. a. Name of Accompanying Relative: \_\_\_\_\_ **OR**  None  
b. Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
3. a. Dates: Departure: 3/9/2026 Return: 3/12/2026  
b. Dates at Personal Expense, if any: \_\_\_\_\_ **OR**  None
4. Departure City: Washington DC Destination: Las Vegas Return City: Washington DC
5. Sponsor(s), Who Paid for the Trip: Healthcare Information and Management Systems Society (HIMSS)
6. Describe Meetings and Events Attended: Sessions covered federal health IT policies, including TEFCA, HITZ-5 rule, and AIZ legislation, with themes on interoperability and prior authorization.
7. Attached to this form are **each** of the following, signify that each item is attached by checking the corresponding box:
  - a.  a completed *Sponsor Post-Travel Disclosure Form*;
  - b.  the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
  - c.  page 2 of the completed *Traveler Form* submitted by the employee; **and**
  - d.  the letter from the Committee on Ethics approving my participation on this trip.
8. a.  I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*  
b. If not, explain: \_\_\_\_\_

**I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.**

Signature of Traveler:  Date: 3/26/2026

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Jan Schakowsky Date: 3/25/26

Signature of Supervising Member: 

# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid or provided in-kind support for the trip: Healthcare Information and Management Systems Society (HIMSS)

2. Travel Destination(s): Las Vegas, NV

3. Date of Departure: Monday, March 9, 2026 Date of Return: Thursday, March 12, 2026

4. Name(s) of Traveler(s): Michelle Paucar

*Note: You may list more than one traveler on a form only if all information is identical for each person listed.*

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$66.27	\$300	\$74.53	\$1395 for conference registration fee government rate, waived for Congressional staff. \$475 for preconference forum registration fee for staffers arriving on Monday morning, waived for Congressional staff.
Accompanying Family Member	N/A	N/A	N/A	N/A

6.  All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

**I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.**

Signature: Thomas M. Leary Date: 3-17-2026

Name: Tom Leary Title: SVP and Head of Government Relations

Organization: Healthcare Information and Management Systems Society (HIMSS)

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 4300 Wilson Boulevard, Suite 510 Arlington VA 22203

Telephone: 845-775-7195 Email: tom.leary@himss.org

*Committee staff may contact the above-named individual if additional information is required.*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Michelle Paucar
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Healthcare Information and Management Systems Society (HIMSS)
3. City and State **OR** Foreign Country of Travel: Las Vegas, NV
4. a. Date of Departure: March 9, 2026 Date of Return: March 12, 2026  
b. Yes  No  Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_
5. a. Yes  No  Will you be accompanied by a family member at the sponsor's expense? **If yes:**
  - (1) Name of Accompanying Family Member: \_\_\_\_\_
  - (2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
  - (3) Yes  No  Accompanying Family Member is at least 18 years of age?
6. a. Yes  No  Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:  
\_\_\_\_\_  
\_\_\_\_\_

7. Yes  No  *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**  
The activities on the agenda align with Michelle's duties as Health Policy Advisor, particularly those seeking to reduce maternal health disparities, support the healthcare workforce, promote person-centered nursing home care, and protect health care privacy. The HIMSS Global Health Conference explores these topics in depth, while leveraging technology as a tool for these issues.
9. **Yes  No  Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: \_\_\_\_\_

Date: 2.9.26

# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.**

1. Sponsor who will be paying for the trip:

Healthcare Information and Management Systems Society (HIMSS)

2.  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.

3. **Check only one.** I represent that:

a.  The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**

b.  The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**

c.  The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: \_\_\_\_\_

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): \_\_\_\_\_

See Attached for Additional Information

5. Yes  No  Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: March 9, 2026 Date of Return: March 12, 2026

7. a. City of departure: Washington, DC

b. Destination(s): Las Vegas, NV

c. City of return: Washington, DC

8. **Check only one.** I represent that

a.  The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**

b.  The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**

c.  The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a.  I checked 8(a) or (b) above; **OR**
- b.  I checked 8(c) above but am not offering any lodging; **OR**
- c.  I checked 8(c) above and am offering lodging and meals for one night; **OR**
- d.  I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. \_\_\_\_\_

10.  Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a.  I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
- b.  *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

HIMSS develops, organizes, and conducts all aspects of the trip for congressional staff for HIMSS26. HIMSS26 is the leading healthcare conference, bringing together thought leaders from across the healthcare community, including healthcare providers, IT experts, vendors, and local, state and federal government representatives.

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
- b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:  
\_\_\_\_\_  
\_\_\_\_\_

14.  I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a.  The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b.  The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
  - 1) Detail the cost *per day* of meals (approximate cost may be provided): \_\_\_\_\_
  - 2) Provide the reason for selecting the location of the event or trip: \_\_\_\_\_

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Caesars Palace City: Las Vegas Cost Per Night: \$159  
Reason(s) for Selecting: Hotels are selected based on location and availability of rooms to accommodate congressional staff at the federal per diem rate.  
Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_  
Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_

17.  I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total <b>Transportation</b> Expenses per Participant	Total <b>Lodging</b> Expenses per Participant	Total <b>Meal</b> Expenses per Participant
For each Member, Officer, or Employee	<b>\$850</b>	<b>Max \$636 (\$159 for 4 Nights)</b>	up to \$301 (per diem rate for 4 days)
For each Accompanying Family Member			

	<b>Other</b> Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	<b>See Attached</b>	<b>See Attached</b>
For each Accompanying Family Member		

19. **Check only one:**

- a.  I certify that I am an officer of the organization listed below; **OR**
- b.  *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: Thomas M. Leary Digitally signed by Thomas M. Leary  
Date: 2026.01.28 11:37:20 -05'00' Date: 1/28/2026

Name: Thomas M Leary Title: SVP and Head of GR

Organization: HIMSS

Address: 4300 Wilson Boulevard, Suite 510, Arlington, VA

Email: tom.leary@himss.org Telephone: 571.331.2486

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

## **Additional Information**

### **Question 4. List of Congressional Invites**

Every congressional invitee to HIMSS26 plays a pivotal role in developing healthcare and health IT policy in the House of Representatives, and we believe they stand to benefit greatly from the educational sessions and speakers presenting at our conference. In addition to the education sessions, the conference provides the opportunity to interact with, and learn about, real-world applications of healthcare technologies, and hear how policy impacts the use of technologies that improve care, expand access, and lower healthcare costs.

#### House of Representatives Invitees:

1. Adam Durand, Rep. Thompson
2. Addison Porter, Rep. Miller
3. Alex DeRiso, Rep. Balderson
4. Alexandra Seymour, House Homeland Security Committee
5. Anisa Alazraie, Rep. Lieu
6. Anna Moeller, Rep. Titus
7. Ari Kirsh, House Ways and Means
8. Ashley Strobel, Rep. Obernolte
9. Caleb Parada, House Veteran's Affairs Committee
10. Caroline Paris-Beh, Rep. Underwood
11. Caroline Tucker, Rep. Buchanan
12. David Steury, Rep. DeGette
13. Elizabeth Arevalo, Rep. Leger Fernandes
14. Sofia Mingote, Rep. Leger Fernandes
15. Isrrael Garcia Villatoro Aguilar
16. Jackie Weinrich, Rep. Matsui
17. Jacquelyn Bolen, House Energy and Commerce
18. Jay Gulshen House Energy and Commerce
19. John Harry, House Veterans Affairs Committee
20. Joshua Hardy, House Veterans Affairs Committee
21. JP Moreland, Rep. Kelly
22. Kassie Stagner, House Veterans Affairs Committee
23. Laney O'Shea Conaway
24. Liz Beltran, Rep. Carter
25. Madison Hughes, Rep. Horsford
26. Mahogany Feaster, Rep. Horsford
27. Michelle Galdamez, Rep. Kelly
28. Michelle Paucar, Rep. Schakowsky
29. Reggie Darby, House Veterans Affairs Committee
30. Richard Tesoriero, Rep. Amodei
31. Ross Johnston, Rep. Kustoff
32. Samantha Warren, Rep. Foster
33. Sarah Levin House Ways and Means

34. Sequoia Ragland      Veasey
35. Steven Szucs, House Homeland Security Committee
36. Tania Calle      Underwood
37. Tyler Adams, Rep. Thompson
38. Una Lee, House Energy and Commerce
39. Will Burns, Rep. Obernolte
40. Nick Wooldridge, House Energy and Commerce
41. James Stursberg, House Energy and Commerce

**Question 16: Reason(s) for Selecting Hotels**

HIMSS works with local hotels to negotiate room blocks at government per diem rate near the convention center where HIMSS26 is held. Hotels are selected based on location and availability of rooms to accommodate congressional staff at the federal per diem rate.

**Question 18: Total Expenses for each Participant:**

Total meal expenses per participant: Congressional staff will be responsible for their own meals during HIMSS26. HIMSS is offering reimbursement up to \$86/day and \$64.50/travel day, which is the per diem rate for Las Vegas for 2026, for a total of \$301 for 4 days of meals.

Total transportation expenses per participant: In addition to the cost of the flight (top estimate of \$650), Congressional staff will be reimbursed for any necessary ride shares or taxis to/from the airports in DC and Las Vegas. Staff are in the process of booking flights through our travel agency.

Other expenses: \$1395 for conference registration fee government rate, waived for Congressional staff. \$475 for preconference forum registration fee for staffers arriving on Monday morning, waived for Congressional staff.



**Congressional Staff Agenda**

Location: The Venetian Convention & Expo Center, Caesars Forum, and Wynn Las Vegas,  
Las Vegas, NV  
March 9-12, 2026

Access Full Conference Information [here](#):

**All times are Pacific Time (PT).**

**\*\*Note: Congressional Staff will be responsible for finding their own meals\*\***

**\*\*Note: All events listed on this agenda are open to all conference attendees\*\***

Sunday, March 8th			
Time	Title	Description	Speakers/Notes
7:00AM		Una Lee leaves DC AA1853 Ari Kirsh leaves DC AA1853	Una got approval for personal travel by the House Ethics Committee. Since there was not price difference in flying in earlier, there is no additional cost for Una to cover for flight, but Una will be paying for her hotel for this night
9:30AM		Una Lee arrives in LAS AA1853 Ari Kirsh arrives in LAS AA1853	
4:45PM		Sequoia Ragland leaves DC SW2375	
7:15PM		Sequoia Ragland arrives in LAS SW2375	
7:45PM		Joshua Hardy leaves DC UA1764	
10:18PM		Joshua Hardy arrives in LAS UA1764	

Monday, March 9th			
Time	Title	Description	Speakers
5:00AM		Caleb Parada leaves DC AA2882	
7:00AM		Michelle Paucar leaves DC SW1568	

9:00AM	Caleb Parada arrives in LAS AA1927 Reggie Darby leaves DC SW2387 Isrrael Garcia leaves DC SW2387 Nicholas Wooldridge leaves DC SW2387		
11:00AM	Michelle Paucar arrives in LAS SW2100		
1:55PM	Reggie Darby arrives in LAS SW2387 Isrrael Garcia arrives in LAS SW2387 Nicholas Wooldridge arrives in LAS SW2387		
8:00AM-4:30PM	<p>Interoperability &amp; HIE Forum</p> <p>Attended by: Joshua Hardy Michelle Paucar Nicholas Wooldridge (to attend sessions when he arrives in LAS) Isrrael Garcia (to attend sessions when he arrives in LAS)</p>	<p>8:20 AM to 9:00 AM Welcome to the 2026 Interoperability &amp; HIE Forum: Opening Remarks/Opening Keynote</p> <p>Many healthcare leaders still view AI and interoperability as necessary technical obligations rather than strategic levers for transformation. Intermountain Health has learned that when these capabilities are elevated to core business strategy, they become catalysts for meaningful operational and clinical impact. In this opening keynote, discover how a disciplined approach to scaling AI, paired with modern, standards-based data integration and a computable data layer, reduces administrative burden, improves decision support, and delivers measurable value. Learn how outcome-focused AI and interoperability can become engines of durable competitive advantage.</p> <p>9:05 AM to 9:35 AM: National Data Sharing Infrastructure: Two Years of TEFCA, HIEs and the Road Ahead</p> <p>This comprehensive analysis examines the progress and impact of the Trusted Exchange Framework and Common Agreement (TEFCA) since its implementation, exploring how Health Information Exchanges (HIEs) have evolved to support nationwide interoperability. The discussion covers key milestones achieved in standardizing healthcare data sharing, challenges overcome in connecting</p>	<p>Michael Zaroukian Co-Chair, MDHHS Health IT Commission Michigan Department of Health and Human Services, Health IT Commission</p> <p>Dan Liljenquist Chief Strategy Officer Intermountain Health</p> <p>Mariann Yeager Chief Executive Officer The Sequoia Project</p>

<p>disparate health systems, and lessons learned from early adoption phases.</p>	
<p>9:40 AM to 10:25 AM: Local Roots, National Reach: Building Federal Health Capabilities Through Community-Centered Networks</p> <p>This session explores how state and local health information networks serve as the critical foundation for achieving federal health priorities. Participants will discover how community-rooted networks leverage local governance, trusted relationships, and zip code-level insights to deliver on national initiatives, including syndromic surveillance, electronic case reporting (eCR), electronic clinical quality measures (eCQMs), and population health research. Through real-world examples, attendees will learn how these networks balance local responsiveness to unique state and community needs while maintaining seamless connectivity to national health information exchanges, creating a powerful model for scalable, sustainable health information infrastructure.</p>	<p>Laura McCrary President and Chief Executive Officer Konza Health Speaker</p> <p>Melissa Kotrys Chief Executive Officer Contexture</p> <p>John Helvey Chief Executive Officer SacValley MedShare</p> <p>Jennifer Searls Executive Director Connie</p>
<p>10:35 AM to 11:15 AM: CMS 0057 and ePrior Authorization: What Providers and Payers Need to Know</p> <p>The CMS 0057 final rule is reshaping how healthcare organizations handle prior authorizations. This session will equip providers and payers with the knowledge they need to understand regulatory obligations, prepare for compliance deadlines, and optimize their electronic prior authorization workflows for improved efficiency and patient care.</p>	<p>Michael Westover Vice President, Pop Health Informatics Providence Speaker</p> <p>Scott Rossignol Consultant, FHIR Solutions eHealth Exchange</p> <p>Anna Taylor Assistant Vice President,</p>

	<p>Population Health &amp; Value Based Care MultiCare Health System</p> <p>Srihari Muthyala Director, Health Care Solutions and Interoperability Cambia Health Solutions</p>
<p>11:20 AM to 12:00 PM: Enhancing Healthcare Data Quality: Digital Measurement Standards and the PIQI Approach</p> <p>Join us for an in-depth look at advancing healthcare data quality through proven digital measurement standards and the PIQI Framework approach. This session will demonstrate how organizations can effectively integrate NCQA, HEDIS, and CMS quality measures with systematic data quality improvement strategies, providing actionable guidance for enhancing both data accuracy and clinical outcomes.</p>	<p>Ryan Howells Principal Leavitt Partners Speaker</p> <p>Edward Yurcisin Chief Technology Officer NCQA</p> <p>Charlie Harp Chief Executive Officer Clinical Architecture</p>
<p>12:15 PM to 1:00 PM: The Patient Experience Unscripted: Personal Stories of Healthcare Navigation</p> <p>Grab your lunch and join us for an engaging fireside chat featuring real patients sharing their healthcare journeys. In this relaxed, conversational setting, patients will discuss how they've successfully navigated healthcare systems, overcome care delivery challenges, and found their voice as healthcare consumers. This candid conversation offers healthcare professionals a rare opportunity to understand the patient experience beyond clinical encounters.</p>	<p>Amy Gleason Administrator &amp; Senior Advisor U.S. DOGE Service &amp; CMS Speaker</p> <p>Kristen Valdes Founder, Chief Executive Officer b.well Connected Health</p> <p>Jaime Bland Chief Executive Officer Cync Health</p> <p>Priyanka Agarwal</p>

	Co-Founder & CEO HealthEx
<p>1:00 PM to 1:30 PM: Respecting Patients, Building Trust: The Shift Towards Privacy-Enabled Interoperability</p> <p>This session examines how data segmentation strategies can fundamentally transform the patient-provider relationship by giving patients granular control over their health information sharing. Participants will explore the critical role of data segmentation in enabling patients to make informed decisions about which portions of their health records are shared, with whom, and under what circumstances. The session covers practical implementation approaches for segmentation technologies, regulatory considerations, including patient consent frameworks, and the business case for investing in patient-controlled data sharing.</p>	<p>Hannah Galvin Chief Health Information Officer Cambridge Health Alliance</p> <p>Jacqueline Seitz Deputy Director of Health Privacy Legal Action Center</p>
<p>1:35 PM to 2:15 PM: Beyond the Prescription: Pharmacy Interoperability as a Strategic Imperative for Managed Care Success</p> <p>This session examines critical use cases where pharmacy integration transforms managed care delivery, from real-time medication reconciliation and prior authorization workflows to population health management and value-based care initiatives. Participants will explore practical implementation strategies, overcome common integration challenges, and discover how seamless pharmacy data exchange enables proactive medication management, reduces adverse events, and supports</p>	<p>Kim Boyd Principal Leavitt Partners Speaker</p> <p>Pooja Babbrah Executive Vice President, Strategy and Industry Alignment NCPDP</p> <p>Nicole Hasson Director, Pharmacy Strategy Value Drug Company</p>

<p>coordinated care across the entire healthcare ecosystem.</p>	<p>Matt Pearson Head of Healthcare BD Amazon Web Services (AWS)</p>
<p>2:20 PM to 2:50 PM: From Data to Intelligence: AI Use Cases in HIE Systems</p> <p>This session explores the transformative potential of artificial intelligence in Health Information Exchange (HIE) systems while addressing the critical foundations of ethical implications. Participants will examine real-world AI use cases that are revolutionizing HIE operations, clinical decision support, predictive analytics, and population health insights. The session emphasizes the essential role of conformance in enabling successful AI applications, covering standards-based data normalization and continuous improvement processes. Attendees will also explore ethical considerations for AI deployment in healthcare data sharing environments, including bias mitigation, transparency requirements, and responsible AI governance frameworks.</p>	<p>Josh Mosier Vice President of Operations KONZA HEALTH</p> <p>Romy Carlson Advisor &amp; Vice President KONZA HEALTH &amp; Wellnecity</p>
<p>3:00 PM to 3:40 PM: Bridging Digital Worlds: Identity Federation Strategies Across B2B and B2C Ecosystems</p> <p>This session examines the evolving landscape of digital identity federation, exploring how healthcare organizations can implement unified identity strategies that seamlessly serve both business-to-business (B2B) and business-to-consumer (B2C) use cases. Participants will discover the unique challenges and opportunities presented by each ecosystem, from enterprise partner authentication to consumer login integration. The session covers architectural considerations, protocol selection, user experience optimization,</p>	<p>Ryan Howells Principal Leavitt Partners Speaker</p> <p>David Bardan General Manager, Healthcare CLEAR</p> <p>Wes Turbeville Senior Vice President, Federal &amp; Healthcare ID.me</p> <p>Alberto Colon Viera</p>

	<p>and security frameworks that enable organizations to create cohesive identity experiences across diverse digital touchpoints while maintaining appropriate trust levels and compliance requirements.</p>	<p>Senior Technical Advisor Centers for Medicare &amp; Medicaid Services (CMS)</p> <p>Renee Edwards SVP, Applied AI UnitedHealth Group</p>
	<p>3:45 PM to 4:25 PM: Connected Smiles: Advancing Oral Health Through Federal System Interoperability</p> <p>This session examines the unique challenges and emerging opportunities for dental interoperability within and between the Centers for Medicare &amp; Medicaid Services (CMS), the Veterans Health Administration (VHA), and the Indian Health Service (IHS). Participants will explore how these federal agencies are advancing dental data exchange to improve care coordination, reduce duplicative services, and address oral health disparities in vulnerable populations. Through case studies and implementation examples, attendees will learn practical strategies for overcoming technical, regulatory, and workflow barriers to achieve seamless integration between dental and medical records across federal healthcare delivery systems.</p>	<p>Mark Marciante Director, Digital Health Leavitt Partners Speaker</p> <p>Bryan Laskin Chief Executive Officer Dental Standards Institute</p> <p>Therasa Bell President and Founder Kno2</p> <p>Rebekah Fiehn Director, Dental Benefits, Coding, and Data Exchange American Dental Association (ADA)</p>
	<p>4:30 PM to 5:00 PM: Closing Keynote</p> <p>Join Dr. Charles Jaffe, former CEO and HL7 Ambassador of HL7 International, alongside Rachel Dunscombe, the newly appointed CEO of HL7 International, for an inspiring and forward-thinking closing keynote on the future of Fast Healthcare Interoperability Resources (FHIR)</p>	<p>Charles Jaffe Former CEO HL7 International</p> <p>Rachel Dunscombe Chief Executive Officer Health Level Seven International</p>

<p>8:00AM-4:30 PM</p>	<p>Smart Health Transformation Forum</p> <p>Attended by Ari Kirsh</p>	<p>8:30 AM to 9:25 AM: Opening remarks/Opening Keynote</p> <p>Join healthcare visionary Dr. Stephen K. Klasko of General Catalyst as he unveils his boldest metaphor yet for transforming medicine. Using Taylor Swift as the ultimate symbol of personalized, efficient engagement, Klasko presents his vision for healthcare that is "Tailored to the individual and made Swift."</p>	<p>Laura Cooley Editor-in-Chief Journal of Patient Experience</p> <p>Stephen Klasko Executive in Residence General Catalyst</p>
		<p>9:30 AM to 10:15 AM: The Smart Hospital Playbook: A Collaborative Approach to Designing Impactful Healthcare Spaces</p> <p>This session explores the transformative potential of smart hospital design, emphasizing collaboration across clinical, operational, and financial teams. The discussion will focus on strategies for prototyping smarter facilities, integrating advanced technologies, and designing adaptable spaces to meet the evolving needs of patients and providers. Gain actionable insights into innovative approaches that address systemic challenges, improve efficiency, and ensure long-term sustainability.</p>	<p>Haipeng (Mark) Zhang Acting Assistant Under Secretary for Health (AUSH), Discovery, Education and Affiliate Networks (DEAN) U.S. Department of Veteran Affairs,</p> <p>Rachel Coren Vice President, Associate Chief Information Officer Cedars-Sinai Health System</p> <p>Sarah Hatchett Senior Vice President, Chief Information Officer Cleveland Clinic</p> <p>Eyal Zimlichman Chief Transformation, Innovation and AI Officer Sheba Medical Center</p>

<p>10:30 AM to 11:05 AM:  From Resistance to Co-Creation:  Building Healthcare Cultures Where  Smart Technology Becomes Irresistible</p> <p>Healthcare leaders face a critical challenge: transforming organizational culture so AI and smart technology adoption feels exciting rather than imposed. This dynamic session reveals the breakthrough mindset shift—moving from "selling" innovation to offering it as an essential service teams actively embrace. When leaders stop asking "How do I sell this?" and start asking "How do I make this valuable enough that people get excited to participate?" everything changes. Through interactive workshops and real-world case studies, attendees will discover proven strategies for creating co-creation cultures where innovation feels natural, collaborative, and sustainable.</p>	<p>Srinivasan Suresh  Vice President,  Chief Information  Officer &amp; Chief  Medical  Information  Officer  UPMC Children's  Hospital of  Pittsburgh</p>
<p>11:10 AM to 11:40 AM: Why Doctors  Will Not Be Replaced: The Future of  Humanistic Medicine in an AI-Driven  World</p> <p>AI is reshaping clinical practice—but it is not replacing the clinician. In this dynamic lecture, Brennan Spiegel, MD, MSHS, Professor of Medicine and Director of the Cedars-Sinai Center for Virtual Medicine and Health System Transformation, reveals how blended intelligence (BI) pairs human judgment and empathy with machine speed and precision. Through real-world cases from across medicine, Dr. Spiegel shows where AI can safely automate routine tasks, amplify clinical insight, and relieve administrative burden—while strengthening trust and the patient–physician relationship. Internists will leave with a pragmatic framework to evaluate AI tools, decide what to automate versus what to keep human, and deploy BI to deliver more effective,</p>	<p>Brennan Spiegel  Professor of  Medicine and  Public Health;  Director of Health  Services Research  Cedars-Sinai  Health System;</p>

		<p>equitable, and deeply humanistic care in an AI-enabled future.</p>	
		<p>11:45 AM to 12:30 PM: Innovation That Matters: Scaling Healthcare Technology with Purpose</p> <p>The future of healthcare isn't just about smart technologies—it's about creating better experiences for everyone involved in care. This session explores how advanced tools and systems are being thoughtfully integrated to enhance experiences for patients, clinicians, staff, and caregivers</p>	<p>Alexander Richter Executive Director and Head of the SciTech Innovation Hub - Entrepreneurship and Corporate Innovation SciTech Scity</p> <p>Simon Nazarian System Executive Vice President &amp; Chief Digital and Technology Officer City of Hope</p> <p>Murat Uralkan Director, Innovation Houston Methodist</p>
		<p>1:15 PM to 2:00 PM: The Digital Dilemma: Empowering Without Overwhelming</p> <p>Digital health is transforming care delivery, but is it truly empowering patients and clinicians—or introducing new layers of complexity? This session examines the real-world impact of digital tools, addressing critical issues such as physician burnout, patient engagement, and the ethical challenges of tech-driven care.</p>	<p>Doug Mirsky Vice President Digital Medicine Society (DiMe)</p> <p>Rebecca Mishuris Chief Medical Information Officer and Vice President, Digital Mass General Brigham</p> <p>Kimberly Cronsell</p>

		Chief Medical Information Officer Children's Wisconsin
	<p>2:05 PM to 2:35 PM: Beyond Surveillance: How Singapore's Digital Twin Revolution is Transforming Hospital Operations</p> <p>When infectious disease outbreaks hit hospitals, the consequences are severe: disrupted services, overwhelmed staff, and patient safety at risk. Most hospitals still rely on outdated surveillance methods that look backward instead of forward, often missing critical infection patterns until it's too late. Singapore's innovative 4-Dimensional Disease Outbreak Surveillance System (4D-DOSS) changes this game entirely.</p>	Weien Chow Chief Data & Digital Officer Changi General Hospital
	<p>2:40 PM to 3:10 PM: Reimagining Patient Care: Mayo Clinic's Blueprint for Healthcare Innovation</p> <p>Discover how Mayo Clinic is reimagining the future of healthcare through Bold. Forward. Unbound. —a strategic transformation designed to deliver seamless, digitally enabled, and patient-centered care at scale. This session will explore how Mayo Clinic is integrating AI, advanced diagnostics, and innovative care models to reduce clinician burden and create proactive, accessible, and equitable health solutions for people everywhere.</p>	Sanjay Bagaria Surgical Oncologist Mayo Clinic  Narayanan (Nari) Gopala Chief Digital Officer Mayo Clinic
	<p>3:15 PM to 3:30 PM: Operationalizing Trustworthiness: Strengthening Clinical Decision Support Across the Care Team</p> <p>Healthcare organizations are rapidly integrating advanced digital solutions, including generative AI, into clinical environments. Yet success depends on more than technical capability. In high</p>	Rhett Alden Chief Technology Officer Health Market Elsevier

		<p>stakes care settings, these tools must be grounded in trusted evidence, transparent in their outputs, and aligned with clinical workflows to meaningfully support decision making.</p>	
		<p>3:30 PM to 4:10 PM: Beyond the 3 D's: How Robotics Can Restore Dignity in Veteran Healthcare</p> <p>This session explores the transformative potential of robotics in veteran care. Moving beyond the traditional "3 D's" of robotics—dull, dirty, and dangerous tasks—Ripley introduces a fourth D: Dignity. Discover how robotic caregivers can empower veterans to maintain independence without repeatedly calling family or accepting help from strangers. Learn about current technology readiness levels, patient and caregiver perspectives on robotic assistance, and the VA's strategic "now, next, later" framework for implementing dignity-focused robotic solutions within the next 2-5 years.</p>	<p>Beth Ripley Acting Chief Innovation Officer, Office of Healthcare Innovation and Learning U.S. Department of Veteran Affairs</p>
		<p>4:15 PM to 5:00 PM: Closing Keynote Address: A Future of Experience-Centric Care Across the Lifespan</p> <p>In this closing keynote, Dr. Taraman, will synthesize the forum's insights into a unifying vision for smart, deeply personalized, experience-centric care across the lifespan. He will weave together the day's themes—patient-focused care models, hyper-personalized medicine, digital health, AI, robotics, connected ecosystems, smart-economics, and workforce well-being—showing how they can be harnessed to improve outcomes, satisfaction, and equity for patients, providers, caregivers, and staff alike. Addressing burnout, staffing shortages, financial viability, privacy, and scalability, attendees will be challenge to lead with collaboration and innovation to turn</p>	<p>Sharief Taraman Rady Children's Health</p>

		today's transformative smart health initiatives into tomorrow's standard of care.	
8:00AM-4:30 PM	Public Health Data Modernization Forum Attended by Caleb Parada	<p>8:30 AM to 8:55 AM: Welcome to the Public Health Data Modernization Forum: Opening Remarks</p> <p>This forum will focus on critical public health data and systems modernization efforts and the partnerships and information exchange necessary to sustain the advancements. Presentations, interactive discussions, breakfast and lunch networking opportunities are included.</p>	<p>Theresa Cullen Director Pima County Health Department</p> <p>Tom Leary Senior Vice President &amp; Head of Government Relations HIMSS</p> <p>Jennifer Layden Senior Vice President, Population Health &amp; Innovation Association of State and Territorial Health Officials (ASTHO)</p> <p>Alana Lerer Senior Government Relations Manager HIMSS</p>
		<p>9:00 AM to 10:00 AM: Breaking Silos, Building Success: A New Era of Policy, Funding, and Partnerships</p> <p>This panel will discuss recent public health data modernization progress, challenges and what's next, public policy successes and hurdles, advocacy efforts, funding challenges, and the power of partnerships between healthcare, public health, and market suppliers to achieve success.</p>	<p>Tom Leary Senior Vice President &amp; Head of Government Relations HIMSS</p> <p>Janet Hamilton Executive Director Council of State and Territorial Epidemiologists (CSTE)</p> <p>J.T. Lane</p>

	<p>Managing Director and Public Health Practice Lead Premier, Inc.</p> <p>Jennifer Layden Senior Vice President, Population Health &amp; Innovation</p>
<p>10:05 AM to 11:20 AM: Federal Strategies to Modernize Public Health Data and Information Exchange</p> <p>Federal agencies within the U.S. Department of Health and Human Services (HHS) are advancing strategies to modernize public health data systems and strengthen information exchange between public health and health care. This session explores federal priorities to improve public health interoperability, analytics, and data quality; align policy and funding; and support state, local, tribal, territorial, and non-government partners. Attendees will gain insight into how these efforts are shaping implementation and advancing data-driven action for the public health and health care community.</p>	<p>Matt Ritchey Deputy Director for Technology and Products (acting) Centers for Disease Control and Prevention</p> <p>Thomas Novak Senior Advisor, State Policy Assistant Secretary of Technology Policy/Office of the National Coordinator for Health IT (ASTP/ONC) Office of Policy</p>
<p>11:25 AM to 12:25 PM: From Data to Detection: Using Surveillance and EHRs to Protect Public Health</p> <p>Public health agencies are facing growing demands for timely, actionable data from EHRs and particularly biosurveillance data— for essential, everyday public health needs to large scale events, such as the upcoming World Cup.</p> <p>With specific examples, this panel will explore partnerships between public health, academia, and market suppliers to drive data modernization and</p>	<p>Bryant Thomas Karras Chief Medical Informatics Officer Washington State Department of HEALTH</p> <p>Eric Whitworth Chief Executive Officer InductiveHealth Informatics, LLC</p> <p>Sheri Lewis</p>

<p>information exchange, and how AI can be leveraged to strengthen progress and reduce workforce burden.</p>	<p>Deputy Mission Area Executive for Global Health Johns Hopkins Applied Physics Laboratory</p> <p>Danny Wise Principal Technical Program Manager Veradigm</p>
<p>12:30pm-1:30pm: Lunch break</p>	
<p>1:50 PM to 2:10 PM: Navigating the Modernization Maze: Strategies for Resilient Public Health Systems This interactive and dynamic session will engage attendees in the exploration of specific opportunities and challenges, as well as policy and technical hurdles facing state, territorial, local and tribal (STLTs) health departments today. Potential synergies and dependencies in modernizing public health information systems architecture and enhancing data models for seamless electronic exchange will also be discussed.</p>	<p>Aasa Dahlberg Schmit Public Health Informatics Consultant and Domain Lead for Data Modernization and Disease Surveillance HLN Consulting</p> <p>Marcey Propp Senior Project Manager and IIS Domain Lead HLN Consulting</p> <p>Lilly Kan Public Health Consultant HLN Consulting</p>
<p>2:15pm- 2:45pm: From Assessment to Implementation: Michigan’s Data Driven Strategy to Advance Digital Public Health Transformation</p> <p>This session demonstrates how the Michigan Department of Health and Human Services (MDHHS) is advancing public health digital transformation informed by globally validated digital maturity assessments across the State. Michigan partnered with HIMSS to deploy the Digital</p>	<p>Matthew Buck, MPH Director of Data Modernization Michigan Department of Health and Human Services</p> <p>Anne Snowdon, PhD, BScN, MSc, FAAN HIMSS</p>

<p>Health Indicator (DHI) assessment across the public health ecosystem. The Michigan public health ecosystem includes MDHHS, 45 local public health departments, and 12 Tribal health departments, spanning urban single-county agencies and rural multi-county districts. The assessment evaluated Michigan’s readiness to advance digital transformation, including interoperability, governance and workforce, person-enabled health, and predictive analytics, yielding a strategic roadmap to advance the State's digital transformation strategy. The DHI assessment has established an evidence-informed baseline measure of digital transformation that can be benchmarked over time to document progress of the State’s implementation strategy. Attendees will gain practical takeaways and actionable insights for modernizing public health data infrastructure and how to align and prioritize digital transformation efforts in partnership with diverse communities and local jurisdictions.</p>	
<p>2:50pm-3:50pm: Information Exchange (Nevada’s Version): Where Public Health Meets Healthcare  This panel brings together individuals from a national HIE-focused organization, and a HIE, local public health agency, and health system, all from Nevada, the HIMSS26 host state. Panelists will discuss how partnerships are evolving, where HIEs and HDUs add the most value, and what it takes to move from episodic reporting to sustained, actionable data sharing that serves both public health and clinical care.</p>	<p>Christina Caraballo  Vice President,  Informatics  HIMSS</p> <p>Madelynn Valu  Program Director  Civitas Networks  for Health</p> <p>Lei Zhang  Public Health  Informatics  Manager  Southern Nevada  Health District</p> <p>Michael Gagnon  Executive Director</p>

			<p>HealthIE Nevada Christian Young Vice Chief, Department of Emergency Medicine University Medical Center of Southern Nevada</p>
		<p>3:50 PM to 4:30 PM: Public Health Data Modernization Forum Closing Remarks The forum concludes with reflections on key insights, emerging themes, and shared priorities identified throughout the day. Closing remarks will reinforce the importance of sustained collaboration across sectors to advance data modernization efforts, strengthen information exchange, and translate policy and investment into measurable impact for communities.</p>	<p>Alana Lerer Senior Government Relations Manager HIMSS</p> <p>Sameer Vohra Director Illinois Department of Public Health</p>
8:00AM-4:30 PM	<p>AI In Healthcare Forum Attended by Reggie Darby</p> <p>Though this forum runs 8am-4:30pm, Reggie does not land until 1:55pm and will attend sessions following his arrival to the Las Vegas</p>	<p>2:10 PM to 2:55 PM: Agentic AI: Reinventing Healthcare Operations for Better Care</p> <p>Now LLMs have crossed a threshold: capable, contextual, and fast. By streamlining administrative workflows, reducing staffing strain, and improving employee experience, these intelligent agents unlock efficiencies that ripple across the care continuum. From contact centers and prior authorizations to scheduling and billing, discover how agentic AI reduces friction for patients and clinicians alike, enabling better outcomes and a more resilient healthcare system.</p>	<p>Kali Arduini Ihde Director, Ventures and Innovation Northwestern Medicine</p> <p>Donna Fortson Senior Vice President, Chief Revenue Officer Wellspan Health</p> <p>Jeff McCool Executive Director, Healthcare CAI Strategy SoundHound AI</p> <p>Amish Desai Chief Medical Officer - Population Health and Vice President</p>

			Northwestern Memorial HealthCare  Craig Anderson Vice President, Corporate Innovation Officer Baycare Health System
		3:00 PM to 3:30 PM : Fireside Chat: Aligning AI Strategy with Clinical Reality  An executive duo featuring clinical and technical leaders reveal their journey of bridging organizational AI strategy with frontline healthcare needs. Through candid dialogue, they demonstrate how they resolved the tension between ROI demands and workflow requirements by developing shared frameworks for problem identification and prioritization, co-designing solutions with frontline clinicians, and creating metrics that satisfy both financial and clinical stakeholders. Participants will gain actionable strategies for building communication bridges that transform organizational friction into effective collaboration, ensuring AI initiatives deliver measurable ROI and improved patient outcomes.	Mark Sendak Co-Founder & Chief Executive Officer Vega Health  Suresh Balu Associate Dean for Innovation and Partnership, Executive Program Director, Duke Institute for Health Innovation (DIHI) Duke University School of Medicine  Jeffrey Ferranti Senior Vice President and Chief Digital Officer Duke Health
		03:35 PM - 04:05 PM: Imagining AI: From “What If” to “How Soon” in Healthcare Execution  This session explores what separates AI adoption from true operational execution. Learn how agentic AI strategies, enterprise-ready infrastructure, and end-to-end automation models are transforming revenue cycle performance and delivering measurable ROI. Through real-world examples, discover how	Sal Lo Chief Executive Officer Jorie Healthcare Partners Db Jorie AI  Chris Mashburn Chief Operations Officer Jorie Healthcare

		<p>leading organizations are moving from experimentation to scalable, production-ready AI.</p>	<p>Partners Dba Jorie AI Robert Courtney CTO Healthcare Carahsoft, Retired Sr. Director of Veritas Healthcare</p>
		<p>4:15 PM to 4:55 PM : Don't Skip Leg Day: Building Clinical Muscle in Your AI Strategy Speakers share successful clinical implementation case studies and proven methods for building clinician confidence in AI tools that actually improve patient care. Learn how leading organizations address the autonomy vs. accountability tension that keeps clinicians on the sidelines and discover frameworks for measuring AI's true impact on health outcomes.</p>	<p>Robert Purinton Chief AI Officer Advent Health  Margaret Lozovatsky Chief Medical Officer and Vice President, Digital Health Innovations American Medical Association  Kathryn King Chief Medical Information Officer and Co-Director National Telehealth Center of Excellence MUSC Medical University of South Carolina Health  Anil Saldanha Chief Innovation Officer Rush University Medical Center  Graham Walker Emergency Physician / Co-Director of Advanced Development</p>

4:35PM	Addison Porter Leaves DC SW2375 James Stursberg leaves DC SW2375 Elizabeth Beltran leaves DC SW2375		
5-7pm	HIMSS26 Opening Reception	Remarks from Hal Wolf, CEO, HIMSS on the focus of the HIMSS26 global conference and preview of keynote sessions. Attendees will also have the opportunity to interact and engage with a broad array of conference attendees, including government officials, thought leaders, and representatives from across the healthcare ecosystem. *open to all attendees	Hal Wolf President and Chief Executive Officer HIMSS
7:05PM	Addison Porter Arrives in LAS SW2375 James Stursberg arrives in LAS SW2375 Elizabeth Beltran arrives in LAS SW2375		
7 - 9pm	Global Public Policy Welcome Reception	An evening of insightful conversations, networking, and collaboration with colleagues across the globe *widely attended	
	Dinner break		

<b>Tuesday, March 10th</b>			
<b>Time</b>	<b>Title</b>	<b>Description</b>	<b>Speakers</b>
8:30 AM– 10:00 AM	Key Note: Mastering Both Innovation and Scaling: Discover the Proven Algorithm for Success	As long as business has existed, people have been trying to find the secret to success, often unsuccessfully. But what if there really was a proven blueprint for growth? According to former Tesla president and Lyft COO Jon McNeill, the “algorithm for success” that’s been employed at Tesla and SpaceX has consistently delivered transformative results. In this fascinating presentation, McNeill – who led Tesla through a period of explosive growth, shares insights from his experiences and offers a deep dive into a proven method for accelerating innovation and scaling success. Through real-world examples, he	Jon McNeill Former President of Tesla, Former COO of Lyft, CEO of DVx Ventures

		unpacks the key steps of “the algorithm,” why it works, and how organizations, across industries, have leveraged it. Attendees will walk away with a practical, actionable framework they can apply immediately within their organization to drive growth and turn bold ideas into reality.	
10:15 AM to 11:15 AM	Education Session: Wait, I'm the Human in the Loop?	<p>“Human in the loop” is everywhere in AI policy and vendor promises — but what does it actually mean when applied in healthcare? Too often, the label shifts risk onto clinicians and leaders without giving them the tools, context, or authority to act effectively. Meanwhile, the “learned intermediary” model raises similar questions: who carries responsibility, how is oversight documented, and when is it more symbolic than substantive?</p> <p>This session unpacks the real implications of HITL and learned intermediary models in healthcare AI. Using AI-generated reproductions of recent scenarios from operations, extreme weather and disaster response, we will explore when oversight empowers safe, explainable decisions — and when it risks becoming a liability handoff.</p>	Julia Zarb Principal & Founder Blue x Blue Inc.
11:30AM-12:30PM	Education Session: Will Artificial Intelligence Help or Hinder Advancing Sustainable Healthcare?	The integration of artificial intelligence (AI) into healthcare presents both opportunities and risks for sustainability. This workshop will provide attendees with a nuanced understanding of how AI can either accelerate progress toward environmentally sustainable healthcare or exacerbate its carbon footprint. Through brief presentations and interactive activities, participants will explore: (1) the potential for AI to optimize clinical workflows, reduce waste and improve resource allocation; and (2) the energy and	Chethan Sarabu Director, Clinical Innovation for the Health Tech Hub Cornell Tech  Stefano Leitner Physician Informaticist Suki  Manijeh Berenji Associate Clinical Professor UC Irvine

		environmental costs of AI-driven healthcare systems, including the carbon footprint of model training and inference. The workshop will employ an inclusive and participatory design-thinking methodology, enabling attendees to contribute to the development of best practices for deploying AI sustainably in healthcare. A large-group activity will focus on assessing AI's sustainability impact across different healthcare domains such as radiology, digital documentation and predictive analytics. By the end of the session, participants will leave with practical frameworks for evaluating the environmental trade-offs of AI in healthcare and strategies for implementing AI in a way that aligns with decarbonization goals.	
12:30 PM– 1:30 PM	HIMSS26 Exhibition Hall Open	Interact with leading healthcare technology companies to gain valuable insights into how innovations are transforming care delivery and improving outcomes across communities and care settings. Experience thousands of innovative products with hands-on and interactive demonstrations and learn from global thought leaders and experts on how technology is delivering better care for more people. *Staff will be provided a list of organizations represented from their states or districts, where applicable and be led with HIMSS Staff	
1:30PM– 2:00PM	Lunch Break - **Meal on your own, by PTS consistent with per diem**		
2:15PM– 3:15PM	Education Sessions: Global Progress Toward Digital Transformation in the Post-Pandemic Era	The COVID-19 pandemic accelerated digital health adoption worldwide, but how far have healthcare organizations actually progressed in their digital transformation journeys? This session presents comprehensive analysis from the HIMSS Office of Scientific Research, examining Digital Health Indicator (DHI) data from 253	Alexandra Wright Director, Research, Office of Scientific Research HIMSS

		healthcare organizations across 12 countries, revealing striking global patterns in digital maturity development. The research uncovers significant variations in digital readiness across regions, with notable differences between developed and developing healthcare systems. Most remarkably, the data reveals that governance and workforce capacity consistently rank as the strongest digital health capability globally, while person-enabled health and predictive analytics lag significantly behind across all countries. Through analysis of interoperability, person-enabled health, predictive analytics and governance capabilities, this session examines what these patterns reveal about global digital health priorities and readiness. The findings highlight critical gaps where healthcare organizations worldwide are struggling to advance, particularly in patient engagement technologies and data-driven decision-making.	
3:30 PM to 4:30 PM	Education Session: Innovating for Access: Real-World Strategies Advancing Healthcare System Resilience	This panel highlights how applied innovation can drive scalable, sustainable improvements in health outcomes by addressing upstream barriers to care referred to as social determinants of health. Drawing from work in veteran services, cancer care, broadband expansion and digital literacy, the session presents real-world strategies that integrate technology, policy and human-centered design. Panelists from academia, the nonprofit sector and digital health startups will share how their initiatives improve infrastructure, care coordination and patient engagement, offering actionable solutions to persistent system gaps.	Luis Belén Health Innovation Leader and Chief Executive Officer NHIT Collaborative for the Underserved  Gabriela Mustata Wilson Educator University of Louisiana at Lafayette  Rahul Mahadevan Founder and Chief Executive Officer The WiTT Group, Inc.
4:30 PM	John Harry leaves DCA SW2375		
7:05PM	John Harry arrives in LAS SW2375		

	Dinner on your own, by PTS consistent with per diem	
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<b>Wednesday, March 11th</b>			
<b>Time</b>	<b>Title</b>	<b>Description</b>	<b>Speakers</b>
8:35AM	Sequoia Ragland leaves LAS SW2722		
8:30AM-9:30AM	Keynote: Scientific Excellence Meets Digital Innovation: Human-Centered Healthcare	Join Dr. Sumbul Ahmad Desai, Vice President of Health and Fitness at Apple and Clinical Associate Professor at Stanford, for an insightful fireside chat that explores how technology is revolutionizing healthcare, from individual wellness to clinical innovation, drawing on her background at the intersection of technology and health. Dr. Desai will delve into Apple's holistic approach to health, demonstrating how technology can serve as a powerful catalyst for better outcomes and more efficient care. She'll speak about how wearables are putting health data directly into the hands of consumers, shifting from reactive to proactive healthcare models and ultimately fostering a stronger patient-provider partnership. Dr. Desai will cover tools for innovation, showcasing how doctors, researchers, and healthcare organizations can build custom, secure, and impactful applications. From collecting real-world data for groundbreaking medical studies to developing personalized care plans and remote patient monitoring solutions, Apple's platforms are accelerating innovation in clinical practice and scientific discovery. She'll also speak about real-world examples of how hospitals and healthcare systems are integrating advanced technology into their daily operations and ultimately enabling more efficient, patient-centric care delivery within the hospital environment.	Sumbul Ahmad Desai Vice President, Health and Fitness Apple

9:45AM-10:45AM	Powering Innovation Together: Advancing State Health Policy Through Digital Transformation and Cross-Sector Collaboration	In a rapidly evolving state and local health landscape, innovative, evidence-informed solutions are essential. This session highlights how policy, collaboration, and digital transformation drive measurable improvement. State health leaders, policy professionals, and multi-sector innovators will examine integrated approaches that strengthen public health and modernize care delivery. We will showcase how states are applying rural health innovation, artificial intelligence (AI), interoperability, and cybersecurity to improve outcomes and advance equity. Speakers will also detail how industry partnerships accelerate innovation and reduce risk in statewide implementations.	<p>Lonnie Edgar, Jr. Deputy Director Mississippi Joint Legislative PEER Committee</p> <p>Fabian Doñate State Senator, District 10 Nevada State Legislature</p> <p>Sameer Vohra Director Illinois Department of Public Health</p> <p>Bruce Greenstein Secretary of Health State of Louisiana</p> <p>Kat McDavitt President &amp; Founding Partner Innsena</p>
11:00AM-12:00PM	Congressional Forum: Digital Health Policy in the 119th Congress	The Congressional Forum is a lively panel discussion featuring key Congressional staffers on the digital health policy landscape and what we can expect from the legislative agenda in 2026. This session will look at the pressing issues facing lawmakers and what opportunities exist with a divided Congress to pass meaningful legislation that will advance the U.S. health system transformation.	Speakers to be announced.
12:00PM-12:30PM	Lunch Break - **Meal on your own, by PTS consistent with per diem**		
12:28PM	Ari Kirsh Leaves LAS AA2859		
12:30PM-1:30PM	HIMSS26 Exhibition Hall Open	Interact with leading healthcare technology companies to gain valuable insights into how innovations are transforming care delivery and improving outcomes across communities and care settings.	

		Experience thousands of innovative products with hands-on and interactive demonstrations and learn from global thought leaders and experts on how technology is delivering better care for more people. *Staff will be provided a list of organizations represented from their states or districts, where applicable and HIMSS Staff will guide them.	
2:00PM-3:00PM	Education Session: Statewide Approach for Addressing Health Related Social Needs	This session will share the results of a statewide public/private partnership to address health related social needs in Pennsylvania. The presenter will share the key learnings on how engagement with healthcare providers, community-based organizations and the state's departments yielded the successful rollout of the program. The presenter will also describe the methods that were used to maintain that engagement over the long term, describing the importance of using standard code mappings from the Gravity Project® to aggregate data in a meaningful way. The presentation will include current usage statistics that show the impact that the statewide approach has had on communities within Pennsylvania and it will provide meaningful lessons learned that other states and organizations can employ to successfully implement a progrAMin their communities.	Keith Cromwell Senior Director, Ambulatory Applications and Epic Connect Penn Medicine
3:15 PM to 4:15 PM	Education Session: Privacy Compliance Efficiency: State-Level Coalition-Driven Solutions for Patients, Providers & Payers	Our panel discussion features technical, clinical and operational experts working to advance data segmentation and consent management tools in support of compliance with state privacy regulations. The group will discuss how national standards and use cases have supported their ability to meet jurisdictional requirements, and also focus on the ways in which state-level work has continued to advance national efforts. The conversation will focus on micro-meso-macro aspects of this work, as well as overcoming technical, governance, implementation and policy barriers to systems modernization.	Evelyn Gallego Chief Executive Officer and Founder EMI Advisors, LLC  Hannah Galvin Chief Health Information Officer Cambridge Health Alliance  Timi Leslie

			President and Executive Director BluePath Health and Connecting for Better Health  Jolie Ritzo Interim Chief Executive Officer Civitas Networks for Health
4:05PM	Sequoia Ragland arrives DC SW2722		
	Dinner on your own, by PTS consistent with per diem		
8:00PM	Ari Kirsh arrives in DC AA2859		

<b>Thursday, March 12th</b>			
<b>Time</b>	<b>Title</b>	<b>Description</b>	<b>Speakers</b>
8:00AM-8:30AM	Keynote: A Revolutionary Vision for American Healthcare Transformation: CMS's Roadmap for Now and the Future	Join us for an exclusive fireside chat session where Dr. Oz, joined by Amy Gleason, Acting Administrator of U.S. DOGE Service & Strategic Advisor to CMS, and Kim Brandt, CMS Deputy Administrator & Chief Operating Officer, will unveil CMS's groundbreaking strategies to empower patients through unprecedented access to their health data and transparent pricing, drive revolutionary advances in prevention and chronic disease management that will save lives and billions in healthcare costs, reshape the economic paradigm of care delivery through radical transparency and data democratization for patients and clinicians across all care settings, and eliminate waste, fraud, and abuse through cutting-edge artificial intelligence and advanced analytics.	Harold (Hal) F. Wolf III Digital Health Transformation Leader, President and Chief Executive Officer HIMSS  Mehmet Oz 17th Administrator Centers for Medicare & Medicaid Services  Kimberly Brandt Chief Operating Officer and Deputy Administrator Centers for Medicare & Medicaid Services  Amy Gleason Administrator & Senior Advisor

			U.S. DOGE Service & CMS
8:45 AM to 9:45 AM	Architecting Federal Public Health with the CDC Technical Reference Architecture	Public health informatics is supported by a complex web of information technology (IT) systems, databases, applications and networks. In the face of such complexity, how do large public health organizations drive public health impact through digital transformation and technology modernization? We present how the Centers for Disease Control and Prevention (CDC), the U.S. federal public health agency, used Enterprise Architecture to codify principles, standards and preferred solutions into a consolidated Technical Reference Architecture (CDC TRA). During this session, we will briefly overview the federal health architecture, public health informatics and the data modernization initiative. Next, we will show the publicly accessible version of the CDC TRA, with an emphasis on how it is used in enterprise and local governance. Finally, we will discuss lessons learned applicable to mid- to large-sized enterprises engaged in their own health informatics modernization initiatives, and how enterprise architecture is a driver of technology transformation.	Ryan Harrison Enterprise Architect Centers for Disease Control and Prevention
9:25AM	Una Lee Leaves LAS SW2722 Michelle Paucar leaves LAS SW2722 Isrrael Garcia leaves LAS SW2722 Nicholas Wooldridge leaves LAS SW2722 Elizabeth Beltran leaves LAS SW2722		
10:00 AM to 11:00 AM	Education Session: Empowering Rural Healthcare: Strategic Leap with Generative Artificial Intelligence	Rural healthcare often faces distinct hurdles. Hear the inspiring story of Southern Coos Hospital and Health Center, which successfully navigated these challenges by strategically adopting Generative AI. Learn how they leveraged a variety of resources available to rural health systems and began using this technology to bridge gaps, empower their workforce and ultimately better serve their community.	David Rhew Chief Medical Officer Microsoft  Laura Kreofsky Director, Rural Health Resiliency Microsoft  Scott McEachern Director

			Southern Coos Hospital
11:30AM	Addison Porter leaves LAS SW1659		
11:15 AM to 12:15 PM	Education Session: CMS' Efforts to Modernize Crushing Fraud, Waste, and Abuse	Join Kim Brandt, Chief Operating Officer at CMS, and Jeneen Iwugo, Acting Director of the CMS Center for ProgrAMIntegrity, to learn how CMS is modernizing to better crush fraud, waste, and abuse.	Kimberly Brandt Chief Operating Officer and Deputy Administrator Centers for Medicare & Medicaid Service
12:30PM-1:30PM	HIMSS26 Exhibition Hall Open	Interact with leading healthcare technology companies to gain valuable insights into how innovations are transforming care delivery and improving outcomes across communities and care settings. Experience thousands of innovative products with hands-on and interactive demonstrations and learn from global thought leaders and experts on how technology is delivering better care for more people. *Staff will be provided a list of organizations represented from their states or districts, where applicable and HIMSS staff will lead guide staffers.	
12:28PM	Caleb Parada leaves LAS AA2859		
1:30PM-2:00PM	Lunch Break - **Meal on your own, by PTS consistent with per diem**		
1:50PM	Reggie Darby leaves LAS SW1186 James Stursberg leaves LAS SW1186		
2:00 PM to 3:00 PM	Education Session: Stronger Together: Advancing Social Determinants of Health Through Cross-State Collaboration	Health Information Exchanges (HIEs) in Colorado, Arizona and Wyoming are redefining collaboration through innovative Social Determinants of Health (SDoH) initiatives that bridge healthcare and community services. This session will explore how these states are partnering with community-based organizations to build seamless, interoperable systems that connect medical, behavioral and social care providers. By aligning shared goals, building trust and leveraging collective expertise, these HIEs are reducing duplication, improving care coordination, advancing health equity and lowering overall system costs. Presenters will share	Sarah Martin IT Manager Wyoming 211  Kelly McGann Director, Social Determinants of Health Contexture  Jackie Sievers Vice President, Social Determinants of Health and

		real-world examples, lessons learned, and practical strategies that demonstrate how cross-state collaboration and “co-opetition” can accelerate healthcare system transformation. Attendees will gain insight into how these partnerships are driving sustainable, data-informed solutions that support whole-person care and improve outcomes for vulnerable populations. The key takeaway: when HIEs work together across state lines and sectors, they can achieve greater impact, efficiency and long-term value than by working in isolation.	Government Affairs Contexture
3:15PM-4:30PM	Keynote: More Than Survival: A Remarkable Journey from Trauma to the Bedside and Beyond	At HIMSS26, Renner will take the stage to share reflections from his own experience and explore what it means to navigate adversity, lean on compassion, and move forward with purpose. His keynote offers a thoughtful look at the intersection of determination, care, and innovation and the impact they can have when people come together in moments that matter most.	Linsey Davis ABC News Live "Prime" Anchor ABC News Live  Jeremy Renner Oscar-Nominated Actor
4:10PM	Addison Porter arrives in AUS SW1659		Addison got approval for personal travel by the House Ethics Committee. Since there was not price difference in flying to AUS, there is no additional cost for Addison cover
4:55PM	Una Lee arrives in DC SW2722 Michelle Paucar arrives in DC SW2722 Isrrael Garcia arrives in DC SW2722 Nicholas Wooldridge arrives in DC SW2722 Elizabeth Beltran arrives in DC SW2722		
8:00PM	Caleb Parada arrives in DC AA2859		
10:55PM	Reggie Darby arrives in DC SW1186 James Stursberg arrives in DC SW1186		
11:43PM	Joshua Hardy leaves LAS, Arrives 7:10AM3/13/26 UA2607		
<b>Friday, March 13th</b>			
<b>Time</b>	<b>Title</b>	<b>Description</b>	<b>Speakers</b>

9:25AM	John Harry leaves LAS SW2722	
4:55 PM	John Harry arrives in DCA SW2722	

Michael Guest, Mississippi  
*Chairman*  
Mark DeSaulnier, California  
*Ranking Member*

Andrew R. Garbarino, New York  
Ashley Hinson, Iowa  
Nathaniel Moran, Texas  
Brad Knott, North Carolina

Deborah K. Ross, North Carolina  
Glenn F. Ivey, Maryland  
Sylvia R. Garcia, Texas  
Suhaz Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

## U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

Jordan Downs  
*Chief of Staff to the Chairman*

David Arrojo  
*Counsel to the Ranking Member*

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<https://Ethics.House.gov>

March 6, 2026

Ms. Michelle Paucar  
Office of the Honorable Janice Schakowsky  
2408 Rayburn House Office Building  
Washington, DC 20515

Dear Ms. Paucar:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Las Vegas, Nevada, scheduled for March 9 to 12, 2026, sponsored by Healthcare Information and Management Systems Society (HIMSS).

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest  
Chairman

Mark DeSaulnier  
Ranking Member

MG/MD:nl