



# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid or provided in-kind support for the trip: Congressional Management Foundation; With Honor

2. Travel Destination(s): Chapel Hill, North Carolina

3. Date of Departure: March 13, 2026 Date of Return: March 15, 2026

4. Name(s) of Traveler(s): Benjamin Burnett

*Note:* You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

|                            | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
|----------------------------|-------------------------------|------------------------|---------------------|---|
| Traveler                   | \$646.66                      | \$524.00               | \$383.80            |   |
| Accompanying Family Member |                               |                        |                     |   |

6.  All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

**I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: 03/24/2026

Name: Jen Daulby Title: CEO

Organization: Congressional Management Foundation

**I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: 216 7th Street SE, Washington, DC 20003

Telephone: 202-546-0100 Email: cleclere@congressfoundation.org

*Committee staff may contact the above-named individual if additional information is required.*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

# COMMITTEE ON ETHICS

## TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

**Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date.** Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Benjamin Burnett

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

**I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.**

Signature: 

Name of Signatory (if other than traveler): \_\_\_\_\_

For Staff (name of employing Member or Committee): Rep. Eric Swalwell (CA-14)

Office Address: 174 Cannon House Office Building

Telephone Number: 2022255065

Email Address of Contact Person: Benjamin.Burnett@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

**NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.**

**KEEP A COPY OF THIS FORM.** Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

# COMMITTEE ON ETHICS

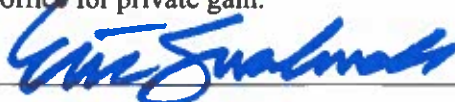
## TRAVELER FORM

1. Name of Traveler: Benjamin Burnett
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Management Foundation
3. City and State **OR** Foreign Country of Travel: Chapel Hill, NC
4. a. Date of Departure: March 13, 2026 Date of Return: March 15, 2026  
b. Yes  No  Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_
5. a. Yes  No  Will you be accompanied by a family member at the sponsor's expense? **If yes:**
  - (1) Name of Accompanying Family Member: \_\_\_\_\_
  - (2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
  - (3) Yes  No  Accompanying Family Member is at least 18 years of age?
6. a. Yes  No  Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:  
\_\_\_\_\_  
\_\_\_\_\_
7. Yes  No  *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.  
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**  
As a new Chief of Staff to the Congressman, I will benefit greatly from professional development courses on leading our team, managing our budget, learning how to effectively communicate our strategic priorities, and meeting other Chiefs of Staff who I can learn from and rely on for advice.
9. **Yes  No  Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: \_\_\_\_\_



Date: \_\_\_\_\_

02/10/2026

# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.**

1. Sponsor who will be paying for the trip:

Congressional Management Foundation

2.  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

a.  The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**

b.  The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**

c.  The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: With Honor Institute

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): \_\_\_\_\_

**Please see attached.**

5. Yes  No  Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: March 13, 2026 Date of Return: March 15, 2026

7. a. City of departure: Washington, D.C.

b. Destination(s): Chapel Hill, N.C.

c. City of return: Washington, D.C.

8. **Check only one.** I represent that

a.  The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**

b.  The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**

c.  The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**
- a.  I checked 8(a) or (b) above; **OR**
  - b.  I checked 8(c) above but am not offering any lodging; **OR**
  - c.  I checked 8(c) above and am offering lodging and meals for one night; **OR**
  - d.  I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. \_\_\_\_\_
- 

10.  Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**
- a.  I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
  - b.  *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:  
See attached.
- 

13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
  - b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
  - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:  
No first class travel or chartered or private aircraft.
- 

14.  I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:
- a.  The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
  - b.  The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
    - 1) Detail the cost *per day* of meals (approximate cost may be provided): \_\_\_\_\_  
Approximately \$100 per day.
    - 2) Provide the reason for selecting the location of the event or trip: \_\_\_\_\_  
Location of University of North Carolina Chapel Hill's School of Government

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: The Rizzo Center Hotel City: Chapel Hill, N.C. Cost Per Night: \$222 (incl. bkfst)  
Reason(s) for Selecting: Owned by UNC-Chapel Hill and near campus.
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_

17.  I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

| <input type="checkbox"/> Actual Amounts<br><input checked="" type="checkbox"/> Good Faith Estimates | Total <b>Transportation</b> Expenses per Participant | Total <b>Lodging</b> Expenses per Participant | Total <b>Meal</b> Expenses per Participant |
|---|--|---|--|
| For each Member, Officer, or Employee   | \$500  | \$450 (incl. breakfast)                       | \$315                                      |
| For each Accompanying Family Member   | N/A  | N/A   | N/A  |


|                                       | <b>Other</b> Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|---------------------------------------|--|--|
| For each Member, Officer, or Employee | \$100  | Taxi or rideshare transfers.   |
| For each Accompanying Family Member   | N/A  | N/A  |

19. **Check only one:**

- a.  I certify that I am an officer of the organization listed below; **OR**
- b.  *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: February 2, 2026  
 Name: Jen Daulby Title: CEO  
 Organization: Congressional Management Foundation  
 Address: 216 Seventh Street, S.E., 2nd Floor, Washington, D.C. 20003  
 Email: jdaulby@congressfoundation.org Telephone: (202) 546-0100

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

**Primary Trip Sponsor Form**  
**Congressional Management Foundation**  
Supplemental Responses

12. CMF is the premier nonpartisan 501(c)(3) nonprofit dedicated to strengthening the First Branch. With Honor Institute, a 501(c)(3) tax-exempt nonprofit organization, fights polarization in Congress. This event is designed to strengthen the first branch through management training that focuses on de-polarization and other best practices. The University of North Carolina-Chapel Hill will host the event on its campus and related sites. CMF organized the trip in conjunction with University of North Carolina-Chapel Hill and contributed other in-kind support. With Honor Institute made a financial contribution to UNC-Chapel Hill earmarked in support of this event.

# COMMITTEE ON ETHICS

## ADDITIONAL TRIP SPONSOR FORM

This form should be completed by an organization that provides funds, services, or in-kind assistance to another entity to underwrite, in whole or in part, a trip or an event, meal, or activity that will occur during a trip, or a necessary expense that will be incurred during a trip, with express or implicit knowledge or understanding that one or more House Members or employees may participate in or attend that trip or event, or otherwise may be beneficiaries of the gift or donation. **Provide a copy of your completed form to the primary sponsor of the trip.**

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.**

1. Name of Primary Trip Sponsor for this trip: Congressional Management Foundation
2. Name of your organization: With Honor Institute
3. Yes  No  Is your organization designated a § 501(c)(3) charitable organization by the Internal Revenue Service?
4. Yes  No  Does your organization receive funding from any foreign government or multinational organization?
5. **Check one.** I certify that my organization:
  - a.  Has provided a grant, gift, or donation to the above-named Primary Trip Sponsor and conducts an audit or review of its grant, gift, or donation to ensure that the funds are spent in accordance with the terms of its grant, gift, or donation. **OR**
  - b.  Has had a direct role in the organizing, planning, or conducting of a trip to  
Destination: \_\_\_\_\_ on Date: \_\_\_\_\_  
that is being organized or arranged by the above-named Primary Trip Sponsor. **OR**
  - c.  Has provided in-kind support to the above-named Primary Trip Sponsor (e.g., meeting planning assistance, meeting space and set-up, and paying for expenses related to this trip directly to the service provider).
6. **Check only one:**
  - a.  My organization does not employ or retain a registered federal lobbyist or foreign agent **OR**
  - b.  My organization employs a registered federal lobbyist or foreign agent, but their involvement in planning, organizing, or arranging the trip was *de minimis* under the travel regulations.
7. **I certify by my signature that**
  - a. I read and understand the Committee's Travel Regulations;
  - b. I am not a registered federal lobbyist or registered foreign agent;
  - c. I am an officer of this organization and am duly authorized to sign this form; and
  - d. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:  10/2, 2025 17:59:44 EDT Date: 10/2/25

Name: Allan E Filip Title: Executive Vice President

Organization: With Honor

Address: 700 Pennsylvania Ave SE, Washington, DC 20003

Telephone: 8105889687 Email: filip@withhonor.org

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).



**Department of the Treasury**  
**Internal Revenue Service**  
**Tax Exempt and Government Entities**  
P.O. Box 2508  
Cincinnati, OH 45201

WITH HONOR INSTITUTE  
700 PENNSYLVANIA AVE SE UNIT 380  
WASHINGTON, DC 20003

**Date:**  
11/01/2023

**Employer ID number:**  
92-3112476

**Person to contact:**  
Name: Suzanne Richey  
ID number: 50750  
Telephone: 877-829-5500

**Accounting period ending:**  
December 31

**Public charity status:**  
170(b)(1)(A)(vi)

**Form 990 / 990-EZ / 990-N required:**  
Yes

**Effective date of exemption:**  
March 17, 2023

**Contribution deductibility:**  
Yes

**Addendum applies:**  
No

**DLN:**  
26053490005633

Dear Applicant:

We're pleased to tell you we determined you're exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3). Donors can deduct contributions they make to you under IRC Section 170. You're also qualified to receive tax deductible bequests, devises, transfers or gifts under Section 2055, 2106, or 2522. This letter could help resolve questions on your exempt status. Please keep it for your records.

Organizations exempt under IRC Section 501(c)(3) are further classified as either public charities or private foundations. We determined you're a public charity under the IRC Section listed at the top of this letter.

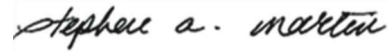
If we indicated at the top of this letter that you're required to file Form 990/990-EZ/990-N, our records show you're required to file an annual information return (Form 990 or Form 990-EZ) or electronic notice (Form 990-N, the e-Postcard). If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked.

If we indicated at the top of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

For important information about your responsibilities as a tax-exempt organization, go to [www.irs.gov/charities](http://www.irs.gov/charities). Enter "4221-PC" in the search bar to view Publication 4221-PC, Compliance Guide for 501(c)(3) Public Charities, which describes your recordkeeping, reporting, and disclosure requirements.

We sent a copy of this letter to your representative as indicated in your power of attorney.

Sincerely,

A handwritten signature in black ink that reads "Stephen A. Martin". The signature is written in a cursive style.

Stephen A. Martin  
Director, Exempt Organizations  
Rulings and Agreements



CONGRESSIONAL  
MANAGEMENT  
FOUNDATION

## **CMF's Bipartisan Chiefs of Staff Retreat – A Leadership Summit Hosted at the University of North Carolina**

### **About CMF:**

The Congressional Management Foundation (CMF) is the premier bipartisan 501(c)(3) foundation dedicated to strengthening the First Branch of government, having served the Capitol Hill community for nearly 50 years. As champions for a more effective Congress, CMF provides hands-on, actionable support and essential resources to Members and their staff.

### **Background:**

This March, CMF will bring together a bipartisan group of House Chiefs of Staff for a retreat designed to strengthen leadership and management skills, foster trusted relationships across the aisle, and provide the space to step back from the day-to-day to think strategically about leading in Congress. Hosted in partnership with the UNC School of Government, the retreat will blend expert-led professional development with unique campus experiences, meaningful conversations with distinguished leaders, and opportunities to connect with peers in a collaborative, nonpartisan setting.

### **Some retreat highlights will include:**

- Interactive management and leadership sessions taught by UNC School of Government faculty and nationally recognized experts.
- Skill-building workshops on collaboration, resiliency, civic discourse, and leading high-performing teams.
- Tours of UNC landmarks, including Kenan Memorial Stadium, the Dean E. Smith Center, and the Morehead Planetarium, and attendance at UNC-sponsored events
- Opportunities to connect and build lasting bipartisan relationships with fellow Chiefs of Staff in a relaxed, retreat-style setting.

The application process is now open and will close on February 9. All nominees are evaluated by CMF Staff and will be contacted if accepted by February 11. Lodging, food, and transportation during the retreat will be provided by the University of North Carolina and CMF. Lodging will be at the Rizzo Center Hotel 150 Dubose Home Lane. However, accepted staff must secure travel to and from Chapel Hill.

# Congressional Management Foundation

With financial support from With Honor Institute 501(c)(3)

## Chief of Staff Leadership and Management Training Retreat

Rizzo Center

University of North Carolina–Chapel Hill

Chapel Hill, NC

March 13-15, 2026

**MISSION GOALS:** *CMF will bring together a bipartisan group of House Chiefs of Staff for a retreat designed to strengthen leadership and management skills, foster trusted relationships across the aisle, and provide the space to step back from the day-to-day to think strategically about leading in Congress. Hosted in partnership with With Honor Institute and the UNC School of Government, the retreat will blend expert-led professional development with unique campus experiences, meaningful conversations with distinguished leaders, and opportunities to connect with peers in a collaborative, nonpartisan setting.*

**RELEVANCE TO OFFICIAL DUTIES:** *The subject matter of the trip is important to House Chiefs of Staff because they are likely to face the challenges and opportunities considered and discussed at the retreat.*

**LOCATION:** *The purpose of travel to Chapel Hill, North Carolina, is to attend training and related discussions taught and led by experts convened by Congressional Management Foundation in cooperation with the University of North Carolina–Chapel Hill School of Government, which is located nearby.*

## ITINERARY

### Friday, March 13

UNC School of Government, Room 2403

Casual attire recommended, comfortable walking shoes

Travel: D.C. area to Chapel Hill, N.C., via reimbursed coach class bus, train, or airfare or mileage reimbursement for travel using personal vehicle.

Transfer from applicable station to Rizzo Center via reimbursed taxi or rideshare. The Rizzo Center does not charge for on-site parking for those traveling using personal vehicles.

2:00 p.m.

#### **Welcome**

Jen Daulby, Congressional Management Foundation

Aimee Wall, UNC School of Government

- Introducing the concepts and views beneficial to congressional staff managers that will be considered and discussed at the retreat and outlining ways in which attendees can expand their professional development and network.

2:30 p.m.

#### **Introductions**

Willow Jacobson, UNC School of Government

- Introducing the participants and facilitators who will engage at the retreat and outlining ways in which attendees can expand their professional development and network.

3:00 p.m.

#### **The Public Context of Managing and Leading**

Jen Daulby, Congressional Management Foundation

Willow Jacobson, UNC School of Government

- Recognize and consider the unique demands and realities of leading in this complex public sector environment—including political, legal, and institutional dynamics.
- Explore the importance of the role and the impact that it has.

4:00 p.m.

#### **Campus Tour**

Maria Estorino, Vice Provost for University Libraries and University Librarian

Nicholas Graham, University Archivist

- This tour will offer attendees to understand the historic context of UNC as a site of learning for public servants in the context of the program to improve their ability as a chief of staff.

5:30 p.m.

#### **Reception and Dinner**

The Carolina Club, Dowd-Harris Room  
Lee Roberts, Chancellor, UNC Chapel Hill

- This meal will offer attendees—all Chiefs of Staff in U.S. House of Representatives offices—the unique space and opportunity to reflect and share their thoughts on the program’s topics with their peer group.

The entirety of the allotted time for the working lunch will be spent covering officially-connected activity.

## **Saturday, March 14**

Rizzo Center, [add room]

Casual/business casual attire recommended

### **9:00 a.m. Q&A with Jeff Buckeye**

Jen Daulby, Congressional Management Foundation

- This Q&A session with a private sector chief of staff will allow attendees to better understand the context of the chief of staff role outside of just their work in the House of Representatives, and take away learnings from other leaders in the field to apply to their own office.

### **10:30 a.m. Break**

### **11:00 a.m. Vision and Values that Drive Your Team**

Willow Jacobson, School of Government

- This session will help attendees learn how to set goals and priorities with clear vision to align their Member’s values with their strategic plan leading an office.

### **11:45 a.m. Individual and Shared Challenges For Your Team**

Anita Brown-Graham, School of Government

- This session will help attendees better understand how to lead and manage their staff under the high pressure situations in the House of Representatives.

### **12:30 p.m. Lunch**

Rizzo Center, [add room]

- This meal will give attendees a chance to decompress and engage with their chief of staff colleagues to discuss the lessons learned from earlier in the day.

The entirety of the allotted time for the working lunch will be spent covering officially-connected activity.

### **1:30 p.m. Key Elements of High-Performing Teams**

SOG faculty, School of Government

- This session will teach attendees how to identify what elements of their staff will help lead to better outcomes by becoming a high performing team.

**2:30 p.m. Break**

**3:00 p.m. Finding Common Ground**

John Rose, Professor of the Practice, UNC School of Civic Life and Leadership

Jed Atkins, Dean, UNC School of Civic Life and Leadership

- This session will teach attendees how to find common ground among different stakeholders, a key skill for leaders in congressional offices.

**4:30 p.m. Wrap-up and Recess**

- Offering the opportunity for attendees to engage in a guided reflection of the work of the past several days and tips for applying these new skills in the practical workplace

**6:00 p.m. Cocktail hour (business casual attire)**

Front Porch, DuBose House at the Rizzo Center

- This reception will offer attendees—all Chiefs of Staff in U.S. House of Representatives offices—the unique space and opportunity to reflect and share their thoughts on the day's topics with their peer group.

The entirety of the allotted time for the working lunch will be spent covering officially-connected activity.

**7:00 p.m. Dinner**

DuBose House at the Rizzo Center

*Keynote:* Pat Berges, Founder, H3 Leadership

- This meal and keynote will give the attendees the opportunity to learn from a leading expert on high performing teams to understand how they can apply these lessons to their own office.

The entirety of the allotted time for the working lunch will be spent covering officially-connected activity.

## Sunday, March 15

- 9:00 a.m. Welcome and Debrief**  
Willow Jacobson, School of Government  
Kim Nelson, School of Government
- Introducing the concepts and views beneficial to congressional staff managers for the day's session that will be considered and discussed and how the previous learnings of the program will be applied to it.

- 9:15 a.m. Taking Care of Ourselves: Building Resilience, Avoiding Burnout**  
Robert Goldberg, Organization Insight

Most organizations and professionals who work in them have been operating at hyper-pace over the past few years, with multiple priorities and challenges. It can be both exciting and exhausting. The pace of change is not expected to slow down, but how we manage ourselves is something we can control. During this highly interactive workshop, you will have the opportunity to:

- Learn practical tools and mindsets to help you become more personally resilient
- Understand how to avoid burnout (and support others) by recognizing the signs and what actions to take
- Build deeper relationships with other individuals experiencing similar challenges

- 10:30 a.m. Break**

- 11:45 a.m. Taking Care of Ourselves (cont.)**

- 12:15 p.m. Closing Remarks**  
Jen Daulby, CMF
- Offering the opportunity for attendees to engage in a guided reflection of the work of the past several days and tips for applying these new skills in the practical workplace

**Grab and Go Lunch available**

- Travel:** Chapel Hill, N.C., to D.C. area via reimbursed coach class bus, train, or airfare or mileage reimbursement for travel using personal vehicle.

The Rizzo Center does not charge for on-site parking for those traveling using personal vehicles.

| <b><u>First Name</u></b> | <b><u>Last Name</u></b> | <b><u>Office</u></b>                  | <b><u>Reason</u></b>                                     |
|--------------------------|-------------------------|---------------------------------------|--|
| Aaron                    | Bonnaure                | House Majority Chief Deputy Whip      | Chief of Staff. All have been invited to this COS event. |
| Brett                    | Horton                  | House Majority Leader                 | Chief of Staff. All have been invited to this COS event. |
| David                    | Hoppe                   | Speaker of the House                  | Chief of Staff. All have been invited to this COS event. |
| Hayden                   | Haynes                  | Speaker of the House                  | Chief of Staff. All have been invited to this COS event. |
| Kyle                     | Parker                  | Helsinki Commission                   | Chief of Staff. All have been invited to this COS event. |
| Robert                   | Boland                  | House Majority Whip                   | Chief of Staff. All have been invited to this COS event. |
| Michael                  | Horanburg               | Rep. Nick Begich III (AK01 R)         | Chief of Staff. All have been invited to this COS event. |
| Madison                  | Green Gentile           | Rep. Barry Moore (AL01 R)             | Chief of Staff. All have been invited to this COS event. |
| Tristan                  | Breaux                  | Rep. Shomari C. Figures (AL02 D)      | Chief of Staff. All have been invited to this COS event. |
| Haley                    | Wilson                  | Rep. Mike Rogers (AL03 R)             | Chief of Staff. All have been invited to this COS event. |
| Chris                    | Lawson                  | Rep. Robert B. Aderholt (AL04 R)      | Chief of Staff. All have been invited to this COS event. |
| Elta                     | Sullins                 | Rep. Dale Strong (AL05 R)             | Chief of Staff. All have been invited to this COS event. |
| Terry                    | Allen                   | Rep. Gary Palmer (AL06 R)             | Chief of Staff. All have been invited to this COS event. |
| Hillary                  | Beard                   | Rep. Terri Sewell (AL07 D)            | Chief of Staff. All have been invited to this COS event. |
| Janet                    | Rossi                   | Rep. Rick Crawford (AR01 R)           | Chief of Staff. All have been invited to this COS event. |
| Brooke                   | Bennett                 | Rep. French Hill (AR02 R)             | Chief of Staff. All have been invited to this COS event. |
| Beau                     | Walker                  | Rep. Steve Womack (AR03 R)            | Chief of Staff. All have been invited to this COS event. |
| Nancy                    | Peele                   | Rep. Bruce Westerman (AR04 R)         | Chief of Staff. All have been invited to this COS event. |
| Leafaina                 | Yahn                    | Del. Amata Coleman Radewagen (AS01 R) | Chief of Staff. All have been invited to this COS event. |
| Gregory                  | Smith                   | Rep. Eli Crane (AZ02 R)               | Chief of Staff. All have been invited to this COS event. |
| Sarah                    | Ghermay                 | Rep. Yassamin Ansari (AZ03 D)         | Chief of Staff. All have been invited to this COS event. |
| Bradley                  | Howard                  | Rep. Greg Stanton (AZ04 D)            | Chief of Staff. All have been invited to this COS event. |
| Kate                     | LaBorde                 | Rep. Andy Biggs (AZ05 R)              | Chief of Staff. All have been invited to this COS event. |
| Becky                    | Freeman                 | Rep. Juan Ciscomani (AZ06)            | Chief of Staff. All have been invited to this COS event. |
| Amy                      | Emerick Clerklin        | Arizona District 7 (AZ07)             | Chief of Staff. All have been invited to this COS event. |
| Kip                      | Talley                  | Rep. Abraham Hamadeh (AZ08 R)         | Chief of Staff. All have been invited to this COS event. |
| Leslie                   | Foti                    | Rep. Paul Gosar (AZ09 R)              | Chief of Staff. All have been invited to this COS event. |
| Mark                     | Spannagel               | Rep. Doug LaMalfa (CA01 R)            | Chief of Staff. All have been invited to this COS event. |
| Joe                      | Sheehy                  | Rep. Jared Huffman (CA02 D)           | Chief of Staff. All have been invited to this COS event. |
| Bob                      | Holste                  | Rep. Kevin Kiley (CA03 R)             | Chief of Staff. All have been invited to this COS event. |
| Melanie                  | Rhinehart Van Tassell   | Rep. Mike Thompson (CA04 D)           | Chief of Staff. All have been invited to this COS event. |
| Rocky                    | Deal                    | Rep. Tom McClintock (CA05)            | Chief of Staff. All have been invited to this COS event. |

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| Nancy     | Juarez             | Rep. Ami Bera (CA06)                  | Chief of Staff. All have been invited to this COS event. |
| Jeremy    | Marcus             | Rep. Doris Matsui (CA07 D)            | Chief of Staff. All have been invited to this COS event. |
| Bradley   | Bottoms            | Rep. John Garamendi (CA08 D)          | Chief of Staff. All have been invited to this COS event. |
| Rachael   | Goldenberg         | Rep. Josh Harder (CA09 D)             | Chief of Staff. All have been invited to this COS event. |
| Sarah     | Jackson            | Rep. Mark DeSaulnier (CA10 D)         | Chief of Staff. All have been invited to this COS event. |
| Terri     | McCullough         | Rep. Nancy Pelosi (CA11 D)            | Chief of Staff. All have been invited to this COS event. |
| Diala     | Jadallah-Redding   | Rep. Lateefah Simon (CA12 D)          | Chief of Staff. All have been invited to this COS event. |
| Ben       | Rodriguez          | Rep. Adam Gray (CA13 D)               | Chief of Staff. All have been invited to this COS event. |
| Yardena   | Wolf               | Rep. Eric Swalwell (CA14 D)           | Chief of Staff. All have been invited to this COS event. |
| Kate      | Kenworthy          | Rep. Kevin Mullin (CA15 D)            | Chief of Staff. All have been invited to this COS event. |
| Tim       | Del Monaco         | Rep. Sam Liccardo (CA16 D)            | Chief of Staff. All have been invited to this COS event. |
| Marie     | Baldassarre        | Rep. Ro Khanna (CA17 D)               | Chief of Staff. All have been invited to this COS event. |
| Ricky     | Le                 | Rep. Zoe Lofgren (CA18 D)             | Chief of Staff. All have been invited to this COS event. |
| Mark      | Dennin             | Rep. Jimmy Panetta (CA19 D)           | Chief of Staff. All have been invited to this COS event. |
| Katherine | Sears              | Rep. Vince Fong (CA20 R)              | Chief of Staff. All have been invited to this COS event. |
| Juan      | Lopez              | Rep. Jim Costa (CA21 D)               | Chief of Staff. All have been invited to this COS event. |
| Andrew    | Renteria           | Rep. David Valadao (CA22 R)           | Chief of Staff. All have been invited to this COS event. |
| Lorissa   | Bounds             | Rep. Jay Obernolte (CA23 R)           | Chief of Staff. All have been invited to this COS event. |
| Jeremy    | Tittle             | Rep. Salud Carbajal (CA24 D)          | Chief of Staff. All have been invited to this COS event. |
| Scott     | Hinkle             | Rep. Raul Ruiz (CA25 D)               | Chief of Staff. All have been invited to this COS event. |
| Carina    | Armenta            | Rep. Julia Brownley (CA26 D)          | Chief of Staff. All have been invited to this COS event. |
| Jennifer  | Goedke             | Rep. George T. Whitesides (CA27 D)    | Chief of Staff. All have been invited to this COS event. |
| David     | Silberg            | Rep. Judy Chu (CA28 D)                | Chief of Staff. All have been invited to this COS event. |
| Claudia   | Urrabazo-Beckelman | Rep. Luz Rivas (CA29 D)               | Chief of Staff. All have been invited to this COS event. |
| Clay      | Schroers           | Rep. Laura Friedman (CA30 D)          | Chief of Staff. All have been invited to this COS event. |
| Martin    | Medrano            | Rep. Gilbert R. Cisneros Jr. (CA31 D) | Chief of Staff. All have been invited to this COS event. |
| Johan     | Propst             | Rep. Brad Sherman (CA32 D)            | Chief of Staff. All have been invited to this COS event. |
| Boris     | Medzhibovsky       | Rep. Pete Aguilar (CA33)              | Chief of Staff. All have been invited to this COS event. |
| Carlos    | Paz                | Rep. Jimmy Gomez (CA34 D)             | Chief of Staff. All have been invited to this COS event. |
| Matt      | Alpert             | Rep. Norma Torres (CA35 D)            | Chief of Staff. All have been invited to this COS event. |
| Marc      | Cevasco            | Rep. Ted Lieu (CA36 D)                | Chief of Staff. All have been invited to this COS event. |
| Jim       | Cho                | Rep. Sydney Kamlager-Dove (CA37 D)    | Chief of Staff. All have been invited to this COS event. |
| Molly     | Carey              | Rep. Linda Sanchez (CA38 D)           | Chief of Staff. All have been invited to this COS event. |

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| Richard   | McPike           | Rep. Mark Takano (CA39 D)           | Chief of Staff. All have been invited to this COS event. |
| Patrick   | Mocete           | Rep. Young Kim (CA40 R)             | Chief of Staff. All have been invited to this COS event. |
| Rebecca   | Keightley        | Rep. Ken Calvert (CA41 R)           | Chief of Staff. All have been invited to this COS event. |
| Patrick   | Swymer           | Rep. Robert Garcia (CA42 D)         | Chief of Staff. All have been invited to this COS event. |
| J Ellis   | McGinnis         | Rep. Maxine Waters (CA43 D)         | Chief of Staff. All have been invited to this COS event. |
| Liam      | Forsythe         | Rep. Nanette Diaz Barragan (CA44 D) | Chief of Staff. All have been invited to this COS event. |
| Dao       | Nguyen           | Rep. Derek Tran (CA45 D)            | Chief of Staff. All have been invited to this COS event. |
| Rene      | Munoz            | Rep. Lou Correa (CA46 D)            | Chief of Staff. All have been invited to this COS event. |
| Steffanie | Bezruki          | Rep. Dave Min (CA47 D)              | Chief of Staff. All have been invited to this COS event. |
| Veronica  | Wong             | Rep. Darrell Issa (CA48 R)          | Chief of Staff. All have been invited to this COS event. |
| Jonathan  | Gilbert          | Rep. Mike Levin (CA49 D)            | Chief of Staff. All have been invited to this COS event. |
| MaryAnne  | Pintar           | Rep. Scott Peters (CA50)            | Chief of Staff. All have been invited to this COS event. |
| Amy       | Kuhn             | Rep. Sara Jacobs (CA51 D)           | Chief of Staff. All have been invited to this COS event. |
| Larry     | Cohen            | Rep. Juan Vargas (CA52 D)           | Chief of Staff. All have been invited to this COS event. |
| Joeana    | Middleton        | Rep. Diana DeGette (CO01 D)         | Chief of Staff. All have been invited to this COS event. |
| Bo        | Morris           | Rep. Joe Neguse (CO02 D)            | Chief of Staff. All have been invited to this COS event. |
| Nick      | Bayer            | Rep. Jeff Hurd (CO03 R)             | Chief of Staff. All have been invited to this COS event. |
| Brian     | Calabrese        | Rep. Jeff Crank (CO05 R)            | Chief of Staff. All have been invited to this COS event. |
| Mitchell  | Rivard           | Rep. Jason Crow (CO06 D)            | Chief of Staff. All have been invited to this COS event. |
| Kaylin    | Dines            | Rep. Brittany Pettersen (CO07 D)    | Chief of Staff. All have been invited to this COS event. |
| Tyler     | Moore            | Rep. Gabe Evans (CO08 R)            | Chief of Staff. All have been invited to this COS event. |
| Scott     | Stephanou        | Rep. John Larson (CT01 D)           | Chief of Staff. All have been invited to this COS event. |
| Ayanti    | Grant            | Rep. Joe Courtney (CT02)            | Chief of Staff. All have been invited to this COS event. |
| Rebecca   | Salay            | Rep. Rosa L. DeLauro (CT03 D)       | Chief of Staff. All have been invited to this COS event. |
| Cara      | Camacho          | Rep. Jim Himes (CT04 D)             | Chief of Staff. All have been invited to this COS event. |
| Anmarie   | Goyzueta         | Rep. Jahana Hayes (CT05 D)          | Chief of Staff. All have been invited to this COS event. |
| Raven     | Reeder           | Del. Eleanor Holmes Norton (DC01 D) | Chief of Staff. All have been invited to this COS event. |
| Roddy     | Flynn            | Rep. Sarah McBride (DE01 D)         | Chief of Staff. All have been invited to this COS event. |
| Frank     | Collins          | Rep. Jimmy Patronis Jr. (FL01 R)    | Chief of Staff. All have been invited to this COS event. |
| Sarah     | Gilbert          | Rep. Neal Dunn (FL02 R)             | Chief of Staff. All have been invited to this COS event. |
| Charles   | Truxal           | Rep. Kat Cammack (FL03 R)           | Chief of Staff. All have been invited to this COS event. |
| Jamie     | Robinette        | Rep. Aaron Bean (FL04 R)            | Chief of Staff. All have been invited to this COS event. |
| Jen       | Nawrocki Bradley | Rep. John Rutherford (FL05 R)       | Chief of Staff. All have been invited to this COS event. |

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| Jason    | Fischer       | Rep. Randy Fine (FL06 R)                 | Chief of Staff. All have been invited to this COS event. |
| Hannah   | Fraher        | Rep. Mike Haridopolos (FL08 R)           | Chief of Staff. All have been invited to this COS event. |
| Liana    | Guerra        | Rep. Darren Soto (FL09 D)                | Chief of Staff. All have been invited to this COS event. |
| Yuri     | Beckelman     | Rep. Maxwell Frost (FL10 D)              | Chief of Staff. All have been invited to this COS event. |
| Jaryn    | Emhof         | Rep. Daniel Webster (FL11 R)             | Chief of Staff. All have been invited to this COS event. |
| Liz      | Hittos        | Rep. Gus Bilirakis (FL12 R)              | Chief of Staff. All have been invited to this COS event. |
| Bill     | Christian     | Rep. Anna Paulina Luna (FL13 R)          | Chief of Staff. All have been invited to this COS event. |
| Lara     | Hopkins       | Rep. Kathy Castor (FL14 D)               | Chief of Staff. All have been invited to this COS event. |
| Landon   | Hoffman       | Rep. Laurel Lee (FL15 R)                 | Chief of Staff. All have been invited to this COS event. |
| Blake    | Nolan         | Rep. Vern Buchanan (FL16 R)              | Chief of Staff. All have been invited to this COS event. |
| Alex     | Blair         | Rep. Greg Steube (FL17 R)                | Chief of Staff. All have been invited to this COS event. |
| Melissa  | Kelly         | Rep. Scott Franklin (FL18 R)             | Chief of Staff. All have been invited to this COS event. |
| Mehgan   | Perez-Acosta  | Rep. Byron Donalds (FL19 R)              | Chief of Staff. All have been invited to this COS event. |
| Naomie   | Pierre-Louis  | Rep. Sheila Cherfilus-McCormick (FL20 D) | Chief of Staff. All have been invited to this COS event. |
| AnnMarie | Graham Barnes | Rep. Brian Mast (FL21 R)                 | Chief of Staff. All have been invited to this COS event. |
| Bradley  | Solyan        | Rep. Lois Frankel (FL22 D)               | Chief of Staff. All have been invited to this COS event. |
| Morgan   | Cintron       | Rep. Jared Moskowitz (FL23 D)            | Chief of Staff. All have been invited to this COS event. |
| Fanta    | Doumbia       | Rep. Frederica S. Wilson (FL24 D)        | Chief of Staff. All have been invited to this COS event. |
| Meredith | Jones         | Rep. Debbie Wasserman Schultz (FL25 D)   | Chief of Staff. All have been invited to this COS event. |
| Cesar    | Gonzalez      | Rep. Mario Diaz-Balart (FL26 R)          | Chief of Staff. All have been invited to this COS event. |
| Tom      | Moran         | Rep. Maria Elvira Salazar (FL27 R)       | Chief of Staff. All have been invited to this COS event. |
| Alex     | Ferro         | Rep. Carlos A. Gimenez (FL28)            | Chief of Staff. All have been invited to this COS event. |
| Chris    | Crawford      | Rep. Buddy Carter (GA01 R)               | Chief of Staff. All have been invited to this COS event. |
| Kenneth  | Cutts         | Rep. Sanford D. Bishop Jr. (GA02 D)      | Chief of Staff. All have been invited to this COS event. |
| Alex     | Stone         | Rep. Brian T. Jack (GA03 R)              | Chief of Staff. All have been invited to this COS event. |
| Marcus   | Garza         | Rep. Hank Johnson Jr. (GA04 D)           | Chief of Staff. All have been invited to this COS event. |
| Melanee  | Farrah        | Rep. Nikema Williams (GA05 D)            | Chief of Staff. All have been invited to this COS event. |
| Rebecca  | Walldorff     | Rep. Lucy McBath (GA06 D)                | Chief of Staff. All have been invited to this COS event. |
| Philip   | Singleton     | Rep. Rich McCormick (GA07 R)             | Chief of Staff. All have been invited to this COS event. |
| Alice    | Johnson       | Rep. Austin Scott (GA08)                 | Chief of Staff. All have been invited to this COS event. |
| Nick     | Brown         | Rep. Andrew Clyde (GA09 R)               | Chief of Staff. All have been invited to this COS event. |
| Brandon  | Phillips      | Rep. Mike Collins (GA10 R)               | Chief of Staff. All have been invited to this COS event. |
| Robert   | Adkerson      | Rep. Barry Loudermilk (GA11 R)           | Chief of Staff. All have been invited to this COS event. |

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| Heath      | Wheat      | Rep. Rick W. Allen (GA12 R)            | Chief of Staff. All have been invited to this COS event. |
| Zoe        | Prince     | Rep. David Scott (GA13 D)              | Chief of Staff. All have been invited to this COS event. |
| Ed         | Buckham    | Rep. Marjorie Taylor Greene (GA14 R)   | Chief of Staff. All have been invited to this COS event. |
| Trinajae   | Apatang    | Del. James Moylan (GU)                 | Chief of Staff. All have been invited to this COS event. |
| Tim        | Nelson     | Rep. Ed Case (HI01)                    | Chief of Staff. All have been invited to this COS event. |
| Wendy      | Clerinx    | Rep. Jill Tokuda (HI02 D)              | Chief of Staff. All have been invited to this COS event. |
| Ken        | Clifford   | Rep. Mariannette Miller-Meeks (IA01 R) | Chief of Staff. All have been invited to this COS event. |
| Ashley     | Gutwein    | Rep. Zach Nunn (IA03 R)                | Chief of Staff. All have been invited to this COS event. |
| Matthew    | Leopold    | Rep. Randy Feenstra (IA04 R)           | Chief of Staff. All have been invited to this COS event. |
| Cliff      | Bayer      | Rep. Russ Fulcher (ID01 R)             | Chief of Staff. All have been invited to this COS event. |
| Nicole     | Wallace    | Rep. Michael Simpson (ID02)            | Chief of Staff. All have been invited to this COS event. |
| Edward     | Hamb       | Rep. Jonathan Jackson (IL01 D)         | Chief of Staff. All have been invited to this COS event. |
| Matt       | McMurray   | Rep. Robin Kelly (IL02 D)              | Chief of Staff. All have been invited to this COS event. |
| Ellen      | Ray        | Rep. Delia Ramirez (IL03 D)            | Chief of Staff. All have been invited to this COS event. |
| Patty      | Garcia     | Rep. Jesus G. Garcia (IL04 D)          | Chief of Staff. All have been invited to this COS event. |
| Robyn      | Russell    | Rep. Mike Quigley (IL05 D)             | Chief of Staff. All have been invited to this COS event. |
| Chloe      | Hunt       | Rep. Sean Casten (IL06 D)              | Chief of Staff. All have been invited to this COS event. |
| Tumia      | Romero     | Rep. Danny Davis (IL07)                | Chief of Staff. All have been invited to this COS event. |
| Brian      | Kaissi     | Rep. Raja Krishnamoorthi (IL08 D)      | Chief of Staff. All have been invited to this COS event. |
| Andrew     | Orlebeke   | Rep. Jan Schakowsky (IL09)             | Chief of Staff. All have been invited to this COS event. |
| Casey      | O'Shea     | Rep. Brad Schneider (IL10 D)           | Chief of Staff. All have been invited to this COS event. |
| Samantha   | Warren     | Rep. Bill Foster (IL11 D)              | Chief of Staff. All have been invited to this COS event. |
| Matt       | McCullough | Rep. Mike Bost (IL12 R)                | Chief of Staff. All have been invited to this COS event. |
| John       | Lee        | Rep. Nikki Budzinski (IL13 D)          | Chief of Staff. All have been invited to this COS event. |
| Caroline   | Paris-Behr | Rep. Lauren Underwood (IL14 D)         | Chief of Staff. All have been invited to this COS event. |
| William    | Wadsworth  | Rep. Mary Miller (IL15 R)              | Chief of Staff. All have been invited to this COS event. |
| Mary Ellen | Richardson | Rep. Darin LaHood (IL16 R)             | Chief of Staff. All have been invited to this COS event. |
| Joe        | Diver      | Rep. Eric Sorensen (IL17 D)            | Chief of Staff. All have been invited to this COS event. |
| Kevin      | Spicer     | Rep. Frank J. Mrvan III (IN01 D)       | Chief of Staff. All have been invited to this COS event. |
| Ben        | Falkowski  | Rep. Rudy Yakym III (IN02 R)           | Chief of Staff. All have been invited to this COS event. |
| Joe        | Kirby      | Rep. Marlin A. Stutzman (IN03 R)       | Chief of Staff. All have been invited to this COS event. |
| Sarah      | Rosnick    | Rep. Jim Baird (IN04 R)                | Chief of Staff. All have been invited to this COS event. |
| Kristi     | Risk       | Rep. Victoria Spartz (IN05 R)          | Chief of Staff. All have been invited to this COS event. |

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| Ryan      | Kelly           | Rep. Victoria Spartz (IN05 R)      | Chief of Staff. All have been invited to this COS event. |
| Jeff      | Bishop          | Rep. Jefferson Shreve (IN06 R)     | Chief of Staff. All have been invited to this COS event. |
| Megan     | Sims            | Rep. Andre Carson (IN07 D)         | Chief of Staff. All have been invited to this COS event. |
| Michael   | Curcio          | Rep. Mark Messmer (IN08 R)         | Chief of Staff. All have been invited to this COS event. |
| Kyle      | Kizzier         | Rep. Erin Houchin (IN09 R)         | Chief of Staff. All have been invited to this COS event. |
| Brandon   | Harder          | Rep. Tracey Mann (KS01 R)          | Chief of Staff. All have been invited to this COS event. |
| Krisann   | Pearce          | Rep. Derek Schmidt (KS02 R)        | Chief of Staff. All have been invited to this COS event. |
| Allison   | Teixeira Sulier | Rep. Sharice Davids (KS03 D)       | Chief of Staff. All have been invited to this COS event. |
| Joshua    | Bell            | Rep. Ron Estes (KS04 R)            | Chief of Staff. All have been invited to this COS event. |
| Caroline  | Cash            | Rep. James Comer Jr. (KY01 R)      | Chief of Staff. All have been invited to this COS event. |
| Lauren    | Hodge           | Rep. Brett Guthrie (KY02 R)        | Chief of Staff. All have been invited to this COS event. |
| Amy       | Soenksen        | Rep. Morgan McGarvey (KY03 D)      | Chief of Staff. All have been invited to this COS event. |
| Matt      | Gurtler         | Rep. Thomas Massie (KY04 R)        | Chief of Staff. All have been invited to this COS event. |
| Karen     | Kelly           | Rep. Hal Rogers (KY05 R)           | Chief of Staff. All have been invited to this COS event. |
| Mary      | Rosado          | Rep. Andy Barr IV (KY06 R)         | Chief of Staff. All have been invited to this COS event. |
| Megan     | Bel Miller      | Rep. Steve Scalise (LA01 R)        | Chief of Staff. All have been invited to this COS event. |
| Willie    | Lyles           | Rep. Troy Carter (LA02 D)          | Chief of Staff. All have been invited to this COS event. |
| Andrew    | David           | Rep. Clay Higgins (LA03 R)         | Chief of Staff. All have been invited to this COS event. |
| Ruth      | Ward            | Rep. Mike Johnson (LA04 R)         | Chief of Staff. All have been invited to this COS event. |
| Ted       | Verrill         | Rep. Julia Letlow (LA05 R)         | Chief of Staff. All have been invited to this COS event. |
| Jared     | Evans           | Rep. Cleo Fields (LA06 D)          | Chief of Staff. All have been invited to this COS event. |
| Elizabeth | O'Hara          | Rep. Richard E. Neal (MA01 D)      | Chief of Staff. All have been invited to this COS event. |
| Jennifer  | Chandler        | Rep. Jim McGovern (MA02 D)         | Chief of Staff. All have been invited to this COS event. |
| Mark      | McDevitt        | Rep. Lori Trahan (MA03 D)          | Chief of Staff. All have been invited to this COS event. |
| Liz       | Amster          | Rep. Jake Auchincloss (MA04 D)     | Chief of Staff. All have been invited to this COS event. |
| Elizabeth | Amster          | Rep. Jake Auchincloss (MA04 D)     | Chief of Staff. All have been invited to this COS event. |
| Brooke    | Scannell        | Rep. Katherine Clark (MA05 D)      | Chief of Staff. All have been invited to this COS event. |
| Rick      | Jakious         | Rep. Seth Moulton (MA06)           | Chief of Staff. All have been invited to this COS event. |
| Sarah     | Groh            | Rep. Ayanna Pressley (MA07 D)      | Chief of Staff. All have been invited to this COS event. |
| Kevin     | Ryan            | Rep. Stephen F. Lynch (MA08 D)     | Chief of Staff. All have been invited to this COS event. |
| Garrett   | Donovan         | Rep. Bill Keating (MA09 D)         | Chief of Staff. All have been invited to this COS event. |
| Matthew   | Hutson          | Rep. Andy Harris (MD01 R)          | Chief of Staff. All have been invited to this COS event. |
| Sean      | Naron           | Rep. Johnny Olszewski Jr. (MD02 D) | Chief of Staff. All have been invited to this COS event. |

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| James    | DeAtley     | Rep. Sarah K. Elfreth (MD03 D)       | Chief of Staff. All have been invited to this COS event. |
| Aaron    | Harawa      | Rep. Glenn Ivey (MD04 D)             | Chief of Staff. All have been invited to this COS event. |
| Jim      | Notter      | Rep. Steny Hoyer (MD05 D)            | Chief of Staff. All have been invited to this COS event. |
| Sonny    | Holding     | Rep. April McClain Delaney (MD06 D)  | Chief of Staff. All have been invited to this COS event. |
| Allegra  | Carson      | Rep. Kweisi Mfume (MD07 D)           | Chief of Staff. All have been invited to this COS event. |
| Jeremy   | Hekhuis     | Rep. Jamie Raskin (MD08 D)           | Chief of Staff. All have been invited to this COS event. |
| Jesse    | Connolly    | Rep. Chellie Pingree (ME01)          | Chief of Staff. All have been invited to this COS event. |
| Margaret | Reynolds    | Rep. Jared Golden (ME02 D)           | Chief of Staff. All have been invited to this COS event. |
| Tony     | Lis         | Rep. Jack Bergman (MI01 R)           | Chief of Staff. All have been invited to this COS event. |
| Lindsay  | Ryan        | Rep. John Moolenaar (MI02 R)         | Chief of Staff. All have been invited to this COS event. |
| Rikki    | Miller      | Rep. Hillary Scholten (MI03 D)       | Chief of Staff. All have been invited to this COS event. |
| Todd     | Whiteman    | Rep. Bill Huizenga (MI04 R)          | Chief of Staff. All have been invited to this COS event. |
| Mike     | Rorke       | Rep. Tim Walberg (MI05 R)            | Chief of Staff. All have been invited to this COS event. |
| Meg      | Makarewicz  | Rep. Debbie Dingell (MI06 D)         | Chief of Staff. All have been invited to this COS event. |
| Kyle     | VonEnde     | Rep. Tom Barrett (MI07 R)            | Chief of Staff. All have been invited to this COS event. |
| Shane    | Wolfe       | Rep. Kristen McDonald Rivet (MI08 D) | Chief of Staff. All have been invited to this COS event. |
| Nick     | Hawatmeh    | Rep. Lisa McClain (MI09 R)           | Chief of Staff. All have been invited to this COS event. |
| Jackson  | Gross       | Rep. John James (MI10 R)             | Chief of Staff. All have been invited to this COS event. |
| Justin   | German      | Rep. Haley Stevens (MI11 D)          | Chief of Staff. All have been invited to this COS event. |
| Larissa  | Richardson  | Rep. Rashida Tlaib (MI12)            | Chief of Staff. All have been invited to this COS event. |
| Linto    | Thomas      | Rep. Shri Thanedar (MI13 D)          | Chief of Staff. All have been invited to this COS event. |
| David    | FitzSimmons | Rep. Brad Finstad (MN01 R)           | Chief of Staff. All have been invited to this COS event. |
| Laura    | Cottrell    | Rep. Angie Craig (MN02 D)            | Chief of Staff. All have been invited to this COS event. |
| Megan    | Hondl       | Rep. Kelly L. Morrison (MN03 D)      | Chief of Staff. All have been invited to this COS event. |
| Joshua   | Straka      | Rep. Betty McCollum (MN04)           | Chief of Staff. All have been invited to this COS event. |
| Connor   | McNutt      | Rep. Ilhan Omar (MN05 D)             | Chief of Staff. All have been invited to this COS event. |
| Taylor   | Reaves      | Rep. Tom Emmer Jr. (MN06 R)          | Chief of Staff. All have been invited to this COS event. |
| Sean     | Murphy      | Rep. Michelle Fischbach (MN07 R)     | Chief of Staff. All have been invited to this COS event. |
| Desiree  | Koetzle     | Rep. Pete Stauber (MN08 R)           | Chief of Staff. All have been invited to this COS event. |
| Whitley  | O'Neal      | Rep. Wesley Bell (MO01 D)            | Chief of Staff. All have been invited to this COS event. |
| Charlie  | Keller      | Rep. Ann Wagner (MO02 R)             | Chief of Staff. All have been invited to this COS event. |
| Charles  | Lovett      | Rep. Bob Onder (MO03 R)              | Chief of Staff. All have been invited to this COS event. |
| Michael  | Martin      | Rep. Mark Alford (MO04 R)            | Chief of Staff. All have been invited to this COS event. |

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| Christina | Mahoney         | Rep. Emanuel Cleaver II (MO05 D) | Chief of Staff. All have been invited to this COS event. |
| Buffy     | Smith           | Rep. Sam Graves (MO06 R)         | Chief of Staff. All have been invited to this COS event. |
| Kyle      | McKay           | Rep. Eric Burlison (MO07 R)      | Chief of Staff. All have been invited to this COS event. |
| Matthew   | Meyer           | Rep. Jason Smith (MO08 R)        | Chief of Staff. All have been invited to this COS event. |
| Herb      | Yamada          | Del. Kim King-Hinds (MP)         | Chief of Staff. All have been invited to this COS event. |
| Paul      | Howell          | Rep. Trent Kelly (MS01 R)        | Chief of Staff. All have been invited to this COS event. |
| Timla     | Washington      | Rep. Bennie G. Thompson (MS02 D) | Chief of Staff. All have been invited to this COS event. |
| Jordan    | Downs           | Rep. Michael Guest (MS03 R)      | Chief of Staff. All have been invited to this COS event. |
| Joe       | Nicholson       | Rep. Mike Ezell (MS04 R)         | Chief of Staff. All have been invited to this COS event. |
| Heather   | Swift           | Rep. Ryan Zinke (MT01 R)         | Chief of Staff. All have been invited to this COS event. |
| Robert    | McIntosh        | Rep. Troy Downing (MT02 R)       | Chief of Staff. All have been invited to this COS event. |
| Hannah    | Spengler        | Rep. Don Davis (NC01 D)          | Chief of Staff. All have been invited to this COS event. |
| Matt      | Lee             | Rep. Deborah Ross (NC02 D)       | Chief of Staff. All have been invited to this COS event. |
| Greg      | Brooks          | Rep. Gregory F. Murphy (NC03 R)  | Chief of Staff. All have been invited to this COS event. |
| Elizabeth | Adkins          | Rep. Valerie Foushee (NC04 D)    | Chief of Staff. All have been invited to this COS event. |
| Hunter    | Bradshaw        | Rep. Virginia Foyx (NC05 R)      | Chief of Staff. All have been invited to this COS event. |
| Alex      | Vargo           | Rep. Addison McDowell (NC06 R)   | Chief of Staff. All have been invited to this COS event. |
| Anna      | McCormack       | Rep. David Rouzer (NC07 R)       | Chief of Staff. All have been invited to this COS event. |
| Mark      | Kelly           | Rep. Mark Harris (NC08 R)        | Chief of Staff. All have been invited to this COS event. |
| Luke      | Blanchat        | Rep. Richard Hudson (NC09 R)     | Chief of Staff. All have been invited to this COS event. |
| Sean      | McCabe          | Rep. Pat Harrigan (NC10 R)       | Chief of Staff. All have been invited to this COS event. |
| Toby      | Douthat         | Rep. Chuck Edwards (NC11 R)      | Chief of Staff. All have been invited to this COS event. |
| Adrienne  | Christian       | Rep. Alma Adams (NC12 D)         | Chief of Staff. All have been invited to this COS event. |
| Danielle  | Owen            | Rep. Alma Adams (NC12 D)         | Chief of Staff. All have been invited to this COS event. |
| Kris      | Denzel          | Rep. Brad Knott (NC13 R)         | Chief of Staff. All have been invited to this COS event. |
| Philippa  | Bradley         | Rep. Tim Moore (NC14 R)          | Chief of Staff. All have been invited to this COS event. |
| Shana     | Teehan          | Rep. Julie Fedorchak (ND01 R)    | Chief of Staff. All have been invited to this COS event. |
| Jake      | Dumas           | Rep. Mike Flood (NE01 R)         | Chief of Staff. All have been invited to this COS event. |
| Mark      | Dreiling        | Rep. Don Bacon (NE02 R)          | Chief of Staff. All have been invited to this COS event. |
| Joshua    | Jackson         | Rep. Adrian Smith (NE03 R)       | Chief of Staff. All have been invited to this COS event. |
| Steven    | Carlson         | Rep. Chris Pappas (NH01 D)       | Chief of Staff. All have been invited to this COS event. |
| Mariana   | Adame de Vreeze | Rep. Maggie Goodlander (NH02 D)  | Chief of Staff. All have been invited to this COS event. |
| Mary      | Cruz            | Rep. Donald Norcross (NJ01)      | Chief of Staff. All have been invited to this COS event. |

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| Allison     | Murphy         | Rep. Jefferson Van Drew (NJ02 R)       | Chief of Staff. All have been invited to this COS event. |
| Keith       | Roachford      | Rep. Herb Conaway Jr. (NJ03 D)         | Chief of Staff. All have been invited to this COS event. |
| Mary        | Noonan         | Rep. Chris Smith (NJ04 R)              | Chief of Staff. All have been invited to this COS event. |
| Cheryl      | Krouse         | Rep. Josh Gottheimer (NJ05)            | Chief of Staff. All have been invited to this COS event. |
| Liam        | Fitzsimmons    | Rep. Frank Pallone Jr. (NJ06 D)        | Chief of Staff. All have been invited to this COS event. |
| Dan         | Scharfenberger | Rep. Tom Kean Jr. (NJ07 R)             | Chief of Staff. All have been invited to this COS event. |
| Yujin       | Lee            | Rep. Rob Menendez (NJ08 D)             | Chief of Staff. All have been invited to this COS event. |
| Benjamin    | Rich           | Rep. Nellie Pou (NJ09 D)               | Chief of Staff. All have been invited to this COS event. |
| Noelle      | Rosellini      | Rep. LaMonica R. McIver (NJ10 D)       | Chief of Staff. All have been invited to this COS event. |
| Blaine      | Boyd           | Rep. Mikie Sherrill (NJ11 D)           | Chief of Staff. All have been invited to this COS event. |
| Alex        | Huang          | Rep. Bonnie Watson Coleman (NJ12 D)    | Chief of Staff. All have been invited to this COS event. |
| Kimberly    | Espinosa       | Rep. Melanie Stansbury (NM01 D)        | Chief of Staff. All have been invited to this COS event. |
| Austin      | Yager          | Rep. Gabe Vasquez (NM02 D)             | Chief of Staff. All have been invited to this COS event. |
| Nathan      | Schelble       | Rep. Teresa Leger Fernandez (NM03 D)   | Chief of Staff. All have been invited to this COS event. |
| Mitchell    | Moonier        | Rep. Dina Titus (NV01 D)               | Chief of Staff. All have been invited to this COS event. |
| Molly       | Lowe Cutrona   | Rep. Mark Amodei (NV02 R)              | Chief of Staff. All have been invited to this COS event. |
| Lauren      | Toy            | Rep. Susie Lee (NV03 D)                | Chief of Staff. All have been invited to this COS event. |
| Yvanna      | Cancela        | Rep. Steven Horsford (NV04 D)          | Chief of Staff. All have been invited to this COS event. |
| Nicole      | Rapanos        | Rep. Nick LaLota (NY01 R)              | Chief of Staff. All have been invited to this COS event. |
| Deena       | Tauster        | Rep. Andrew Garbarino (NY02 R)         | Chief of Staff. All have been invited to this COS event. |
| Matt        | Fried          | Rep. Tom Suozzi (NY03 D)               | Chief of Staff. All have been invited to this COS event. |
| Sarah       | Carlson        | Rep. Laura A. Gillen (NY04 D)          | Chief of Staff. All have been invited to this COS event. |
| Kayla       | Williams       | Rep. Gregory W. Meeks (NY05 D)         | Chief of Staff. All have been invited to this COS event. |
| Maeve       | Healy          | Rep. Grace Meng (NY06 D)               | Chief of Staff. All have been invited to this COS event. |
| Melissa     | Jung           | Rep. Nydia Velazquez (NY07 D)          | Chief of Staff. All have been invited to this COS event. |
| Tasia       | Jackson        | Rep. Hakeem Jeffries (NY08 D)          | Chief of Staff. All have been invited to this COS event. |
| Christopher | Cox            | Rep. Yvette D. Clarke (NY09 D)         | Chief of Staff. All have been invited to this COS event. |
| Andrew      | Wright         | Rep. Dan Goldman (NY10 D)              | Chief of Staff. All have been invited to this COS event. |
| Taylor      | Weyeneth       | Rep. Nicole Malliotakis (NY11 R)       | Chief of Staff. All have been invited to this COS event. |
| John        | Doty           | Rep. Jerry Nadler (NY12 D)             | Chief of Staff. All have been invited to this COS event. |
| Robert      | Gottheim       | Rep. Jerry Nadler (NY12)               | Chief of Staff. All have been invited to this COS event. |
| Candace     | Person         | Rep. Adriano Espaillat (NY13)          | Chief of Staff. All have been invited to this COS event. |
| Mike        | Casca          | Rep. Alexandria Ocasio-Cortez (NY14 D) | Chief of Staff. All have been invited to this COS event. |

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| Angel     | Vazquez     | Rep. Ritchie Torres (NY15 D)     | Chief of Staff. All have been invited to this COS event. |
| Richard   | Orsillo     | Rep. George S. Latimer (NY16 D)  | Chief of Staff. All have been invited to this COS event. |
| Nathaniel | Soule       | Rep. Mike Lawler (NY17 R)        | Chief of Staff. All have been invited to this COS event. |
| Chris     | Walsh       | Rep. Pat Ryan (NY18 D)           | Chief of Staff. All have been invited to this COS event. |
| Daniel    | Fleiss      | Rep. Josh Riley (NY19 D)         | Chief of Staff. All have been invited to this COS event. |
| Jeff      | Morgan      | Rep. Paul D. Tonko (NY20 D)      | Chief of Staff. All have been invited to this COS event. |
| Patrick   | Hester      | Rep. Elise Stefanik (NY21 R)     | Chief of Staff. All have been invited to this COS event. |
| Abigail   | Duggan      | Rep. John W. Mannion (NY22 D)    | Chief of Staff. All have been invited to this COS event. |
| Will      | Smith       | Rep. Nick Langworthy (NY23)      | Chief of Staff. All have been invited to this COS event. |
| Spencer   | Carr        | Rep. Claudia Tenney (NY24 R)     | Chief of Staff. All have been invited to this COS event. |
| Joanne    | Stiles      | Rep. Joseph Morelle (NY25 D)     | Chief of Staff. All have been invited to this COS event. |
| Sean      | Hart        | Rep. Joseph Morelle (NY25)       | Chief of Staff. All have been invited to this COS event. |
| Adam      | Fogel       | Rep. Timothy M. Kennedy (NY26 D) | Chief of Staff. All have been invited to this COS event. |
| Reginald  | Harris      | Rep. Greg Landsman (OH01 D)      | Chief of Staff. All have been invited to this COS event. |
| Nick      | Lunneborg   | Rep. Dave Taylor (OH02 R)        | Chief of Staff. All have been invited to this COS event. |
| Todd      | Valentine   | Rep. Joyce Beatty (OH03)         | Chief of Staff. All have been invited to this COS event. |
| Kevin     | Eichinger   | Rep. Jim Jordan (OH04 R)         | Chief of Staff. All have been invited to this COS event. |
| Emily     | Benavides   | Rep. Bob Latta (OH05 R)          | Chief of Staff. All have been invited to this COS event. |
| Graham    | Lescallette | Rep. Michael Rulli (OH06 R)      | Chief of Staff. All have been invited to this COS event. |
| Mark      | O'Connell   | Rep. Michael Rulli (OH06 R)      | Chief of Staff. All have been invited to this COS event. |
| Philip    | Poe         | Rep. Max Miller (OH07 R)         | Chief of Staff. All have been invited to this COS event. |
| Connor    | White       | Rep. Warren Davidson (OH08 R)    | Chief of Staff. All have been invited to this COS event. |
| Steve     | Katich      | Rep. Marcy Kaptur (OH09 D)       | Chief of Staff. All have been invited to this COS event. |
| Jason     | Galanes     | Rep. Mike Turner (OH10 R)        | Chief of Staff. All have been invited to this COS event. |
| Conor     | Fryer       | Rep. Shontel Brown (OH11 D)      | Chief of Staff. All have been invited to this COS event. |
| Laura     | Engquist    | Rep. Troy Balderson (OH12)       | Chief of Staff. All have been invited to this COS event. |
| Hailey    | Barringer   | Rep. Emilia Sykes (OH13 D)       | Chief of Staff. All have been invited to this COS event. |
| Amanda    | Shaw Kain   | Rep. Dave Joyce (OH14 R)         | Chief of Staff. All have been invited to this COS event. |
| Kaitlyn   | Dwyer       | Rep. Mike Carey (OH15 R)         | Chief of Staff. All have been invited to this COS event. |
| Cameron   | Foster      | Rep. Kevin Hern (OK01 R)         | Chief of Staff. All have been invited to this COS event. |
| Jon       | Jones       | Rep. Josh Brecheen (OK02 R)      | Chief of Staff. All have been invited to this COS event. |
| Stacey    | Glasscock   | Rep. Frank Lucas (OK03)          | Chief of Staff. All have been invited to this COS event. |
| Will      | McPherson   | Rep. Tom Cole (OK04 R)           | Chief of Staff. All have been invited to this COS event. |

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| Amy         | Albro        | Rep. Stephanie Bice (OK05)         | Chief of Staff. All have been invited to this COS event. |
| Rachael     | Bornstein    | Rep. Suzanne Bonamici (OR01 D)     | Chief of Staff. All have been invited to this COS event. |
| Nick        | Strader      | Rep. Cliff Bentz (OR02 R)          | Chief of Staff. All have been invited to this COS event. |
| Kari        | Williamson   | Rep. Maxine Dexter (OR03 D)        | Chief of Staff. All have been invited to this COS event. |
| Karmen      | Fore         | Rep. Val Hoyle (OR04 D)            | Chief of Staff. All have been invited to this COS event. |
| Blakely     | Wall         | Rep. Janelle Bynum (OR05 D)        | Chief of Staff. All have been invited to this COS event. |
| Emily       | Creland      | Rep. Andrea Salinas (OR06 D)       | Chief of Staff. All have been invited to this COS event. |
| Joseph      | Knowles      | Rep. Brian Fitzpatrick (PA01 R)    | Chief of Staff. All have been invited to this COS event. |
| Scott       | Heppard      | Rep. Brendan Boyle (PA02 D)        | Chief of Staff. All have been invited to this COS event. |
| Kimberly    | Turner-Dixon | Rep. Dwight Evans (PA03 D)         | Chief of Staff. All have been invited to this COS event. |
| Megan       | Ruane        | Rep. Madeleine Dean (PA04 D)       | Chief of Staff. All have been invited to this COS event. |
| Armita      | Pedramrazi   | Rep. Mary Gay Scanlon (PA05 D)     | Chief of Staff. All have been invited to this COS event. |
| Michelle    | Dorothy      | Rep. Chrissy Houlahan (PA06 D)     | Chief of Staff. All have been invited to this COS event. |
| Alyssa      | Anderson     | Rep. Ryan E. Mackenzie (PA07 R)    | Chief of Staff. All have been invited to this COS event. |
| Julia       | Hearthway    | Rep. Ryan E. Mackenzie (PA07 R)    | Chief of Staff. All have been invited to this COS event. |
| Pierce      | Frauenheim   | Rep. Rob Bresnahan Jr. (PA08 R)    | Chief of Staff. All have been invited to this COS event. |
| Matthew     | Perricone    | Rep. Dan Meuser (PA09 R)           | Chief of Staff. All have been invited to this COS event. |
| Lauren      | Muglia       | Rep. Scott Perry (PA10 R)          | Chief of Staff. All have been invited to this COS event. |
| Noelle      | Britton      | Rep. Lloyd Smucker (PA11)          | Chief of Staff. All have been invited to this COS event. |
| Wasiullah   | Mohamed      | Rep. Summer Lee (PA12 D)           | Chief of Staff. All have been invited to this COS event. |
| Dante       | Cutrona      | Rep. John Joyce (PA13 R)           | Chief of Staff. All have been invited to this COS event. |
| Mike        | D'Orazio     | Rep. Guy Reschenthaler (PA14 R)    | Chief of Staff. All have been invited to this COS event. |
| Matthew     | Brennan      | Rep. Glenn Thompson Jr. (PA15 R)   | Chief of Staff. All have been invited to this COS event. |
| Kevin       | Dawson       | Rep. Mike Kelly Jr. (PA16 R)       | Chief of Staff. All have been invited to this COS event. |
| Matthew     | Koos         | Rep. Chris Deluzio (PA17 D)        | Chief of Staff. All have been invited to this COS event. |
| Maximiliano | Trujillo     | Rep. Pablo Jose Hernandez (PR01 O) | Chief of Staff. All have been invited to this COS event. |
| Dylan       | Sodaro       | Rep. Gabe Amo Jr. (RI01 D)         | Chief of Staff. All have been invited to this COS event. |
| Jess        | Vaughn       | Rep. Seth Magaziner (RI02 D)       | Chief of Staff. All have been invited to this COS event. |
| Monalisa    | Dugue        | Sen. Sheldon Whitehouse (RIS02 D)  | Chief of Staff. All have been invited to this COS event. |
| Craig       | Metz         | Rep. Joe Wilson (SC02 R)           | Chief of Staff. All have been invited to this COS event. |
| Rick        | Adkins       | Rep. Sheri Biggs (SC03 R)          | Chief of Staff. All have been invited to this COS event. |
| Heather     | Smith        | Rep. William Timmons IV (SC04 R)   | Chief of Staff. All have been invited to this COS event. |
| Joseph      | Mott         | Rep. Ralph Norman Jr. (SC05 R)     | Chief of Staff. All have been invited to this COS event. |

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| Yelberton  | Watkins         | Rep. James E. Clyburn (SC06 D)  | Chief of Staff. All have been invited to this COS event. |
| Matt       | Orf             | Rep. Russell Fry (SC07 R)       | Chief of Staff. All have been invited to this COS event. |
| Andrew     | Christianson    | Rep. Dusty Johnson (SD01 R)     | Chief of Staff. All have been invited to this COS event. |
| Susan      | Falconer        | Rep. Diane Harshbarger (TN01)   | Chief of Staff. All have been invited to this COS event. |
| Kelsey     | Greenwald       | Rep. Tim Burchett (TN02 R)      | Chief of Staff. All have been invited to this COS event. |
| Daniel     | Tidwell         | Rep. Chuck Fleischmann (TN03 R) | Chief of Staff. All have been invited to this COS event. |
| Richard    | Vaughn          | Rep. Scott DesJarlais (TN04 R)  | Chief of Staff. All have been invited to this COS event. |
| Grant      | Henry           | Rep. Andy Ogles (TN05 R)        | Chief of Staff. All have been invited to this COS event. |
| Leah       | Grider          | Rep. John Rose (TN06)           | Chief of Staff. All have been invited to this COS event. |
| William    | Courtney        | Rep. David Kustoff (TN08 R)     | Chief of Staff. All have been invited to this COS event. |
| Marilyn    | Dillihay        | Rep. Steve Cohen (TN09 D)       | Chief of Staff. All have been invited to this COS event. |
| Amanda     | Baldwin         | Rep. Nathaniel Moran (TX01 R)   | Chief of Staff. All have been invited to this COS event. |
| Kenneth    | Depew           | Rep. Dan Crenshaw (TX02 R)      | Chief of Staff. All have been invited to this COS event. |
| Hillary    | Parkinson       | Rep. Keith Self (TX03 R)        | Chief of Staff. All have been invited to this COS event. |
| Austin     | Higginbotham    | Rep. Pat Fallon (TX04 R)        | Chief of Staff. All have been invited to this COS event. |
| Matt       | Esguerra        | Rep. Lance Gooden (TX05 R)      | Chief of Staff. All have been invited to this COS event. |
| Robert     | Carretta        | Rep. Jake Elzey (TX06 R)        | Chief of Staff. All have been invited to this COS event. |
| Sarah      | Kaplan Feinmann | Rep. Lizzie Fletcher (TX07 D)   | Chief of Staff. All have been invited to this COS event. |
| Chrissi    | Lee             | Rep. Morgan Luttrell (TX08 R)   | Chief of Staff. All have been invited to this COS event. |
| Aaron      | Linfesty        | Rep. Al Green (TX09)            | Chief of Staff. All have been invited to this COS event. |
| Andrew     | Ross            | Rep. Michael McCaul (TX10 R)    | Chief of Staff. All have been invited to this COS event. |
| John       | Byers           | Rep. August Pfluger II (TX11 R) | Chief of Staff. All have been invited to this COS event. |
| Zachary    | Weidlich        | Rep. Craig Goldman (TX12 R)     | Chief of Staff. All have been invited to this COS event. |
| Casey      | Hood            | Rep. Ronny Jackson (TX13 R)     | Chief of Staff. All have been invited to this COS event. |
| Jeanette   | Whitener        | Rep. Randy Weber (TX14 R)       | Chief of Staff. All have been invited to this COS event. |
| Karen      | Navarro         | Rep. Monica De La Cruz (TX15 R) | Chief of Staff. All have been invited to this COS event. |
| Eduardo    | Lerma           | Rep. Veronica Escobar (TX16 D)  | Chief of Staff. All have been invited to this COS event. |
| Luis       | Vega            | Rep. Pete Sessions (TX17 R)     | Chief of Staff. All have been invited to this COS event. |
| Tom        | Graham          | Rep. Pete Sessions (TX17 R)     | Chief of Staff. All have been invited to this COS event. |
| Marvalette | Hunter          | Texas District 18 (TX18)        | Chief of Staff. All have been invited to this COS event. |
| Katie      | Vincentz        | Rep. Jodey Arrington (TX19 R)   | Chief of Staff. All have been invited to this COS event. |
| Ben        | Thomas          | Rep. Joaquin Castro (TX20 D)    | Chief of Staff. All have been invited to this COS event. |
| Sabrina    | Hancock         | Rep. Chip Roy (TX21 R)          | Chief of Staff. All have been invited to this COS event. |

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| Robert      | Schroeder  | Rep. Troy E. Nehls (TX22 R)      | Chief of Staff. All have been invited to this COS event. |
| Cesar       | Prieto     | Rep. Tony Gonzales II (TX23 R)   | Chief of Staff. All have been invited to this COS event. |
| Ryan        | Dilworth   | Rep. Beth Van Duynes (TX24 R)    | Chief of Staff. All have been invited to this COS event. |
| Lauren      | Holmes     | Rep. Roger Williams (TX25 R)     | Chief of Staff. All have been invited to this COS event. |
| Andrew      | Leppert    | Rep. Brandon Gill (TX26 R)       | Chief of Staff. All have been invited to this COS event. |
| Mark        | Longoria   | Rep. Michael Cloud (TX27 R)      | Chief of Staff. All have been invited to this COS event. |
| Patrick     | Oconnor    | Rep. Henry Cuellar (TX28)        | Chief of Staff. All have been invited to this COS event. |
| Chris       | McCarthy   | Rep. Sylvia Garcia (TX29 D)      | Chief of Staff. All have been invited to this COS event. |
| Kimberly    | McClain    | Rep. Jasmine Crockett (TX30 D)   | Chief of Staff. All have been invited to this COS event. |
| Jonas       | Miller     | Rep. John Carter (TX31 R)        | Chief of Staff. All have been invited to this COS event. |
| Amanda      | Pecharich  | Rep. Julie Johnson (TX32 D)      | Chief of Staff. All have been invited to this COS event. |
| Ahmed       | Elsayed    | Rep. Marc Veasey (TX33 D)        | Chief of Staff. All have been invited to this COS event. |
| Louise      | Bentsen    | Rep. Vicente Gonzalez (TX34 D)   | Chief of Staff. All have been invited to this COS event. |
| Stephanie   | Trinh      | Rep. Greg Casar (TX35 D)         | Chief of Staff. All have been invited to this COS event. |
| Lauren      | Ziegler    | Rep. Brian Babin (TX36 R)        | Chief of Staff. All have been invited to this COS event. |
| Michael     | Mucchetti  | Rep. Lloyd Doggett II (TX37 D)   | Chief of Staff. All have been invited to this COS event. |
| James       | Kyrkanides | Rep. Wesley Hunt (TX38 R)        | Chief of Staff. All have been invited to this COS event. |
| Rachel      | Wagley     | Rep. Blake Moore (UT01 R)        | Chief of Staff. All have been invited to this COS event. |
| Bryan       | Wheat      | Rep. Celeste Maloy (UT02 R)      | Chief of Staff. All have been invited to this COS event. |
| Jared       | Dallin     | Rep. Michael S. Kennedy (UT03 R) | Chief of Staff. All have been invited to this COS event. |
| Lee         | Lonsberry  | Rep. Burgess Owens (UT04 R)      | Chief of Staff. All have been invited to this COS event. |
| Carolyn     | King       | Rep. Rob Wittman (VA01 R)        | Chief of Staff. All have been invited to this COS event. |
| Jay         | Kronzer    | Rep. Jen Kiggans (VA02 R)        | Chief of Staff. All have been invited to this COS event. |
| David       | Dailey     | Rep. Bobby Scott (VA03 D)        | Chief of Staff. All have been invited to this COS event. |
| Shahid      | Ahmed      | Rep. Jennifer McClellan (VA04 D) | Chief of Staff. All have been invited to this COS event. |
| Christopher | Hall       | Rep. John McGuire III (VA05 R)   | Chief of Staff. All have been invited to this COS event. |
| Reid        | Dagul      | Rep. Ben Cline (VA06 R)          | Chief of Staff. All have been invited to this COS event. |
| Brendon     | Mills      | Rep. Eugene Vindman (VA07 D)     | Chief of Staff. All have been invited to this COS event. |
| Zachary     | Cafritz    | Rep. Don Beyer Jr. (VA08 D)      | Chief of Staff. All have been invited to this COS event. |
| James       | Decker     | Rep. Morgan Griffith (VA09 R)    | Chief of Staff. All have been invited to this COS event. |
| Abby        | Carter     | Rep. Suhas Subramanyam (VA10 D)  | Chief of Staff. All have been invited to this COS event. |
| Angeline    | Jabbar     | Del. Stacey E. Plaskett (VI01 D) | Chief of Staff. All have been invited to this COS event. |
| Megan       | Garcia     | Rep. Becca Balint (VT01 D)       | Chief of Staff. All have been invited to this COS event. |

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|---------|-----------|---------------------------------------|--|
| Aaron   | Schmidt   | Rep. Suzan DelBene (WA01 D)           | Chief of Staff. All have been invited to this COS event. |
| Collin  | Davenport | Rep. Rick Larsen (WA02 D)             | Chief of Staff. All have been invited to this COS event. |
| Emily   | Kolano    | Rep. Marie Gluesenkamp Perez (WA03 D) | Chief of Staff. All have been invited to this COS event. |
| Noah    | Yantis    | Rep. Dan Newhouse (WA04 R)            | Chief of Staff. All have been invited to this COS event. |
| Jenny   | Gorski    | Rep. Michael Baumgartner (WA05 R)     | Chief of Staff. All have been invited to this COS event. |
| Zahraa  | Saheb     | Rep. Emily Randall (WA06 D)           | Chief of Staff. All have been invited to this COS event. |
| Lilah   | Pomerance | Rep. Pramila Jayapat (WA07 D)         | Chief of Staff. All have been invited to this COS event. |
| Louise  | O'Rourke  | Rep. Kim Schrier (WA08 D)             | Chief of Staff. All have been invited to this COS event. |
| Sarah   | Servin    | Rep. Adam Smith (WA09 D)              | Chief of Staff. All have been invited to this COS event. |
| Andrew  | Noh       | Rep. Marilyn Strickland (WA10 D)      | Chief of Staff. All have been invited to this COS event. |
| Grace   | White     | Rep. Bryan Steil (WI01 R)             | Chief of Staff. All have been invited to this COS event. |
| Glenn   | Wavrunek  | Rep. Mark Pocan (WI02 D)              | Chief of Staff. All have been invited to this COS event. |
| Claire  | Osborn    | Rep. Derrick Van Orden (WI03 R)       | Chief of Staff. All have been invited to this COS event. |
| Sean    | Gard      | Rep. Gwen Moore (WI04 D)              | Chief of Staff. All have been invited to this COS event. |
| Robert  | Wagener   | Rep. Scott Fitzgerald (WI05 R)        | Chief of Staff. All have been invited to this COS event. |
| Timothy | Svoboda   | Rep. Glenn Grothman (WI06 R)          | Chief of Staff. All have been invited to this COS event. |
| Jason   | Bauknecht | Rep. Tom Tiffany (WI07 R)             | Chief of Staff. All have been invited to this COS event. |
| Tyler   | Houlton   | Rep. Tony Wied (WI08 R)               | Chief of Staff. All have been invited to this COS event. |
| Matthew | Donnellan | Rep. Carol Miller (WV01 R)            | Chief of Staff. All have been invited to this COS event. |
| James   | Hampson   | Rep. Riley M. Moore (WV02 R)          | Chief of Staff. All have been invited to this COS event. |
| Michael | Hough     | Rep. Riley M. Moore (WV02 R)          | Chief of Staff. All have been invited to this COS event. |
| Carly   | Miller    | Rep. Harriet Hageman (WY01 R)         | Chief of Staff. All have been invited to this COS event. |

Michael Guest, Mississippi  
*Chairman*  
Mark DeSaulnier, California  
*Ranking Member*

Andrew R. Garbarino, New York  
Ashley Hinson, Iowa  
Nathaniel Moran, Texas  
Brad Knott, North Carolina

Deborah K. Ross, North Carolina  
Glenn F. Ivey, Maryland  
Sylvia R. Garcia, Texas  
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

## U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

Jordan Downs  
*Chief of Staff to the Chairman*

David Arrojo  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
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Telephone: (202) 225-7103  
<https://Ethics.House.gov>

March 12, 2026

Mr. Benjamin Burnett  
Office of the Honorable Eric Swalwell  
174 Cannon House Office Building  
Washington, DC 20515

Dear Mr. Burnett:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Chapel Hill, North Carolina, scheduled for March 13 to 15, 2026, sponsored by Congressional Management Foundation and With Honor Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest  
Chairman

Mark DeSaulnier  
Ranking Member

MG/MD:eme