

# COMMITTEE ON ETHICS


## EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at [gifttravelreports@mail.house.gov](mailto:gifttravelreports@mail.house.gov), within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Name of Traveler: Sophie Khanahmadi
2. a. Name of Accompanying Relative: \_\_\_\_\_ **OR**  None  
b. Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
3. a. Dates: Departure: 9/22/25 Return: 9/24/25  
b. Dates at Personal Expense, if any: \_\_\_\_\_ **OR**  None
4. Departure City: Washington DC Destination: Virginia Beach VA Return City: Washington, DC
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended: As Deputy Staff director I learned many new management techniques through conflict resolution, learning from the Admin and how to work with downtown. I also spoke on a panel about how to bridge the gap with leadership and committees.
7. Attached to this form are **each** of the following, signify that each item is attached by checking the corresponding box:
  - a.  a completed Sponsor Post-Travel Disclosure Form;
  - b.  the Primary Trip Sponsor Form completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the Additional Sponsor Form(s);
  - c.  page 2 of the completed Traveler Form submitted by the employee; **and**
  - d.  the letter from the Committee on Ethics approving my participation on this trip.
8. a.  I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*  
b. If not, explain: Due to traffic, I was late arriving on 9/22 and missed some sessions.

**I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.**

Signature of Traveler:  Date: 10/7/25

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Brett Guthrie Date: 10/7/25

Signature of Supervising Member: 

# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid or provided in-kind support for the trip: Congressional Institute

2. Travel Destination(s): Virginia Beach, VA

3. Date of Departure: September 22, 2025 Date of Return: September 24, 2025

4. Name(s) of Traveler(s): See attached list

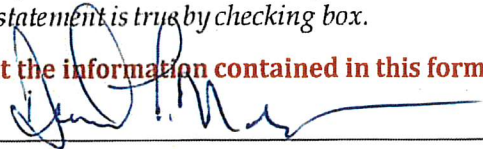
*Note:* You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

|                            | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
|----------------------------|-------------------------------|------------------------|---------------------|---------------------------------------------------------------|
| Traveler                   | \$0                           | \$363                  | \$192               | \$754 - Room Rental                                           |
| Accompanying Family Member | n/a                           | n/a                    | n/a                 | n/a                                                           |

6.  All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

**I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: October 1, 2025

Name: Dan Meyer Title: Interim President & CEO

Organization: Congressional Institute

**I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Telephone: 703-837-8812 Email: amym@conginst.org

*Committee staff may contact the above-named individual if additional information is required.*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Sophie Khanchmadi
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3. City and State **OR** Foreign Country of Travel: Virginia Beach, VA
4. a. Date of Departure: 9/22/25 Date of Return: 9/24/25  
b. Yes  No  Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_
5. a. Yes  No  Will you be accompanied by a family member at the sponsor's expense? **If yes:**
  - (1) Name of Accompanying Family Member: \_\_\_\_\_
  - (2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
  - (3) Yes  No  Accompanying Family Member is at least 18 years of age?
6. a. Yes  No  Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:  
\_\_\_\_\_  
\_\_\_\_\_
7. Yes  No  *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.  
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**  
My job title is Deputy Staff Director and the activities on the itinerary relate to my duties because of policy, management and committee responsibilities of overseeing a committee with varied jurisdiction and state needs.
9. **Yes  No  Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

## ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: Brett Galt Date: 8/21/25

# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.**

1. Sponsor who will be paying for the trip:

Congressional Institute

2.  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

a.  The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**

b.  The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**

c.  The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: \_\_\_\_\_

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): \_\_\_\_\_

See addendum & attached invitation list

5. Yes  No  Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: September 22, 2025 Date of Return: September 24, 2025

7. a. City of departure: Washington, DC

b. Destination(s): Virginia Beach, VA

c. City of return: Washington, DC

8. **Check only one.** I represent that

a.  The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**

b.  The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**

c.  The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a.  I checked 8(a) or (b) above; **OR**
- b.  I checked 8(c) above but am not offering any lodging; **OR**
- c.  I checked 8(c) above and am offering lodging and meals for one night; **OR**
- d.  I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. \_\_\_\_\_

10.  Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a.  I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
- b.  *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

See addendum

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
- b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted: \_\_\_\_\_

14.  I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a.  The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b.  The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided): \_\_\_\_\_  
Day 1 - \$55, Day 2 - \$97, Day 3 - \$32

2) Provide the reason for selecting the location of the event or trip: \_\_\_\_\_  
Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Marriott Virginia Beach Oceanfront City: Virginia Beach, VA Cost Per Night: \$181.50

Reason(s) for Selecting: proximity to DC, availability, security & facility size

Hotel Name: Embassy Suites Virginia Beach City: Virginia Beach, VA Cost Per Night: \$181.50

Reason(s) for Selecting: proximity to Marriott Virginia Beach Oceanfront

Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_

Reason(s) for Selecting: \_\_\_\_\_

17.  I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

| <input type="checkbox"/> Actual Amounts<br><input checked="" type="checkbox"/> Good Faith Estimates | Total <b>Transportation</b> Expenses per Participant | Total <b>Lodging</b> Expenses per Participant | Total <b>Meal</b> Expenses per Participant |
|-----------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------|--------------------------------------------|
| For each Member, Officer, or Employee                                                               | \$122                                                | \$363                                         | \$184                                      |
| For each Accompanying Family Member                                                                 | \$122                                                | n/a                                           | \$184                                      |

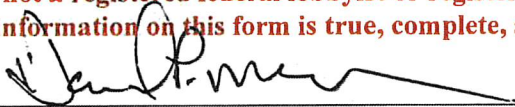
|                                       | <b>Other</b> Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|---------------------------------------|------------------------------------------------|--------------------------------------------------------------------------------------------|
| For each Member, Officer, or Employee | \$782                                          | Room Rental                                                                                |
| For each Accompanying Family Member   | \$782                                          | Room Rental                                                                                |

19. **Check only one:**

- a.  I certify that I am an officer of the organization listed below; **OR**
- b.  *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: 8/8/25  
 Name: Dan Meyer Title: Interim CEO & President  
 Organization: Congressional Institute  
 Address: 1700 Diagonal Road #300, Alexandria, VA 22314  
 Email: amym@conginst.org Telephone: 703-837-8812

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

## **PRIMARY TRIP SPONSOR FORM ADDENDUM**

**Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):**

See attached invitation list. This Congressional Institute sponsored conference focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this conference is being extended to Chiefs of Staff in House Majority personal offices, the Staff Directors in House Majority committee offices, select leadership staff, and any House staff who will present at the conference.

**Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:**

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Chiefs of Staffs play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This conference is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

**Question 18: Total expenses for each participant:**

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) does not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$782 as disclosed on the sponsor form.



CONGRESSIONALINSTITUTE



2025 Chiefs of Staff Conference

YOU'RE INVITED

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*2025 Chiefs of Staff Conference*

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Monday, September 22 to Wednesday, September  
24, 2025

[Marriott Virginia Beach Oceanfront](#)

REGISTER NOW

If you are unable to attend, please use the following link to [decline the invitation](#)

## DOWNLOAD ETHICS FORMS

**Ethics Forms are due August 25, 2025**

**Instructions:** Complete the first two pages of the traveler form and email to [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

If you think there is even a possibility you will attend,  
file your travel pre-authorization with Ethics.  
You may always withdraw your paperwork.

## DOWNLOAD DRAFT AGENDA

Please contact [Katie Hrkman](#) with any questions or call the



# 2025 CHIEFS OF STAFF CONFERENCE

## DRAFT AGENDA

|                                         |                      |                                                                                                                                                                    |
|-----------------------------------------|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>DAY 1</b>                            |                      | Hotel Check-in is at 4:00 pm.                                                                                                                                      |
| <b>MONDAY</b><br>September 22,<br>2025  | 9:30 am              | <b>BUSES DEPART CAPITOL HILL</b><br><i>Boxed meal will be provided</i>                                                                                             |
|                                         | 1:30 pm              | <b>BUSES ARRIVE AT THE MARRIOTT</b><br>4201 Atlantic Avenue, Virginia Beach, VA 23451                                                                              |
|                                         | 1:00 pm -<br>6:30 pm | <b>CONFERENCE REGISTRATION</b>                                                                                                                                     |
|                                         | 1:00 pm-<br>3:00 pm  | <b>WORK THE ROOM!</b><br>A pre-conference kick-off gathering, where Chiefs share successes and seek advice from fellow Chiefs ~ <b>with food and refreshments.</b> |
|                                         | 3:00 pm-<br>4:00 pm  | <b>KICKOFF &amp; WELCOME</b>                                                                                                                                       |
|                                         | 4:00 pm-<br>5:00 pm  | <b>REFLECTIONS ON HILL SERVICE</b><br>How serving as Chief can be the best J-O-B you'll ever have!                                                                 |
|                                         | 5:00 pm -<br>6:30 pm | <b>BREAK</b> For Your Official Responsibilities                                                                                                                    |
|                                         | 6:30 pm -<br>9:00 pm | <b>A COASTAL DINNER WITH FAMILY &amp; FRIENDS</b>                                                                                                                  |
| <b>DAY 2</b>                            |                      |                                                                                                                                                                    |
| <b>TUESDAY</b><br>September 23,<br>2025 | 7:30 am -<br>9:00 am | <b>BREAKFAST ON THE BOARDWALK</b>                                                                                                                                  |
|                                         | 8:00 am -<br>6:30 pm | <b>CONGRESSIONAL INSTITUTE HELP DESK</b>                                                                                                                           |

|                                |                                                                                                                                                          |
|--------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>9:00 am -<br/>10:00 am</b>  | <b>IN THE ADMIN NOW</b><br>Former House Chiefs breakdown the differences between Chief'ing in the House and the Admin                                    |
| <b>10:00 am-<br/>11:00 am</b>  | <b>FROM CONFLICT TO PARTNERSHIP:<br/>THE BOSS, YOUR STAFF &amp; LEADERSHIP</b><br>Executive level coaching on how to "manage" the Hill                   |
| <b>11:00 am-<br/>11:15 am</b>  | <b>BREAK</b>                                                                                                                                             |
| <b>11:15 am -<br/>12:00 pm</b> | <b>BRIDGING THE PERSONAL OFFICE GAP WITH COMMITTEE<br/>AND LEADERSHIP</b><br>Personal Office Chiefs of Chairmen and Leadership Share and Listen to you   |
| <b>12:00 pm -<br/>1:15 pm</b>  | <b>LUNCH WITH KEYNOTE SPEAKER</b>                                                                                                                        |
| <b>1:15 pm -<br/>1:30 pm</b>   | <b>BREAK</b>                                                                                                                                             |
| <b>1:30 pm -<br/>4:30 pm</b>   | <b>BREAKOUT SESSIONS</b><br><i>Whether you're seasoned or newer in your role, it's your opportunity to ask questions and see advice from Top Talent!</i> |
| <b>4:30 pm -<br/>6:30 pm</b>   | <b>BREAK</b> For Your Official Responsibilities                                                                                                          |
| <b>6:30 pm -<br/>9:00 pm</b>   | <b>DINNER ON THE LAWN</b>                                                                                                                                |

## DAY 3

Hotel checkout is at 11:00 am.

**WEDNESDAY**  
September 24,  
2025

|                                |                                                                                                                                                     |
|--------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>7:30 am -<br/>9:00 am</b>   | <b>BREAKFAST ON THE BOARDWALK</b>                                                                                                                   |
| <b>8:00 am -<br/>11:30 am</b>  | <b>CONGRESSIONAL INSTITUTE HELP DESK</b>                                                                                                            |
| <b>9:00 am -<br/>10:00 am</b>  | <b>COACHING THE GENERATIONS - THROUGH MY BURNOUT...<br/>AND THEIR ENTITLEMENT</b><br><i>Understanding generations as colleagues and as managers</i> |
| <b>10:00 am -<br/>11:00 am</b> | <b>CHIEFS TURNED CEOS</b><br>An inspirational message and advice from Chiefs turned CEOs                                                            |
| <b>11:00 am</b>                | <b>HOTEL CHECK-OUT</b>                                                                                                                              |
| <b>11:00 am</b>                | <b>CONFERENCE CONCLUDES</b>                                                                                                                         |

|                 |                                                                  |
|-----------------|------------------------------------------------------------------|
| <b>11:15 am</b> | <b>BUSES DEPART THE HOTEL</b><br>Boxed lunches will be available |
| <b>3:15 pm</b>  | <b>BUSES ARRIVE AT CAPITOL HILL</b>                              |

| First Name  | Last Name       | Company Name                           | Title                        |
|-------------|-----------------|----------------------------------------|------------------------------|
| Emily       | Ackerman        | Office of Majority Whip Emmer          | Deputy Floor Director        |
| Sara Brooks | Adams           | Office of Majority Leader Scalise      | Scheduler                    |
| Robert      | Adkerson        | Office of Rep. Loudermilk (GA-11)      | Chief of Staff               |
| Rick        | Adkins          | Office of Rep. Biggs (SC-03)           | Chief of Staff               |
| Nolan       | Ahem            | Office of Majority Whip Emmer          | Deputy Policy Director       |
| Amy         | Albro           | Office of Rep. Bice (OK-05)            | Chief of Staff (OK)          |
| Terry       | Allen           | Office of Rep. Palmer (AL-06)          | Chief of Staff               |
| Alyssa      | Anderson Becker | Office of Rep. Mackenzie (PA-07)       | Chief of Staff               |
| TrinaJae    | Apatang         | Office of Rep. Moylan (GU-AL)          | Chief of Staff               |
| Cyrus       | Artz            | Office of Speaker Johnson              | Senior Policy Advisor        |
| Amanda      | Baldwin         | Office of Rep. Nathaniel Moran (TX-26) | Chief of Staff               |
| Bill        | Ball            | Office of Speaker Johnson              | Senior Policy Advisor        |
| Joe         | Barry           | Republican Policy Cmte                 | Executive Director           |
| Jason       | Bauknecht       | Office of Rep. Tiffany (WI-07)         | Chief of Staff               |
| Cliff       | Bayer           | Office of Rep. Fulcher (ID-01)         | Chief of Staff               |
| Nick        | Bayer           | Office of Rep. Hurd (CO-03)            | Chief of Staff               |
| Curt        | Beaulieu        | Office of Speaker Johnson              | Senior Policy Advisor        |
| Megan       | Bel Miller      | Office of Rep. Scalise (LA-01)         | Chief of Staff               |
| Josh        | Bell            | Office of Rep. Estes (KS-04)           | Chief of Staff               |
| Emily       | Benavides       | Office of Rep. Latta (OH-05)           | Chief of Staff               |
| A. Brooke   | Bennett         | Office of Rep. Hill (AR-02)            | Chief of Staff               |
| Chris       | Bien            | Office of Speaker Johnson              | Director of Floor Operations |
| Claire      | Bienvenu        | Office of Speaker Johnson              | Legislative Assistant        |
| Jeff        | Bishop          | Office of Rep. Shreve (IN-06)          | Chief of Staff               |
| Alex        | Blair           | Office of Rep. Steube (FL-17)          | Chief of Staff               |
| Luke        | Blanchat        | Office of Rep. Hudson (NC-09)          | Chief of Staff               |
| Robert      | Boland          | Office of Majority Whip Emmer          | Chief of Staff               |
| Lorissa     | Bounds          | Office of Rep. Obernolte (CA-23)       | Chief of Staff               |
| Parish      | Braden          | Committee on Agriculture               | Staff Director               |
| Jenifer     | Bradley         | Office of Rep. Rutherford (FL-05)      | Chief of Staff               |
| Philippa    | Bradley         | Office of Rep. Moore (NC-14)           | Chief of Staff               |
| Matt        | Brennan         | Office of Rep. Thompson (PA-15)        | Chief of Staff               |
| Noelle      | Britton         | Office of Rep. Smucker (PA-11)         | Chief of Staff               |
| Annie       | Brody           | Office of Majority Whip Emmer          | Downtown Coalitions Director |
| Greg        | Brooks          | Office of Rep. Murphy (NC-03)          | Chief of Staff               |
| Nick        | Brown           | Office of Rep. Clyde (GA-09)           | Chief of Staff               |
| Ed          | Buckham         | Office of Rep. Greene (GA-14)          | Chief of Staff               |
| Courtney    | Butcher         | Office of Speaker Johnson              | Director of Member Services  |
| John        | Byers           | Office of Rep. Pfluger (TX-11)         | Chief of Staff               |
| Brian       | Calabrese       | Office of Rep. Crank (CO-05)           | Chief of Staff               |
| Spencer     | Carr            | Office of Rep. Tenney (NY-24)          | Chief of Staff               |
| Bob         | Carretta        | Office of Rep. Ellzey (TX-06)          | Chief of Staff               |
| Caroline    | Cash            | Office of Rep. Comer (KY-01)           | Chief of Staff               |
| Nick        | Christensen     | Infrastructure                         | Staff Director               |
| William     | Christian       | Office of Rep. Luna (FL-13)            | Chief of Staff               |

|         |              |                                      |                                    |
|---------|--------------|--------------------------------------|------------------------------------|
| Andrew  | Christianson | Office of Rep. Johnson (SD-AL)       | Chief of Staff                     |
| Jon     | Clark        | Committee on Veterans' Affairs       | Staff Director                     |
| Ken     | Clifford     | Office of Rep. Miller-Meeks (IA-01)  | Chief of Staff                     |
| Frank   | Collins      | Office of Rep. Patronis (FL-01)      | Chief of Staff                     |
| Briana  | Connolly     | Main Street Caucus                   | Executive Director                 |
| Will    | Courtney     | Office of Rep. Kustoff (TN-08)       | Chief of Staff                     |
| Chris   | Crawford     | Office of Rep. Carter (GA-01)        | Chief of Staff                     |
| Brian   | Cress        | Office of Speaker Johnson            | Deputy Director of Member Services |
| Jamie   | Cummins      | Office of Majority Leader Scalise    | Counsel                            |
| Michael | Curcio       | Office of Rep. Messmer (IN-08)       | Chief of Staff                     |
| Dante   | Cutrona      | Office of Rep. Joyce (PA-13)         | Chief of Staff                     |
| Molly   | Cutrona      | Office of Rep. Amodei (NV-02)        | Chief of Staff                     |
| Mike    | D'orazio     | Office of Rep. Reschenthaler (PA-14) | Chief of Staff                     |
| Reid    | Dagul        | Office of Rep. Cline (VA-06)         | Chief of Staff                     |
| Jared   | Dallin       | Office of Rep. Kennedy (UT-03)       | Chief of Staff                     |
| Andrew  | David        | Office of Rep. Higgins (LA-03)       | Chief of Staff                     |
| Kevin   | Dawson       | Office of Rep. Kelly (PA-16)         | Chief of Staff (PA)                |
| Corinne | Day          | Office of Speaker Johnson            | Director of Media Affairs          |
| Griffin | Decker       | Committee on Intelligence            | Staff Director                     |
| James   | Decker       | Office of Rep. Griffith (VA-09)      | Chief of Staff                     |
| Jackie  | Del Bonis    | Office of Majority Whip Emmer        | Member Services Director           |
| Regan   | Delaney      | Republican Governance Group (RG2)    | Executive Director                 |
| Kris    | Denzel       | Office of Rep. Knott (NC-13)         | Chief of Staff                     |
| Kenneth | Depew        | Office of Rep. Crenshaw (TX-02)      | Chief of Staff                     |
| Ryan    | Dilworth     | Office of Rep. Van Dwyne (TX-24)     | Chief of Staff                     |
| Matthew | Donnellan    | Office of Rep. Miller (WV-01)        | Chief of Staff                     |
| Toby    | Douthat      | Office of Rep. Edwards (NC-11)       | Chief of Staff                     |
| Jordan  | Downs        | on Ethics                            | Chief of Staff                     |
| Mark    | Dreiling     | Office of Rep. Bacon (NE-02)         | Chief of Staff                     |
| Bill    | Duhnke       | Office of Speaker Johnson            | Policy Director                    |
| Jake    | Dumas        | Office of Rep. Flood (NE-01)         | Chief of Staff                     |
| Katie   | Dwyer        | Office of Rep. Carey (OH-15)         | Chief of Staff                     |
| Kevin   | Eichinger    | Office of Rep. Jordan (OH-04)        | Chief of Staff                     |
| Brenna  | Elliott      | Office of Majority Leader Scalise    | Senior Floor Assistant             |
| Jaryn   | Emhof        | Office of Rep. Webster (FL-11)       | Chief of Staff                     |
| Laura   | Enquist      | Office of Rep. Balderson (OH-12)     | Chief of Staff                     |
| Alyssa  | Erdel        | House Republican Conference          | Member Services Director           |
| Matt    | Esguerra     | Office of Rep. Gooden (TX-05)        | Chief of Staff                     |
| Ben     | Falkowski    | Office of Rep. Yakym (IN-02)         | Chief of Staff                     |
| Alex    | Ferro        | Office of Rep. Gimenez (FL-28)       | Chief of Staff                     |
| Jason   | Fischer      | Office of Rep. Fine (FL-06)          | Chief of Staff                     |
| Casey   | Fitzpatrick  | Office of Majority Leader Scalise    | Policy Advisor                     |
| David   | FitzSimmons  | Office of Rep. Finstad (MN-01)       | Chief of Staff                     |
| Ian     | Foley        | Office of Majority Whip Emmer        | Policy Director                    |
| Cameron | Foster       | Office of Rep. Hern (OK-01)          | Chief of Staff                     |
| Leslie  | Foti         | Office of Rep. Gosar (AZ-09)         | Chief of Staff                     |

|             |              |                                    |                                |
|-------------|--------------|------------------------------------|--------------------------------|
| Sally       | Fox          | Office of Majority Whip Emmer      | Communications Director        |
| Hannah      | Fraher       | Office of Rep. Haridopolos (FL-08) | Chief of Staff                 |
| Pierce      | Frauenheim   | Office of Rep. Bresnahan (PA-08)   | Chief of Staff                 |
| Becky       | Freeman      | Office of Rep. Ciscomani (AZ-06)   | Chief of Staff                 |
| Garrett     | Fultz        | Office of Speaker Johnson          | Deputy Chief of Staff          |
| Jason       | Galanes      | Office of Rep. Turner (OH-10)      | Chief of Staff                 |
| Hogan       | Gidley       | Office of Speaker Johnson          | Senior Communications Advisor  |
| Sarah       | Gilbert      | Office of Rep. Dunn (FL-02)        | Chief of Staff                 |
| Stacey      | Glasscock    | Office of Rep. Lucas (OK-03)       | Chief of Staff                 |
| Cesar       | Gonzalez     | Office of Rep. Diaz-Balart (FL-26) | Chief of Staff                 |
| Jenny       | Gorski       | Office of Rep. Baumgartner (WA-05) | Chief of Staff                 |
| Geoff       | Gosselin     | Committee on Armed Services        | Staff Director                 |
| AnnMarie    | Graham-Bames | Office of Rep. Mast (FL-21)        | Chief of Staff                 |
| Madison     | Green        | Office of Rep. Moore (AL-01)       | Chief of Staff                 |
| Kelsey      | Greenwald    | Office of Rep. Burchett (TN-02)    | Chief of Staff                 |
| Leah        | Grider       | Office of Rep. Rose (TN-06)        | Deputy Chief of Staff          |
| Jackson     | Gross        | Office of Rep. James (MI-10)       | Chief of Staff                 |
| Matt        | Gurtler      | Office of Rep. Massie (KY-04)      | Chief of Staff                 |
| Ashley      | Gutwein      | Office of Rep. Nunn (IA-03)        | Chief of Staff                 |
| Christopher | Hall         | Office of Rep. McGuire (VA-05)     | Chief of Staff                 |
| Tom         | Hammond      | Technology                         | Staff Director                 |
| James       | Hampson      | Office of Rep. Moore (WV-02)       | Chief of Staff                 |
| Sabrina     | Hancock      | Office of Rep. Roy (TX-21)         | Chief of Staff                 |
| Dave        | Hanke        | Select Committee on China          | Staff Director                 |
| Brandon     | Harder       | Office of Rep. Mann (KS-01)        | Chief of Staff                 |
| Derek       | Harley       | Office of Speaker Johnson          | Director of House Operations   |
| Taylor      | Haulsee      | Office of Speaker Johnson          | Deputy Communications Director |
| Nick        | Hawatmeh     | House Republican Conference        | Chief of Staff                 |
| Hayden      | Haynes       | Office of Speaker Johnson          | Chief of Staff                 |
| Eric        | Heighberger  | Committee on Homeland Security     | Staff Director                 |
| Grant       | Henry        | Office of Rep. Ogles (TN-05)       | Chief of staff                 |
| Patrick     | Hester       | Office of Rep. Stefanik (NY-21)    | Chief of Staff                 |
| Austin      | Higginbotham | Office of Rep. Fallon (TX-04)      | Chief of Staff                 |
| Jake        | Hilkin       | Office of Majority Leader Scalise  | Member Services Director       |
| Van         | Hilleary     | Office of Rep. Rose (TN-06)        | Chief of Staff                 |
| Liz         | Hittos       | Office of Rep. Bilirakis (FL-12)   | Chief of Staff                 |
| Christopher | Hixon        | Committee on Judiciary             | Staff Director                 |
| Lauren      | Hodge        | Office of Rep. Guthrie (KY-02)     | Chief of Staff                 |
| Landon      | Hoffman      | Office of Rep. Lee (FL-15)         | Chief of Staff                 |
| Lauren      | Holmes       | Rep. Williams (TX-25)              | Staff Director/Chief of Staff  |
| Bob         | Holste       | Office of Rep. Kiley (CA-03)       | Chief of Staff                 |
| Casey       | Hood         | Office of Rep. Jackson (TX-13)     | Chief of Staff                 |
| Michael     | Horanburg    | Office of Rep. Begich (AK-AL)      | Chief of Staff                 |
| Brett       | Horton       | Office of Majority Leader Scalise  | Chief of Staff                 |
| Tyler       | Houlton      | Office of Rep. Wied (WI-08)        | Chief of Staff                 |
| Quentin     | Hout         | Office of Majority Leader Scalise  | Policy Advisor                 |

|          |              |                                         |                                   |
|----------|--------------|-----------------------------------------|-----------------------------------|
| Paul     | Howell       | Office of Rep. Kelly (MS-01)            | Chief of Staff                    |
| Matt     | Hutson       | Office of Rep. Harris (MD-01)           | Chief of Staff                    |
| Chris    | Jaarda       | Office of Speaker Johnson               | Senior Policy Advisor and Counsel |
| Josh     | Jackson      | Office of Rep. Smith (NE-03)            | Chief of Staff                    |
| Megan    | Jackson      | Committee on Energy and Commerce        | Staff Director                    |
| Alice    | Johnson      | Office of Rep. Scott (GA-08)            | Chief of Staff                    |
| Ben      | Johnson      | Committee on Financial Services         | Staff Director                    |
| Paul     | Johnson      | Committee on Budget                     | Staff Director                    |
| Jon      | Jones        | Office of Rep. Brecheen (OK-02)         | Chief of Staff                    |
| Amanda   | Kain         | Office of Rep. Joyce (OH-14)            | Chief of Staff                    |
| Rachel   | Kaldahl      | Office of Speaker Johnson               | General Counsel                   |
| Rebecca  | Keightley    | Office of Rep. Calvert (CA-41)          | Chief of Staff                    |
| Charlie  | Keller       | Office of Rep. Wagner (MO-02)           | Chief of Staff                    |
| Karen    | Kelly        | Office of Rep. Rogers (KY-05)           | Chief of Staff                    |
| Mark     | Kelly        | Office of Rep. Harris (NC-08)           | Chief of Staff                    |
| Melissa  | Kelly        | Office of Rep. Franklin (FL-18)         | Chief of Staff                    |
| Ryan     | Kelly        | Office of Rep. Spartz (IN-05)           | Chief of Staff                    |
| Drew     | Keyes        | Office of Speaker Johnson               | Senior Policy Advisor             |
| Carolyn  | King         | Office of Rep. Wittman (VA-01)          | Chief of Staff                    |
| Erik     | Kinney       | House Republican Conference             | Policy Director                   |
| Joe      | Kirby        | Office of Rep. Stutzman (IN-03)         | Chief of Staff                    |
| Kyle     | Kizzier      | Office of Rep. Houchin (IN-09)          | Chief of Staff                    |
| Joe      | Knowles      | Office of Rep. Fitzpatrick (PA-01)      | Chief of Staff                    |
| Desiree  | Koetzle      | Office of Rep. Stauber (MN-08)          | Chief of Staff                    |
| BJ       | Koohmaraie   | Office of Majority Leader Scalise       | Policy Director                   |
| Jay      | Kronzer      | Office of Rep. Kiggans (VA-02)          | Chief of Staff                    |
| James    | Kyrkanides   | Office of Rep. Hunt (TX-38)             | Chief of Staff                    |
| Kate     | LaBorde      | Office of Rep. Biggs (AZ-05)            | Chief of Staff                    |
| Meghan   | Lake         | Office of Majority Leader Scalise       | Policy Advisor                    |
| James    | Langenderfer | Committee on Foreign Affairs            | Staff Director                    |
| John     | Lanning      | Office of Speaker Johnson               | Member Services Coordinator       |
| RJ       | Laukitis     | Committee on Education & the Workforce  | Staff Director                    |
| Chris    | Lawson       | Office of Rep. Aderholt (AL-04)         | Chief of Staff                    |
| Chrissi  | Lee          | Office of Rep. Luttrell (TX-08)         | Chief of Staff                    |
| Matt     | Leopold      | Office of Rep. Feenstra (IA-04)         | Chief of Staff                    |
| Andrew   | Leppert      | Office of Rep. Gill (TX-26)             | Chief of Staff                    |
| Graham   | Lescalette   | Office of Rep. Rulli (OH-06)            | Chief of Staff                    |
| Tony     | Lis          | Office of Rep. Bergman (MI-01)          | Chief of Staff                    |
| Mark     | Longoria     | Office of Rep. Cloud (TX-27)            | Chief of Staff                    |
| Lee      | Lonsberry    | Office of Rep. Owens (UT-04)            | Chief of Staff                    |
| Charley  | Lovett       | Office of Rep. Onder (MO-03)            | Chief of Staff                    |
| Linoshka | Luna         | House Republican Conference             | Press Secretary                   |
| Nick     | Lunneborg    | Office of Rep. Taylor (OH-02)           | Chief of Staff                    |
| Kaitlin  | Makuski      | Office of Speaker Johnson               | Coalitions Coordinator            |
| Mark     | Marin        | Committee on Oversight & Accountability | Staff Director                    |
| Chris    | Marklund     | Committee on Natural Resources          | Deputy Staff Director             |

|                |              |                                   |                                            |
|----------------|--------------|-----------------------------------|--------------------------------------------|
| Michael        | Martin       | Office of Rep. Alford (MO-04)     | Chief of Staff                             |
| Sean           | McCabe       | Office of Rep. Harrigan (NC-10)   | Chief of Staff                             |
| Anna           | McCormack    | Office of Rep. Rouzer (NC-07)     | Chief of Staff                             |
| Matt           | McCullough   | Office of Rep. Bost (IL-12)       | Chief of Staff                             |
| Meg            | McGaughey    | Office of Majority Leader Scalise | General Counsel                            |
| Robert         | McIntosh     | Office of Rep. Downing (MT-02)    | Chief of Staff                             |
| Kyle           | McKay        | Office of Rep. Burlison (MO-07)   | Chief of Staff                             |
| Will           | McPherson    | Office of Rep. Cole (OK-04)       | Chief of Staff                             |
| Gabriel        | Merkel       | Problem Solvers Caucus            | Executive Director                         |
| Craig          | Metz         | Office of Rep. Wilson (SC-02)     | Chief of Staff                             |
| Matthew        | Meyer        | Office of Rep. Smith (MO-08)      | Chief of Staff                             |
| Carson         | Middleton    | on Rules                          | Chief of Staff/Policy Director             |
| Carly          | Miller       | Office of Rep. Hageman (WY-AL)    | Chief of Staff                             |
| Jonas          | Miller       | Office of Rep. Carter (TX-31)     | Chief of Staff                             |
| Martha         | Mills        | Office of Majority Leader Scalise | Press Secretary                            |
| Patrick        | Mocete       | Office of Rep. Kim (CA-40)        | Chief of Staff                             |
| Vivian         | Moeglein     | Committee on Natural Resources    | Staff Director                             |
| Tyler          | Moore        | Office of Rep. Evans (CO-08)      | Chief of Staff                             |
| Tom            | Moran        | Office of Rep. Salazar (FL-27)    | Chief of Staff                             |
| Jeff           | Morehouse    | Office of Rep. Hudson (NC-09)     | Leadership Chief of Staff                  |
| Joseph         | Mott         | Office of Rep. Norman (SC-05)     | Chief of Staff                             |
| Lauren         | Muglia       | Office of Rep. Perry (PA-10)      | Chief of Staff                             |
| Allison        | Murphy       | Office of Rep. Van Drew (NJ-02)   | Chief of Staff                             |
| Cullen         | Murphy       | Office of Speaker Johnson         | Deputy Director of Floor Operations        |
| Sean           | Murphy       | Office of Rep. Fischbach (MN-07)  | Chief of Staff                             |
| Dennis         | Nalls        | Office of Majority Whip Emmer     | Floor Director                             |
| Karen          | Navaro       | Office of Rep. De La Cruz (TX-15) | Chief of Staff                             |
| Joe            | Nicholson    | Office of Rep. Ezell (MS-04)      | Chief of Staff                             |
| Blake          | Nolan        | Office of Rep. Buchanan (FL-16)   | Chief of Staff                             |
| Mary McDermott | Noonan       | Office of Rep. Smith (NJ-04)      | Chief of Staff                             |
| Nick           | O'Boyle      | Office of Rep. Estes              | Deputy Chief of Staff/Legislative Director |
| Anderson       | Okoniewski   | House Republican Conference       | Senior Advisor                             |
| Matt           | Orr          | Office of Rep. Fry (SC-07)        | Chief of Staff                             |
| Claire         | Osborn       | Office of Rep. Van Orden (WI-03)  | Chief of Staff                             |
| Hillary        | Parkinson    | Office of Rep. Self (TX-03)       | Chief of Staff                             |
| Krisann        | Pearce       | Office of Rep. Schmidt (KS-02)    | Chief of Staff                             |
| Nancy          | Peele        | Office of Rep. Westerman (AR-04)  | Chief of Staff                             |
| Mehgan         | Perez-Acosta | Office of Rep. Donalds (FL-19)    | Chief of Staff                             |
| Matt           | Perricone    | Office of Rep. Meuser (PA-09)     | Chief of Staff                             |
| Brandon        | Phillips     | Office of Rep. Collins (GA-10)    | Chief of Staff                             |
| Mike           | Platt        | Committee on House Administration | Staff Director                             |
| Phil           | Poe          | Office of Rep. Miller (OH-07)     | Chief of Staff                             |
| Marie          | Price        | Office of the Speaker             | Advisor to the Chief of Staff              |
| Cesar          | Prieto       | Office of Rep. Gonzales (TX-23)   | Chief of Staff                             |
| Garrett        | Puckett      | House Republican Conference       | Directors of Coalitions                    |
| John           | Quinn        | Office of Rep. Schweikert (AZ-01) | Chief of Staff (DC)                        |

|            |                    |                                    |                           |
|------------|--------------------|------------------------------------|---------------------------|
| Nikki      | Rapanos            | Office of Rep. LaLota (NY-01)      | Chief of Staff            |
| Tim        | Reitz              | House Freedom Caucus               | Executive Director        |
| Andrew     | Renteria           | Office of Rep. Valadao (CA-22)     | Chief of Staff            |
| Mary Ellen | Richardson         | Office of Rep. LaHood (IL-16)      | Chief of Staff            |
| Jamie      | Robinette          | Office of Rep. Bean (FL-04)        | Chief of Staff            |
| Jason      | Rogers             | Office of Majority Whip Emmer      | General Counsel           |
| Shelbie    | Rogers             | Office of Majority Whip Emmer      | Senior Advisor            |
| Kerry      | Rom                | Office of Majority Leader Scalise  | Communications Director   |
| Mark       | Roman              | Committee on Ways & Means          | Staff Director            |
| Jake       | Ronan              | House Republican Conference        | Deputy Chief of Staff     |
| Mike       | Rorke              | Office of Rep. Walberg (MI-05)     | Chief of Staff            |
| Mary       | Rosado             | Office of Rep. Barr (KY-06)        | Chief of Staff            |
| Sarah      | Rosnick            | Office of Rep. Baird (IN-04)       | Chief of Staff            |
| Drew       | Ross               | Office of Rep. McCaul (TX-10)      | Chief of Staff            |
| Susan      | Ross               | Committee on Appropriations        | Staff Director            |
| Janet      | Rossi              | Office of Rep. Crawford (AR-01)    | Chief of Staff            |
| Nick       | Runkel             | Office of Rep. Womack (AR-03)      | Chief of Staff            |
| Jacqui     | Russell            | Office of Speaker Johnson          | National Security Advisor |
| Zac        | Rutherford         | Office of Rep. Harshbarger (TN-01) | Chief of Staff            |
| Lindsay    | Ryan               | Office of Rep. Moolenaar (MI-02)   | Chief of Staff            |
| Dan        | Scharfenberger     | Office of Rep. Kean (NJ-07)        | Chief of Staff            |
| Eric       | Schmitz            | Office of Speaker Johnson          | Director of Coalitions    |
| Robert     | Schroeder          | Office of Rep. Nehls (TX-22)       | Chief of Staff            |
| Katherine  | Sears              | Office of Rep. Fong (CA-20)        | Chief of Staff            |
| Sophie     | Seid               | Office of Rep. Hinson (IA-02)      | Chief of Staff            |
| Phillip    | Singleton          | Office of Rep. McCormick (GA-07)   | Chief of Staff            |
| Buffy      | Smith              | Office of Rep. Graves (MO-06)      | Chief of Staff            |
| Gregory    | Smith              | Office of Rep. Crane (AZ-02)       | Chief of Staff            |
| Heather    | Smith              | Office of Rep. Timmons (SC-04)     | Chief of Staff            |
| William    | Smith              | Office of Rep. Langworthy (NY-23)  | Chief of Staff            |
| Nate       | Soule              | Office of Rep. Lawler (NY-17)      | Chief of Staff            |
| Mark       | Spannagel          | Office of Rep. LaMalfa (CA-01)     | Chief of Staff            |
| Alex       | Stone              | Office of Rep. Jack (GA-03)        | Chief of Staff            |
| Nick       | Strader            | Office of Rep. Bentz (OR-02)       | Chief of Staff            |
| AJ         | Sugarman           | Office of Speaker Johnson          | Deputy Policy Director    |
| Ella       | Sullins            | Office of Rep. Strong (AL-05)      | Chief of Staff            |
| Timothy    | Svoboda            | Office of Rep. Grothman (WI-06)    | Chief of Staff            |
| Heather    | Swift              | Office of Rep. Zinke (MT-01)       | Chief of Staff            |
| Kip        | Talley             | Office of Rep. Hamadeh (AZ-08)     | Chief of Staff            |
| Deena      | Tauster            | Office of Rep. Garbarino (NY-02)   | Chief of Staff            |
| Shana      | Teehan             | Office of Rep. Fedorchak (ND-AL)   | Chief of Staff            |
| Daniel     | Tidwell            | Office of Rep. Fleischmann (TN-03) | Chief of Staff            |
| Sophie     | Trainor Khanahmadi | Committee on Energy & Commerce     | Deputy Staff Director     |
| Catherine  | Treadwell          | Office of Rep. Mills (FL-07)       | Chief of Staff            |
| Charlie    | Truxal             | Office of Rep. Cammack (FL-03)     | Chief of Staff            |
| Chris      | Tudor              | Office of Rep. McClintock (CA-05)  | Chief of Staff            |

|           |            |                                    |                        |
|-----------|------------|------------------------------------|------------------------|
| Alex      | Vargo      | Office of Rep. McDowell (NC-06)    | Chief of Staff         |
| Richard   | Vaughn     | Office of Rep. DesJarlais (TN-04)  | Chief of Staff         |
| Luis      | Vega       | Office of Rep. Sessions (TX-17)    | Chief of Staff         |
| Ted       | Verrill    | Office of Rep. Letlow (LA-05)      | Chief of Staff         |
| Katie     | Vincentz   | Office of Rep. Arrington (TX-19)   | Chief of Staff         |
| Kyle      | VonEnde    | Office of Rep. Barrett (MI-07)     | Chief of Staff         |
| William   | Wadsworth  | Office of Rep. Miller (IL-15)      | Chief of Staff         |
| Robert    | Wagener    | Office of Rep. Fitzgerald (WI-05)  | Chief of Staff         |
| Rachel    | Wagley     | Office of Rep. Moore (UT-01)       | Chief of Staff         |
| Nikki     | Wallace    | Office of Rep. Simpson (ID-02)     | Chief of Staff         |
| Ruth      | Ward       | Office of Rep. Johnson (LA-04)     | Chief of Staff         |
| Steve     | Waskiewicz | Committee on Rules                 | Staff Director         |
| Zach      | Weidlich   | Office of Rep. Goldman (TX-12)     | Chief of Staff         |
| Taylor    | Weyeneth   | Office of Rep. Malliotakis (NY-11) | Chief of Staff         |
| Bryan     | Wheat      | Office of Rep. Maloy (UT-02)       | Chief of Staff         |
| Heath     | Wheat      | Office of Rep. Allen (GA-12)       | Chief of Staff         |
| Connor    | White      | Office of Rep. Davidson (OH-08)    | Chief of Staff         |
| Grace     | White      | Office of Rep. Steil (WI-01)       | Chief of Staff         |
| Todd      | Whiteman   | Office of Rep. Huizenga (MI-04)    | Chief of Staff         |
| Jeanette  | Whitener   | Office of Rep. Weber (TX-14)       | Chief of Staff         |
| Haley     | Wilson     | Office of Rep. Rogers (AL-03)      | Chief of Staff         |
| Yvette    | Wissmann   | Office of Majority Leader Scalise  | Deputy Floor Director  |
| Veronica  | Wong       | Office of Rep. Issa (CA-48)        | Chief of Staff         |
| Leafaina  | Yahn       | Office of Rep. Radewagen (AS-AL)   | Chief of Staff         |
| Herb      | Yamada     | Office of Rep. King-Hinds (MP-AL)  | Chief of Staff         |
| Noah      | Yantis     | Office of Rep. Newhouse (WA-04)    | Chief of Staff         |
| Dominique | Yelinski   | Office of Majority Leader Scalise  | Deputy Policy Director |
| Lauren    | Ziegler    | Office of Rep. Babin (TX-36)       | Chief of Staff         |
| Eric      | Zulkosky   | Office of Majority Leader Scalise  | Floor Director         |

Michael Guest, Mississippi  
*Chairman*  
Mark DeSaulnier, California  
*Ranking Member*

John H. Rutherford, Florida  
Andrew R. Garbarino, New York  
Ashley Hinson, Iowa  
Nathaniel Moran, Texas

Deborah K. Ross, North Carolina  
Glenn F. Ivey, Maryland  
Sylvia R. Garcia, Texas  
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

**U.S. House of Representatives**

COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

Jordan Downs  
*Chief of Staff to the Chairman*

David Arrojo  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
<https://Ethics.House.gov>

September 19, 2025

Ms. Sophie Khanahmadi  
Committee on Energy & Commerce  
2125 Rayburn House Office Building  
Washington, DC 20515

Dear Ms. Khanahmadi:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Virginia Beach, Virginia, scheduled for September 22 to 24, 2025, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest  
Chairman

Mark DeSaulnier  
Ranking Member

MG/MD:amr



# 2025 CHIEFS OF STAFF CONFERENCE

## HOUSE STAFF AGENDA

|                                        |                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                    |
|----------------------------------------|------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|
| <b>DAY 1</b>                           | Hotel Check-in at 4:00 pm. Guests may store luggage in the Calloway room upon arrival or with the bellman. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                    |
| <b>MONDAY</b><br>September 22,<br>2025 | <b>9:30 am</b>                                                                                             | <b>BUSES DEPART CAPITOL HILL</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | S. Capitol Street<br>(Between Rayburn & Longworth) |
|                                        | <b>1:30 pm</b>                                                                                             | <b>BUSES ARRIVE AT THE MARRIOTT</b><br>4201 Atlantic Avenue; Virginia Beach, VA 23451                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Embassy Suites<br>Cul-de-Sac                       |
|                                        | <b>1:00 pm -<br/>6:30 pm</b>                                                                               | <b>CONFERENCE REGISTRATION</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Seaside Foyer<br>Marriott 2nd Floor                |
|                                        | <b>1:00 pm-<br/>3:00 pm</b>                                                                                | <b>WORK THE ROOM!</b><br><i>A pre-conference kick-off gathering, where Chiefs share successes and seek advice from fellow Chiefs ~ with food and refreshments.</i>                                                                                                                                                                                                                                                                                                                                                                            | Seaside Terrace<br>Marriott 2nd Floor              |
|                                        | <b>3:00 pm-<br/>4:00 pm</b>                                                                                | <b>WELCOME &amp; KICKOFF</b><br><i>With welcome remarks from Dan Meyer, Interim President of the Congressional Institute</i><br><br><b>Hayden Haynes</b> , Chief of Staff, Speaker of the House<br><br><b>LEADING BEYOND THE DOME: LESSONS FROM THE HILL TO THE BOARDROOM</b><br><i>An inspirational message and career advice from Hill alums now leading boardrooms</i><br><br><b>Will Dunham</b> , President and CEO, American Investment Council<br><b>Anne Bradbury</b> , President and CEO, American Exploration and Production Council | Seaside Ballroom<br>Marriott 2nd Floor             |
|                                        | <b>4:00 pm-<br/>5:00 pm</b>                                                                                | <b>FROM CONFLICT TO PARTNERSHIP: THE BOSS, LEADERSHIP &amp; YOUR STAFF</b><br><i>Executive level coaching on how to "manage" the Hill</i><br><br><b>Mark Sobol</b> , Founder and Senior Executive Advisor, House Congressional Excellence Program ( <i>virtual</i> )<br><b>Tyler Christesen</b> , Partner, House Congressional Excellence Program                                                                                                                                                                                             | Seaside Ballroom<br>Marriott 2nd Floor             |

|                          |                                                   |                                                                  |
|--------------------------|---------------------------------------------------|------------------------------------------------------------------|
| <b>5:00 pm</b>           | <b>BREAK</b> for your Official Responsibilities   |                                                                  |
| <b>6:30 pm - 9:00 pm</b> | <b>A COASTAL DINNER WITH FAMILY &amp; FRIENDS</b> | The Cavalier Beach Club<br>(between Marriott and Embassy Suites) |

**DAY 2**

**TUESDAY**  
September 23,  
2025

|                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                        |
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| <b>7:30 am - 9:00 am</b>   | <b>BREAKFAST ON THE BOARDWALK</b>                                                                                                                                                                                                                                                                                                                                                                                                                                          | Ocean Lawn<br>Marriott Ground Floor    |
| <b>8:00 am - 5:00 pm</b>   | <b>CONGRESSIONAL INSTITUTE HELP DESK</b>                                                                                                                                                                                                                                                                                                                                                                                                                                   | Seaside Foyer<br>Marriott 2nd Floor    |
| <b>9:00 am - 10:00 am</b>  | <b>IN THE ADMIN NOW: FORMER HOUSE CHIEF ON THE DIFFERENCES OF CHIEF'ING IN THE HOUSE AND THE ADMIN</b><br><br><b>Pete Meachum</b> , Chief of Staff, Department of Transportation<br><br><i>A conversation with Charlie Keller, Chief of Staff, Rep. Ann Wagner</i>                                                                                                                                                                                                         | Seaside Ballroom<br>Marriott 2nd Floor |
| <b>10:00 am - 11:00 am</b> | <b>THE CRISIS PLAYBOOK: LEADING AN OFFICE THROUGH CRISIS</b><br><i>From government shutdowns to national emergencies, Chiefs will learn how to keep teams resilient, focused, and prepared.</i><br><br><b>Mark Pfeifle</b> , former White House Deputy National Security Advisor for Strategic Communications and Global Outreach, Founder at Off the Record Strategies<br><b>James Davis</b> , former Communications Director 2012 RNC, President at Touchdown Strategies | Seaside Ballroom<br>Marriott 2nd Floor |
| <b>11:00 am - 11:15 am</b> | <b>BREAK</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                        |
| <b>11:15 am - 12:15 pm</b> | <b>LEADERSHIP LESSONS FROM CI BOARD MEMBERS</b><br><br><b>Mike Sommers</b> , President and CEO, American Petroleum Institute (API), former Chief of Staff, Speaker Boehner<br><b>Brenda Becker</b> , SVP Global Government Affairs, Boston Scientific<br><br><i>A conversation with Dan Meyer, Interim President, Congressional Institute</i>                                                                                                                              | Seaside Ballroom<br>Marriott 2nd Floor |

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| <p><b>12:15 pm -<br/>1:00 pm</b></p> | <p><b>LUNCH</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <p>Seaside Ballroom<br/>Marriott 2nd Floor</p> |
| <p><b>1:00 pm -<br/>1:30 pm</b></p>  | <p><b>BREAK</b> for your Official Responsibilities</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                |
| <p><b>1:30 pm -<br/>2:30 pm</b></p>  | <p><b>BREAKOUT SESSIONS</b><br/><i>Whether you're seasoned or newer in your role, it's your opportunity to ask questions and see advice from Top Talent!</i></p> <p><b>BRIDGING THE PERSONAL OFFICE GAP WITH COMMITTEE AND LEADERSHIP</b><br/><i>Tips for navigating the crossroads of Office, Committee, and Leadership</i><br/><b>Sophie Trainor Khanahmadi</b>, Deputy Staff Director, Committee on Energy &amp; Commerce<br/><b>Cyrus Artz</b>, Senior Policy Advisor and former Staff Director, Speaker Johnson<br/><i>Moderated by Lisa Camooso Miller</i></p> <p><b>10 ETHICS MISTAKES TO AVOID</b><br/><b>Elliot Berke</b>, former in house and current outside Counsel to congressional leadership, Partner at Berke Farah LLP<br/><b>Ashley Callen</b>, former General Counsel to the Speaker and Leader, Partner at Jenner &amp; Block</p> <p><b>DOWNTOWN WITH FORMER CHIEFS</b><br/><i>What I wish I learned as a House Chief</i><br/><b>Jessica Carter</b>, Head of Federal Government Affairs, Ford<br/><b>Pete Giambastiani</b>, Vice President, Government Affairs, GE Aerospace<br/><b>Annie Palisi</b>, SVP Gov't Affairs, Bank of America<br/><i>Moderated by Mary Rosado, Chief of Staff, Rep. Andy Barr</i></p> | <p>Calloway</p> <p>Kaye</p> <p>Goodman</p>     |
| <p><b>2:30 pm -<br/>3:30 pm</b></p>  | <p><b>BREAKOUT SESSIONS</b></p> <p><b>BRIDGING THE PERSONAL OFFICE GAP WITH COMMITTEE AND LEADERSHIP</b><br/><i>Tips for navigating the crossroads of Office, Committee, and Leadership</i><br/><b>Sophie Trainor Khanahmadi</b>, Deputy Staff Director, Committee on Energy &amp; Commerce<br/><b>Cyrus Artz</b>, Senior Policy Advisor and former Staff Director, Speaker Johnson<br/><i>Moderated by Lisa Camooso Miller</i></p> <p><b>10 ETHICS MISTAKES TO AVOID</b><br/><b>Elliot Berke</b>, former in house and current outside Counsel to congressional leadership, Partner at Berke Farah LLP</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <p>Calloway</p> <p>Kaye</p>                    |

|                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                        |
|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|
|                                 | <p><b>Ashley Callen</b>, former General Counsel to the Speaker and Leader, Partner at Jenner &amp; Block</p> <p><b>THE CHIEFS' TABLE</b><br/> <i>For newer Chiefs: navigating new delegations and moving from newcomer to insider</i><br/> <b>Desiree Koetzle</b>, Chief of Staff, Rep. Peter Stauber<br/> <b>Melissa Kelly</b>, Chief of Staff, Rep. Scott Franklin<br/> <i>Moderated by Josh Saltzman, Airlines for America, Former House Chief</i></p>                                                                                                                                                                                                                                                                                                        | Goodman                                                |
| <p><b>3:30 pm - 4:30 pm</b></p> | <p><b>BREAKOUT SESSIONS</b></p> <p><b>THE CHIEFS' TABLE</b><br/> <i>For newer Chiefs: navigating new delegations and moving from newcomer to insider</i><br/> <b>Desiree Koetzle</b>, Chief of Staff, Rep. Peter Stauber<br/> <b>Melissa Kelly</b>, Chief of Staff, Rep. Scott Franklin<br/> <i>Moderated by Josh Saltzman, Airlines for America, Former House Chief</i></p> <p><b>DOWNTOWN WITH FORMER CHIEFS</b><br/> <i>What I wish I learned as a House Chief</i><br/> <b>Jessica Carter</b>, Head of Federal Government Affairs, Ford<br/> <b>Pete Giambastiani</b>, Vice President, Government Affairs, GE Aerospace<br/> <b>Annie Palisi</b>, SVP Gov't Affairs, Bank of America<br/> <i>Moderated by Mary Rosado, Chief of Staff, Rep. Andy Barr</i></p> | <p>Goodman</p> <p>Calloway</p>                         |
| <p><b>6:30 pm - 9:00 pm</b></p> | <p><b>DINNER ON THE LAWN</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <p>Cavalier Hotel: Raleigh Room and The Great Lawn</p> |

**DAY 3**

Hotel checkout is at 11:00 am. Attendees may store luggage with the bellman if driving. Attendees riding the bus should bring their luggage to the Calloway room located at the Marriott Hotel 2nd Floor. Buses will depart from the Embassy Suites Cul-de-Sac.

**WEDNESDAY**  
September 24,  
2025

|                            |                                                                                                                                                                                                                                                                                                                                                                           |                                        |
|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| <b>7:30 am - 9:00 am</b>   | <b>BREAKFAST ON THE BOARDWALK</b>                                                                                                                                                                                                                                                                                                                                         | Ocean Lawn<br>Marriott Ground Floor    |
| <b>8:00 am - 11:30 am</b>  | <b>CONGRESSIONAL INSTITUTE HELP DESK</b>                                                                                                                                                                                                                                                                                                                                  | Seaside Foyer<br>Marriott 2nd Floor    |
| <b>9:00 am - 10:30 am</b>  | <b>COACHING THE GENERATIONS - THROUGH MY BURNOUT... AND THEIR ENTITLEMENT</b><br><i>Understanding generations as colleagues and as managers</i><br><br>"Gen Xer" David Stillman & "Gen Zer" Jonah Stillman, nationally renowned generational experts, GenGuru                                                                                                             | Seaside Ballroom<br>Marriott 2nd Floor |
| <b>10:30 am - 11:30 am</b> | <b>FROM THE WEST WING TO THE HOUSE FLOOR</b><br><i>A conversation with White House OLA</i><br><br>Jeff Freeland, Deputy Assistant to the President and Deputy Director, White House Office of Legislative Affairs<br>Charyssa Parent, White House Congressional Communications Director<br><br><i>Moderated by Cesar Gonzalez, Chief of Staff, Rep. Mario Diaz-Balart</i> | Seaside Ballroom<br>Marriott 2nd Floor |
| <b>11:00 am</b>            | <b>HOTEL CHECK-OUT</b>                                                                                                                                                                                                                                                                                                                                                    |                                        |
| <b>11:30 am</b>            | <b>CONFERENCE CONCLUDES</b>                                                                                                                                                                                                                                                                                                                                               |                                        |
| <b>11:45 am</b>            | <b>BUSES DEPART THE HOTEL</b><br>Boxed lunches will be available                                                                                                                                                                                                                                                                                                          | Embassy Suites<br>Cul-de-Sac           |
| <b>3:15 pm</b>             | <b>BUSES ARRIVE AT CAPITOL HILL</b>                                                                                                                                                                                                                                                                                                                                       | S. Capitol Street                      |

## Chiefs of Staff Conference: House Attendance List

| First Name  | Last Name       | Company Name                           | Title                              |
|-------------|-----------------|----------------------------------------|------------------------------------|
| Emily       | Ackerman        | Office of Majority Whip Emmer          | Deputy Floor Director              |
| Sara Brooks | Adams           | Office of Majority Leader Scalise      | Scheduler                          |
| Nolan       | Ahern           | Office of Majority Whip Emmer          | Deputy Policy Director             |
| Alyssa      | Anderson Becker | Office of Rep. Mackenzie (PA-07)       | Chief of Staff                     |
| Cyrus       | Artz            | Office of Speaker Johnson              | Senior Policy Advisor              |
| Amanda      | Baldwin         | Office of Rep. Nathaniel Moran (TX-26) | Chief of Staff                     |
| Joe         | Barry           | Republican Policy Cmte                 | Executive Director                 |
| Nick        | Bayer           | Office of Rep. Hurd (CO-03)            | Chief of Staff                     |
| Curt        | Beaulieu        | Office of Speaker Johnson              | Senior Policy Advisor              |
| Megan       | Bel Miller      | Office of Rep. Scalise (LA-01)         | Chief of Staff                     |
| Emily       | Benavides       | Office of Rep. Latta (OH-05)           | Chief of Staff                     |
| Chris       | Bien            | Office of Speaker Johnson              | Director of Floor Operations       |
| Claire      | Bienvenu        | Office of Speaker Johnson              | Legislative Assistant              |
| Jeff        | Bishop          | Office of Rep. Shreve (IN-06)          | Chief of Staff                     |
| Robert      | Boland          | Office of Majority Whip Emmer          | Chief of Staff                     |
| Annie       | Brody           | Office of Majority Whip Emmer          | Downtown Coalitions Director       |
| Greg        | Brooks          | Office of Rep. Murphy (NC-03)          | Chief of Staff                     |
| Courtney    | Butcher         | Office of Speaker Johnson              | Director of Member Services        |
| John        | Byers           | Office of Rep. Pfluger (TX-11)         | Chief of Staff                     |
| Brian       | Calabrese       | Office of Rep. Crank (CO-05)           | Chief of Staff                     |
| William     | Christian       | Office of Rep. Luna (FL-13)            | Chief of Staff                     |
| Jon         | Clark           | Committee on Veterans' Affairs         | Staff Director                     |
| Ken         | Clifford        | Office of Rep. Miller-Meeks (IA-01)    | Chief of Staff                     |
| Frank       | Collins         | Office of Rep. Patronis (FL-01)        | Chief of Staff                     |
| Briana      | Connolly        | Main Street Caucus                     | Executive Director                 |
| Brian       | Cress           | Office of Speaker Johnson              | Deputy Director of Member Services |
| Jamie       | Cummins         | Office of Majority Leader Scalise      | Counsel                            |
| Dante       | Cutrona         | Office of Rep. Joyce (PA-13)           | Chief of Staff                     |
| Molly       | Cutrona         | Office of Rep. Amodel (NV-02)          | Chief of Staff                     |
| Reid        | Dagul           | Office of Rep. Cline (VA-06)           | Chief of Staff                     |
| Corinne     | Day             | Office of Speaker Johnson              | Director of Media Affairs          |
| Jackie      | Del Bonis       | Office of Majority Whip Emmer          | Member Services Director           |
| Ryan        | Dilworth        | Office of Rep. Van Duyne (TX-24)       | Chief of Staff                     |
| Mark        | Dreiling        | Office of Rep. Bacon (NE-02)           | Chief of Staff                     |
| Bill        | Duhnke          | Office of Speaker Johnson              | Policy Director                    |
| Katie       | Dwyer           | Office of Rep. Carey (OH-15)           | Chief of Staff                     |
| Brenna      | Elliott         | Office of Majority Leader Scalise      | Senior Floor Assistant             |
| Alyssa      | Erdel           | House Republican Conference            | Member Services Director           |
| Matt        | Esguerra        | Office of Rep. Gooden (TX-05)          | Chief of Staff                     |
| Jan         | Foley           | Office of Majority Whip Emmer          | Policy Director                    |
| Hannah      | Fraher          | Office of Rep. Haridopolos (FL-08)     | Chief of Staff                     |

|             |               |                                                |                                |
|-------------|---------------|------------------------------------------------|--------------------------------|
| Cesar       | Gonzalez      | Office of Rep. Diaz-Balart (FL-26)             | Chief of Staff                 |
| AnnMarie    | Graham-Barnes | Office of Rep. Mast (FL-21)                    | Chief of Staff                 |
| Ashley      | Gutwein       | Office of Rep. Nunn (IA-03)                    | Chief of Staff                 |
| Christopher | Hall          | Office of Rep. McGuire (VA-05)                 | Chief of Staff                 |
| Derek       | Harley        | Office of Speaker Johnson                      | Director of House Operations   |
| Taylor      | Haulsee       | Office of Speaker Johnson                      | Deputy Communications Director |
| Nick        | Hawatmeh      | House Republican Conference                    | Chief of Staff                 |
| Hayden      | Haynes        | Office of Speaker Johnson                      | Chief of Staff                 |
| Jake        | Hilkin        | Office of Majority Leader Scalise              | Member Services Director       |
| Christopher | Hixon         | Committee on Judiciary                         | Staff Director                 |
| Lauren      | Hodge         | Office of Rep. Guthrie (KY-02)                 | Chief of Staff                 |
| Bob         | Holste        | Office of Rep. Kiley (CA-03)                   | Chief of Staff                 |
| Casey       | Hood          | Office of Rep. Jackson (TX-13)                 | Chief of Staff                 |
| Brett       | Horton        | Office of Majority Leader Scalise              | Chief of Staff                 |
| Quentin     | Hout          | Office of Majority Leader Scalise              | Policy Advisor                 |
| Josh        | Jackson       | Office of Rep. Smith (NE-03)                   | Chief of Staff                 |
| Alice       | Johnson       | Office of Rep. Scott (GA-08)                   | Chief of Staff                 |
| Jon         | Jones         | Office of Rep. Brecheen (OK-02)                | Chief of Staff                 |
| Rachel      | Kaldahl       | Office of Speaker Johnson                      | General Counsel                |
| Rebecca     | Keightley     | Office of Rep. Calvert (CA-41)                 | Chief of Staff                 |
| Charlie     | Keller        | Office of Rep. Wagner (MO-02)                  | Chief of Staff                 |
| Karen       | Kelly         | Office of Rep. Rogers (KY-05)                  | Chief of Staff                 |
| Melissa     | Kelly         | Office of Rep. Franklin (FL-18)                | Chief of Staff                 |
| Ryan        | Kelly         | Office of Rep. Spartz (IN-05)                  | Chief of Staff                 |
| Drew        | Keyes         | Office of Speaker Johnson                      | Senior Policy Advisor          |
| Carolyn     | King          | Office of Rep. Wittman (VA-01)                 | Chief of Staff                 |
| Erik        | Kinney        | House Republican Conference                    | Policy Director                |
| Joe         | Kirby         | Office of Rep. Stutzman (IN-03)                | Chief of Staff                 |
| Desiree     | Koetzle       | Office of Rep. Stauber (MN-08)                 | Chief of Staff                 |
| BJ          | Koohmaraie    | Office of Majority Leader Scalise              | Policy Director                |
| Jay         | Kronzer       | Office of Rep. Kiggans (VA-02)                 | Chief of Staff                 |
| Meghan      | Lake          | Office of Majority Leader Scalise              | Policy Advisor                 |
| John        | Lanning       | Office of Speaker Johnson                      | Member Services Coordinator    |
| Chrissi     | Lee           | Office of Rep. Luttrell (TX-08)                | Chief of Staff                 |
| Tony        | Lis           | Office of Rep. Bergman (MI-01)                 | Chief of Staff                 |
| Lee         | Lonsberry     | Office of Rep. Owens (UT-04)                   | Chief of Staff                 |
| Linoshka    | Luna          | House Republican Conference                    | Press Secretary                |
| Nick        | Lunneborg     | Office of Rep. Taylor (OH-02)                  | Chief of Staff                 |
| Kaitlin     | Makuski       | Office of Speaker Johnson                      | Coalitions Coordinator         |
| Michael     | Martin        | Office of Rep. Alford (MO-04)                  | Chief of Staff                 |
| Sean        | McCabe        | Office of Rep. Harrigan (NC-10)                | Chief of Staff                 |
| Robert      | McIntosh      | Office of Rep. Downing (MT-02)                 | Chief of Staff                 |
| Carson      | Middleton     | Office of Rep. Foxx (NC-05)/Committee on Rules | Chief of Staff/Policy Director |
| Martha      | Mills         | Office of Majority Leader Scalise              | Press Secretary                |

|           |                    |                                   |                                     |
|-----------|--------------------|-----------------------------------|-------------------------------------|
| Jeff      | Morehouse          | Office of Rep. Hudson (NC-09)     | Leadership Chief of Staff           |
| Joseph    | Mott               | Office of Rep. Norman (SC-05)     | Chief of Staff                      |
| Cullen    | Murphy             | Office of Speaker Johnson         | Deputy Director of Floor Operations |
| Sean      | Murphy             | Office of Rep. Fischbach (MN-07)  | Chief of Staff                      |
| Dennis    | Nalls              | Office of Majority Whip Emmer     | Floor Director                      |
| Blake     | Nolan              | Office of Rep. Buchanan (FL-16)   | Chief of Staff                      |
| Anderson  | Okoniewski         | House Republican Conference       | Senior Advisor                      |
| Hillary   | Parkinson          | Office of Rep. Self (TX-03)       | Chief of Staff                      |
| Matt      | Perricone          | Office of Rep. Meuser (PA-09)     | Chief of Staff                      |
| Marie     | Price              | Office of the Speaker             | Advisor to the Chief of Staff       |
| Garrett   | Puckett            | House Republican Conference       | Directors of Coalitions             |
| Nikki     | Rapanos            | Office of Rep. LaLota (NY-01)     | Chief of Staff                      |
| Jamie     | Robinette          | Office of Rep. Bean (FL-04)       | Chief of Staff                      |
| Jason     | Rogers             | Office of Majority Whip Emmer     | General Counsel                     |
| Shelbie   | Rogers             | Office of Majority Whip Emmer     | Senior Advisor                      |
| Jake      | Ronan              | House Republican Conference       | Deputy Chief of Staff               |
| Mary      | Rosado             | Office of Rep. Barr (KY-06)       | Chief of Staff                      |
| Sarah     | Rosnick            | Office of Rep. Baird (IN-04)      | Chief of Staff                      |
| Janet     | Rossi              | Office of Rep. Crawford (AR-01)   | Chief of Staff                      |
| Dan       | Scharfenberger     | Office of Rep. Kean (NJ-07)       | Chief of Staff                      |
| Eric      | Schmitz            | Office of Speaker Johnson         | Director of Coalitions              |
| Katherine | Sears              | Office of Rep. Fong (CA-20)       | Chief of Staff                      |
| Philip    | Singleton          | Office of Rep. McCormick (GA-07)  | Chief of Staff                      |
| Gregory   | Smith              | Office of Rep. Crane (AZ-02)      | Chief of Staff                      |
| Heather   | Smith              | Office of Rep. Timmons (SC-04)    | Chief of Staff                      |
| William   | Smith              | Office of Rep. Langworthy (NY-23) | Chief of Staff                      |
| AJ        | Sugarman           | Office of Speaker Johnson         | Deputy Policy Director              |
| Timothy   | Svoboda            | Office of Rep. Grothman (WI-06)   | Chief of Staff                      |
| Sophie    | Trainor Khanahmadi | Committee on Energy & Commerce    | Deputy Staff Director               |
| Charlie   | Truxal             | Office of Rep. Cammack (FL-03)    | Chief of Staff                      |
| Alex      | Vargo              | Office of Rep. McDowell (NC-06)   | Chief of Staff                      |
| Luis      | Vega               | Office of Rep. Sessions (TX-17)   | Chief of Staff                      |
| Ted       | Verrill            | Office of Rep. Letlow (LA-05)     | Chief of Staff                      |
| Katie     | Vincentz           | Office of Rep. Arrington (TX-19)  | Chief of Staff                      |
| William   | Wadsworth          | Office of Rep. Miller (IL-15)     | Chief of Staff                      |
| Robert    | Wagener            | Office of Rep. Fitzgerald (WI-05) | Chief of Staff                      |
| Rachel    | Wagley             | Office of Rep. Moore (UT-01)      | Chief of Staff                      |
| Nikki     | Wallace            | Office of Rep. Simpson (ID-02)    | Chief of Staff                      |
| Ruth      | Ward               | Office of Rep. Johnson (LA-04)    | Chief of Staff                      |
| Bryan     | Wheat              | Office of Rep. Maloy (UT-02)      | Chief of Staff                      |
| Heath     | Wheat              | Office of Rep. Allen (GA-12)      | Chief of Staff                      |
| Grace     | White              | Office of Rep. Steil (WI-01)      | Chief of Staff                      |
| Jeanette  | Whitener           | Office of Rep. Weber (TX-14)      | Chief of Staff                      |
| Yvette    | Wissmann           | Office of Majority Leader Scalise | Deputy Floor Director               |

Noah

Dominique

Lauren

Eric

Yantis

Yelinski

Ziegler

Zulkosky

Office of Rep. Newhouse (WA-04)

Office of Majority Leader Scalise

Office of Rep. Babin (TX-36)

Office of Majority Leader Scalise

Chief of Staff

Deputy Policy Director

Chief of Staff

Floor Director