

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Ruth Ward
2. a. Name of Accompanying Relative: _____ **OR** None
b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: 6/12/25 Return: 6/20/25
b. Dates at Personal Expense, if any: N/A **OR** None
4. Departure City: Dulles, VA Destination: Paris, FR & Verl, GER Return City: Dulles, VA
5. Sponsor(s), Who Paid for the Trip: North Louisiana Economic Partnership
6. Describe Meetings and Events Attended: Learn about effective policies supporting a variety of industries, including defense, areospace and manufacturing.
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box:*
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the employee; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler:  Date: 6/26/25

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Mike Johnson Date: 6/27/25

Signature of Supervising Member: 

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip *within 10 days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: North Louisiana Economic Partnership

2. Travel Destination(s): Paris, France and Verl, Germany

3. Date of Departure: 6/12/25 Date of Return: 6/20/25

4. Name(s) of Traveler(s): Ruth Ward

*Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.*

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$3,146	\$3,025	\$1,100	
Accompanying Family Member	N/A	N/A	N/A	N/A

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 6/24/25

Name: Justyn Dixon Title: President & CEO

Organization: North Louisiana Economic Partnership

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 333 Texas St. Suite 411, Shreveport, LA 71101

Telephone: 318.677.2512 Email: jdixon@nlep.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Ruth Ward
2. Sponsor(s) who will be paying or providing in-kind support for the trip: North Louisiana Economic Partnership
3. City and State **OR** Foreign Country of Travel: Paris, France and Verl, Germany
4. a. Date of Departure: 6/12/25 Date of Return: 6/20/25
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? **If yes:**
 - (1) Name of Accompanying Family Member: _____
 - (2) Relationship to Traveler: Spouse Child Other (specify): _____
 - (3) Yes No Accompanying Family Member is at least 18 years of age?
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**

As the Chief of Staff for the Speaker's Louisiana operations in DC and the district, part of my role is to learn about new and existing economic partnerships and opportunities that could better Louisiana's Congressional District as well as understand the legislative and economic policies impact on relevant industries, such as space, technology, timber use, robotics, etc. This trip would greatly benefit me in those areas. This trip also beneficial and educational as I will learn about the air force relationships and policies, companies with relevant competencies, science and space legislative policy, and legislative policy impacting our military and surrounding industries.

9. **Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____



Date: 5/12/25

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

North Louisiana Economic Partnership

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): Ruth Ward (Chief of Staff, Office of Mike Johnson) is invited to help promote economic development assets within Louisiana.

5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: 6/12/25 Date of Return: 6/20/25

7. a. City of departure: Dulles, Virginia

b. Destination(s): Paris, France and Verl, Germany

c. City of return: Dulles, Virginia

8. **Check only one.** I represent that

a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**

b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**

c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. I checked 8(a) or (b) above; **OR**
- b. I checked 8(c) above but am not offering any lodging; **OR**
- c. I checked 8(c) above and am offering lodging and meals for one night; **OR**
- d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
- b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

North Louisiana Economic Partnership is a 501(c)(3) that serves as the regional economic development organization for eleven parishes in north Louisiana. This trip supports on-going efforts to promote the region and attract investment.

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
- b. Class of travel: Coach Business First Charter Other (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
 - 1) Detail the cost *per day* of meals (approximate cost may be provided): _____

2) Provide the reason for selecting the location of the event or trip: _____

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Paris Marriott Rive Gauche Hotel & Conference Center City: Paris, France Cost Per Night: \$441.60

Reason(s) for Selecting: Room block associated with Louisiana delegation

Hotel Name: Parkhotel Gütersloh City: Gütersloh, Germany Cost Per Night: € 302.00

Reason(s) for Selecting: proximity to corporate HQ and rate

Hotel Name: Hampton by Hilton Dusseldorf City Centre City: Düsseldorf, Germany Cost Per Night: € 109.40

Reason(s) for Selecting: proximity to the airport and rate

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$3041	\$3004	\$1180
For each Accompanying Family Member			

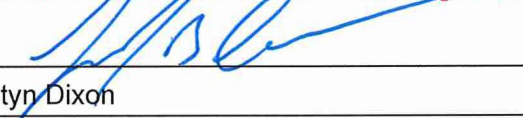
	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee		
For each Accompanying Family Member		

19. **Check only one:**

- a. I certify that I am an officer of the organization listed below; **OR**
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: 5/6/25
 Name: Justyn Dixon Title: President & CEO
 Organization: North Louisiana Economic Partnership
 Address: 333 Texas St. Suite 411 Shreveport, LA 71101
 Email: jdixon@nlep.org Telephone: 606.209.5879

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

John H. Rutherford, Florida
Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://Ethics.House.gov>

June 10, 2025

Ms. Ruth Ward
Office of the Honorable Mike Johnson
521 Cannon House Office Building
Washington, DC 20515

Dear Ms. Ward:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to France and Germany, scheduled for June 12 to 20, 2025, sponsored by North Louisiana Economic Partnership.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House employees may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$480] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

¹ Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Michael Guest
Chairman



Mark DeSaulnier
Ranking Member

MG/MD:rp

¹ Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.



NORTH LOUISIANA ECONOMIC PARTNERSHIP

Ruth Ward
Chief of Staff
Office of Speaker Mike Johnson (LA-04)
521 Cannon HOB
Washington, DC 20515
O: 202-225-2777
Ruth.Ward@mail.house.gov

RE: Invitation to Participate in Economic Development Mission in June 2025

April 22, 2025

Dear Mrs. Ward:

North Louisiana Economic Partnership (NLEP) would like to invite you to attend its economic development mission to Paris, France and Verl, Germany this June. NLEP is the regional economic development organization representing eleven parishes in North Louisiana. NLEP is a non-profit organized under § 501(c)(3) whose mission is to be a catalyst and connector advancing economic development growth in our region. Please see our website for more details: www.nlep.org.

Given that the 4th District of Louisiana overlaps NLEP's physical footprint and your office's strong relationship with local, regional, state, and federal economic development entities, your participation will help us to promote the aerospace and manufacturing assets in our region.

North Louisiana's aerospace industry is on an upward trajectory, underpinned by a strong combination of infrastructure, logistics, a skilled workforce, and a large military presence. To maintain this momentum and educate stakeholders about our region, NLEP will be attending the International Paris Air Show. As the world's largest aerospace gathering, this biennial event serves as a global platform for showcasing groundbreaking advancements in aerospace, defense, and space technologies. With over 2,500 exhibitors from 48 countries, 300 start-ups, and 150 aircraft on display, the Paris Air Show is a pivotal event for professionals and organizations shaping the future of aerospace. The professional days will take place at the Parc des Expositions de Paris-LeBourget from June 16 – June 19, 2025.

In addition to the International Paris Air Show, NLEP will be visiting the corporate headquarters of one of our active economic development projects. The purpose of this visit is to better understand the company's manufacturing process and operational needs. NLEP will be touring its flagship factory

in Verl, Germany and meeting with senior corporate representatives. NLEP plans to conduct this corporate visit on June 19, 2025.

Our high-level agenda is outlined below.

Day	Date	Event
1 – Travel Day	Friday, June 13, 2025	Arrive in Paris, France and check in to hotel
2	Saturday, June 14, 2025	Attend United Launch Alliance Reception
3	Sunday, June 15, 2025	Attend Aerospace Alliance Reception and RTX Reception
4	Monday, June 16, 2025	Attend International Paris Air Show to meet with aerospace companies
5	Tuesday, June 17, 2025	Attend International Paris Air Show to meet with aerospace companies Attend Louisiana Economic Development Reception
6	Wednesday, June 18, 2025	Travel to Verl, Germany Dinner with corporate senior leadership
7	Thursday, June 19, 2025	Participate in corporate headquarters visit and manufacturing plant tour Farewell dinner and wrap up
8 - Travel Day	Friday, June 20, 2025	Commence travel back to the U.S.

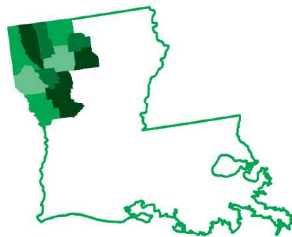
NLEP will be the primary and sole trip sponsor planning, organizing, and paying for this economic development mission. NLEP does not employ a federal lobbyist, and all activities will be arranged independent of one. All expenses will be commensurate with what other attendees will receive, to include but not limited to transportation, lodging, meals, and miscellaneous expenses.

We hope you can join us in June! Please feel free to give me a call if you have any questions or concerns.

Sincerely,



NLEP President & CEO



NORTH LOUISIANA ECONOMIC PARTNERSHIP

AGENDA FOR RUTH WARD
EUROPEAN BUSINESS DEVELOPMENT MISSION

June 12-20, 2025

Paris, France & Verl, Germany

POINTS OF CONTACT

Justyn Dixon
President & CEO
North Louisiana Economic Partnership
(M) 601.209.5879
Email: dixon@nlep.org

Sheena Bryant
Vice President of Business Development Strategy
North Louisiana Economic Partnership
(M) 318.820.4986
Email: sbryant@nlep.org

THURSDAY, JUNE 12, 2025

10:45 PM **Ruth Ward Depart Washington DC from Dulles International Airport**
United Airlines Flight UA330
Confirmation # LQLCR5

FRIDAY, JUNE 13, 2025

12:35 PM **Arrive at Charles De Gaulle International Airport**
95700 Roissy-en-France, France

1:30 PM – 2:45 PM **Take Taxi or Uber to Hotel**
Paris Marriott Rive Gauche Hotel & Conference Center
17 Bd Saint-Jacques, 75014 Paris, France

2:45 PM **Check-in to Hotel**

2:45 PM – 6:00 PM **Break**

6:00 PM – 7:00 PM **Meet in Hotel Lobby and Depart to Dinner**

7:00 PM – 9:00 PM **Welcome Dinner w/ NLEP**
Attendees: Justyn Dixon, Leslie Dixon, Sheena Bryant, Michael Bryant, Ruth Ward
Attire: Business Casual
Brasserie du Louvre
1 Place du Palais Royal, 75001 Paris
NLEP will host a casual welcome dinner to introduce our visiting party to each other.

SATURDAY, JUNE 14, 2025

- 9:00 AM – 10:00 AM** **Breakfast at Hotel – Strategic Planning with NLEP**
Attendees: Justyn Dixon, Sheena Bryant, Ruth Ward
Brasserie Paris Marriott Rive Gauche
NLEP will review its strategic plan for the Paris Air Show. We will discuss the companies that we are meeting with, the background of stakeholders, how our regional assets align with the company's expansion plans, and key messages.
- 10:30 AM – 11:00 PM** **Depart Hotel for CODEL Luncheon**
- 11:30 AM – 1:30 PM** **Aerospace Industries Association (AIA) CODEL Luncheon**
Attendees: CODEL
Attire: Business
The Hôtel National des Invalides
Esplanade des Invalides 75007 Paris
The AIA is hosting a welcome luncheon for the congressional delegation and its affiliates. Attend a cocktail reception in the *Grand Drawing Room* from 11:00 am – 11:30 am that is followed by a luncheon in the *Turenne Room* from 11:30 am – 1:30 pm. Each senator will provide remarks about the purpose of their participation in the Paris Air Show CODEL. This luncheon will provide an opportunity to learn more about the Legislature's position and key messages on aerospace and defense initiatives.
- 1:30 PM – 2:00 PM** **Depart Luncheon and Travel to Reception**
- 2:00 PM - 4:00 PM** **Rocket Lab & Virgin Galactic Champagne Soirée**
Attendees: Ruth Ward & Justyn Dixon
Attire: Business
Hôtel Kimpton St Honoré
27 - 29 Bd des Capucines, 75002 Paris
Given NASA's assembly facility in Louisiana, this reception will permit our team to learn more about the production, manufacturing, and test capabilities expected to advance the production of rockets; overall space initiatives; and meet key stakeholders.
- 4:00 PM – 5:00 PM** **Meet in Hotel Lobby and Travel to Next Event**
- 5:00 PM – 7:00 PM** **United Launch Alliance and Venture Government Strategies**
Attendees: Justyn Dixon, Leslie Dixon, Sheena Bryant, Michael Bryant, Ruth Ward
Attire: Business
Hotel D'Evereux
19 Place Vendome 75001 Paris
Given NASA's assembly facility in Louisiana, this reception will permit our team to learn more about the nation's most experienced launch service provider, overall space initiatives, and meet key stakeholders.
- 7:30 PM – 10:00 PM** **RTX/Boeing Reception**
Attendees: Ruth Ward & Justyn Dixon
Attire: Business
Gustave Eiffel Tower
Guests must meet at elevator between 7:30 PM – 8:15 PM.
- 8:00 PM – 10:00 AM** **Dinner w/ Louisiana Military Advisory Council**

Attendees: Justyn Dixon, Leslie Dixon, Sheena Bryant, Michael Bryant, Ruth Ward
Guest: Robert Abboud, Executive Director, Louisiana Military Advisory Council | Louisiana
Economic Development Business Development Director
Attire: Business Casual
NLEP will host a dinner with the Louisiana Military Advisory Council leadership to discuss
Project Coco, Project Boneyard, and the redevelopment of Camp Minden.

SUNDAY, JUNE 15, 2024

- 8:00 AM-9:30 AM** **Breakfast at Hotel – Louisiana Aerospace Initiatives**
Attendees: Entire NLEP Party
Guest: Shawn Welcome, Senior Business Development Director, Louisiana Economic Development
Brasserie Paris Marriott Rive Gauche
NLEP will host breakfast with the state’s most senior aerospace and defense economic developer. The purpose of this will be to identify ways to better collaborate on lead generation and programs of support.
- 9:45 AM – 10:30 PM** **Depart Hotel and Travel to Reception**
- 10:30 AM – 2:00 PM** **Aerospace Alliance Reception – BRING INVITATION**
Attendees: Justyn Dixon, Leslie Dixon, Sheena Bryant, Michael Bryant, Ruth Ward
Attire: Business Casual
Yachts de Paris
Port de Javel Haut, 75015 Paris, France
The four-state Aerospace Alliance was formed in 2009 to establish the U.S. Southeast region as a world-class aerospace and aviation corridor. Mississippi, Alabama, Louisiana and Florida work in collaboration to promote the region’s assets and leverage opportunities to grow the sector. This will provide an opportunity to learn about a multistate effort to support and attract the aerospace and defense industry.
- 2:00 PM – 2:30 PM** **Depart Reception and Travel to Hotel**
- 2:30 PM – 6:30 PM** **Break**
- 6:30 PM – 7:00 PM** **Depart Hotel and Travel to Reception**
- 7:00 PM – 9:00 PM** **RTX Welcome Reception**
Pavillon Dauphine
Pl. du M^{al} de Lattre de Tassigny 75116 Paris, France
Attendees: Justyn Dixon, Ruth Ward
Attire: Business
RTX is hosting a welcome reception that will be attended by senior leadership. The purpose of this event will be to learn about the company’s key initiatives to maintain itself as a global leader in aerospace and defense technology. This will provide an opportunity to learn about how its strategy can impact state economies and overall policy.

MONDAY, JUNE 16, 2024

- 6:15 AM- 7:15 AM** **Breakfast at Hotel**
Brasserie Paris Marriott Rive Gauche
- 7:15 AM-8:30 AM** **Depart to Paris Air Show – 1+ hour Uber ride – BRING BADGE**
Attendees: Ruth Ward, Justyn Dixon, Sheena Bryant
Attire: Business
Paris–Le Bourget Airport
93350 Le Bourget, France
- 8:30 AM – 9:00 AM** **Arrive at International Paris Air Show and Walk to Chalet**
- 9:30 AM – 10:00 AM** **Boeing Meeting**
Jeff Shockey, Executive Vice President, Government Operations, Global Public Policy, & Corporate Strategy
Tom Culligan, Vice President, Aerospace Safety & Commercial Aviation & Corporate Policy
Federal Government Relations
Chalet 334
The purpose of this discussion will be to educate Boeing about existing defense assets in the region and ways to create synergy with existing assets in south Louisiana.
- 10:00 AM – 12:00 PM** **Louisiana Economic Development Exhibit Booth**
Hall 3 E194
The purpose was to support the Louisiana state delegation as businesses approach the booth.
- 12:00 PM – 1:00 PM** **Lunch at the Paris Air Show**
- 1:00 PM – 1:30 PM** **Attend Business Opportunities in the State of Mississippi**
The FORUM Booth
Learn how the State of Mississippi’s business climate, innovation ecosystem, and skilled workforce support long-term success for companies the aerospace and defense industry.
- 2:00 PM – 2:30 PM** **Bell Textron, Inc. Meeting**
Sharon Hines, Senior Vice President, Government Affairs & Washington Operations, Textron
Jonathan Graffeo, Vice President, State and Local Government Relations, Textron
Chalet A2
The purpose of this discussion was to discuss existing facilities within Louisiana and federal contract law.
- 3:00 PM -3:30 PM** **Eaton Corporation Meeting**
Jimmy L. Yeh | Vice President, Strategic Planning & Marketing
Chalet B385
The purpose of this discussion will be to connect with senior leadership regarding its expansion plans and educate them on regional aerospace and defense assets.
- 3:30 PM – 4:00 PM** **Walk Paris Air Show Pavilions and Exhibitor Hall**
Connect with target companies that align with economic development strategy. Visit the USA Partnership Pavilion and USA Space Industry Pavilion.

**MONDAY, JUNE 16, 2024 -
CONTINUED**

- 4:00 PM – 5:15 PM** **Depart the Paris Air Show and Travel to Reception**
- 5:30 PM – 7:00 PM** **North Alabama Reception**
Attire: Business
Aero-Club de France
6 Rue Galilée, 75116 Paris, France
The purpose of this was to learn about effective policies that created a well-regarded aerospace and defense regional ecosystem.
- 7:00 PM – 7:30 PM** **Travel to Reception**
- 7:30 PM – 9:30 PM** **Boeing Supplier Reception**
Attire: Business
Jardin Ritz
15 Pl. Vendôme, 75001 Paris, France
Learn about the suppliers' needs, including the infrastructure, workforce, and business climate that they seek.

TUESDAY, JUNE 17, 2025

- 8:00 AM – 8:30 AM** **Breakfast at Hotel or Nearby Cafe**
Brasserie Paris Marriott Rive Gauche
- 8:30 AM – 9:45 AM** **Depart to Paris Air Show – 1+ hour Uber ride, BRING BADGE**
Attendees: Ruth Ward, Justyn Dixon, Sheena Bryant
Attire: Business
Paris–Le Bourget Airport 93350 Le Bourget, France
- 10:00 AM – 11:00 AM** **Attend Launching the Future – California’s Space Economy**
The FORUM Booth
An information session hosted by Kallman Worldwide, Inc that reviews how California is catalyzing the future of the global space economy, growing launch capacity, and driving innovation.
- 11:15 AM – 11:45 AM** **RTX Meeting**
Art Cameron, Senior Vice President, Global Relations, RTX — Collins Aerospace | Pratt & Whitney | Raytheon
Peter Holland, Lead, State and Local Government Relations, RTX
Paige Carter, Chief Business Development Officer, Louisiana Economic Development
Chalet 350
The purpose of this discussion will be to educate RTX about existing defense assets in the community as well as revisit prior economic development projects.
- 12:00 PM – 1:00 PM** **Lunch at the Paris Air Show**
- 1:00 PM – 1:30 PM** **General Atomics**
Barton Roper, Senior Vice President, Strategic Development
Hall 3 B 176
Learn about unmanned aerial vehicles and drone technology that will be revolutionizing the aerospace and defense industry.
- 1:30 PM - 2:00 PM** **Walk Paris Air Show Exhibitor Hall**
Hall 2 and Hall 3
NLEP will walk through Hall 3 to better learn about how states are marketing their aerospace and defense assets.
- 2:30 PM – 3:45 PM** **Depart the Paris Air Show and Return to Hotel**
- 4:00 PM – 5:30 PM** **Break**
- 5:30 PM – 6:00 PM** **Depart Hotel and Travel to Reception**
- 6:00 PM – 8:30 PM** **Louisiana State Reception**
Attendees: Ruth Ward, Justyn Dixon, Sheena Bryant
Attire: Business
Le Pre Catelan, Bois de Boulogne, 75016 Paris, France
Engage with French business leaders that the Governor and Louisiana Economic Development have invited. This will provide an opportunity to hear from the Governor and state officials about foreign direct investment within the state and key economic

development initiatives.

TUESDAY, JUNE 17, 2024

– CONTINUED

9:00 PM – 11:00 PM

Dinner with NLEP

Attendees: Justyn Dixon, Leslie Dixon, Sheena Bryant, Michael Bryant, Ruth Ward
Guest: Rocky Rockett, Executive Director, Greater Bossier Economic Development Foundation

Attire: Business

Tosca

20 Rue du Cirque, 75008 Paris, France

The purpose of this discussion will be to review key local initiatives and assets, such as ways to better engage with Global Strike Command, the National Cyber Research Park, Louisiana Tech Research Institute, and discuss challenges with site development.

WEDNESDAY, JUNE 18, 2025

- 7:30 AM – 8:30 AM** **Check out of Hotel and Depart to Charles De Gaulle International Airport**
Attendees: Justyn Dixon, Leslie Dixon, Sheena Bryant, Michael Bryant, Ruth Ward, Paige Carter
Paris Charles de Gaulle Airport
95700 Roissy-en-France, France
- 9:00 AM – 11:00 AM** **Check in and Wait for Flight Departure**
- 11:00 AM – 12:15 PM** **Depart Paris and Fly to Düsseldorf, Germany**
Air France Flight 1607
Ruth Ward: Air France Confirmation # Z6NWK8
Justyn Dixon, Leslie Dixon, Sheena Bryant, Michael Bryant: Air France Confirmation # Z6MIZE
Sixt Booking 9720938343 – Justyn Dixon +1 Driver
Sixt Booking 9721783295 – Sheena Bryant + 1 Driver
- 1:00 PM – 3:00 PM** **Drive to Verl, Germany**
Attendees: Justyn Dixon, Sheena Bryant, Ruth Ward, Paige Carter
We will take one hour to debrief on the Paris Air Show and next steps during travel to Verl, Germany. We will also revisit the purpose of our visit to nobilia, key stakeholders, past communications, and key messages.
- 3:00 PM – 3:30 PM** **Check-in to hotel**
Parkhotel Gütersloh
Kirchstraße 27
Gütersloh, Germany 33330
- 4:00 PM – 7:00 PM** **nobilia Factory Tour**
Attendees: Justyn Dixon, Sheena Bryant, Ruth Ward, Paige Carter
Mr. Mikael Akerberg, CEO nobilia North America
Ms. Jennifer Dormiani, SVP Operations nobilia North America
Dr. Lars Bopf, CEO nobilia-Werke
Mr. Christopher Stenzel, CFO nobilia-Werke
Mr. Matthias Keudel, Head of Export nobilia-Werke
Attire: Business, *Comfortable Walking Shoes*
Waldstraße 53-57, 33415 Verl, Germany
The purpose of this factory will be to understand nobilia’s products, operational layout, and identify occupations and associated training that are critical to productivity.
- 7:00 PM – 9:00 PM** **Dinner with nobilia**
Attendees: Justyn Dixon, Sheena Bryant, Ruth Ward, Paige Carter
Mr. Mikael Akerberg, CEO nobilia North America
Ms. Jennifer Dormiani, SVP Operations nobilia North America
Dr. Lars Bopf, CEO nobilia-Werke
Mr. Christopher Stenzel, CFO nobilia-Werke
Mr. Matthias Keudel, Head of Export nobilia-Werke
Attire: Business, *Comfortable Walking Shoes*
Montageakademie, Waldstrasse 7, 33415 Verl, Germany
NLEP is hosting a dinner for nobilia’s senior leadership to learn more about their thoughts of manufacturing within the United States and concerns they have.

THURSDAY, JUNE 19, 2025

- 7:30 AM – 8:15 AM** **Breakfast at Hotel**
- 8:15 AM – 9:00 AM** **Check-out of Hotel and Depart to nobilia**
- 9:00 AM – 12:00 PM** **nobilia Presentation & Show Room Tour**
Attendees: Justyn Dixon, Sheena Bryant, Ruth Ward, Paige Carter
Mr. Mikael Akerberg, CEO nobilia North America
Ms. Jennifer Dormiani, SVP Operations nobilia North America
Dr. Lars Bopf, CEO nobilia-Werke
Mr. Christopher Stenzel, CFO nobilia-Werke
Mr. Matthias Keudel, Head of Export nobilia-Werke
Attire: Business, Comfortable Walking Shoes
Waldstraße 53-57, 33415 Verl, Germany
nobilia will provide an overview of its corporation as well as discuss its expansion plans into the U.S. for the first hour. nobilia will then take the party through walking tour of its showroom to see finished products.
- 12:00 PM – 3:00 PM** **Depart nobilia and Drive to Düsseldorf**
Attendees: Justyn Dixon, Leslie Dixon, Sheena Bryant, Michael Bryant, Ruth Ward, Paige Carter
During our travel, we will take one hour to debrief on action items identified through our visit to nobilia’s primary plant.
- 3:00 PM – 5:00 PM** **Check-in to Hotel | Break**
Hampton by Hilton Dusseldorf City Centre
Harkortstraße 12, 40210 Düsseldorf, Germany
- 5:00 PM – 5:30 PM** **Meet in Hotel Lobby & Depart for Dinner**
- 5:30 PM – 7:30 PM** **Economic Development Mission Wrap-up Dinner**
Attendees: Justyn Dixon, Leslie Dixon, Sheena Bryant, Michael Bryant, Ruth Ward, Paige Carter
Attire: Business Casual
HeimWerk Altstadt
Hafenstraße 9, 40213 Düsseldorf, Germany
The focus of this dinner will be to close out the economic development mission and identify ways to collaborate on future endeavors.

FRIDAY, JUNE 20, 2025

- 9:00 AM – 10:00 AM** **Breakfast at Hotel**
- 10:00 AM – 12:00 PM** **Break**
- 12:00 PM – 1:00 PM** **Check out of Hotel & Depart to Airport**
Düsseldorf International Airport
Flughafenstraße 105, 40474 Düsseldorf, Germany
- 3:10 PM – 4:00 PM** **Fly from Düsseldorf (DUS) to Frankfurt (FRA):** United Airlines Flight 8923 Operated by Lufthansa | Confirmation # LQLCR5
- 5:10 PM – 8:05 PM** **Frankfurt (FRA) to Washington DC Dulles (IAD):** United Airlines Flight 933