

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email atgifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- I. Name of Traveler: Patrick Herrera
2. a. Name of Accompanying **Relative**: _____ **OR** None
b. Relationship to Traveler: Spouse Child Other(specify): _____
3. a. Dates: **Departure**: April 13, 2025 **Return**: April 15, 2025
b. Dates at Personal Expense, if any: _____ **OR** None
4. Departure City: DCA Destination: SFO Return City: LBB
5. Sponsor(s), Who Paid for the Trip: Hoover Institution, Stanford University
6. Describe Meetings and Events Attended: See attached agenda
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
- a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the employee; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler:  Date: 5/1/2025

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Keith Seif  Date: 5/1/2025

Signature of Supervising Member: U/4/1

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: Hoover Institution, Stanford University

2. Travel Destination(s): Stanford University, Stanford, California

3. Date of Departure: 04/13/2025 Date of Return: Washington, DC

4. Name(s) of Traveler(s): Patrick Herrera

Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$1,056.32	\$987	\$187.28	
Accompanying Family Member				

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 03/11/2025

Name: Eryn Witcher Tillman Title: Associate Director of Media and Government Relations

Organization: Hoover Institution, Stanford University

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1399 New York Avenue NW, Suite 500

Telephone: 202-760-3200 Email: ewitcher@stanford.edu

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and all attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Patrick Herrera

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Rep. Keith Self

Office Address: 1030 Longworth House Office Building

Telephone number: 202-225-4201

Email Address of Contact Person: patrick.herrera@mail.house.gov

D Check this box if the sponsoring entity is a media outlet, the purpose of this trip is to make media appearances sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as a Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(c1) also requires you to keep a copy of all request form and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee at 202-225-710 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Patrick Herrera
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Hoover Institution, Stanford University
3. City and State **OR** Foreign Country of Travel: Stanford California
4. a. Date of Departure 04/13/2025 Date of Return: 04/16/2025
- b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
(1) Name of Accompanying Family Member: _____
(2) Relationship to Traveler: Spouse Child Other(specify): _____
(3) Yes No Accompanying Family Member is at least 18 years of age?
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on their itinerary relate to their duties.

As a legislative assistant in the U.S. House of Representatives I have dedicated my career to shaping policies that drive economic growth, strengthen national security and promote effective governance. My portfolio includes trade, small business, education, labor, housing, telecommunications, critical minerals, and semiconductors—critical areas that demand thoughtful policymaking informed by rigorous research and data-driven analysis.

The Hoover Institution Congressional Fellowship offers a unique opportunity to deepen my policy expertise and contribute to evidence-based legislative solutions that address America's most pressing challenges.

9. Yes No Is the traveler aware of any registered federal lobbyist or foreign agent in, on, or in planning, organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____

Date: 3/13/2025

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

Hoover Institution, Stanford University

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**

b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**

c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): See attached addendum.

5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: 04/13/2025 Date of Return: 04/16/2025

7. a. City of departure: Washington, DC

b. Destination(s): Stanford University, Stanford, California

c. City of return: Washington, DC

8. **Check only one.** I represent that

a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**

b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**

c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**
- a. I checked 8(a) or (b) above; **OR**
 - b. I checked 8(c) above but am not offering any lodging; **OR**
 - c. I checked 8(c) above and am offering lodging and meals for one night; **OR**
 - d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____
-

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
 - b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
See attached addendum.
-

13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
 - b. Class of travel: Coach Business First Charter Other (specify: See attached addendum.)
 - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

-

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
 - b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
 - 1) Detail the cost *per day* of meals (approximate cost may be provided): Meals have been arranged to comply with the full \$92 per diem rate for Santa Clara.
 - 2) Provide the reason for selecting the location of the event or trip: The location of the Hoover Institution's headquarters on Stanford Campus will allow California-based scholars to participate.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Sheraton Palo Alto Hotel City: Palo Alto Cost Per Night: \$329.00
 Reason(s) for Selecting: Lowest-priced hotel with room availability and within close proximity to the program's events.

Hotel Name: _____ City: _____ Cost Per Night: _____
 Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____
 Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$1,500	\$987	\$184
For each Accompanying Family Member			


	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee		
For each Accompanying Family Member		

19. **Check only one:**

- a. I certify that I am an officer of the organization listed below; **OR**
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: 03/11/2025
 Name: Eryn Witcher Tillman Title: Associate Director of Media and Government Relations
 Organization: Hoover Institution, Stanford University
 Address: 1399 New York Avenue NW, Suite 500
 Email: ewitcher@stanford.edu Telephone: 202-760-3200

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

John H. Rutherford, Florida
Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Keelie Broom
Counsel to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://Ethics.House.gov>

April 3, 2025

Mr. Patrick Herrera
Office of the Honorable Keith Self
1030 Longworth House Office Building
Washington, DC 20515

Dear Mr. Herrera:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Palo Alto, California, scheduled for April 13 to 16, 2025, sponsored by Stanford University.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Mark DeSaulnier
Ranking Member

MG/MD:rp

HOUSE COMMITTEE ON ETHICS - PRIMARY TRIP SPONSOR FORM ADDENDUM
APRIL 2025 CONGRESSIONAL FELLOWSHIP PROGRAM
HOOVER INSTITUTION, STANFORD UNIVERSITY

4. Invited House employees invited to attend due to their portfolio and the policy discussion topics being discussed during the program:

Grace Allaman	Assistant Counsel House of Representatives, Office of the Legislative Counsel
Lev Bagramian	Director of Capital Markets Policy House Committee on Financial Services
Daniel Boatright	Staff Director and Counsel House Committee on Science, Space, and Technology, Subcommittee on Oversight
Mackenzie Fallt	Legislative Director Rep. Jason Crow (CO-06)
Anna Ferrara	Professional Staff Member House Committee on Science, Space, and Technology
Megan Gultinan	Legislative Director and Senior Financial Services Policy Designee Rep. Andy Barr (KY-06)
Patrick Herrera	Legislative Assistant Rep. Keith Self (TX-03)
Andrew Leppert	Chief of Staff Rep. Brandon Gill (TX-26)
Danielle Lindholm	Director of National Security Policy House Financial Services Committee
Juan Carlos Mora	Professional Staff Member House Judiciary Committee
Ashleigh Padgett	Deputy Chief of Staff & Legislative Director Rep. Barry Loudermilk (GA-11)
Cole Reynolds	Professional Staff Member House Committee on the Judiciary, Subcommittee for the Constitution and Limited Government
Paniz Rezaeero	Legislative Director Rep. Yassamin Ansari (AZ-03)
Moh Sharma	Member Services Director Office of the House Minority Leader
Karthik Venkatraman	Legislative Director, National Security Advisor Rep. Pat Fallon (TX-04)

HOUSE COMMITTEE ON ETHICS - PRIMARY TRIP SPONSOR FORM ADDENDUM
APRIL 2025 CONGRESSIONAL FELLOWSHIP PROGRAM
HOOVER INSTITUTION, STANFORD UNIVERSITY

HOUSE COMMITTEE ON ETHICS - PRIMARY TRIP SPONSOR FORM ADDENDUM
APRIL 2025 CONGRESSIONAL FELLOWSHIP PROGRAM
HOOVER INSTITUTION, STANFORD UNIVERSITY

12. The Hoover Institution is a department within Stanford University and is headquartered on Stanford University's campus where sessions will take place. Sessions have been organized by Hoover Institution staff, and Hoover Institution staff are the sole organizer and sponsor for this trip. As a part of Stanford University, which is an institution of higher education committed to extending the frontiers of knowledge and solving real-world problems, the Hoover Institution is a research institution that, through its scholars and library and archives, promotes economic opportunity and prosperity. By convening the program on Stanford's campus, we will be able to include our Senior Fellows for substantive policy discussions with staff.

13. Attendees will receive Uber vouchers to cover ground transportation between SFO airport and the hotel while in California. A chartered group shuttle will be provided for transportation between the Sheraton Hotel and Stanford's campus. All airfare will be coach class.

HOOVER INSTITUTION, STANFORD UNIVERSITY APRIL 2025 CONGRESSIONAL
FELLOWSHIP PROGRAM
INVITED ATTENDEE LIST

Ryan Alban	Legislative Director Sen. Ted Budd (NC)
Grace Allaman	Assistant Counsel House of Representatives, Office of the Legislative Counsel
Lev Bagramian	Director of Capital Markets Policy House Committee on Financial Services
Daniel Boatright	Staff Director and Counsel House Committee on Science, Space, and Technology, Subcommittee on Oversight
Molly Carpenter	Legislative Director Sen. Mike Crapo (ID)
Christian Chellak	Senior Policy Advisor Sen. Mike Lee (UT)
Manuel Contreras	Senior Education Policy Advisor Senate Committee on Health, Education, Labor and Pensions
Jake Easter	Education Policy Advisor Senate Committee on Health, Education, Labor and Pensions
Mackenzie Fallt	Legislative Director Rep. Jason Crow (CO-06)
Kaetlyn Fanning	Professional Staff Member Senate Committee on Veterans' Affairs
Anna Ferrara	Professional Staff Member House Committee on Science, Space, and Technology
Megan Gultinan	Legislative Director and Senior Financial Services Policy Designee Rep. Andy Barr (KY-06)
Grace Hart	Education Policy Advisor Sen. Kirsten Gillibrand (NY)
Patrick Herrera	Legislative Assistant Rep. Keith Self (TX-03)
Andrew Leppert	Chief of Staff Rep. Brandon Gill (TX-26)
Danielle Lindholm	Director of National Security Policy House Financial Services Committee

HOOVER INSTITUTION, STANFORD UNIVERSITY APRIL 2025 CONGRESSIONAL
FELLOWSHIP PROGRAM
INVITED ATTENDEE LIST

James Mann	Legislative Director Sen. Shelley Moore Capito (WV)
Juan Carlos Mora	Professional Staff Member House Judiciary Committee
Ashleigh Padgett	Deputy Chief of Staff & Legislative Director Rep. Barry Loudermilk (GA-11)
Cole Reynolds	Professional Staff Member House Committee on the Judiciary, Subcommittee for the Constitution and Limited Government
Paniz Rezaeerood	Legislative Director Rep. Yassamin Ansari (AZ-03)
Elizabeth Rogers	Defense Fellow Sen. Marsha Blackburn (TN)
Jonathan Rose	Foreign Affairs Advisor Sen. Brian Schatz (HI)
Jacqueline Sanchez	Chief of Staff Sen. Lisa Blunt Rochester (DE)
Moh Sharma	Member Services Director Office of the House Minority Leader
Alyssa Slaimen	Senior Counsel to Senator Welch Senate Committee on the Judiciary
Karthik Venkatraman	Legislative Director, National Security Advisor Rep. Pat Fallon (TX-04)
Camilla Vogt	National Security Advisor Sen. John Hickenlooper (CO)

APRIL 14-15, 2025 CONGRESSIONAL FELLOWSHIP PROGRAM AGENDA WITH TRAVEL INFORMATION
HOOVER INSTITUTION, STANFORD UNIVERSITY

SUNDAY, APRIL 13, 2025

Travel day - All times listed in local time unless otherwise indicated

5:59 PM

Depart DCA via United Airlines flight 698

9:14 PM

Arrive at SFO

MONDAY, APRIL 14, 2025

All times listed in Pacific Time - programs will be in Schultz Auditorium unless otherwise noted

- | | |
|----------------------------|--|
| 7:30 AM | Group shuttle departs The Sheraton Hotel en route to Stanford University |
| 8:00 AM - 8:30 AM | Breakfast |
| 8:30 AM - 9:30 AM | US-China and the World

Elizabeth Economy, Senior Fellow, will discuss the current status and future trajectory of the US and China, the economic relationship, and the security landscape between the two countries. |
| 9:45 AM - 10:45 AM | Frontier Tech For A New Geopolitical Era and the Stanford Emerging Technology Review

Amy Zegart, Morris Arnold and Nona Jean Cox Senior Fellow will highlight findings and cross-cutting themes of the Stanford Emerging Technology Review's 2025 Report and discuss how the United States can seize opportunities, mitigate risks, and ensure that the American innovation ecosystem continues to thrive. |
| 11:00 AM - 12:30 PM | America's Economic Strength

Joshua Rauh, Senior Fellow, will examine effective budgeting policies that combine economic growth, fiscal responsibility, and the necessity for ongoing oversight. |
| 12:30 PM - 2:00 PM | Lunch |
| 2:00 PM - 3:00 PM | Dissecting the Strategic Landscape in the Middle East

Russell Berman, Senior Fellow, will discuss the war between Israel and Hamas and the role of the international community and the United States. |
| 3:15 PM - 4:30 PM | Wargaming, AI, and Military Weaponization

Jacquelyn Schneider, Hargrove Hoover Fellow, will discuss the role of wargaming in national security decision-making and the intersection of technology, national security, and political psychology in US cyber strategy. |
| 4:45 PM - 5:45 PM | US-Russia-Ukraine

Michael McFaul, Peter and Helen Bing Senior Fellow, will examine strategies to defuse the current Russia-Ukraine crisis and the role of Western governments in supporting democracies. |
| 5:45 PM - 7:00 PM | Dinner |
| 7:30 PM | Group shuttle departs Stanford University en route to The Sheraton Hotel |

TUESDAY, APRIL 15, 2025

All times listed in Pacific Time - programs will be in Schultz Auditorium unless otherwise noted

- 7:30 AM** **Group shuttle departs The Sheraton Hotel en route to Stanford University**
- 7:45 AM - 8:15 AM** **Breakfast**
- 8:15 AM - 9:30 AM** **The Future of American Power**
- Stephen Kotkin, Kleinheinz Senior Fellow, will discuss changing geopolitical risks including the Russia-China relationship, nuclear deterrence, and America's grand strategy.
- 9:45 AM - 10:45 AM** **Leadership**
- General Jim Mattis, Davies Family Distinguished Fellow, will discuss the role of leadership and the strategic dilemmas that our nation faces.
- 11:00 AM - 12:00 PM** **Revitalizing American Institutions**
- Brandice Canes-Wrone, Maurice R. Greenberg Senior Fellow, and Andrew Hall, Senior Fellow, will share recent analysis from Hoover's Center for Revitalizing American Institutions, including analyzing policy issues with the use of machine learning methods to analyze text as data.
- 12:00 PM - 1:15 PM** **Lunch**
- 1:30 PM - 2:30 PM** **Inflation, Taxes, and Spending**
- John Cochrane, Rose-Marie and Jack Anderson Senior Fellow, will discuss inflation, taxes, and spending.
- 3:00 PM - 4:00 PM** **America in the World**
- Condoleezza Rice, Tad and Dianne Taube Director and Thomas and Barbara Stephenson, Senior Fellow on Public Policy, will discuss the state of US foreign and domestic policy and Hoover's institutional priorities.
- 4:15 PM - 5:15 PM** **US Education Reform and Challenges Ahead**
- Margaret (Macke) Raymond, Distinguished Research Fellow, and Eric Hanushek, Paul and Jean Hanna Senior Fellow in Education, will discuss their research on K-12 issues, including emerging policy challenges and the urgent need for policymakers to pursue reforms that are coherent, sustainable, and measurable across greater spans of time to provide all students with a quality education.
- 5:15 PM - 7:00 PM** **Closing reception and dinner**
- 8:15 PM** Group shuttle departs Stanford University en route to the Sheraton Hotel

WEDNESDAY, APRIL 16, 2025

Travel day - All times listed in local time unless otherwise indicated

8:36 AM

Depart SFO via United Airlines flight 1678

4:57 PM

Arrive at DCA

FINAL ATTENDEES
CONGRESSIONAL FELLOWSHIP PROGRAM | APRIL 13-16, 2025
HOOVER INSTITUTION, STANFORD UNIVERSITY

Ryan Alban	Legislative Director Sen. Ted Budd (NC)
Grace Allaman	Assistant Counsel House of Representatives, Office of the Legislative Counsel
Lev Bagramian	Director of Capital Markets Policy House Financial Services Committee
Christian Chelak	Senior Policy Advisor Sen. Mike Lee (UT)
Jake Easter	Education Policy Advisor Senate Committee on Health, Education, Labor and Pensions
Mackenzie Fallt	Legislative Director Rep. Jason Crow (CO-06)
Anna Ferrara	Professional Staff Member House Committee on Science, Space, and Technology
Megan Gultinan	Legislative Director and Senior Financial Services Policy Designee Rep. Andy Barr (KY-06)
Grace Hart	Education Policy Advisor Sen. Kirsten Gillibrand (NY)
Patrick Herrera	Legislative Assistant Rep. Keith Self (TX-03)
Danielle Lindholm	Director of National Security Policy House Financial Services Committee
James Mann	Legislative Director Sen. Shelley Moore Capito (WV)
Juan Carlos Mora	Professional Staff Member House Judiciary Committee

FINAL ATTENDEES
CONGRESSIONAL FELLOWSHIP PROGRAM | APRIL 13-16, 2025
HOOVER INSTITUTION, STANFORD UNIVERSITY

Ashleigh Padgett	Deputy Chief of Staff & Legislative Director Rep. Barry Loudermilk (GA-11)
Cole Reynolds	Professional Staff Member House Judiciary Committee, Subcommittee on the Constitution and Limited Government
Jonathan Rose	Foreign Affairs Advisor Sen. Brian Schatz (HI)
Elizabeth Rogers	Defense Fellow Sen. Marsha Blackburn (TN)
Alyssa Slaimen	Senior Counsel to Senator Welch Senate Judiciary Committee
Karthik Venkatraman	Legislative Director, National Security Advisor Rep. Pat Fallon (TX-04)

FINAL AGENDA AND TRAVEL INFORMATION
APRIL 13-16, 2025 CONGRESSIONAL FELLOWSHIP PROGRAM
HOOVER INSTITUTION, STANFORD UNIVERSITY

SUNDAY, APRIL 13, 2025

Travel day - All times listed in local time

- 5:59 PM** **Depart DCA via United Airlines Flight 698**
- 9:14 PM** **Arrive SFO**
- 9:30 PM** **Depart SFO en route to The Sheraton Palo Alto via group shuttle bus**

MONDAY, APRIL 14, 2025

All times listed in Pacific Time - events located in Schultz Building, Annenberg Auditorium unless otherwise noted

- 7:45 AM** **Group shuttle departs The Sheraton Hotel en route to Stanford University**
- 8:15 AM - 9:00 AM** **Breakfast**
- 8:45 AM - 9:00 AM** **Program Introduction**
Hoover Government Relations staff will welcome attendees, introduce the Hoover Government Relations team, and provide overview of key institutional priorities and research.
- 9:00 AM - 9:40 AM** **Policy Challenges for 2025 and Beyond**
Lanhee Chen, the David and Diane Steffy Fellow in American Public Policy Studies, and Bill Whalen, the Virginia Hobbs Carpenter Distinguished Policy Fellow in Journalism, will discuss healthcare and economic policies, trends, and opportunities for the US.
- 9:45 AM - 10:45 AM** **Strategy, Policy, and Peace in the Middle East and Europe**
Russell Berman, Senior Fellow, will discuss developments in the international system in the shadow of Gaza and Ukraine.
- 11:00 AM - 12:00 PM** **Confronting US Fiscal Policy Challenges**
Joshua Rauh, Hoover Institution Senior Fellow, will discuss the Hoover Institution Fiscal Policy Initiative's research, highlight urgent fiscal challenges facing the United States, and provide insights into potential reforms for responsible fiscal governance.
- 12:00 PM - 2:00 PM** **Lunch**
Hatfield Courtyard
Hoover Institution Fellows and Research Staff to join for opportunities to network with program attendees and Hoover experts
- 2:00 PM - 3:00 PM** **Frontier Tech for a New Geopolitical Era**
Amy Zegart, the Morris Arnold and Nona Jean Cox Senior Fellow, will highlight key findings from the Stanford Emerging Technology Review's 2025 report and discuss how the U.S. can seize opportunities, mitigate risks, and ensure that the American innovation ecosystem continues to thrive in a changing world.

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- 3:15 PM - 4:30 PM** **Challenges for Global Stability**
Michael McFaul, Peter and Helen Bing Senior Fellow, will examine the increasingly complex relationships between the US, Russia, and China, and discuss strategic approaches that secure US interests and contribute to broader global security.
- 4:45 PM - 5:45 PM** **The World According to China**
Elizabeth Economy, Senior Fellow, will discuss Chinese foreign policy and its implications for the United States.
- 5:45 PM - 7:00 PM** **Dinner**
Hatfield Courtyard
- 7:30 PM** **Group shuttle departs Stanford University en route to The Sheraton Hotel**

TUESDAY, APRIL 15, 2025

All times listed in Pacific Time - events located in Schultz Building, Annenberg Auditorium unless otherwise noted

- 7:45 AM** **Group shuttle departs The Sheraton Hotel en route to Stanford University**
- 8:00 AM - 8:15 AM** **Breakfast**
- 8:15 AM - 9:30 AM** **The Future of American Power**
Stephen Kotkin, Kleinheinz Senior Fellow, will discuss changing geopolitical risks including rebalancing America's commitments and capabilities, its fiscal insanity, extremism in the struggle over its valuable institutions, and challenges from its adversaries, including China and Russia. Are we on a path to a new equilibrium?
- 9:45 AM - 10:45 AM** **Flashpoints: The Prospect for Cascading Crises in the Coming Years**
General H.R. McMaster, the Fouad and Michelle Ajami Senior Fellow, will discuss geopolitical challenges to American interests.
- 11:00 AM - 12:00 PM** **Inflation, Taxes, and Spending**
John Cochrane, Rose-Marie and Jack Anderson Senior Fellow, will discuss inflation, taxes, and spending.
- 12:00 PM - 1:30 PM** **Lunch**
Hatfield Courtyard
- 1:30 PM - 2:30 PM** **US Education Reform and Challenges Ahead**
Margaret (Macke) Raymond, Distinguished Research Fellow, will discuss the state of public education in American and strategic frameworks focused on student-based results to revitalize public K-12 education.
- 2:45 PM - 3:45 PM** **Leadership**
**Virtual Session*
General Jim Mattis, Davies Family Distinguished Fellow, will discuss the role of leadership and the strategic dilemmas that our nation faces.

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- 4:00 PM - 5:00 PM** **America in the World**
Condoleezza Rice, Tad and Dianne Taube Director and Thomas and Barbara Stephenson, Senior Fellow on Public Policy, will discuss the state of US foreign and domestic policy and Hoover's institutional priorities.
- 5:15 PM** **Group shuttle departs Stanford University en route to Cafe Pro Bono**
- 5:30 PM - 7:00 PM** **Closing dinner**
Cafe Pro Bono
2437 Birch St, Palo Alto
Hoover Government Relations staff will end the program by reviewing take-aways and action items from the program sessions and will highlight upcoming Hoover Institution research programs in DC.

WEDNESDAY, APRIL 16, 2025

Travel day - All times listed in local time

- 6:00 AM** **Group shuttle departs Sheraton Hotel en route to SFO**
- 8:35 AM** **Depart SFO via United Airlines Flight 501**
- 12:20 PM** **Arrive DEN**
- 2:05 PM** **Depart DEN via United Airlines Flight 5421**
- 4:44 PM** **Arrive LBB**

March 7, 2025

Dear Patrick,

I'm pleased to inform you that you have been selected to participate in the April 14-15, 2025, Hoover Institution Congressional Fellowship Program. This program includes seminars on Stanford University campus where Hoover scholars will lead policy sessions on some of the most pressing issues of today.

As a participant you will receive round-trip airfare, ground transportation in California, lodging near Stanford's campus, and meals that are part of the program.

To proceed, please confirm your agreement to attend by completing [this form](#) by the close of business on Wednesday, March 12. Due to ethics regulations, to maintain your spot, it is imperative that you complete this form on time. Failure to do so may result in forfeiture of your spot.

On the registration form you will also find additional information regarding accommodations, airfare, agenda, attire, ground transportation, and trip extensions. A full briefing packet will be sent closer to the program dates.

We will send you the details on how to book your flights after you complete the registration form. Once your flight is secured, we will provide the remainder of your ethics paperwork for submission **to your ethics committee for review by Friday, March 14, 2025.**

If you have any questions, do not hesitate to contact Victoria Guzman (vmguzman@stanford.edu). We look forward to and expect an excellent program.

Sincerely,

Lauren Kennedy Wright
Senior Manager, Government Relations
Hoover Institution, Stanford University