COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please donot file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1.	Name of Traveler: Connor White	· e
2,	a. Name of Accompanying Relative: Molly O'Connell	_OR None
	b. Relationship to Traveler: Spouse Child Other (specify):	9 (80)
3.	a. Dates: Departure: 6/16/24 Return: 6/18/24	
- 92	b. Dates at Personal Expense, if any:	OR None
4.	Departure City: Washington, D.C. Destination: Virginia Beach, VA Return City: Washington	hington, D.C.
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute	21
6.	Describe Meetings and Events Attended: <u>I attended meetings/panels with experts who disdevelopment, hiring/firing, and working with Gen Z. I attended networking breakfast</u>	
7.	Attached to this form are each of the following, signify that each item is attached by checking the corre a. a completed Sponsor Post-Travel Disclosure Form;	* 0
	b. the <i>Primary Trip Sponsor Form</i> completed by the trip sponsor <i>prior</i> to the trip, <i>including all</i> at the <i>Additional Sponsor Form(s)</i> ;	achments and
	c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; and	000
	d. It the letter from the Committee on Ethics approving my participation on this trip.	
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda is true by checking the box.	. Signify statement
	b. If not, explain:	e = 0 = 0
[c	ertify that the information contained on this form is true, complete, and correct to the best of my	knowledge.
Sig	gnature of Traveler:	
Di	authorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsisclosure Form</i> were necessary and that the travel was in connection with the employee's official duties eate the appearance that the employee is using public office for private gain.	
	ame of Supervising Member: Warren Davidson Date: 7/1/24	
Się	gnature of Supervising Member:	

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Origina	l [A	mendmen
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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1.	Sponsor(s) who pa	id or provided in-kind s	upport for the trip:	Congressional Instit	ute			
2.	Travel Destination((s): Virginia Beach, VA	1	ig rana	m ingsal fluoristic licensige			
3.	1 40 0004							
4.		r(s): See attached li	st	-a floring	on officer transport of the			
		t more than one traveler		nformation is identical	for each person listed.			
5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:								
	~ I all 100	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)			
	Traveler	n/a	\$591	\$165	\$659 - Room Rental			
	Accompanying Family Member	n/a	\$0	\$165	\$659 - Room Rental			
ce	Signify statement is	nnected to the trip were strue by checking box.		plete, and correct to t	r lump sum payment. he best of my knowledge. June 26, 2024			
	/			Date				
aı	me: Kelle Strickla	and		Title: Pr	esident & CEO			
r	ganization: Congi	ressional Institute			Control of the second			
Ī	I am an officer of	of the above-named org	ganization. Signify sta	tement is true by check	king box.			
	dress: 1700 Diag	gonal Road #300, A	lexandria, VA 2231	4	<u> </u>			
(II)	0.0000-0.000000000000000000000000000000							

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

commences. You must receive explicit approval from the Committee before you depart on this trip.
Name of Traveler:
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature: Manne White
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee):
Office Address: 2113 RHOB
Telephone Number:
connor.white@mail.house.gov Email Address of ContactPerson:
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.
KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email; travel requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1.	Name of Traveler: Connor White						
2.	Sponsor(s) who will be paying or providing in-kind support for the trip: Congerssional Institute						
3,	City and State OR Foreign Country of Travel: Virginia Beach, VA						
	a. Date of Departure: June 16 Date of Return: June 18						
	b. Yes No Will you be extending the trip at your personal expense?						
	If yes, list dates at personal expense:						
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes: (1) Name of Accompanying Family Member: Molly O'Connell						
	(2) Relationship to Traveler: Spouse Child Other (specify):						
	(3) Yes No Accompanying Family Member is at least 18 years of age?						
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?						
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:						
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.						
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As Rep. Davidson's Chief of Staff, this trip will help improve my communications skills and office management skills. I will be attending breifings that will improve my constituent communications skills, enhance my understanding of House Ethics rules, and teach me skills to improve staff retention and hiring.						
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?						
10	For staff travelers, to be completed by your employing Member:						
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL						
di	nereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described exel is in connection with my employee's official duties and that acceptance of these expenses will not create the pearance that the employee is using public office for private gain.						
Si	gnature of Employing Member: Date: 5/9/24						

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee's website (ethics. house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C.

Sponsor who w	be paying for the trip:
Congressional	nstitute
	nat the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign age atement is true by checking box.
Check only one	
	y trip sponsor has not accepted from any other source, funds intended directly or indirectly to
	pect of the trip; OR
	arranged without regard to congressional participation and the primary trip sponsor has accepted n entities that will receive a tangible benefit in exchange for those funds; OR
A CONTRACTOR OF THE PARTY OF TH	y trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended rectly to finance all or part of this trip and has enclosed disclosure forms from each of those
If "c" is check	d, list the names of the additional sponsors:
160	
	d titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide f why the individual was invited (include additional pages if necessary):
an explanation	
an explanation	f why the individual was invited (include additional pages if necessary):
an explanation See addendum	f why the individual was invited (include additional pages if necessary):
an explanation See addendum Yes No 1	f why the individual was invited (include additional pages if necessary): attached invitation list travel being offered to an accompanying family member of the House invitee(s)?
an explanation See addendum Yes No Date of Departu	travel being offered to an accompanying family member of the House invitee(s)? Date of Return: June 18, 2024
an explanation See addendum Yes No Date of Departua. City of depart	travel being offered to an accompanying family member of the House invitee(s)? June 16, 2024 Date of Return: Washington, DC
an explanation See addendum Yes No Date of Departua. City of departuble. Destination(s	travel being offered to an accompanying family member of the House invitee(s)? June 16, 2024 Date of Return: Washington, DC Virginia Beach, VA
An explanation See addendum Yes No Date of Departua. City of departual Destination(sec. City of return	travel being offered to an accompanying family member of the House invitee(s)? June 16, 2024 Date of Return: Washington, DC Virginia Beach, VA Washington, DC
an explanation See addendum Yes No Date of Departua. City of departual. Destination(sc. City of return	travel being offered to an accompanying family member of the House invitee(s)? June 16, 2024 Date of Return: Washington, DC Virginia Beach, VA Washington, DC I represent that
an explanation See addendum Yes No Date of Departua. City of departs b. Destination(sc. City of return Check only one The spon	travel being offered to an accompanying family member of the House invitee(s)? June 16, 2024 Date of Return: Washington, DC Virginia Beach, VA Washington, DC I represent that or of the trip is an institution of higher education within the meaning of section 101 of the Higher
An explanation See addendum Yes No Date of Departure City of departure City of return Check only one Education Active	travel being offered to an accompanying family member of the House invitee(s)? June 16, 2024 Date of Return: Washington, DC Virginia Beach, VA Washington, DC I represent that or of the trip is an institution of higher education within the meaning of section 101 of the Higher

9.	Check only one of the following. a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted.
	the second hight of lodging is warranted.
10.	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box</i> .
11.	Check only one of the following.
	a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify the statement is true by clicking the box; OR
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.
12.	For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of
	the trip <i>and</i> its role in organizing and/or conducting the trip:
	See addendum
	The management of the property of the second
13.	Answer parts a and b. Answer part c if necessary:
	a. Mode of travel: Air \(\Bigcap \) Rail \(\Bigcap \) Bus \(\Bigcap \) Car \(\Bigcap \) Other \(\Bigcap \) (specify:)
	b. Class of travel: Coach Business First Charter Other (specify:)
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal
	or recreational activities of the invitee(s). Signify that the statement is true by checking box.
15	Check only one. I represent that either:
	a. The trip involves an event that is arranged or organized <i>without regard</i> to congressional participation
	and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR
	b. The trip involves events that are arranged specifically with regard to congressional
	participation. If "b" is checked:
	1) Detail the cost <i>per day</i> of meals (approximate cost may be provided):
	Day 1- \$50, Day 2 - \$88, Day 3 - \$26
	2) Provide the reason for selecting the location of the event ortrip: Relative proximity to DC and capacity to handle a large event
	Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Marriott Virginia Beach Oceanfront City: Virgnia Beach, VA Cost Per Night: \$222 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
	Reasones) for Selecting:

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$141	\$591	\$164
For each Accompanying Family Member	\$141	n/a	\$164

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)	
For each Member, Officer, or Employee	\$656	Room Rental	
For each Accompanying Family Member	\$656	Room Rental	

20022	100			4
10	CL	no	7 0111	ly one:
17.	UII	CUI	vom	V UILC.

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Breade & Buler	Date: May 2, 2024	
Name: Brenda Becker	Title: Chair	
Organization: Congressional Institute		
Address: 1700 Diagonal Road #300, Alexandria, VA 22314		
Email: amym@conginst.org	Telephone: 703-837-8812	

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Keelie Broom Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

June 20, 2024

Mr. Connor White Office of the Honorable Warren Davidson 2113 Rayburn House Office Building Washington, DC 20515

Dear Mr. White:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Virginia Beach, Virginia, scheduled for June 16 to 18, 2024, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest Chairman Susan Wild Ranking Member

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MG/SW:eme

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored conference focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this conference is being extended to Chiefs of Staff in House Majority personal offices, the Staff Directors in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Chiefs of Staffs play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This conference is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) does not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$656 as disclosed on the sponsor form.

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From: Congressional Institute rsvp@conginst.org Subject: Test - Register for the Chiefs of Staff Conference!

Date: May 1, 2024 at 3:17 PM To: amym@conginst.org





YOU'RE INVITED

The Congressional Institute is pleased to invite you to the

2024 Chiefs of Staff Conference

LEAD | SERVE | EXCEL

Sunday, June 16, 2024 - Tuesday, June 18, 2024

Marriott Virginia Beach Oceanfront Virginia Beach, VA With Lead | Serve | Excel to guide our conversations, Chiefs of Staff will remember - and reignite - the "why" that led them to serve their Member, their Team, their Country through leading, managing and inspiring.

This year's conference kick-off falls on Father's Day. Understanding the importance of work-life balance, the hotel extends, based on hotel availability, an invitation to arrive before the conference or stay after its conclusion. Please note that any additional stay beyond the conference dates will be at your expense.

Please click on the link below to register!

REGISTER NOW

UNABLE TO ATTEND

Email Address: */email/*
Access Code: */other id/*

Ethics Forms are due Friday, May 17, 2024
Instructions: Complete the first two pages of the traveler form and email to travel.requests@mail.house.gov.

If you think there is even a possibility you will attend, file your travel pre-authorization with Ethics. You may always withdraw your paperwork.

DOWNLOAD ETHICS FORMS

Pre-Travel Ethics Filing Deadline (5/17/24) Chiefs of Staff Conference (6/16/24 - 6/18/24) Post-Travel Filing Deadline (7/3/24)

Please contact Amy Hinderliter with questions or call the Congressional Institute at 703-837-8812.



If you are not the correct contact for this office, please reply to this **email** with the updated contact information instead of **unsubscribing**. We will correct our records and remove your email address from the list.

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To unsubscribe from this mailing list, please click here

COS2024 - Invited Hill Staff

House Republican Conference	Office of Rep. Steube,	Office of Rep. Hudson	Office of Rep. González-Colón	Office of Majority Whip Emmer	Office of Rep. Malliotakis	Office of Rep. Reshenthaler	Office of Rep. Smucker	Office of Majority Whip Emmer	Office of Rep. Obernolte	House Committee on Agriculture	Office of Rep. Moran	Office of Rep. Rutherford	Office of Rep. Buchanan	Office of Rep. Thompson	House Republican Conference	Office of Rep. Rogers (AL)	Office of Majority Leader Scalise	Office of Rep. Wenstrup	House Committee on Ethics	Office of Rep. Clyde	Office of Rep. Greene	Office of Rep. Posey	Office of Speaker Johnson	Office of Rep. McHenry	Office of Rep. Pfluger	Office of Rep. Cammack	Office of Rep. Burlison	Office of Speaker Johnson
Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Downtown Coalitions	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Rapid Response Director	Chief of Staff	Policy Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel
Black	Blair	Blanchat	Boffelli	Boland	Bolton	Bonnaure	Bonner	Borden	Bounds	Braden	Bradley	Bradley	Brady	Brennan	Brennan	Brinson	Brooke	Brooks	Broom	Brown	Buckham	Burns	Butcher	Butler	Byers	Calhoun	Calkins	Callen
Ali	Alex	Luke	Gabriella	Robert	Alex	Aaron	Kate	Hailey	Lorissa	Parish	Joshua	Jen	Sean	Matt	Francis	Chris	Francis	Greg	Keelie	Nick	Ed	Stuart	Courtney	Jeff	John	Larry	Aaron	Ashley

Spencer	Carr	Chief of Staff	Office of Rep. Tenney
Bob	Carretta	Chief of Staff	Office of Rep. Ellzey
Claire	Case	Chief of Staff	Office of Rep. Van Orden
Caroline	Cash	Chief of Staff	Office of Rep. Comer
Nick	Christensen	Chief of Staff	Office of Rep. Graves (MO)
Andrew	Christianson	Chief of Staff	Office of Rep. Johnson (SD)
Jon	Clark	Staff Director	House Committee on Veterans Affairs
Brandon	Cockerham	Chief of Staff	Office of Rep. Baird
Michael	Comer	Deputy Communications Director	Office of Majority Leader Scalise
Briana	Connolly	Executive Director	Main Street Caucus
Tim	Costa	Chief of Staff	Office of Rep. Meuser
Will	Courtney	Chief of Staff	Office of Rep. Kustoff
Carly	Couture	Chief of Staff	Office of Rep. Hageman
Chris	Crawford	Chief of Staff	Office of Rep. Carter (GA)
Brian	Cress	Deputy Director of Member Services	Office of Speaker Johnson
John	Crews	Counsel	Office of Majority Leader Scalise
Tim	Cummings	Chief of Staff	Office of Rep. Timmons
Molly	Cutrona	Chief of Staff	Office of Rep. Amodei
Dante	Cutrona	Chief of Staff	Office of Rep. Joyce (PA)
Arie	Dana	Chief of Staff	Office of Rep. Steel
Andrew	David	Chief of Staff	Office of Rep. Higgins
Kevin	Dawson	Chief of Staff (PA)	Office of Rep. Kelly (PA)
Jonathan	Day	Chief of Staff	Office of Rep. Wilson
Corinne	Day	Director of Media Affairs	Office of Speaker Johnson
Jordan	Dayer	Cloakroom Director	Office of Speaker Johnson
James	Decker	Chief of Staff	Office of Rep. Griffith
Jackie	Del Bonis	Member Services Director	Office of Majority Whip Emmer
Regan	Delaney	Executive Director	Republican Governance Group
Ben	DeMarzo	Chief of Staff	Office of Rep. Miller (IL)

Office of Rep. Smith (NE)	Office of Rep. Miller (WV)	Problem Solvers Caucus	Office of Rep. Guest	Office of Rep. Bacon	Office of Rep. LaTurner	Office of Rep. Flood	Office of Rep. Jordan	Office of Rep. Miller	Office of Rep. Webster	House Republican Conference	Office of Rep. Williams (TX)	Office of Rep. Yakym	Office of Speaker Johnson	Office of Majority Leader Scalise	Office of Rep. Finstad	Office of Majority Whip Emmer	Office of Rep. Hern	Office of Rep. Emmer	Office of Speaker Johnson	Office of Speaker Johnson	Office of Rep. Turner	Office of Rep. Balderson	Office of Rep. D'Esposito	Office of Rep. Dunn	Office of Rep. Lucas	Office of Rep. Diaz-Balart	Office of Rep. Lawler	Office of Rep. Burchett
Chief of Staff	Chief of Staff	Executive Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Deputy Policy Director	Communications Director	Chief of Staff	Policy Director	Chief of Staff	Chief of Staff	Director for House Operations	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Didiuk	Donnellan	Douthat	Downs	Dreiling	Dreiling	Dumas	Eichinger	Ellis	Emhof	Erdel	Etue	Falkowski	Fields	Fine	FitzSimmons	Foley	Foster	Fox	Fraher	Fultz	Galanes	Geiger	Gies	Gilbert	Glasscock	Gonzalez	Grace	Grider
Monica	Matt	Toby	Jordan	Mark	Braden	Jake	Kevin	Joe	Jaryn	Alyssa	John	Ben	Jay	Lauren	David	lan	Cameron	Sally	Hannah	Garrett	Jason	Teri	Robert	Sarah	Stacey	Cesar	Andrea	Michael

D. S. Control of the	Office of Rep. Strong	Office of Rep. James	Office of Majority Leader Scalise	Office of Rep. Massie	Office of Rep. Nunn	Office of Rep. Williams (NY)	Office of Rep. Bishop	Office of Rep. Chavez DeRemer	Office of Rep. Roy	Select Committee on China	Office of Rep. Mann	Office of Rep. Gimenez	Office of Rep. Lesko		Office of Rep. McClain	Office of Speaker Johnson	Office of Rep. Ogles	House Republican Conference	Office of Rep. Fallon	Office of Majority Leader Scalise	Office of Speaker Johnson	Office of Rep. Rose	Office of Rep. Bilirakis	House Committee on Judiciary	Office of Rep. Allen	Office of Rep. Crenshaw	House Committee on Energy and Commerce
	Chief of Staff	Chief of Staff	Coalitions Coordinator	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	. Chief of Staff	Deputy Communications Director for Media Relations	Chief of Staff	Chief of Staff	Chief of staff	Chief of Staff	Chief of Staff	Deputy Director for Member Services	Senior Policy Advisor	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff/Legislative Director	Staff Director
	Griffin	Gross	Guernsey	Gurtler	Gutwein	Guy	Hampson	Han	Hancock	Hanke	Harder	Hardimon	Harris	Haulsee	Hawatmeh	Haynes	Henry	Hester	Higginbotham	Hilkin		Hilleary	Hittos	Hixon	Hodge	Hodge	Hodson
C	Payne	Jackson	Andrew	Matt	Ashley	Joseph	James	Jihun	Sabrina	Dave	Brandon	Madison	Rachel	Taylor	Nick	Hayden	Grant	Patrick	Austin	Jake	Preston	Van	Liz	Chris	Lauren	Matt	Nate

House Committee on Financial Services	Office of Rep. Kiley	Office of Majority Leader Scalise	Office of Rep. Mooney	House Committee on Intelligence	Office of Rep. Kelly (MS)	Office of Rep. Harris	Office of Rep. Fischbach	Office of Rep. Bucshon	Office of Rep. Pence	House Committee on Small Business	Office of Rep. Scott	Congressional Excellence Program	Office of Rep. Brecheen	Office of Rep. Joyce (OH)	Office of Rep. Calvert	Office of Rep. Banks	Office of Rep. Wagner	Office of Rep. Franklin	Office of Rep. Good	Office of Rep. Rogers (KY)	Office of Rep. Waltz	Office of Speaker Johnson	Office of Rep. Mace	Office of Rep. Wittman	Office of Rep. Houchin	Office of Rep. Fitzpatrick	Office of Rep. Stauber	Office of Majority Leader Scalise
Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director	Chief of Staff	Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Counsel
Hoffmann	Holste	Horton ·	Hough	Howard	Howell	Hutson	Hytha	Jackson	Jarmula	Johnson	Johnson	Johnston	Jones	Kain	Keightley	Keller	Keller	Kelly	Kelly	Kelly	Ketchel	Keyes	Khatod	King	Kizzer	Knowles	Koetzle	Koohmaraie
Matt	Bob	Brett	Michael	Adam	Paul	Matt	Emily	Kyle	Ryan	Ben	Alice	AT	Jon	Amanda	Rebecca	David	Charlie	Melissa	Mark	Karen	Micah	Drew	Lorie	Carolyn	Kyle	Joe	Desiree	ВЈ

Office of Rep. Hunt	Office of Rep. Biggs	Office of Rep. Edwards	Office of Rep. Gaetz	Office of Rep. Mast	Office of Speaker Johnson	Office of Rep. Walberg	Office of Rep. Luttrell	Office of Rep. Armstrong	Office of Rep. Feenstra	Office of Rep. Bergman	Office of Rep. Owens	Office of Rep. Aderholt	Office of Majority Whip Emmer	House Committee on Oversight and Government Reform	House Committee on Natural Resources	Office of Rep. Alford	House Committee on Science, Space and Technology	Office of Rep. Fitzgerald	Office of Rep. Rouzer	Office of Rep. Bost	Office of Majority Leader Scalise	Office of Rep. Sessions	Office of Rep. Cole	Office of Rep. Miller-Meeks	Office of Rep. Reschenthaler	Office of Rep. Smith (MO)
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Coordinator	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director	Deputy Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Kyrkanides	LaBorde	Lance	Lane Wyant	Langenderfer	Lanning	Laukitis	Lee	Leighton	Plopoid	Lis	Lonsberry	Lowry	Maneval	Marin	Marklund	Martin	Mathis	McCormack	McCormack	McCullough	McGaughey	McIntosh	McPherson	Menzler	Menzler	Meyer
James	Kate	Bronwyn	Jillian	James	John	R.J.	Chrissi	Roz	Matt	Tony	Lee	Michael	Chris	Mark	Chris	Michael	Josh	Ryan	Anna	Matt	Meg	Robert	Will	Tyler	Ashley	Matt

Office of Rep. Schweikert	Office of Rep. Foxx	Office of Rep. Carter (TX)	Office of Rep. Kim	Office of Rep. Salazar	Office of Rep. Hudson	Office of Rep. Perry	Office of Rep. Carey	Office of Rep. Van Drew	Office of Speaker Johnson	Office of Majority Whip Emmer	Office of Majority Leader Scalise	Office of Rep. De La Cruz	Office of Majority Whip Emmer	Office of Rep. Ezell	Office of Rep. Smith (NJ)	Office of Rep. Curtis	House Republican Conference	Office of Rep. Van Duyne	Office of Rep. Fry	Office of Rep. Self	Office of Rep. Westerman	Office of Rep. Donalds	Office of Rep. Collins	Office of Rep. Norman	House Committee on Administration	Office of Rep. Lee	House Republican Conference	Office of Rep. Gonzales (TX)
Chief of Staff (DC)	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Leadership Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Floor Director	Director of Floor Operations	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Operations Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Deputy Director of Member Services	Chief of Staff
Michaels	Middleton	Miller	Mocete	Moran	Morehouse	Muglia	Munoz	Murphy	Murphy	Nalls	Napier	Navarro	Nelson	Nicholson	Noonan	Norman	Okoniewski	Olson	Orr	Parkinson	Peele	Perez-Acosta	Phillips	Piland	Platt	Powell	Price	Prieto
Chad	Carson	Jonas	Patrick	Tom	Jeff	Lauren	Darrin	Allison	Cullen	Dennis	Ben	Karen	Casey	Лое	Mary	Corey	Anderson	Jake	Matt	Hillary	Nancy	Mehgan	Brandon	Mark	Mike	Jared	Marie	Cesar

Proud Prou	Sam	Pritchard	Chief of Staff	Office of Rep. Hinson
Rapanos Chief of Staff Ratner Chief of Staff Reising Executive Director Reising Executive Director Renteria Chief of Staff Ann Richardson Chief of Staff Robertson Chief of Staff Robertson Chief of Staff Rogers General Counsel Roman Deputy Chief of Staff Roman Chief of Staff Rosado Staff Director of Operations Rosado Staff Director Rosado Staff Director of Chief of Staff Rosado Staff Director Rosado Staff Director of Chief of Staff Rosado Staff Director Rosado Staff Director of Chief of Staff Rosado Staff Director Rosado Staff Director of Chief of Staff Rosado	Jessica	Proud	Chief of Staff	Office of Rep. Langworthy
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Penteria Chief of Staff Probertson Chief of Staff Robertson Deputy Chief of Staff Rogers Chief of Staff Rogers Director of Operations Rogers Chief of Staff Roman Rosado Ross Chief of Staff Ross Chief of Staff Rowland Chief of Staff Ruhen Chief of Staff Ruhen Chief of Staff Ryan Chief of Staff Schmitz Chief of Staff Schmitz Chief of Staff Schroeder Chief of Staff Scharb Chief of Staff Scharb Chief of Staff Scharb Chief of Staff Schroeder Chief of Staff Scharb Chief of Staff Scharb Chief of Staff <td>Tim</td> <td>Reitz</td> <td>Executive Director</td> <td>House Freedom Caucus</td>	Tim	Reitz	Executive Director	House Freedom Caucus
and Richardson Chief of Staff Robertson Deputy Chief of Staff Robinette Chief of Staff Rogers Director of Operations Rogers General Counsel Roman Message and Strategy Roman Staff Director Ross Chief of Staff Ross Chief of Staff Rowland Chief of Staff Ruhlen Chief of Staff Ruhlen Chief of Staff Ruhlen Chief of Staff Rohmitz Chief of Staff Schmitz	Andrew	Renteria	Chief of Staff	Office of Rep. Valadao
Robertson Deputy Chief of Staff Robinette Chief of Staff Rogers Director of Operations Rogers General Counsel Roman Deputy Communications Director for Message and Strategy Roman Chief of Staff Rosado Chief of Staff Ross Chief of Staff Rowland Chief of Staff Ruhlen Chief of Staff Scharfenberger Chief of Staff Schmitz Director of Coalitions Schmitz Chief of Staff Saens Chief of Staff Saher Deputy Chief of Staff for Communications Shah Staff Director	Mary Ellen	Richardson	Chief of Staff	Office of Rep. LaHood
Rogers Chief of Staff Rogers Director of Operations Rogers General Counsel Roman Deputy Communications Director of Counsel Rosado Staff Director Ross Chief of Staff Ross Chief of Staff Rowland Chief of Staff Scharfenberger Chief of Staff Scharfenberger Chief of Staff Schmitz Chief of Staff Schroeder Chief of Staff Sears Chief of Staff Seher Director of Operations Shah Deputy Chief of Staff for Communications Shah Staff Director	Jim	Robertson	Deputy Chief of Staff	Office of Rep. Stefanik
Rogers Director of Operations Rogers General Counsel Roman Deputy Communications Director for Message and Strategy Roman Staff Director Ross Chief of Staff Rowland Chief of Staff Ruther Chief of Staff Rears Chief of Staff Schroeder Chief of Staff Scheer Director of Operations Shields Staff Director Scheet Director Shields Staff Director	Jamie	Robinette	Chief of Staff	Office of Rep. Bean
Rogers General Counsel Rom Deputy Communications Director for Message and Strategy Roman Staff Director Ross Chief of Staff Ross Chief of Staff Rowland Chief of Staff Ruhlen Chief of Staff Ruhlen Chief of Staff Ruhlen Chief of Staff Ruhlen Chief of Staff Scharfenberger Chief of Staff Scharfenberger Chief of Staff Scharfenberger Chief of Staff Schroeder Chief of Staff Schart Schort of Coalitions Schart Schort of Coalitions Schart Schort of Coalitions <td>Shelbie</td> <td>Rogers</td> <td>Director of Operations</td> <td>Office of Majority Whip Emmer</td>	Shelbie	Rogers	Director of Operations	Office of Majority Whip Emmer
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Rosado Chief of Staff Ross Staff Director Rowland Chief of Staff Ruhlen Chief of Staff Ruhlen Chief of Staff Rutherford Chief of Staff Ryan Chief of Staff Scharfenberger Chief of Staff Schmitz Chief of Staff Schroeder Chief of Staff Sears Chief of Staff Seher Director of Operations Shah Staff Director Shah Staff Director Shields Staff Director	Mark	Roman	Staff Director	House Committee on Ways and Means
RossStaff DirectorRossChief of StaffRowlandChief of StaffRutherfordChief of StaffRyanChief of StaffScharfenbergerChief of StaffSchmitzChief of StaffSchroederChief of StaffSearsChief of StaffSearsChief of StaffSeherDirector of OperationsShahDeputy Chief of Staff for CommunicationsShieldsStaff Director	Mary	Rosado	Chief of Staff	Office of Rep. Barr
RowlandChief of StaffRuhlenChief of StaffRutherfordChief of StaffRyanChief of StaffScharfenbergerChief of StaffSchmitzChief of StaffSchroederChief of StaffSearsChief of StaffSeherDirector of OperationsShahDeputy Chief of Staff for CommunicationsShieldsStaff Director	Susan	Ross	Staff Director	House Committee on Appropriations
RowlandChief of StaffRuhlenChief of StaffRutherfordChief of StaffScharfenbergerChief of StaffSchmitzChief of StaffSchroederChief of StaffSearsChief of StaffSeherDeputy Chief of Staff for CommunicationsShahStaff DirectorShieldsStaff Director	Drew	Ross	Chief of Staff	Office of Rep. McCaul
RutherfordChief of StaffRutherfordChief of StaffScharfenbergerChief of StaffSchmitzDirector of CoalitionsSchroederChief of StaffSearsChief of StaffSeherDirector of OperationsShahStaff DirectorShieldsStaff Director	Travis	Rowland	Chief of Staff	Office of Rep. Paulina-Luna
Rutherford Chief of Staff Ryan Scharfenberger Chief of Staff Schmitz Chief of Staff Schroeder Chief of Staff Sears Chief of Staff Sears Chief of Staff Seher Chief of Staff Shah Shah Shah Staff for Communications Staff Director	Steve	Ruhlen	Chief of Staff	Office of Rep. Granger
Ryan Chief of Staff Scharfenberger Chief of Staff Schroeder Chief of Staff Sears Chief of Staff Seher Director of Operations Shah Staff Director Shields Staff Director	Zac	Rutherford	Chief of Staff	Office of Rep. Harshbarger
Scharfenberger Chief of Staff Schmitz Director of Coalitions Schroeder Chief of Staff Sears Chief of Staff Seher Director of Operations Shah Shah Staff for Communications Staff Director	Lindsay	Ryan	Chief of Staff	Office of Rep. Moolenaar
Schmitz Director of Coalitions schroeder Chief of Staff erine Sears Chief of Staff Seher Chief of Staff Seher Birector of Operations Shah Shah Staff for Communications Staff Director	Dan	Scharfenberger	Chief of Staff	Office of Rep. Kean
Schroeder Chief of Staff Sears Chief of Staff Seher Birector of Operations Shah Shah Staff for Communications One Shields Staff Director	Eric	Schmitz	Director of Coalitions	Office of Speaker Johnson
Sears Chief of Staff Seher Director of Operations Shah Shields Staff Director Shah Shields	Robert	Schroeder	Chief of Staff	Office of Rep. Nehls
Seher Director of Operations Shah Shah Staff for Communications Jan Shields	Katherine	Sears	Chief of Staff	Office of Rep. Kiggans
Shah Deputy Chief of Staff for Communications Shaff of Shields	Ellen	Seher	Director of Operations	Office of Majority Leader Scalise
Shields Staff Director	Raj	Shah	Deputy Chief of Staff for Communications	Office of Speaker Johnson
	Brendan	Shields	Staff Director	House Committee on Foreign Affairs

Office of Rep. Moylan	Office of Rep. Crawford	Office of Rep. Green	Office of Rep. McCormick	Office of Rep. Murphy	Office of Rep. Boebert	Office of Rep. Crane	Office of Rep. Palmer	Office of Rep. Ferguson	Office of Rep. LaMalfa	Office of Speaker Johnson	Office of Rep. Bentz	Office of Majority Leader Scalise	Office of Rep. Grothman	Office of Rep. Zinke	Office of Rep. Garbarino	Office of Rep. Moore (AL)	Office of Rep. Fleischmann	Office of Rep. Guthrie	Office of Rep. Mills	Office of Majority Leader Scalise	Office of Rep. McClintock	Office of Rep. Garcia	Office of Rep. Gosar	Office of Rep. DesJarlais	Office of Rep. Letlow	House Committee on Armed Services	Office of Rep. Luetkemeyer	Office of Rep. McMorris-Rodgers	
		Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	e	Chief of Staff Off	Policy Advisor Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff/General Counsel	Coalitions Coordinator Off	DC Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of Staff Off	Chief of staff Off	Staff Director	Chief of Staff Off	Chief of Staff Off	
Shringi	Shumate	Siao	Singleton	Skrzycki	Small	Smith	Smith	Sours	Spannagel	Specht	Strader	Sugarman	Svoboda	Swift	Tauster	Teehan	Tidwell	Trainor	Treadwell	Trokey	Tudor	Turner	Van Flein	Vaughn	Verrill	Vieson	Vogel	VonEnde	
Bobby	Jonah	Stephen	Philip	Kris	Jeff	Gregory	William	David	Mark	Brittan	Nick	AJ	Tim	Heather	Deena	Shana	Daniel	Sophie	Catherine	Claire	Chris	Will	Тот	Richard	ред	Chris	Ann	Kyle	

House Republican Conference	Office of Rep. Moore (UT)	Office of Rep. Womack	Office of Rep. Simpson	Office of Rep. Johnson (LA)	Office of Rep. Babin	Office of Rep. Carl	House Committee on Transportation and Infrastructure	Office of Rep. Maloy	Office of Rep. Rosendale	Office of Rep. Davidson	Office of Rep. Huizenga	Office of Rep. Weber	Office of Rep. Arrington	Office of Rep. Cloud	Office of Majority Leader Scalise	Office of Rep. Issa	Office of Rep. Gooden	Office of Rep. Radewagen	Office of Majority Leader Scalise	Office of Speaker Johnson
Policy Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Policy Advisor	Policy Director
Vreeburg	Wagley	Walker	Wallace	Ward	Webber	Weidlich	Wenk	Wheat	Whetstone	White	Whiteman	Whitener	Whitson	Williamson	Wolf	Wong	Wood	Yahn	Yelinski	Ziegler
Jake	Rachel	Beau	Nikki	Ruth	Mildred	Zach	Abigail	Bryan	Trevor	Connor	Todd	Jeanette	Elle	Ben	Annie	Veronica	Jordan	Leafaina	Dominique	Dan



2024 CHIEFS OF STAFF CONFERENCE Lead | Serve | Excel

DRAFT AGENDA

With Lead | Serve | Excel to guide our conversations, Chiefs of Staff will remember - and reignite - the "why" that led them to serve their Member, their Team, their Country through leading, managing and inspiring.

SUNDAY, JUNE 16, 2024

11:00 am	BUSES DEPART THE HILL	S. Capitol St
(3.5 hour drive)	Box lunches will be available (Bo	etween Rayburn & Longworth)
2:30 pm	BUSES ARRIVE AT THE MARRIOTT	Main Entrance
	4201 Atlantic Avenue, Virginia Beach, VA 23451	Marriott
2:00 – 7:00 pm	CONFERENCE REGISTRATION	Ballroom Foyer
		Marriott 2 nd Floor
2:00 – 6:30 pm	LEAD SERVE EXCEL HOSPITALITY LOUNG	
		Marriott 4th Floor
4:00 pm	HOTEL CHECK-IN	
	Attendee rooms are at three different hotels: the Marrathe Cavalier. Guests please check-in at the lobby of yo	
6:30 – 9:30 pm	DINNER: A SUMMER NIGHT ON THE LAWN	N Raleigh Room
		(Cavalier Outside)

Lead | Serve | Excel

MONDAY, JUNE 17, 2024

8:00 – 9:00 am	BREAKFAST ON THE BOARDWALK Lawn (Marriott Outside) Rain Site: Salon A-E
8:00 am – 7:00 pm	CONGRESSIONAL INSTITUTE HELP DESK Marriott 2 nd Floor
9:00 – 10:30 am	LOOKOUT FOR YOUR PEOPLE, LEAD YOURSELF, Salon A-E LEAD YOUR TEAM: LESSONS LEARNED ON THE BATTLEFIELD Former U.S. Navy Seal Carlos Mendez, Echelon Front
10:30 – 11:30 am	REMEMBERING WHY IT'S GOOD TO BE A CHIEF TBA Salon A-E
11:30 – 12:30 pm	TURNING THE TIDE ON THE BRAIN DRAIN: REIGNITING YOUR TEAM'S PASSION AND PURPOSE TBA
12:30 – 1:30 pm	CONGRESSIONAL INSTITUTE LUNCH THE POWER OF SERVICE IN ACTION with welcome remarks by Kelle Strickland, President and CEO, Congressional Institute Brenda Becker, Chairwoman, Congressional Institute Board of Directors The Honorable Jen Kiggans, U.S. Representative for Virginia's Second Congressional District
1:30 - 2:30 pm	HOMEGROWN HARD WORK TO CHIEF OF THE COMMONWEALTH The Honorable Glenn Youngkin, Governor of Virginia (invited) A conversation with The Honorable Jen Kiggans, U.S. Representative
2:30 – 3:30 pm	OOPS! AN ETHICS TABLE-TOP EXERCISE Jo-Marie St. Martin, General Counsel to Former Speaker Boehner Elliot Berke, Berke Farah LLP Keelie Broom, House Ethics Committee
3:30 – 7:00 pm	BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)
7:00 – 9:00 pm	A COASTAL RECEPTION & DINNER WITH FAMILY & FRIENDS (Between Marriott and Embassy Suites)

Lead | Serve | Excel

TUESDAY, JUNE 18, 2024

8:00 – 9:30 am	BREAKFAST ON THE BOARDWALK	Lawn (Marriott Outside) Rain Site: Salon A-E
8:00 am - 12:30 pm	CONGRESSIONAL INSTITUTE HELP DESK	Marriott 2 nd Floor
9:30 - 10:30 am	HOW TO TALK WITH THE PUBLIC WHEN THE PUBLIC HATES EVERYTHING John McLaughlin, McLaughlin and Associates TBA, TBA	Salon A-E
10:30 - 11:30 am	A VIEW FROM ISRAEL ~ LIVE! IDF Veteran lan Shulman, No Other Land	Salon A-E
	Ari Sacher, U.S. Israel Education Association (invited) TBA, Jewish Institute for National Security of America (in	nvited)
11:00 am	HOTEL CHECKOUT Guests should check out at their respective hotel lobbies.	Hotel Lobby
11:30 am – 12:30 pr	n ASK US ANYTHING	Salon A-E
	Speak up or stump the Leadership Chiefs with anonymous Hayden Haynes, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference Moderator: Kelle Strickland, Congressional Institute	questions!
12:30 pm	CONFERENCE CONCLUDES	
12:45 pm	BUSES DEPART THE MARRIOTT Boxed lunches will be available,	Main Entrance Marriott
4:30 pm	BUSES ARRIVE ON THE HILL	S. Capitol Street

Lead | Serve | Excel



2024 CHIEFS OF STAFF CONFERENCE Lead | Serve | Excel

Agenda

With Lead | Serve | Excel to guide our conversations, Chiefs of Staff will remember - and reignite - the "why" that led them to serve their Member, their Team, their Country through leading, managing and inspiring.

SUNDAY, JUNE	16, 2024		
11:00 am	BUSES DEPART THE HILL		S. Capitol St
(4-hour drive)	Boxed lunches will be available	Between Rayb	urn & Longworth)
3:00 pm	BUSES ARRIVE AT THE MARRIOTT		Main Entrance
	4201 Atlantic Avenue, Virginia Beach, VA 23451		Marriott
2:00 – 7:00 pm	CONFERENCE REGISTRATION		Ballroom Foyer
			Marriott 2 nd Floor
2:00 – 6:30 pm	LEAD SERVE EXCEL HOSPITALITY LOUN		Guest Lounge
		191	Marriott 4th Floor
4:00 pm	HOTEL CHECK-IN		
	Attendee rooms are at two different hotels: the Marr	riott and the En	mbassy Suites.
	Guests please check-in at the lobby of your specific h	otel.	
6:30 – 9:30 pm	DINNER ON THE LAWN:		Raleigh Room
	Drop It in the HopperIdeas and Conversations on	2	(Cavalier Outside)
	Leadership, Service and Excellence		

Kelle Strickland, President and CEO, Congressional Institute

MONDAY, JUNE 7:30 – 9:00 am	BREAKFAST ON THE BOARDWALK Lawn (Marrio	ott Outside) : Salon A-E
8:00 am – 7:00 pm	CONGRESSIONAL INSTITUTE HELP DESK Marrio	ott 2 nd Floor
9:00 – 10:30 am	LOOKOUT FOR YOUR PEOPLE, LEAD YOURSELF, LEAD YOUR TEAM: Lessons Learned on the Battlefield Former U.S. Navy Seal Carlos Mendez, Echelon Front	Salon A-E
10:30 – 11:30 am	REMEMBERING WHY IT'S GOOD TO BE A CHIEF Barrett Karr, Former Personal Office & Leadership Chief, Silver Lak Lynnel Ruckert, Former Personal Office & Leadership Chief, Bold S Steve Stombres, Former Personal Office & Leadership Chief, Harbir Strategies A conversation with Brett Horton, Office of the Majority Leader	trategies
11:30 am – 12:30 pm	CLICKING AND CLASHING WITH GEN Z: Managing Performance through Uncertainty David Stillman, GenGuru A conversation with A.T. Johnston, Congressional Excellence Program O	Salon A-E
12:30 – 1:30 pm	CONGRESSIONAL INSTITUTE LUNCH The Power of Service In Action with welcome remarks by Kelle Strickland, President and CEO, Congressional Institute Brenda Becker, Chairwoman, Congressional Institute Board of Direc The Honorable Jen Kiggans, U.S. Representative for Virginia's Secon Congressional District	
1:30 – 2:30 pm	MAKING A DIFFERENCE, ACHIEVING GOALS, DEFINING SUCCESS AS A CHIEF: Chiefs-Turned-CEOs Share Lessons Learned Susan Hirschmann, Former Personal Office & Leadership Chief, Wi Jensen Bob Wood, Former HHS Chief, BGR Group A conversation with Hayden Haynes, Office of the Speaker	Salon A-E
2:30 – 3:30 pm	FORKS Ben Domenech, The Transom	Salon A-E
3:30 – 4:30 pm	OOPS! AN ETHICS TABLE-TOP EXERCISE Keelie Broom, House Ethics Committee Elliot Berke, Berke Farah LLP A conversation with Jo-Marie St. Martin, Former General Counsel to Spechnery	Salon A-E

Boehner

4:30 – 7:00 pm BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)

7:00 – 9:00 pm A COASTAL RECEPTION & DINNER WITH FAMILY & FRIENDS

Outdoor Grill

(Between Marriott and Embassy Suites)

Rain Site: Salon A-E

TUESDAY, JUNE 18, 2024

Hotel checkout is at 11:00 am. Attendees may store luggage with the bellman if driving. Attendees riding the bus should bring their luggage to the Calloway Room on the 2nd floor of the Marriott. Buses will depart from the Embassy Suites Cul-de-Sac.

7:30 – 9:30 am BREAKFAST ON THE BOARDWALK Lawn (Marriott Outside)

Rain Site: Salon A-E

8:00 am - 12:30 pm CONGRESSIONAL INSTITUTE HELP DESK Marriott 2nd Floor

9:30 – 10:30 am HOW TO TALK WITH THE PUBLIC Salon A-E

WHEN THE PUBLIC HATES EVERYTHING
John McLaughlin, McLaughlin and Associates

A conversation with Cesar Gonzalez, Office of Rep. Mario Diaz-Balart

10:30 – 11:30 am THE VIEW FROM ISRAEL ~ LIVE! Salon A-E

Lt. Gen. Thomas Trask, Jewish Institute for National Security of America

Ilan Shulman, No Other Land

Ari Sacher, U.S. Israel Education Association
A conversation with Jeremy Deutsch, Capitol Venture

11:30 am - 12:30 pm **ASK US ANYTHING...**

US ANYTHING... Salon A-E

Speak up... or stump the Leadership Chiefs with anonymous questions! Hayden Haynes, Office of the Speaker Brett Horton, Office of the Majority Leader

Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

Moderator: Kelle Strickland, Congressional Institute

12:30 pm CONFERENCE CONCLUDES

12:45 pm BUSES DEPART THE MARRIOTT Main Entrance

Boxed lunches will be available.

4:45 pm BUSES ARRIVE ON THE HILL S. Capitol Street

Marriott

First Name	Last Name	Institution
1		
Emily	Ackerman	Office of Majority Whip Emmer
Rob	Adkerson	Office of Rep. Loudermilk
Alyssa	Anderson	Office of Rep. Ciscomani
Rebecca	Angelson	Office of Rep. Latta
Maggie	Ayrea	Office of Rep. Graves (LA)
Alison	Babb	Office of Speaker Johnson
Amanda	Baldwin	Office of Rep. Burgess
Mindy	Barry	Committee on Education and Labor
Megan	Bel Miller	Office of Rep. Scalise
Jennifer	Belair	House Committee on Rules
Joshua	Bell	Office of Rep. Estes
A. Brooke	Bennett	Office of Rep. Hill
Chris	Bien	Office of Speaker Johnson
Claire	Bienvenu	Office of Speaker Johnson
Jeff	Bishop	Office of Rep. Molinaro
Ali	Black	House Republican Conference
Alex	Blair	Office of Rep. Steube
Luke	Blanchat	Office of Rep. Hudson
Gabriella	Boffelli	Office of Rep. González-Colón
Robert	Boland	Office of Majority Whip Emmer
Alex	Bolton	Office of Rep. Malliotakis
Aaron	Bonnaure	Office of Chief Deputy Whip Reschenthaler
Hailey	Borden	Office of Majority Whip Emmer
lorissa	Bounds	Office of Rep. Obernolte

Office of Speaker Johnson	Fraher	Hannah
Office of Rep. Hern	Fox	Cameron
Office of Majority Whip Emmer	Foley	lan
Office of Rep. Finstad	FitzSimmons	David
House Republican Conference	Erdel	Alyssa
Office of Rep. Flood	Dumas	Jake
Office of Rep. Bacon	Dreiling	Mark
Office of Rep. Guest	Downs	Jordan
Office of Majority Whip Emmer	Del Bonis	Jackie
Office of Rep. Griffith	Decker	James
Office of Speaker Johnson	Dayer	Jordan
Office of Speaker Mike Johnson	Day	Corinne
Office of Rep. Kelly (PA)	Dawson	Kevin
Office of Majority Leader Scalise	Crews	John
Office of Rep. Kustoff	Courtney	Will
Office of Rep. Meuser	Costa	Tim
Office of Majority Leader Scalise	Comer	Michael
Office of Rep. Johnson (SD)	Christianson	Andrew
Office of Rep. Van Orden	Case	Claire
Office of Speaker Johnson	Callen	Ashley
Office of Rep. Burlison	Calkins	Aaron
Office of Rep. Pfluger	Byers	John
Office of Speaker Johnson	Butcher	Courtney
House Committee on Ethics	Broom	Keelie
Office of Rep. Wenstrup	Brooks	Greg
House Republican Conference	Brennan	Francis
Office of Rep. Moran	Bradley	Joshua
Office of Rep. Rutherford	Bradley	Jen

Congressional Excellence Program	Veightley	Rehecca
	Johnston	AT AT
Office of Rep. Bucshon	Jackson	Kyle
Office of Rep. Fischbach	Hytha	Emily
U.S. House or Representatives	Hutson	Matt
House Committee on Intelligence	Howard	Adam
Office of Rep. Mooney	Hough	Michael
Office of Majority Leader Scalise	Horton	Brett
Office of Rep. Kiley	Holste	Robert
Office of Rep. Crenshaw	Hodge	Matt
Office of Rep. Allen	Hodge	Lauren
House Committee on Judiciary		Christopher
Office of Rep. Rose	Hilleary	Van
Office of Majority Leader Scalise	Hilkin	Jake
House Republican Conference	Hester	Patrick
Office of Speaker Johnson	Haynes	Hayden
Office of Rep. McClain	Hawatmeh	Nick
Office of Speaker Johnson	Haulsee	Taylor
Office of Rep. Lesko	Harris	Rachel
Office of Rep. Gimenez	Hardimon	Madison
Office of Rep. Nunn	Gutwein	Ashley
Office of Majority Leader Scalise	Guernsey	Andrew
Office of Rep. James	Gross	Jackson
Office of Rep. Lawler	Grace	Andrea
Office of Rep. Diaz-Balart	Gonzalez	Cesar
Office of Rep. Dunn	Gilbert	Sarah
Office of Speaker Johnson	Fultz	Garrett

Dennis Office of Majority Whip Err	Cullen Office of Speaker Johnson	Jeff Morehouse Office of Rep. Hudson	Tom Office of Rep. Salazar	Patrick Mocete Office of Rep. Kim	Carson Office of Rep. Foxx	Chad Office of Rep. Schweikert	Tyler Office of Rep. Miller-Meek	Menzler	McGaughey	Ryan McCormack Office of Rep. Fitzgerald	Anna McCormack Office of Rep. Rouzer	Michael Martin Office of Rep. Alford	Marklund	Maneval	lel Lowry	Lee Consberry Office of Rep. Owens	Tony Office of Rep. Bergman	Lanning	Bronwyn Cffice of Rep. Edwards	Kate LaBorde Office of Rep. Biggs	BJ Koohmaraie Office of Majority Leader S	Desiree Koetzle Office of Rep. Stauber	Joe Office of Rep. Fitzpatrick	Carolyn King Office of Rep. Wittman	Drew Cffice of Speaker Johnson	Micah Office of Rep. Waltz	Karen Kelly Office of Rep. Rogers (KY)
Office of Majority Whip Emmer	Office of Speaker Johnson	Office of Rep. Hudson	Office of Rep. Salazar	Office of Rep. Kim	Office of Rep. Foxx	Office of Rep. Schweikert	Office of Rep. Miller-Meeks	Office of Rep. Reschenthaler	Office of Majority Leader Scalise	Office of Rep. Fitzgerald	Office of Rep. Rouzer	Office of Rep. Alford	House Committee on Natural Resources	Office of Majority Whip Emmer	Office of Rep. Aderholt	Office of Rep. Owens	Office of Rep. Bergman	Office of Speaker Johnson	Office of Rep. Edwards	Office of Rep. Biggs	Office of Majority Leader Scalise	Office of Rep. Stauber	Office of Rep. Fitzpatrick	Office of Rep. Wittman	Office of Speaker Johnson	Office of Rep. Waltz	Office of Rep. Rogers (KY)

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Office of Rep. Ferguson	Sours	David
Office of Rep. Crane	Smith	Gregory
Office of Rep. Crawford	Shumate	Jonah
Office of Majority Leader Scalise	Seher	Ellen
Office of Rep. Kiggans	Sears	Katherine
Office of Rep. Nehls	Schroeder	Robert
Office of Speaker Johnson	Schmitz	Eric
Office of Rep. Kean	Scharfenberger	Dan
Office of Rep. Moolenaar	Ryan	Lindsay
Office of Rep. Harshbarger	Rutherford	Zac
Office of Rep. Barr	Rosado	Mary
Office of Speaker Johnson	Rom	Kerry
Office of Majority Whip Emmer	Rogers	Shelbie
Office of Majority Whip Emmer	Rogers	Jason
Office of Rep. Bean	Robinette	Jamie
Office of Rep. Stefanik	Robertson	Jim
Office of Majority Leader Scalise	Reising	Bart
Office of Rep. LaLota	Rapanos	Nikki
Office of Rep. Langworthy	Proud	Jessica
Office of Rep. Hinson	Pritchard	Sam
House Republican Conference	Price	Marie
Office of Rep. Lee	Powell	Jared
Office of Rep. Donalds	Perez-Acosta	Mehgan
Office of Rep. Self	Parkinson	Hillary
Office of Rep. Fry	Orr	Matt
House Republican Conference	Okoniewski	Anderson
Office of Majority Whip Emmer	Nelson	Casey
Office of Rep. De La Cruz	Navarro	Tal ell

Heather	Swift	Office of Rep. Zinke
Claire	Trokey	Office of Majority Leader Scalise
Will	Turner	Office of Rep. Garcia
Ted	Verrill	Office of Rep. Letlow
Ann	Vogel	Office of Rep. Luetkemeyer
Kyle	VonEnde	Office of Rep. McMorris-Rodgers
Jake	Vreeburg	House Republican Conference
Rachel	Wagley	Office of Rep. Moore (UT)
Nikki	Wallace	Office of Rep. Simpson
Ruth	Ward.	Office of Rep. Johnson (LA)
Zach	Weidlich	Office of Rep. Carl
Abigail	Wenk	House Committee on Transportation and Infrastructure
Connor	White	Office of Rep. Davidson
Jeanette	Whitener	Office of Rep. Weber
Dan	Ziegler	Office of Speaker Johnson

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