COMMITTEE UN SETHICS

EMPLOYEE POST-TRAVEI	DISCLOSUDE FORM
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Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please donot file this form with the Committee on Ethics.

N	OTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to U.S.C. § 1001.
	Name of Traveler: Joshua Bell
2.	a. Name of Accompanying Relative: Brooke Bell Other (specify): b. Relationship to Traveler: Spouse Child Other (specify):
3.	a. Dates: Departure: 6/16/24 Return: 6/18/24
Э,	b. Dates at Personal Expense, if any: OR None
4.	Departure City: Washington DC Destination: Virginia Beach Return City: Washington DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: I alto ndod the mootings on the agenda focused on becoming a best or Chief of Staffalons with strategies for monaging the off
7.	Attached to this form are <i>each</i> of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form;
,	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; and
	d. the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.
	b. If not, explain:
	certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Date:
Si	gnature of Traveler: Date:
D_{i}	authorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel</i> isclosure Form were necessary and that the travel was in connection with the employee's official duties and would not eate the appearance that the employee is using public office for private gain.
Na	nme of Supervising Member: Rop. Ron Fstos Date: 6128124
Si	gnature of Supervising Member:
las	t updated 7/2023 RM Coll

SPONSOR POST-TRAVEL DISCLOSURE FORM

	-	
Original	Amen	dmen

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Sponsor(s) who paid or provided in-kind support for the trip: Congressional Institute Travel Destination(s); Virginia Beach, VA 2. Date of Departure: June 16, 2024 Date of Return: June 18, 2024 Name(s) of Traveler(s): See attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Transportation Total Lodging Total Meal Total Other Expenses Expenses (dollar amount per item Expenses Expenses and description) Traveler n/a \$591 \$165 \$659 - Room Rental Accompanying n/a \$0 \$659 - Room Rental \$165 Family Member All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Signature: June 26, 2024 Name: Kelle Strickland Title: President & CEO Organization: Congressional Institute I am an officer of the above-named organization. Signify statement is true by checking box. Address: 1700 Diagonal Road #300, Alexandria, VA 22314 Limail: amym@conginst.org Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

CUMMII LE UN ETHICS

	TRAVELER FORM
1.	Name of Traveler:
2.	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3.	City and State OR Foreign Country of Travel: Virsing Boach, UA
4.	a. Date of Departure: 6/16/24 Date of Return: 6/18/24
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes: (1) Name of Accompanying Family Member: Brooke Bell
	(2) Relationship to Traveler: Spouse Child Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age?
6,	a. Yes Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	as the Chief of Staff for Rep. Estes, I word to learn more about
	bost practices in rumning a Congressional office and managing staff.
	I also intend to learn more about Communication 5, strategic development and profession. Yes \(\sigma \) No \(\sigma \) Is the traveler aware of any registered federal lobby sists or foreign agents involved in Scouth.
9,	Yes No I Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?
10.	For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
I h dir	ereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my ect supervision, to accept expenses for the trip described in this request. I have determined that the above-described

travel is in connection with my employee's official duties and that acceptance of these expenses will not create the

appearance that the employee is using public office for private gain.

Signature of Employing Member:

Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

Counsel to the Chairman David Arrojo

Keelie Broom

David Arrojo

Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225-7392

U.S. House of Representatives

COMMITTEE ON ETHICS

June 18, 2024

Mr. Joshua Bell Office of the Honorable Ron Estes 2234 Rayburn House Office Building Washington, DC 20515

Dear Mr. Bell:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Virginia Beach, Virginia, scheduled for June 16 to 18, 2024, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest Chairman

Susan Wild Ranking Member

MG/SW:mc

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics. house gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

ut	ure trips. Signatures must comply with section 104(bb) of the Travel Regulations.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.
3.	Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; OR
	c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list
5. 6.	Yes No I Is travel being offered to an accompanying family member of the House invitee(s)? Date of Departure: June 16, 2024 Date of Return: June 18, 2024
7.	a. City of departure: Washington, DC
	b. Destination(s): Virginia Beach, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that
	 a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; OR b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; OR c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.

9.	Check only one of the following. a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted.
10.	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an house description of planned activities for trip invitees). Indicate agenda is attached by checking how
11	hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box. Check only one of the following.
	a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify the statement is true by clicking the box; OR
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip: See addendum
	Answer parts a and b. Answer part c if necessary: a. Mode of travel: Air Rail Bus Car Other (specify:) b. Class of travel: Coach Business First Charter Other (specify:) c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal
	or recreational activities of the invitee(s). Signify that the statement is true by checking box.
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR
	b. The trip involves events that are arranged specifically with regard to congressional participation. If "b" is checked:
	1) Detail the cost <i>per day</i> of meals (approximate cost may be provided):
	Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Marriott Virginia Beach Oceanfront City: Virgnia Beach, VA Cost Per Night: \$222 +taxes Reason(s) for Selecting: proximity to DC, availability, security & facility size
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
	Hotel Name: City: Cost Per Night: Cost Per Night:
	Keasons) for Selecting.

- 17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.
- 18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$141	\$591	\$164
For each Accompanying Family Member	\$141	n/a	\$164

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$656	Room Rental
For each Accompanying Family Member	\$656	Room Rental

- 19. Check only one:
 - a. I certify that I am an officer of the organization listed below; OR
 - b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.
- 20. I certify by my signature that
 - a. I read and understand the Committee's Travel Regulations;
 - b. I am not a registered federal lobbyist or registered foreign agent; and
 - c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Beste & Bester .	Date:	May 2, 2024
Name: Brenda Becker	Title:	Chair
Organization: Congressional Institute		
Address: 1700 Diagonal Road #300, Alexandria, VA 22314		
Email: amym@conginst.org	Telephone: 7	03-837-8812

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored conference focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this conference is being extended to Chiefs of Staff in House Majority personal offices, the Staff Directors in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Chiefs of Staffs play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This conference is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) does not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$656 as disclosed on the sponsor form.

From: Congressional Institute rsvp@conginst.org
Subject: Test - Register for the Chiefs of Staff Conferencel

Date: May 1, 2024 at 3:17 PM To: amym@conginst.org





YOU'RE INVIED

The Congressional Institute is pleased to invite you to the

2024 Chiefs of Staff Conference

LEAD | SERVE | EXCEL

Sunday, June 16, 2024 - Tuesday, June 18, 2024

Marriott Virginia Beach Oceanfront Virginia Beach, VA With Lead | Serve | Excel to guide our conversations, Chiefs of Staff will remember - and reignite - the "why" that led them to serve their Member, their Team, their Country through leading, managing and inspiring.

This year's conference kick-off falls on Father's Day. Understanding the importance of work-life balance, the hotel extends, based on hotel availability, an invitation to arrive before the conference or stay after its conclusion. Please note that any additional stay beyond the conference dates will be at your expense.

Please click on the link below to register!

REGISTIER NOW

GIVERTA CONTENES AND S

Email Address: */email/*
Access Code: */other id/*

Ethics Forms are due Friday, May 17, 2024
Instructions: Complete the first two pages of the traveler form and email to travel.requests@mail.house.gov.
If you think there is even a possibility you will attend, file your travel pre-authorization with Ethics. You may always withdraw your paperwork.

DOWNLOAD ETHICS FORMS

Pre-Travel Ethics Filing Deadline (5/17/24) Chiefs of Staff Conference (6/16/24 - 6/18/24) Post-Travel Filing Deadline (7/3/24)

Please contact Amy Hinderliter with questions or call the Congressional Institute at 703-837-8812.



If you are not the correct contact for this office, please reply to this **email** with the updated contact intornation instead of **unsubscribing.** We will correct our records and remove your email address from the list.

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To unsubscribe from this mailing list, please click here

2024 - Invited Hill Staff

ame	Last Name	Job Title	Institution
	Ackerman	Deputy Floor Director	Office of Majority Whip Emmer
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	Adkins	Chief of Staff	Office of Rep. Duncan
	Ählquist	Chief of Staff	Office of Rep. Duarte
	Albro	Chief of Staff	Office of Rep. Bice
	Anderson	Deputy Chief of Staff	Office of Rep. Giscomani
	Anderson	Chief of Staff	Office of Rep. Lamborn
	Andres	Siaff Director	House Committee on Budget
T. A construction of the c	Angelson	Chief of Staff	Office of Rep. Latta
	Ayrea	Deputy Chief of Staff	Office of Rep. Graves (LA)
	Babb	Director of Operations	Office of Speaker Johnson
(A)	Baldwin	Chief of Staff	Office of Rep. Burgess
	Ball	Senior Policy Advisor	Office of Speaker Johnson
	Bary 配置的位置表现的影响的	Staff Director	House Committee on Education and L
	party production of the compression of the compress	Executive Director	Republican Study Committee
	Bauknecht	ChiefofStatt	Office of Rep. Tiffany
	Bayer	Chief of Staff	Office of Rep. Fulcher
	BeliMiller	Chief of Staff	Office of Rep. Scalise
	Belair	Staff Director	House Committee on Rules
	Bell	Chief of Staff	Office of Rep. Estes
	Bennett	Chief of Staff	Office of Rep. Hill
	Bien	Director of Floor Operation	Office of Speaker Johnson
	Biervenu	Strategic Advisor to the Chief of Staff	Office of Speaker Johnson
ď	Bihl.	Chief of Staff	Office of Rep. Newhouse
	Billman	Chief of Staff	Office of Rep. Jackson
	Bishoo	Chief of Staff	Office of Bepi Molinaro

	Black	Communications Director	House Republican Conference
	Blair of the second seco	Chief of Staff	Office of Rep. Steube
	Blanchat	Chief of Staff	Office of Rep. Hudson
<u> </u>	Boffelli	Chief of Staff	Office of Rep. González-Colón
	Boland	Chief of Staff	Office of Majority Whip Ernmer
	Bolton	Chief of Staff	Office of Rep. Malijotakis
	Bonnaure	Chief of Staff	Office of Rep. Reshenthaler
	Bonner	Chiet of Staff	Office of Rep. Smucker
	Borden	Director of Downtown Coalitions	Office of Majority Whip Emmer
	Bounds	Chiet of Staff	Office of Rep. Obernote
	Braden	Staff Director	House Committee on Agriculture
	Bradley	Chief of Staff	Office of Rep. Moran
	Bradley	Chief of Staff	Office of Rep. Rutherford
	Brady in the Section of the Section	Chief of Staff	Office of Rep. Buchanan
	Brennan	Chief of Staff	Office of Rep. Thompson
	Brennan	Bapid Response Director	House Republican Conference
	Brinson	Chief of Staff	Office of Rep. Rogers (AL)
	Brooke a set of the se	Bolicy Director	Office of Majority Leader Scalise
	Brooks	Chief of Staff	Office of Rep. Wenstrup
	Broom	Staff Director	House Committee on Ethics
	Brown	Chief of Staff	Office of Rep. Clyde
	Buckham	Chief of Staff	Office of Rep. Greene
	Burns	Chief of Staff	Office of Rep. Posey
Å.	Butcher	Member Services Director	Office of Speaker Johnson
	Butler	Chief of Staff	Office of Rep. McHenry
	Byers	Chief of Staff	Office of Rep. Pfluger
ideks kadadas k	Calhoun	Chief of Staff	Office of Rep. Cammack
	Calkins	Chiet of Staff	Office of Rep. Burlison
	Callen	General Counsel	Office of Speaker Johnson

**	Carr	Chief of Staff	Office of Rep Tenney
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	Christensen	Chief of Staff	Office of Rep: Graves (MO)
	Christianson	Chief of Staff	Office of Rep. Johnson (SD)
	Clark	Staff Director	House Committee on Veterans Affairs
č	Cockerham	Chief of Staff	Office of Rep. Baird
	Comer	Deputy Communications Director	Office of Majority Leader Scalise
	Connolly	Executive Director	Main Street Caucus
	Costa	Chiet of Staff	Office of Rep Meuser
	Courtney	Chief of Staff	Office of Rep. Kustoff
	Couture	Chief of Staff	Office of Rep. Hagernan
	Crawford	Chief of Staff	Office of Rep. Carter (GA)
	e Cress to a management of the second	Deputy Director of Member Services	Office of Speaker Johnson
	Crews	Counsel	Office of Majority Leader Scalise
	Cummings	Chief of Staff	Office of Rep. Timmons
	Cutrona	Chief of Staff	Office of Rep. Amodei
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	resolvential resol	Chief of Staff	Office of Rep. Steel
	David	Chief of Staff	Office of Rep. Higgins
	Dawson	Chief of Staff (PA)	Office of Rep. Kelly (PA)
E	Bay	Chief of Staff	Office of Rep. Wilson
	Day	Director of Media Affairs	Office of Speaker Johnson
	Dayer	Cloakroom Director	Office of Speaker Johnson
	Decker	Chief of Staff	Office of Rep. Griffith
	E. Del Bonis	Member Services Director	Office of Majority Whip Emmer
	Delaney	Executive Director	Republican Governance Group
	DeMarzo	Chiet of Staff	Office of Rep. Miller (IL.)

Office of Rep. Smith (NE)	Office of Rep. Miller (WV)	Problem Solvers Caucus	Solution of Rep. Guest	Office of Rep. Bacon	Office of Rep. LaTurner	Office of Rep. Flood	Office of Rep. Jordan	Office of Rep. Miller	Office of Rep. Webster	House Republican Conference	Office of Rep. Williams (Tx).	Office of Rep. Yakym	Office of Speaker Johnson	Office of Majority Leader Scalise	Office of Rep. Firstad	Office of Majority Whip Emmer	Office of Rep. Hem	Office of Rep. Emmer	ns Office of Speaker Johnson	Office of Speaker Johnson	Office of Rep. Turner	Office of Rep. Balderson	Office of Rep. D'Esposito	Office of Rep. Dunn	- Office of Rep. Lucas	Office of Rep. Diaz-Balart	Office of Rep. Lawler	Office of Rep. Burchett	である。 では、これでは、他のないできない。これでは、これでは、これでは、これでは、これでは、これでは、これでは、これでは、
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	Hough at the second sec	Chief of Staff	Office of Rep. Mooney
	Howard	Staff Director	House Committee on Intelligence
	Howell	Chief of Staff	Office of Rep. Kelly (MS)
	Hutson	Chief of Staff	Office of Rep. Harris
	Hytha	Chief of Statf	Office of Rep. Fischbach
Principal Materials of Materials Associated for the control of Materials Associated Asso	Jackson	Chief of Staff	Office of Rep. Bucshon
	Jarmula (1988)	Deputy Chief of Staff	Office of Rep Pence
	Johnson	Staff Director	House Committee on Small Business
	Johnson	Chief of Staff	Office of Rep. Scott
	Johnston	Director	Congressional Excellence Program
	Jones of the state	Chirefor Staff Harman Comment of the	Office of Rep: Brecheen
	Kain	Chief of Staff	Office of Rep. Joyce (OH)
	Keightley	Chief of Staff:	Office of Rep. Calvett
	Keller	Chief of Staff	Office of Rep. Banks
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compressional contractions and the contraction of t	Kelly	Chief of Staff	Office of Rep. Franklin
	Kelly	Chief of Staff	Office of Rep Good
	Kelly	Chief of Staff	Office of Rep. Rogers (KY)
	Ketchel	Ghief of Staff	Office of Rep. Waltz
	Keyes	Senior Policy Advisor	Office of Speaker Johnson
	Kharbd	Chief of Staff	Office of Rep. Mace.
	resolver the second contraction of the secon	Chief of Staff	Office of Rep. Wittman
	Kizzer	Chief of Staff	Office of Rep. Houchin
	Knowles	Chief of Staff	Office of Rep. Fitzpatrick
	Koetzle	Chief of Staff	Office of Rep. Stauber
		Counsel	Office of Majority Leader Scalise

Kyrkanides	Chief of Statf	Office of Rep. Hunt
LaBorde	Chief of Staff	Office of Rep. Biggs
Earce of the second s	Chief of Staff	Office of Rep. Edwards
Lane Wyant	Chief of Staff	Office of Rep. Gaetz
Langenderfer	Chief of Staff	Office of Rep. Mast
Lanning	Member Services Coordinator	Office of Speaker Johnson
Laukins	Chief of Staff	Office of Rep. Walberg
Lee	Chief of Staff	Office of Rep. Luttrell
Leighton	Chief of Staff	Office of Rep. Armstrong
Plopold	Chief of Staff	Office of Rep. Feenstra
	Chiet of Staff	Office of Rep: Berginan
Lonsberry	Chief of Staff	Office of Rep. Owens
Lown	Chief of Staff	Office of Rep. Aderholt
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Warin	Staff Director	House Committee on Oversight and
		Government Reform
Marklund	Deputy Staff Director	House Committee on Natural Resourc
Wanting	Chiet of Staff	Office of Rep. Alford
Mathis	Staff Director	House Committee on Science, Space
		Technology
McComack	Chief of Staff	Office of Rep. Fitzgerald
McCormack	Chief of Staff	Office of Rep. Rouzer
McCullough	Chief of Staff	Office of Rep. Bost
McGaughey	General Counsel	Office of Majority Leader Scalise
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McPherson	Chief of Staff	Office of Rep. Cole
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Meyer	Chief of Staff	Office of Rep. Smith (MC)

	Michaels	Chief of Staff (DC)	Office of Rep. Schweikert
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	Miller	Chief of Staff	Office of Rep. Carter (TX)
	Mocete	Chief of Staff	Office of Rep. Kim
	Moran	Chief of Staff	Office of Rep. Salazar
	Morehouse	Leadership Chief of Staff	Office of Rep. Hudson
	Muglia	Chief of Staff	Office of Rep. Perry
	Munoz	Chief of Staff	Office of Rep Carey
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	Murphy	Deputy Director of Floor Operations	Office of Speaker Johnson
	Nalls	Floor Director	Office of Majority Whip Emmer
	Napier	Director of Floor Operations	Office of Majority Leader Scalise
endered kanala kana	Navarro	Chief of Staff	Office of Rep. De La Cruz
	Nelson figures and the second	Communications Director	Office of Majority Whip Emmer
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	Noonan	Chief of Staff	Office of Rep. Smith (NJ)
	Norman	Chief of Staff	Office of Rep. Curtis
On	Okoniewskii star star star star star star star star	Operations Director	House Republican Conference
	Olson	Chief of Staff	Office of Rep. Van Duyne
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	Parkinson	Chief of Staff	Office of Rep. Self
	Peele	Chief of Staff	Office of Rep. Westerman
	Perez-Acosta	Chief of Staff	Office of Rep. Donalds
Ü	Phillips	Chief of Staff	Office of Rep Collins
	Piland	Chief of Staff	Office of Rep. Norman
	Platt	Staff Director	House Committee on Administration
	Powell	Chief of Staff	Office of Rep. Lee
	Pince	Deputy Director of Member Services	House Republican Conference
	Prieto Chief of Staff Office of Rep. Gonzales (TX)	Chief of Staff	Office of Rep. Gonzales (TX)
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	Rather	Chief of Staff	Office of Rep. Steil
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	Reitz	Executive Director	House Freedom Caucus
	Renterra	Chief of Staff	Office of Rep. Valadao
len	Richardson	Chief of Staff	Office of Rep. LaHood
	Bobertson	Deputy Chief of Staff	Office of Rep. Stefanik
	Robinette	Chief of Staff	Office of Rep. Bean
	Rogers	Director of Operations	Office of Majority Whip Emmer
	Rogers	General Counsel	Office of Majority Whip Emmer
	В В 18 г. п. 18 г. п	Deputy Communications Director for	Office of Speaker Johnson
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	Koman	Staff Director	House Committee on Ways and Mear
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	Ross	Staff Director	House Committee on Appropriations
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	Rowland	Chief of Staff	Office of Rep. Paulina-Luna
	Buhlen	Chief of Staff	Office of Rep. Granger
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	Ryan	Chief of Staff	Office of Rep. Moofenaar
	Scharfenberger	Chief of Staff	Office of Rep. Kean
	Schmitz	Director of Coalitions	Office of Speaker Johnson
	Schroeder Schroe	Chief of Staff	Office of Rep. Nehls
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	Seher	Director of Operations	Office of Majority Leader Scalise
	Shah	Deputy Chief of Staff for Communications	Office of Speaker Johnson
UI.	Shields	Staff Director	House Committee on Foreign Affairs

	Shringi	Chief of Staff	Office of Bep. Moylan
	Shumate	Chief of Staff	Office of Rep. Crawford
	Siao	Chief of Staff	Office of Rep. Green.
	Singleton	Chief of Staff	Office of Rep. McCormick
	Skrzycki	Chief of Staff	Office of Rep.: Murphy
	Small	Chief of Staff	Office of Rep. Boebert
	Smith	Chief of Staff	Office of Rep. Crane
	Smith	Chief of Staff	Office of Rep. Palmer
	Sours	Chief of Staff	Office of Rep. Ferguson
	Spannagel	Chief of Staff	Office of Rep. LaMalfa
	Specht	Senior Counsel	Office of Speaker Johnson
	Strader	Chief of Staff	Office of Rep. Bentz
	Sugarman	Policy, Advisor	Office of Majority Leader Scalise
	Svoboda	Chief of Staff	Office of Rep. Grothman
	Swift	Chief of Staff	Office of Rep. Zinke
	Tauster	Chief of Staff	Office of Rep. Garbarino
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	Tidwell	Chief of Staff	Office of Rep. Fleischmann
	Tramor	Chief of Staff	Office of Rep. Guthrie
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	Trokey	Coalitions Coordinator	Office of Majority Leader Scalise
	Tudor	DC Chief of Staff	Office of Rep. McClintock
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	Vieson	Staff Director	House Committee on Armed Services
	Vogel	Chief of Staff	Office of Rep. Luetkemeyer
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House Republican Conference Office of Rep. Moore (UT) Office of Rep. Womack	Office of Rep. Simpson Office of Rep. Johnson (LA)	Office of Rep. Babin Office of Rep. Carl	House Committee on Transportation: Infrastructure Office of Rep. Malov	Office of Rep. Rosendale Office of Rep. Davidson	Office of Rep. Heizenga Office of Rep. Weber	Office of Rep. Arrington Office of Rep. Cloud	Office of Majority Leader Scalise Office of Rep. Issa Office of Rep. Scale	Office of Rep. Radewagen Office of Majority Leader Scalise Office of Speaker Johnson
Policy Director Chief of Staff Chief of Staff	Chief of Staff Chief of Staff	Chief of Staff Chief of Staff	Deputy Staff Director Chief of Staff	Chief of Staff Chief of Staff	Chief of Staff Chief of Staff	Chief of Staff Chief of Staff	Deputy Floor Director Chief of Staff Chief of Staff	Chief of Staff Policy Advisor Policy Director
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2024 CHIEFS OF STAFF CONFERENCE Lead | Serve | Excel

DRAFT AGENDA

With Lead | Serve | Excel to guide our conversations, Chiefs of Staff will remember - and reignite - the "why" that led them to serve their Member, their Team, their Country through leading, managing and inspiring.

SUNDAY, JUNE 16, 2024

11:00 am	BUSES DEPART THE HILL	S. Capitol St
(3.5 hour drive)	Box lunches will be available	(Between Rayburn & Longworth)
2:30 pm	BUSES ARRIVE AT THE MARRIOTT 4201 Atlantic Avenue, Virginia Beach, VA 2345	Main Entrance Marriott
2:00 – 7:00 pm	CONFERENCE REGISTRATION	Ballroom Foyer Marriott 2 nd Floor
2:00 – 6:30 pm	LEAD SERVE EXCEL HOSPITALITY LOU	NGE Guest Lounge Marriott 4 th Floor
4:00 pm	HOTEL CHECK-IN Attendee rooms are at three different hotels: the Nature the Cavalier. Guests please check-in at the lobby of	
6:30 — 9:30 pm	DINNER: A SUMMER NIGHT ON THE LA	WN Raleigh Room (Cavalier Outside)

Lead | Serve | Excel

MONDAY, JUNE 17, 2024

8:00 – 9:00 am	BREAKFAST ON THE BOARDWALK	Lawn (Marriott Outside) Rain Site: Salon A-E
8:00 am – 7:00 pm	CONGRESSIONAL INSTITUTE HELP DESK	Marriott 2 nd Floor
9:00 – 10:30 am	LOOKOUT FOR YOUR PEOPLE, LEAD YOURS LEAD YOUR TEAM: LESSONS LEARNED ON THE Former U.S. Navy Seal Carlos Mendez, Echelon Fro	HE BATTLEFIELD
10:30 – 11:30 am	REMEMBERING WHY IT'S GOOD TO BE A CH TBA	HEF Salon A-E
11:30 – 12:30 pm	TURNING THE TIDE ON THE BRAIN DRAIN REIGNITING YOUR TEAM'S PASSION AND PUR TBA	
12:30 – 1:30 pm	CONGRESSIONAL INSTITUTE LUNCH THE POWER OF SERVICE IN ACTION with welcome remarks by Kelle Strickland, President and CEO, Congressional Brenda Becker, Chairwoman, Congressional Institu	
	The Honorable Jen Kiggans, U.S. Representative for Congressional District	r Virginia's Second
1:30 - 2:30 pm	HOMEGROWN HARD WORK TO CHIEF OF THE The Honorable Glenn Youngkin, Governor of Virgin A conversation with The Honorable Jen Kiggans, U.S.	nia (invited)
2:30 – 3:30 pm	OOPS! AN ETHICS TABLE-TOP EXERCISE Jo-Marie St. Martin, General Counsel to Former Spe Elliot Berke, Berke Farah LLP Keelie Broom, House Ethics Committee	Salon A-E eaker Boehner
3:30 – 7:00 pm	BREAK (FOR YOUR OFFICIAL RESPONSIBILI	TIES)
7:00 – 9:00 pm	A COASTAL RECEPTION & DINNER WITH FAMILY & FRIENDS (Between	Outdoor Grill Marriott and Embassy Suites)

Lead | Serve | Excel

TUESDAY, JUNE 18, 2024

4:30 pm

8:00 - 9:30 am BREAKFAST ON THE BOARDWALK Lawn (Marriott Outside) Rain Site: Salon A-E Marriott 2nd Floor 8:00 am - 12:30 pm CONGRESSIONAL INSTITUTE HELP DESK 9:30 - 10:30 am HOW TO TALK WITH THE PUBLIC Salon A-E WHEN THE PUBLIC HATES EVERYTHING John McLaughlin, McLaughlin and Associates TBA, TBA A VIEW FROM ISRAEL ~ LIVE! 10:30 - 11:30 am Salon A-E IDF Veteran lan Shulman, No Other Land Ari Sacher, U.S. Israel Education Association (invited) TBA, Jewish Institute for National Security of America (invited) 11:00 am HOTEL CHECKOUT Hotel Lobby Guests should check out at their respective hotel lobbies. 11:30 am – 12:30 pm **ASK US ANYTHING...** Salon A-E Speak up... or stump the Leadership Chiefs with anonymous questions! Hayden Haynes, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference Moderator: Kelle Strickland, Congressional Institute CONFERENCE CONCLUDES 12:30 pm BUSES DEPART THE MARRIOTT 12:45 pm Main Entrance Marriott Boxed lunches will be available.

Lead | Serve | Excel

BUSES ARRIVE ON THE HILL

S. Capitol Street



2024 CHIEFS OF STAFF CONFERENCE

Lead | Serve | Excel

Agenda

With Lead | Serve | Excel to guide our conversations, Chiefs of Staff will remember - and reignite - the "why" that led them to serve their Member, their Team, their Country through leading, managing and inspiring.

SUNDAY, JUNE 11:00 am (4-hour drive)	16, 2024 BUSES DEPART THE HILL Boxed lunches will be available	S. Capitol St (Between Rayburn & Longworth)
3:00 pm	BUSES ARRIVE AT THE MARRIOTT 4201 Atlantic Avenue, Virginia Beach, VA 23451	Main Entrance Marriott
2:00 – 7:00 pm	CONFERENCE REGISTRATION	Ballroom Foyer Marriott 2 nd Floor
2:00 – 6:30 pm	LEAD SERVE EXCEL HOSPITALITY LOU	JNGE Guest Lounge Marriott 4 th Floor
4:00 pm	HOTEL CHECK-IN Attendee rooms are at two different hotels: the Ma Guests please check-in at the lobby of your specific	•
6:30 – 9:30 pm	DINNER ON THE LAWN: Drop It in the HopperIdeas and Conversations Leadership, Service and Excellence Kelle Strickland, President and CEO, Congress	,

MONDAY, JUNE 17, 2024 7:30 - 9:00 amBREAKFAST ON THE BOARDWALK Lawn (Marriott Outside) Rain Site: Salon A-E 8:00 am - 7:00 pmCONGRESSIONAL INSTITUTE HELP DESK Marriott 2nd Floor 9:00 - 10:30 am LOOKOUT FOR YOUR PEOPLE, LEAD YOURSELF, Salon A-E LEAD YOUR TEAM: Lessons Learned on the Battlefield Former U.S. Navy Seal Carlos Mendez, Echelon Front REMEMBERING WHY IT'S GOOD TO BE A CHIEF 10:30 - 11:30 am Salon A-E Barrett Karr, Former Personal Office & Leadership Chief, Silver Lake Lynnel Ruckert, Former Personal Office & Leadership Chief, Bold Strategies Steve Stombres, Former Personal Office & Leadership Chief, Harbinger Strategies A conversation with Brett Horton, Office of the Majority Leader 11:30 am - 12:30 pm CLICKING AND CLASHING WITH GEN Z: Salon A-E Managing Performance through Uncertainty David Stillman, GenGuru A conversation with A.T. Johnston, Congressional Excellence Program Office, CAO CONGRESSIONAL INSTITUTE LUNCH 12:30 - 1:30 pmSalon A-E The Power of Service In Action with welcome remarks by Kelle Strickland, President and CEO, Congressional Institute Brenda Becker, Chairwoman, Congressional Institute Board of Directors The Honorable Jen Kiggans, U.S. Representative for Virginia's Second Congressional District 1:30 - 2:30 pmMAKING A DIFFERENCE, ACHIEVING GOALS, Salon A-E **DEFINING SUCCESS AS A CHIEF:** Chiefs-Turned-CEOs Share Lessons Learned Susan Hirschmann, Former Personal Office & Leadership Chief, Williams and Tensen Bob Wood, Former HHS Chief, BGR Group A conversation with Hayden Haynes, Office of the Speaker

2:30 – 3:30 pm FORKS
Ben Domenech, The Transom

3:30 – 4:30 pm OOPS! AN ETHICS TABLE-TOP EXERCISE Salon A-E

Keelie Broom, House Ethics Committee Elliot Berke, Berke Farah LLP

A conversation with Jo-Marie St. Martin, Former General Counsel to Speaker Boehner 4:30 – 7:00 pm BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)

7:00 – 9:00 pm A COASTAL RECEPTION & DINNER WITH FAMILY & FRIENDS

Outdoor Grill

(Between Marriott and Embassy Suites)

Rain Site: Salon A-E

TUESDAY, JUNE 18, 2024

Hotel checkout is at 11:00 am. Attendees may store luggage with the bellman if driving. Attendees riding the bus should bring their luggage to the Calloway Room on the 2nd floor of the Marriott. Buses will depart from the Embassy Suites Cul-de-Sac.

7:30 – 9:30 am BREAKFAST ON THE BOARDWALK

Lawn (Marriott Outside)

Rain Site: Salon A-E

8:00 am - 12:30 pm CONGRESSIONAL INSTITUTE HELP DESK

Marriott 2nd Floor

9:30 - 10:30 am

HOW TO TALK WITH THE PUBLIC

Salon A-E

WHEN THE PUBLIC HATES EVERYTHING

John McLaughlin, McLaughlin and Associates

A conversation with Cesar Gonzalez, Office of Rep. Mario Diaz-Balart

10:30 - 11:30 am

THE VIEW FROM ISRAEL ~ LIVE!

Salon A-E

Lt. Gen. Thomas Trask, Jewish Institute for National Security of America

Ilan Shulman, No Other Land

Ari Sacher, U.S. Israel Education Association

A conversation with Jeremy Deutsch, Capitol Venture

11:30 am – 12:30 pm **ASK US ANYTHING...**

Salon A-E

Speak up... or stump the Leadership Chiefs with anonymous questions!

Hayden Haynes, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

Moderator: Kelle Strickland, Congressional Institute

12:30 pm CONFERENCE CONCLUDES

12:45 pm BUSES DEPART THE MARRIOTT

Boxed lunches will be available.

Main Entrance

Marriott

4:45 pm BUSES ARRIVE ON THE HILL

S. Capitol Street

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Office of Majority Leader Scalise	Office of Majority Whip Emmer	Office of Speaker Johnson	Office of Rep. Hudson	Office of Rep. Salazar	Office of Rep. Kim	Office of Rep. Foxx	Office of Rep. Schweiken	Office of Rep. Miller-Meeks	Office of Rep. Reschenthaler	Office of Majority Leader Scalise	Office of Rep. Fitzgerald	Office of Rep. Rouzer	Office of Rep. Alford	House Committee	Office of Majority Whip Emmer	Office of Rep. Aderholt	Office of Rep. Owens	Office of Rep. Bergman	Office of Speaker Johnson	Office of Rep. Edwards	Office of Rep. Biggs	Office of Majority Leader Scalise	Office of Rep. Stauber	Office of Rep. Fitzpatrick	Office of Rep. Wittman	Office of Speaker Johnson	Office of Rep. Wallz	Office of Rep. Rogers (KY)
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Dan	<u>Jeanette</u>	Connor	Abigail	Zach	Puin	Nikki	Rachel .	Jake	Kyle III	Ann	Fed	Will	Claire The Control of	Heather
Ziegler	Whitener	White	Wenk	Weidlich	-Ward	Wallace			VonEnde	Vogel	Verill	Turner	Trokey	Swift
Office of Speaker Johnson	Office of Rep. Weber	Office of Rep. Davidson	House Committee on Transportation and Intrastructure	Office of Rep. Carl	Office of Rep. Johnson (LA)	Office of Rep. Simpson	Office of Rep. Moore (UT)	House Republican Conference	Office of Rep. McMorris-Rodgers	Office of Rep. Luetkemeyer	Office of Rep. Lettow.	Office of Rep. Garcia	Office of Majority Leader Scalise	Office of Rep. Zinke