

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttrave lreports@mail.house.gov, within 15 days after travel is completed. Please donot file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1.	Name of Traveler: Megan Guiltinan
2.	a. Name of Accompanying Relative: OR None
	b. Relationship to Traveler: Spouse Other (specify):
3.	a. Dates: Departure: 4/2/24 Return: 4/4/24
	b. Dates at Personal Expense, if any: OR None
4.	Departure City: Philadelphia Destination: Stanford, CA Return City: Washington DC
5.	Sponsor(s), Who Paid for the Trip: Hoover Institution
6.	Describe Meetings and Events Attended: I attended a number of meetings on critical national
	security and economic issues.
7.	Attached to this form are <i>each</i> of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form;
	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; and
	d. the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.
	b. If not, explain:
Ιc	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Sig	gnature of Traveler: Megan Guiltinan Digitally signed by Megan Guiltinan Date: 4/11/2024
Di	uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel</i> sclosure Form were necessary and that the travel was in connection with the employee's official duties and would not rate the appearance that the employee is using public office for private gain.
Na	me of Supervising Member: Andy Barr Date: 4/11/2024
Sig	gnature of Supervising Member:
,	1 15/2000



SPONSOR POST-TRAVEL DISCLOSURE FORM

П	Original	П	Amendmen
_	Original	_	1 Intervented

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip:

2.	Travel Destination(s):			
4.	Name(s) of Traveler	r(s):			
	Note: You may list	more than one traveler	on a form only if all	information is <i>identica</i>	<i>l</i> for each person listed.
5.	Actual amount of	expenses paid on behalf	of, or reimbursed to,	each individual named	in Question 4:
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
	Traveler				
	Accompanying Family Member				
6.		nnected to the trip were strue by checking box.	for actual costs incur	red and not a per diem	or lump sum payment.
I co	ertify that the infor	mation contained in t	his form is true, con	plete, and correct to	the best of my knowledge.
Sig	gnature: 25 b	tr_		Date:	
Na	me:			Title:	
Or	ganization:				
ļ	I am an officer	of the above-named org	ganization. Signify st	atement is true by chec	cking box.
Ad	dress:				
Te	elephone:			Email:	

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



TRAVELER FORM

Megan Guiltinan

1.	Name of Traveler:
2.	Sponsor(s) who will be paying or providing in-kind support for the trip: Hoover Institution, Standford
	University
	City and State OR Foreign Country of Travel: Stanford, CA
4.	a. Date of Departure: April 1, 2024 Date of Return: April 4, 2024
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying FamilyMember:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age?
6.	a. Yes \(\bigcap\) No \(\bigcap\) Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other
	attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	I am Rep. Barr's Financial Services Policy Advisor, and handle his economic and finance national
	security issues. This program focues on national security issues, inflation, and the importantce of a strong U.S. economy to protect our national security interests.
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?
10	For staff travelers, to be completed by your employing Member:
10.	
Ih	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dir	rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described
tra	vel is in connection with my employee's official duties and that acceptance of these expenses will not create the
ap	pearance that the employee is using public office for private gain.
Sig	gnature of Employing Member: And Bur Date: 3 1724

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Megan Guiltinan

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: My
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Rep. Andy Barr
Office Address: 2430 Rayburn House Office Building
Telephone Number: 202-225-4706
Email Address of Contact Person: megan.guiltinan@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, *and* these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.



PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics. house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

S	ponsor who will be paying for the trip:
	☐ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent ignify that the statement is true by checking box.
	Check only one. I represent that: The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; OR
b.	The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; OR
c.	The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
_	n explanation of why the individual was invited (include additional pages if necessary): Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
	Date of Departure: Date of Return:
	ate of Departure.
	City of departure:
	. City of departure:
	Destination(s):
-	Destination(s): City of return:
a.	Destination(s): City of return: Check only one. I represent that The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher
	Destination(s): City of return: Check only one. I represent that

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: City: Cost Per Night: Reason(s) for Selecting: City: Cost Per Night: Hotel Name: City: Cost Per Night:		c. I checked 8(c) above and d. I checked 8(c) above and	e; OR um not offering any lodging; OR am offering lodging and meals for am offering lodging and meals for	two nights. If you checked this box, explain why		
hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box. 1. Check only one of the following. a.		the second night of lodging i	s warranted.			
a.		9				
12. For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject mat the trip and its role in organizing and/or conducting the trip: 13. Answer parts a and b. Answer part c if necessary: a. Mode of travel: Air	11.	a. I represent that a registered	ed federal lobbyist or foreign agent	* •		
the trip and its role in organizing and/or conducting the trip: 13. Answer parts a and b. Answer part c if necessary: a. Mode of travel: Air		b. Not Applicable. Trip spor	nsor is a U.S. institution of higher	education.		
a. Mode of travel: Air	12.	1 1		sponsor's interest in the subject matter of		
or recreational activities of the invitee(s). Signify that the statement is true by checking box. 15. Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to congressional participant and that meals provided to congressional participants are similar to those provided to or purchased event attendees; OR b. The trip involves events that are arranged specifically with regard to congressional participation. If "b" is checked: 1) Detail the cost per day of meals (approximate cost may be provided): 2) Provide the reason for selecting the location of the event or trip: 2) Provide the reasons for selecting each hotel or other lodging facility: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Hotel Name: City: Cost Per Night:		a. Mode of travel: Air □ Rb. Class of travel: Coach □	ail Bus Car Other Business First Charter	Other (specify:)		
a. The trip involves an event that is arranged or organized <i>without regard</i> to congressional participand that meals provided to congressional participants are similar to those provided to or purchased event attendees; OR b. The trip involves events that are arranged specifically <i>with regard</i> to congressional participation. If "b" is checked: 1) Detail the cost <i>per day</i> of meals (approximate cost may be provided): 2) Provide the reason for selecting the location of the event or trip: 16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Hotel Name: City: Cost Per Night: Cost Per Night:	14.					
participation. If "b" is checked: 1) Detail the cost <i>per day</i> of meals (approximate cost may be provided): 2) Provide the reason for selecting the location of the event ortrip: 16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: City: Cost Per Night:	15.	a. The trip involves an even and that meals provided to convert attendees; OR	t that is arranged or organized wit ongressional participants are similar	ar to those provided to or purchased by other		
1) Detail the cost <i>per day</i> of meals (approximate cost may be provided): 2) Provide the reason for selecting the location of the event ortrip: 16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Cost Per Night: Cost Per Night: Cost Per Night:						
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16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: City: Cost Per Night: Reason(s) for Selecting: City: Cost Per Night: Hotel Name: City: Cost Per Night:		2) Provide the reason for sele	ecting the location of the event or			
Reason(s) for Selecting: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Hotel Name: City: Cost Per Night:	16.	Name, nightly cost, and reasons	for selecting each hotel or other l	odging facility:		
Reason(s) for Selecting: Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Hotel Name: City: Cost Per Night:		Hotel Name:	City:	Cost Per Night:		
Hotel Name: City: Cost Per Night: Reason(s) for Selecting: Hotel Name: City: Cost Per Night:				-		
Reason(s) for Selecting: Hotel Name: City: Cost Per Night:						
Hotel Name: City: Cost Per Night:						
Reason(s) for Selecting:						
		Reason(s) for Selecting:				

☐ Actual Amounts ☐ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee			7
For each Accompanying Family Member			
	Other Expenses (dollar amount per item)	Identify Specific Nature o (e.g., taxi, parking, registr	
For each Member, Officer, or Employee			
For each Accompanying Family Member			
9. Check only one: a. I certify that I am an of b. Not Applicable. Trip sp	_		eation.
20. I certify by my signature the a. I read and understand the b. I am not a registered fede c. The information on this fo	e Committee's Travel Regu eral lobbyist or registered fo orm is true, complete, and c	oreign agent; and correct to the best of my k	~
Signature: 2 White	-	Date:	
Name:		Title:	
Organization:			
Address:			

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> Keelie Broom Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225–7392

March 25, 2024

Ms. Megan Guiltinan Office of the Honorable Andy Barr 2430 Rayburn House Office Building Washington, DC 20515

Dear Ms. Guiltinan:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Stanford, California, scheduled for April 1 to 4, 2024, sponsored by Stanford University.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest Chairman

Susan Wild Ranking Member

MG/SW:mc

Hoover Institution, Stanford University April 2024 Congressional Fellowship Program Final Attendee List

Levon Bagramian Director of Capital Markets Policy

House Committee on Financial Services, Minority

Christopher Casey Analyst in International Trade and Finance

Congressional Research Service

John Bleed National Security Advisor

Rep. Blake Moore (UT-01)

Julia Block Legislative Aide

Rep. Diana Harshbarger (TN-01)

Clara Cargile Legislative Director

Rep. August Pfluger (TX-11)

Victor Cervino Senior Professional Staff Member

Senate Committee on Foreign Relations

Ben Chao Legislative Director

Rep. Jill Tokuda (HI-02)

Robert Edmonson Chief of Staff

Rep. Robert Garcia (CA-42)

Jeremy Gaertner Professional Staff Member

House Committee on Homeland Security

Ryan Gallogly Legislative Assistant

Senator Jack Reed (RI)

Megan Guiltinan Financial Services Policy Advisor

Rep. Andy Barr (KY-06)

Brad Kane Legislative Director

Rep. Glenn Ivey (MD-04)

Ann Kowalewski Senior Professional Staff Member

House Foreign Affairs Committee

Khalil Lee Professional Staff Member

Senate Rules Committee

Angela Lingg Press Secretary

Senator Jerry Moran (KS)

Ryan Murguía Legislative Director & Chief Counsel

Senator Joe Manchin (WV)

Luke Nickless Professional Staff Member

House Budget Committee

Nels Nordquist Staff Director

House Committee on Financial Services, Majority

Ian O'Keefe Communications Director

Rep. Derek Kilmer (WA-06)

Casey O'Shea Chief of Staff

Rep. Brad Schneider (IL-10)

James Paolella Legislative Aide

Senator Bill Cassidy (LA)

Deepa Patel Senior Policy Advisor

Rep. David Trone (MD-06)

Adán Serna Deputy Communications Director

Senator Ben Ray Lujan (NM)

Krystina Skurk Communications Director

Rep. Mark Green (TN-07)

Jamie Thompson Senior Legislative Assistant

Rep. Adam Schiff (CA-30)

Colin Yokanovich Senior Policy Advisor

Rep. Dan Crenshaw (TX-02)

MONDAY, APRIL 1

Outbound flights | All times listed in local time

7:00 AM	Deepa Patel
Depart IAD via Alaska flight 458	
10:09 AM	
Arrive at SFO	
2:17 PM	Levon Bagramian
Depart IAD via United flight 2228	
5:21 PM	
Arrive at SFO	
5:10 PM	lan O'Keefe
Depart DCA via Alaska flight 7	
8:27 PM	
Arrive at SFO	
6:05 PM	John Bleed
Depart DCA via United flight 395	Julia Block
1	Clara Cargile
9:19 PM	Ben Chao
Arrive at SFO	Robert Edmonson
	Jeremy Gaertner
	Brad Kane
	Ann Kowalewski
	Luke Nickless
	Nels Nordquist
	Casey O'Shea
	Krystina Skurk
	Jamie Thompson
. 40 014	Colin Yokanovich
6:40 PM	Megan Guiltinan
Depart PHL via United flight 2366	
9:54 PM	
Arrive at SFO	

All meetings will be held at The Hoover Institution Stauffer Auditorium - 434 Galvez Mall, Stanford University Programming times are listed in Pacific Time

TUESDAY, APRIL 2

7:45 AM Group shuttle travels from Graduate Hotel to

Hoover Institution at Stanford Campus

8:00 AM – 8:30 AM Breakfast

Hatfield Courtyard

8:30 AM – 9:30 AM The World According to China

Elizabeth Economy, Senior Fellow, will discuss Chinese foreign policy and its implications for the United States.

9:45 AM – 11:15 AM War Games Simulation

Jacquelyn Schneider, Hoover Fellow, will conduct a wargaming exercise to demonstrate its role in international relations, how social sciences can guide its design and analysis, and future applications for policy problems.

11:30 AM – 12:30 PM Stanford Emerging Technology Review

Herb Lin, Hank J. Holland Fellow in Cyber Policy and Security, will share research from the Stanford Emerging Technology Review initiative which provides policy implications of frontier technologies that are shaping societies and economies — including space, semiconductors, sustainable technology, cryptography, artificial intelligence (AI), and others.

12:30 PM - 2:00 PM Lunch

Hatfield Courtyard

2:00 PM – 3:00 PM Revitalizing American Institutions

Brandice Canes-Wrone, Maurice R. Greenberg Senior Fellow, will share policy recommendations and considerations for the Legislative Branch to increase the effectiveness of American institutions and democratic practices including digital literacy and elections administration.

3:15 PM – 4:15 PM NATO's Response to the Russian Invasion of Ukraine

Rose Gottemoeller, Research Fellow, will discuss nuclear

security, Russian relations, the NATO alliance, EU

cooperation, and nonproliferation.

4:30 PM – 5:30 PM America's Global Strategy

Philip Zelikow, Senior Fellow, will discuss how the United States will contend with urgent transnational challenges.

5:40 PM Group shuttle travels from Hoover Institution at Stanford

Campus to restaurant

6:00 PM - 7:30 PM Dinner

Café Pro Bono | 2437 Birch St, Palo Alto, CA

WEDNESDAY, APRIL 3

7:45 AM Group shuttle travels from Graduate Hotel to

Hoover Institution at Stanford Campus

8:00 AM – 8:30 AM Breakfast

Hatfield Courtyard

8:30 AM – 9:30 AM Strateay, Policy, and Peace in the Israel-Gaza War

Russell Berman, Senior Fellow, will discuss the war between

Israel and Hamas and the role of the international

community and the United States.

9:45 AM – 10:45 AM The State of American Education

Margaret (Macke) Raymond, Distinguished Research Fellow, and Eric Hanushek, Paul and Jean Hanna Senior Fellow in Education, will discuss their research on K–12 issues, including policy challenges as a result of the global

pandemic.

11:00 AM – 12:00 PM Inflation and Spending

John Cochrane, Rose-Marie and Jack Anderson Senior

Fellow, will discuss inflation, taxes, and spending.

12:00 PM - 1:00 PM Lunch

Hatfield Courtyard

1:30 PM – 2:00 PM Library & Archives Presentation

Jean McElwee Cannon, Exhibitions Manager, will show Hoover Library and Archives primary sources including Joan Quigley's notes for President Reagan, WWII diaries, and Records from William F. Buckley Jr.'s Firing Line.

2:15 PM – 3:15 PM Rethinking Defense Budgeting

Michael Boskin, Wohlford Family Senior Fellow, will discuss how defense budgets can be improved at a time of growing budget deficits, debt, and elevated national security concerns in a more dangerous world.

3:30 PM – 4:45 PM China's Global Sharp Power

Larry Diamond, William L. Clayton Senior Fellow, and Glenn Tiffert, Distinguished Research Fellow, will discuss their datadriven analysis and actionable solutions that equip decisionmakers to strike more resilient, balanced, and vigilant relationships with the People's Republic of China

5:00 PM - 6:00 PM Leadership

General Jim Mattis, Davies Family Distinguished Fellow, will discuss the role of leadership and the strategic dilemmas that our nation faces.

6:15 – 7:45 PM Dinner

Hatfield Courtyard

THURSDAY, APRIL 4

Return flights | All times listed in local time

8:00 AM	lan O'Keefe
Depart SFO via Alaska flight 8	
4.10 PM	
4:10 PM	
Arrive at DCA	
8:35 AM	John Bleed
Depart SFO via United flight 1954	Julia Block
	Clara Cargile
5:00 PM	Ben Chao
Arrive at DCA	Robert Edmonson
	Jeremy Gaertner
	Megan Guiltinan
	Ann Kowalewski
	Luke Nickless
	Nels Nordquist
	Casey O'Shea
1:00 PM	Levon Bagramian
Depart SFO via United flight 1738	
9:02 PM	
Arrive at IAD	
9:55 PM	Deepa Patel
Depart SFO via Alaska flight 455	
5:50 AM	
Arrive at IAD	

SATURDAY, APRIL 6

Return flights | All times listed in local time

6:00 AM	Krystina Skurk
Depart SFO via United flight 561	
12:21 PM	
Arrive at ORD	
2:00 PM	
Depart ORD via United Flight 2640	
4:55 PM	

Arrive at DCA	
8:34 AM	Jamie Thompson
Depart SFO via United flight 1954	
4:59 PM	
Arrive at DCA	
10:45 AM	Colin Yokanovich
Depart SFO via United flight 487	
7:08 PM	
Arrive at IAD	