

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

Labor Mariana

| 1. | Name of Traveler: JOHH VVYIHE |
|------|--|
| 2. | a. Name of Accompanying Relative: |
| | b. Relationship to Traveler: Spouse Other (specify): |
| 3. | a. Dates: Departure: 2/22/24 Return: 2/23/24 |
| | b. Dates at Personal Expense, if any: |
| 4. | Departure City: Washington DC Destination: Richmond, VA Return City: Washington DC |
| 5. | Sponsor(s), Who Paid for the Trip: The Heritage Foundation |
| 6. | Describe Meetings and Events Attended: Attended all events listed on sponsor form. The meetings |
| | focused on policy and leadership. |
| 7. | Attached to this form are <i>each</i> of the following, <i>signify that each item is attached by checking the corresponding box</i> : |
| | a. a completed Sponsor Post-Travel Disclosure Form; |
| | b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); |
| | c. apage 2 of the completed Traveler Form submitted by the employee; and |
| | d. the letter from the Committee on Ethics approving my participation on this trip. |
| 8. | a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. |
| | b. If not, explain: |
| | |
| I ce | ertify that the information contained on this form is true, complete, and correct to the best of my knowledge. |
| Sig | nature of Traveler: Date: 3/12/24 |
| | thorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel |
| | closure Form were necessary and that the travel was in connection with the employee's official duties and would not attempted that the employee is using public office for private gain. |
| | |
| Na | me of Supervising Member: Day Bishop Date: 3/12/24 |
| | nature of Supervising Member: |
| | 0 |

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

| Original | Amendment |
|----------|-----------|
|----------|-----------|

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

| • | Fravel Destination | (s): Richmond, Virginia | | | |
|-----|-------------------------------|----------------------------------|---------------------------|---|---|
| ľ | Date of Departure: | February 22, 2024 | Date of | Return: February 23 | 2024 |
| 7 | Name(s) of Travele | r(s): Attached | | | |
| 1 | Vote: You may lis | t more than one traveler | on a form only if all | information is identical | for each person listed. |
| 1 | Actual amount of | expenses paid on behal | f of, or reimbursed to, | each individual named ir | Question 4: |
| -07 | | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
| | Traveler | \$67.91 Bus | \$149 | \$88 | \$11.74 book on Leadership by one of the speakers |
| | Accompanying Family Member | | | | |
| - | Signify statement | is true by checking box. | | rred and not a <i>per diem</i> o | |
| | tify that the info | rmation contained in | this form is true, co | | he best of my knowledge. 3/5/2024 |
| n | e: Andrew Oliv | astro | | Title: C | hief Advancement Offic |
| g | anization: The H | Heritage Foundation | | war own and the second | |
| | I am an officer | of the above-named or | ganization. Signify s | tatement is true by checi | king box. |
| | 214 Mass | sachusetts Ave, NE | Washington, DC | 20002 | |
| | ress: | | | | |

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

| 1. | Name of Traveler: John Wynne |
|--------------|---|
| 2. | Sponsor(s) who will be paying or providing in-kind support for the trip: The Herotage Foundation |
| 3. | City and State OR Foreign Country of Travel: fichand, VA |
| 4. | a. Date of Departure: Feb. 22, 2024 Date of Return: Feb. 23, 2024 |
| | b. Yes No Will you be extending the trip at your personal expense? |
| | If yes, list dates at personal expense: |
| 5. | a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes: |
| | (1) Name of Accompanying Family Member: |
| | (2) Relationship to Traveler: Spouse Child Other(specify): |
| | (3) Yes No Accompanying Family Member is at least 18 years of age? |
| 6. | a. Yes No Mi Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? |
| | b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: |
| | |
| | Yes No Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms. |
| | NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. |
| | Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. |
| | staffing stalls and assistance will assist in improvem consoverson |
| | staffing stalls and assistance with legislature stralegy and policymaters |
| 9. | Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in |
| | planning, organizing, requesting, or arranging the trip? |
| 10. | For staff travelers, to be completed by your employing Member: |
| | ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL |
| dire trav | creby authorize the individual named above, an employee of the U.S. House of Representatives who works under my ext supervision, to accept expenses for the trip described in this request. I have determined that the above-described well is in connection with my employee's official duties and that acceptance of these expenses will not create the searance that the employee is using public office for private gain. |
| Sig | nature of Employing Member: Libro Bishy Date: 1/19/24 |

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee's website (ethics. house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

| 1. | Sponsor who will be paying for the trip: |
|----|---|
| | The Heritage Foundation |
| 2. | I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box. |
| 3. | Check only one. I representthat: |
| | a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; OR |
| | The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; OR |
| | c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. |
| | If "c" is checked, list the names of the additional sponsors: |
| 4. | Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): Attached |
| 5. | Yes No Is travel being offered to an accompanying family member of the House invitee(s)? |
| 6. | Date of Departure: February 22, 2024 Date of Return: February 23, 2024 |
| 7. | a. City of departure: Washington, DC |
| | b. Destination(s): Richmond, VA |
| | c. City of return: Washington, DC |
| 8. | Check only one. I represent that |
| | a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; OR |
| | b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; OR |
| | c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations |

| 9. | Check only one of the following. a. I checked 8(a) or (b) above; OR |
|------|--|
| | b. T checked 8(c) above but am not offering any lodging; OR |
| | c. I checked 8(c) above and am offering lodging and meals for one night; OR d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. |
| | |
| 10. | Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box. |
| 11. | Check only one of the following. a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify the statement is true by clicking the box; OR |
| | b. Not Applicable. Trip sponsor is a U.S. institution of higher education. |
| 12. | For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip: The Heritage Foundation is an educational institutution whose mission is to formulate and promote conservative public policies. Heritage is hosting and planning this trip as part of an ongoing effort to educate conservative staff. |
| 13 | Answer parts a and b. Answer part c if necessary: |
| 1.5. | a. Mode of travel: Air Rail Bus Car Other (specify:) |
| | b. Class of travel: Coach Business First Charter Other (specify: |
| | c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted: |
| | o. It days will be also the second of the se |
| | |
| | |
| 14. | I represent that the expenditures related to local area travel during the trip will be unrelated to personal |
| | or recreational activities of the invitee(s). Signify that the statement is true by checking box. |
| 15. | Check only one. I represent that either: |
| | a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR |
| | b. The trip involves events that are arranged specifically with regard to congressional |
| | participation. If "b" is checked: |
| | Detail the cost per day of meals (approximate cost may be provided): \$60 on Thursday, February 22 \$30 on Friday, February 23 |
| | 2) Provide the reason for selecting the location of the event ortrip: Richmond is within a reasonable drive |
| | time frame and has facilities that can accomodate the group size. |
| 16. | Name, nightly cost, and reasons for selecting each hotel or other lodging facility: |
| | Hotel Name: Omni City: Richmond, VA Cost Per Night: \$149 |
| | Reason(s) for Selecting: Reasonable room rates with necessary conference facilities |
| | Hotel Name: City: Cost Per Night: |
| | Reason(s) for Selecting: |
| | Hotel Name: City: Cost Per Night: |
| | Reason(s) for Selecting: |
| | ivabolity) to bolouitie. |

- 17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.
- 18. Total Expenses for each Participant:

| Actual Amounts Good Faith Estimates | Total Transportation Expenses per Participant | Total Lodging Expenses per Participant | Total Meal Expenses per Participant |
|--|---|---|--|
| For each Member, Officer, or Employee | \$82.80 | \$149 | \$90 |
| For each Accompanying Family Member | | | |

| | Other Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|--|--|--|
| For each Member, Officer, or Employee | \$27.99 | Educational book by one of the speakers |
| For each Accompanying Family Member | | |

| 10 | 12 | | | I | - | |
|-----|----|-----|----|---|----|----|
| 19. | CI | eck | on | y | on | e. |

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

| Signature: Daniel Man | Date: 1/11/24 |
|---------------------------------------|-------------------------|
| Name: Dan Mauler | Title: General Counsel |
| Organization: The Heritage Foundation | |
| Address: 214 Massachusetts Ave, NE | |
| Email: dan.mauler@heritage.org | Telephone: 202-608-6183 |

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Staff Director and Chief Counsel Keelie Broom

Counsel to the Chairman

Thomas A. Rust

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225-7392

February 20, 2024

Mr. John Wynne Office of the Honorable Dan Bishop 2459 Rayburn House Office Building Washington, DC 20515

Dear Mr. Wynne:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Richmond, Virginia, scheduled for February 22 to 23, 2024, sponsored by Heritage Foundation.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest Chairman

Susan Wild Ranking Member

usal i.

MG/SW:amr

| Last | First | Email | House/Senate | Office | Role | Travel |
|-----------|----------|----------------------------------|--------------|------------------------|---------------------------|--------|
| Daily | Marjorie | marjorie.daily@mail.house.gov | House | Rep. Harriet Hageman | Director of Operations | Bus |
| Dawson | Madeline | madeline.dawson@mail.house.gov | House | Rep. Byron Donalds | Director of Operations | 9ns |
| Hibben | Ally | ally.hibben@mail.house.gov | House | Rep. Cliff Bentz | Deputy Chief of Staff | Bus |
| Jolley | Emily | emily.jolley@mail.house.gov | House | Rep. Mary Miller Meeks | Scheduler | Bus |
| Kumar | Sharan | Sharan.Kumar@mail.house.gov | House | Rep. John Rose | Legislative Correspondent | Bus |
| Mai | Randy | randy.mai1@mail.house.gov | House | Rep. Pat Fallon | Legislative Correspondent | Bus |
| Paine | Sarah | sarah.paine@mail.house.gov | House | Rep. Josh Brecheen | Office Manager | Bus |
| Pfingston | Chaston | chaston.pfingston@mail.house.gov | House | Rep. Lloyd Smucker | Legislative Correspondent | Bus |
| Royce | Nathan | nathan.royce@mail.house.gov | House | Rep. Andy Ogles | Legislative Aide | Bus |
| Tomko | Katie | katie.tomko@mail.house.gov | House | Rep. Troy Balderson | Director of Operations | Bus |
| Vaughn | Jack | jack.vaughn@mail.house.gov | House | Rep. Mark Green | Scheduler | Bus |
| Wadsworth | William | william wadsworth@mail.house.gov | House | Rep. Mary Miller | Deputy Chief of Staff | Bus |
| Wynne | ndol | john.wynne@mail.house.gov | House | Rep. Dan Bishop | Legislative Assistant | Bus |

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Thursday, February 22 – Friday, February 23, 2024 Omni Richmond Hotel | Richmond, VA

THURSDAY, FEBRUARY 22

8:30 - 9:00 a.m.

Congressional Staff Arrive at Heritage

Staff check-in and have breakfast

9:15 a.m.

Bus Departs Heritage

11:00 a.m.

Arrive at Omni Richmond Hotel

11:30 - 11:55 a.m.

Opening Remarks and Overview of Events

Dani Doane

Director, Congressional Relations

The Heritage Foundation

12:00 - 1:15 p.m.

Lunch with Session I: Building a Culture of Human Flourishing

Delano Squires

Research Fellow, Richard and Helen DeVos Center for

Life, Religion, and Family

The Heritage Foundation

The issue of humans and the family is interwoven into the fabric of every Hill staffer's job. Part of being an effective staffer is to understand the very real affect that Congressional decisions have on everyday Americans as humans and on the family unit. Delano will speak to the importance of Congressional staffers understanding these impacts and striving to ensure whenever possible that decisions promote a culture in which human beings and the family are able to flourish.

1:15 - 2:00 p.m.

Interactive Team Project Overview: "One Idea to Save the World"

One of the key aspects of being a Hill staffer is to be creative and think strategically. They often must come up with legislative ideas for fixing public policy problems, research them, and then be able to justify them. This project will work on these skills. In this portion we will break the attendees into working groups where they will begin to decide which of the ideas have merit and choose "team leads."

2:00 - 3:15 p.m.

Session II: Emerging Issue: "Abortion Post Dobbs"

Connor Semelsberger

Government Relations Manager The Heritage Foundation Connor Semelsberger will provide an overview of abortion post-Dobbs. There has been a lot of confusion after the Dobbs decision, and we want to help junior staff better understand the lay of the land when it comes to the issues surrounding life.

3:15-4:15 p.m.

Session III: How the House and Senate Really Work

Clint Brown

Vice President, Government Relations The Heritage Foundation

Aaron Calkins

Chief of Staff Rep. Eric Burlison

This panel will provide a nuts-and-bolts overview of the House and Senate floor and committee procedure. Attendees will learn how the House and Senate operate and about their similarities and differences.

4:15-4:30 p.m.

Break

Move into rooms

4:30-5:30 p.m.

Session IV: Emerging Issue: "The Importance of Congressional Oversight"

Roman Jankowski

Senior Investigative Counsel, Oversight Project, Government Relations The Heritage Foundation

Roman Jankowski is part of the Heritage Foundation Oversight team. As such he will talk about the importance of Congressional oversight and provide an overview of how committees conduct the oversight process.

5:30 - 6:30 p.m.

Breakout Activity: "One Idea to Save the World"

At this breakout session, the teams will debate and vote on which idea they want to do their presentation on. They will also determine who should be the presenters.

6:30 - 7:00 p.m.

Reception

7:00 - 8:30 p.m.

Dinner and Session V: Why We Fight for Our Principles

Arthur Milikh

Executive Director

Claremont Institute Center for the American Way of Life

During this dinner session, we will discuss Founding principles and the roots of conservative philosophy. The purpose is to provide attendees with a framework for how to think through and approach challenges facing the American public.

FRIDAY, FEBRUARY 23

8:30 - 9:30 a.m.

Breakfast and Breakout Session for "One Idea to Save the World"

In this breakout session the teams will work on their individual presentations. They have to develop a winning argument for why their idea to change the world is the best and work to create 5 minute presentations.

9:30 - 10:45 a.m.

Session VI: Leadership Skills

JV Venable

Senior Research Fellow, Defense Policy,

Center for National Defense The Heritage Foundation

This session will focus on leadership and unification. As the former Commander of the Air Force's Thunderbirds, JV Venable will impart lessons on leadership and how to create a unified and effective team.

10:45 - 11 a.m.

Break

Check out of rooms

11:00 a.m. - 12 p.m.

Session VII: Emerging Issue: "Deciphering the Federal Budget Process"

Richard Stern

Director, Grover M. Hermann Center

for the Federal Budget The Heritage Foundation

Richard Stern will provide a policy overview on budget and spending. With the fiscal issues looming throughout 2023 and into 2024, this speaker will focus on providing the basics of fiscal policy (Appropriations, Budgeting, Reconciliation, etc.) and an overview of the current budgetary landscape.

12:15 - 1:30 p.m.

Lunch and Session VIII: Next Steps

The lunch will be an informal discussion between the organizers and the attendees about their career goals with feedback and lessons from Heritage staff. Dani Doane, Richard Stern, and Clint Brown all have worked on Capitol Hill so they will provide their knowledge and experience to the conversation.

1:30 - 2:00 p.m.

Team Project Presentations

During this final session, the teams will have five minutes to present their ideas. Then the organizers will vote on the winner.

2:30 p.m.

Depart from Omni Richmond Hotel

Thursday, February 22 – Friday, February 23, 2023 Omni Richmond Hotel | Richmond, VA

Thursday, February 22

8:30-9 a.m.

Congressional Staff Arrive at Heritage

Staff check-in and have breakfast

9:15 a.m.

Bus Departs Heritage

11 a.m.

Arrive at Omni Richmond Hotel

11:30 - 11:55 a.m.

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Director: Congressional Relations

The Heritage Foundation

12 - 1:15 p.m.

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Delano Squires

Research Fellow, Richard and Helen DeVos Center for

Life, Religion, and Family The Heritage Foundation

The issue of humans and the family is interwoven into the fabric of every Hill staffer's job. Part of being an effective staffer is to understand the very real affect that Congressional decisions have on everyday Americans as humans and on the family unit. Delano will speak to the importance of Congressional staffers understanding these impacts and striving to ensure whenever possible that decisions promote a culture in which human beings and the family are able to flourish.

1:15-2 p.m.

Interactive Team Project Overview

In this portion we will break the attendees into working groups and choose 'team

leads.'

2 - 3:15 p.m.

Session II: Emerging Issue: "Abortion Post Dobbs"

Tom McClusky (Invited)

Director of Government Affairs

Catholic Vote

Connor Semelsberger

Government Relations Manager The Heritage Foundation

This panel discussion will provide an overview of abortion post-*Dobbs*. There has been a lot of confusion after the *Dobbs* decision, and we want to help staff better understand the lay of the land when it comes to the issues surrounding life.

3:15-4:15 p.m.

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Vice President, Government Relations The Heritage Foundation

Aaron Calkins

Chief of Staff Rep. Eric Burlison

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4:30-5:30 p.m.

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5:30 - 6:30 p.m.

Interactive Team Project Breakout Activity

At this breakout session, the teams will debate and vote on presenters,

6:30-7 p.m.

Reception

7:00 - 8:30 p.m.

Dinner and Session V: Why We Fight for Our Principles

Arthur Milikh

Executive Director

Claremont Institute Center for the American Way of Life

During this dinner session, we will discuss Founding principles and the roots of conservative philosophy. The purpose is to provide attendees with a framework for how to think through and approach challenges facing the American public.

Friday, October 13

8:30 - 9:30 a.m.

Breakfast and Breakout Session for Interactive Team Project

In this breakout session the teams will work on messaging.

9:30-10:45 a.m.

Session VI: Leadership Skills

JV Venable

Senior Research Fellow, Defense Policy, Center for National Defense The Heritage Foundation

This session will focus on leadership and unification. As the former Commander of the Air Force's Thunderbirds, JV Venable will impart lessons on leadership and how to create a unified and effective team.

10:45 - 11 a.m.

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Check out of rooms

11:00 a.m. - 12 p.m.

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1:30-2 p.m.

Team Project Presentations

During this final session, teams will present.

2:30 p.m.

Depart from Omni Richmond Hotel

Question #4

House attendees were invited to the conference as they are rising policy leaders on Capitol Hill.

Invitation List Attached.

| Anderson | Jacquline | jacquling:anderson@mail.house.gov | Rep. Lamy Bucshon | Legislative Assistant |
|-------------|-----------|------------------------------------|-------------------------|---|
| Angelos | Abigail | abigall.angelos@mail.house.gov | Rep. Raiph Norman | Scheduler |
| Anthony | Rey | Rey Anthony@Mail.house.gov | Rep. Carlos Giménez | Communications Director, Foreign Policy Advisor |
| Audi | Dylan 🖇 | dylan.audi@mall:house.gov | Rep. Ben Cline | Legislative Correspondent |
| Balt | Courtney | courtney sosnowski@mail.house.gov | Rep. Bob Good | Senior Legislative Assistant |
| Barbaccia | James | јатев:barbaccia@mail.house:gov | Rep. Scott Perry | Legasiative Assistant |
| Blackweli | Jordan | Jordan blackwell@mail.house.gov | Rep. Ann Wagner | Legislative Correspondent |
| Boccarossa | Nate | nate boccarossa@mail.house.gov | Rep. Monica De La Cruz | Press Assistant |
| Boyd | Caroline | caroline boyd@mail.house.gov | Rep. Eric Burlison | Legislative Correspondent |
| Вгомп | Dayid | davíd.brown4@mail.house.gov | Rep. Eric Burlison | Scheduler |
| Buening | Molly | molly,buening@mail.house.gov | Rep. Grag Pence | Legislative Assistant |
| Burieson | Marísa 🖁 | marisa.burleson@mail.house.gov | Rep. Kevin Hem/RSC | Director of Operations and Member Services |
| Butler | Annie | annie.butter@mail.house.gov | Rep. Ralph Norman | Press Secretary |
| Califs | Kalaigh | kateigh.caliis@mail.house.gov | Rep. Blaine Luetkemeyer | Legislative Assistant |
| Castillo | John | John.castillo@mail.house.gov | Rep. Thomas Kean | Legislative Assistant |
| Christensen | Elbia | elbia.christensen@mail.house.gov | Rep. Russ Fulcher | Scheduler |
| Coberly | Karinne | Karinne.coberly@mail.house.gov | Rep. Kevin Hern | Scheduler |
| Cooke | Hannah | hannah cooke@mail house gov | Rep. Virginia Foxx | Scheduler |
| Copelan | George | george.copelan@mail.house.gov | Rep. Virginia Foxx | Legaslative Correspondent |
| Couglin | Savannah | savannah.coughlin@mail.house.gov | Rep. Doug LaMaifa | Scheduler |
| Cousins | Weldon | weldon.cousins@mail.house.gov | Rep. Cliff Bentz | Legaslative Assistant |
| Daily | Marjorie | marjorie.daily@mail.house.gov | Rep. Harriet Hageman | Director of Operations |
| Davis | James | james.davis2@mail.house.gov | Rep. Ted Lieu | Senior Member Service Advisor |
| Dawson | Madeline | madeline dawson@mail.house.gov | Rep. Byron Donalds | Director of Operations |
| Deperalta | Jacob | jacob.deperalta@mail.house.gov | Rep. Maria Salazar | Policy Analyst |
| Drummy | Erin | erin.drummy@mail.house.gov | Rep. Andy Ogles | Scheduler |
| Duglin | Mathe | matthew.duglin@mail.house.gov | Rep. Don Bacon | Legaslative Assistant |
| Elbert | Peter | Peter.Eibert@mail.house.gov | Rep. Dan Meuser | Legasiative Correspondent |
| Elagamy | Laila | faila elagamy@mall, house gov | Rep, Clay Higgins | Press and Staff Assistant |
| Emelie | Englehärt | Emelie Englehart@mail.house.gov | Rep. Rick Crawford | Military Legaslative Assistant |
| Esteban | Alec | alec.esteban@mail.house.gov | Rep. Doug Lamborn | Legislative Assistant |
| Evans | Shanndn | shannon.evans@mail.house.gov | Rep. Patrick McHenry | Staff Assistant |
| Fitzgerald | Timothy | Timothy, Fitzgerald@mail.house.gov | Rep. Glenn Thompson | Member Services and Coalitions Coordinator |
| Fleming | Jаmes | james.fleming@mall,house.gov | Rep. Claudia Tenney | Legasiative Correspondent |
| Fredriksson | Molly | molly fredricksson@mail.house.gov | Rep. Russ Fulcher | Legislative Correspondent |
| Fricks | Lauren | lauren.fricks@mail.house.gov | Rep. Glen Grothman | Legislative Correspondent |
| Ganzalez | Josh | josh.gonzalez@mail.house.gov | Rep. Maria Salazar | Press Secretary |
| Graham | Lauren | lauren graham@mail.house.gov | Rep. Josh Bracheen | Legislative Correspondent |
| Gross | Stephaple | stephanle.gross@mail.house.gov | Rep. Ken Buck | Staff / Press Assistant |
| Harold | Michelle | michelle.haroid@maii.house.gov | Rep. Bill Huizenga | Scheduler |
| Hazelbacker | Nicky | nicky.hazelbaker@mail.house.gov | Rep. Pete Stauber | Legasiative Correspondent |
| Hefner | Jonathan | jonathan hefner@mall.house.gov | Rep. Steve Scalise | Legislative Assistant |
| Heitman | Evan. | Evan. Heltman@mail, house, gov | Rep. Chris Smith | Legaslative Correspondent |

| Herrea | Patrick | patrick.herrera@mail.house.gov | Rep. Keith Self | Legaslative Correspondent |
|------------|-----------|-----------------------------------|---|---|
| Herrington | Lucy | lucy, herrington@mail.house.gov | Rep. Ken Buck | Director of Scheduling |
| Hibben | Ally | ally, hibben@mail.house.gov | Rep. Ciff Bentz | Deputy Chief of Staff |
| Higgins | Jane | Jane, higgins@mail, house, gov | Rep. Bryan Steil | Scheduler |
| Holden | Bethaniy | hethany.holden@mall.house.gov | Rep, Mike Gallagher | Press Assistant |
| Horn | Ailyson | allyson.horn@mail.house.gov | Rep. Michael Burgess | Staff Assistant |
| Hudson | Andrew | andrew.hudson@mail.house.gov | Rep. Mike Flood | Special Assistant |
| Jackson | Madeline | madeline.jackson@mail.house.gov | House Subcommittee on Over Policy Analyst | i Policy Analyst |
| Jackson | heoN | noah.jackson@mail.house.gov | Rep. Bob Latta | Clark |
| Jahreis | Hannah | hannah jahreis@mail house gov | Rep. Nicholas Langworthy | Director of Operations |
| Jewell | Ashley | ashley jewell@mail.house.gov | Rep. Jim Banks | Legislative Correspondent |
| Jogenst | Kevin | kevin jogerst@mail.house.gov | Rep. Scott Franklin | Legislative Alde |
| Johnson | Mathew | mathew johnson@mail.house.gov | Rep. Mike Carey | Director of Operations |
| Johnston | Ross | ross.johnston@mail.house.gov | Rep. David Kustoff | Legaslative Correspondent |
| Jolley | Emily | emily.jolley@malt.house.gov | Rep. Jeff Duncan | Legislative Correspondent/ Deputy Scheduler |
| Joseph | Sarah | sara joseph@mail.house.gov | Rep. Mike Ezell | Director of Operations |
| Kennedy | Jaylenė | Jaylene, kennedy@mail. house, gov | Rep. Cory Mills | Legistative Assistant |
| Kepplin | Amanda | amanda kepplin@mail.house.gov | Rep. Dan Meuser | Director of Operations |
| Kramer | Blaise | btaise.kramer@mall.house.gov | Rep. Virginia Foxx | Legaslative Correspondent |
| Kumar | Sharan | Sharan. Kumar@mail.house.gov | Rep. John Rose | Legislative Correspondent |
| Later | Kennon | kennon later@mail.house.gov | Rep. Tom Tiffany | Legislative Assistant |
| Laughter | Kyle | kye.laughter@mail.house.gov | Rep. Chuck Edwards | Press Secretary |
| Lay | Hoffy | holly lay@mall house gov | Rep. Diana Harshbarger | Director of Operations |
| Leavit | James | James Leavitt@mail.house.gov | Rep. Harriet Hageman | Legislative Assistant |
| Loving | Worth | worth.loving@mail.house.gov | Rep. Mary Miller | Policy Advisor |
| Lowrance | Carolyn | carolyn.lowrance@mail.house.gov | Rep. Pete Stauber | Deputy Chief of Staff |
| Luna | Samuel | samuel luna@mail.house.gov | Rep. Anna Luna | Legislative Assistant |
| Madda | Danielle | dani.madda@mail.house.gov | Rep. Michael Cloud | Scheduler |
| Mai | Randy | randy.mail@mail.house.gov | Rep. Pat Fallon | Legislative Correspondent |
| Mai | Randy | randy.mai21@gmail.com | | |
| Mandato | Giancarlo | giancarlo,mandato@mail.house.gov | Rep. Andy Ogles. | Press Secretary |
| Mathis | Austin | austin.mathis@mail.house.gov | House Subcommittee on Over Research Assistant | ar Research Assistant |
| Matney | William | william.matney@mail.house.gov | Rep. Morgan Luttreil | Legislative Correspondent |
| Mazzeo | Alex | Alex.Mazzeo@mail.house:gov | Rep. Alex Mooney | Legislative Correspondent |
| McGrath | Nicole | nicole.mcgrath@mail.house.gov | Rep. Raiph Norman | Communications Specialist |
| McKeé | Shelby | mike flood@mail.house.gov | Rep. Mike Flood | Operations Director |
| Mertens | Tanner | tanner, mertens@mail.house.gov | Rep. Blaine Luetkemeyer | Legislative Correspondent |
| Mortier | Tyler | tyler:mortler@mail.house.gov | Rep. Larry Bucshon | Legislative Correspondent |
| Munk | Caldwell | caldwell.munk@mail.house.gov | Rep. Neal Dunn | Scheduler |
| Nagle | Brianna | brianna nagle@mail.house.gov | Rep. Jerry Carl | Director of Operations |
| Oreilana, | Kevin | kevin.orellana@mail.house.gov | Rep. Young Kim | Legislative Correspondent |
| ŏ | Lizzie | lizzie.orr@mail.house.gov | Rep. Rich McCormick | Legisfative Assistant |
| | Arrivo O | won early mains and house | Rep. Josh Brecheen | Office: Manager |

| Palmer | Matthew | Metthew.Palmer@mail.house.gov | Rep. Garrett Graves | Staff Assistant |
|--------------|------------|--------------------------------------|------------------------------|--|
| Patterson | Mike | mike patterson@mail.house.gov | House Committee on Education | Educatiq Investigative Counsei |
| Perez | Cruz | Cruz Perez@mail house.gov | Rep. Jerry Moran | Legislative Assistant |
| Peterson | Lauren | lauren.peterson@mail.house.gov | Rep. Burgess Owens | Director of Operations |
| Pfingstan | Chaston | chaston.pfingston@mail.house.gov | Rep. Lloyd Smucker | Legislative Correspondent |
| Pingree | Riley | riley.pingree@mail.house.gov | Rep. Dan Meuser | Press Assistant |
| Pisarki | Zachary | zachary.pisarki@mail.house.gov | Rep. Nathaniel Moran | Legislative Correspondent |
| Pope | Allysori | allyson.pope@mail.house.gov | Rep. Mary Miller | Legislative Correspondent |
| Puckett | Garrett | garrett.puckett@mail.house.gov | Rep. Lisa McClain | Director of Member Services and Legislative Assistant |
| Rakes | Ben | benjamin.rakes@mail.house.gov | Rep. Ben Cline | Legislative Assistant |
| Reineke | Jack | jack.reineke@mail.house.gov | Rep. Jodey Arrington | Staff Assistant |
| Riddick | Jonathan | jonathan.riddick@mail.house.gov | Rep. Bab Good | Legislative Correspondent |
| Roberts | Clark | clark.roberts@mail.house.gov | Rep. Bill Posey | Legislative Aide |
| Robertson | Mike | M.Robertson@mall.house.gov | Rep. Neal Dunn | Legaslative Assistant |
| Royce | Natharj | nathan.royce@mail.house.gov | Rep. Andy Ogles | Legislative Aide |
| Sandlin | Luke | luke sandlin@mail.house.gov | Whip Emmer | Legislative Assistant |
| Sayegh | Kevin | kevin sayegh@mail.house.gov | Rep. Michael Lawler | Press Assistant |
| Schacht | Тһотаѕ | thomas.schacht@mail.house.gov | Rep. Greg Pence | Scheduler |
| Schinderwolf | Alexandria | alexandra schindewolf@mail.house.gov | Rep. Eli Crane | Legislative Correspondent |
| Schlager | William | william.schlager@mail.house.gov | Rep. Grag Pence | Legislative Correspondent |
| Schreiber | Raphael | raphael schreiber@mail.house.gov | Rep. Dan Bishop | Legislative Assistant |
| Sedore | Charles | charles sedore@mail.house.gov | Rep. Brad Wenstrup | Legislative Assistant |
| Settle | Zachary | zachary:settle@mail.house.gov | Rep. James Comer | Legislative Correspondent |
| Severyn | Wiley ≨ | wiley.severyn@mail.house.gov | Rep. Darrell Issa | Legislative Corresspondent |
| Simpson | Mckenna | mckenna.simpson@mail.house.gov | Rep. Bill Johnson | Scheduler |
| So | Hannah | hannah.so@mail.house.gov | Rep. Laurei Lee | Legislative Correspondent |
| Sorenson | Jordan | jordan sorenson@mail.house.gov | Rep. Clay Higgins | Legislative Assistant |
| Soule | Nicholas | nicholas.soule@mail.house.gov | Rep. Harriet Hageman | Legislative Correspondent |
| Starr | Chase | chase starr@mail.house.gov | Rap. Andrew Clyda | Legislative Correspondent |
| Striker | Leon | leon.striker@mail.house.gov | Rep. Greg Pence | Legislative Assistant |
| Тһат | Heidi | heidi,thom@mail.house.gov | Rep, Eric Burlison | Legislative Assistant |
| Thrailkill | Maggié | maggie, thrailkill@mail.house.gov | Rep. Barry Moore | Director of Operations |
| Thuman | Leo 🕴 | leo.thuman@mail.house.gov | Rep. Andy Harris | Junior Legislative Correspondent; Constituient Liaison |
| Tomko | Kaitiyn | katie tomko@mail.house.gov | Rep. Troy Balderson | Scheduler, Oirector of Operations |
| Tumer | Ruland | rutland.tumer@mail.house.gov | Rep. Dale Strong | Press Assistant |
| Valenti | Beatrice | beatrice.valenti@mail.house.gov | Rep. Neal Dunn | Legislalive Assistant |
| Vandertoll | Henry § | henry.vandertoll@mali.house.gov | Rep. Mark Green | Legislative Correspondent |
| Vaughn | Jack 🛊 | jack.vaughn@mall.house.gov | Rep. Mark Green | Schaduler |
| Vilarreal | Хютага | xiomara.villarreal@mail.house.gov | Rep. John Carter | Legislative Assistant |
| Wadsworth | William | william,wadsworth@mail.house.gov | Rep. Mary Miller | Deputy Chief of Staff |
| Watson | Courtney | courtney.watson@mail.house.gov | Rep. Nicole Malintakis | Scheduler |
| Webster | Joseph | joseph.wabster@mail.house.gov | Rep. Micheal Cloud | Legislative Correspondent |
| West | Мах | max.west@mail.house.gov | Rep. Mark Amodei | Legislative Correspondent |

| Willison | Lexi | lexi.willison@mail.house.gov | Rep. Bill Huizenga | Legislative Correspondent |
|----------|----------|--------------------------------|--------------------|---------------------------|
| Wooten | Micky | 6 | Rep. Dan Bishop | Legislative Correspondent |
| Wright | Marwell | Махwell.Wright2@mail.house.gov | Rep. Ken Calvert | Legistative Assistant |
| Wynne | John | john.wyппө@mail.house.gov | Rep. Dan Bishop | Legislative Assistant |
| Zanazz | Taylor 🖁 | taylor.zanazzi@mail.house.gov | Rep. Jay Obernoite | Legislative Correspondent |
| Zecca | Ashley | ashley.zecca@mail.house.gov | Rep. Tim Wahlberg | Scheduler |