

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Michelle Dorothy
2. a. Name of Accompanying Relative: _____ **OR** None
b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: Feb 18, 2024 Return: Feb 23, 2024
b. Dates at Personal Expense, if any: Feb 18 **OR** None
4. Departure City: Washington, DC Destination: Mexico City Return City: Washington, DC
5. Sponsor(s), Who Paid for the Trip: Center Forward
6. Describe Meetings and Events Attended: Meetings with Ambassador Salazar, Mexico's Ministry of Foreign Affairs, and large U.S. companies operating in Mexico
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the employee; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: Michelle Dorothy Date: March 11, 2024

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Chrissy Houlahan Date: March 11, 2024

Signature of Supervising Member: Chrissy Houlahan

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: _____

2. Travel Destination(s): _____

3. Date of Departure: _____ Date of Return: _____

4. Name(s) of Traveler(s): _____


Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler				
Accompanying Family Member				

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: _____

Name: _____ Title: _____

Organization: _____

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: _____

Telephone: _____ Email: _____

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Michelle Dorothy

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Michelle Dorothy

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Rep Chrissy Houlahan

Office Address: 1727 Longworth HOB

Telephone Number: 202-225-4315

Email Address of Contact Person: michelle.dorothy@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Michelle Dorothy
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Center Forward
3. City and State OR Foreign Country of Travel: Mexico City, Mexico
4. a. Date of Departure: Feb 19, 2024 Feb 18, 2024 Date of Return: Feb 23, 2024
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: Feb 18, 2024
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
 - (1) Name of Accompanying Family Member: _____
 - (2) Relationship to Traveler: Spouse Child Other (specify): _____
 - (3) Yes No Accompanying Family Member is at least 18 years of age?
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
As Rep. Houlahan's chief of staff, I advise her on matters relating to a broad range of policy issues including immigration, trade, technology, and our bilateral relationship with Mexico. As an office, we seek to work in a bipartisan manner and this is one of the few opportunities to discuss these issues and build relationships with those across the aisle.
9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: 

Date: 1.22.24

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*
3. **Check only one.** I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
 - c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors: _____
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): _____
5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of Departure: _____ Date of Return: _____
7. a. City of departure: _____
b. Destination(s): _____
c. City of return: _____
8. **Check only one.** I represent that
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**
- a. I checked 8(a) or (b) above; **OR**
 - b. I checked 8(c) above but am not offering any lodging; **OR**
 - c. I checked 8(c) above and am offering lodging and meals for one night; **OR**
 - d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____
-

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
 - b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
- _____
- _____
-

13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
 - b. Class of travel: Coach Business First Charter Other (specify: _____)
 - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted: _____
-

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
 - b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
 - 1) Detail the cost *per day* of meals (approximate cost may be provided): _____
 - 2) Provide the reason for selecting the location of the event or trip: _____
-

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

<input type="checkbox"/> Actual Amounts <input type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee			
For each Accompanying Family Member			


	Other Expenses (dollar amount per item)	Identify Specific Nature of “Other” Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee		
For each Accompanying Family Member		

19. **Check only one:**

- a. I certify that I am an officer of the organization listed below; **OR**
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee’s Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: _____

Name: _____ Title: _____

Organization: _____

Address: _____

Email: _____ Telephone: _____

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Susan Wild, Pennsylvania
Ranking Member

David P. Joyce, Ohio
John H. Rutherford, Florida
Andrew R. Garbarino, New York
Michelle Fischbach, Minnesota

Veronica Escobar, Texas
Mark DeSaulnier, California
Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Keelie Broom
Counsel to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

February 16, 2024

Ms. Michelle Dorothy
Office of the Honorable Chrissy Houlahan
1727 Longworth House Office Building
Washington, DC 20515

Dear Ms. Dorothy:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Mexico,¹ scheduled for February 18 to 23, 2024, sponsored by Center Forward. We note that this trip includes one day at your personal expense.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House employees may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$480] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

¹ Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

A handwritten signature in blue ink that reads "Michael Guest". The first letter "M" is large and loops around the start of the name.

Michael Guest
Chairman

A handwritten signature in blue ink that reads "Susan Wild". The signature is fluid and cursive, with a large loop at the end.

Susan Wild
Ranking Member

MG/SW:tn

Private Sponsor Travel Certification Form: Supplemental

4.				
First	Last	Title	Affiliation	Reason
Michelle	Dorothy	Chief of Staff	Office of Representative Chrissy Houlahan (D-PA)	Ms. Dorothy can speak to how small businesses are adapting to a globalized economy from her role as Chief of Staff to the Chair of the Economic Growth and Fiscal Responsibility Task Force for the New Democrat Coalition.
Jaryn	Emhof	Chief of Staff	Office of Representative Daniel Webster (R-FL)	Ms. Emhof will contribute valuable insights about advancements in electrical vehicle technology in her role as Chief of Staff to a Member on the House Committee on Science, Space, and Technology.
Jacob	Hochberg	Chief of Staff	Office of Representative Henry Cuellar (D-TX)	Mr. Hochberg will make valuable contributions to conversations about federal funding for border security given his experience as Chief of Staff to a Member on the House Committee on Appropriations.
Chloe	Hunt	Chief of Staff	Office of Representative Sean Casten (D-IL)	As Chief of Staff to a Member on the Subcommittee on Digital Assets, Financial Technology, and Inclusion, Ms. Hunt will be able to share her insights on the flow of wages and other transactions through digital currency between the U.S. and Mexico.

Joseph	Knowles	Chief of Staff	Office of Representative Brian Fitzpatrick (R-PA)	As the Chief of Staff to a Member who sits on the House Permanent Select Committee on Intelligence and the Ways and Means Committee, Mr. Knowles will be able to provide insight into our national defense as it relates to Mexico and the oversight responsibility of Congress.
John	Lee	Chief of Staff	Office of Representative Nikki Budzinski (D-IL)	Mr. Lee will be able to discuss the importance of agricultural imports from Mexico to U.S. supply chains as the Chief of Staff to a Member who sits on the House Agriculture Committee.
Cesar	Prieto	Chief of Staff	Office of Representative Tony Gonzalez (R-TX)	As Chief of Staff to a Member on the House Committee on Appropriations, Ms. Bradley can share her experience with designating federal funds for innovative energy sources.
Jo	Stiles	Chief of Staff	Office of Representative Joe Morelle (D-NY)	As Chief of Staff to a Member of the Appropriations Committee, Ms. Stiles can share her insights on the projects being funded by CHIPS and other legislation and their ability to close the gaps in global supply chains.
Lauren	Toy	Chief of Staff	Office of Representative Susie Lee (D-NV)	As Chief of Staff to a member of the House Natural Resources Committee, Ms. Toy can speak to the export of U.S. natural resources to countries such as Mexico, and the impact of those exports on the U.S. economy.

Yardena	Wolf	Chief of Staff	Office of Representative Eric Swawell (D-CA)	As Chief of Staff to the Co-Chair of the Congressional Critical Materials Caucus, Ms. Wolf can speak to Democratic priorities about critical minerals and current gaps in U.S. supply chains.
Andrew	Wright	Chief of Staff	Office of Representative Derek Kilmer (D-WA)	As Chief of Staff to a Member of the Defense subcommittee of the House Appropriations committee, Mr. Wright can offer his insights on the U.S. military footprint in Mexico and the relationship between the two countries on issues related to the U. S.-Mexico border.
<p>12. Sponsor’s interest in the subject matter and role in organizing the trip: Center Forward’s International Chiefs of Staff Issues Conference is being convened to bring together a bipartisan group of pragmatic staff and influencers from various industries and organizations to focus on common-sense solutions. Center Forward’s organizational mission is to provide centrists with the information they need to craft common-sense solutions and provide support in turning those ideas into results. Center Forward brings together Members of Congress, not-for-profits, academic experts, trade associations, corporations, and unions to find common ground.</p> <p>Center Forward is the sole organizer of the trip. Center Forward is planning the conference and is responsible for the organization and execution of the event logistics as well as the programming content. Discussion topics will include trade and foreign direct investment, manufacturing and tech innovation, AI, data privacy, and the strengthening of economic ties between the two countries' governments and business communities. Participants are expected to include congressional staff and advocate groups as well as business leaders and academic researchers.</p>				

15.b.2) Provide the reason for selecting the location of the event or trip:

Mexico City was selected for this trip to provide U.S. lawmakers, policymakers, and business leaders with an opportunity to engage with Mexican and American businesses and political leaders on issues affecting both the American and Mexican economies. As the two countries remain deeply intertwined and each has undergone significant political shifts, Mexico continues to be a major business hub with many major U.S. companies setting up headquarters in the country. This small, bipartisan delegation will focus on finding ways to increase shared economic growth and prosperity while attaining a greater understanding of how Mexican leaders are addressing the challenges facing their nation. This visit will develop dynamic domestic and international programming to continue building the vital relationship that already exists between the two countries.



Center Forward International Chiefs of Staff Conference
Mexico City, Mexico — February 26 - March 1, 2024
Conference Agenda

Center Forward Contact Information

Riley Kilburg | (563) 542-6821 | riley@center-forward.org
Ryan McAlpin | (585) 857-1921 | ryan@center-forward.org
Ava Bowman Thomas | (402) 889-7058 | ava@center-forward.org

<p>Monday, February 19, 2024</p>

- 5:45 pm** Staff departs Washington Dulles International Airport (IAD)
United Airlines Flight 1566 | 5 h 5 min flight time
- 9:50 pm** Staff arrives at Benito Juárez Mexico City International Airport (MEX)
- After collecting your luggage and clearing customs, you will walk into the Terminal 2 Arrival Hall. Center Forward staff and driver will be waiting to greet you with a card noting "Center Forward" at the barrier which you will see immediately as you walk into the Arrivals Hall. After everyone has gathered, the driver will depart the airport.*
- 10:10 pm - 10:40 pm** Depart Mexico City International Airport en route to InterContinental Presidente Mexico City Hotel via shuttle (30 min.)
- Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, CDMX, Mexico
- 10:40 pm** Check-in at the InterContinental Presidente Mexico City Hotel

Tuesday, February 20, 2024

BREAKFAST ON YOUR OWN

Continental breakfast is available in Club Room from 6:30 am - 11:00 am

Happy hour and appetizers are available from 6:00 pm to 8:00 pm.

Located in the Club Lounge

****Business Casual attire. Please bring a government ID.**

8:40 am Attendees meet in the hotel lobby to depart for the U.S. Embassy.

8:40 am - 9:00 am Depart InterContinental Presidente Mexico City Hotel en route to the U.S. Embassy via shuttle (20 mins). A brief overview of the latest security posture between the United States and Mexico will be provided while in transit.

Embassy of the United States — Mexico | Av. P.º de la Reforma 305,
Cuauhtémoc, 06500 Ciudad de México, CDMX, Mexico

Conference participants will complete a security check-in upon arrival.

This discussion will include a review of the coverage and outcomes of ratifying the USMCA as well as a detailed introduction of pressing issues related to the two countries' economies. Topics will include international trade, healthcare, immigration, manufacturing, agriculture, and current events in Mexico.

9:00 am - 10:00 am Briefing from United States Embassy Officials on the current political and cultural aspects of the U.S.-Mexico relationship

- Hon. Ken Salazar, U.S. Ambassador to Mexico, U.S. Embassy in Mexico
- Hon. Mark Coolidge Johnson, Deputy Chief of Mission, U.S. Embassy in Mexico

Representatives from the United States Embassy in Mexico will brief Issues Conference participants on the history of the U.S.-Mexico relationship, the values that bind the two, and the business partnership the two countries have relied upon for decades.

10:00 am - 10:10 am Depart U.S Embassy en route Mastercard walking. (10 min). A brief overview of the current economic state in Mexico will be provided in transit

Mastercard | Av. Paseo de la Reforma 250 Torre A
Col. Juarez, 22nd Floor
Mexico City, Mexico 6600

10:10 am - 10:15 pm Welcome Remarks — Mauricio Schwartzmann, Country Manager, Mexico

Mauricio Schwartzmann, Country Manager, Mexico, will welcome the delegation to Mastercard's headquarters in Mexico City. As head of all operations in Mexico, Mauricio will share high-level insights about developing solutions that drive transformative change to better serve the needs and address the challenges of local markets.

10:15 am - 10:45 am Tour — Mastercard Experience Center

The Mastercard Experience Center provides a unique immersive opportunity to explore the cutting-edge technologies shaping the future of the digital economy. Participants will gain insights into the forefront of payment systems, digital transactions, and advancements driving the future of financial technology.

10:45 am - 11:30 am Roundtable Discussion | Breaking Barriers: Inclusive Growth in the Digital Age

- Kiki Del Valle, Executive Vice President, Market Development - Latin America and Caribbean

Kiki Del Valle, Executive Vice President, Market Development for Latin America and Caribbean, drives Mastercard's market transformation and business development in the region. This roundtable discussion will be an opportunity to engage in thoughtful dialogue about bridging the digital divide and building a sustainable and inclusive digital economy that promotes diversity, ensures equitable access, and is agile enough to deliver benefits in the rapidly evolving and complex digital landscape.

11:30 am - 11:45 am Break

11:45 am - 12:05 pm Depart Mastercard en route for lunch at *Museo Kaluz* (20 min).

Museo Kaluz | Centro Histórico de la Cdad. de México, Guerrero,
Cuauhtémoc, 06300 Ciudad de México, CDMX, México

12:05 pm - 1:30 pm

Lunch Remarks — American Chamber of Commerce Mexico

United States Business Investment in Mexico Outlook | Room Name |
Club de Industriales

- Pedro Casas Alatríste, Executive Vice President and General Director, American Chamber – Mexico
- María José Barragán, Chief of Staff, American Chamber – Mexico

Senior staff from the American Chamber – Mexico will share their thoughts and perspectives on the challenges and opportunities facing the two economies. Specifically, they will discuss United States business investment in Mexico and how to design public policies and partnerships to create economic growth, boost competitiveness, spark innovation, and generate increased employment and higher wages in Mexico.

1:30 pm - 2:00 pm

Depart *Museo Kaluz* en route to Coca-Cola via shuttle (30 min). In transit, a briefing on the board portfolio of Coca-Cola will be provided, touching on their recycling, research, and development, and concentrate facilities that impact both Mexico and the United States.

Coca-Cola | Calle Tochtli 323, Sta Lucia, Azcapotzalco, 02760
Ciudad de México, CDMX, México

2:00 pm - 2:15 pm

Welcome Remarks — Coca-Cola Research & Development Facility

- Cecilia Heizenreder, Vice President, Global Development & Innovation LATAM

Cecilia Heizenreder, Vice President of Global Development & Innovation, will welcome participants by highlighting Coca-Cola's economic impact and value story in Mexico and more broadly on the U.S.-Mexico economic relationship.

2:15 pm - 3:30 pm

Tour — Bubbles, Breakthroughs, and Bottling Brilliance: An Adventure through Coca-Cola's Supply Chain, Innovation Playground, and Manufacturing Magic

- Cecilia Heizenreder, Vice President, Global Development & Innovation LATAM

- Ricardo Uruga, R&D Operations Director LATAM
- Patricio Caso, Senior Director, PACS – North Zone
- Andrés Lara, Senior Director, Government Affairs – Mexico
- Olinka Vieyra, Senior Manager, Public Affairs and Government Relations- North Zone

During a visit to a Coca-Cola Research & Development Facility, conference participants will be provided a glimpse into the innovative world of beverage creation. Through a conversation on supply chain, innovation as it is related to consumer preferences and their system of manufacturing, this facility will showcase cutting-edge technologies, diverse flavor profiles, and sustainable practices, highlighting the company's commitment to pushing the boundaries of taste and environmental responsibility.

3:30 pm - 4:00 pm Depart Coca-Cola en route to InterContinental Presidente Mexico City Hotel (30 min).

4:00 pm - 4:45 pm Break

4:45 pm - 5:05 pm Depart InterContinental Presidente Mexico City Hotel en route to *Museo Nacional de Antropología* walking (20 min).

Museo Nacional de Antropología | Av. P.º de la Reforma s/n, Polanco, Bosque de Chapultepec I Secc, Miguel Hidalgo, 11560 Ciudad de México, CDMX, Mexico

5:05 pm - 6:40 pm Overview and tour of Mexican History at *Museo Nacional de Antropología* followed by welcome reception

Remarks from Enrique Perret, Director, U.S.-Mexico Foundation (USMF)

Issues conference participants will tour the Museo Nacional de Antropología/Museo Tamayo Arte Contemporáneo to learn the history and culture of the Mexican people followed by remarks from Enrique Perret. Mr. Perret will speak to the importance of promoting history and culture to inform a shared story of migration, peace, and education. USMF works every day to promote and support education, leadership, and workforce development in Mexico and the United States through philanthropic efforts. Recognizing the inextricable link between Mexico and the United States, the U.S.-Mexico Foundation (USMF) partners with American businesses, non-profits, and political leaders to develop channels of cooperation and understanding.

6:40 pm - 7:00 pm Depart *Museo Nacional de Antropología* en route to Saks via shuttle (20 min).

Saks Polanco | 11560 Campos Eliseos, Lamartine 133, Chapultepec Morales, esq, 11560 Ciudad de México, CDMX, Mexico

7:00 pm - 8:30 pm Dinner — Saks

Building Economic Bridges to Promote Shared Opportunity

Participants will discuss the crucial aspects of fostering inclusive growth and collaboration between our two nations. The dialogue will revolve around dismantling economic barriers to entry and creating sustainable economic pathways. From exploring innovative business models to identifying opportunities for cross-sector partnerships, the discussion will emphasize the need for collective efforts to build bridges that lead to shared prosperity.

Closing Remarks, Riley Kilburg, Executive Director, Center Forward

Wednesday, February 21, 2024

BREAKFAST ON YOUR OWN

Continental breakfast is available in Club Room from 6:30 am - 11:00 am

Happy hour and appetizers are available from 6:00 pm to 8:00 pm.

Located in the Club Lounge

*****Business casual attire for the day. Government ID required.***

8:45 am - 9:00 am Depart InterContinental Presidente Mexico City Hotel en route Amazon Web Services via shuttle (15 minutes). A briefing will be provided in transit on the current technologies AWS employs and how that impacts the global market.

Amazon Web Services | Periférico Blvd Manuel Ávila Camacho
261-5th Floor, Polanco, Polanco I Secc, Miguel Hidalgo
11510 Ciudad de México, CDMX, México

9:00 am - 9:15 am Welcome Remarks — Cloud Competition in Latin America

Ana Paola Barbosa, Director of Public Policy Mexico, Amazon Web Services

Ana Paola Barbosa, Director of Public Policy Mexico for Amazon Web Services, will provide welcome remarks to conference participants on the work the company is doing in the United States, Mexico and Latin America related to the issues of trade and cloud competition

9:15 am - 10:30 am Roundtable Discussion | Cloud Connections: Exploring Opportunities and Challenges

Conference participants will have a conversation focusing on trade dynamics and China's growing involvement in Latin America, particularly in the realm of cloud services. Participants will explore the evolving landscape, discussing opportunities and challenges presented by China's entry into the Latin American cloud market and the impact on regional economies. This roundtable will provide valuable insights into the intersection of global trade and cloud technology in the digital era.

10:30 am - 10:50 am Depart Amazon Web Services en route Meta via shuttle (20 min). A briefing will be provided in transit on Meta's presence in Mexico and Central America, and how local businesses utilize their technology for success.

Meta | Pedregal 24, Col. Molino del Rey
Floors 18 and 21
Del. Miguel Hidalgo - México, D.F. 11040.

11:00 am - 11:15 am Welcome Remarks

- Inigo Fernandez, Public Policy Director for Mexico, Central America, and the Caribbean, Meta

11:15 am - 12:30 pm Roundtable Discussion | North American Innovation

- Inigo Fernandez, Public Policy Director for Mexico, Central America, and the Caribbean, Meta
- Manuel Haces, Public Policy Manager, Meta
- Deborah Galindo, Public Policy Manager, Meta
- Arantxa Guillen, Policy Campaigns and Programs Manager, Meta
- Glenda Michel, Public Policy Manager, Academic and NGO Outreach, Meta

In the visit to Meta's Mexico City office, Inigo Fernandez, Public Policy Director for Mexico, Central America, and the Caribbean at Meta, will lead a discussion about how the companies investments and programs are achieving economic impact for small businesses and creators in Mexico and Central America, spurring development and innovation in the region. Participants will be able to demo Meta's latest technologies and experiences created by local businesses.

12:30 pm - 1:00 pm Depart Meta en route to LUNCH via shuttle (30 min). A briefing will be provided in transit on the role of the U.S.-Mexico Foundation in promoting business investments in the United States, and its positive impact in both nations.

Location TBD

1:00 pm - 2:30 pm LUNCH - Mexican Business Investment in the United States

- Enrique Perret, Director, U.S.-Mexico Foundation (USMF)

In a conversation on Mexican business investment in the United States, conference participants will explore opportunities and challenges in cross-border economic collaborations. The discussion will highlight the potential for mutually beneficial investments, emphasizing the growing importance of Mexican businesses contributing to the U.S. economy.

2:30 pm - 3:00 pm

Depart lunch en route to General Motors Mexico Headquarters (30 min). A briefing will be provided in transit on General Motors' work in the Electric Vehicle space.

General Motors | Avenida Ejército Nacional 843-B, 14th Floor, CDMX, México 11520

3:00 pm - 3:15 pm

Welcome Remarks - Working Together: Allyshoring in North America

- Monica Del Carmen Garcia Rodriguez, Director, Global Purchasing and Supply Chain, GM Mexico

Monica Del Carmen Garcia Rodriguez, Director, Global Purchasing and Supply Chain, GM Mexico, will provide an overview of GM Mexico and the company's commitment to ally-shoring for the U.S., along with commercial and policy considerations to support U.S.-Mexico relations. Ms. Garcia Rodriguez will discuss GM's commitment to building strategic alliances for mutual economic benefits.

3:15 pm - 4:30 pm

General Motors visit - Electrify the Chat: Navigating the Watts and Volts of Electric Vehicles

- Jose Francisco Garza Rodriguez, President & Managing Director, GM Mexico
- Rogelio Arzate, Executive Director, Government Relations and Public Policy, GM Mexico
- Monica Del Carmen Garcia Rodriguez, Director, Global Purchasing and Supply Chain, GM Mexico
- Jasper Jung, Executive Director, Strategic Initiatives, Global Public Policy, GM

In a forward-looking conversation on navigating the future of electric vehicles, participants will delve into the strategic approach in building North American value chains with a focus on scalability, resilience, sustainability, and cost-competitiveness. This visit will revolve around technological advancements, infrastructure

development, and collaborative efforts to address challenges, showcasing a collective commitment to steering the automotive industry towards a sustainable and electrified future

4:30 pm - 5:30 pm

Tour of General Motors Headquarters

Conference participants will be provided a guided tour of General Motors Mexico City headquarters and have the opportunity to see first-hand some of the products and technologies within their portfolio.

DINNER ON YOUR OWN

Thursday, February 22, 2024

Continental breakfast is available in Club Room from 6:30 am - 11:00 am

Happy hour and appetizers are available from 6:00 pm to 8:00 pm.

****Located in the Club Lounge****

****Business attire for the day. Please bring a photo I.D. with you.**

- 8:00 am - 8:45 am** Depart InterContinental Presidente Mexico City Hotel en route 3M Innovation Center (45 min).
- 3M Innovation Center | Av. Santa Fe #190, Col. Santa Fe, Del. Cuajimalpa, 01210, Mexico City
- 8:45 am - 9:00 am** Welcome and Introduction
- Fernanda Guarro, President and Managing Director, 3M Mexico
 - Edward Kaleta, Vice President of Global Government Affairs, 3M Mexico
- 9:00 am - 9:45 am** Panel Discussion — All Business is Local (Mexican Business Roundtable)
- How an economy successfully competes and balances globalization with community engagement.* Joined by panelists:
- Ana López Mestre, Executive Vice President and General Director, AmCham Mexico
 - Guillermo Bernal del Valle, National Director of Institutional Relations, AmCham Mexico
 - Approximately 10-15 business leaders representing AmCham Mexico
- 9:45 am - 10:00 am** Meet and Greet with Center Forward participants and panelists
- 10:00 am - 11:00 am** Tour 3M Innovation Center
- 11:00 am - 11:15 am** Break
- 11:15 am - 12:00 pm** Depart 3M Innovation Center en route to LUNCH (45 min).
- Lunch location TBD.

- 12:00 pm - 1:15 pm** Lunch Remarks — U.S.-Mexican Working Relations
Department of Foreign Affairs | Secretariat of Foreign Affairs
- Roberto Velasco, Undersecretary of Foreign Affairs
- In his remarks on U.S.-Mexican working relations, Undersecretary Roberto Velasco will highlight the imperative of fostering strong collaboration between the two nations. Emphasizing diplomatic ties and shared goals, he will underscore the importance of cooperative efforts to address common challenges and enhance mutual success, showcasing a commitment to building a resilient and beneficial partnership.*
- 1:15 pm - 1:30 pm** Depart LUNCH en route to the Senate of the Republic (X min).
- Senate of the Republic | Av. Paseo de la Reforma 135, Col Tabacalera, Cuauhtémoc, 06030 CDMX
- 1:30 - 2:30 pm** Tour of the Senate of the Republic
- Member of the Senate of the Republic Staff
- 2:30 pm - 3:30 pm** Interparliamentary Meetings and Discussion
- Members of the Mexican Congress
- Conference participants will have the opportunity to meet with members of the Mexican Congress to discuss the U.S.-Mexican working relationship as well as the differences and similarities between the Mexican Congress and the U.S. Congress.*
- 3:00 pm - 3:15 pm** Depart Senate of the Republic en route to InterContinental Presidente Mexico City Hotel (15 min).
- 3:15 pm - 5:15 pm** Break
- 5:15 pm - 5:30 pm** Depart InterContinental Presidente Mexico City Hotel en route to Casa Volcán via shuttle (15 min.)
- 5:30 pm - 7:00 pm** Remarks — Mexican Manufacturing and Commodity Export
- Casa Volcán | Paseo de la Reforma #1113, Col. Lomas de Chapultepec, CDMX, México

Carlos Crain L. Corcuera, Global Brand Ambassador, Volcán de mi Tierra

7:00 pm - 7:30 pm Depart Casa Volcan en route to Pinche Gringo via shuttle (30 min.)

7:30 pm - 9:00 pm Dinner — Small Business and Entrepreneurship Remarks and Tour

Pinche Gringo | Lago Iseo 296, Anáhuac I Secc, Miguel Hidalgo,
11320 Ciudad de México, CDMX, Mexico

Dan DeFossey, Co-Founder and CEO, Pinche Gringo

Friday, February 23, 2024

BREAKFAST ON YOUR OWN

Continental breakfast is available in Club Room from 6:30 am - 11:00 am

****Located in the Club Lounge****

- 6:50 am - 7:40 am** Staff depart Presidente InterContinental Benito Juarez Mexico City International Airport (MEX) via shuttle (30 min).
- 7:40 am - 8:10 am** Staff complete security and check-in
- 9:40 am** Members and staff depart Benito Juarez Mexico City International Airport (MEX)
- United Airlines Flight 1567 | 4 h 15 min flight time
- 2:55 pm** Arrive Washington Dulles International Airport (IAD)