EMPLOYEE POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please don't file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: [Name]

2. a. Name of Accompanying Relative: OR □ None
   b. Relationship to Traveler: □ Spouse □ Child □ Other (specify):

   b. Dates at Personal Expense, if any: OR □ None


5. Sponsor(s), Who Paid for the Trip: The Heritage Foundation

6. Describe Meetings and Events Attended: The sessions were a series of informative lectures delivered by experts in policy and leadership as well as legislative planning sessions

7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
   a. [ ] a completed Sponsor Post-Travel Disclosure Form;
   b. [ ] the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
   c. [ ] page 2 of the completed Traveler Form submitted by the employee; and
   d. [ ] the letter from the Committee on Ethics approving my participation on this trip.

8. a. [ ] I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.
   b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: [Signature] Date: 3/13/24

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: [Name] Date: 3/13/24

Signature of Supervising Member: [Signature]

last updated 7/2023
COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee’s Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: The Heritage Foundation

2. Travel Destination(s): Richmond, Virginia

3. Date of Departure: February 22, 2024  Date of Return: February 23, 2024

4. Name(s) of Traveler(s): Attached

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

<table>
<thead>
<tr>
<th>Traveler</th>
<th>Total Transportation Expenses</th>
<th>Total Lodging Expenses</th>
<th>Total Meal Expenses</th>
<th>Total Other Expenses (dollar amount per item and description)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$38.00</td>
<td>$149</td>
<td>$88</td>
<td>$11.74 book on Leadership by one of the speakers</td>
</tr>
<tr>
<td>Accompanying Family Member</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

6. [ ] All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: ___________________________ Date: 3/5/2024

Name: Andrew Olivasaro  Title: Chief Advancement Officer

Organization: The Heritage Foundation

[ ] I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 214 Massachusetts Ave, NE, Washington, DC 20002

Telephone: 202-546-4400  Email: Dan.Mauler@heritage.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

last updated 7/2023
TRAVELER FORM

1. Name of Traveler: Lauren Graham

2. Sponsor(s) who will be paying or providing in-kind support for the trip: The Heritage Foundation

3. City and State OR Foreign Country of Travel: Richmond, VA

4. a. Date of Departure: 2/22/24 Date of Return: 2/23/24
   b. Yes □ No □ Will you be extending the trip at your personal expense?
      If yes, list dates at personal expense: ______________________

5. a. Yes □ No □ Will you be accompanied by a family member at the sponsor’s expense? If yes:
      1) Name of Accompanying Family Member: ______________________
      2) Relationship to Traveler: □ Spouse □ Child □ Other (specify): ______________________
      3) Yes □ No □ Accompanying Family Member is at least 18 years of age?

6. a. Yes □ No □ Did the trip sponsor answer “Yes” to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
   b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes □ No □ Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
   NOTE: The agenda should show the traveler’s individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler’s individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
   As a legislative aide, participation in this trip will give me a better understanding of various policies and will sharpen my leadership skills.

9. Yes □ No □ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

    ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee’s official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: ______________________ Date: 2/23/24
PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee’s website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee’s Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:
   The Heritage Foundation

2. [☐] I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.

3. Check only one. I represent that:
   a. [☐] The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; OR
   b. [☐] The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; OR
   c. [☐] The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
   If “c” is checked, list the names of the additional sponsors:

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
   Attached

5. Yes [☐] No [☐] Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: February 22, 2024          Date of Return: February 23, 2024

7. a. City of departure: Washington, DC
   b. Destination(s): Richmond, VA
   c. City of return: Washington, DC

8. Check only one. I represent that:
   a. [☐] The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; OR
   b. [☐] The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; OR
   c. [☐] The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee’s travel regulations.

last updated 7/2023
9. **Check only one of the following.**
   a. [ ] I checked 8(a) or (b) above; OR
   b. [ ] I checked 8(c) above but am not offering any lodging; OR
   c. [ ] I checked 8(c) above and am offering lodging and meals for one night; OR
   d. [ ] I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted.

10. [ ] Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**
   a. [ ] I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
   b. [ ] Not Applicable. Trip sponsor is a U.S. institution of higher education.

12. For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
   The Heritages Foundation is an educational institution whose mission is to formulate and promote conservative public policies. Heritage is hosting and planning this trip as part of an ongoing effort to educate conservative staff.

13. **Answer parts a and b. Answer part c if necessary:**
   a. Mode of travel: Air [ ] Rail [ ] Bus [ ] Car [ ] Other [ ] (specify: __________________________
   b. Class of travel: Coach [ ] Business [ ] First [ ] Charter [ ] Other [ ] (specify: __________________________
   c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. [ ] I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:
   a. [ ] The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR
   b. [ ] The trip involves events that are arranged specifically with regard to congressional participation. If "b" is checked:
      1) Detail the cost per day of meals (approximate cost may be provided): $60 on Thursday, February 22 $30 on Friday, February 23
      2) Provide the reason for selecting the location of the event or trip: Richmond is within a reasonable drive time frame and has facilities that can accommodate the group size.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
   Hotel Name: Omni
   City: Richmond, VA
   Cost Per Night: $149
   Reason(s) for Selecting: Reasonable room rates with necessary conference facilities
   Hotel Name: ____________________
   City: ____________________
   Cost Per Night: ____________________
   Reason(s) for Selecting: ____________________
   Hotel Name: ____________________
   City: ____________________
   Cost Per Night: ____________________
   Reason(s) for Selecting: ____________________
17. □ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. **Signify that the statement is true by checking the box.**

18. **Total Expenses for each Participant:**

<table>
<thead>
<tr>
<th>Actual Amounts</th>
<th>Total Transportation Expenses per Participant</th>
<th>Total Lodging Expenses per Participant</th>
<th>Total Meal Expenses per Participant</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Good Faith Estimates</td>
<td>$82.80</td>
<td>$149</td>
<td>$90</td>
</tr>
<tr>
<td>For each Member, Officer, or Employee</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Expenses (dollar amount per item)</th>
<th>Identify Specific Nature of “Other” Expenses (e.g., taxi, parking, registration fee, etc.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each Member, Officer, or Employee</td>
<td>$27.99</td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td></td>
</tr>
</tbody>
</table>

19. **Check only one:**
   a. ☐ I certify that I am an officer of the organization listed below; **OR**
   b. ☐ Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that
   a. I read and understand the Committee’s Travel Regulations;
   b. I am not a registered federal lobbyist or registered foreign agent; and
   c. The information on this form is true, complete, and correct to the best of my knowledge.

   **Signature:** ____________________________ **Date:** ____________
   **Name:** Dan Mauler **Title:** General Counsel
   **Organization:** The Heritage Foundation
   **Address:** 214 Massachusetts Ave, NE
   **Email:** dan.mauler@heritage.org **Telephone:** 202-608-6183

   If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.
February 20, 2024

Ms. Lauren Graham
Office of the Honorable Josh Brecheen
1208 Longworth House Office Building
Washington, DC 20515

Dear Ms. Graham:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Richmond, Virginia, scheduled for February 22 to 23, 2024, sponsored by Heritage Foundation.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than $480 from a single source on the “Travel” schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee’s Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Susan Wild
Ranking Member
<table>
<thead>
<tr>
<th>Last</th>
<th>First</th>
<th>Email</th>
<th>House/Senate</th>
<th>Office</th>
<th>Role</th>
<th>Travel</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blackwell</td>
<td>Jordan</td>
<td><a href="mailto:jordan.blackwell@mail.house.gov">jordan.blackwell@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Ann Wagner</td>
<td>Legislative Correspondent</td>
<td>Car</td>
</tr>
<tr>
<td>Brown</td>
<td>David</td>
<td><a href="mailto:david.brown4@mail.house.gov">david.brown4@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Eric Burlison</td>
<td>Scheduler</td>
<td>Car</td>
</tr>
<tr>
<td>Byran</td>
<td>Kate</td>
<td><a href="mailto:katherine.bryan@mail.house.gov">katherine.bryan@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Bill Posey</td>
<td>Staff Assistant</td>
<td>Car</td>
</tr>
<tr>
<td>Elagamy</td>
<td>Laila</td>
<td><a href="mailto:laila.elagamy@mail.house.gov">laila.elagamy@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Clay Higgins</td>
<td>Press Assistant/Staff Assistant</td>
<td>Car</td>
</tr>
<tr>
<td>Graham</td>
<td>Lauren</td>
<td><a href="mailto:lauren.graham@mail.house.gov">lauren.graham@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Josh Brecheen</td>
<td>Legislative Aide</td>
<td>Car</td>
</tr>
<tr>
<td>Gross</td>
<td>Stephanie</td>
<td><a href="mailto:stephanie.gross@mail.house.gov">stephanie.gross@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Ken Buck</td>
<td>Press Assistant/Staff Assistant</td>
<td>Car</td>
</tr>
<tr>
<td>Herrington</td>
<td>Lucy</td>
<td><a href="mailto:lucy.herrington@mail.house.gov">lucy.herrington@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Ken Buck</td>
<td>Director of Scheduling</td>
<td>Car</td>
</tr>
<tr>
<td>Pingree</td>
<td>Riley</td>
<td><a href="mailto:riley.pingree@mail.house.gov">riley.pingree@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Dan Meuser</td>
<td>Press Assistant</td>
<td>Car</td>
</tr>
<tr>
<td>Riley</td>
<td>Bernadette</td>
<td><a href="mailto:bernadette.reilly@mail.house.gov">bernadette.reilly@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Josh Brecheen</td>
<td>Scheduler</td>
<td>Car</td>
</tr>
<tr>
<td>Thraillkill</td>
<td>Maggie</td>
<td><a href="mailto:maggie.thraillkill@mail.house.gov">maggie.thraillkill@mail.house.gov</a></td>
<td>House</td>
<td>Rep. Barry Moore</td>
<td>Director of Operations</td>
<td>Car</td>
</tr>
</tbody>
</table>
THURSDAY, FEBRUARY 22

8:30 – 9:00 a.m.  Congressional Staff Arrive at Heritage
   *Staff check-in and have breakfast*

9:15 a.m.  Bus Departs Heritage

11:00 a.m.  Arrive at Omni Richmond Hotel

11:30 – 11:55 a.m.  Opening Remarks and Overview of Events
   
   **Dani Doane**
   *Director, Congressional Relations*
   *The Heritage Foundation*

12:00 – 1:15 p.m.  Lunch with Session I: Building a Culture of Human Flourishing
   
   **Delano Squires**
   *Research Fellow, Richard and Helen DeVos Center for Life, Religion, and Family*
   *The Heritage Foundation*

   The issue of humans and the family is interwoven into the fabric of every Hill staffer's job. Part of being an effective staffer is to understand the very real affect that Congressional decisions have on everyday Americans as humans and on the family unit. Delano will speak to the importance of Congressional staffers understanding these impacts and striving to ensure whenever possible that decisions promote a culture in which human beings and the family are able to flourish.

1:15 – 2:00 p.m.  Interactive Team Project Overview: "One Idea to Save the World"

   One of the key aspects of being a Hill staffer is to be creative and think strategically. They often must come up with legislative ideas for fixing public policy problems, research them, and then be able to justify them. This project will work on these skills. In this portion we will break the attendees into working groups where they will begin to decide which of the ideas have merit and choose "team leads."

2:00 – 3:15 p.m.  Session II: Emerging Issue: “Abortion Post Dobbs”
   
   **Connor Semelsberger**
   *Government Relations Manager*
   *The Heritage Foundation*
Connor Semelsberger will provide an overview of abortion post-\textit{Dobbs}. There has been a lot of confusion after the \textit{Dobbs} decision, and we want to help junior staff better understand the lay of the land when it comes to the issues surrounding life.

3:15 – 4:15 p.m.  
**Session III: How the House and Senate Really Work**  

\textbf{Clint Brown}  
\textit{Vice President, Government Relations}  
\textit{The Heritage Foundation}  

\textbf{Aaron Calkins}  
\textit{Chief of Staff}  
\textit{Rep. Eric Burlison}

This panel will provide a nuts-and-bolts overview of the House and Senate floor and committee procedure. Attendees will learn how the House and Senate operate and about their similarities and differences.

4:15 – 4:30 p.m.  
**Break**  

\textit{Move into rooms}

4:30 – 5:30 p.m.  
**Session IV: Emerging Issue; “The Importance of Congressional Oversight”**  

\textbf{Roman Jankowski}  
\textit{Senior Investigative Counsel, Oversight Project, Government Relations}  
\textit{The Heritage Foundation}

Roman Jankowski is part of the Heritage Foundation Oversight team. As such he will talk about the importance of Congressional oversight and provide an overview of how committees conduct the oversight process.

5:30 – 6:30 p.m.  
\textbf{Breakout Activity: “One Idea to Save the World”}

At this breakout session, the teams will debate and vote on which idea they want to do their presentation on. They will also determine who should be the presenters.

6:30 – 7:00 p.m.  
**Reception**

6:30 – 8:30 p.m.  
**Dinner and Session V: Why We Fight for Our Principles**  

\textbf{Arthur Milikin}  
\textit{Executive Director}  
\textit{Claremont Institute Center for the American Way of Life}

During this dinner session, we will discuss Founding principles and the roots of conservative philosophy. The purpose is to provide attendees with a framework for how to think through and approach challenges facing the American public.
Thursday, February 22 – Friday, February 23, 2023  
Omni Richmond Hotel | Richmond, VA

**Thursday, February 22**

8:30 – 9 a.m.  
Congressional Staff Arrive at Heritage  
*Staff check-in and have breakfast*

9:15 a.m.  
Bus Departs Heritage

11 a.m.  
Arrive at Omni Richmond Hotel

11:30 – 11:55 a.m.  
Opening Remarks and Overview of Events  

**Dani Doane**  
*Director, Congressional Relations*  
*The Heritage Foundation*

12 – 1:15 p.m.  
Lunch with Session I: Building a Culture of Human Flourishing  

**Delano Squires**  
*Research Fellow, Richard and Helen DeVos Center for Life, Religion, and Family*  
*The Heritage Foundation*

The issue of humans and the family is interwoven into the fabric of every Hill staffer’s job. Part of being an effective staffer is to understand the very real affect that Congressional decisions have on everyday Americans as humans and on the family unit. Delano will speak to the importance of Congressional staffers understanding these impacts and striving to ensure whenever possible that decisions promote a culture in which human beings and the family are able to flourish.

1:15 – 2 p.m.  
Interative Team Project Overview

In this portion we will break the attendees into working groups and choose ‘team leads.’

2 – 3:15 p.m.  
Session II: Emerging Issue: “Abortion Post Dobbs”

**Tom McClusky (Invited)**  
*Director of Government Affairs*  
*CatholicVote*

**Connor Semelsberger**  
*Government Relations Manager*  
*The Heritage Foundation*

This panel discussion will provide an overview of abortion post-Dobbs. There has been a lot of confusion after the Dobbs decision, and we want to help staff better understand the lay of the land when it comes to the issues surrounding life.
3:15 – 4:15 p.m.  
Session III: How the House and Senate Really Work  

Clint Brown  
*Vice President, Government Relations*  
*The Heritage Foundation*  

Aaron Calkins  
*Chief of Staff*  
*Rep. Eric Burlison*  

This panel will provide a nuts-and-bolts overview of the House and Senate floor and committee procedure. Attendees will learn how the House and Senate operate and about their similarities and differences.

4:15 – 4:30 p.m.  

Break  

*Move into rooms*

4:30 – 5:30 p.m.  
Session IV: Emerging Issue: “The Importance of Congressional Oversight”  

Roman Jankowski  
*Senior Investigative Counsel, Oversight Project, Government Relations*  
*The Heritage Foundation*  

Roman Jankowski is part of the Heritage Foundation Oversight team. As such he will talk about the importance of Congressional oversight and provide an overview of how committees conduct the oversight process.

5:30 – 6:30 p.m.  
Interactive Team Project Breakout Activity  

At this breakout session, the teams will debate and vote on presenters.

6:30 – 7 p.m.  
Reception

7:00 – 8:30 p.m.  
Dinner and Session V: Why We Fight for Our Principles  

Arthur Milikh  
*Executive Director*  
*Claremont Institute Center for the American Way of Life*  

During this dinner session, we will discuss Founding principles and the roots of conservative philosophy. The purpose is to provide attendees with a framework for how to think through and approach challenges facing the American public.

**Friday, October 13**

8:30 – 9:30 a.m.  
Breakfast and Breakout Session for Interactive Team Project  

In this breakout session the teams will work on messaging.

9:30 – 10:45 a.m.  
Session VI: Leadership Skills
JV Venable  
*Senior Research Fellow, Defense Policy, Center for National Defense, The Heritage Foundation*

This session will focus on leadership and unification. As the former Commander of the Air Force’s Thunderbirds, JV Venable will impart lessons on leadership and how to create a unified and effective team.

10:45 - 11 a.m.  
**Break**  
*Check out of rooms*

11:00 a.m. - 12 p.m.  
**Session VII: Emerging Issue: “Deciphering the Federal Budget Process”**  

**Richard Stern**  
*Director, Grover M. Hermann Center for the Federal Budget, The Heritage Foundation*

Richard Stern will provide a policy overview on budget and spending. With the fiscal issues looming throughout 2024, this speaker will focus on providing the basics of fiscal policy (Appropriations, Budgeting, Reconciliation, etc.) and an overview of the current budgetary landscape.

12:15 - 1:30 p.m.  
**Lunch and Session VIII: Next Steps**

The lunch will be an informal discussion between the organizers and the attendees about their career goals with feedback and lessons from Heritage staff. Dani Doane, Richard Stern, and Clint Brown all have worked on Capitol Hill so they will provide their knowledge and experience to the conversation.

1:30 - 2 p.m.  
**Team Project Presentations**

During this final session, teams will present.

2:30 p.m.  
**Depart from Omni Richmond Hotel**
Question #4

House attendees were invited to the conference as they are rising policy leaders on Capitol Hill.

Invitation List Attached.
<table>
<thead>
<tr>
<th>Name</th>
<th>First Name</th>
<th>Email</th>
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<td>Rep. Tim Wahlberg</td>
<td>Scheduler</td>
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