# COMMITTEE ON 🏟 ETHICS

### EMPLOYEE POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and** *file it with the Clerk of the House by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed. Please *donot* file this form with the Committee on Ethics.

### NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler:

2.	<ul><li>a. Name of Accompanying Relative:</li><li>b. Relationship to Traveler:  Spouse</li></ul>	Child Other (specify):	OR None
3.	a. Dates: Departure:		
	b. Dates at Personal Expense, if any:		
4.	Departure City:	Destination:	Return City:
5.	Sponsor(s), Who Paid for the Trip:		
6.	Describe Meetings and Events Attended:		
7.	<ul> <li>Attached to this form are <i>each</i> of the follor</li> <li>a. □ a completed <i>Sponsor Post-TravelDis</i></li> <li>b. □ the <i>Primary Trip Sponsor Form</i> conthe <i>Additional Sponsor Form(s)</i>;</li> <li>c. □ page 2 of the completed <i>Traveler Fo</i></li> <li>d. □ the letter from the Committee on En</li> <li>a. □ I represent that I participated in each is true by checking the box.</li> <li>b. If not, explain:</li></ul>	<i>sclosure Form</i> ; npleted by the trip sponsor <i>prior</i> to <i>rm</i> submitted by the employee; <i>an</i> thics approving my participation of th of the activities reflected in the s	o the trip, <i>including all</i> attachments <i>and</i> <i>d</i> on this trip. attached sponsor's agenda. <i>Signify statement</i>
	ertify that the information contained on gnature of Traveler:		• 0
Di	uthorized this travel in advance. I have dete sclosure Form were necessary and that the state the appearance that the employee is using	travel was in connection with the e	
Na	me of Supervising Member:		_ Date:
Sig	gnature of Supervising Member:	i Al	

## COMMITTEE ON A ETHICS

#### SPONSOR POST-TRAVEL DISCLOSURE FORM

🔳 Original 📋 Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- 1. Sponsor(s) who paid or provided in-kind support for the trip: The Heritage Foundation
- 2. Travel Destination(s): Richmond, Virginia
- 3. Date of Departure: February 22, 2024 Date of Return: February 23, 2024
- Name(s) of Traveler(s): <u>Attached</u> Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.
- 5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total <b>Transportation</b> Expenses	Total <b>Lodging</b> Expenses	Total <b>Meal</b> Expenses	Total <b>Other</b> Expenses (dollar amount per item and description)
Traveler	\$67.91 Bus	\$149	\$88	\$11.74 book on Leadership by one of the speakers
Accompanying Family Member				

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:	Date:	3/5/2024
Name: Andrew Olivastro	Title:	Chief Advancement Officer
Organization: The Heritage Foundation I am an officer of the above-named organization. Signify state	ement is true by c	hecking box.
50 V		

Address	214 Massachusetts Ave, NE Washington, DC 20002
Auuress.	

Celephone: 202-546-4400	Email: dan.mauler@heritage.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

last updated 7/2023

### COMMITTEE ON IHICS

#### **TRAVELER FORM**

This form should be completed by House Members, officers, or employees seeking Committee approval of privatelysponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

#### This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler:

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature:

Name of Signatory (if other than traveler):

For Staff (name of employing Member or Committee):

Office Address:

Telephone Number:

Email Address of Contact Person:

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

#### NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

**KEEP A COPY OF THIS FORM.** Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

# COMMITTEE ON 🏟 ETHICS

#### **TRAVELER FORM**

1.	Name of Traveler:
2.	Sponsor(s) who will be paying or providing in-kind support for the trip:
3.	City and State OR Foreign Country of Travel:
4.	a. Date of Departure: Date of Return:
	b. Yes 🔲 No 🔲 Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes $\square$ No $\square$ Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying FamilyMember:
	(2) Relationship to Traveler: 🗖 Spouse 🗖 Child 🗖 Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age?
6.	a. Yes D No D Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

- 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff** should include their job title and how the activities on the itinerary relate to their duties.
- 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?
- 10. For staff travelers, to be completed by your employing Member:

#### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: \_

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### COMMITTEE ON A ETHICS

#### PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics. house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

The Heritage Foundation

- 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
- 3. Check only one. I represent that:
  - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
  - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; OR
  - c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors:

- Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
   Attached
- 5. Yes 🗌 No 🔳 Is travel being offered to an accompanying family member of the House invitee(s)?
- 6. Date of Departure: February 22, 2024 Date of Return: February 23, 2024
- 7. a. City of departure: Washington, DC
  - b. Destination(s): Richmond, VA
  - c. City of return: Washington, DC
- 8. Check only one. I represent that
  - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
  - b. 🔳 The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; OR
  - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

last updated 7/2023

#### 9. Check only one of the following.

- a. 🔳 I checked 8(a) or (b) above; OR
- b. 🔲 I checked 8(c) above but am not offering any lodging; OR
- c. 🔲 I checked 8(c) above and am offering lodging and meals for one night; OR

d.		I checked 8(c) above and an	n offering lodging	g and meals for t	wo nights.	If you checked this box, expla	in why
	the	second night of lodging is v	warranted.				

- 10. **Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees)**. *Indicate agenda is attached by checking box.*
- 11. Check only one of the following.
  - a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify the statement is true by clicking the box; OR
  - b. 🔲 Not Applicable. Trip sponsor is a U.S. institution of higher education.
- 12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:

The Heritage Foundation is an educational institutution whose mission is to formulate and promote conservative public policies. Heritage is hosting and planning this trip as part of an ongoing effort to educate conservative staff.

13.	Answer parts a and b. A	Inswer part c if necessary:				
	a. Mode of travel: Air 🗌 Rail 🗌 Bus 🔳 Car 🗌 Other 🗌 (specify:)					
	b. Class of travel: Coa	ch 🗌 Business 🗍 First 🗍 Charter	Other (specify:)			
	c. If travel will be first c	lass, or by chartered or private aircraft, exp	lain why such travel is warranted:			
14.	I represent that the e	xpenditures related to local area travel duri	ng the trip will be unrelated to personal			
	or recreational activit	ies of the invitee(s). Signify that the statement	t is true by checking box.			
15.	Check only one. I repre					
		an event that is arranged or organized with				
	event attendees; <b>OR</b>	and that meals provided to congressional participants are similar to those provided to or purchased by other				
		vents that are arranged specifically with re	gard to congressional			
		b. The trip involves events that are arranged specifically <i>with regard</i> to congressional participation. If "b" is checked:				
	<ol> <li>Detail the cost <i>per day</i> of meals (approximate cost may be provided): \$60 on Thursday, February 22</li> </ol>					
	\$30 on Friday,	February 23				
	2) Provide the reason	for selecting the location of the event or tr	p: Richmond is within a reasonable drive			
	time frame and ha	as facilities that can accomodate the group	size.			
16.	Name, nightly cost, and	reasons for selecting each hotel or other loo	lging facility:			
		City: Richmond,				
		Reasonable room rates with nece				
			Cost Per Night:			
	Reason(s) for Selecting:					
	Hotel Name:	City:	Cost Per Night:			
	Reason(s) for Selecting:					

- 17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.
- 18. Total Expenses for each Participant:

<ul> <li>Actual Amounts</li> <li>Good Faith Estimates</li> </ul>	Total <b>Transportation</b> Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82.80	\$149	\$90
For each Accompanying Family Member			

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$27.99	Educational book by one of the speakers
For each Accompanying Family Member		

#### 19. Checkonlyone:

- a. 🔳 I certify that I am an officer of the organization listed below; OR
- b. 🗌 Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

#### 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Dan Mauler Jan	Date: 1/11/24 Title: General Counsel
Organization: The Heritage Foundation	
Address: 214 Massachusetts Ave, NE	
Email: dan.mauler@heritage.org	Telephone: 202-608-6183

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi *Chairman* Susan Wild, Pennsylvania *Ranking Member* 

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



Thomas A. Rust Staff Director and Chief Counsel

> Keelie Broom Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

ONE HUNDRED EIGHTEENTH CONGRESS

#### U.S. House of Representatives

#### COMMITTEE ON ETHICS

February 20, 2024

Ms. Sarah Paine Office of the Honorable Josh Brecheen 1208 Longworth House Office Building Washington, DC 20515

Dear Ms. Paine:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Richmond, Virginia, scheduled for February 22 to 23, 2024, sponsored by Heritage Foundation.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

MG/SW:amr

Michael Guest Chairman

Sincerely,

usal i.

Susan Wild Ranking Member

#### Thursday, February 22 – Friday, February 23, 2023 Omni Richmond Hotel | Richmond, VA

#### Thursday, February 22

8:30 – 9 a.m.	<b>Congressional Staff Arrive at Heritage</b> Staff check-in and have breakfast
9:15 a.m.	Bus Departs Heritage
11 a.m.	Arrive at Omni Richmond Hotel
11:30 – 11:55 a.m.	<b>Opening Remarks and Overview of Events</b>
	<b>Dani Doane</b> Director, Congressional Relations The Heritage Foundation
12 – 1:15 p.m.	Lunch with Session I: Building a Culture of Human Flourishing
	<b>Delano Squires</b> Research Fellow, Richard and Helen DeVos Center for Life, Religion, and Family The Heritage Foundation
	The issue of humans and the family is interwoven into the fabric of every Hill staffer's job. Part of being an effective staffer is to understand the very real affect that Congressional decisions have on everyday Americans as humans and on the family unit. Delano will speak to the importance of Congressional staffers understanding these impacts and striving to ensure whenever possible that decisions promote a culture in which human beings and the family are able to flourish.
1:15 – 2 p.m.	Interactive Team Project Overview
	In this portion we will break the attendees into working groups and choose 'team leads.'
2 – 3:15 p.m.	Session II: Emerging Issue: "Abortion Post Dobbs"
	<b>Tom McClusky (Invited)</b> Director of Government Affairs CatholicVote
	Connor Semelsberger
	Government Relations Manager The Heritage Foundation

This panel discussion will provide an overview of abortion post-*Dobbs*. There has been a lot of confusion after the *Dobbs* decision, and we want to help staff better understand the lay of the land when it comes to the issues surrounding life.

3:15 – 4:15 p.m.	Session III: How the House and Senate Really Work
	<b>Clint Brown</b> Vice President, Government Relations The Heritage Foundation
	Aaron Calkins Chief of Staff Rep. Eric Burlison
	This panel will provide a nuts-and-bolts overview of the House and Senate floor and committee procedure. Attendees will learn how the House and Senate operate and about their similarities and differences.
4:15 – 4:30 p.m.	Break
	Move into rooms
4:30 – 5:30 p.m.	Session IV: Emerging Issue: "The Importance of Congressional Oversight"
	<b>Roman Jankowski</b> Senior Investigative Counsel, Oversight Project, Government Relations The Heritage Foundation
	Roman Jankowski is part of the Heritage Foundation Oversight team. As such he will talk about the importance of Congressional oversight and provide an overview of how committees conduct the oversight process.
5:30 – 6:30 p.m.	Interactive Team Project Breakout Activity
	At this breakout session, the teams will debate and vote on presenters.
6:30 – 7 p.m.	Reception
7:00 – 8:30 p.m.	Dinner and Session V: Why We Fight for Our Principles
	<b>Arthur Milikh</b> Executive Director Claremont Institute Center for the American Way of Life
	During this dinner session, we will discuss Founding principles and the roots of conservative philosophy. The purpose is to provide attendees with a framework for how to think through and approach challenges facing the American public.
Friday, October 13	
8:30 – 9:30 a.m.	Breakfast and Breakout Session for Interactive Team Project
	In this breakout session the teams will work on messaging.
9:30 – 10:45 a.m.	Session VI: Leadership Skills

	<b>JV Venable</b> Senior Research Fellow, Defense Policy, Center for National Defense The Heritage Foundation
	This session will focus on leadership and unification. As the former Commander of the Air Force's Thunderbirds, JV Venable will impart lessons on leadership and how to create a unified and effective team.
10:45 – 11 a.m.	Break
	Check out of rooms
11:00 a.m. – 12 p.m.	Session VII: Emerging Issue: "Deciphering the Federal Budget Process"
	<b>Richard Stern</b> Director, Grover M. Hermann Center for the Federal Budget The Heritage Foundation
	Richard Stern will provide a policy overview on budget and spending. With the fiscal issues looming throughout 2024, this speaker will focus on providing the basics of fiscal policy (Appropriations, Budgeting, Reconciliation, etc.) and an overview of the current budgetary landscape.
12:15 – 1:30 p.m.	Lunch and Session VIII: Next Steps
	The lunch will be an informal discussion between the organizers and the attendees about their career goals with feedback and lessons from Heritage staff. Dani Doane, Richard Stern, and Clint Brown all have worked on Capitol Hill so they will provide their knowledge and experience to the conversation.
1:30 – 2 p.m.	Team Project Presentations
1.30 – 2 p.m.	During this final session, teams will present.
2:30 p.m.	During this mar session, teams will present. Depart from Omni Richmond Hotel
2.50 p.m.	Depart nom Omni Alemond Hotel

#### **Question #4**

House attendees were invited to the conference as they are rising policy leaders on Capitol Hill.

Invitation List Attached.

Anderson	Jacquline	jacquline.anderson@mail.house.gov	Rep. Larry Bucshon	Legislative Assistant
Angelos	Abigail	abigail.angelos@mail.house.gov	Rep. Ralph Norman	Scheduler
Anthony	Rey	Rey.Anthony@Mail.house.gov	Rep. Carlos Giménez	Communications Director; Foreign Policy Advisor
Audi	Dylan	dylan.audi@mail.house.gov	Rep. Ben Cline	Legislative Correspondent
Ball	Courtney	courtney.sosnowski@mail.house.gov	Rep. Bob Good	Senior Legislative Assistant
Barbaccia	James	james.barbaccia@mail.house.gov	Rep. Scott Perry	Legaslative Assistant
Blackwell	Jordan	jordan.blackwell@mail.house.gov	Rep. Ann Wagner	Legislative Correspondent
Boccarossa	Nate	nate boccarossa@mail.house.gov	Rep. Monica De La Cruz	Press Assistant
Boyd	Caroline	caroline.boyd@mail.house.gov	Rep. Eric Burlison	Legislative Correspondent
Brown	David	david.brown4@mail.house.gov	Rep. Eric Burlison	Scheduler
Buening	Molly	molly.buening@mail.house.gov	Rep. Greg Pence	Legislative Assistant
Burleson	Marisa	marisa.burleson@mail.house.gov	Rep. Kevin Hern/RSC	Director of Operations and Member Services
Butler	Annie	annie butler@mail house gov	Rep. Ralph Norman	Press Secretary
Callis	Kaleigh	kaleigh.callis@mail.house.gov	Rep. Blaine Luetkemeyer	Legislative Assistant
Castillo	John	john.castillo@mail.house.gov	Rep. Thomas Kean	Legislative Assistant
Christensen	Elbia	elbia.christensen@mail.house.gov	Rep. Russ Fulcher	Scheduler
Coberly	Karinne	Karinne.coberly@mail.house.gov	Rep. Kevin Hern	Scheduler
Cooke	Hannah	hannah.cooke@mail.house.gov	Rep. Virginia Foxx	Scheduler
Copelan	George	george.copelan@mail.house.gov	Rep. Virginia Foxx	Legaslative Correspondent
Couglin	Savannah	savannah.coughlin@mail.house.gov	Rep. Doug LaMalfa	Scheduler
Cousins	Weldon	weldon.cousins@mail.house.gov	Rep. Cliff Bentz	Legaslative Assistant
Daily	Marjorie	marjorie daily@mail.house.gov	Rep. Harriet Hageman	Director of Operations
Davis	James	james.davis2@mail.house.gov	Rep. Ted Lieu	Senior Member Service Advisor
Dawson	Madeline	madeline.dawson@mail.house.gov	Rep. Byron Donalds	Director of Operations
Deperalta	Jacob	jacob.deperalta@mail.house.gov	Rep. Maria Salazar	Policy Analyst
Drummy	Erin	erin.drummy@mail.house.gov	Rep. Andy Ogles	Scheduler
Duglin	Matthew	matthew.duglin@mail.house.gov	Rep. Don Bacon	Legaslative Assistant
Eibert	Peter	Peter.Eibert@mail.house.gov	Rep. Dan Meuser	Legaslative Correspondent
Elagamy	Laila	laila.elagamy@mail.house.gov	Rep. Clay Higgins	Press and Staff Assistant
Emelie	Englehart	Emelie.Englehart@mail.house.gov	Rep. Rick Crawford	Military Legaslative Assistant
Esteban	Alec	alec.esteban@mail.house.gov	Rep. Doug Lamborn	Legislative Assistant
Evans	Shannon	shannon.evans@mail.house.gov	Rep. Patrick McHenry	Staff Assistant
Fitzgerald	Timothy	Timothy.Fitzgerald@mail.house.gov	Rep. Glenn Thompson	Member Services and Coalitions Coordinator
Fleming	James	james.fleming@mail.house.gov	Rep. Claudia Tenney	Legaslative Correspondent
Fredriksson	Molly	molly fredricksson@mail.house.gov	Rep. Russ Fulcher	Legislative Correspondent
Fricks	Lauren	lauren.fricks@mail.house.gov	Rep. Glen Grothman	Legislative Correspondent
Gonzalez	hsol	josh.gonzalez@mail.house.gov	Rep. Maria Salazar	Press Secretary
Graham	Lauren	lauren.graham@mail.house.gov	Rep. Josh Brecheen	Legislative Correspondent
Gross	Stephanie	stephanie.gross@mail.house.gov	Rep. Ken Buck	Staff / Press Assistant
Harold	Michelle	michelle.harold@mail.house.gov	Rep. Bill Huizenga	Scheduler
Hazelbacker	Nicky	nicky.hazelbaker@mail.house.gov	Rep. Pete Stauber	Legaslative Correspondent
Hefner	Jonathan	jonathan.hefner@mail.house.gov	Rep. Steve Scalise	Legislative Assistant
Heitman	Evan	Evan.Heitman@mail.house.gov	Rep. Chris Smith	Legaslative Correspondent

Herrea	Patrick	patrick.herrera@mail.house.gov	Rep. Keith Self	Legaslative Correspondent
Herrington	Lucy	lucy.herrington@mail.house.gov	Rep. Ken Buck	Director of Scheduling
Hibben	Ally	ally hibben@mail.house.gov	Rep. Cliff Bentz	Deputy Chief of Staff
Higgins	Jane	Jane.higgins@mail.house.gov	Rep. Bryan Steil	Scheduler
Holden	Bethany	bethany.holden@mail.house.gov	Rep. Mike Gallagher	Press Assistant
Horn	Allyson	allyson.horn@mail.house.gov	Rep. Michael Burgess	Staff Assistant
Hudson	Andrew	andrew.hudson@mail.house.gov	Rep. Mike Flood	Special Assistant
Jackson	Madeline	madeline.jackson@mail.house.gov	House Subcommittee on Over Policy Analyst	Policy Analyst
Jackson	Noah	noah jackson@mail.house.gov	Rep. Bob Latta	Clerk
Jahreis	Hannah	hannah.jahreis@mail.house.gov	Rep. Nicholas Langworthy	Director of Operations
Jewell	Ashley	ashley.jewell@mail.house.gov	Rep. Jim Banks	Legislative Correspondent
Jogerst	Kevin	kevin.jogerst@mail.house.gov	Rep. Scott Franklin	Legislative Aide
Johnson	Mathew	mathew.johnson@mail.house.gov	Rep. Mike Carey	Director of Operations
Johnston	Ross	ross.johnston@mail.house.gov	Rep. David Kustoff	Legaslative Correspondent
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#### Thursday, February 22 – Friday, February 23, 2024 Omni Richmond Hotel | Richmond, VA

#### THURSDAY, FEBRUARY 22

8:30 – 9:00 a.m.	<b>Congressional Staff Arrive at Heritage</b> Staff check-in and have breakfast
9:15 a.m.	Bus Departs Heritage
11:00 a.m.	Arrive at Omni Richmond Hotel
11:30 – 11:55 a.m.	<b>Opening Remarks and Overview of Events</b>
	<b>Dani Doane</b> Director, Congressional Relations The Heritage Foundation
12:00 – 1:15 p.m.	Lunch with Session I: Building a Culture of Human Flourishing
	<b>Delano Squires</b> Research Fellow, Richard and Helen DeVos Center for Life, Religion, and Family The Heritage Foundation
	The issue of humans and the family is interwoven into the fabric of every Hill staffer's job. Part of being an effective staffer is to understand the very real affect that Congressional decisions have on everyday Americans as humans and on the family unit. Delano will speak to the importance of Congressional staffers understanding these impacts and striving to ensure whenever possible that decisions promote a culture in which human beings and the family are able to flourish.
1:15 – 2:00 p.m.	Interactive Team Project Overview: "One Idea to Save the World"
	One of the key aspects of being a Hill staffer is to be creative and think strategically. They often must come up with legislative ideas for fixing public policy problems, research them, and then be able to justify them. This project will work on these skills. In this portion we will break the attendees into working groups where they will begin to decide which of the ideas have merit and choose "team leads."
2:00 – 3:15 p.m.	Session II: Emerging Issue: "Abortion Post Dobbs"
	<b>Connor Semelsberger</b> Government Relations Manager The Heritage Foundation

	Connor Semelsberger will provide an overview of abortion post-Dobbs. There has
	been a lot of confusion after the <i>Dobbs</i> decision, and we want to help junior staff better understand the lay of the land when it comes to the issues surrounding life.
3:15 – 4:15 p.m.	Session III: How the House and Senate Really Work
	<b>Clint Brown</b> Vice President, Government Relations The Heritage Foundation
	<b>Aaron Calkins</b> Chief of Staff Rep. Eric Burlison
	This panel will provide a nuts-and-bolts overview of the House and Senate floor and committee procedure. Attendees will learn how the House and Senate operate and about their similarities and differences.
4:15 – 4:30 p.m.	Break
	Move into rooms
4:30 – 5:30 p.m.	Session IV: Emerging Issue: "The Importance of Congressional Oversight"
	<b>Roman Jankowski</b> Senior Investigative Counsel, Oversight Project, Government Relations The Heritage Foundation
	Roman Jankowski is part of the Heritage Foundation Oversight team. As such he will talk about the importance of Congressional oversight and provide an overview of how committees conduct the oversight process.
5:30 – 6:30 p.m.	Breakout Activity: "One Idea to Save the World"
	At this breakout session, the teams will debate and vote on which idea they want to do their presentation on. They will also determine who should be the presenters.
6:30 – 7:00 p.m.	Reception
7:00 – 8:30 p.m.	Dinner and Session V: Why We Fight for Our Principles
91	<b>Arthur Milikh</b> Executive Director Claremont Institute Center for the American Way of Life
	During this dinner session, we will discuss Founding principles and the roots of conservative philosophy. The purpose is to provide attendees with a framework

conservative philosophy. The purpose is to provide attendees with a framework for how to think through and approach challenges facing the American public.

#### FRIDAY, FEBRUARY 23

8:30 – 9:30 a.m.	Breakfast and Breakout Session for "One Idea to Save the World"
	In this breakout session the teams will work on their individual presentations. They have to develop a winning argument for why their idea to change the world is the best and work to create 5 minute presentations.
9:30 – 10:45 a.m.	Session VI: Leadership Skills
	<b>JV Venable</b> Senior Research Fellow, Defense Policy, Center for National Defense The Heritage Foundation
	This session will focus on leadership and unification. As the former Commander of the Air Force's Thunderbirds, JV Venable will impart lessons on leadership and how to create a unified and effective team.
10:45 – 11 a.m.	Break
	Check out of rooms
11:00 a.m. – 12 p.m.	Session VII: Emerging Issue: "Deciphering the Federal Budget Process"
	<b>Richard Stern</b> Director, Grover M. Hermann Center for the Federal Budget The Heritage Foundation
	Richard Stern will provide a policy overview on budget and spending. With the fiscal issues looming throughout 2023 and into 2024, this speaker will focus on providing the basics of fiscal policy (Appropriations, Budgeting, Reconciliation, etc.) and an overview of the current budgetary landscape.
12:15 – 1:30 p.m.	Lunch and Session VIII: Next Steps
	The lunch will be an informal discussion between the organizers and the attendees about their career goals with feedback and lessons from Heritage staff. Dani Doane, Richard Stern, and Clint Brown all have worked on Capitol Hill so they will provide their knowledge and experience to the conversation.
1:30 – 2:00 p.m.	Team Project Presentations
	During this final session, the teams will have five minutes to present their ideas. Then the organizers will vote on the winner.
2:30 p.m.	Depart from Omni Richmond Hotel