# COMMITTEE ON ETHICS

| EMPLOYER | POST-TRAVEL | DISCLOSURE | EODM DO | iginal Amendmen |
|----------|-------------|------------|---------|-----------------|
| EMPLOYER | POSI-IRAVEI | DISCLOSURE | FORM -  | Street          |

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

| N   | OTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to   |
|-----|--|
| 10  | SU.S.C. § 1001.  |
| 1.  | Name of Traveler: Driana Connolly  |
| 2.  | a. Name of Accompanying Relative: None   |
|     | b. Relationship to Traveler:  Spouse  Child  Other (specify):  |
| 3.  | a. Dates: Departure: Feb 7, 2029 Return: Feb 9, 2024   |
|     | b. Dates at Personal Expense, if any:  |
| 4.  | Departure City: DC Destination: Cambrid & MD Return City: DC   |
| 5.  | Sponsor(s), Who Paid for the Trip: Congressional Institute   |
| 6.  | Describe Meetings and Events Attended: Informational Sessions + briefings  |
|     | addressing legislative trommunications best practicers   |
| 7.  | Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:   |
|     | a. a completed Sponsor Post-Travel Disclosure Form;  |
|     | b. The Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);  |
|     | c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; and   |
|     | d. The letter from the Committee on Ethics approving my participation on this trip.  |
| 8.  | a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.  |
|     | b. If not, explain: I didn't end up needing the  |
|     | provided transportation  |
| [ c | ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.   |
|     | $\mathcal{M}$  |
| Sig | nature of Traveler: Buans Onnolly Date: 229/24   |
|     | athorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel</i> in including the state of the expenses listed on the attached <i>Sponsor Post-Travel</i> in the employee is using public office for private gain. |
| Va  | me of Supervising Member: Ken Dusty Johnson Date: 2 29 24  |
| ig  | nature of Supervising Member:  |



#### SPONSOR POST-TRAVEL DISCLOSURE FORM

| _ | the sections | And the second second |
|---|--------------|-----------------------|
|   | Original     | <b>Amendment</b>      |

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Congressional Institute Sponsor(s) who paid or provided in-kind support for the trip: Travel Destination(s): Cambridge, MD Date of Departure: February 7, 2024 Date of Return: February 9, 2024 Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Transportation Total Lodging Total Meal Total Other Expenses Expenses Expenses Expenses (dollar amount per item and description) Traveler n/a \$371.54 \$186.21 \$569.37 - Room Rental Accompanying n/a n/a n/a n/a Family Member All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Brude & Buller Signature: February 15, 2024 Date: Name: Brenda Becker Chair Organization: Congressional Institute ■ I am an officer of the above-named organization. Signify statement is true by checking box. Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Email: amym@conginst.org

Telephone: 703-837-8812

#### TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or <a href="mailto:travel.requests@mail.house.gov">travel.requests@mail.house.gov</a>.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

| Name of Traveler: Briana Connolly  |
|--|
| NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.  |
| I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.  |
| Signature: Mara Canolly  |
| Name of Signatory (if other than traveler):  |
| For Staff (name of employing Member or Committee): Rep. Dusty Johnson, Republican Main Street Caucus   |
| Office Address: Longworth 1714   |
| Telephone Number: 202-805-2180   |
| Email Address of Contact Person: briana.connolly@mail.house.gov  |
| Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date. |
| NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.   |

**KEEP A COPY OF THIS FORM.** Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: <a href="mailto:travel.requests@mail.house.gov">travel.requests@mail.house.gov</a>.

# COMMITTEE ON ETHICS

#### TRAVELER FORM

| 1.   | Name of Traveler: Briana Connolly   |
|------|---|
| 2.   | Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute  |
|      | City and State OR Foreign Country of Travel: Cambridge, MD  |
| 4.   | a. Date of Departure: Feb 7, 2024  Date of Return: Feb 9, 2024  |
|      | b. Yes No Will you be extending the trip at your personal expense?  |
|      | If yes, list dates at personal expense:   |
| 5.   | a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:  |
|      | (1) Name of Accompanying Family Member:   |
|      | (2) Relationship to Traveler:   Spouse   Child   Other (specify):   |
|      | (3) Yes No Accompanying Family Member is at least 18 years of age?  |
|      | a. Yes \(\bigcap\) No \(\bigcap\) Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  |
|      | b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:  |
|      |   |
|      | Yes No Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.  NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.   |
|      | and the participating.  |
| 0.   | Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.   |
|      | As a policy director, I will have the opportunity to connect with other congressional staff and learn   |
|      | about public policy issues and best practices.  |
|      |   |
| 9.   | Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?   |
| 10.  | For staff travelers, to be completed by your employing Member:  |
|      | ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL   |
| rav  | ereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my ext supervision, to accept expenses for the trip described in this request. I have determined that the above-described rel is in connection with my employee's official duties and that acceptance of these expenses will not create the earance that the employee is using public office for private gain. |
| orgi | nature of Employing Member:   |

#### PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics. house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

| fu       | ture trips. Signatures must comply with section 104(bb) of the Travel Regulations.  |
|----------|---|
| 1.       | Sponsor who will be paying for the trip:  |
|          | Congressional Institute   |
| 2.       | I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.   |
| 3.       | Check only one. I represent that:   |
|          | a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; OR   |
|          | b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; OR   |
|          | c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.                               |
|          | If "c" is checked, list the names of the additional sponsors:   |
|          | Provide names and titles of <b>ALL</b> House Members <i>and</i> employees you are inviting. <b>For each House invitee, provide an explanation of why the individual was invited</b> (include additional pages if necessary):  See addendum & attached invitation list |
| 5.<br>6. | Yes No Is travel being offered to an accompanying family member of the House invitee(s)?  Date of Departure: February 7, 2024  Date of Return: February 9, 2024   |
| 7.       | a. City of departure: Washington, DC  |
|          | b. Destination(s): Cambridge, MD  |
|          | c. City of return: Washington, DC   |
| 8.       | Check only one. I represent that  |
|          | a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; OR  |
|          | <ul> <li>b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; OR</li> <li>c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance</li> </ul>                 |

| 9.  | Check only one of the following. a. ■ I checked 8(a) or (b) above; OR  |     |
|-----|--|-----|
|     | b. I checked 8(c) above but am not offering any lodging; OR  |     |
|     | c. I checked 8(c) above and am offering lodging and meals for one night; OR  |     |
|     | d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted.   |     |
|     |  |     |
| 10  | Attached is a detailed agende of the activities House in its activities in its activ |     |
|     | Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box.</i>   |     |
| 11. | Check only one of the following.  a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or   |     |
|     | employees on any segment of the trip. Signify the statement is true by clicking the box; OR  |     |
|     | b. Not Applicable. Trip sponsor is a U.S. institution of higher education.   |     |
| 12. | For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip:  See addendum   |     |
|     |  |     |
| 12  | Anguage parts a good by Anguage and by Anguage and a Co  | _   |
| 13. | Answer parts a and b. Answer part c if necessary:  |     |
|     | a. Mode of travel: Air Rail Bus Car Other (specify:  | 1   |
|     | b. Class of travel: Coach Business First Charter Other (specify:   | 1   |
|     | c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:   |     |
|     |  | -   |
| 14. | I represent that the expenditures related to local area travel during the trip will be unrelated to personal   | -   |
|     | or recreational activities of the invitee(s). Signify that the statement is true by checking box.  |     |
| 15. | Check only one. I represent that either:   |     |
|     | a. The trip involves an event that is arranged or organized <i>without regard</i> to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; <b>OR</b>   |     |
|     |  |     |
|     | b. The trip involves events that are arranged specifically <i>with regard</i> to congressional participation. If "b" is checked:   |     |
|     | 1) Detail the cost <i>per day</i> of meals (approximate cost may be provided):  Day 1- \$68 Day 2- \$02 Day 2- \$02  |     |
|     | Day 1- \$68, Day 2 - \$92, Day 3 - \$23  |     |
|     | 2) Provide the reason for selecting the location of the event or trip:  Belative proximity to DC and care situate by the selection of the event or trip:   | 100 |
|     | relative proximity to DC and capacity to nandle a large event  |     |
| 16. | Name, nightly cost, and reasons for selecting each hotel or other lodging facility:  | 83  |
|     | HVatt Regency Checanooko Pov   |     |
|     | Reason(s) for Selecting: proximity to DC, availability, security & facility size \$159 +taxes  |     |
|     | Hotel Name: City: Cost Per Night:  |     |
|     | Reason(s) for Selecting:   |     |
|     | Hotel Name: City: Cost Per Night:  |     |
|     | Reason(s) for Selecting:   |     |

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

## 18. Total Expenses for each Participant:

| ☐ Actual Amounts ☐ Good Faith Estimates  | Total <b>Transportation</b> Expenses per Participant | Total <b>Lodging</b> Expenses per Participant | Total Meal Expenses<br>per Participant |
|--|--|---|--|
| For each Member,<br>Officer, or Employee | \$107  | \$348   | \$183                                  |
| For each Accompanying Family Member      | \$107  | n/a   | \$183                                  |

|  | Other Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|--|---|--|
| For each Member,<br>Officer, or Employee | \$680                                   | Room Rental  |
| For each Accompanying<br>Family Member   | \$680                                   | Room Rental  |

#### 19. Checkonly one:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

## 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

| Signature: Brude & Bulle                               | Date: 12-14-2023        |   |
|--|-------------------------|---|
| Name: Brenda Becker                                    | Title: Chair            |   |
| Organization: Congressional Institute                  | Title:                  | - |
| Address: 1700 Diagonal Road #300, Alexandria, VA 22314 |                         | _ |
| Email: amym@conginst.org                               | Telephone: 703-837-8812 | - |

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

# PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics. house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

| fu | ture trips. Signatures must comply with section 104(bb) of the Travel Regulations.  |
|----|---|
| 1. |   |
|    | Congressional Institute   |
| 2. | I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent <i>Signify that the statement is true by checking box</i> .  |
| 3. | Check only one. I represent that:   |
|    | a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; <b>OR</b>  |
|    | b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; <b>OR</b>  |
|    | c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.                                       |
|    | If "c" is checked, list the names of the additional sponsors:   |
|    | - Pontono.  |
| 4. | Provide names and titles of <b>ALL</b> House Members <i>and</i> employees you are inviting. <b>For each House invitee</b> , <b>provide an explanation of why the individual was invited</b> (include additional pages if necessary):  See addendum & attached invitation list |
| 5. | Yes No Is travel being offered to an accompanying family member of the House invitee(s)?  |
| 5. | Date of Departure: Date of Return. February 9, 2024   |
| 7. | a. City of departure: Washington, DC  |
|    | b. Destination(s): Cambridge, MD  |
|    | c. City of return: Washington, DC   |
|    | Check only one. I represent that  |
|    | a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; OR  |
|    |   |
|    | b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; OR   |
|    | c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in all   |
|    | at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.   |

| 9.  | <ul> <li>Check only one of the following.</li> <li>a. I checked 8(a) or (b) above; OR</li> <li>b. I checked 8(c) above but am not offering any lodging; OR</li> <li>c. I checked 8(c) above and am offering lodging and meals for one night; OR</li> <li>d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted.</li> </ul>   | W |
|-----|--|---|
| 10  |  |   |
| 11  | hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box.</i> Check only one of the following.  |   |
| 11  | a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or   |   |
|     | employees on any segment of the trip. Signify the statement is true by clicking the box; OR  |   |
|     | b. Not Applicable. Trip sponsor is a U.S. institution of higher education.   |   |
| 12. | For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip:  See addendum   |   |
| 13. | Answer parts a and b. Answer part c if necessary:  a. Mode of travel: Air  Rail Bus Car Other (specify:  b. Class of travel: Coach Business First Charter Other (specify:  c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:  |   |
| 14. | I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box.   |   |
| 15. | <ul> <li>Check only one. I represent that either:</li> <li>a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR</li> <li>b. The trip involves events that are arranged specifically with regard to congressional participation. If "b" is checked:</li> <li>1) Detail the cost per day of meals (approximate cost may be provided): Day 1- \$68, Day 2 - \$92, Day 3 - \$23</li> </ul> |   |
|     | 2) Provide the reason for selecting the location of the event or trip:  Relative proximity to DC and capacity to handle a large event  | _ |
|     | Name, nightly cost, and reasons for selecting each hotel or other lodging facility:  Hotel Name: Hyatt Regency Chesapeake Bay  City: Cambridge, MD  Cost Per Night: \$159 +taxes   | _ |
|     | Reason(s) for Selecting: proximity to DC, availability, security & facility size   | _ |
|     | Hotel Name: City: Cost Per Night:  |   |
|     | Reason(s) for Selecting:   |   |
|     | Hotel Name:         City:         Cost Per Night:            Reason(s) for Selecting:  | - |

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

# 18. Total Expenses for each Participant:

| ☐ Actual Amounts ☐ Good Faith Estimates  | Total <b>Transportation</b> Expenses per Participant | Total <b>Lodging</b> Expenses per Participant | Total Meal Expenses per Participant |
|--|--|---|-------------------------------------|
| For each Member,<br>Officer, or Employee | \$107  | \$348   | \$183                               |
| For each Accompanying Family Member      | \$107  | n/a   | \$183                               |

|  | Other Expenses<br>(dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|--|--|--|
| For each Member,<br>Officer, or Employee | \$680                                      | Room Rental  |
| For each Accompanying Family Member      | \$680                                      | Room Rental  |

| 19. | Chec | koni | ly one: |
|-----|------|------|---------|
|     |      |      |         |

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

# 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

| Signature: / Shuda O) / Helle                          | Date: 12-14-2023        |
|--|-------------------------|
| Name: Brenda Becker                                    | Title: Chair            |
| Organization: Congressional Institute                  | Title:                  |
| Address: 1700 Diagonal Road #300, Alexandria, VA 22314 |                         |
| Email: amym@conginst.org                               | Telephone: 703-837-8812 |

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi *Chairman* Susan Wild, Pennsylvania *Ranking Member* 

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



# U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> Keelie Broom Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

February 7, 2024

Ms. Briana Connolly Office of the Honorable Dusty Johnson 1714 Longworth House Office Building Washington, DC 20515

Dear Ms. Connolly:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for February 7 to 9, 2024, sponsored by Congressional Institute.

Committee travel regulations require that you submit your complete pre-trip approval request to the Committee at least 30 days before the commencement of the trip or it will not be granted. Despite your failure to do so in this instance, we are approving your current request. However, any future requests must adhere to the 30-day requirement or they will be denied.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest Chairman Susan Wild Ranking Member

MG/SW:mc

# PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored conference focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this conference is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communications staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This conference is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

# Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) does not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$680.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Registration: Legislative & Communications Directors Conference (February 7-9, 2024)

Date: December 13, 2023 at 5:25 PM

To: amym@conginst.org



# YOU'RE INVITED

# ENGAGE | EDUCATE | EQUIP

2024 Legislative and Communications Directors Conference

Wednesday, February 7, 2024 to Friday, February 9, 2024

Hyatt Regency Chesapeake Bay - Cambridge, MD

**RESERVE MY SPOT** 

Email Address: \*/email/\*

# If you are unable to attend, please use the following link to <u>decline this invitation</u>.

## **DOWNLOAD ETHICS FORMS**

#### Due: Monday, January 8, 2024

Instructions: Complete the first two pages of the travel form and email to travel.requests@mail.house.gov
If you think there is even a possibility you will attend, file your travel pre-authorization with Ethics.

You may always withdraw your paperwork.

Add these important dates to your calendar:

<u>Pre-Travel Ethics Filing Deadline (1/8/24)</u>

<u>Legislative and Communications Directors Conference (2/7-2/9/24)</u>

<u>Post-Travel Filing Deadline (2/26/24)</u>

Please contact Amy Hinderliter with questions or call the Congressional Institute at 703-837-8812.



If you are not the correct contact for this office, please reply to this **email** with the updated contact information instead of **unsubscribing**. We will correct our records and remove your email address from the list.

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# CONGRESSIONALINSTITUTE

# 2024 LEGISLATIVE AND COMMUNICATIONS DIRECTORS CONFERENCE Engage | Educate | Equip

# DRAFT AGENDA

# WEDNESDAY, FEBRUARY 7

Hotel check-in is at 4:00 pm. Attendees may store luggage with the bellman upon arrival if your guest room is not available.

BUSES DEPART FROM THE HILL

Boxed lunches will be available.

12:00 - 7:00pm

NAMETAG PICKUP

Hyatt Regency Chesapeake Bay 100 Heron Blvd. at Route 50, Cambridge, MD 21613

RESOURCES & TOOLS FAIR

Want to learn how to take an awesome pic of your boss on an iPhone? Want to learn who in the think-tank world can answer your biggest policy questions? Need to set up an

Want to learn how to take an awesome pic of your boss on an iPhone? Want to learn who in the think-tank world can answer your biggest policy questions? Need to set up an effective YouTube channel? Want to speak with committee and leadership staff about advancing your Member's biggest legislative priority? Or just want a snack to give you an energy boost? Drop by our skills development fair!

3:00 - 3:15pm **KICK-OFF & WELCOME** 

Kelle Strickland, Congressional Institute

3:15 - 4:15pm CAN'T POLICY & COMMS SHOPS JUST GET ALONG?...

Will Dunham, Brownstein, Hyatt, Farber and Schreck

Matt Sparks, SPARKS

4:15 - 5:15pm A FORMER LD & CD ADDRESS QUESTIONS LIKE:

"WHAT DOES MY CHIEF DO ALL DAY?"

Moderator: Kelle Strickland, Congressional Institute

A. Brooke Bennett, Former Legislative Director and Current Chief of Staff Lee Lonsberry, Former Communications Director and Current Chief of Staff

6:30 – 7:00pm **RECEPTION** 

7:00 – 8:30pm DINNER & DISCUSSION

TBD

# THURSDAY, FEBRUARY 8

8:00 - 9:00am **BREAKFAST** 

9:00 - 10:00am SLEUTHING →: OVERSIGHT IN YOUR DISTRICT AND BEYOND

Moderator: Kelle Strickland, Congressional Institute

Ashley Callen, Office of the Speaker

Austin Hacker, House Oversight Committee Jessica Donlon, House Oversight Committee

Nadgey Louis-Charles, House Judiciary Committee

Luke Zaro, House Judiciary Committee

10:00 - 11:00am **TBD** 

11:00 - 12:00pm COUNTERING THE THREAT OF THE CHINESE

**COMMUNIST PARTY** 

Craig Singleton, Foundation for the Defense of Democracies Jeff Naft, House Permanent Select Committee on Intelligence

12:00 - 1:00pm LUNCH

TBD

1:00 – 1:45pm BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)

1:45 – 3:00pm GETTING SMART & RESPONSIBLE ON ARTIFICIAL INTELLIGENCE:

OPPORTUNITIES, PITFALLS, AND UNKNOWNS

Moderator: Suhail Khan, Microsoft

John Sampson, Technological Change Advocate

Elizabeth Pishny, Google Victoria Jeffries, Meta 3:00 - 4:00pm

BREAKOUTS: ENGAGE | EDUCATE | EQUIP

# EQUIPPING YOUR OFFICE WITH A STRATEGIC COMMUNICATIONS PLAN

Dave Schnittger, Squire Patton Boggs Grace White, Committee on House Administration Christian Martinez, Office of Governor Glenn Youngkin (invited)

# ENGAGING INFLUENCERS & CONSERVATIVE MEDIA

Brent Scher, The Daily Wire Ali Black, House Republican Conference

# DEALING WITH THE ADMINISTRATION DURING A DIVIDED GOVERNMENT

Ben Howard, The Duberstein Group Tim Pataki, CGCN Group Brad Bailey, American Investment Council

#### **EDUCATING ON ETHICS**

Elliot Berke, Berke | Farah LLP

4:00 - 5:00pm

**BREAKOUTS REPEAT** 

6:30 - 7:00pm

RECEPTION

7:00 - 8:30pm

**DINNER & DISCUSSION** 

TBD

# FRIDAY, FEBRUARY 9

Hotel checkout is at 11:00 am. Attendees may store luggage with the bellman if driving. Attendees riding the bus should bring their luggage to the rear of the Choptank Ballroom. Buses will depart from the lower level entrance near the Choptank Ballroom.

8:00 - 9:00am

BREAKFAST

9:00 - 10:00am

# THE LOW DOWN ON THE UPPER CHAMBER: A PERSPECTIVE FROM FORMER SENATE CHIEFS

Moderator: Joe Hack, The Daschle Group Natalie Farr Harrison, Subject Matter Stacy McBride, Husch Blackwell Strategies Brendon Plack, National Football League 10:00 - 11:00am

LEADERSHIP POLICY UPDATE

Moderator: Kelle Strickland, Congressional Institute
TBD, Office of the Speaker

Francis Brooke, Office of the Majority Leader

Ian Foley, Office of the Majority Whip

Jake Vreeberg, House Republican Conference

11:00 - 12:00pm LEADERSHIP COMMUNICATIONS UPDATE

Moderator: Kelle Strickland, Congressional Institute

TBD, Office of the Speaker

Lauren Fine, Office of the Majority Leader Casey Nelson, Office of the Majority Whip Ali Black, House Republican Conference

12:00pm CONFERENCE CONCLUDES

12:15pm BUSES DEPART THE HYATT Conference Center Entrance (Lower Level)

Boxed lunches will be available.

2:15pm BUSES ARRIVE AT THE HILL

Engage | Educate | Equip Cambridge, MD

# LCD2024 - Invited House Staff

| Don<br>Noah | Barber<br>Barger   | Communications Director<br>Legislative Director<br>Deputy Chief of Staff | Office of Rep. Bucshon Office of Rep. Ellzey Office of Rep. Bost |
|-------------|--------------------|--|--|
|             | Barker<br>Barletta | Legislative Director Deputy Chief of Staff                               | Office of Rep. McCormick   |
|             | Barnes             | Legislative Director   | Office of Rep. Biggs   |
|             | Barry              | Deputy Communications Director   | House Committee on Financial Services                            |
|             | Barrjinski         | Legislative Director   | Office of Rep. Crane   |
|             | Bechtol            | Communications Director<br>Floor Assistant                               | Office of Majority Leader Scalise                                |
|             | Beckwith           | Legislative Director   | Office of Rep. James   |
|             | Beley              | Legislative Director   | Office of Rep. Gaetz   |
|             | Bell               | Communications Director  | Office of Rep. Pfluger   |
|             | Bender             | Legislative Director   | Office of Rep. Ciscomani   |
|             | Bennett            | Chief of Staff   | Office of Rep. Hill  |
|             | Berardi            | Senior Adviser and Communications Director                               | Office of Rep. Hageman   |
|             | Bien               | Director of Floor Operation  | Office of Speaker Johnson  |
|             | Bierworth          | Legislative Director   | Office of Rep. Miller-Meeks                                      |
|             | Bill               | Legislative Director   | Office of Rep. Buchanan  |
|             | Bishop             | Legislative Director   | Office of Rep. Carl  |
|             | Black              | Legislative Director   | Office of Rep. Gonzales (TX)                                     |
|             | Black              | Communications Director  | House Republican Conference                                      |
|             | Blevins            | Deputy Chief of Staff/Press Secretary                                    | Office of Rep. Bilirakis   |
|             | Bliamptis          | Legislative Director   | Office of Rep. Flood   |
|             | Bock               | Communications Director  | Office of Rep. Gooden  |
|             | Boland             | Communications Director  | Office of Rep. Wenstrup  |
|             | Boodry             | Legislative Director   | Office of Rep. Waltz   |
|             | Bornstein          | Legislative Director   | Office of Ben, Curtis  |

| Office of Rep. McHenry | Office of Rep. Hinson | Office of Rep. Emmer    | Office of Rep. Yakvm    | House Benublican Conference | Office of Ben Tiffany   | Office of Ben Change De Benezi | Office of Bon Smiles | Office of Ren Jockson | Office of Ben Amodei | Office of Maiority Leader Scalise | House Committee on Ethics | Office of Ben Van Draw     | Office of Box Wellson | Office of Box Moses     | Office of Dec. Weller   | Office of Rep. Weber    | Office of Rep. Obernolte                    | Office of Rep. Gosar | Office of Rep. Norman   | Office of Rep. Gallagher | House Committee on Homeland Security | House Committee on Intelligence | Office of Ben Mooney | Office of Opening Johnson | Office of operated dollingor | Office of Rep. Rustoff  | Office of Rep. D'Esposito | Office of Rep. Pfluger | Office of Rep. McCaul   | Office of Rep. Posey                 |
|------------------------|-----------------------|-------------------------|-------------------------|-----------------------------|-------------------------|--------------------------------|----------------------|-----------------------|----------------------|-----------------------------------|---------------------------|----------------------------|-----------------------|-------------------------|-------------------------|-------------------------|---|----------------------|-------------------------|--------------------------|--------------------------------------|---------------------------------|----------------------|---------------------------|------------------------------|-------------------------|---------------------------|------------------------|-------------------------|--------------------------------------|
| Press Secretary        | Legislative Director  | Communications Director | Communications Director | Rapid Response Director     | Communications Director | Communications Director        | Legislative Director | Legislative Director  | Legislative Director | Policy Director                   | Counsel to the Chair      | Director of Communications | Legislative Director  | Communications Director | Communications Director | Communications Disease. | Collision incaulous Director/Senior Advisor | Legislative Director | Communications Director | Legislative Director     | Communications Director              | Deputy Staff Director           | Legislative Director | General Counsel           | Comminication Discourse      | Commission of the Color | Confinding Director       | Legislative Director   | Communications Director | Deputy Chief of Staff/Communications |
| Bowen                  | Bradley               | Braid                   | Brennan                 | Brennan                     | Briscoe                 | Britt                          | Britton              | Brody                 | Brooke               | Brooke                            | Broom                     | Brown                      | Brown                 | Bryant                  | Buckels                 | Burke                   | Burke                                       | Buffer               |                         | Janna d                  | Byers                                | Calcagni                        | Callas               | Callen                    | Cantrell                     | Capp                    | Carlo                     |                        | Cabol                   | Cecala                               |
| Will                   | Frimppa               | lieresa<br>A - L        | Andrew<br>-             | Francis                     | Caroline                | Aaron                          | Noelle               | Bryan                 | Ken                  | Francis                           | Keelie                    | Ashley                     | Joanna                | Arthur                  | Laynee                  | Robby                   | Rory  | Annie                | Dan                     | <u> </u>                 | Michael                              | Micrael                         | blayne               | Ashley                    | Samantha                     | Matt                    | Clara                     | Emily                  |                         | añ nao                               |

|          | Office of Ben Balderson | Office of Ben Weber   | Office of Ren Garbarino | Office of Ben Kim    | Office of Ren. Aderbolt | Office of Ben Tesko  | Office of Rep. Cloud    | Office of Rep. Steel | Office of Rep. Curtis   | Office of Rep. Comer | Office of Rep. Rogers (AL) | Office of Rep. Lamborn  | House Committee on Oversight and | Government Rejorm | Office of Hep. Lucas   | Office of Majority Leader Scalise | Main Street Caucus | Office of Rep. Amodei   | Office of Rep. De La Cruz | Office of Rep. Dunn     | Office of Rep. Murphy   | Office of Rep. Williams (TX) | Office of Speaker Johnson          | Office of Ben. McClintock | Office of Majority Leader Scalise | Office of Rep. Nehls | Office of Ben Movlan    | Office of Rep. Reschenthaler |
|----------|-------------------------|-----------------------|-------------------------|----------------------|-------------------------|----------------------|-------------------------|----------------------|-------------------------|----------------------|----------------------------|-------------------------|----------------------------------|-------------------|------------------------|-----------------------------------|--------------------|-------------------------|---------------------------|-------------------------|-------------------------|------------------------------|------------------------------------|---------------------------|-----------------------------------|----------------------|-------------------------|------------------------------|
| Director | Communications Director | Deputy Chief of Staff | Communications Director | Legislative Director | Communications Director    | Communications Director | Communications Director          |                   | Conningations Director | Deputy Communications Director    | Policy Director    | Communications Director | Senior Advisor            | Communications Director | Communications Director | Legislative Director         | Deputy Director of Member Services | Communications Director   | Counsel                           | Legislative Director | Communications Director | Legislative Director         |
|          | Chance                  | Christian             | Cianci                  | Cisneros             | Clark                   | Clark                | Clemmons                | Clifford             | Cloch                   | Coffman              | Cole                       | Colley                  | Collins                          | Colonnetta        |                        | Comer                             | Connolly           | Consler                 | Cortez                    | Courtney                | Crane                   | Crane                        | Cress                              | Cressy                    | Crews                             | Curto                | D'avanzo                | D'orazio                     |
|          | Kyle                    | Bill                  | Kristen                 | Alex                 | Carson                  | Annie                | Maggie                  | Ken                  | Adam                    | Sarah                | Carrie                     | Sara Lynn               | Jessica                          | Jack              | Michael                |                                   | Briana             | Erin                    | Josh                      | Leah                    | Alex                    | Katie                        | Brian                              | Jennifer                  | John                              | Michael              | Hannah                  | Mike                         |

| Office of Rep. Hern     | Office of Rep. Yakvm | Office of Rep. Langworthy | Office of Ben Palmer | Office of Sneaker Johnson | Office of Speaker Johnson | Office of Rep. Greene | Office of Rep. Graves (LA) | Office of Rep. Stefanik | Office of Rep. Brecheen | Office of Rep. Self  | House Committee on Budget | Office of Rep. Malliotakis | Republican Governance Group | Office of Ben Tennev       | Office of Rep. McCormick | Office of Rep. Edwards | Office of Rep. Mast  | House Committee on Bules | Office of Rep. Jordan | Office of Rep. Van Duyne | Office of Rep. Fleischmann | Office of Rep. Alford | House Committee on Oversight and | Office of Den Cortex (TV) | Olice of help, carrel (17) | House Republican Conference | Office of Rep. Roy   | Office of Rep. Gallagher |
|-------------------------|----------------------|---------------------------|----------------------|---------------------------|---------------------------|-----------------------|----------------------------|-------------------------|-------------------------|----------------------|---------------------------|----------------------------|-----------------------------|----------------------------|--------------------------|------------------------|----------------------|--------------------------|-----------------------|--------------------------|----------------------------|-----------------------|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------|--------------------------|
| Communications Director | Legislative Director | Communications Director   | Press Secretary      | Director of Media Affairs | Cloakroom Director        | Legislative Director  | Legislative Director       | Legislative Director    | Communications Director | Legislative Director | Deputy Staff Director     | Legislative Director       | Member Services Director    | Director of Communications | Press Secretary          | Legislative Director   | Legislative Director | Policy Director          | Legislative Director  | Legislative Director     | Communications Director    | Legislative Director  | Deputy Staff Director            | Communications Director   |                            | Press Assistant             | Legislative Director | Communications Director  |
| Dabney                  | Dankler              | Davis                     | Dawson               | Day                       | Dayer                     | de Bernardo           | de La Barre                | Deatherage              | Decatur                 | Decker               | Decker                    | Defilippis                 | Delaney                     | Deneen                     | Dershem                  | Dierker                | Dietrich             | Diller                   | Dilley                | Dilworth                 | Doil                       | Dolan                 | Donlon                           | Dowdell                   | Duffin                     |                             | Duncan               | Dunn                     |
| Miranda                 | Mike                 | Grace                     | Норе                 | Corinne                   | Jordan                    | Dom                   | Logan                      | Zach                    | Benjamin                | Brad                 | Paige                     | Michael                    | Regan                       | Meg                        | Darren                   | Ryan                   | Ross                 | Matt                     | Jared                 | Ryan                     | Justin                     | Tom                   | Jessica                          | Emily                     | Rvan                       |                             | <u> </u>             | Jordan                   |

| Katie   | Dwyer       | Legislative Director                       | Office of Ben, Carev                                 |
|---------|-------------|--|--|
| Russell | Dye         | Communications Director                    | House Committee on Indiciary                         |
| Nick    | Dyer        | Communications Director                    | Office of Rep. Greene                                |
| Laura   | Dyer        | Legislative Director                       | Office of Rep. Johnson (OH)                          |
| Brenna  | Elliot      | Floor Assistant                            | Office of Maiority Leader Scalise                    |
| Alex    | Enlow       | Communications Director                    | Office of Rep. Scott                                 |
| Alyssa  | Erdel       | Member Services Director                   | House Republican Conference                          |
| Allie   | Esau        | Legislative Director                       | Office of Rep. Stauber                               |
| Matt    | Esguerra    | Communications Director                    | House Committee on the Judiciary                     |
| Katie   | Everett     | Communications Director                    | Office of Rep. Burdess                               |
| Brian   | Fahey       | Legislative Director                       | Office of Rep. Guthrie                               |
| Mike    | Falencki    | Deputy Staff Director                      | House Committee on Transportation and Infrastructure |
|         | Fallon      | Financial Services Policy Director         | Office of Ben. Emmer                                 |
|         | Fernandez   | Legislative Director                       | Office of Rep. Ogles                                 |
|         | Fields      | Director of Communications/Senior Advisor  | Office of Rep. Donalds                               |
| Jay     | Fields      | Deputy Policy Director                     | Office of Speaker Johnson                            |
|         | Figueredo   | Legislative Director                       | Office of Rep. Bentz                                 |
| Michael | Finan       | Press Secretary                            | Office of Rep. Smith (NJ)                            |
|         | Fine        | Communications Director                    | Office of Majority Leader Scalise                    |
| Peter   | Finocchio   | Director of Communications                 | Office of Rep. Lawler                                |
|         | Fitzpatrick | Legislative Director/Deputy Chief of Staff | Office of Rep. Armstrong                             |
| an<br>: | Foley       | Policy Director                            | Office of Majority Whip Emmer                        |
|         | Fones       | Communications Director                    | House Freedom Caucus                                 |
|         | Fortin      | Legislative Director                       | Office of Rep. Huizenga                              |
|         | Foti        | Communications Director                    | Office of Rep. Gosar                                 |
| Hannah  | Fraher      | Director for House Operations              | Office of Speaker Johnson                            |
| طل      | Freire      | Communications Director                    | House Committee on Ways and Means                    |
| Dylan   | Frost       | Legislative Director                       | Office of Rep. Hill                                  |

| Office of Rep. Feenstra | House Committee on Foreign Affairs | Office of Speaker Johnson | Office of Rep. Pence | Office of Rep. Flood    | Office of Rep. Rogers (KY)                         | Office of Rep, Calvert                 | Office of Rep, González-Colón | Office of Rep. Garbarino | Office of Rep. Garcia | Office of Rep. Harshbarger | Office of Ben Dunn   | Office of Ren Elizav    | Office of Speaker Johnson            | House Committee on Agriculture | Office of Ren Steil  | Office of Ren Harshharder | House Committee on Veterans Affairs | Office of Ben. Klistoff | House Committee on Armed Services | Office of Bep. Wenstrup | Office of Ben, Mast     | Office of Rep Moore (A) | Office of Den Guthric   | Cinca Oracline | House Committee on Judiciary | Office of Rep. Rutherford | Office of Rep. McMorris Rodgers | Office of Rep. Gonzales (TX) |
|-------------------------|------------------------------------|---------------------------|----------------------|-------------------------|--|--|-------------------------------|--------------------------|-----------------------|----------------------------|----------------------|-------------------------|--------------------------------------|--------------------------------|----------------------|---------------------------|-------------------------------------|-------------------------|-----------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|----------------|------------------------------|---------------------------|---------------------------------|------------------------------|
| Communications Director | Deputy Staff Director              | Deputy Chief of Staff     | Legislative Director | Communications Director | Legislative Director and Defense Policy<br>Advisor | Senior Advisor/Communications Director | Legislative Director          | Legislative Director     | Legislative Director  | Communications Director    | Legislative Director | Communications Director | Director of Strategic Communications | Communications Director        | Legislative Director | Legislative Assistant     | Deputy Staff Director               | Legislative Director    | Deputy Staff Director             | Legislative Director    | Communications Director | Communications Director | Communications Director |                | rolicy Director              | Press Secretary           | Legislative Director            | Communications Director      |
| Fuerst                  | ruilerton<br>Ecoto                 | ruitz<br>-                | Furman               | Gage                    | Gage   | Gagnon                                 | Gandia                        | Gannon                   | Gattman               | George                     | Gilbert              | Giffilan                | Gilmartin                            | Goldey                         | Goldfarb             | Gollinger                 | Gonzalez                            | Goodman                 | Gosselin                          | Graeter                 | Graham                  | Green                   | Griffin                 | Grimm          | , c. c. ia C                 | Griner                    | Gruber                          | Gulick                       |
| Billy<br>Laura          | Garrett                            | A separate                | Alldrew              | l aylor                 | Austin   | Jason                                  | Natalia                       | Kevin                    | Jacob                 | Jonathan                   | Sarah                | Scott                   | Chad                                 | Ben                            | David                | Joe                       | Steve                               | Eliana                  | Geoff                             | Luke                    | AnnMarie                | Madison                 | DJ                      | Tyler          | <u>aill 11.</u>              |                           |                                 | Alyssa                       |

|                              | Communications Director Office of Rep. Comer | Deputy Chief of Staff/Communications Office of Rep. Owens Director | Legislative Director Office of Bep. Kean | Communications Director Office of Rep. Simpson |   |                 | Legislative Director Office of Rep. Cole | Director of Communications Office of Rep. Radewagen | Communications Director Office of Rep. Meuser | Legislative Director Office of Rep. Miller | Communications Director House Committee on Transportation and Infrastructure | Legislative Director Office of Ben. Graves (MO) |         | Communications Director Office of Rep. Bice | Legislative Director Office of Rep. Valadao | Legislative Director Office of Rep. Johnson (OH) | Deputy Communications Director for Media Office of Speaker Johnson<br>Relations | Legislative Director Office of Rep. Issa | Legislative Director Office of Rep. Latta | Communications Director Office of Rep. Wittman | Communications Director Office of Rep. Paulina-Luna | Communications Director Office of Rep. Westerman | Legislative Director Office of Rep. Scalise | Legislative Director Office of Rep. Miller (WV) | Legislative Director Office of Rep. Kelly (MS) |
|------------------------------|--|--|--|--|---|-----------------|--|---|---|--|--|---|---------|---|---|--|---|--|---|--|---|--|---|---|--|
| Ashley Gutwein Austin Hacker |  | Emma   | Christopher                              | Lexi   | 0 | William Hampson |  |   |   |  |  | Jonathan Harder                                 | Madison | Wesley                                      |   |  | l aylor Haulsee   | ក  | Emily                                     | ine  |   |  | Holly Hendrix                               | Emily Henn                                      | Abbey  |

| nior Advisor Office of Rep. Waltz      |                      |                                |  | Services Office of Majority Leader Scalise |                       | Office of Ben Banks  |                                     |                           | House Committee on Oversight and | Louise Denibline Conference | Office of Bon Borgman   | Office of Tept Delignar | Office of Par Other | Office of Maiority Leader Spalise | Office of Ren Bosendale | Office of Ben. La Turner | Office of Ben Lal of a | Office of Ben Clyde     | Office of Ben Buchanan  | Office of Rep. Boebert | Office of Rep. Johnson (LA) | Office of Ben Moran  | Office of Rep. McCaul | Office of Ben Tennev | Office of Ren Foxx |       |
|--|----------------------|--------------------------------|--|--|-----------------------|----------------------|-------------------------------------|---------------------------|----------------------------------|-----------------------------|-------------------------|-------------------------|---------------------|-----------------------------------|-------------------------|--------------------------|------------------------|-------------------------|-------------------------|------------------------|-----------------------------|----------------------|-----------------------|----------------------|--------------------|-------|
| Communications Director/Senior Advisor | Legislative Director | Deputy Communications Director | Deputy Chief of Staff/Communications<br>Director | Deputy Director for Member Services        | Senior Policy Advisor | Legislative Director | Chief of Staff/Legislative Director | National Security Adviser | Policy Director                  | Policy Advisor              | Comminications Director | l edislative Director   | Press Sarratan      | Chief of Staff                    | Legislative Director    | Communications Director  | Legislative Director   | Communications Director | Communications Director | Digital Director       | Legislative Director        | Legislative Director | Legislative Director  | Legislative Director | Press Secretary    |       |
| Hewitt                                 | Hicks                | Higdon                         | Higginbotham                                     | Hilkin                                     | ΞÏ                    | Hitchcock            | Hodge                               | Hodges                    | Hoehner                          | Hofmann                     | Hogge                   | Holland                 | Holliday            | Horton                            | Hough                   | Howard                   | Hrinkevich             | Huffman                 | Hulsey                  | Hungerford             | Hurst                       | Hyatt                | Isakowitz             | Iverson              | lves               |       |
| James                                  | Rob                  | Cassie                         | Austin   | Jake                                       | Preston               | James                | Matt                                | Josh                      | Christian                        | Ryan                        | James                   | Peter                   | Peyton              | Brett                             | Babs                    | Michael                  | Mary                   | Madeline                | Taylor                  | Joseph                 | Jay                         | Delayne              | Zachary               | George               | Alex               | Chris |

| Mariorie         | 200,700    |   |  |
|------------------|------------|---|--|
|                  | , dather . | Communications Director                         | Office of Rep. Good                    |
| -00e             | Jackson    | Deputy Chief of Staff/ Communications Director  | Office of Rep. Buck                    |
| Dean             | Johnson    | Legislative Director                            | Office of Ben Miller (II.)             |
| Dylan            | Jones      | Comminications Director                         | Office of Dear Deac                    |
| Elizabeth-Burton | Jones      | Communications Disostor                         | Office of new Mail of Mail of          |
| Amv              |            |   | Office of Rep. Miller-ineeks           |
| fund.            | ooles      | Deputy Director of Education and Senior Counsel | House Committee on Education and Labor |
| Molly            | Joseph     | Legislative Director                            | Office of Rep. Wagner                  |
| Elizabeth        | Joseph     | Policy Director                                 | Office of Rep. Guest                   |
| Zach             | Kahler     | Communications Director                         | Office of Beo. Crane                   |
| Benjamin         | Keeler     | Communications Director                         | Office of Bep. Johnson (OH)            |
| Elliott          | Kelley     | Communications Director                         | Office of Rep. Duncan                  |
| Ryan             | Keliy      | Communications Director                         | Office of Rep. Mooney                  |
| John             | Kennedy    | Communications Director                         | Office of Rep. Massie                  |
| Brian            | Kennedy    | Policy Director                                 | House Committee on Homeland Security   |
| Joel             | Keralis    | Legislative Assistant                           | Office of Rep. Smith (NE)              |
| Sam              | Keubler    | Legislative Director                            | Office of Rep. Salazar                 |
| Drew             | Keyes      | Senior Policy Advisor                           | Office of Speaker Johnson              |
| Will             | Kiley      | Communications Director                         | Office of Rep. LaLota                  |
| Maria            | Kim        | Communications Director                         | Office of Rep. Edwards                 |
| Ed               | Kim        | Legislative Director                            | Office of Rep. Moolenaar               |
| Emily            | King       | Director of Member Services                     | House Committee on Energy and          |
| īri.             |            |   | Commerce                               |
|                  | Villiey    | Legislative Director                            | Office of Rep. McClain                 |
| Scott            | Knittle    | Legislative Director                            | Office of Rep. Steube                  |
| Matthew          | Knoedler   | Press Secretary                                 | Office of Rep. Kelly (PA)              |
| Kevin            | Knoth      | Communications Director                         | Office of Rep. Reschenthaler           |
| ВЈ               | Koohmaraie | Counsel   | Office of Majority Leader Scalise      |
| Caleb            | Kostreva   | Legislative Director                            | Office of Rep. Mills                   |

| Office of Rep. Arrington | Office of Rep. Molinaro | Office of Rep. Bacon | Office of Rep. Rose  | Office of Rep. Johnson (SD) | Office of Rep. Jackson  | Office of Rep. Duncan        | Office of Speaker Johnson   | Office of Rep. Timmons | Office of Rep. LaMalfa                        | Office of Rep. Cline    | House Committee on Rules | Office of Speaker Johnson | Office of Rep. Moran    | Office of Rep. Davidson | Office of Rep. Spartz | Office of Rep. Fitzgerald | Office of Rep. Calvert | Office of Rep. Ciscomani | Office of Rep. Lettow | Office of Rep. Fulcher            | Office of Rep. Johnson (SD) | Office of Rep. Owens | House Committee on the Judiciary | Office of Rep. Schweikert | Office of Rep. Steil    | Office of Rep. Finstad  | Office of Rep. González-Colón |
|--------------------------|-------------------------|----------------------|----------------------|-----------------------------|-------------------------|------------------------------|-----------------------------|------------------------|---|-------------------------|--------------------------|---------------------------|-------------------------|-------------------------|-----------------------|---------------------------|------------------------|--------------------------|-----------------------|-----------------------------------|-----------------------------|----------------------|----------------------------------|---------------------------|-------------------------|-------------------------|-------------------------------|
| Communications Director  | Communications Director | Legislative Director | Legislative Director | Press Secretary             | Communications Director | Senior Legislative Assistant | Member Services Coordinator | Legislative Director   | Communications Director/Legislative Assistant | Communications Director | Digital Director         | Press Secretary           | Communications Director | Communications Director | Legislative Director  | Communications Director   | Legislative Director   | Communications Director  | Legislative Director  | Communications Director (Interim) | Legislative Director        | Chief of Staff       | Deputy Communications Director   | Communications Director   | Communications Director | Communications Director | Communications Director       |
| Kovach                   | Kranz                   | Kratz                | Kroitor              | Kurtz                       | Lair                    | Lane                         | Lanning                     | Larson                 | Lavy  | Law                     | Lawfor                   | Lawson                    | Lee                     | Leppert                 | Lerner                | Liegel                    | Lincoln                | Lindgren                 | Linhares              | Lloyd                             | Lloyd                       | Lonsberry            | Louis-Charles                    | Lovell                    | Ludick                  | Luepke                  | Luna                          |
| Ron                      | Dan                     | Jeff                 | Jason                | Kristen                     | Kate                    | Will                         | John                        | Aaron                  | Alexandra                                     | Charlotte               | Grant                    | Athina                    | MaryAsa                 | Andrew                  | Sean                  | Kelli                     | Jack                   | Paige                    | Lindsay               | Marisa                            | Elizabeth                   | Гее                  | Nadgey                           | Hunter                    | Chavonne                | Jenny                   | Linoshka                      |

| Office of Rep. Harris<br>Office of Rep. Valadao<br>Office of Rep. Newhouse | Office of Rep. Bucshon<br>Office of Rep. Hageman | Office of Rep. Roy<br>Office of Rep. Duarte     | Office of Rep. Baird<br>Office of Rep. Cline    | House Committee on Natural Resources | Office of Rep. Higgins | House Committee on Education and Labor House Committee on Articularies | Office of Rep. Brecheen | Office of Rep. Rouzer   | Office of Rep. D'Esposito | Office of Rep. Bishop   | Office of Rep. Fitzpatrick | House Committee on Veterans Affairs | Office of Rep. Cloud | Office of Rep. Smith (NJ) | Office of Majority Leader Scalise | Republican Study Committee | Office of Rep. Burlison | Office of Rep. Lawler | Office of Rep. Foxx  | Office of Rep. Feenstra | Office of Rep. Aderholt | Office of Rep. Norman |
|--|--|---|---|--------------------------------------|------------------------|--|-------------------------|-------------------------|---------------------------|-------------------------|----------------------------|-------------------------------------|----------------------|---------------------------|-----------------------------------|----------------------------|-------------------------|-----------------------|----------------------|-------------------------|-------------------------|-----------------------|
| Deputy Chief of Staff<br>Communications Director<br>Legislative Director   | Legislative Director<br>Legislative Director     | Communications Director Communications Director | Communications Director<br>Legislative Director | Deputy Staff Director                | Press Secretary        | Deputy Start Director<br>Policy Director                               | Legislative Director    | Communications Director | Legislative Director      | Communications Director | Communications Director    | Communications Director             | Legislative Director | Legislative Director      | General Counsel                   | Policy Director            | Legislative Director    | Legislative Director  | Legislative Director | Legislative Director    | Legislative Director    | Legislative Director  |
| Lynskey<br>Mabry<br>MacArthur  | Mace<br>Macmullan                                | Majnon Gharaghez                                | Manley  | Marklund                             | Martinez<br>Matacio    | Maxwell  | McAndrews               | Mcbride                 | McCabe                    | McCandless              | McCarthy                   | McCarthy                            | McCullough           | McDonough                 | McGaughey                         | McHan                      | McKay                   | McNamee               | McVae                | Medeiros                | Medley                  | Merline               |
| Elizabeth<br>Faith<br>Chris  | Emily<br>Troy<br>Nate                            | Kalin<br>Mat                                    | Nicole  | Chris                                | lviackenzie<br>Hannah  | Josh   | Sean                    | Erin                    | Sean                      | Allie                   | Reagan                     | Kathleen                            | Tom                  | John                      | Margaret                          | Abby                       | Kyle                    | James                 | Bryan                | Tim                     | Megan                   | Darcy                 |

| lan     | Merritt      | Legislative Director                | Office of Ben Fleischmann         |
|---------|--------------|-------------------------------------|-----------------------------------|
| Randal  | Meyer        | Legislative Director                | Office of Ben Ametrona            |
| Davis   | Michols      | Legislative Director                | Office of Ben Griffith            |
| Jake    | Middlebrooks | Legislative Director                | Office of Ben LoTimor             |
| Lydia   | Miller       | Proce Socretory                     | Office of nept Latinities         |
| Murray  | Miller       |                                     | Office of Rep. Nin                |
| Collin  | Miller       | Legislative Director                | Office of Rep. Westerman          |
| Martha  | Milks        | Legislative Director                | Office of Rep. Green              |
| Maddie  | N Gibert     | Deputy Press Secretary              | Office of Majority Leader Scalise |
| Koloov  | Witchell     | Legislative Director                | Office of Rep. Kiggans            |
| (Color) | MIX          | Communications Director             | Office of Rep. Stauber            |
| Achie   | Modesett     | Legislative Director                | Office of Rep. Hunt               |
| Alidrea | Morales      | Press Secretary                     | Office of Rep. Diaz-Balart        |
| Chas    | Morrison     | Policy Director                     | Select Committee on China         |
| Hannah  | Morrow       | Legislative Director                | Office of Rep. Rutherford         |
| Ben     | Mullany      | Communications Director             | Office of Rep. Joyce (PA)         |
|         | Murphy       | Legislative Director                | Office of Rep. Fischbach          |
|         | Murphy       | Legislative Director                | Office of Rep. Owens              |
|         | Murphy       | Deputy Director of Floor Operations | Office of Speaker Johnson         |
| elle    | Myers        | Communications Director             | Office of Rep. Self               |
|         | Naft         | Communications Director             | House Committee on Intelligence   |
| <b></b> | Nalls        | Deputy Floor Director               | Office of Majority Whip Emmer     |
|         | Nance        | Communications Director             | Office of Rep. Steel              |
| Ben     | Napier       | Director of Floor Operations        | Office of Majority Leader Scalise |
|         | Nation       | Legislative Director                | Office of Rep. McHenry            |
| บด      | Neai         | Communications Director             | Office of Rep. Strong             |
|         | Neal         | Communications Director             | Office of Ben Johnson (LA)        |
| Brigid  | Nealon       | Press Secretary                     | Office of Ren Hinson              |
| Valerie | Nelson       | Communications Director             | Office of Ben Grander             |
| Casey   | Nelson       | Communications Director             | Office of Majority Whip Emmer     |

| Office of Rep. Hill     | Office of Rep. Graves (MO)                       | Office of Rep. Burlison | Office of Rep. Fry      | Office of Rep. Franklin | Office of Rep. Allen    | House Republican Conference | Office of Rep. Smith (MO) | Office of Rep. Van Orden |   | Office of Rep. Loudermilk |  | Office of Rep. Webster  | Office of Rep. Palmer | Office of Rep. Kelly (MS) | Office of Rep. Simpson | Office of Rep. Burchett        | Office of Rep. Huizenga | Office of Rep. Wilson | Office of Rep. Luttrell | Office of Rep. Meuser | Office of Rep. Collins | Office of Rep. Loudermilk | Office of Rep. Smith (MO) | Office of Rep. Murphy | House Committee on Foreign Affairs | Office of Rep. Ferguson | Problem Solvers Caucus  |
|-------------------------|--|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------------|---------------------------|--------------------------|---|---------------------------|--|-------------------------|-----------------------|---------------------------|------------------------|--------------------------------|-------------------------|-----------------------|-------------------------|-----------------------|------------------------|---------------------------|---------------------------|-----------------------|------------------------------------|-------------------------|-------------------------|
| Communications Director | Communications Director/ Field<br>Representative | Communications Director | Communications Director | Communications Director | Communications Director | Policy Advisor              | Communications Director   | Legislative Director     | District Director/Communications Director | Legislative Director      | Deputy Chief of Staff/Legislative Director | Communications Director | Legislative Assistant | Communications Director   | Legislative Director   | Deputy Communications Director | Communications Director | Legislative Director  | Communications Director | Legislative Director  | Legislative Director   | Communications Director   | Legislative Director      | Legislative Director  | Deputy Communications Director     | Press Secretary         | Communications Director |
| Nethercott              | Nichols  | Nichols                 | Nine                    | Noble                   | Norwood                 | Nyce                        | O'Connor                  | Osborn Case              | Ostrich                                   | Padgett                   | Pagett                                     | Pakledinaz              | Park                  | Parker                    | Parobek                | Partiow                        | Patrick                 | Pendarvis             | Perkins                 | Perricone             | Petroccione            | Petromelis                | Pinegar                   | Piner                 | Pinover                            | Piper                   | Pope                    |
| Brooke                  | Bryan  | Ben                     | Hannah                  | Corey                   | Carlton                 | Ben                         | Tate                      | Claire                   | Jay                                       | Ashleigh                  | Riley                                      | Adam                    | Nelson                | Susan                     | Lindsey                | Rachel                         | Brian                   | Stephanie             | Cally                   | Matt                  | Kevin                  | Nicholas                  | Hilary                    | McLean                | McLaurine                          | Brian                   | Hannah                  |

| Olivia    | Porcaro        | Communications Director                                 | Office of Rep. Pence              |
|-----------|----------------|---|-----------------------------------|
| Maddie    | Propp          | Media Affairs Coordinator                               | House Republican Conference       |
| Anna      | Pusey          | Director of Media Affairs                               | House Republican Conference       |
| John      | Quinn          | Legislative Director                                    | Office of Rep. Schweikert         |
| John      | Rauber         | Communications Director                                 | Office of Rep. LaHood             |
| Michael   | Rauber         | Communications Director/Senior Advisor                  | Office of Rep. Kiley              |
| Trevor    | Ray            | Legislative Director                                    | Office of Rep. Van Drew           |
| Eric      | Reath          | Press Secretary   | Office of Rep. Smucker            |
| Matthew   | Reed           | Communications Director                                 | Office of Rep. Newhouse           |
| Truman    | Reed           | Legislative Director                                    | Office of Rep. De La Cruz         |
| Sarah     | Reese          | Communications Director                                 | Office of Rep. Babin              |
| Bart      | Reising        | Deputy Chief of Staff                                   | Office of Majority Leader Scalise |
| Gisselle  | Reynolds       | Legislative Director                                    | Office of Rep. Diaz-Balart        |
| Tommy     | Reynolds       | Legislative Director                                    | Office of Rep. Carter (GA)        |
| Reilly    | Richardson     | Press Secretary   | Office of Rep. Kiggans            |
| Annamarie | Rienzi         | Communications Director                                 | Republican Study Committee        |
| Katherine | Robbins        | Communications Director                                 | Office of Rep. Miller (WV)        |
| Sara      | Roberston      | Communications Director                                 | Office of Rep. Crawford           |
| Zach      | Roberts        | Deputy Chief of Staff/Legislative Director              | Office of Rep. Scott              |
| Kate      | Roberts (Arey) | Digital Director  | Committee on Energy & Commerce    |
| Whitney   | Robertson      | Deputy Communications Director                          | Office of Majority Whip Emmer     |
| Roman     | Rodriguez      | Communications Director                                 | Office of Rep. Estes              |
| Rebekah   | Rodriguez      | Legislative Director                                    | Office of Rep. Moore (UT)         |
| Kerry     | Rom            | Deputy Communications Director for Message and Strategy | Office of Speaker Johnson         |
| Mike      | Rorke          | Press Secretary   | Office of Rep. Walberg            |
| Tabitha   | Rosenthal      | Legislative Director                                    | Office of Rep. Boebert            |
| Janet     | Rossi          | Legislative Director                                    | Office of Rep. Crawford           |
| Andrew    | Rothe          | Policy Director   | House Committee on Small Business |

| Office of Rep. Womack<br>Office of Rep. Moolenaar            |          | Office of Rep. DesJarlais | Office of Rep. Scalise  | Office of Rep. Ezell | Office of Rep. Lamborn | Office of Rep. James    | House Committee on Armed Services | s & Office of Rep. Cammack                            | Office of Rep. Bacon   | Office of Rep. Kean     | Office of Rep. Perry | Office of Rep. Luetkemeyer | Office of Speaker Johnson | Office of Majority Leader Scalise | House Committee on Natural Resources | Office of Rep. Ogles    |   | s Office of Speaker Johnson              | Office of Rep. Allen | Office of Majority Whip Emmer | Office of Rep. Moylan | Office of Rep. Bentz    | Office of Rep. Franklin | Office of Rep. Green    | Office of Rep. Luetkemeyer | Office of Rep. Salazar  |
|--|----------|---------------------------|-------------------------|----------------------|------------------------|-------------------------|-----------------------------------|---|------------------------|-------------------------|----------------------|----------------------------|---------------------------|-----------------------------------|--------------------------------------|-------------------------|---|--|----------------------|-------------------------------|-----------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| Legislative Director<br>Deputy Chief of Staff/Communications | Director | Legislative Director      | Communications Director | Legislative Director | Legislative Director   | Communications Director | Communications Director           | Deputy Chief of Staff for Communications & Operations | Deputy Press Secretary | Communications Director | Legislative Director | Legislative Director       | Director of Coalitions    | Director of Operations            | Press Secretary                      | Communications Director | Member Services and Coalitions Director | Deputy Chief of Staff for Communications | Legislative Director | Floor Assistant               | Legislative Director  | Communications Director | Legislative Director    | Communications Director | Communications Director    | Communications Director |
| Runkei<br>Russell  | :        | Russell                   | Rybczyk                 | Saab                 | Sacripanti             | Sadlier                 | Sanders                           | Sandridge   | Sayers                 | Scharfenberger          | Schilling            | Schmidtlein                | Schmitz                   | Seher                             | Seibels                              | Settle                  | Seyfried                                | Shah                                     | shepherd             | Shockey                       | Shringi               | Sidur                   | Sitton                  | Skurk                   | Slaven                     | Smajlaj                 |
| Nick<br>Dave   | 1        | Hannah                    | Rebecca                 | Aldavid              | Will                   | Noah                    | Justine                           | Adeline   | Maggie                 | Dan                     | Patrick              | Meghan                     | Eric                      | Ellen                             | John                                 | Emma                    | Larry                                   | Raj                                      | Cam                  | Justin                        | Bobby                 | Damon                   | William                 | Krystina                | Quinn                      | Mariza                  |

| Heather  | Smith      | Deputy Chief of Staff/Communications<br>Director | Office of Rep. Timmons                 |
|----------|------------|--|--|
| William  | Smith      | Legislative Director                             | Office of Ben Tangworthy               |
| Alex     | Smith      | Legislative Director                             | Office of Ben. Donalds                 |
| Danny    | Smith      | Legislative Director                             | Office of Ben Bahin                    |
| Danielle | Smoot      | Communications Director                          | Office of Rep. Boners (KY)             |
| Colton   | Snedecor   | Communications Director                          | Office of Bep. Zinke                   |
| Joseph   | Snider     | Communications Director                          | Office of Rep. Wilson                  |
| Jenna    | Spealman   | Deputy Staff Director                            | House Committee on Ways and Means      |
| Brittan  | Specht     | Senior Counsel                                   | Office of Speaker Johnson              |
| Will     | Sroka      | Legislative Director                             | Office of Rep. Wittman                 |
| Tyler    | Staker     | Communications Director                          | Office of Rep. Barr                    |
|          | Stanton    | Legislative Director                             | Office of Rep. Radewagen               |
|          | Stefanski  | Communications Adviser                           | Office of Rep. Lesko                   |
| Alex     | Stepahin   | Legislative Director                             | Office of Rep. Hudson                  |
|          | Stone      | Press Secretary                                  | Office of Rep. Thompson                |
| œ        | Stooksbury | Communications Director                          | Office of Rep. Cole                    |
|          | Stout      | Senior Policy Advisor                            | Office of Rep. Burchett                |
| lew      | Stubeck    | Legislative Director                             | Office of Rep. Joyce (OH)              |
| AJ       | Sugarman   | Policy Advisor                                   | Office of Majority Leader Scalise      |
|          | Sullins    | Legislative Director                             | Office of Rep. Strong                  |
| larie    | Sullivan   | Legislative Director                             | Office of Rep. Clyde                   |
|          | Swanson    | Communications Director                          | Office of Rep. Armstrong               |
| -        | Taggart    | Policy Director                                  | House Committee on Energy and Commerce |
|          | Taylor     | Deputy Chief of Staff                            | Office of Rep. Fallon                  |
|          | Геw        | Communications Director                          | Office of Rep. Bean                    |
| . Se     | Thomas     | Legislative Director                             | Office of Rep. Bean                    |
| Jett     | Thompson   | Legislative Director                             | Office of Rep. Bice                    |

| Office of Rep. Webster | Office of Rep. Steube   | Office of Rep. Griffith | Office of Rep. Hunt     | Office of Bep. Molinaro | Office of Ben Womack    | Office of Majority Leader Scalise | Office of Rep. Luttrell | Office of Rep. Jovce (PA)                   | Office of Rep. Sessions | _   |                         | Office of Rep. Posev | Office of Ben. Houchin | Office of Ben, Zinke | Office of Ben Beschenthaler | Office of Rep. DesJarlais | Office of Ben. Barr  | House Committee on Small Business | Office of Rep. Rosendale                      | House Committee on Science, Space and Technology | Office of Ben LaMalfa | Office of Rep. Bilirakis                   | Office of Bep Fallon    | Office of Rep. Mills    | Office of Rep. Baird | Office of Rep. McMorris Rodgers |
|------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------------------|-------------------------|---|-------------------------|---|-------------------------|----------------------|------------------------|----------------------|-----------------------------|---------------------------|----------------------|-----------------------------------|---|--|-----------------------|--|-------------------------|-------------------------|----------------------|---------------------------------|
| Legislative Director   | Communications Director | Communications Director | Communications Director | Legislative Director    | Communications Director | Policy Advisor                    | Legislative Director    | Deputy Chief of Staff/ Legislative Director | Communications Director | Director of Communications and Operations | Communications Director | Legislative Director | Legislative Director   | Legislative Director | Communications Director     | Communications Director   | Legislative Director | Communications Director           | Deputy Chief of Staff/Communications Director | Communications Director                          | Legislative Director  | Legislative Director/Deputy Chief of Staff | Communications Director | Communications Director | Legislative Director | Communications Director         |
| Thompson               | Thorman                 | Timmons                 | Topolski                | Torossian               | Tripodi                 | Trokey                            | Truxal                  | Tucker                                      | Tullis                  | Tuttle                                    | Valdez                  | Valenta              | Van Buren              | Van Sickle           | Vance                       | Vanderford                | VanderToli           | VanHyfte                          | Varma   | Vaughan  | Veale                 | Vecchi                                     | Vicenzi                 | Victorio                | Von Stein            | VonEnde                         |
| Jessica                | Sadie                   | Mollie                  | Matthew                 | Connor                  | Olivia                  | Claire                            | Charlie                 | Matt  | Ross                    | Emily                                     | Joel                    | Valentina            | Johnathan              | Ben                  | Alexa                       | Alex                      | Hunt                 | Matt                              | Aashka  | Heather  | John                  | Jonathan                                   | Peter                   | Isabella                | Jesse                | Kyle                            |

| House Republican Conference | Office of Rep. Fitzgerald | Office of Rep. Moore (UT) | Office of Rep. Turner | Office of Rep. LaHood | Office of Rep. Williams (TX) | House Committee on Education and Labor | Office of Rep. Williams (NY) | Office of Rep. Paulina-Luna | Office of Rep. Fischbach | Office of Rep. Letlow   | Office of Rep. Carl     | Office of Rep. Banks    | Office of Rep. Mann     | Office of Rep. Higgins | Office of Rep. Miller (OH) | Office of Rep. Williams (NY)                  | Office of Rep. Latta    | House Committee on Administration | Office of Rep. Ferguson | Office of Rep. Rouzer | Office of Rep. Moore (AL) | House Committee on Science, Space and Technology | Office of Rep. Issa     | Office of Rep. Lucas | Office of Rep. Smith (NE) | Office of Rep. McClintock |
|-----------------------------|---------------------------|---------------------------|-----------------------|-----------------------|------------------------------|--|------------------------------|-----------------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------------|----------------------------|---|-------------------------|-----------------------------------|-------------------------|-----------------------|---------------------------|--|-------------------------|----------------------|---------------------------|---------------------------|
| Policy Director             | Legislative Director      | Chief of Staff            | Legislative Director  | Legislative Director  | Press Secretary              | Workplace Policy Director              | Legislative Director         | Legislative Director        | Communications Director  | Communications Director | Communications Director | Communications Director | Communications Director | Legislative Director   | Communications Coordinator | Deputy Chief of Staff/Communications Director | Communications Director | Communications Director           | Legislative Director    | Legislative Director  | Legislative Director      | Policy Director                                  | Communications Director | Legislative Director | Press Secretary           | Legislative Director      |
| Vreeburg                    | Wagener                   | Wagley                    | Ward                  | Warren                | Waschak                      | Waugh                                  | Weaver                       | Webb                        | Weber                    | Wegel                   | Weidlich                | Weiner                  | Welsh                   | West                   | Weston                     | Weyeneth                                      | Wheeler                 | White                             | White                   | White                 | White                     | Wickre   | Wilcox                  | Wilkinson            | Williams                  | Williams                  |
| Jake                        | Rob                       | Rachel                    | Maggie                | Greg                  | Madeline                     | Seth                                   | Patrick                      | Alexandra                   | Lauren                   | Courtney                | Zach                    | Jessica                 | Brendan                 | Daniel                 | Nick                       | Taylor  | Craig                   | Grace                             | Allie                   | Bubba                 | Emma                      | Jenn   | Jonathan                | Mitchell             | Logan                     | Regan                     |

| Legislative Director | rector | _     |        | -     | rector |       |        | octor |        |          | j     |       |           | actor | rector | Legislative Director Office of Rep. Kiley |                     | Legislative Director Office of Rep. Bergman |                         | actor     |   |
|----------------------|--------|-------|--------|-------|--------|-------|--------|-------|--------|----------|-------|-------|-----------|-------|--------|---|---------------------|---|-------------------------|-----------|---|
| Willis               |        |       | Wilson |       |        |       |        |       |        |          | •     |       |           |       |        | Zandstra                                  | Zaro Senior Counsel |   | Ziegler Policy Director | Zimmerman | o |
| Jefferson            | Rosie  | Haley | Reid   | David | Emma   | Annie | Joshua | Dan   | Keifer | Marshall | Jason | Cesar | Dominique | Liz   | Sarah  | James                                     | Luke                | Alec  | Dan                     | Мас       | • |



## **CONGRESSIONAL**INSTITUTE

## 2024 LEGISLATIVE AND COMMUNICATIONS DIRECTORS CONFERENCE Engage | Educate | Equip

### **AGENDA**

### WEDNESDAY, FEBRUARY 7

10:00 am BUSES DEPART FROM THE HILL S. Capitol Street Boxed lunches will be available. 12:00 - 7:00 pm **CONFERENCE REGISTRATION** Hotel Lobby Hyatt Regency Chesapeake Bay, 100 Heron Blvd. at Route 50, Cambridge, MD 21613 1:00 - 2:45 pm TACOS AND TOOLS: A RESOURCES FAIR Chesapeake Foyer Want to learn how to take an awesome pic of your boss on an iPhone? Want to learn who in the think-tank world can answer your biggest policy questions? Need to set up an effective YouTube channel? Want to speak with committee and leadership staff about advancing your Member's biggest legislative priority? Or just want a snack to give you an energy boost? Drop by our skills development fair! 3:00 - 4:15 pm KICK-OFF & WELCOME Choptank Kelle Strickland, Congressional Institute CAN'T POLICY & COMMS SHOPS JUST GET ALONG?... Choptank Will Dunham, Brownstein, Hyatt, Farber and Schreck Matt Sparks, SPARKS A FORMER LD & CD ADDRESS QUESTIONS LIKE: 4:15 - 5:15 pm Choptank "WHAT DOES MY CHIEF DO ALL DAY?" A. Brooke Bennett, Former Legislative Director and Current Chief of Staff Lee Lonsberry, Former Communications Director and Current Chief of Staff

Conversation with Kelle Strickland, Congressional Institute

6:30 – 7:00 pm

RECEPTION

Chesapeake Foyer

7:00 – 8:30 pm

### DINNER & DISCUSSION WITH RILEY GAINES

Chesapeake

Riley Gaines, Ambassador for the Independent Women's Forum Conversation with Kelle Strickland, Congressional Institute

## THURSDAY, FEBRUARY 8

| 8:00 - 9:00 am      | BREAKFAST  | er's Edge Grill |
|---------------------|--|-----------------|
| 9:00 - 10:00 am     | SLEUTHING : OVERSIGHT IN YOUR DISTRICT AND BEYOND Ashley Callen, Office of the Speaker Jessica Donlon, House Oversight Committee Luke Zaro, House Judiciary Committee J.P. Freire, House Ways and Means Committee Moderator: Kelle Strickland, Congressional Institute | Choptank        |
| 10:00 - 11:00 am    | THE FLOOR: WHERE IT ALL HAPPENS Chris Bien, Office of the Speaker Ben Napier, Office of the Majority Leader Dennis Nalls, Office of the Majority Whip Moderator: Kelle Strickland, Congressional Institute   | Choptank        |
| 11:00 am - 12:00 pm | COUNTERING THE THREAT OF THE CHINESE COMMUNIST PARTY Craig Singleton, Foundation for Defense of Democracies Jeff Naft, House Permanent Select Committee on Intelligence Caroline Vik, House Select Committee on the CCP  | Choptank        |
| 12:00 - 1:00 pm     | LUNCH: THE CONGRESSIONAL ART COMPETITION & CI<br>Kelle Strickland, Congressional Institute   | Chesapeake      |
| 1:00 – 1:45 pm      | BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)   |                 |
| 1:45 – 3:00 pm      | GETTING SMART & RESPONSIBLE ON ARTIFICIAL INTELLIGENCE: OPPORTUNITIES, PITFALLS, AND UNKNOWNS Moderator: Suhail Khan, Microsoft Victoria Jeffries, Meta  | Choptank        |

Elizabeth Pishny, Google

3:00 - 4:00 pm

BREAKOUTS: ENGAGE | EDUCATE | EQUIP

EQUIPPING YOUR OFFICE WITH A STRATEGIC

Chesapeake E

**COMMUNICATIONS PLAN** 

Dave Schnittger, Squire Patton Boggs Michael Comer, Office of the Majority Leader

Grace White, Committee on House Administration

ENGAGING INFLUENCERS & CONSERVATIVE MEDIA

Chesapeake F

Brent Scher, The Daily Wire

Francis Brennan, House Republican Conference

DEALING WITH THE ADMINISTRATION DURING

Choptank

A DIVIDED GOVERNMENT

Ben Howard, The Duberstein Group Tim Pataki, CGCN Group

Brad Bailey, American Investment Council

**EDUCATING ON ETHICS** 

Chesapeake G

Keelie Broom, House Ethics Committee

Elliot Berke, Berke | Farah LLP

4:00 - 5:00 pm BR

**BREAKOUTS REPEAT** 

Each of the above discussions will be held a second time.

Attendees should select a second breakout to attend.

6:30 - 7:00 pm

RECEPTION

Chesapeake Foyer

7:00 - 8:30 pm

DINNER AND DISCUSSION WITH JACKIE GULLEY

Chesapeake

Jackie Gulley, JGC Brand & Visibility

Conversation with Lisa Camooso Miller, Host, The Friday Reporter Podcast

## FRIDAY, FEBRUARY 9

Hotel checkout is at 11:00 am. Attendees driving may store luggage with the bellman. Attendees riding the bus should bring their luggage to Chesapeake E. Buses will depart from the lower level entrance near the Choptank Ballroom.

8:00 - 9:00 am

**BREAKFAST** 

Water's Edge Grill

9:00 - 10:00 am

THE LOW DOWN ON THE UPPER CHAMBER: A PERSPECTIVE FROM FORMER SENATE CHIEFS

Choptank

Joe Hack, The Daschle Group Natalie Farr Harrison, Avoq

Stacy McBride, Husch Blackwell Strategies

10:00 - 11:00 am LEADERSHIP POLICY UPDATE Choptank Preston Hill, Office of the Speaker Francis Brooke, Office of the Majority Leader Ian Foley, Office of the Majority Whip Ryan Hofmann, House Republican Conference Moderator: Kelle Strickland, Congressional Institute 11:00 am - 12:00 pm LEADERSHIP COMMUNICATIONS UPDATE Choptank Raj Shah, Office of the Speaker Lauren Fine, Office of the Majority Leader Casey Nelson, Office of the Majority Whip Francis Brennnan, House Republican Conference Moderator: Kelle Strickland, Congressional Institute 12:00 pm **CONFERENCE CONCLUDES** 12:15 pm BUSES DEPART THE HYATT Conference Center Entrance (Lower Level) Boxed lunches will be available. BUSES ARRIVE AT THE HILL 2:15 pm

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| Legislative Director Scheduler Deputy Policy Director Communications Director Press Secretary Communications Director/Foreign Policy Advisor Legislative Director Communications Director Director of Operations Legislative Director Legislative Director Legislative Director Communications Director Legislative Director Communications Director Communications Director Communications Director Deputy Chief of Staff Legislative Director Communications Director Communications Director Deputy Communications Director Communications Director Communications Director Deputy Communications Director Communications Director Communications Director Senior Adviser and Communications Director Director of Floor Operations Legislative Director Deputy Chief of Staff/Press Secretary Legislative Director Deputy Chief of Staff/Communications Director | Communications Director Legislative Director Press Secretary Communications Director Rapid Response Director Deputy Chief of Staff and Legislative Director |
|---|---|
| Institution  Office of Rep. Lee  Office of Majority Leader Scalise Office of Rep. Collins Office of Rep. Collins Office of Rep. Collins Office of Rep. Collins Office of Rep. Thompson House Committee on Appropriations Office of Rep. Fitzpatrick Office of Rep. Fitzpatrick Office of Rep. Arrington Office of Rep. Arrington Office of Rep. McCormick Office of Rep. Bucshon Office of Rep. Bucshon Office of Rep. Lutrell House Committee on Financial Services Office of Rep. Lee Office of Rep. Lee Office of Rep. Hageman Office of Rep. Hageman Office of Rep. Hageman Office of Rep. Hageman Office of Rep. Miller-Meeks Office of Rep. Bilirakis   | Office of Rep. Wenstrup Office of Rep. Waltz Office of Rep. McHenry Office of Rep. Yakym House Republican Conference Office of Rep. Jackson                 |
| Last Name Adams Adams Ahem Allen Almeida Arata Arata Arata Arata Babb Bagett Bair Bailey Bair Baldassarre Bannon Barker  | Boodry Bowen Brennan Brennan Brody  |
| First Name  Nicholas Sara Brooks Nolan Christianne Danna Rey Brian Alex Alison Jacqueline Tom Mimi Natalie Zachary Natalie Zachary Nathan Annie Zach Cally William Grace Pete Lyssa Chris Chris Chris Ashlee Summer Curt Micah Barhara  | Dalibata<br>Thomas<br>Will<br>Andrew<br>Francis<br>Bryan  |

| Policy Director Legislative Director Counsel to the Chair Legislative Director Communications Director Communications Director General Counsel Communications Director General Counsel Communications Director General Counsel Communications Director Communications Director Communications Director Legislative Director Communications Director Communications Director Deputy Chief of Staff & Legislative Director Communications Director Policy Director Communications Director Policy Director Communications Director Legislative Director Legislative Director Legislative Director Legislative Director Legislative Director Legislative Director Director of Communications Legislative Director Legislative Director Deputy Staff Director Legislative Director Deputy Staff Director Communications Director Press Assistant Communications Director Floor Assistant Director of Member Services  | CATION COMMISSION COUNTY AND LOCAL |
|---|------------------------------------|
| Majority Leader Scalise Office of Rep. Amodei House Committee on Ethics Office of Rep. Walberg Office of Rep. Walberg Office of Rep. Weber Office of Rep. Mooney Office of Rep. Mooney Office of Rep. Balderson Office of Rep. Curtis Office of Rep. Curtis Office of Rep. Comer Office of Rep. Scott Perry Office of Rep. Scott Perry Office of Rep. Scott Perry Office of Rep. Amodei Office of Rep. Amodei Office of Rep. Amodei Office of Rep. Perner Office of Rep. Malliotakis Republican Governance Group (RG2 - Formerly Tuesday Group) Office of Rep. Am Duyne Office of Rep. Aun Duyne Office of Rep. Alford House Committee on Oversight and Accountability House Republican Conference House Committee on Judiciary Office of Majority Leader Scalise House Republican Conference |                                    |
| Brooke Brooke Broom Broom Brown Brown Brown Brown Callas Callan Chance Christian Cianci Cloch Coffman Colley Consler Cress Cress Cress Crews D'orazio Dawson Dayer Deatherage Defilippis Delaney Deneen Dilworth Donlon Duffin Dye Elliott Erdel  |                                    |
| Francis Keelie Joanna Laynee Robby Blayne Ashley Kyle Bill Kristen Adam Sarah Sarah Sarah Sarah John Michael Briana Briana Briana Briana Michael Bryne Michael Bryne Tom Meg Ryan Tom Jessica Ryan Russell Brenna Alyssa  |                                    |

| Deputy Policy Director  Communications Director  Director of Communications  Policy Director  Director of House Operations  Communications Director  Deputy Chief of Staff  Legislative Director  Communications Director  Legislative Director  Communications Director  Legislative Director  Communications Director  Legislative Director  Legislative Director  Communications Director  Legislative Director  Communications Director  Communications Director  Communications Director  Legislative Director  Legislative Director  Communications Director  Legislative Director  Legislative Director  Legislative Director  Communications Director  Legislative Director  Legislative Director  Legislative Director  Communications Director  Communications Director  Legislative Director  Communications Director  Communications Director  Legislative Director  Legislative Director  Communications Director  Legislative Director | Deputy Communications Director Deputy Director for Member Services Senior Policy Advisor National Security Adviser  |
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| Office of Speaker Johnson Office of Majority Leader Scalise Office of Rep. Lawler Office of Speaker Johnson House Committee on Ways and Means Office of Speaker Johnson House Committee on Ways and Means Office of Speaker Johnson Office of Rep. Garbarino Office of Rep. Harshbarger Office of Rep. Harshbarger Office of Rep. Wenstrup Office of Rep. Wenstrup Office of Rep. Wenstrup Office of Rep. McMorris Rodgers Office of Rep. Owens Office of Rep. Garbarino Office of Rep. Graves (MO) Office of Rep. Graves (MO) Office of Rep. Graves (MO) Office of Rep. Gimenez Office of Rep. Jatta Office of Rep. Latta Office of Rep. Latta Office of Rep. Westerman Office of Rep. Westerman Office of Rep. Waltz Office of Rep. Waltz  | Office of Rep. Biggs<br>Office of Majority Leader Scalise<br>Office of Speaker Johnson<br>Office of Speaker Johnson |
| Fields Fine Finocchio Foley Freire Fultz Gannon George Gilbert Gollinger Gruber Hall Hall Hall Hamel Hamel Hamrahan Harder Hartl Hartl Heberlein Heberlein Henderson Henderson Henderson Henderson Henderson Henderson Henderson Henderson   | Higdon<br>Hilkin<br>Hill<br>Hodges  |
| Jay Lauren Peter Ian Hannah J.P. Garrett Kevin Jonathan Sarah Joe Luke DJ Hali Christopher Emma Lexi Caroline Matt Jonathan Madison Wesley Kellie Taylor Emily Julianne Sarah Holly Emily Julianne Sarah Holly Emily Julianne  | Cassie Kae<br>Jake<br>Preston<br>Josh   |

| Deputy Policy Director Press Secretary Chief of Staff Communications Director Legislative Director Legislative Director Communications Director Director of Education & Human Services Policy Communications Director Communications Director Communications Director Communications Director Communications Director Communications Director Legislative Director Communications Director Legislative Director Communications Director Communications Director Communications Director Counsel Communications Director Legislative Director Senior Legislative Assistant Member Services Coordinator Legislative Director Legislative Director Communications Director/Legislative Assistant Press Secretary | Communications Director Communications Director Communications Director Legislative Director Legislative Director |
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| House Republican Conference Office of Rep. Guest Office of Majority Leader Scalise Office of Rep. LaTurner Office of Rep. LaTurner Office of Rep. LaTurner Office of Rep. Moran Office of Rep. Moran Office of Rep. Miller-Meeks Office of Rep. Miller-Meeks Office of Rep. Mooney Office of Rep. Mooney Office of Rep. Mooney Office of Rep. Mooney Office of Rep. Moolenaar Office of Rep. Molinaro Office of Rep. Molinaro Office of Rep. Molinaro Office of Rep. Johnson (SD) Office of Rep. Johnson Office of Rep. Johnson Office of Rep. Timmons Office of Rep. Timmons Office of Rep. LaMalfia   | Office of Rep. Moran<br>Office of Rep. Fitzgerald<br>Office of Rep. Calvert<br>Office of Rep. Letlow              |
| Hofmann Holliday Horton Howard Hrinkevich Hyatt Iverson Jackson Jones Jones Jones Jones Joseph Kelly Keralis Keubler Kim   | Lee<br>Liegel<br>Lincoln<br>Linhares  |
| Ryan Peyton Brett Michael Mary Delayne George Marjorie Amy Dylan Elizabeth-Burton Elizabeth Ryan Joel Sam Ed Maria Ed Maria Enik Bijan Ron Dan Jeff Jason Kristen Kate Will John Aaron Alexandra   | MaryAsa<br>Kelli<br>Jack<br>Lindsay   |

| Legislative Director Chief of Staff Communications Director Communications Director Communications Director            | Press Secretary Communications Director Legislative Director Communications Director                      | Communications Director Legislative Director General Counsel Legislative Director                         | Legislative Director Legislative Director Legislative Director         | Legislative Director Legislative Director Legislative Director Legislative Director Deputy Press Secretary | Press Secretary Legislative Director Deputy Director of Floor Operations Legislative Director Communications Director                                    | Deputy Floor Director Communications Director Director of Floor Operations Communications Director Press Secretary Communications Director Communications Director Communications Director |
|--|---|---|--|--|--|--|
| Office of Rep. Johnson (SD) Office of Rep. Owens Office of Rep. Schweikert Office of Rep. Steil Office of Rep. Finstad | Office of Rep. González-Colón<br>Office of Rep. Valadao<br>Office of Rep. Hageman<br>Office of Rep. Baird | Office of Rep. Rouzer Office of Rep. D'Esposito Office of Majority Leader Scalise Office of Rep. Burlison | Office of Rep. Foxx Office of Rep. Aderholt Office of Rep. Fleischmann | Office of Rep. Griffith Office of Rep. LaTurner Office of Rep. Westerman Office of Majority Leader Scalise | Office of Rep. Diaz-Balart Office of Rep. Rutherford Office of Speaker Johnson Office of Rep. Fischbach Office of Rep. Self House Intelligence Committee | Office of Majority Whip Emmer Office of Rep. Steel Office of Majority Leader Scalise Office of Rep. Strong Office of Rep. Hinson Office of Rep. Granger Office of Rep. Granger             |
| Lloyd<br>Lonsberry<br>Lovell<br>Ludick<br>Luepke   | Luna<br>Mabry<br>MacMullan<br>Maley   | Mcbride<br>McCabe<br>McGaughey<br>McKay<br>McNamee  | McVae<br>Medley<br>Merritt   | Michols<br>Middlebrooks<br>Miller<br>Mills   | Morales<br>Morrow<br>Murphy<br>Murphy<br>Myers<br>Naft   | Nalls Nance Napier Neal Nealon Nelson Nelson Nichols   |
| Elizabeth Lee Hunter Chavonne Jenny  | Linoshka<br>Faith<br>Troy<br>Matt   | Effin<br>Sean<br>Margaret<br>Kyle<br>James  | Bryan<br>Megan<br>Ian  | Davis<br>Jake<br>Murray<br>Martha  | Andrea<br>Hannah<br>Cullen<br>Sean<br>Michelle<br>Jeff   | Dennis<br>Claire<br>Ben<br>Madison<br>Brigid<br>Casey<br>Valerie<br>Ben  |

| Communications Director    | Communications Director | Communications Director     | Deputy Folicy Director | Logislative Assistant  | Tomothern Discontin   | Legislative Director   | Communication Discrete | Demyty Director of Madical Action | Dress Complete & Discotor of Mails | I toos occidenty & Director of Media Affairs  I enticlotive Director | Logislative Diversity     | Demity Chief of Stoff             | Deputy Callet Of Stall I entel pitius Director | Communications Discotos    | Communications Director              | Demote Committee Co.          | Deputy Communications Director | Deputy Communications Director for Message and Strategy | Communications Director | Donity Chief of State of a state of the control of | Deputy Cities of Statificegislative Director | Deputy Chief of Staff/Communications Director | Legislative Director      | Director of Coalitions               | Manufacturally 100 100 100 100 100 100 100 100 100 10 | Methoer Services and Coalitions Director | Deputy Cities of Staff for Communications | Time Director                 | Floor Assistant         | Communications Discosts | Communications Director | Legislative Director   | Legislative Director   |
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| Office of Rep. Graves (MO) | Office of Rep. Franklin | House Republican Conference | Office of Rep. Palmer  | Office of Rep. Simpson | Office of Rep. Meuser | Office of Rep. Collins | Problem Solvers Caucus | House Republican Conference       | House Republican Conference        | Office of Rep. Schweikert  | Office of Rep. De La Cruz | Office of Majority Leader Scalise | Office of Rep. Diaz-Balart                     | Office of Rep. Miller (WV) | House Committee on Energy & Commerce | Office of Majority Whip Emmer | Office of Speaker Johnson      | Office of Rep. Walberg                                  | Office of Rep. Boebert  | Office of Rep. Crawford   | Office of Rep. Moolenaar                     | Office of Rep. Lamborn                        | Office of Speaker Johnson | House Committee on Natural Resources | House Committee on Financial Services                 | Office of Speaker Johnson                | Office of Rep. Allen                      | Office of Majority Whip Emmer | Office of Rep. Franklin | Office of Rep. Green    | Office of Rep. Salazar  | Office of Rep. Donalds | Office of Rep. Wittman |
| Nichols<br>Nine            | Noble                   | Nyce                        | Park                   | Parobek                | Perricone             | Petroccione            | Pope                   | Propp                             | Pusey                              | Quinn  | Reed                      | Reising                           | Reynolds                                       | Robbins                    | Roberts (Arey)                       | Robertson                     | Rom                            | Rorke   | Rosenthal               | Rossi   | Russell                                      | Sacripanti                                    | Schmitz                   | Seibels                              | Seyfried  | Shah                                     | shepherd                                  | Shockey                       |                         | Skurk                   | Smajlaj                 | Smith                  | Sroka                  |
| Bryan<br>Hannah            | Corey                   | Ben                         | Nelson                 | Lindsey                | Matt                  | Kevin                  | Hannah                 | Maddie                            | Anna                               | John   | Truman                    | Bart                              | Gisselle                                       | Katherine                  | Kate                                 | Whitney                       | Kerry                          | Mike  | Tabitha                 | Janet   | David  | Will  | Eric                      | John                                 | Larry   | Raj                                      | Cam                                       | Justin                        | William                 | Krystina                | Mariza                  | Alex                   | Will                   |

| Comminiontions Discotor | Volumentations Director | Legislative Director      | Policy Advisor                    | Demity Chief of Cheff | Comminications Director | I edicletive Director   | Communications Director | Policy Advisor                    | Communications Director      | Teriolofive Diseases | Logistative Director     | Communications Director | Legislative Director | Logislative Director      | Chief of State            | Dress Secretary              | Worldnon Dollare                       | Commission Director      | Communications Director | Dennity Chief of State 101   | Communication: Distancement Director | Communications Director           | Press Secretary           | Communications Director  | I amielofiva Direator  | Ranid Resnonse Director     | Danity Flow Director              | Comminication Disease  | Voluntumications Discour | Policy Advisor                    | Comminications Director   | Senior Counsel                   |
|-------------------------|-------------------------|---------------------------|-----------------------------------|-----------------------|-------------------------|-------------------------|-------------------------|-----------------------------------|------------------------------|----------------------|--------------------------|-------------------------|----------------------|---------------------------|---------------------------|------------------------------|--|--------------------------|-------------------------|------------------------------|--------------------------------------|-----------------------------------|---------------------------|--------------------------|------------------------|-----------------------------|-----------------------------------|------------------------|--------------------------|-----------------------------------|---------------------------|----------------------------------|
| Office of Rep. Barr     | Office of Rep. Hudson   | Office of Rep. Joyce (OH) | Office of Majority Leader Scalise | Office of Rep. Fallon | Office of Rep. Griffith | Office of Rep. Molinaro | Office of Rep. Womack   | Office of Majority Leader Scalise | Office of Rep. Reschenthaler | Office of Rep. Barr  | Office of Rep. Bilirakis | Office of Rep. Fallon   | Office of Rep. Baird | Office of Rep. Fitzgerald | Office of Rep. Moore (UT) | Office of Rep. Williams (TX) | House Committee on Education and Lahor | Office of Rep. Fischbach | Office of Rep. Letlow   | Office of Rep. Williams (NY) | Office of Rep. Latta                 | House Committee on Administration | Office of Rep. Smith (NE) | Office of Rep. Van Duyne | Office of Rep. Granger | House Republican Conference | Office of Majority Leader Scalise | Office of Rep. McClain | Office of Rep. Massie    | Office of Majority Leader Scalise | Office of Rep. Joyce (OH) | House Committee on the Judiciary |
| Staker                  | Stepahin                | Stubeck                   | Sugarman                          | Taylor                | Timmons                 | Torossian               | Tripodi                 | Trokey                            | Vance                        | VanderToll           | Vecchi                   | Vicenzi                 | Von Stein            | Wagener                   | Wagley                    | Waschak                      | Waugh                                  | Weber                    | Wegel                   | Weyeneth                     | Wheeler                              | White                             | Williams                  | Wilson                   | Winfrey                | Withrow                     | Wolf                              | Wunderlich             | Yates                    | Yelinski                          | Young                     | Zaro                             |
| Tyler                   | Alex                    | Matthew                   | AJ                                | Shaun                 | Mollie                  | Connor                  | Olivia                  | Claire                            | Alexa                        | Hunt                 | Jonathan                 | Peter                   | Jesse                | Rob                       | Rachel                    | Madeline                     | Seth                                   | Lauren                   | Courtney                | Taylor                       | Craig                                | Grace                             | Logan                     | Rosie                    | David                  | Emma                        | Annie                             | Dan                    | Marshall                 | Dominique                         | Sarah                     | Luke                             |

## PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored conference focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this conference is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communications staff in leadership offices.

## Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This conference is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

## Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) does not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$680.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Registration: Legislative & Communications Directors Conference (February 7-9, 2024)

Date: December 13, 2023 at 5:25 PM

To: amym@conginst.org



2024 Legislative and Communications Directors Conference

## YOU'RE INVITED

## ENGAGE | EDUCATE | EQUIP

2024 Legislative and Communications Directors Conference

Wednesday, February 7, 2024 to Friday, February 9, 2024

Hyatt Regency Chesapeake Bay - Cambridge, MD

**RESERVE MY SPOT** 

Email Address: \*/email/\*

## If you are unable to attend, please use the following link to <u>decline this invitation</u>.

### **DOWNLOAD ETHICS FORMS**

### Due: Monday, January 8, 2024

Instructions: Complete the first two pages of the travel form and email to travel.requests@mail.house.gov
If you think there is even a possibility you will attend, file your travel pre-authorization with Ethics.
You may always withdraw your paperwork.

Add these important dates to your calendar:

<u>Pre-Travel Ethics Filing Deadline (1/8/24)</u>

<u>Legislative and Communications Directors Conference (2/7-2/9/24)</u>

<u>Post-Travel Filing Deadline (2/26/24)</u>

Please contact **Amy Hinderliter** with questions or call the Congressional Institute at 703-837-8812.



If you are not the correct contact for this office, please reply to this **email** with the updated contact information instead of **unsubscribing**. We will correct our records and remove your email address from the list.

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To unsubscribe from this mailing list, please click here



## 2024 LEGISLATIVE AND COMMUNICATIONS DIRECTORS CONFERENCE Engage | Educate | Equip

### DRAFT AGENDA

## WEDNESDAY, FEBRUARY 7

Hotel check-in is at 4:00 pm. Attendees may store luggage with the bellman upon arrival if your guest room is not available.

10:30am

BUSES DEPART FROM THE HILL

S. Capitol Street

Boxed lunches will be available.

12:00 - 7:00pm

NAMETAG PICKUP

Hotel Lobby

Hyatt Regency Chesapeake Bay 100 Heron Blvd. at Route 50, Cambridge, MD 21613

1:00 - 2:45pm

**RESOURCES & TOOLS FAIR** 

Want to learn how to take an awesome pic of your boss on an iPhone? Want to learn who in the think-tank world can answer your biggest policy questions? Need to set up an effective YouTube channel? Want to speak with committee and leadership staff about advancing your Member's biggest legislative priority? Or just want a snack to give you an energy boost? Drop by our skills development fair!

3:00 - 3:15pm

KICK-OFF & WELCOME

Kelle Strickland, Congressional Institute

3:15 - 4:15pm

CAN'T POLICY & COMMS SHOPS JUST GET ALONG?...

Will Dunham, Brownstein, Hyatt, Farber and Schreck

Matt Sparks, SPARKS

4:15 - 5:15pm **A FORMER** 

A FORMER LD & CD ADDRESS QUESTIONS LIKE:

"WHAT DOES MY CHIEF DO ALL DAY?"

Moderator: Kelle Strickland, Congressional Institute

A. Brooke Bennett, Former Legislative Director and Current Chief of Staff Lee Lonsberry, Former Communications Director and Current Chief of Staff

6:30 - 7:00pm

RECEPTION

7:00 - 8:30pm

**DINNER & DISCUSSION** 

TBD

### THURSDAY, FEBRUARY 8

8:00 - 9:00am

**BREAKFAST** 

9:00 - 10:00am

SLEUTHING P: OVERSIGHT IN YOUR DISTRICT AND BEYOND

Moderator: Kelle Strickland, Congressional Institute

Ashley Callen, Office of the Speaker

Austin Hacker, House Oversight Committee Jessica Donlon, House Oversight Committee

Nadgey Louis-Charles, House Judiciary Committee

Luke Zaro, House Judiciary Committee

10:00 - 11:00am

TBD

11:00 - 12:00pm

COUNTERING THE THREAT OF THE CHINESE

**COMMUNIST PARTY** 

Craig Singleton, Foundation for the Defense of Democracies Jeff Naft, House Permanent Select Committee on Intelligence

12:00 - 1:00pm

LUNCH

TBD

1:00 - 1:45pm

BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)

1:45 - 3:00pm

GETTING SMART & RESPONSIBLE ON ARTIFICIAL INTELLIGENCE:

OPPORTUNITIES, PITFALLS, AND UNKNOWNS

Moderator: Suhail Khan, Microsoft

John Sampson, Technological Change Advocate

Elizabeth Pishny, Google Victoria Jeffries, Meta 3:00 - 4:00pm

BREAKOUTS: ENGAGE | EDUCATE | EQUIP

## EQUIPPING YOUR OFFICE WITH A STRATEGIC COMMUNICATIONS PLAN

Dave Schnittger, Squire Patton Boggs Grace White, Committee on House Administration Christian Martinez, Office of Governor Glenn Youngkin (invited)

### ENGAGING INFLUENCERS & CONSERVATIVE MEDIA

Brent Scher, The Daily Wire Ali Black, House Republican Conference

## DEALING WITH THE ADMINISTRATION DURING A DIVIDED GOVERNMENT

Ben Howard, The Duberstein Group Tim Pataki, CGCN Group Brad Bailey, American Investment Council

### **EDUCATING ON ETHICS**

Elliot Berke, Berke | Farah LLP

4:00 - 5:00pm

**BREAKOUTS REPEAT** 

6:30 - 7:00pm

RECEPTION

7:00 - 8:30pm

**DINNER & DISCUSSION** 

TBD

## FRIDAY, FEBRUARY 9

Hotel checkout is at 11:00 am. Attendees may store luggage with the bellman if driving. Attendees riding the bus should bring their luggage to the rear of the Choptank Ballroom. Buses will depart from the lower level entrance near the Choptank Ballroom.

8:00 - 9:00am

BREAKFAST

9:00 - 10:00am

## THE LOW DOWN ON THE UPPER CHAMBER: A PERSPECTIVE FROM FORMER SENATE CHIEFS

Moderator: Joe Hack, The Daschle Group Natalie Farr Harrison, Subject Matter Stacy McBride, Husch Blackwell Strategies Brendon Plack, National Football League

10:00 - 11:00am LEADERSHIP POLICY UPDATE Moderator: Kelle Strickland, Congressional Institute TBD, Office of the Speaker Francis Brooke, Office of the Majority Leader Ian Foley, Office of the Majority Whip Jake Vreeberg, House Republican Conference 11:00 - 12:00pm LEADERSHIP COMMUNICATIONS UPDATE Moderator: Kelle Strickland, Congressional Institute TBD, Office of the Speaker Lauren Fine, Office of the Majority Leader Casey Nelson, Office of the Majority Whip Ali Black, House Republican Conference 12:00pm **CONFERENCE CONCLUDES** 12:15pm BUSES DEPART THE HYATT Conference Center Entrance (Lower Level)

2:15pm BUSES ARRIVE AT THE HILL

Boxed lunches will be available.

Engage | Educate | Equip Cambridge, MD

# LCD2024 - Invited House Staff

| First Name     | Last Name                                 | Job Title  | Institution                       |
|----------------|---|--|-----------------------------------|
| Steve          | Ackerman                                  | Legislative Director                               | Office of Box Eulobox             |
| Anna           | Adamian                                   | Press Secretary                                    | Office of heb. Fulcifier          |
| Nick           | Adams                                     | Porislative Director                               | Office of Rep. Harris             |
| Sarabrooks     | Adams                                     | Sobodilar  | Office of Rep. Lee                |
| Harley         | Adsit                                     |  | Office of Majority Leader Scalise |
| Nolan          | Ahem                                      | Communications Director                            | Office of Rep. Carter (GA)        |
| Claire         | ۸ اران ا                                  | Deputy Policy Director                             | Office of Majority Whip Emmer     |
| Torio T        | Alder                                     | Legislative Director                               | Office of Rep. Gooden             |
| 1 1 1 1        | Alic                                      | Communications Director                            | Office of Rep. Carey              |
| Christianne    | Allen                                     | Communications Director                            | Office of Rep. Collins            |
|                | Almeida                                   | Press Secretary                                    | Office of Ben Stefanik            |
| Ryan           | Altman                                    | Legislative Director                               | Office of Ren Einstad             |
| Kyle           | Amato                                     | Press Secretary                                    | Office of Ben Grothman            |
| Liam           | Anderson                                  |  |                                   |
| Bey            | A 2 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 | Communications Director                            | Office of Rep. Garcia             |
| 62:-           | Anthony                                   | Communications Director/Foreign Policy Advisor     | Office of Rep. Gimenez            |
| Allison        | Aprahamian                                | Communications Director                            | Solon Committee                   |
| Brian          | Arata                                     | Lociolotivo Diroctor                               |                                   |
| Kadin          | 2040                                      | Legislative Diffector                              | Office of Rep. Thompson           |
| Alox           | Asoery                                    | Press Secretary                                    | Office of Rep. Bost               |
| AICA<br>A 11 = | Attebery                                  | Communications Director                            | House Committee on Appropriations |
| Allson         | Babb                                      | Director of Operations                             | Office of Speaker Johnson         |
| Jacqueline     | Baggett                                   | Legislative Director                               | Office of Rep. Fitzpatrick        |
| Jonathan       | Bailey                                    | Deputy Chief of Staff & Communications<br>Director | Office of Rep. Ezell              |
| Tom            | Bailey                                    | Hedislative Director                               | 1 0 m d 3 m m m                   |
| Mimi           | Bair                                      |  | Office of Rep. Grotnman           |
| Natalie        | Baldassarre                               | Legislative Director                               | Office of Rep. Arrington          |
| Bill           |   | Communications Director                            | Office of Rep. Malliotakis        |
|                | סמו                                       | Senior Policy Advisor                              | Office of Speaker Johnson         |

| Office of Rep. Bucshon Office of Rep. Ellzey Office of Rep. McCormick Office of Rep. McCormick Office of Rep. Fry Office of Rep. Biggs House Committee on Financial Services | Office of Rep. Crane Office of Rep. Lee Office of Majority Leader Scalise Office of Rep. James Office of Rep. Gaetz Office of Rep. Pfluger Office of Rep. Ciscomani Office of Rep. Hill   | House Committee on Financial Services Office of Speaker Johnson Office of Rep. Miller-Meeks Office of Rep. Carl Office of Rep. Ganzales (TX) House Republican Conference Office of Rep. Bilirakis Office of Rep. Flood Office of Rep. Gooden Office of Rep. Wenstrup                            |
|--|---|---|
| Communications Director Legislative Director Deputy Chief of Staff Legislative Director Deputy Chief of Staff Legislative Director Deputy Communications Director            | Legislative Director  Communications Director Floor Assistant Legislative Director Communications Director Legislative Director Chief of Staff Senior Adviser and Communications Director | Director of Floor Operation Legislative Director Legislative Director Legislative Director Legislative Director Communications Director Deputy Chief of Staff/Press Secretary Legislative Director Communications Director Communications Director Communications Director Legislative Director |
| Barber<br>Barger<br>Barker<br>Barletta<br>Barry  | Bartlinski Beckwith Beley Bell Bender Bennett Berardi   | Bierworth Bill Bishop Black Black Blevins Bliamptis Bock Boodry   |
| Zachary Don Noah Nathan Annie Zach Will Chrissy  | Grace Pete Arian Jim Lyssa Caroline Brooke Chris  | Chris Ashlee Aaron Matthew Rachel Ali Summer Curt Micah Barbara Thomas  |

| Office of Rep. Curtis | Office of Rep. McHenry | Office of Rep. Hinson | Office of Ben Emmer     | Office of Ben Yakym     | House Benublican Conference | Office of Ben Tiffanv   | Office of Rep. Chavez DeBerner | Office of Ben. Smircker | Office of Rep. Jackson | Office of Rep. Amodei | Office of Majority Leader Scalise | House Committee on Ethics | Office of Rep. Van Drew    | Office of Rep. Walbera | Office of Rep. Wagner   | Office of Ben Weher     | Office of Rep. Obernotte               | Office of Rep. Gosar | Office of Rep. Norman   | Office of Rep. Gallagher | House Committee on Homeland Security | House Committee on Intelligence | Office of Rep. Mooney | Office of Speaker Johnson | Office of Rep Kustoff   | Office of Rep D'Esposito | Office of Rep Pfluger | Office of Rep. McCaul   |
|-----------------------|------------------------|-----------------------|-------------------------|-------------------------|-----------------------------|-------------------------|--------------------------------|-------------------------|------------------------|-----------------------|-----------------------------------|---------------------------|----------------------------|------------------------|-------------------------|-------------------------|--|----------------------|-------------------------|--------------------------|--------------------------------------|---------------------------------|-----------------------|---------------------------|-------------------------|--------------------------|-----------------------|-------------------------|
| Legislative Director  | Press Secretary        | Legislative Director  | Communications Director | Communications Director | Rapid Response Director     | Communications Director | Communications Director        | Legislative Director    | Legislative Director   | Legislative Director  | Policy Director                   | Counsel to the Chair      | Director of Communications | Legislative Director   | Communications Director | Communications Director | Communications Director/Senior Advisor | Legislative Director | Communications Director | Legislative Director     | Communications Director              | Deputy Staff Director           | Legislative Director  | General Counsel           | Communications Director | Communications Director  | Legislative Director  | Communications Director |
| Bornstein             | Bowen                  | Bradley               | Braid                   | Brennan                 | Brennan                     | Briscoe                 | Britt                          | Britton                 | Brody                  | Brooke                | Brooke                            | Broom                     | Brown                      | Brown                  | Bryant                  | Buckels                 | Burke                                  | Burke                | Butler                  | Butler                   | Byers                                | Calcagni                        | Callas                | Callen                    | Cantrell                | Capp                     | Cargile               | Cassil                  |
| Jake                  | Will                   | Philippa              | Theresa                 | Andrew                  | Francis                     | Caroline                | Aaron                          | Noelle                  | Bryan                  | Ken                   | Francis                           | Keelie                    | Ashley                     | Joanna                 | Arthur                  | Laynee                  | Robby                                  | Rory                 | Annie                   | Dan                      | Lesley                               | Michael                         | Blayne                | Ashley                    | Samantha                | Matt                     | Olara                 | Emily                   |

| Office of Rep. Posey                             |                         | Office of hep. balderson | Office of Rep. Weber | Office of Rep. Garbarino   | Office of Rep. Kim   | Office of Rep. Aderholt | Office of Rep. Lesko | Office of Rep. Cloud    | Office of Rep. Steel | Office of Rep. Curtis   | Office of Rep. Comer | Office of Rep. Rogers (AL) | Office of Rep. Lamborn  | House Committee on Oversight and | Government Reform | Office of Rep. Lucas    | Office of Majority Leader Scalise | Main Street Caucus | Office of Rep. Amodei   | Office of Rep. De La Cruz | Office of Rep. Dunn     | Office of Rep. Murphy   | Office of Rep. Williams (TX) | Office of Speaker Johnson          |                         | Office of Rep. McClintock | Office of Majority Leader Scalise | Office of Rep. Nehls | Office of Rep. Moylan   |
|--|-------------------------|--------------------------|----------------------|----------------------------|----------------------|-------------------------|----------------------|-------------------------|----------------------|-------------------------|----------------------|----------------------------|-------------------------|----------------------------------|-------------------|-------------------------|-----------------------------------|--------------------|-------------------------|---------------------------|-------------------------|-------------------------|------------------------------|------------------------------------|-------------------------|---------------------------|-----------------------------------|----------------------|-------------------------|
| Deputy Chief of Staff/Communications<br>Director | Communications Director | Deports Objet of Staff   | Commence of Stall    | Confirmunications Director | Legislative Director | Communications Director    | Communications Director | Communications Director          |                   | Communications Director | Deputy Communications Director    | Policy Director    | Communications Director | Senior Advisor            | Communications Director | Communications Director | Legislative Director         | Deputy Director of Member Services | Communications Director |                           |                                   | Legislative Director | Communications Director |
| Cecala   | Chance                  | Christian                | Cianci               | Cisneros                   | Clark                | 7,00                    | Car                  | Cierrinons              | Ciliora<br>Coch      | Ciocil                  | Collman              | Cole                       | Colley                  | Collins                          | 2#50000JC         | COOLINEIR               | Comer                             | Connolly           | Consier                 | Corlez                    | Courtney                | Crane                   | Crane                        | Cress                              | Cressy                  | Crews                     | Curto                             | 0,100                | U avanzo                |
| George   | Kyle                    | Bill                     | Kristen              | Alex                       | Carson               | Annie                   | Magnie               | Ken                     | Adam                 | Sarah                   | Carrie               | Saralvan                   | Joseph Lynn             | ממומה.                           | Jack              | Michael                 | Brions                            | 한 다.<br>호          | dsol.                   | 1000                      | Lear                    | Alex                    | nalle<br>Duisi               | olali                              | Jenniter                | John                      | Michael                           | Hannah               | •                       |

| Mike        | D'orazio    | Legislative Director       | Office of Rep. Reschenthaler                    |
|-------------|-------------|----------------------------|---|
| Miranda     | Dabney      | Communications Director    | Office of Rep. Hern                             |
| Mike        | Dankler     | Legislative Director       | Office of Rep. Yakym                            |
| Grace       | Davis       | Communications Director    | Office of Rep. I anoworthy                      |
| Норе        | Dawson      | Press Secretary            | Office of Rep. Palmer                           |
| orinne      | Day         | Director of Media Affairs  | Office of Speaker Johnson                       |
| Jordan      | Dayer       | Cloakroom Director         | Office of Speaker Johnson                       |
| Dom         | de Bernardo | Legislative Director       | Office of Rep. Greene                           |
| Logan       | de La Barre | Legislative Director       | Office of Rep. Graves (LA)                      |
| Zach        | Deatherage  | Legislative Director       | Office of Rep. Stefanik                         |
| njamin      | Decatur     | Communications Director    | Office of Rep. Brecheen                         |
| Brad        | Decker      | Legislative Director       | Office of Rep. Self                             |
| eĎį         | Decker      | Deputy Staff Director      | House Committee on Budget                       |
| Michael     | Defilippis  | Legislative Director       | Office of Rep. Malliotakis                      |
| Regan       | Delaney     | Member Services Director   | Republican Governance Group                     |
| Мед         | Deneen      | Director of Communications | Office of Rep. Tenney                           |
| rren        | Dershem     | Press Secretary            | Office of Rep. McCormick                        |
| ue          | Dierker     | Legislative Director       | Office of Rep. Edwards                          |
| SS          | Dietrich    | Legislative Director       | Office of Rep. Mast                             |
| Matt        | Diller      | Policy Director            | House Committee on Rules                        |
| eq          | Dilley      | Legislative Director       | Office of Rep. Jordan                           |
| an          | Dilworth    | Legislative Director       | Office of Rep. Van Duyne                        |
| ıtin        | Doil        | Communications Director    | Office of Rep. Fleischmann                      |
| Tom         | Dolan       | Legislative Director       | Office of Rep. Alford                           |
| Jessica     | Donlon      | Deputy Staff Director      | House Committee on Oversight and Accountability |
| Emily       | Dowdell     | Communications Director    | Office of Rep. Carter (TX)                      |
| Ryan        | Duffin      | Press Assistant            | House Republican Conference                     |
| Ha <u>i</u> | Duncan      | Legislative Director       | Office of Rep. Roy                              |

| Office of Rep. Gallagher | Office of Rep. Carev | House Committee on Judiciary | Office of Rep. Greene   | Office of Rep. Johnson (OH) | Office of Majority Leader Scalise | Office of Rep. Scott    | House Republican Conference | Office of Rep. Stauber | House Committee on the Judiciary | Office of Rep. Burgess  | Office of Rep. Guthrie | House Committee on Transportation and | inirasiructure                            | Office of Rep. Emmer               | Office of Rep. Ogles | -   | Office of Speaker Johnson | Office of Rep. Bentz | Office of Rep. Smith (NJ) | Office of Majority Leader Scalise | Office of Rep. Lawler      | Office of Rep. Armstrong                   | Office of Majority Whip Emmer | House Freedom Caucus    | Office of Rep. Huizenga | Office of Rep. Gosar    | Office of Speaker Johnson     | House Committee on Ways and Means |
|--------------------------|----------------------|------------------------------|-------------------------|-----------------------------|-----------------------------------|-------------------------|-----------------------------|------------------------|----------------------------------|-------------------------|------------------------|---------------------------------------|---|------------------------------------|----------------------|---|---------------------------|----------------------|---------------------------|-----------------------------------|----------------------------|--|-------------------------------|-------------------------|-------------------------|-------------------------|-------------------------------|-----------------------------------|
| Communications Director  | Legislative Director | Communications Director      | Communications Director | Legislative Director        | Floor Assistant                   | Communications Director | Member Services Director    | Legislative Director   | Communications Director          | Communications Director | Legislative Director   | Deputy Staff Director                 | :<br>:                                    | Financial Services Policy Director | Legislative Director | Director of Communications/Senior Advisor | Deputy Policy Director    | Legislative Director | Press Secretary           | Communications Director           | Director of Communications | Legislative Director/Deputy Chief of Staff | Policy Director               | Communications Director | Legislative Director    | Communications Director | Director for House Operations | Communications Director           |
| Dunn                     | Dwyer                | Dye                          | Dyer                    | Dyer                        | Elliot                            | Enlow                   | Erdel                       | Esau                   | Esguerra                         | Everett                 | Fahey                  | Falencki                              | \$ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ |                                    | Fernandez            | Fields                                    | Fields                    | Figueredo            | Finan                     | Fine                              | Finocchio                  | Fitzpatrick                                | Foley                         | Fones                   | Fortin                  | Foti                    | Fraher                        | Freire                            |
| Jordan                   | Katie                | Russell                      | Nick                    | Laura                       | Brenna                            | Alex                    | Alyssa                      | Allie                  | Matt                             | Katie                   | Brian                  | Mike                                  | l izzv                                    |                                    | Chris                | Harrison                                  | Jay                       | Cristian             | Michael                   | Lauren                            | Peter                      | Casey                                      | lan                           | Harry                   | Remy                    | Anthony                 | Hannah                        | дЬ                                |

| Office of Rep. Hill Office of Rep. Feenstra House Committee on Foreign Affairs Office of Speaker Johnson Office of Rep. Pence Office of Rep. Flood Office of Rep. Flood       | Office of Rep. Calvert<br>Office of Rep. González-Colón             | Office of Rep. Garbarino<br>Office of Rep. Garcia<br>Office of Rep. Harshbarger<br>Office of Rep. Dunn | Office of Rep. Ellzey Office of Speaker Johnson House Committee on Agriculture Office of Rep. Steil                             | House Committee on Veterans Affairs Office of Rep. Kustoff House Committee on Armed Services Office of Rep. Wenstrup | Office of Rep. Mast Office of Rep. Moore (AL) Office of Rep. Guthrie House Committee on Judiciary Office of Rep. Rutherford Office of Rep. McMorris Rodgers |
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| Legislative Director Communications Director Deputy Staff Director Deputy Chief of Staff Legislative Director Communications Director Legislative Director and Defense Policy | Advisor Senior Advisor/Communications Director Legislative Director | Legislative Director Legislative Director Communications Director Legislative Director                 | Communications Director Director of Strategic Communications Communications Director Legislative Director Legislative Assistant | Deputy Staff Director Legislative Director Deputy Staff Director Legislative Director                                | Communications Director Communications Director Policy Director Press Secretary Legislative Director  |
| Frost Fuerst Fullz Furman Gage  | Gagnon<br>Gandia<br>Gannon  | George<br>Gilbert  | Gilfillan<br>Gilmartin<br>Goldey<br>Goldfarb<br>Gollinger   | Gonzalez<br>Goodman<br>Gosselin<br>Graeter<br>Graham   | Green<br>Griffin<br>Griner<br>Gruber  |
| Dylan<br>Billy<br>Laura<br>Garrett<br>Andrew<br>Taylor<br>Austin  | Jason<br>Natalia<br>Kevin   | Jacob<br>Jonathan<br>Sarah   | Scott<br>Chad<br>Ben<br>David<br>Joe  | steve<br>Eliana<br>Geoff<br>Luke<br>AnnMarie   | Madison<br>DJ<br>Tyler<br>Julie<br>Hali   |

| Office of Rep. Gonzales (TX) | Office of Rep. Nunn  | Office of Ren Comer     | Office of Bep. Van Orden |  | Office of Rep. Kean  | Office of Rep. Simpson  | Office of Rep. Moore (UT) | Office of Rep. Mace     | Office of Rep. Cole  | Office of Rep. Radewagen   | Office of Rep. Meuser   | Office of Rep. Miller | House Committee on Transportation and Infrastructure | Office of Ben Graves (MO) | Office of Ben Gimenez | Office of Ben Bice      | Office of Rep. Valadao | Office of Rep. Johnson (OH) | _   | Office of Rep. Issa  | Office of Bep. Latta | Office of Ben Wittman   | Office of Rep. Paulina-Luna | Office of Rep. Westerman | Office of Rep. Scalise | Office of Rep. Miller (WV) |
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| Communications Director      | Legislative Director | Communications Director | Communications Director  | Deputy Chief of Staff/Communications<br>Director | Legislative Director | Communications Director | Communications Director   | Communications Director | Legislative Director | Director of Communications | Communications Director | Legislative Director  | Communications Director                              | Legislative Director      | Legislative Director  | Communications Director | Legislative Director   | Legislative Director        | Deputy Communications Director for Media<br>Relations | Legislative Director | Legislative Director | Communications Director | Communications Director     | Communications Director  | Legislative Director   | Legislative Director       |
| Guliok                       | Gutwein              | Hacker                  | Haines                   | Hall   | Hall                 | Hamel                   | Hamilton                  | Hampson                 | Hand                 | Hannahs                    | Hanrahan                | Hansen                | Harclerode   | Harder                    | Hardimon              | Harkins                 | Hartl                  | Hattrup                     | Haufsee   | Haynes               | Hebein               | Heberlein               | Heipel                      | Henderson                | Hendrix                | Henn                       |
| Alyssa                       | Ashley               | Austin                  | Ashley                   | Emma   | Christopher          | Ľexi                    | Caroline                  | William                 | Shane                | Joel                       | Matt                    | Steve                 | Justin   | Jonathan                  | Madison               | Wesley                  | Kellie                 | Sam                         | Taylor  | Jennifer             | Emily                | Julianne                | Edie                        | Sarah                    | Holly                  | Emily                      |

| Office of Rep. Kelly (MS) | Office of Ben Waltz                    | Office of Den Obergoles | Office of help. Obellionte     | Office of Rep. Alford                | 2 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -      | Office of Majority Leader Scalise | Office of Speaker Johnson | Unice of Rep. Banks      | Office of Rep. Crenshaw              | Office of Speaker Johnson | House Committee on Oversight and Government Reform | House Republican Conference | Office of Ben Bergman   | Office of Den Cood   | Office of Dept. Great | Cilice of heb. Guesi | Unice of Majority Leader Scalise | Office of Rep. Rosendale | Office of Rep. LaTurner | Office of Rep. LaLota | Office of Rep. Clyde    | Office of Rep. Buchanan | Office of Rep. Boehert | Office of Ben Johnson (1.4) |                      | Office of Rep. Moran | Office of Rep. McCaul | Office of Rep. Tenney | Office of Rep. Foxx |
|---------------------------|--|-------------------------|--------------------------------|--------------------------------------|--|-----------------------------------|---------------------------|--------------------------|--------------------------------------|---------------------------|--|-----------------------------|-------------------------|----------------------|-----------------------|----------------------|----------------------------------|--------------------------|-------------------------|-----------------------|-------------------------|-------------------------|------------------------|-----------------------------|----------------------|----------------------|-----------------------|-----------------------|---------------------|
| Legislative Director      | Communications Director/Senior Advisor | Legislative Director    | Denity Comminications Disorter | Deputy Chief of Staff/Communications | Director  Deputy Director for Member Socioco | Sonior Dollow Advisor             | Certifor Dispersor        | Chiliful Office Director | Ciliel of Staff/Legislative Director | National Security Adviser | Policy Director                                    | Policy Advisor              | Communications Director | Legislative Director | Press Secretary       | Object of Staff      | כוופן סו סומון                   | Legislative Director     | Communications Director | Legislative Director  | Communications Director | Communications Director | Digital Director       | Legislative Director        | Pagislativa Director |                      | Legislative Director  | Legislative Director  | Press Secretary     |
| Herfurth                  | Hewitt                                 | Hicks                   | Higdon                         | Higginbotham                         | Hilkin                                       | 三                                 | Hitchcock                 | Hodge                    |                                      | cappool :                 | Hoehner  | Hofmann                     | Hogge                   | Holland              | Holliday              | Horton               | Hoist.                           |                          | Howard                  | Hrinkevich            | Huffman                 | Hulsey                  | Hungerford             | Hurst                       | Hyatt                | Isakowitz            |                       | lverson               | Ives                |
| Abbey                     | James                                  | Rob                     | Cassie                         | Austin                               | Jake   | Preston                           | James                     | Matt                     | hsol.                                | ocitor O                  |  | Ryan                        | James                   | Peter                | Peyton                | Brett                | Babs                             | Michael                  | VICTOR OF               | ivial y               | Wadeine                 | l aylor                 | Joseph                 | Jay                         | Delayne              | Zachary              | George                | 0000 VC   VC          | Alex                |

| Office of Speaker Johnson | Office of Rep. Good     |  | Office of Ben Miller (II.) | Office of Rep. Bose     | Office of Rep. Miller-Meeks |  | Office of Rep. Wagner | Office of Rep. Guest | Office of Bep. Crane    | Office of Rep. Johnson (OH) | Office of Rep. Duncan   | Office of Rep. Mooney   | Office of Rep. Massie   | House Committee on Homeland Security | Office of Rep. Smith (NE) | Office of Rep. Salazar | Office of Speaker Johnson | Office of Rep. LaLota   | Office of Rep. Edwards  | Office of Rep. Moolenaar | House Committee on Energy and | Office of Ben McClain |                     | Office of Hep. Steube                   | Office of Rep. Kelly (PA) | Office of Rep. Reschenthaler | Office of Majority Leader Scalise |
|---------------------------|-------------------------|--|----------------------------|-------------------------|-----------------------------|--|-----------------------|----------------------|-------------------------|-----------------------------|-------------------------|-------------------------|-------------------------|--------------------------------------|---------------------------|------------------------|---------------------------|-------------------------|-------------------------|--------------------------|-------------------------------|-----------------------|---------------------|---|---------------------------|------------------------------|-----------------------------------|
| Senior Policy Advisor     | Communications Director | Deputy Chief of Staff/ Communications Director | Legislative Director       | Communications Director | Communications Director     | Deputy Director of Education and Senior<br>Counsel | Legislative Director  | Policy Director      | Communications Director | Communications Director     | Communications Director | Communications Director | Communications Director | Policy Director                      | Legislative Assistant     | Legislative Director   | Senior Policy Advisor     | Communications Director | Communications Director | Legislative Director     | Director of Member Services   | Legislative Director  | zatocilo cintoloino | regisialive Director                    | Press Secretary           | Communications Director      | Counsel                           |
| Jaarda                    | Jackson                 | Jackson  | Johnson                    | Jones                   | Jones                       | Jones  | Joseph                | Joseph               | Kahler                  | Keeler                      | Kelley                  | Kelly                   | Kennedy                 | Kennedy                              | Keralis                   | Keubler                | Keyes                     | Kiley                   | Kîm                     | Kin                      | King                          | Kinney                | Knittle             |   | Knoedler                  | Knoth                        | Koohmaraie                        |
| Chris                     | Marjorie                | Joe  | Dean                       | Dylan                   | Elizabeth-Burton            | Ату  | Molly                 | Elizabeth            | Zach                    | Benjamin                    | Elliott                 | Ryan                    | John                    | Brian                                | Joel                      | Sam                    | Drew                      | Will                    | Maria                   | Щq                       | Emily                         | Erik                  | Scott               | # * * * * * * * * * * * * * * * * * * * | Wallew                    | Kevin                        | BJ                                |

| Office of Rep. Mills | Office of Rep. Arrington | Office of Ben Molinaro  | Office of Rep. Recon | Office of Ben Bose   | Office of help. Todae | Office of Rep. Johnson (SD) | Office of Par. Printer         | Office of Cooplest Tabases  | Office of Ben. Timmons |   |                         | Unice of hep. Online | Office of Constitution | Office of Speaker Johnson | Office of Rep. Moran    | Office of Rep. Davidson                | Office of Rep. Spartz | Office of Rep. Fitzgerald | Office of Rep. Calvert | Office of Ben Ciscomani | Office of Ben Letow  |                                   |                      |                |              | House Committee on the Judiciary | Office of Rep. Schweikert | Office of Rep. Steil    | Office of Rep. Finstad  |
|----------------------|--------------------------|-------------------------|----------------------|----------------------|-----------------------|-----------------------------|--------------------------------|-----------------------------|------------------------|---|-------------------------|----------------------|------------------------|---------------------------|-------------------------|--|-----------------------|---------------------------|------------------------|-------------------------|----------------------|-----------------------------------|----------------------|----------------|--------------|----------------------------------|---------------------------|-------------------------|-------------------------|
| Legislative Director | Communications Director  | Communications Director | Legislative Director | Legislative Director | Proce Secretary       | Communications Director     | Sepior   Polislative Assistant | Member Services Coordinator | Legislative Director   | Communications Director/Legislative Assistant | Communications Director | Digital Director     | Press Secretary        |                           | Communications Director | Communications Director                | Legislative Director  | Communications Director   | Legislative Director   | Communications Director | Legislative Director | Communications Director (Interim) | Legislative Director | Chief of Staff |              | Deputy Communications Director   | Communications Director   | Communications Director | Communications Director |
| Kostreva             | Kovach                   | Kranz                   | Kratz                | Kroitor              | Kurtz                 | Lair                        | Lane                           | Lanning                     | Larson                 | Lavy  | Law                     | Lawlor               | Lawson                 | a                         | 7 1 1                   | Ledda                                  | Lerner                | Liegel                    | Lincoln                | Lindgren                | Linhares             | Lloyd                             | Lloyd                | Lonsberry      | Onis-Charles |                                  | Lovell                    | Ludick                  | Luepke                  |
| Caleb                | Kon                      | Dan                     | Jeff                 | Jason                | Kristen               | Kate                        | Will                           | John                        | Aaron                  | Alexandra                                     | Charlotte               | Grant                | Athina                 | MaryAsa                   | Andrew                  | ************************************** | Sean                  | Kelli                     | Jack                   | Paige                   | Lindsay              | Marisa                            | Elizabeth            | Lee            | Nadgey       |                                  |                           | Chavonne                | Jenny                   |

| Office of Rep. González-Colón<br>Office of Rep. Harris<br>Office of Rep. Valadao<br>Office of Rep. Newhouse | Office of Rep. Bucshon Office of Rep. Hageman Office of Rep. Roy Office of Rep. Duarte Office of Rep. Baird       | House Committee on Natural Resources Office of Rep. Higgins House Committee on Education and Labor House Committee on Agriculture Office of Rep. Brecheen | Office of Rep. Pouzer Office of Rep. D'Esposito Office of Rep. Bishop Office of Rep. Fitzpatrick House Committee on Veterans Affairs Office of Rep. Cloud | Office of Rep. Smith (NJ) Office of Majority Leader Scalise Republican Study Committee Office of Rep. Burlison Office of Rep. Lawler Office of Rep. Foxx Office of Rep. Foxa |
|---|---|---|---|--|
| Communications Director Deputy Chief of Staff Communications Director Legislative Director                  | Legislative Director Legislative Director Communications Director Communications Director Communications Director | Deputy Staff Director Press Secretary Deputy Staff Director Policy Director Legislative Director  | Communications Director Legislative Director Communications Director Communications Director Legislative Director   | Legislative Director General Counsel Policy Director Legislative Director Legislative Director Legislative Director Legislative Director                                     |
| Luna<br>Lynskey<br>Mabry<br>MacArthur   | Macmullan Madden Majnon Gharaghez Maley Manley  | Marklund Martinez Matesic Maxwell McAndrews Mcbride   | McCabe McCardless McCarthy McCarthy McCullough  | McGaughey McHan McKay McNamee McVae Medeiros   |
| Linoshka<br>Elizabeth<br>Faith<br>Chris<br>Emilv  | Troy Nate Kalin Matt Nicole   | Mackenzie<br>Hannah<br>Josh<br>Sean<br>Erin   | Sean<br>Allie<br>Reagan<br>Kathleen<br>Tom<br>John  | Margaret<br>Abby<br>Kyle<br>James<br>Bryan<br>Tim<br>Megan   |

| Darcy    | Merline      | Legislative Director                | Office of Rep. Norman             |
|----------|--------------|-------------------------------------|-----------------------------------|
| lan      | Merritt      | Legislative Director                | Office of Rep. Fleischmann        |
| Randaí   | Meyer        | Legislative Director                | Office of Rep. Armstrong          |
| Davis    | Michols      | Legislative Director                | Office of Rep. Griffith           |
| Jake     | Middlebrooks | Legislative Director                | Office of Rep. LaTurner           |
| Murray   | Miller       | Legislative Director                | Office of Rep. Westerman          |
| Collin   | Miller       | Legislative Director                | Office of Rep, Green              |
| Martha   | Mills        | Deputy Press Secretary              | Office of Majority Leader Scalise |
| Maddie   | Mitchell     | Legislative Director                | Office of Rep. Kiggans            |
| Kelsey   | Mix          | Communications Director             | Office of Rep. Stauber            |
| Jackie   | Modesett     | Legislative Director                | Office of Rep. Hunt               |
| Andrea   | Morales      | Press Secretary                     | Office of Rep. Diaz-Balart        |
| Chas     | Morrison     | Policy Director                     | Select Committee on China         |
| Hannah   | Morrow       | Legislative Director                | Office of Rep. Rutherford         |
| Ben      | Mullany      | Communications Director             | Office of Rep. Joyce (PA)         |
| Sean     | Murphy       | Legislative Director                | Office of Rep. Fischbach          |
| Devon    | Murphy       | Legislative Director                | Office of Rep. Owens              |
| Cullen   | Murphy       | Deputy Director of Floor Operations | Office of Speaker Johnson         |
| Michelle | Myers        | Communications Director             | Office of Rep. Self               |
| Jeff     | Naft         | Communications Director             | House Committee on Intelligence   |
| Dennis   | Nalls        | Deputy Floor Director               | Office of Majority Whip Emmer     |
| Claire   | Nance        | Communications Director             | Office of Rep. Steel              |
| Ben      | Napier       | Director of Floor Operations        | Office of Majority Leader Scalise |
| Doug     | Nation       | Legislative Director                | Office of Rep. McHenry            |
| Madison  | Neal         | Communications Director             | Office of Rep. Strong             |
| Griffin  | Neal         | Communications Director             | Office of Rep. Johnson (LA)       |
| Brigid   | Nealon       | Press Secretary                     | Office of Rep. Hinson             |
| Valerie  | Nelson       | Communications Director             | Office of Rep. Granger            |
| Casey    | Neison       | Communications Director             | Office of Majority Whip Emmer     |

| Nichols Nine Noble Nowood Nyce O'Connor Osborn Case O'Strich Pagett Parker Parker Parker Parker Parkick Parkick Parkick Parkins Perkins Perkin | Brooke   | Nethercott  | Communications Director                          | Office of Rep. Hill                |
|--|----------|-------------|--|------------------------------------|
| Nichols Communications Director Noble Communications Director Nowood Communications Director Nowood Communications Director O'Connor O'Con | _        | Nichols     | Communications Director/ Field<br>Representative | Office of Rep. Graves (MO)         |
| Noble Communications Director Nowood Norwer Nove Policy Advisor O'Connor O'Connor O'Strich Capitative Director Pagett Deputy Chief of StaffLegislative Director Pagett Deputy Chief of StaffLegislative Director Parker Communications Director Parker Deputy Communications Director Parker Communications Director Parker Communications Director Parker Communications Director Parker Communications Director Partow Deputy Communications Director Partow Deputy Communications Director Performer Performe |          | Nichols     | Communications Director                          | Office of Ben Burlison             |
| Noble Communications Director Norwood Norwood Communications Director Noyce Policy Advisor O'Connor Communications Director Ostrich Ostrich District Director Pagett District Director Pagett Deputy Chief of Staff/Legislative Director Parkednaz Communications Director Parkednaz Legislative Director Parkednaz Legislative Director Partor Patror Pa | Hannah   | Nine        | Communications Director                          | Office of Bon Eng                  |
| Norwood Communications Director Nyce O'Connor Case Policy Advisor O'Connor Case Communications Director O'Connor Case Communications Director O'Connor Case Castrict Director Costrict District Director/Communications Director Pagett Deputy Chief of Staff/Legislative Director Parker Communications Director Parker Communications Director Partobek Legislative Director Partobek Communications Director Patrick Communications Director Performe Performent Communications Director Performed Performent Communications Director Performed Performent Communications Director Performed Communications Director Prince Performed Communications Director Prince Prince C | Corey    | Noble       | Communications Director                          | Office of Box Examples             |
| Nyce Policy Advisor  O'Connor Case Communications Director Costrich Case Communications Director Costrich Padgett Dieactor/Communications Director Pagett Deputy Chief of Staff/Legislative Director Pakledinaz Communications Director Parker Communications Director Parker Communications Director Partobek Legislative Director Patriok Communications Director Patriok Communications Director Petrocione Performent Legislative Director Petrocione Performent Communications Director Petrocione Performent Communications Director Petrocione Communications Director Petrocione Petrocione Legislative Director Petrocione Communications Director Petrocione Communications Director Petrocione Communications Director Prince Prince Communications Director Prince Pri | Carlton  | Norwood     | Communications Director                          | Office of Ben. Allen               |
| O'Connor O'Connor Case Capitative Director Osbrom Case Capitative Director Ostrich Ostrich Padgett District Director/Communications Director Pagett Deputy Chief of Staff/Legislative Director Parker Deputy Chief of Staff/Legislative Director Parker Communications Director Parker Communications Director Partobek Legislative Director Partobek Legislative Director Partobek Communications Director Partobek Deputy Communications Director Pertick Communications Director Perticone Perticone Deputy Communications Director Perticone Perticone Legislative Director Communications Director Petroccione Communications Director Petroccione Communications Director Petroccione Legislative Director Petroccione Communications Director Pinedro Pinedro Pinedro Petroccione Communications Director Pinedro Pined |          | Nyce        | Policy Advisor                                   | House Republican Conference        |
| Osborn Case Cejostative Director Ostrich Padgett District Director/Communications Director Padgett Deputy Chief of StaffLegislative Director Pagett Deputy Chief of StaffLegislative Director Park Communications Director Park Communications Director Partok Communications Director Partok Communications Director Partok Deputy Communications Director Partok Communications Director Pertrone Pertrone Legislative Director Petrocsione Communications Director Petrocsione Legislative Director Petronelis Communications Director Piner Legislative Director Piner Deputy Communications Director Piper Communications Director Press Secretary Communications Director Piper Communications Director Piper Communications Director Prope Communica |          | O'Connor    | Communications Director                          | Office of Rep. Smith (MO)          |
| Padgett Director/Communications Director Pagett Deputy Chief of Statf/Legislative Director Pakledinaz Communications Director Park Legislative Assistant Parker Communications Director Partick Communications Director Partick Communications Director Partick Communications Director Perkins Communications Director Perkins Communications Director Perkins Communications Director Perkins Communications Director Petroccione Communications Director Petroccione Legislative Director Petromelis Communications Director Pinegar Legislative Director Pinegar Legislative Director Pinegar Legislative Director Piner Legislative Director Piner Petromelis Communications Director Piner Petroccione Communications Director Piner Petroccione Petronelis Communications Director Piney Pope Communications Director Press Secretary Communications Director Press Secretary Communications Director Press Secretary Communications Director Press Secretary   |          | Osborn Case | Legislative Director                             | Office of Rep. Van Orden           |
| Padgett Legislative Director Pagett Deputy Chief of Staff/Legislative Director Pakledinaz Communications Director Parker Legislative Assistant Parker Communications Director Partlow Deputy Communications Director Partlow Deputy Communications Director Partlow Deputy Communications Director Perkins Communications Director Perkins Communications Director Petrocione Legislative Director Petrocione Legislative Director Petrocione Legislative Director Petrocione Legislative Director Petrocione Communications Director Petrocione Legislative Director Petrocione Legislative Director Petrocione Communications Director Piner Legislative Director Piner Petrocione Communications Director Press Secretary Communications Director Press Secretary Communications Director   | -        | Ostrich     | District Director/Communications Director        | Office of Rep. Perry               |
| Pagett Deputy Chief of Staff/Legislative Director Parkledinaz Parker Communications Director Parker Parobek Partlow Partlow Partlow Partlow Partlow Partlow Perkins Perkins Perkins Perkins Petroccione Petroccion | db       | Padgett     | Legislative Director                             | Office of Rep. Loudermilk          |
| Pakledinaz Park Park Park Parker Parker Parker Partlow Patrlow Patrlow Patrlok Pendarvis Pendarvis Perkins Petrocoine Petrocoine Petromelis Petromelis Petromelis Petromelis Petromelis Petromelis Pinegar Pepers Communications Director Petromelis Communications Director Petrocoine Petromelis Communications Director Petromelis Communications Director Petromelis Petromelis Pinegar Piner Piney Piner Piney Piney Pope Communications Director Peress Secretary Pope Communications Director Press Secretary Pope  |          | Pagett      | Deputy Chief of Staff/Legislative Director       | Office of Rep. Mann                |
| Park Legislative Assistant Parker Communications Director Parobek Legislative Director Partlow Deputy Communications Director Pendarvis Communications Director Perkins Communications Director Perkins Communications Director Petroccione Legislative Director Petromelis Communications Director Petromelis Communications Director Pinegar Legislative Director Pinover Deputy Communications Director Piper Communications Director Piper Communications Director Press Secretary Communications Director Press Secretary Communications Director   |          | Pakledinaz  | Communications Director                          | Office of Rep. Webster             |
| Parker Communications Director Parobek Legislative Director Partlow Deputy Communications Director Patrick Communications Director Perkins Communications Director Perkins Communications Director Petroccione Legislative Director Petroccione Communications Director Petroccione Legislative Director Petromelis Communications Director Piner Legislative Director Piner Deputy Communications Director Piper Communications Director Priper Communications Director Priper Communications Director Press Secretary Pope Communications Director   |          | Park        | Legislative Assistant                            | Office of Rep. Palmer              |
| Parobek Legislative Director Partiow Patriok Communications Director Pendarvis Communications Director Perkins Communications Director Perricone Legislative Director Petroccione Legislative Director Petromelis Communications Director Pinegar Legislative Director Pinegar Legislative Director Piner Piner Piper Communications Director Peputy Communications Director Peputy Communications Director Prope Communications Director Prope Communications Director Prope Communications Director  |          | Parker      | Communications Director                          | Office of Rep. Kelly (MS)          |
| Partlow Deputy Communications Director Patrick Communications Director Pendarvis Legislative Director Perkins Communications Director Perricone Legislative Director Petroccione Petroccione Communications Director Petromelis Communications Director Pinegar Legislative Director Piner Piner Legislative Director Pinover Piper Communications Director Piper Communications Director Pope Communications Director Press Secretary Pope Communications Director  | <b>^</b> | Parobek     | Legislative Director                             | Office of Bep. Simpson             |
| Patrick Communications Director Pendarvis Legislative Director Perkins Communications Director Petroccione Legislative Director Petromelis Communications Director Petromelis Communications Director Pinegar Legislative Director Piner Legislative Director Piner Piner Communications Director Piper Communications Director Press Secretary Communications Director  |          | Partlow     | Deputy Communications Director                   | Office of Rep. Burchett            |
| Perkins Legislative Director Perkins Communications Director Perricone Legislative Director Petroccione Communications Director Pinegar Communications Director Piner Piner Diper Communications Director Piner Piner Communications Director Piper Communications Director Piper Communications Director Piper Communications Director Piper Communications Director Pope Communications Director   |          | Patrick     | Communications Director                          | Office of Rep. Huizenga            |
| Perkins Communications Director Petrocone Petrocone Legislative Director Petromelis Communications Director Prinegar Legislative Director Priner Legislative Director Priner Peres Secretary Pope Communications Director Priper Communications Director Priper Communications Director  | nie      | Pendarvis   | Legislative Director                             | Office of Rep. Wilson              |
| Petrocone Legislative Director Petroccione Communications Director Pinegar Legislative Director Piner Legislative Director Piner Pinover Peress Secretary Pope Communications Director Press Secretary Communications Director   |          | Perkins     | Communications Director                          | Office of Rep. Luttrell            |
| Petroccione Legislative Director Petromelis Communications Director Pinegar Legislative Director Piner Legislative Director Pinover Deputy Communications Director Piper Pope Communications Director  |          | Perricone   | Legislative Director                             | Office of Ben Meuser               |
| Petromelis Communications Director Pinegar Legislative Director Piner Deputy Communications Director Piper Press Secretary Pope Communications Director  |          | Petroccione | Legislative Director                             | Office of Ben, Collins             |
| Pinegar Legislative Director Piner Legislative Director Pinover Deputy Communications Director Piper Press Secretary Pope Communications Director  | SI       | Petromelis  | Communications Director                          | Office of Ben Londermilk           |
| Piner Legislative Director Pinover Deputy Communications Director Piper Press Secretary Pope Communications Director   |          | Pinegar     | Legislative Director                             | Office of Ben Smith (MO)           |
| Pinover Deputy Communications Director Piper Press Secretary Pope Communications Director  | McLean   | Piner       | Legislative Director                             | Office of Ben Missely              |
| Piper Press Secretary Pope Communications Director   | ine      | Pinover     | Dept ty Communications Director                  | Louis Committee on Faction Agester |
| Pope Communications Director   |          | Piper       | Press Secretary                                  | Office of Ben Foreign              |
|  | Hannah   | Pope        | Communications Director                          | Problem Solvers Caucus             |

| Office of Rep. Pence    | House Beninlican Conference | House Denibling Conformation |                      | Unice of Rep. Schweikert | Office of Rep. LaHood      | Office of Rep. Kiley                   | Office of Rep. Van Drew | Office of Rep. Smucker | Office of Rep. Newhouse | Office of Rep. De La Cruz | Office of Rep. Babin    | Office of Majority Leader Scalise | Office of Rep. Diaz-Balart | Office of Ben Carter (GA) | Office of Ben Kingans | Benithican Study Committee | Office of Dee Maller MANA | Office of hep. Miller (WV) | Office of Rep. Crawford           | Office of Rep. Scott                       | Committee on Energy & Commerce | Office of Majority Whip Emmer  | Office of Rep. Estes    | Office of Rep. Moore (LIT) | Office of Speaker Johnson          |                      | Office of Rep. Walberg | Office of Ben Boehert | Office of Ren Crawford | House Committee on Small Business |
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| Communications Director | Media Affairs Coordinator   | Director of Media Affairs    | Acticlative Director | L'egisialive Dieciol     | Colfrinunications Director | Communications Director/Senior Advisor | Legislative Director    | Press Secretary        | Communications Director | Legislative Director      | Communications Director | Deputy Chief of Staff             | Legislative Director       | Legislative Director      | Press Secretary       | Communications Director    | Communications Director   | Communications Director    | Don'th Chief of Others Collection | Deputy Onler of Staff/Legislative Director | Digital Director               | Deputy Communications Director | Communications Director | Legislative Director       | Deputy Communications Director for | Message and Strategy | Press Secretary        | Legislative Director  | Legislative Director   | Policy Director                   |
| Porcaro                 | Propp                       | Pusey                        | Quinn                | Rauber                   | Reiner                     | 180000                                 | Ray                     | Reath                  | Reed                    | Reed                      | Reese                   | Reising                           | Reynolds                   | Reynolds                  | Richardson            | Rienzi                     | Robbins                   | Roberston                  | Roberts                           | Roberts (Arev.)                            | יייייייייייייי                 | Hobertson                      | Rodriguez               | Rodriguez                  | Rom                                |                      | Rorke                  | Rosenthal             | Rossi                  | Rothe                             |
| Olivia                  | Maddie                      | Anna                         | John                 | John                     | Michael                    | Trevor                                 | 5                       | 2 :                    | Mattnew                 | ruman                     | Sarah                   | Bart<br>6. :                      | Gisselle                   | Tommy                     | Reilly                | Annamarie                  | Katherine                 | Sara                       | Zach                              | Kate                                       | Whitney                        | Bomos                          | nollali                 | нерекал                    | Kerry                              | ( ) ::<br>           | IVIIKG                 | Tabitha               | Janet                  | Andrew                            |

| Office of Ben Womack | Office of Rep. Moolenaar                         | Office of Box Doc Iodoio | Office of Deep Designation | Office of hep. scallse | Office of Ren Lemborn | Office of Ben James     | House Committee on Armed Services | _   | Office of Rep. Bacon   | Office of Rep. Kean     | Office of Rep. Perry | Office of Rep. Luetkemever | Office of Sneaker, Johnson | Office of Majority Leader Scalise | House Committee on Natural Decourse | Office of Box Only      | Office of Condition Tolored              | Office of Don Allon  | Office of Majority White Emmo | Office of Ben Movies | Office of Post Paris    | Office of hep. bentz  | Office of Rep. Franklin | Office of Rep. Green    | Office of Rep. Luetkemeyer | Office of Rep. Salazar<br>Office of Rep. Timmons                       |  |
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| Legislative Director | Deputy Chief of Staff/Communications<br>Director | Legislative Director     | Comminications Director    | Legislative Director   | Legislative Director  | Communications Director | Communications Director           | Deputy Chief of Staff for Communications & Operations | Deputy Press Secretary | Communications Director | Legislative Director | Legislative Director       | Director of Coalitions     | Director of Operations            | Press Secretary                     | Communications Director | Deputy Chief of Staff for Communications | Legislative Director | Floor Assistant               | Legislative Director | Comminications Director | Policipative Director | Communication Discuss   | Communications Director | Confinunciations Director  | Confinuncations Director Deputy Chief of Staff/Communications Director |  |
| Runkel               | Russell  | Russell                  | Rybczyk                    | Saab                   | Sacripanti            | Sadlier                 | Sanders                           | Sandridge   | Sayers                 | Scharfenberger          | Schilling            | Schmidtlein                | Schmitz                    | Seher                             | Seibels                             | Settle                  | Shah                                     | shepherd             | Shockey                       | Shringi              | Sidur                   | Sitton                | Skurk                   | Slaven                  | Smailai                    | Smith  |  |
| Nick                 | Dave   | Hannah                   | Rebecca                    | Aldavid                | Will                  | Noah                    | Justine                           | Adeline   | Maggie                 | Dan                     | Patrick              | Meghan                     | Eric                       | Ellen                             | John                                | Emma                    | Raj                                      | Cam                  | Justin                        | Bobby                | Damon                   | William               | Krystina                | Quinn                   | Mariza                     | Heather  |  |

| Office of Ben Lengworthy | Office of Ben Donalds | Office of Den Bakin  |                         | Office of Rep. Rogers (KY) | Office of Rep. Zinke    | Office of Rep. Wilson   | House Committee on Ways and Means | Office of Speaker Johnson | Office of Rep. Wittman | Office of Ben. Barr     | Office of Ben Barlawaren | Office of Ben Lesko    | Office of Bon History | Office of help, riggsoil | Office of nebt. Hottipson | Ollice of hep. Cole | Office of Rep. Burchett | Office of Rep. Kim      | Office of Rep. Joyce (OH) | Office of Majority Leader Scalise | Office of Rep. Strong | Office of Ben Clyde  | Office of Ben Armetrona | House Committee on French | Commerce Commerce | Office of Ben Eallon  | Office of Ben Bean      | Office of Deal       | Office of Day Bios   | Office of Rep. Webster |
|--------------------------|-----------------------|----------------------|-------------------------|----------------------------|-------------------------|-------------------------|-----------------------------------|---------------------------|------------------------|-------------------------|--------------------------|------------------------|-----------------------|--------------------------|---------------------------|---------------------|-------------------------|-------------------------|---------------------------|-----------------------------------|-----------------------|----------------------|-------------------------|---------------------------|-------------------|-----------------------|-------------------------|----------------------|----------------------|------------------------|
| Legislative Director     | Legislative Director  | Legislative Director | Communications Disorter |                            | Communications Director | Communications Director | Deputy Staff Director             | Senior Counsel            | Legislative Director   | Communications Director | Legislative Director     | Communications Adviser | Legislative Director  | Press Secretary          | Communications Director   |                     | Sellior Policy Advisor  | Communications Director | Legislative Director      | Policy Advisor                    | Legislative Director  | Legislative Director | Communications Director | Policy Director           |                   | Deputy Chief of Staff | Communications Director | Legislative Director | Legislative Director | Legislative Director   |
| Smith                    | Smith                 | Smith                | Smoot                   | Snedecor                   | , co                    |                         | Spealman                          | Specht                    | Sroka                  | Staker                  | Stanton                  | Stefanski              | Stepahin              | Stone                    | Stooksbury                | Stout               | )<br>                   | Silock                  | Stubeck                   | Sugarman                          | Sullins               | Sullivan             | Swanson                 | Taggart                   |                   | Taylor                | Tew                     | Thomas               | Thompson             | Thompson               |
| William                  | Alex                  | Danny                | Danielle                | Colton                     | Joseph                  | 000                     |                                   | Dillari                   | ii. A                  | l yler                  | Richard                  | Daniel                 | Alex                  | Maddison                 | Melissa                   | John                | Callie                  | MATTO                   | ividili i ew              | O i                               | <u> </u>              | Dawn Marie           | Conner                  | Michael                   | į                 | Shaun                 | Elissa                  | James                | Jett                 | Jessica                |

| Office of Ben Steribe   | Office of Ben Griffith  | Office of Den Hins      | Office of neptral Marie | Office of Rep. Molinaro | Office of Rep. Womack | Office of Majority Leader Scalise | Office of Rep. Luttrell               | Office of Rep. Joyce (PA)               |                        | is Office of Rep. Nunn                    | Office of Rep. Gaetz    | Office of Rep. Posey   | Office of Rep. Houchin | Office of Ben, Zinke | Office of Ben Beschanthalor | Office of Dear Dealers  | Office of help. Desparais | Office of Rep. Barr  | House Committee on Small Business | Office of Rep. Rosendale                      | House Committee on Science, Space and | Technology | Office of Rep. LaMalfa | Office of Rep. Bilirakis                   | Office of Rep. Fallon   | Office of Box Mile      | Office of Day Pains | Office of hep. baild    | Onice of rep. womorris Rodgers House Republican Conference |  |
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| Communications Director | Communications Director | Communications Director | edislative Director     | Comminications Discoses | Policy Advices        | I existative Director             | Domity Chief of Chatter of Chatter of | Committee of State Legislative Director | Committee the Director | Ulrector of Communications and Operations | Communications Director | Legislative Director   | Legislative Director   | Legislative Director | Communications Director     | Communications Director | Lociolativa Disastar      | regionalive Director | Communications Director           | Deputy Chief of Staff/Communications Director | Communications Director               |            | Legislative Director   | Legislative Director/Deputy Chief of Staff | Communications Director | Communications Director | Adislative Director | Comminications Director | Policy Director  |  |
| Thorman                 | Timmons                 | Topolski                | Torossian               | Tripodi                 | Trokey                | Truxal                            | Tucker                                | Tulis                                   | ol⊞i⊤                  |   | Valuez                  | valenta<br>  | Van Buren              | Van Sickle           | Vance                       | Vanderford              | VanderToll                | VanHvffe             |                                   | Varma   | Vaughan                               | Veale      |                        | Vecchi                                     | Vicenzi                 | Victorio                | Von Stein           | VonEnde                 | Vreeburg   |  |
| Sadie                   | Mollie                  | Matthew                 | Connor                  | Olivia                  | Claire                | Charlie                           | Matt                                  | Ross                                    | Emily                  | Joel                                      | Valentina               | in the state of th | De la catalogia        | Ben                  | Alexa                       | Alex                    | Hunt                      | Matt                 | Aashka                            | יומס וועם                                     | Heather                               | John       | Independent            | Potor                                      |                         | Isabella                | Jesse               | Kyle                    | Jake   |  |

| Office of Rep. Fitzgerald Office of Rep. Moore (UT) Office of Rep. Turner | Office of Rep. Williams (TX) House Committee on Education and Labor Office of Rep. Williams (NY) | Office of Rep. Paulina-Luna Office of Rep. Fischbach Office of Rep. Letlow                   | Office of Rep. Mann Office of Rep. Mann Office of Rep. Higgins                                  | Office of Rep. Williams (NY) Office of Rep. Latta House Committee on Administration           | Office of Rep. Ferguson Office of Rep. Rouzer Office of Rep. Moore (AL) House Committee on Science, Space and | office of Rep. Issa Office of Rep. Lucas Office of Rep. Smith (NE) Office of Rep. McClintock Office of Rep. Hern |
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| Legislative Director Chief of Staff Legislative Director                  | Press Secretary Workplace Policy Director Legislative Director                                   | Legislative Director Communications Director Communications Director Communications Director | Communications Director Communications Director Legislative Director Communications Coordinator | Deputy Chief of Staff/Communications Director Communications Director Communications Director | Legislative Director<br>Legislative Director<br>Legislative Director<br>Policy Director                       | Communications Director Legislative Director Press Secretary Legislative Director Legislative Director           |
| Wagener<br>Wagley<br>Ward<br>Warren                                       | Waschak<br>Waugh<br>Weaver<br>Meh  | Weber<br>Wegel<br>Weidlich   | Weiner<br>Welsh<br>West   | Weyeneth Wheeler White  | White<br>White  | Wilkinson<br>Williams<br>Williams<br>Willis  |
| Rob<br>Rachel<br>Maggie<br>Greg   | Madeline<br>Seth<br>Patrick<br>Alexandra   | Lauren<br>Courtney<br>Zach   | Jessica<br>Brendan<br>Daniel<br>Nick  | Taylor<br>Craig<br>Grace<br>Allie   | Bubba<br>Emma<br>Jenn   | Jonathan<br>Mitchell<br>Logan<br>Regan<br>Jefferson  |

| Office of Rep. Van Duyne Office of Rep. Rogers (AL) Office of Rep. Sessions Office of Rep. Granger House Republican Conference Office of Rep. Gramack Office of Rep. McClain Office of Rep. McClain Office of Rep. Buck Office of Rep. Estes Office of Rep. Estes Office of Rep. Leader Scalise Office of Rep. Setes Office of Rep. Joyce (OH) Office of Rep. Bergman Office of Rep. Bergman Office of Rep. Tiffany Office of Rep. Tiffany |
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| Communications Director Legislative Director Legislative Director Rapid Response Director Beputy Floor Director Deputy Chief of Staff Communications Director Legislative Director Legislative Director Senior Policy Advisor Policy Advisor Policy Director Communications Director Legislative Director Legislative Director Communications Director Legislative Director Senior Counsel Legislative Director Policy Director Legislative Director   |
| Wilson Wilson Wilson Wintrey Withrow Wolf Woodward Wunderlich Wynn Yates Yavorske Ybarra Yelinski Young Zandstra Zandstra Zaro Zender Ziegler Zimmerman Zimmher  |
| Rosie Haley Reid David Emma Annie Joshua Dan Keifer Marshall Jason Cesar Dominique Liz Sarah James Luke Alec Dan Mac   |