EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travelis completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1.	Name of Traveler: Ryan Hofmann
2.	a. Name of Accompanying Relative:
	b. Relationship to Traveler: Spouse Other (specify):
3.	a. Dates: Departure: February 7, 2024 Return: February 9, 2024
	h Dates at Darsanal Evenna if any
4.	Departure City: Washington, DC Destination: Cambridge, MD Return City: Washington, DC
5.	Special Control Congressional Institute
5000	
6.	Describe Meetings and Events Attended: Dattended all events montrones within the include
	packed, including all of the events almost at terislative directors.
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
	a. a completed Sponsor Post-Travel Disclosure Form;
	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. page 2 of the completed Traveler Form submitted by the employee; and
	d. the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.
	b. If not, explain:
I ce	rtify that the information contained on this form is true, complete, and correct to the best of my knowledge.
	2/26/24
Sig	nature of Traveler: Rynn Hammen Date: 2/26/24
Dis	thorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel closure Form were necessary and that the travel was in connection with the employee's official duties and would not te the appearance that the employee is using public office for private gain.
Nai	ne of Supervising Member: Elise Stefanik Date:
	ature of Supervising Member: Sun Swan
last i	pdated 7/2023



SPONSOR POST-TRAVEL DISCLOSURE FORM

Original	Amendment
0.18	'intendinent

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Congressional Institute 1. Sponsor(s) who paid or provided in-kind support for the trip: Travel Destination(s): Cambridge, MD Date of Departure: February 7, 2024 Date of Return: February 9, 2024 Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. 5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Transportation Total Lodging Total Meal Total **Other** Expenses Expenses Expenses Expenses (dollar amount per item and description) Traveler \$371.54 \$186.21 \$569.37 - Room n/a Rental Accompanying n/a n/a n/a n/a Family Member All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Brude & Buler February 15, 2024 Signature: Date: Name: Brenda Becker Chair Title: Organization: Congressional Institute ■ I am an officer of the above-named organization. Signify statement is true by checking box. Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Email: _amym@conginst.org

Telephone: 703-837-8812

COMMITTEE ON ETHICS

TRAVELER FORM

I.	Name of Traveler: Ryan Hofmann
2.	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
	City and State OR Foreign Country of Travel: Cambridge, MD
4.	a. Date of Departure: February 7, 2024 Date of Return: February 9, 2024
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No iii Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age?
6.	a. Yes \(\subseteq\) No \(\subseteq\) Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
	Yes No Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. I am a Deputy Policy Director at the House Republican Conference, and work with senior House staff, including Legislative Directors, on a daily basis. Being a member of leadership staff, the 10-11AM leadership policy update event on February 9th directly relates to my job.
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?
10.	For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dire trav	reby authorize the individual named above, an employee of the U.S. House of Representatives who works under my oct supervision, to accept expenses for the trip described in this request. I have determined that the above-described el is in connection with my employee's official duties and that acceptance of these expenses will not create the earance that the employee is using public office for private gain.
Sign	nature of Employing Member: ZeraM State: 1/2/24

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee's website (ethics. house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C.

§ fu	1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor ture trips. Signatures must comply with section 104(bb) of the Travel Regulations.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agen Signify that the statement is true by checking box.
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; OR
	c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
5.	Date of Departure: February 7, 2024 Date of Return: February 9, 2024
7.	a. City of departure: Washington, DC
	b. Destination(s): Cambridge, MD
	c. City of return: Washington, DC
3.	Check only one. I represent that
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.

9.	 9. Check only one of the following. a. I checked 8(a) or (b) above; OR b. I checked 8(c) above but am not offering any lodging c. I checked 8(c) above and am offering lodging and m d. I checked 8(c) above and am offering lodging and m the second night of lodging is warranted. 	eals for one night; OR eals for two nights. If you checked this box, explain why
10.	10. Attached is a detailed agenda of the activities House in hourly description of planned activities for trip invitees). <i>In</i>	
11.	 11. Check only one of the following. a. I represent that a registered federal lobbyist or foreig employees on any segment of the trip. Signify the statem b. Not Applicable. Trip sponsor is a U.S. institution of I 	n agent will not accompany House Members or nent is true by clicking the box; OR
12.	12. For <i>each</i> sponsor required to submit a sponsor form, describe trip <i>and</i> its role in organizing and/or conducting the trip See addendum	ibe the sponsor's interest in the subject matter of
13.	13. Answer parts a and b. Answer part c if necessary: a. Mode of travel: Air Rail Bus Car b. Class of travel: Coach Business First c. If travel will be first class, or by chartered or private airc	Charter Other (specify:)
14.	14. I represent that the expenditures related to local area tra	
	or recreational activities of the invitee(s). Signify that the	statement is true by checking box.
15.	 Check only one. I represent that either: a. The trip involves an event that is arranged or organizand that meals provided to congressional participants are event attendees; OR 	
	b. The trip involves events that are arranged specifically	with regard to congressional
	 participation. If "b" is checked: 1) Detail the cost <i>per day</i> of meals (approximate cost ma Day 1-\$68, Day 2 - \$92, Day 3 - \$23 	y be provided):
	 Provide the reason for selecting the location of the ev Relative proximity to DC and capacity to handle 	ent ortrip:
16.	16. Name, nightly cost, and reasons for selecting each hotel or Hotel Name: Hyatt Regency Chesapeake Bay City: Cam Reason(s) for Selecting: proximity to DC, availability,	other lodging facility: bridge, MD Cost Per Night: \$159 +taxes
	Hotel Name: City:	Cost Per Night:
	Reason(s) for Selecting:	·
	Hotel Name: City:	Cost Per Night:
	Reason(s) for Selecting:	

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$107	\$348	\$183
For each Accompanying Family Member	\$107	n/a	\$183

a -		Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$680	Room Rental
For each Accompanying Family Member	\$680	Room Rental

19	CI	100	koni	yone:
1).	U	icci	vom	y one.

- a. I certify that I am an officer of the organization listed below; OR
- b. \(\backslash \) *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Brude & Bulle	Date: 12-14-2023
Name: Brenda Becker	Title: Chair
Organization: Congressional Institute	6 (2000)
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: amym@conginst.org	Telephone: 703-837-8812

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest. Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> Keelie Broom Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

February 7, 2024

Mr. Ryan Hofmann Republican Conference 543 Cannon House Office Building Washington, DC 20515

Dear Mr. Hofmann:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for February 7 to 9, 2024, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest Chairman Susan Wild Ranking Member

MG/SW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored conference focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this conference is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communications staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This conference is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) does not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$680.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Registration: Legislative & Communications Directors Conference (February 7-9, 2024)

Date: December 13, 2023 at 5:25 PM

To: amym@conginst.org





ENGAGE | EDUCATE | EQUIP

2024 Legislative and Communications Directors Conference

Wednesday, February 7, 2024 to Friday, February 9, 2024

Hyatt Regency Chesapeake Bay - Cambridge, MD

RESERVE MY SPOT

Email Address: */email/*

ACCESS COUR. JULIEI_IU/

If you are unable to attend, please use the following link to decline this invitation.

DOWNLOAD ETHICS FORMS

Due: Monday, January 8, 2024

Instructions: Complete the first two pages of the travel form and email to travel.requests@mail.house.gov
If you think there is even a possibility you will attend, file your travel pre-authorization with Ethics.

You may always withdraw your paperwork.

Add these important dates to your calendar:

<u>Pre-Travel Ethics Filing Deadline (1/8/24)</u>

<u>Legislative and Communications Directors Conference (2/7-2/9/24)</u>

<u>Post-Travel Filing Deadline (2/26/24)</u>

Please contact Amy Hinderliter with questions or call the Congressional Institute at 703-837-8812.



If you are not the correct contact for this office, please reply to this **email** with the updated contact information instead of **unsubscribing**. We will correct our records and remove your email address from the list.

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To unsubscribe from this mailing list, please click here



2024 LEGISLATIVE AND COMMUNICATIONS DIRECTORS CONFERENCE Engage | Educate | Equip

DRAFT AGENDA

WEDNESDAY, FEBRUARY 7

Hotel check-in is at 4:00 pm. Attendees may store luggage with the bellman upon arrival if your guest room is not available.

10:30am

BUSES DEPART FROM THE HILL

S. Capitol Street

Boxed lunches will be available.

12:00 - 7:00pm

NAMETAG PICKUP

Hotel Lobby

Hyatt Regency Chesapeake Bay 100 Heron Blvd. at Route 50, Cambridge, MD 21613

1:00 - 2:45pm

RESOURCES & TOOLS FAIR

Want to learn how to take an awesome pic of your boss on an iPhone? Want to learn who in the think-tank world can answer your biggest policy questions? Need to set up an effective YouTube channel? Want to speak with committee and leadership staff about advancing your Member's biggest legislative priority? Or just want a snack to give you an energy boost? Drop by our skills development fair!

3:00 - 3:15pm

KICK-OFF & WELCOME

Kelle Strickland, Congressional Institute

3:15 - 4:15pm

CAN'T POLICY & COMMS SHOPS JUST GET ALONG?...

Will Dunham, Brownstein, Hyatt, Farber and Schreck

Matt Sparks, SPARKS

4:15 - 5:15pm

A FORMER LD & CD ADDRESS QUESTIONS LIKE:

"WHAT DOES MY CHIEF DO ALL DAY?"

Moderator: Kelle Strickland, Congressional Institute

A. Brooke Bennett, Former Legislative Director and Current Chief of Staff
Lee Lonsberry, Former Communications Director and Current Chief of Staff

6:30 - 7:00pm

RECEPTION

7:00 - 8:30pm

DINNER & DISCUSSION

TBD

THURSDAY, FEBRUARY 8

8:00 - 9:00am

BREAKFAST

9:00 - 10:00am

SLEUTHING P: OVERSIGHT IN YOUR DISTRICT AND BEYOND

Moderator: Kelle Strickland, Congressional Institute

Ashley Callen, Office of the Speaker

Austin Hacker, House Oversight Committee Jessica Donlon, House Oversight Committee

Nadgey Louis-Charles, House Judiciary Committee

Luke Zaro, House Judiciary Committee

10:00 - 11:00am

TBD

11:00 - 12:00pm

COUNTERING THE THREAT OF THE CHINESE

COMMUNIST PARTY

Craig Singleton, Foundation for the Defense of Democracies Jeff Naft, House Permanent Select Committee on Intelligence

12:00 - 1:00pm

LUNCH

TBD

1:00 - 1:45pm

BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)

1:45 - 3:00pm

GETTING SMART & RESPONSIBLE ON ARTIFICIAL INTELLIGENCE:

OPPORTUNITIES, PITFALLS, AND UNKNOWNS

Moderator: Suhail Khan, Microsoft

John Sampson, Technological Change Advocate

Elizabeth Pishny, Google Victoria Jeffries, Meta 3:00 - 4:00pm

BREAKOUTS: ENGAGE | EDUCATE | EQUIP

EQUIPPING YOUR OFFICE WITH A STRATEGIC COMMUNICATIONS PLAN

Dave Schnittger, Squire Patton Boggs Grace White, Committee on House Administration Christian Martinez, Office of Governor Glenn Youngkin (invited)

ENGAGING INFLUENCERS & CONSERVATIVE MEDIA

Brent Scher, The Daily Wire Ali Black, House Republican Conference

DEALING WITH THE ADMINISTRATION DURING A DIVIDED GOVERNMENT

Ben Howard, The Duberstein Group Tim Pataki, CGCN Group Brad Bailey, American Investment Council

EDUCATING ON ETHICS

Elliot Berke, Berke | Farah LLP

4:00 – 5:00pm BREAKOUTS REPEAT

6:30 – 7:00pm **RECEPTION**

7:00 – 8:30pm **DINNER & DISCUSSION** TBD

FRIDAY, FEBRUARY 9

Hotel checkout is at 11:00 am. Attendees may store luggage with the bellman if driving. Attendees riding the bus should bring their luggage to the rear of the Choptank Ballroom. Buses will depart from the lower level entrance near the Choptank Ballroom.

8:00 - 9:00am BREAKFAST

9:00 - 10:00am THE LOW DOWN ON THE UPPER CHAMBER:

A PERSPECTIVE FROM FORMER SENATE CHIEFS

Moderator: Joe Hack, The Daschle Group Natalie Farr Harrison, Subject Matter Stacy McBride, Husch Blackwell Strategies Brendon Plack, National Football League 10:00 - 11:00am LEADERSHIP POLICY UPDATE

Moderator: Kelle Strickland, Congressional Institute

TBD, Office of the Speaker

Francis Brooke, Office of the Majority Leader

Ian Foley, Office of the Majority Whip

Jake Vreeberg, House Republican Conference

11:00 - 12:00pm LEADERSHIP COMMUNICATIONS UPDATE

Moderator: Kelle Strickland, Congressional Institute

TBD, Office of the Speaker

Lauren Fine, Office of the Majority Leader Casey Nelson, Office of the Majority Whip Ali Black, House Republican Conference

12:00pm CONFERENCE CONCLUDES

12:15pm BUSES DEPART THE HYATT Conference Center Entrance (Lower Level)

Boxed lunches will be available.

2:15pm BUSES ARRIVE AT THE HILL

Engage | Educate | Equip Cambridge, MD

LCD2024 - Invited House Staff

Bill	Natalie	Mimi	Tom	Jonathan	Jacqueline	Alison	Alex	Kadin	Brian	Allison	Rey	Liam	Kyle	Ryan	Danna	Christianne	Haris	Claire	Nolan	Harley	Sarabrooks	Nick	Anna	Steve	First Name
Ball	Baldassarre	Bair	Bailey	Bailey	Baggett	Babb	Attebery	Asbery	Arata	Aprahamian	Anthony	Anderson	Amato	Altman	Almeida	Allen	Alic	Alden	Ahem	Adsit	Adams	Adams	Adamian	Ackerman	Last Name
Senior Policy Advisor	Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff & Communications Director	Legislative Director	Director of Operations	Communications Director	Press Secretary	Legislative Director	Communications Director	Communications Director/Foreign Policy Advisor	Communications Director	Press Secretary	Legislative Director	Press Secretary	Communications Director	Communications Director	Legislative Director	Deputy Policy Director	Communications Director	Scheduler	Legislative Director	Press Secretary	Legislative Director	Job Title
Office of Speaker Johnson	Office of Rep. Malliotakis	Office of Rep. Arrington	Office of Rep. Grothman	Office of Rep. Ezell	Office of Rep. Fitzpatrick	Office of Speaker Johnson	House Committee on Appropriations	Office of Rep. Bost	Office of Rep. Thompson	Select Committee on China	Office of Rep. Gimenez	Office of Rep. Garcia	Office of Rep. Grothman	Office of Rep. Finstad	Office of Rep. Stefanik	Office of Rep. Collins	Office of Rep. Carey	Office of Rep. Gooden	Office of Majority Whip Emmer	Office of Rep. Carter (GA)	Office of Majority Leader Scalise	Office of Rep. Lee	Office of Rep. Harris	Office of Rep. Fulcher	Institution

Jake	Thomas	Barbara	Micah	Curt	Summer	Ali	Rachel	Matthew	Aaron	Ashlee	Chris	Chris	Brooke	Caroline	Lyssa	Jim	Arian	Pete	Grace	Chrissy	WIII	Zach	Annie	Nathan	Noah	Don	Zachary
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Bornstein	Boodry	Boland	Bock	Bliamptis	Blevins	Black	Black	Bishop	B	Bierworth	Bien	Berardi	Bennett	Bender	Bell	Beley	Beckwith	Bechtol	Bartlinski	Barry	Barry	Barnes	Barletta	Barker	Barger	Barber	Bannon
Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff/Press Secretary	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Director of Floor Operation	Senior Adviser and Communications Director	Chief of Staff	Legislative Director	Communications Director	Legislative Director	Legislative Director	Floor Assistant	Communications Director	Legislative Director	Deputy Communications Director	Legislative Director	Deputy Chief of Staff	Legislative Director	Deputy Chief of Staff	Legislative Director	Communications Director
Offic	Offic			Offic	-		Offic	Offic	Offic	Offic			Offic	·Offic		Offic	Offic	Offic		Offic		Offic	Offic	Offic	Offic	Offic	
Office of Rep. Curtis	Office of Rep. Waltz	Office of Rep. Wenstrup	Office of Rep. Gooden	Office of Rep. Flood	Office of Rep. Bilirakis	House Republican Conference	Office of Rep. Gonzales (TX)	Office of Rep. Carl	Office of Rep. Buchanan	Office of Rep. Miller-Meeks	Office of Speaker Johnson	Office of Rep. Hageman	Office of Rep. Hill	Office of Rep. Ciscomani	Office of Rep. Pfluger	Office of Rep. Gaetz	Office of Rep. James	Office of Majority Leader Scalise	Office of Rep. Lee	Office of Rep. Crane	House Committee on Financial Services	Office of Rep. Biggs	Office of Rep. Fry	Office of Rep. McCormick	Office of Rep. Bost	Office of Rep. Elizey	Office of Rep. Bucshon

George	Emily	Clara	Matt	Samantha	Ashley	Blayne	Michael	Lesley	Dan	Annie	Rory	Robby	Laynee	Arthur	Joanna	Ashley	Keelie	Francis	Ken	Bryan	Noelle	Aaron	Caroline	Francis	Andrew	Theresa	Philippa	Will
			٠				-																		-			
Cecala	Cassil	Cargile	Capp	Cantrell	Callen	Callas	Calcagni	Byers	Butler	Butler	Burke	Burke	Buckels	Bryant	Brown	Brown	Broom	Brooke	Brooke	Brody	Britton	Britt	Briscoe	Brennan	Brennan	Braid	Bradley	Bowen
													. •	•														
Deputy Chief of Staff/Communications	Communications Director	Legislative Director	Communications Director	Communications Director	General Counsel	Legislative Director	Deputy Staff Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director/Senior Advisor	Communications Director	Communications Director	Legislative Director	Director of Communications	Counsel to the Chair	Policy Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Rapid Response Director	Communications Director	Communications Director	Legislative Director	Press Secretary
Office of Rep. Posey	Office of Rep. McCaul	Office of Rep. Pfluger	Office of Rep. D'Esposito	Office of Rep. Kustoff	Office of Speaker Johnson	Office of Rep. Mooney	House Committee on Intelligence	House Committee on Homeland Security	Office of Rep. Gallagher	Office of Rep. Norman	Office of Rep. Gosar	Office of Rep. Obernolte	Office of Rep. Weber	Office of Rep. Wagner	Office of Rep. Walberg	Office of Rep. Van Drew	House Committee on Ethics	Office of Majority Leader Scalise	Office of Rep. Amodei	Office of Rep. Jackson	Office of Rep. Smucker	Office of Rep. Chavez DeRemer	Office of Rep. Tiffany	House Republican Conference	Office of Rep. Yakym	Office of Rep. Emmer	Office of Rep. Hinson	Office of Rep. McHenry

Hannan	Michael	John	Jennifer	Brian	Katie	Alex	Leah	Josh	Erin	Briana	Michael	Jack	Jessica	Sara Lynn	Carrie	Sarah	Adam	Ken	Maggie	Annie	Carson	Alex	Kristen	Bill	Kyle	
D'avanzo	Curto	Crews	Cressy	Cress	Crane	Crane	Courtney	Cortez	Consler	Connolly	Comer	Colonnetta	Collins	Colley	Cole	Coffman	Cloch	Clifford	Clemmons	Clark	Clark	Cisneros	Cianci	Christian	Chance	
Communications Director	Legislative Director	Counsel	Communications Director	Deputy Director of Member Services	Legislative Director	Communications Director	Communications Director	Senior Advisor	Communications Director	Policy Director	Deputy Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff	Communications Director	Director
Office of Rep. Moylan	Office of Rep. Nehls	Office of Majority Leader Scalise	Office of Rep. McClintock	Office of Speaker Johnson	Office of Rep. Williams (TX)	Office of Rep. Murphy	Office of Rep. Dunn	Office of Rep. De La Cruz	Office of Rep. Amodei	Main Street Caucus	Office of Majority Leader Scalise	Office of Rep. Lucas	House Committee on Oversight and Government Reform	Office of Rep. Lamborn	Office of Rep. Rogers (AL)	Office of Rep. Comer	Office of Rep. Curtis	Office of Rep. Steel	Office of Rep. Cloud	Office of Rep. Lesko	Office of Rep. Aderholt	Office of Rep. Kim	Office of Rep. Garbarino	Office of Rep. Weber	Office of Rep. Balderson	

Jordan	. <u>H</u>	Ryan	Emily	1	Jessica	Tom	Justin	Ryan	Jared	Matt	Ross	Ryan	Darren	Meg	Regan	Michael	Paige	Brad	Benjamin	Zach	Logan	Dom	Jordan	Corinne	Hope	Grace	Mike	Miranda
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Dunn	Duncan	Duffin	Dowdell		Donlon	Dolan	Doil	Dilworth	Dilley	Diller	Dietrich	Dierker	Dershem	Deneen	Delaney	Defilippis	Decker	Decker	Decatur	Deatherage	de La Barre	de Bernardo	Dayer	Day	Dawson	Davis	Dankler	Dabney
Communications Director	Legislative Director	Press Assistant	Communications Director	Copus Cital Discour	Deputy Staff Director	Legislative Director	Communications Director	Legislative Director.	Legislative Director	Policy Director	Legislative Director	Legislative Director	Press Secretary	Director of Communications	Member Services Director	Legislative Director	Deputy Staff Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Cloakroom Director	Director of Media Affairs	Press Secretary	Communications Director	Legislative Director	Communications Director
Office of Rep. Gallagher	Office of Rep. Roy	House Republican Conference	Office of Rep. Carter (TX)	Accountability	Equippe Committee on Oversight and	Office of Rep. Alford	Office of Rep. Fleischmann	Office of Rep. Van Duyne	Office of Rep. Jordan	House Committee on Rules	Office of Rep. Mast	Office of Rep. Edwards	Office of Rep. McCormick	Office of Rep. Tenney	Republican Governance Group	Office of Rep. Malliotakis	House Committee on Budget	Office of Rep. Self	Office of Rep. Brecheen	Office of Rep. Stefanik	Office of Rep. Graves (LA)	Office of Rep. Greene	Office of Speaker Johnson	Office of Speaker Johnson	Office of Rep. Palmer	Office of Rep. Langworthy	Office of Rep. Yakym	Office of Rep. Hern

Dylan	<mark>و</mark>	Hannah	Anthony	Remy	Harry	an	Casey	Peter	Lauren	Michael	Cristian	Jay	Harrison	Chris	Lizzy	Mike	Brian	Katie	Matt	Allie	Alyssa	Alex	Brenna	Laura	Nick	Russell	Katie
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Frost	Freire	Fraher	Foti	Fortin	Fones	Foley	Fitzpatrick	Finocchio	Fine	Finan	Figueredo	Fields	Fields	Fernandez	Fallon	Falencki	Fahey	Everett	Esguerra	Esau	Erdel	Enlow	Elliot	Dyer	Dyer	Dye	Dwyer
Legislative Director	Communications Director	Director for House Operations	Communications Director	Legislative Director	Communications Director	Policy Director	Legislative Director/Deputy Chief of Staff	Director of Communications	Communications Director	Press Secretary	Legislative Director	Deputy Policy Director	Director of Communications/Senior Advisor	Legislative Director	Financial Services Policy Director	Deputy Staff Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Member Services Director	Communications Director	Floor Assistant	Legislative Director	Communications Director	Communications Director	Legislative Director
Office of Rep. Hill	House Committee on Ways and Means	Office of Speaker Johnson	Office of Rep. Gosar	Office of Rep. Huizenga	House Freedom Caucus	Office of Majority Whip Emmer	Office of Rep. Armstrong	Office of Rep. Lawler	Office of Majority Leader Scalise	Office of Rep. Smith (NJ)	Office of Rep. Bentz	Office of Speaker Johnson	Office of Rep. Donalds	Office of Rep. Ogles	Office of Rep. Emmer	House Committee on Transportation and Infrastructure	Office of Rep. Guthrie	Office of Rep. Burgess	House Committee on the Judiciary	Office of Rep. Stauber	House Republican Conference	Office of Rep. Scott	Office of Majority Leader Scalise	Office of Rep. Johnson (OH)	Office of Rep. Greene	House Committee on Judiciary	Office of Rep. Carey

Alyssa	Hali	Julie	Tyler	ָ ב	Madison	AnnMarie	Luke	Geoff	Eliana	Steve	Joe	David	Ben	Chad	Scott	Sarah	Jonathan	Jacob	Kevin	Natalia	Jason	Austin	Taylor	Andrew	Garrett	Laura	Billy
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Gulick	Gruber	Griner	Grimm	Griffin	Green	Graham	Graeter	Gosselin	Goodman	Gonzalez	Gollinger	Goldfarb	Goldey	Gilmartin	Gilfillan	Gilbert	George	Gattman	Gannon	Gandia	Gagnon	Gage	Gage	Furman	Fultz	Fullerton	Fuerst
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Communications Director	Legislative Director	Press Secretary	Policy Director	Communications Director	Communications Director	Communications Director	Legislative Director	Deputy Staff Director	Legislative Director	Deputy Staff Director	Legislative Assistant	Legislative Director	Communications Director	Director of Strategic Communications	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Senior Advisor/Communications Director	Legislative Director and Defense Policy Advisor	Communications Director	Legislative Director	Deputy Chief of Staff	Deputy Staff Director	Communications Director
Office of Rep. Gonzales (TX)	Office of Rep. McMorris Rodgers	Office of Rep. Rutherford	House Committee on Judiciary	Office of Rep. Guthrie	Office of Rep. Moore (AL)	Office of Rep. Mast	Office of Rep. Wenstrup	House Committee on Armed Services	Office of Rep. Kustoff	House Committee on Veterans Affairs	Office of Rep. Harshbarger	Office of Rep. Steil	House Committee on Agriculture	Office of Speaker Johnson	Office of Rep. Ellzey	Office of Rep. Dunn	Office of Rep. Harshbarger	Office of Rep. Garcia	Office of Rep. Garbarino	Office of Rep. González-Colón	Office of Rep. Calvert	Office of Rep. Rogers (KY)	Office of Rep. Flood	Office of Rep. Pence	Office of Speaker Johnson	House Committee on Foreign Affairs	Office of Rep. Feenstra

Abbey	Emily	Holly	Sarah	Edie	Julianne	Emily	Jennifer	Taylor	Sam	Kellie	Wesley	Madison	Jonathan	Justin	Steve	Matt ·	Joel	Shane	William	Caroline	Lexi	Christopher	Emma	Ashley	Austin	Ashley
Herfurth	Henn	Hendrix	Henderson	Heipel	Heberlein	Hebein	Haynes	Haulsee	Hattrup	Hartl	Harkins	Hardimon	Harder	Harclerode	Hansen	Hanrahan	Hannahs	Hand	Hampson	Hamilton	Hamel	Hall	Hall	Haines	Hacker	Gutwein
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Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Deputy Communications Director for Media Relations	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Director of Communications	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff/Communications Director	Communications Director	Communications Director	Legislative Director
Office of Rep. Kelly (MS)	Office of Rep. Miller (WV)	Office of Rep. Scalise	Office of Rep. Westerman	Office of Rep. Paulina-Luna	Office of Rep. Wittman	Office of Rep. Latta	Office of Rep. Issa	Office of Speaker Johnson	Office of Rep. Johnson (OH)	Office of Rep. Valadao	Office of Rep. Bice	Office of Rep. Gimenez	Office of Rep. Graves (MO)	House Committee on Transportation and Infrastructure	Office of Rep. Miller	Office of Rep. Meuser	Office of Rep. Radewagen	Office of Rep. Cole	Office of Rep. Mace	Office of Rep. Moore (UT)	Office of Rep. Simpson	Office of Rep. Kean	Office of Rep. Owens	Office of Rep. Van Orden	Office of Rep. Comer	Office of Rep. Nunn

Chris	Alex	George	Zachary	Delayne	Jay	Joseph	Taylor	Madeline	Mary	Michael	Babs	Brett	Peyton	Peter	James	Ryan	Christian	Josh	Matt	James	Preston	Jake	Austin	Cassie	Rob	James
Jaarda	Ives	Iverson	Isakowitz	Hyatt	Hurst	Hungerford	Hulsey	Huffman	Hrinkevich	Howard	Hough	Horton	Holliday	Holland	Hogge	Hofmann	Hoehner	Hodges	Hodge	Hitchcock	프	Hilkin	Higginbotham	Higdon	Hicks	Hewitt
Senior Policy Advisor	Press Secretary	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Digital Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Chief of Staff	Press Secretary	Legislative Director	Communications Director	Policy Advisor	Policy Director	National Security Adviser	Chief of Staff/Legislative Director	Legislative Director	Senior Policy Advisor	Deputy Director for Member Services	Deputy Chief of Staff/Communications Director	Deputy Communications Director	Legislative Director	Communications Director/Senior Advisor
Office of Speaker Johnson	Office of Rep. Foxx	Office of Rep. Tenney	Office of Rep. McCaul	Office of Rep. Moran	Office of Rep. Johnson (LA)	Office of Rep. Boebert	Office of Rep. Buchanan	Office of Rep. Clyde	Office of Rep. LaLota	Office of Rep. LaTurner	Office of Rep. Rosendale	Office of Majority Leader Scalise	Office of Rep. Guest	Office of Rep. Good	Office of Rep. Bergman	House Republican Conference	House Committee on Oversight and Government Reform	Office of Speaker Johnson	Office of Rep. Crenshaw	Office of Rep. Banks	Office of Speaker Johnson	Office of Majority Leader Scalise	Office of Rep. Alford	Office of Rep. Biggs	Office of Rep. Obernolte	Office of Rep. Waltz

Caleb	ВЈ	Kevin	Matthew	Scott	Erik		Emily .		Will	Drew	Sam	Joel	Brian .	John	Ryan	Elliott	Benjamin	Zach	Elizabeth	Molly	Amy	Elizabeth-Burton	Dylan	Dean	Joe	Marjorie
Kostreva	Koohmaraie	Knoth	Knoedler	Knittle	Kinney	ď	Xino 2 iii	X B	Kiley	Keyes	Keubler	Keralis	Kennedy	Kennedy	Kelly	Kelley	Keeler	Kahler	Joseph	Joseph	Jones	Jones	Jones	Johnson	Jackson	Jackson
Legislative Director	Counsel	Communications Director	Press Secretary	Legislative Director	Legislative Director	phaciol of Manipal Salvidas	Legislative Director	Communications Director	Communications Director	Senior Policy Advisor	Legislative Director	Legislative Assistant	Policy Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Policy Director	Legislative Director	Deputy Director of Education and Senior Counsel	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff/ Communications Director	Communications Director
Office of Rep. Mills	Office of Majority earler Scaline	Office of Rep. Reschenthaler	Office of Rep. Kelly (PA)	Office of Rep. Steube	Office of Rep. McClain	Commerce	Office of Rep. Moolenaar	Office of Rep. Edwards	Office of Rep. LaLota	Office of Speaker Johnson	Office of Rep. Salazar	Office of Rep. Smith (NE)	House Committee on Homeland Security	Office of Rep. Massie	Office of Rep. Mooney	Office of Rep. Duncan	Office of Rep. Johnson (OH)	Office of Rep. Crane	Office of Rep. Guest	Office of Rep. Wagner	House Committee on Education and Labor	Office of Rep. Miller-Meeks	Office of Rep. Rose	Office of Rep. Miller (IL)	Office of Rep. Buck	Office of Rep. Good

-	Linoshka	Jenny	Chavonne	Hunter	Nadgey	Lee	Elizabeth	Marisa	Lindsay	Paige	Jack	Kelli	Sean	Andrew	MaryAsa	Athina	Grant	Charlotte	Alexandra	Aaron	John	Will	Kate	Kristen	Jason	Jeff	Dan	Ron
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	Luna	Luepke	Ludick	Lovell	Louis-Charles	Lonsberry	Lloyd	Lloyd	Linhares	Lindgren	Lincoln	Liegel	Lerner	Leppert	Lee	Lawson	Lawlor	Law	Lavy	Larson	Lanning	Lane	Lair	Kurtz	Kroitor	Kratz	Kranz	Kovach
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Commission of the Color	Communications Director	Communications Director	Communications Director	Communications Director	Deputy Communications Director	Chief of Staff	Legislative Director	Communications Director (Interim)	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Press Secretary	Digital Director	Communications Director	Communications Director/Legislative Assistant	Legislative Director	Member Services Coordinator	Senior Legislative Assistant	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Communications Director
Office of nept Gorizalez-Colori		Office of Rep. Finstad	Office of Rep. Steil	Office of Rep. Schweikert	House Committee on the Judiciary	Office of Rep. Owens	Office of Rep. Johnson (SD)	Office of Rep. Fulcher	Office of Rep. Letlow	Office of Rep. Ciscomani	Office of Rep. Calvert	Office of Rep. Fitzgerald	Office of Rep. Spartz	Office of Rep. Davidson	Office of Rep. Moran	Office of Speaker Johnson	House Committee on Rules	Office of Rep. Cline	Office of Rep. LaMalfa	Office of Rep. Timmons	Office of Speaker Johnson	Office of Rep. Duncan	Office of Rep. Jackson	Office of Rep. Johnson (SD)	Office of Rep. Rose	Office of Rep. Bacon	Office of Rep. Molinaro	Office of Rep. Arrington

Darcy	Megan	Tim	Bryan	James	Kyle	Abby	Margaret	John	Tom	Kathleen	Reagan	Allie	Sean	Erin	Sean	Josh	Hannah	Mackenzie	Chris	Nicole	Matt	Kalin	Nate	Troy	Emily	Chris	Faith	Elizabeth
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Merline	Medley	Medeiros	McVae	McNamee	McKay	McHan	McGa	McDo	McCu	McCarthy	McCarthy	McCa	McCabe	Mcbride	McAr	Maxwell	Matesic	Martinez	Marklund	Manley	Maley	Majn	Madden	Macr	Mace	Mac	Mabry	Lynskey
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Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	General Counsel	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Deputy Staff Director	Press Secretary	Deputy Staff Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Deputy Chief of Staff
Office of Rep. Norman	Office of Rep. Aderholt	Office of Rep. Feenstra	Office of Rep. Foxx	Office of Rep. Lawler	Office of Rep. Burlison	Republican Study Committee	Office of Majority Leader Scalise	Office of Rep. Smith (NJ)	Office of Rep. Cloud	House Committee on Veterans Affairs	Office of Rep. Fitzpatrick	Office of Rep. Bishop	Office of Rep. D'Esposito	Office of Rep. Rouzer	Office of Rep. Brecheen	House Committee on Agriculture	House Committee on Education and Labor	Office of Rep. Higgins	House Committee on Natural Resources	Office of Rep. Cline	Office of Rep. Baird	Office of Rep. Duarte	Office of Rep. Roy	Office of Rep. Hageman	Office of Rep. Bucshon	Office of Rep. Newhouse	Office of Rep. Valadao	Office of Rep. Harris

Casey	Valerie	Brigid	Griffin	Madison	Doug	Ben	Claire	Dennis	Jeff	Michelle	Cullen	Devon	Sean	Ben	Hannah	Chas	Andrea	Jackie	Kelsey	Maddie	Martha	Collin	Murray	Lydia	Jake	Davis	Randal	lan
Nelson	Nelson	Nealon	Neal	Neal	Nation	Napier	Nance	Nalls	Naft	Myers	Murphy	Murphy	Murphy	Mullany	Morrow	Morrison	Morales	Modesett	Mix	Mitchell	Mills	Miller	Miller	Miller	Middlebrooks	Michols	Meyer	Merritt
Communications Director	Communications Director	Press Secretary	Communications Director	Communications Director	Legislative Director	Director of Floor Operations	Communications Director	Deputy Floor Director	Communications Director	Communications Director	Deputy Director of Floor Operations	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Press Secretary	Legislative Director	Communications Director	Legislative Director	Deputy Press Secretary	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Legislative Director	Legislative Director	Legislative Director
Office of Majority Whip Emmer	Office of Rep. Granger	Office of Rep. Hinson	Office of Rep. Johnson (LA)	Office of Rep. Strong	Office of Rep. McHenry	Office of Majority Leader Scalise	Office of Rep. Steel	Office of Majority Whip Emmer	House Committee on Intelligence	Office of Rep. Self	Office of Speaker Johnson	Office of Rep. Owens	Office of Rep. Fischbach	Office of Rep. Joyce (PA)	Office of Rep. Rutherford	Select Committee on China	Office of Rep. Diaz-Balart	Office of Rep. Hunt	Office of Rep. Stauber	Office of Rep. Kiggans	Office of Majority Leader Scalise	Office of Rep. Green	Office of Rep. Westerman	Office of Rep. Kim	Office of Rep. LaTurner	Office of Rep. Griffith	Office of Rep. Armstrong	Office of Rep. Fleischmann

Hannah	Brian	McLaurine	McLean	Hilary	Nicholas	Kevin	Matt	Cally	Stephanie	Brian	Rachel	Lindsey	Susan	Nelson	Adam ·	Riley	Ashleigh	Jay	Claire	Tate	Ben	Carlton	Corey	Hannah	Ben	Bryan	Brooke
Pope	Piper	Pinover	Piner	Pinegar	Petromelis	Petroccione	Perricone	Perkins	Pendarvis	Patrick	Partlow	Parobek	Parker	Park	Pakledinaz	Pagett	Padgett	Ostrich	Osborn Case	O'Connor	Nyce	Norwood	Noble	Nine	Nichols	Nichols	Nethercott
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Communications Director	Press Secretary	Deputy Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Communications Director	Legislative Director	Communications Director	Legislative Assistant	Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	District Director/Communications Director	Legislative Director	Communications Director	Policy Advisor	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director/ Field Representative	Communications Director
Problem Solvers Caucus	Office of Rep. Ferguson	House Committee on Foreign Affairs	Office of Rep. Murphy	Office of Rep. Smith (MO)	Office of Rep. Loudermilk	Office of Rep. Collins	Office of Rep. Meuser	Office of Rep. Luttrell	Office of Rep. Wilson	Office of Rep. Huizenga	Office of Rep. Burchett	Office of Rep. Simpson	Office of Rep. Kelly (MS)	Office of Rep. Palmer	Office of Rep. Webster	Office of Rep. Mann	Office of Rep. Loudermilk	Office of Rep. Perry	Office of Rep. Van Orden	Office of Rep. Smith (MO)	House Republican Conference	Office of Rep. Allen	Office of Rep. Franklin	Office of Rep. Fry	Office of Rep. Burlison	Office of Rep. Graves (MO)	Office of Rep. Hill

House Committee on Small Business	Policy Director	Rothe	Andrew
Office of Rep. Crawford	Legislative Director	Rossi	Janet
Office of Rep. Boebert	Legislative Director	Rosenthal	labitha
Office of Rep. Walberg	Press Secretary	Rorke	Mike
Office of Speaker Johnson	Deputy Communications Director for Message and Strategy	Rom	Kerry
Office of Rep. Moore (UT)	Legislative Director	Rodriguez	Rebekah
Office of Rep. Estes	Communications Director	Rodriguez	Roman
Office of Majority Whip Emmer	Deputy Communications Director	Robertson	Whitney
Committee on Energy & Commerce	Digital Director	Roberts (Arey)	Kate
Office of Rep. Scott	Deputy Chief of Staff/Legislative Director	Roberts	Zach
Office of Rep. Crawford	Communications Director	Roberston	Sara
Office of Rep. Miller (WV)	Communications Director	Robbins	Katherine
Republican Study Committee	Communications Director	Rienzi	Annamarie
Office of Rep. Kiggans	Press Secretary	Richardson	Reilly
Office of Rep. Carter (GA)	Legislative Director	Reynolds	Tommy
Office of Rep. Diaz-Balart	Legislative Director	Reynolds	Gisselle
Office of Majority Leader Scalise	Deputy Chief of Staff	Reising	Bart
Office of Rep. Babin	Communications Director	Reese	Sarah
Office of Rep. De La Cruz	Legislative Director	Reed	Truman
Office of Rep. Newhouse	Communications Director	Reed	Matthew
Office of Rep. Smucker	Press Secretary	Reath	Eric
Office of Rep. Van Drew	Legislative Director	Ray	Trevor
Office of Rep. Kiley	Communications Director/Senior Advisor	Rauber	Michael
Office of Rep. LaHood	Communications Director	Rauber	John
Office of Rep. Schweikert	Legislative Director	Quinn	John
House Republican Conference	Director of Media Affairs	Pusey	Anna
House Republican Conference	Media Affairs Coordinator	Propp	Maddie
Office of Rep. Pence	Communications Director	Porcaro	Olivia

Mariza	Quinn	Krystina	William	Damon	Bobby	Justin	Cam	Raj	Larry	Emma	John	Ellen	Eric	Meghan	Patrick	Dan	Maggie	Adeline	Justine	Noah	Will	Aldavid	Rebecca	Hannah	Dave	Nick
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Smajlaj	Slaven	Skurk	Sitton	Sidur	Shringi	Shockey	shepherd	Shah	Seyfried	Settle	Seibels	Seher	Schmitz	Schmidtlein	Schilling	Scharfenberger	Sayers	Sandridge	Sanders	Sadlier	Sacripanti	Saab	Rybczyk	Russell	Russell	Runkel
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Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Floor Assistant	Legislative Director	Deputy Chief of Staff for Communications	Member Services and Coalitions Director	Communications Director	Press Secretary	Director of Operations	Director of Coalitions	Legislative Director	Legislative Director	Communications Director	Deputy Press Secretary	Deputy Chief of Staff for Communications & Operations	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Deputy Chief of Staff/Communications Director	Legislative Director
Office of Rep. Salazar	Office of Rep. Luetkerneyer	Office of Rep. Green	Office of Rep. Franklin	Office of Rep. Bentz	Office of Rep. Moylan	Office of Majority Whip Emmer	Office of Rep. Allen	Office of Speaker Johnson	House Committee on Financial Services	Office of Rep. Ogles	House Committee on Natural Resources	Office of Majority Leader Scalise	Office of Speaker Johnson	Office of Rep. Luetkemeyer	Office of Rep. Perry	Office of Rep. Kean	Office of Rep. Bacon	Office of Rep. Cammack	House Committee on Armed Services	Office of Rep. James	Office of Rep. Lamborn	Office of Rep. Ezell	Office of Rep. Scalise	Office of Rep. DesJarlais	Office of Rep. Moolenaar	Office of Rep. Womack

•	Jett ·	James	Elissa	Shaun	2	Michael	Conner	Dawn Marie	Ella a	Ą	Matthew	John	Melissa	Maddison	Alex	Daniel	Richard	Tyler	Will	Brittan	Jenna	Joseph	Colton	Danielle	Danny	Alex	William	Heather
	Thompson	Thomas	Tew	Taylor		Taggart	Swanson	Sullivan	Sullins	Sugarman	Stubeck	Stout	Stooksbury	Stone	Stepahin	Stefanski	Stanton	Staker	Sroka	Specht	Spealman	Snider	Snedecor	Smoot	Smith	Smith	Smith	Smith
	Legislative Director	Legislative Director	Communications Director	Deputy Chief of Staff	•	Policy Director	Communications Director	Legislative Director	Legislative Director	Policy Advisor	Legislative Director	Senior Policy Advisor	Communications Director	Press Secretary	Legislative Director	Communications Adviser	Legislative Director	Communications Director	Legislative Director	Senior Counsel	Deputy Staff Director	Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Communications Director
	Office of Ren. Rice	Office of Rep. Bean	Office of Rep. Bean	Office of Rep. Fallon	Commerce	House Committee on Energy and	Office of Rep. Armstrong	Office of Rep. Clyde	Office of Rep. Strong	Office of Majority Leader Scalise	Office of Rep. Joyce (OH)	Office of Rep. Burchett	Office of Rep. Cole	Office of Rep. Thompson	Office of Rep. Hudson	Office of Rep. Lesko	Office of Rep. Radewagen	Office of Rep. Barr	Office of Rep. Wittman	Office of Speaker Johnson	House Committee on Ways and Means	Office of Rep. Wilson	Office of Rep. Zinke	Office of Rep. Rogers (KY)	Office of Rep. Babin	Office of Rep. Donalds	Office of Rep. Langworthy	Office of Rep. Timmons

Kyle	Jesse	Isabella	Peter	Jonathan	John	Heather	Aashka	Matt	Hunt	Alex	Alexa	Ben	Johnathan	Valentina	Joel	Emily	Ross	Matt	Charlie	Claire	Olivia	Connor	Matthew	Mollie	Sadie	Jessica
VonEnde	Von Stein	Victorio	Vicenzi	Vecchi	Veale	Vaughan	Varma	VanHyfte	VanderToll	Vanderford	Vance	Van Sickle	Van Buren	Valenta	Valdez	Tuttle	Tullis	Tucker	Truxal	Trokey	Tripodi	Torossian	Topolski	Timmons	Thorman	Thompson
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Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director/Deputy Chief of Staff	Legislative Director	Communications Director	Deputy Chief of Staff/Communications Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Director of Communications and Operations	Communications Director	Deputy Chief of Staff/ Legislative Director	Legislative Director	Policy Advisor	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director
Office of Rep. McMorris Rodgers	Office of Rep. Baird	Office of Rep. Mills	Office of Rep. Fallon	Office of Rep. Bilirakis	Office of Rep. LaMalfa	House Committee on Science, Space and Technology	Office of Rep. Rosendale	House Committee on Small Business	Office of Rep. Barr	Office of Rep. DesJarlais	Office of Rep. Reschenthaler	Office of Rep. Zinke	Office of Rep. Houchin	Office of Rep. Posey	Office of Rep. Gaetz	s Office of Rep. Nunn	Office of Rep. Sessions	Office of Rep. Joyce (PA)	Office of Rep. Luttrell	Office of Majority Leader Scalise	Office of Rep. Womack	Office of Rep. Molinaro	Office of Rep. Hunt	Office of Rep. Griffith	Office of Rep. Steube	Office of Rep. Webster

Regan	Logan	Mitchell	Jonathan		Jenn	Emma	Bubba	Allie	Grace	Craig	Taylor	Nick	Daniel	Brendan	Jessica	Zach	Courtney	Lauren	Alexandra	Patrick	Seth	Madeline	Greg	Maggie	Rachel	Rob	Jake
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Williams	Williams	Wilkinson	Wilcox		Wickre	White	White	White	White	Wheeler	Weyeneth	Weston	West	Welsh	Weiner	Weidlich	Wegel	Weber	Webb	Weaver	Waugh	Waschak	Warren	Ward	Wagley	Wagener	Vreeburg
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Legislative Director	Press Secretary	Legislative Director	Communications Director		Policy Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Communications Coordinator	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Director	 Workplace Policy Director 	Press Secretary	Legislative Director	Legislative Director	Chief of Staff	Legislative Director	Policy Director
Office of Rep. McClintock	Office of Rep. Smith (NE)	Office of Rep. Lucas	Office of Rep. Issa	Technology	House Committee on Science, Space and	Office of Rep. Moore (AL)	Office of Rep. Rouzer	Office of Rep. Ferguson	House Committee on Administration	Office of Rep. Latta	Office of Rep. Williams (NY)	Office of Rep. Miller (OH)	Office of Rep. Higgins	Office of Rep. Mann	Office of Rep. Banks	Office of Rep. Carl	Office of Rep. Letlow	Office of Rep. Fischbach	Office of Rep. Paulina-Luna	Office of Rep. Williams (NY)	House Committee on Education and Labor	Office of Rep. Williams (TX)	Office of Rep. LaHood	Office of Rep. Turner	Office of Rep. Moore (UT)	Office of Rep. Fitzgerald	House Republican Conference

Nate	Mac	Dan	Alec	Luke	James	Sarah	Liz	Dominique	Cesar	Jason	Marshall	Keifer	Dan	Joshua	Annie	Emma	David	Reid	Haley	Rosie	Jefferson
Zimpher	Zimmerman	Ziegler	Zender	Zaro	Zandstra	Young	Young	Yelinski	Ybarra	Yaworske	Yates	Wynn	Wunderlich	Woodward	Wolf	Withrow	Winfrey	Wilson	Wilson	Wilson	Willis
Legislative Director	Legislative Director	Policy Director	Legislative Director	Senior Counsel	Legislative Director	Communications Director	Legislative Director	Policy Advisor	Policy Director	Senior Policy Advisor	Legislative Director	Legislative Director	Communications Director	Deputy Chief of Staff	Deputy Floor Director	Rapid Response Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director
Office of Rep. Balderson	Office of Rep. Tiffany	Office of Speaker Johnson	Office of Rep. Bergman	House Committee on the Judiciary	Office of Rep. Kiley	Office of Rep. Joyce (OH)	Office of Rep. Estes	Office of Majority Leader Scalise	House Freedom Caucus	Office of Speaker Johnson	Office of Rep. Massie	Office of Rep. Buck	Office of Rep. McClain	Office of Rep. Cammack	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Granger	Office of Rep. Sessions	Office of Rep. Rogers (AL)	Office of Rep. Van Duyne	Office of Rep. Hern



2024 LEGISLATIVE AND COMMUNICATIONS DIRECTORS CONFERENCE Engage | Educate | Equip

AGENDA

WEDNESDAY, FEBRUARY 7

10:00 am BUSES DEPART FROM THE HILL S. Capitol Street Boxed lunches will be available. 12:00 - 7:00 pm CONFERENCE REGISTRATION Hotel Lobby Hyatt Regency Chesapeake Bay, 100 Heron Blvd. at Route 50, Cambridge, MD 21613 1:00 - 2:45 pm TACOS AND TOOLS: A RESOURCES FAIR Chesapeake Fover Want to learn how to take an awesome pic of your boss on an iPhone? Want to learn who in the think-tank world can answer your biggest policy questions? Need to set up an effective YouTube channel? Want to speak with committee and leadership staff about advancing your Member's biggest legislative priority? Or just want a snack to give you an energy boost? Drop by our skills development fair! 3:00 - 4:15 pm KICK-OFF & WELCOME Choptank Kelle Strickland, Congressional Institute CAN'T POLICY & COMMS SHOPS JUST GET ALONG?... Choptank Will Dunham, Brownstein, Hyatt, Farber and Schreck Matt Sparks, SPARKS A FORMER LD & CD ADDRESS QUESTIONS LIKE: 4:15 - 5:15 pm Choptank "WHAT DOES MY CHIEF DO ALL DAY?"

Conversation with Kelle Strickland, Congressional Institute

A. Brooke Bennett, Former Legislative Director and Current Chief of Staff Lee Lonsberry, Former Communications Director and Current Chief of Staff 6:30 - 7:00 pm

RECEPTION

Chesapeake Foyer

7:00 - 8:30 pm

DINNER & DISCUSSION WITH RILEY GAINES

Chesapeake

Riley Gaines, Ambassador for the Independent Women's Forum Conversation with Kelle Strickland, Congressional Institute

THURSDAY, FEBRUARY 8

8:00 - 9:00 am

BREAKFAST

Water's Edge Grill

9:00 - 10:00 am

SLEUTHING P: OVERSIGHT IN YOUR DISTRICT AND BEYOND

Choptank

Ashley Callen, Office of the Speaker

Jessica Donlon, House Oversight Committee

Luke Zaro, House Judiciary Committee

J.P. Freire, House Ways and Means Committee

Moderator: Kelle Strickland, Congressional Institute

10:00 - 11:00 am

THE FLOOR: WHERE IT ALL HAPPENS

Choptank

Chris Bien, Office of the Speaker

Ben Napier, Office of the Majority Leader Dennis Nalls, Office of the Majority Whip

Moderator: Kelle Strickland, Congressional Institute

11:00 am - 12:00 pm

COUNTERING THE THREAT OF THE CHINESE

Choptank

COMMUNIST PARTY

Craig Singleton, Foundation for Defense of Democracies Jeff Naft, House Permanent Select Committee on Intelligence

Caroline Vik, House Select Committee on the CCP

12:00 - 1:00 pm

LUNCH: THE CONGRESSIONAL ART COMPETITION & CI

Chesapeake

Kelle Strickland, Congressional Institute

1:00 - 1:45 pm

BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)

1:45 - 3:00 pm

GETTING SMART & RESPONSIBLE ON

Choptank

ARTIFICIAL INTELLIGENCE:

OPPORTUNITIES, PITFALLS, AND UNKNOWNS

Moderator: Suhail Khan, Microsoft

Victoria Jeffries, Meta Elizabeth Pishny, Google 3:00 - 4:00 pm

BREAKOUTS: ENGAGE | EDUCATE | EQUIP

EQUIPPING YOUR OFFICE WITH A STRATEGIC

Chesapeake E

COMMUNICATIONS PLAN

Dave Schnittger, Squire Patton Boggs Michael Comer, Office of the Majority Leader

Grace White, Committee on House Administration

ENGAGING INFLUENCERS & CONSERVATIVE MEDIA

Chesapeake F

Brent Scher, The Daily Wire

Francis Brennan, House Republican Conference

DEALING WITH THE ADMINISTRATION DURING

Choptank

A DIVIDED GOVERNMENT

Ben Howard, The Duberstein Group

Tim Pataki, CGCN Group

Brad Bailey, American Investment Council

EDUCATING ON ETHICS

Chesapeake G

Keelie Broom, House Ethics Committee

Elliot Berke, Berke | Farah LLP

4:00 - 5:00 pm

BREAKOUTS REPEAT

Each of the above discussions will be held a second time.

Attendees should select a second breakout to attend.

6:30 - 7:00 pm

RECEPTION

Chesapeake Foyer

7:00 - 8:30 pm

DINNER AND DISCUSSION WITH JACKIE GULLEY

Chesapeake

Jackie Gulley, JGC Brand & Visibility

Conversation with Lisa Camooso Miller, Host, The Friday Reporter Podcast

FRIDAY, FEBRUARY 9

Hotel checkout is at 11:00 am. Attendees driving may store luggage with the bellman. Attendees riding the bus should bring their luggage to Chesapeake E. Buses will depart from the lower level entrance near the Choptank Ballroom.

8:00 - 9:00 am

BREAKFAST

Water's Edge Grill

9:00 - 10:00 am

THE LOW DOWN ON THE UPPER CHAMBER: A PERSPECTIVE FROM FORMER SENATE CHIEFS Choptank

Joe Hack, The Daschle Group

Natalie Farr Harrison, Avoq

Stacy McBride, Husch Blackwell Strategies

10:00 - 11:00 am LEADERSHIP POLICY UPDATE Choptank Preston Hill, Office of the Speaker Francis Brooke, Office of the Majority Leader Ian Foley, Office of the Majority Whip Ryan Hofmann, House Republican Conference Moderator: Kelle Strickland, Congressional Institute LEADERSHIP COMMUNICATIONS UPDATE 11:00 am - 12:00 pm Choptank Raj Shah, Office of the Speaker Lauren Fine, Office of the Majority Leader Casey Nelson, Office of the Majority Whip Francis Brennnan, House Republican Conference Moderator: Kelle Strickland, Congressional Institute 12:00 pm CONFERENCE CONCLUDES 12:15 pm BUSES DEPART THE HYATT Conference Center Entrance (Lower Level) Boxed lunches will be available.

BUSES ARRIVE AT THE HILL

2:15 pm

Engage | Educate | Equip Cambridge, MD

Rapid Response Director Deputy Chief of Staff and Legislative Director		House Republican Conference Office of Rep. Jackson	Brennan Brody	Francis Bryan
Communication		Office of Rep. Yakym	Brennan	Andrew
Legislative		Office of Rep. McHenry	Bowen	Will
		Office of Rep. Wenstrup	Boland	Barbara
-		Office of Rep. Gooden	Bock	Micah
		Office of Rep. Flood	Bliamptis	Curt
		Office of Rep. Bilirakis	Blevins	Summer
		Office of Rep. Miller-Meeks	Bierworth	Ashlee
		Office of Speaker Johnson	Bien	Chris
		Office of Rep. Hageman	Berardi	Chris
		Office of Rep. Pfluger	Bell	Lyssa
		Office of Majority Leader Scalise	Bechtol	Pete
		Office of Rep. Lee	Bartlinski	Grace
		House Committee on Financial Services	Barry	William
		Office of Rep. Luttrell	Barry	Cally
		Office of Rep. Biggs	Barnes	Zach
	٠.	Office of Rep. Fry	Barletta	Annie
		Office of Rep. McCormick	Barker	Nathan
		Office of Rep. Bucshon	Bannon	Zachary
		Office of Rep. Malliotakis	Baldassarre	Natalie
		Office of Rep. Arrington	Bair	Mimi
		Office of Rep. Grothman	Bailey	Tom
		Office of Rep. Fitzpatrick	Baggett	Jacqueline
		Office of Speaker Johnson	Babb	Alison
		House Committee on Appropriations	Attebery	Alex
	. •	Office of Rep. Thompson	Arata	Brian
		Office of Rep. Gimenez	Anthony	Rey
		Office of Rep. Stefanik	Almeida	Danna
		Office of Rep. Collins	Allen	Christianne
		Office of Majority Whip Emmer	Ahern	Nolan
		Office of Majority Leader Scalise	Adams	Sara Brooks
		Office of Rep. Lee	Adams	Nicholas
		Institution	Last Name	First Name

Ryan Russell Brenna Alyssa Matt	Zach Michael Regan Meg Ryan Ryan Tom	Brian John Mike Hope Jordan	Kyle Bill Kristen Adam Sarah Sara Lynn Michael Briana Erin	Francis Ken Keelie Joanna Laynee Robby Blayne Ashley
Duffin Dye Elliott Erdel Esguerra	Deatherage Defilippis Delaney Deneen Dierker Dilworth Dolan	Cress Crews D'orazio Dawson Dayer	Chance Christian Cianci Cloch Coffman Colley Comer Connolly	Brooke Broom Brown Brown Buckels Burke Callas
House Republican Conference House Committee on Judiciary Office of Majority Leader Scalise House Republican Conference House Republican Conference House Committee on the Judiciary	Office of Rep. Stefanik Office of Rep. Malliotakis Republican Governance Group (RG2 - Formerly Tuesday Group) Office of Rep. Tenney Office of Rep. Edwards Office of Rep. Van Duyne Office of Rep. Alford	Office of Speaker Johnson Office of Majority Leader Scalise Office of Rep. Reschenthaler Office of Rep. Palmer Office of Speaker Johnson	Office of Rep. Balderson Office of Rep. Weber Office of Rep. Garbarino Office of Rep. Curtis Office of Rep. Comer Office of Rep. Scott Perry Office of Majority Leader Scalise Main Street Caucus Office of Rep. Amodei	Majority Leader Scalise Office of Rep. Amodei House Committee on Ethics Office of Rep. Walberg Office of Rep. Weber Office of Rep. Obernolte Office of Rep. Mooney Office of Speaker Johnson
Deputy Staff Director Press Assistant Communications Director Floor Assistant Director of Member Services Senior Communications Advisor	Legislative Director Legislative Director Member Services Director Director of Communications Legislative Director Legislative Director Legislative Director		Communications Director Deputy Chief of Staff & Legislative Director Communications Director Communications Director Legislative Director Communications Director Deputy Communications Director Policy Director	Policy Director Legislative Director Counsel to the Chair Legislative Director Communications Director Communications Director/Senior Advisor Legislative Director General Counsel

Josh	Preston	Jake	Cassie Rae	Rob	James	Emily	Holly	Sarah	Julianne	Emily	Taylor	Kellie	Wesley	Madison	Jonathan	Matt	Caroline	Lexi	Emma	Christopher	Hali	DJ .	Luke	Joe	Sarah	Jonathan	Kevin	Garrett	J.P.	Hannah	Ian	Peter	Lauren	Jay
Hodges	Hill	Hilkin	Higdon	Hicks	Hewitt	Henn	Hendrix	Henderson	Heberlein	Hebein	Haulsee	Hartl	Harkins	Hardimon	Harder	Hanrahan	Hamilton	Hamel	Hall	Hall	Gruber	Griffin	Graeter	Gollinger	Gilbert	George	Gannon	Fultz	Freire	Fraher	Foley	Finocchio	Fine .	Fields
Office of Speaker Johnson	Office of Speaker Johnson	Office of Majority Leader Scalise	Office of Rep. Biggs	Office of Rep. Obernolte	Office of Rep. Waltz	Office of Rep. Miller (WV)	Office of Rep. Scalise	Office of Rep. Westerman	Office of Rep. Wittman	Office of Rep. Latta	Office of Speaker Johnson	Office of Rep. Valadao	Office of Rep. Bice	Office of Rep. Gimenez	Office of Rep. Graves (MO)	Office of Rep. Meuser	Office of Rep. Moore (UT)	Office of Rep. Simpson	Office of Rep. Owens	Office of Rep. Kean	Office of Rep. McMorris Rodgers	Office of Rep. Guthrie	Office of Rep. Wenstrup	Office of Rep. Harshbarger	Office of Rep. Dunn	Office of Rep. Harshbarger	Office of Rep. Garbarino	Office of Speaker Johnson	House Committee on Ways and Means	Office of Speaker Johnson	Office of Majority Whip Emmer	Office of Rep. Lawler	Office of Majority Leader Scalise	Office of Speaker Johnson
National Security Adviser	Senior Policy Advisor	Deputy Director for Member Services	Deputy Communications Director	Legislative Director	Communications Director/Senior Advisor	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Deputy Communications Director for Media Relations	Legislative Director	Communications Director	Legislative Director		Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Assistant	Legislative Director	Communications Director	Legislative Director	Deputy Chief of Staff	Communications Director	Director of House Operations	Policy Director	Director of Communications	Communications Director	Deputy Policy Director

Lindsay	Jack	Kelli	MaryAsa	Athina	Alexandra	Aaron	John	Will	Kate	Kristen	Jason	Jeff	Dan	Ron	Bijan	Erik	Emily	Maria	Ed	Sam	Joel	Ryan	Elizabeth	Elizabeth-Burton	Dylan	Amy	Marjorie	George	Delayne	Mary	Michael	Brett	Peyton	Ryan
Linhares	Lincoln	Liegel	Lee	Lawson	Lavy	Larson	Lanning	Lane	Lair	Kurtz	Kroitor	Kratz	Kranz	Kovach	Koohmaraie	Kinney	King	Kim	Kim	Keubler	Keralis	Kelly	Joseph	Jones	Jones	Jones	Jackson	Iverson	Hyatt	Hrinkevich	Howard	Horton	Holliday	Hofmann
Office of Rep. Letlow	Office of Rep. Calvert	Office of Rep. Fitzgerald	Office of Rep. Moran	Office of Speaker Johnson	Office of Rep. LaMalfa	Office of Rep. Timmons	Office of Speaker Johnson	Office of Rep. Duncan	Office of Rep. Jackson	Office of Rep. Johnson (SD)	Office of Rep. Rose	Office of Rep. Bacon	Office of Rep. Molinaro	Office of Rep. Rosendale	Majority Leader Steve Scalise	Office of Rep. McClain	House Committee on Energy and Commerce	Office of Rep. Edwards	Office of Rep. Moolenaar	Office of Rep. Salazar	Office of Rep. Smith (NE)	Office of Rep. Mooney	Office of Rep. Guest	Office of Rep. Miller-Meeks	Office of Rep. Rose	House Committee on Education and the Workforce	Office of Rep. Good	Office of Rep. Tenney	Office of Rep. Moran	Office of Rep. LaLota	Office of Rep. LaTurner	Office of Majority Leader Scalise	Office of Rep. Guest	House Republican Conference
Legislative Director	Legislative Director	Communications Director	Communications Director	Press Secretary		Legislative Director	Member Services Coordinator	Senior Legislative Assistant	Communications Director			Legislative Director	Communications Director	Communications Director		Legislative Director	Director of Member Services			Legislative Director	Legislative Assistant	Communications Director	Policy Director	Communications Director	Communications Director	Director of Education & Human Services Policy				Legislative Director	Communications Director	Chief of Staff	Press Secretary	Deputy Policy Director

Valerie Ben	Casey	Brigid	Madison	Ben	Claire	Dennis	Jeff	Michelle	Sean	Cullen	Hannah	Andrea	Martha	Murray	Jake	Davis	Ian	Megan	Bryan	James	Kyle	Margaret	Sean	Erin	Matt	Troy	Faith	Linoshka	Jenny	Chavonne	Hunter	Lee	Elizabeth
Nelson Nichols	Nelson	Nealon	Neal	Napier	Nance	Nalls	Naft	Myers	Murphy	Murphy	Morrow	Morales	Mills	Miller	Middlebrooks	Michols	Merritt	Medley	McVae	McNamee	McKay	McGaughey	McCabe	Mcbride	Maley	MacMullan	Mabry	Luna	Luepke	Ludick	Lovell	Lonsberry	Lloyd
Office of Rep. Granger Office of Rep. Burlison	Office of Majority Whip Emmer	Office of Rep. Hinson	Office of Rep. Strong	Office of Majority Leader Scalise	Office of Rep. Steel	Office of Majority Whip Emmer	House Intelligence Committee	Office of Rep. Self	Office of Rep. Fischbach	Office of Speaker Johnson	Office of Rep. Rutherford	Office of Rep. Diaz-Balart	Office of Majority Leader Scalise	Office of Rep. Westerman	Office of Rep. LaTurner	Office of Rep. Griffith	Office of Rep. Fleischmann	Office of Rep. Aderholt	Office of Rep. Foxx	Office of Rep. Lawler	Office of Rep. Burlison	Office of Majority Leader Scalise	Office of Rep. D'Esposito	Office of Rep. Rouzer	Office of Rep. Baird	Office of Rep. Hageman	Office of Rep. Valadao	Office of Rep. González-Colón	Office of Rep. Finstad	Office of Rep. Steil	Office of Rep. Schweikert	Office of Rep. Owens	Office of Rep. Johnson (SD)
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Communications Director Communications Director	Communications Director	Press Secretary	Communications Director	Director of Floor Operations	Communications Director	Deputy Floor Director	Communications Director	Communications Director	Legislative Director	Deputy Director of Floor Operations	Legislative Director	Press Secretary	Deputy Press Secretary	Legislative Director	Legislative Director		Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	General Counsel	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Press Secretary	Communications Director	Communications Director	Communications Director	Chief of Staff	Legislative Director

Will	Alex	Mariza	Krystina	William	Justin	Cam	Raj	Larry	John	Eric	Will	David	Janet	Tabitha	Mike	Kerry	Whitney	Kate	Katherine	Gisselle	Bart	Truman	John	Anna	Maddie	Hannah	Kevin	Matt	Lindsey.	Nelson	Ben	Corey	Hannah	Bryan
Sroka	Smith	Smajlaj	Skurk	Sitton	Shockey	shepherd	Shah	Seyfried	Seibels	Schmitz	Sacripanti	Russell	Rossi	Rosenthal	Rorke	Rom	Robertson	Roberts (Arey)	Robbins	Reynolds	Reising	Reed	Quinn	Pusey	Propp	Pope	Petroccione	Perricone	Parobek	Park	Nyce	Noble	Nine	Nichols
Office of Rep. Wittman	Office of Rep. Donalds	Office of Rep. Salazar	Office of Rep. Green	Office of Rep. Franklin	Office of Majority Whip Emmer	Office of Rep. Allen	Office of Speaker Johnson	House Committee on Financial Services	House Committee on Natural Resources	Office of Speaker Johnson	Office of Rep. Lamborn	Office of Rep. Moolenaar	Office of Rep. Crawford	Office of Rep. Boebert	Office of Rep. Walberg	Office of Speaker Johnson	Office of Majority Whip Emmer	House Committee on Energy & Commerce	Office of Rep. Miller (WV)	Office of Rep. Diaz-Balart	Office of Majority Leader Scalise	Office of Rep. De La Cruz	Office of Rep. Schweikert	House Republican Conference	House Republican Conference	Problem Solvers Caucus	Office of Rep. Collins	Office of Rep. Meuser	Office of Rep. Simpson	Office of Rep. Palmer	House Republican Conference	Office of Rep. Franklin	Office of Rep. Fry	Office of Rep. Graves (MO)
Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Floor Assistant	Legislative Director	Deputy Chief of Staff for Communications	Member Services and Coalitions Director	Press Secretary	Director of Coalitions	Legislative Director	Deputy Chief of Staff/Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Communications Director	Deputy Communications Director for Message and Strategy	Deputy Communications Director	Digital Director	Communications Director	Legislative Director	Deputy Chief of Staff	Legislative Director	Legislative Director	Press Secretary & Director of Media Affairs	Deputy Director of Media Affairs	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Assistant	Deputy Policy Director	Communications Director	Communications Director	Communications Director

Luke	Sarah	Dominique	Marshall	Dan	Annie	Emma	David	Rosie	Logan	Grace	Craig	Taylor	Courtney	Lauren	Seth	Madeline	Rachel	Rob	Jesse	Peter	Jonathan	Hunt	Alexa	Claire	Olivia	Connor	Mollie	Shaun	AJ	Matthew	Alex	Tyler
Zaro	Young	Yelinski	Yates	Wunderlich	Wolf	Withrow	Winfrey	Wilson	Williams	White	Wheeler	Weyeneth	Wegel	Weber	Waugh	Waschak	Wagley	Wagener	Von Stein	Vicenzi	Vecchi	VanderToll	Vance	Trokey	Tripodi	Torossian	Timmons	Taylor	Sugarman	Stubeck	Stepahin	Staker
House Committee on the Judiciary	Office of Rep. Joyce (OH)	Office of Majority Leader Scalise	Office of Rep. Massie	Office of Rep. McClain	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Granger	Office of Rep. Van Duyne	Office of Rep. Smith (NE)	House Committee on Administration	Office of Rep. Latta	Office of Rep. Williams (NY)	Office of Rep. Letlow	Office of Rep. Fischbach	House Committee on Education and Labor	Office of Rep. Williams (TX)	Office of Rep. Moore (UT)	Office of Rep. Fitzgerald	Office of Rep. Baird	Office of Rep. Fallon	Office of Rep. Bilirakis	Office of Rep. Barr	Office of Rep. Reschenthaler	Office of Majority Leader Scalise	Office of Rep. Womack	Office of Rep. Molinaro	Office of Rep. Griffith	Office of Rep. Fallon	Office of Majority Leader Scalise	Office of Rep. Joyce (OH)	Office of Rep. Hudson	Office of Rep. Barr
Senior Counsel ,	Communications Director	Policy Advisor	Legislative Director	Communications Director	Deputy Floor Director	Rapid Response Director	Legislative Director	Communications Director	Press Secretary	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Communications Director	Communications Director	Workplace Policy Director	Press Secretary	Chief of Staff	Legislative Director	Legislative Director	Communications Director	Legislative Director/Deputy Chief of Staff	Legislative Director	Communications Director	Policy Advisor	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff	Policy Advisor	Legislative Director	Legislative Director	Communications Director