

### EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please donot file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1.	Name of Traveler: NICholas Adams
2.	a. Name of Accompanying Relative:
	b. Relationship to Traveler:  Spouse  Other (specify):
3.	a. Dates: Departure: 02/07/2024 Return: 02/09/2024
	b. Dates at Personal Expense, if any: OR None
4.	Departure City: Washington D.C. Destination: Cambridge, MD Return City: Washington D.C.
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: What does my chief do all day, Al briefing, district overisight,
	navigating a divided government, leadership staff discussion.
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
	a. a completed Sponsor Post-Travel Disclosure Form;
	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; and
	d. the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.
	b. If not, explain:
Ιc	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Si	gnature of Traveler: Date: 02/21/2024
Di	authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel isclosure Form were necessary and that the travel was in connection with the employee's official duties and would not eate the appearance that the employee is using public office for private gain.
Na	ame of Supervising Member: Laurel Lee Date: 02/21/2024
Sig	gnature of Supervising Member:
las	at updated 7/2023



#### SPONSOR POST-TRAVEL DISCLOSURE FORM

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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Congressional Institute Sponsor(s) who paid or provided in-kind support for the trip: Travel Destination(s): Cambridge, MD \_\_\_Date of Return: February 9, 2024 Date of Departure: February 7, 2024 3. 4. Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Transportation Total Meal Total Lodging Total Other Expenses Expenses Expenses (dollar amount per item Expenses and description) Traveler \$94.40 \$371.54 \$186.21 \$569.37 - Room Rental Accompanying n/a n/a n/a n/a Family Member All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Signature: Brush & Buch February 15, 2024 Name: Brenda Becker Chair Title: Organization: Congressional Institute I am an officer of the above-named organization. Signify statement is true by checking box. 1700 Diagonal Road #300, Alexandria, VA 22314 Email: amym@conginst.org Telephone:\_703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



#### TRAVELER FORM

1.	Name of Traveler: Nicholas Adams
	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3.	City and State OR Foreign Country of Travel: Cambridge, Maryland
	a. Date of Departure: 02/07/2024 Date of Return: 02/09/2024
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(I) Name of Accompanying Family Member:
	(2) Relationship to Traveler:  Spouse  Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age?
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other
	attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	This trip will improve my ability as Legislative Director to advance my member's priorities, i plan to
	build relationship with other offices and learn how other Legislative Directors manage their leg shops.
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?
10	). For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
di tra ap	hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my irect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the operation of the employee is using public office for private gain ignature of Employing Member:  Date: 01/05/2024
Si	ignature of Employing Member: Date: 01/05/2024

#### PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee's website (ethics. house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. f

	1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor ture trips. Signatures must comply with section 104(bb) of the Travel Regulations.
	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	<ul> <li>Check only one. I represent that:</li> <li>a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; OR</li> </ul>
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; OR
	c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
4.	If "c" is checked, list the names of the additional sponsors:  Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):  See addendum & attached invitation list
	Coo addition a diabled invitation ist
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?  Date of Departure: February 7, 2024  Date of Return: February 9, 2024
7.	a. City of departure: Washington, DC
	b. Destination(s): Cambridge, MD
	c. City of return: Washington, DC
8.	Check only one. I represent that
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.

9.	Check only one of the following.  a. I checked 8(a) or (b) above; OR  b. I checked 8(c) above but am not offering any lodging; OR
	<ul> <li>c. I checked 8(c) above and am offering lodging and meals for one night; OR</li> <li>d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted.</li> </ul>
	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box.</i>
11.	<ul> <li>Check only one of the following.</li> <li>a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify the statement is true by clicking the box; OR</li> <li>b. Not Applicable. Trip sponsor is a U.S. institution of higher education.</li> </ul>
12.	For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:  See addendum
13.	Answer parts a and b. Answer part c if necessary:  a. Mode of travel: Air Rail Bus Car Other (specify:)  b. Class of travel: Coach Business First Charter Other (specify:)  c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box.
15.	Check only one. I represent that either:
	a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR
	b. The trip involves events that are arranged specifically with regard to congressional participation. If "b" is checked:
	1) Detail the cost per day of meals (approximate cost may be provided):
	Provide the reason for selecting the location of the event ortrip:  Relative proximity to DC and capacity to handle a large event
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:  Hotel Name: Hyatt Regency Chesapeake Bay City: Cambridge, MD Cost Per Night: \$159 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

#### 18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total <b>Transportation</b> Expenses per Participant	Total <b>Lodging</b> Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$107	\$348	\$183
For each Accompanying Family Member	\$107	n/a	\$183

		Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$680	Room Rental
For each Accompanying Family Member	\$680	Room Rental

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- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

#### 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Brude & Bulle	Date: 12-14-2023
Name: Brenda Becker	Title: Chair
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: amym@conginst.org	Telephone: 703-837-8812

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



#### U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> Keelie Broom Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225–7392

February 7, 2024

Mr. Nicholas Adams Office of the Honorable Laurel M. Lee 1118 Longworth House Office Building Washington, DC 20515

Dear Mr. Adams:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for February 7 to 9, 2024, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Chairman

Susan Wild Ranking Member

MG/SW:mc

#### PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored conference focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this conference is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communications staff in leadership offices.

## Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This conference is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

#### **Question 18: Total expenses for each participant:**

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) does not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$680.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Registration: Legislative & Communications Directors Conference (February 7-9, 2024)

Date: December 13, 2023 at 5:25 PM

To: amym@conginst.org





### YOU'RE INVITED

### ENGAGE | EDUCATE | EQUIP

2024 Legislative and Communications Directors Conference

Wednesday, February 7, 2024 to Friday, February 9, 2024

Hyatt Regency Chesapeake Bay - Cambridge, MD

**RESERVE MY SPOT** 

Email Address: \*/email/\*

### If you are unable to attend, please use the following link to decline this invitation.

#### **DOWNLOAD ETHICS FORMS**

#### Due: Monday, January 8, 2024

Instructions: Complete the first two pages of the travel form and email to travel.requests@mail.house.gov
If you think there is even a possibility you will attend, file your travel pre-authorization with Ethics.

You may always withdraw your paperwork.

Add these important dates to your calendar:

Pre-Travel Ethics Filing Deadline (1/8/24)

Legislative and Communications Directors Conference (2/7-2/9/24)

Post-Travel Filing Deadline (2/26/24)

Please contact Amy Hinderliter with questions or call the Congressional Institute at 703-837-8812.



If you are not the correct contact for this office, please reply to this **email** with the updated contact information instead of **unsubscribing**. We will correct our records and remove your email address from the list.

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To unsubscribe from this mailing list, please click here



### 2024 LEGISLATIVE AND COMMUNICATIONS DIRECTORS CONFERENCE Engage | Educate | Equip

#### DRAFT AGENDA

#### WEDNESDAY, FEBRUARY 7

Hotel check-in is at 4:00 pm. Attendees may store luggage with the bellman upon arrival if your guest room is not available.

10:30am

#### **BUSES DEPART FROM THE HILL**

S. Capitol Street

Boxed lunches will be available.

12:00 - 7:00pm

#### NAMETAG PICKUP

Hotel Lobby

Hyatt Regency Chesapeake Bay 100 Heron Blvd. at Route 50, Cambridge, MD 21613

1:00 - 2:45pm

#### **RESOURCES & TOOLS FAIR**

Want to learn how to take an awesome pic of your boss on an iPhone? Want to learn who in the think-tank world can answer your biggest policy questions? Need to set up an effective YouTube channel? Want to speak with committee and leadership staff about advancing your Member's biggest legislative priority? Or just want a snack to give you an energy boost? Drop by our skills development fair!

3:00 - 3:15pm

#### **KICK-OFF & WELCOME**

Kelle Strickland, Congressional Institute

3:15 - 4:15pm

#### CAN'T POLICY & COMMS SHOPS JUST GET ALONG?...

Will Dunham, Brownstein, Hyatt, Farber and Schreck

Matt Sparks, SPARKS

4:15 - 5:15pm A FORMER LD & CD ADDRESS QUESTIONS LIKE:

"WHAT DOES MY CHIEF DO ALL DAY?"

Moderator: Kelle Strickland, Congressional Institute

A. Brooke Bennett, Former Legislative Director and Current Chief of Staff Lee Lonsberry, Former Communications Director and Current Chief of Staff

6:30 - 7:00pm **RECEPTION** 

7:00 – 8:30pm **DINNER & DISCUSSION** 

**TBD** 

#### THURSDAY, FEBRUARY 8

8:00 - 9:00am **BREAKFAST** 

9:00 - 10:00am SLEUTHING P: OVERSIGHT IN YOUR DISTRICT AND BEYOND

Moderator: Kelle Strickland, Congressional Institute

Ashley Callen, Office of the Speaker

Austin Häcker, House Oversight Committee Jessica Donlon, House Oversight Committee

Nadgey Louis-Charles, House Judiciary Committee

Luke Zaro, House Judiciary Committee

10:00 - 11:00am **TBD** 

11:00 - 12:00pm **COUNTERING THE THREAT OF THE CHINESE** 

**COMMUNIST PARTY** 

Craig Singleton, Foundation for the Defense of Democracies
Jeff Naft, House Permanent Select Committee on Intelligence

12:00 - 1:00pm **LUNCH** 

**TBD** 

1:00 – 1:45pm BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)

1:45 – 3:00pm GETTING SMART & RESPONSIBLE ON ARTIFICIAL INTELLIGENCE:

OPPORTUNITIES, PITFALLS, AND UNKNOWNS

Moderator: Suhail Khan, Microsoft

John Sampson, Technological Change Advocate

Elizabeth Pishny, Google Victoria Jeffries, Meta

#### 3:00 - 4:00pm

#### BREAKOUTS: ENGAGE | EDUCATE | EQUIP

### EQUIPPING YOUR OFFICE WITH A STRATEGIC COMMUNICATIONS PLAN

Dave Schnittger, Squire Patton Boggs
Grace White, Committee on House Administration
Christian Martinez, Office of Governor Glenn Youngkin (invited)

#### **ENGAGING INFLUENCERS & CONSERVATIVE MEDIA**

Brent Scher, The Daily Wire Ali Black, House Republican Conference

### DEALING WITH THE ADMINISTRATION DURING A DIVIDED GOVERNMENT

Ben Howard, The Duberstein Group Tim Pataki, CGCN Group Brad Bailey, American Investment Council

#### **EDUCATING ON ETHICS**

Elliot Berke, Berke | Farah LLP

4:00 = 5:00pm BREAKOUTS REPEAT

6:30 – 7:00pm **RECEPTION** 

7:00 – 8:30pm DINNER & DISCUSSION TBD

#### FRIDAY, FEBRUARY 9

Hotel checkout is at 11:00 am. Attendees may store luggage with the bellman if driving. Attendees riding the bus should bring their luggage to the rear of the Choptank Ballroom. Buses will depart from the lower level entrance near the Choptank Ballroom.

8:00 - 9:00am **BREAKFAST** 

9:00 - 10:00am THE LOW DOWN ON THE UPPER CHAMBER:
A PERSPECTIVE FROM FORMER SENATE CHIEFS

Moderator: Joe Hack, The Daschle Group Natalie Farr Harrison, Subject Matter Stacy McBride, Husch Blackwell Strategies Brendon Plack, National Football League 10:00 = 11:00am LEADERSHIP POLICY UPDATE

Moderator: Kelle Strickland, Congressional Institute

TBD, Office of the Speaker

Francis Brooke, Office of the Majority Leader

Ian Foley, Office of the Majority Whip

Jake Vreeberg, House Republican Conference

11:00 - 12:00pm LEADERSHIP COMMUNICATIONS UPDATE

Moderator: Kelle Strickland, Congressional Institute

TBD, Office of the Speaker

Lauren Fine, Office of the Majority Leader Casey Nelson, Office of the Majority Whip Ali Black, House Republican Conference

12:00pm CONFERENCE CONCLUDES

12:15pm BUSES DEPART THE HYATT Conference Center Entrance (Lower Level)

Boxed lunches will be available.

2:15pm BUSES ARRIVE AT THE HILL

Engage | Educate | Equip Cambridge, MD

# LCD2024 - Invited House Staff

Anna Anna Nick Sarabrooks Sarabrooks Claire Haris Christianne Chri	Last Name Ackerman Adamian Adams Adait Abern Allen Allen Altman Anderson Anthony	Legislative Director Press Secretary Legislative Director Scheduler Communications Director Deputy Policy Director Communications Director Communications Director Communications Director Press Secretary Legislative Director Press Secretary Communications Director Communications Director	Institution Office of Rep. Fulcher Office of Rep. Harris Office of Rep. Lee Office of Rep. Carter (GA) Office of Rep. Carter (GA) Office of Rep. Carey Office of Rep. Carey Office of Rep. Carey Office of Rep. Calins Office of Rep. Stefanik Office of Rep. Stefanik Office of Rep. Grothman Office of Rep. Grothman Office of Rep. Garcia
	Anthony Aprahamian Arata Asbery Attebery Babb Baggett Bailey Bailey Baldassarre Ball	Communications Director/Foreign Policy Advisor Communications Director Legislative Director Press Secretary Communications Director Director of Operations Legislative Director Deputy Chief of Staff & Communications Director Legislative Director Legislative Director Communications Director Senior Policy Advisor	Office of Rep. Gimenez Select Committee on China Office of Rep. Thompson Office of Rep. Bost House Committee on Appropriations Office of Rep. Fitzpatrick Office of Rep. Ezell Office of Rep. Grothman Office of Rep. Arrington Office of Rep. Arrington Office of Rep. Malliotakis Office of Speaker Johnson

Zachary	Bannon	Communications Director	Office of Rep. Bucshon
Don	Barber	Legislative Director	Office of Rep. Ellzey
Noah	Barger	Deputy Chief of Staff	Office of Rep. Bost
Nathan	Barker	Legislative Director	Office of Rep. McCormick
Annie	Barletta	Deputy Chief of Staff	Office of Rep. Fry
Zach	Barnes	Legislative Director	Office of Rep. Biggs
Will	Barry	Deputy Communications Director	House Committee on Financial Service:
Chrissy	Barry	Legislative Director	Office of Rep. Crane
Grace	Bartlinski	Communications Director	Office of Rep. Lee
Pete	Bechtol	Floor Assistant	Office of Majority Leader Scalise
Arian	Beckwith	Legislative Director	Office of Rep. James
Jim	Beley	Legislative Director	Office of Rep. Gaetz
Lyssa	Bell	Communications Director	Office of Rep. Pfluger
Caroline	Bender	Legislative Director	Office of Rep. Ciscomani
Brooke	Bennett	Chief of Staff	Office of Rep. Hill
Chris	Berardi	Senior Adviser and Communications Director	Office of Rep. Hageman
Chris	Bien	Director of Floor Operation	Office of Speaker Johnson
Ashlee	Bierworth	Legislative Director	Office of Rep. Miller-Meeks
Aaron	Bill	Legislative Director	Office of Rep. Buchanan
Matthew	Bishop	Legislative Director	Office of Rep. Carl
Rachel	Black	Legislative Director	Office of Rep. Gonzales (TX)
Ali	Black	Communications Director	House Republican Conference
Summer	Blevins	Deputy Chief of Staff/Press Secretary	Office of Rep. Bilirakis
Curt	Bliamptis	Legislative Director	Office of Rep. Flood
Micah	Bock	Communications Director	Office of Rep. Gooden
Barbara	Boland	Communications Director	Office of Rep. Wenstrup
Thomas	Boodry	Legislative Director	Office of Rep. Waltz
Jake	Bornstein	Legislative Director	Office of Rep. Curtis

Will	Bowen	Press Secretary	Office of Rep. McHenry
Philippa	Bradley	Legislative Director	Office of Rep. Hinson
Theresa	Braid	Communications Director	Office of Rep. Emmer
Andrew	Brennan	Communications Director	Office of Rep. Yakym
Francis	Brennan	Rapid Response Director	House Republican Conference
Caroline	Briscoe	Communications Director	Office of Rep. Tiffany
Aaron	Britt	Communications Director	Office of Rep. Chavez DeRemer
Noelle	Britton	Legislative Director	Office of Rep. Smucker
Bryan	Brody	Legislative Director	Office of Rep. Jackson
Ken	Brooke	Legislative Director	Office of Rep. Amodei
Francis	Brooke	Policy Director	Office of Majority Leader Scalise
Keelie	Broom	Counsel to the Chair	House Committee on Ethics
Ashley	Brown	Director of Communications	Office of Rep. Van Drew
Joanna	Brown	Legislative Director	Office of Rep. Walberg
Arthur	Bryant	Communications Director	Office of Rep. Wagner
Laynee	Buckels	Communications Director	Office of Rep. Weber
Robby	Burke	Communications Director/Senior Advisor	Office of Rep. Obernolte
Rory	Burke	Legislative Director	Office of Rep. Gosar
Annie	Butler	Communications Director	Office of Rep. Norman
Dan	Butler	Legislative Director	Office of Rep. Gallagher
Lesley	Byers	Communications Director	House Committee on Homeland Securi
Michael	Calcagni	Deputy Staff Director	House Committee on Intelligence
Blayne	Callas	Legislative Director	Office of Rep. Mooney
Ashley	Callen	General Counsel	Office of Speaker Johnson
Samantha	Cantrell	Communications Director	Office of Rep. Kustoff
Matt	Сарр	Communications Director	Office of Rep. D'Esposito
Clara	Cargile	Legislative Director	Office of Rep. Pfluger
Emily	Cassil	Communications Director	Office of Rep. McCaul
George	Cecala	Deputy Chief of Staff/Communications	Office of Rep. Posey

Communications Director Legislative Director Communications Director Communications Director Legislative Director Communications Director Deputy Communications Director	Kyle	Chance	Director Communications Director	Office of Rep. Balderson
Cisneros Cisneros Communications Director Clark Communications Director Clark Communications Director Clemmons Communications Director Clemmons Communications Director Cloch Communications Director Cole Communications Director Connell Co		Christian	Deputy Chief of Staff	Office of Rep. Weber
Clark Clark Clark Clark Clark Communications Director Clemmons Clemmons Clemmons Clemmons Clemmons Communications Director Clock Code Code Collins Collins Conner Communications Director Communications Director Collins Conner Communications Director Communications Director Conner Co	risten	Cianci	Communications Director	Office of Rep. Garbarino
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ah D'avanzo Communications Director D'orazio	Vichael	Curto	Legislative Director	Office of Rep. Nehls
D'orazio Legislative Director	Hannah	D'avanzo	Communications Director	Office of Rep. Moylan
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Ron Kovach	Dan Kranz	Jeff Kratz	Jason Kroitor	Kristen Kurtz	Kate Lair	Will	John	Aaron	Alexandra	Charlotte	Grant	Athina	MaryAsa	Andrew	Sean	Kelli	Jack	Paige	Lindsay	Marisa	Elizabeth	Lee Lonsberry	Nadgey	Hunter	Chavonne	Jenny Luepke	Linoshka

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James	Thomas	Legislative Director	Office of Rep. Bean
Jett	Thompson	Legislative Director	Office of Rep. Bice

Office of Rep. Webster	Office of Rep. Steube	Office of Rep. Griffith	Office of Rep. Hunt	Office of Rep. Molinaro	Office of Rep. Womack	Office of Majority Leader Scalise	Office of Rep. Luttrell	Office of Rep. Joyce (PA)	Office of Rep. Sessions	Office of Rep. Nunn	Office of Rep. Gaetz	Office of Rep. Posey	Office of Rep. Houchin	Office of Rep. Zinke	Office of Rep. Reschenthaler	Office of Rep. DesJarlais	Office of Rep. Barr	House Committee on Small Business	Office of Rep. Rosendale	House Committee on Science, Space a Technology	Office of Rep. LaMalfa	Office of Rep. Bilirakis	Office of Rep. Fallon	Office of Rep. Mills	Office of Rep. Baird	Office of Rep. McMorris Rodgers
Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Policy Advisor	Legislative Director	Deputy Chief of Staff/ Legislative Director	Communications Director	Director of Communications and Operations	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff/Communications Director	Communications Director	Legislative Director	Legislative Director/Deputy Chief of Staff	Communications Director	Communications Director	Legislative Director	Communications Director
Thompson	Thorman	Timmons	Topolski	Torossian	Tripodi	Trokey	Truxal	Tucker	Tullis	Tuttle	Valdez	Valenta	Van Buren	Van Sickle	Vance	Vanderford	VanderToll	VanHyfte	Varma	Vaughan	Veale	Vecchi	Vicenzi	Victorio	Von Stein	VonEnde
Jessica	Sadie	Mollie	Matthew	Connor	Olivia	Claire	Charlie	Matt	Ross	Emily	Joel	Valentina	Johnathan	Ben	Alexa	Alex	Hunt	Matt	Aashka	Heather	John	Jonathan	Peter	Isabella	Jesse	Kyle

Jake	Vreeburg	Policy Director	House Republican Conference
Rob	Wagener	Legislative Director	Office of Rep. Fitzgerald
Rachel	Wagley	Chief of Staff	Office of Rep. Moore (UT)
Maggie	Ward	Legislative Director	Office of Rep. Turner
Greg	Warren	Legislative Director	Office of Rep. LaHood
Madeline	Waschak	Press Secretary	Office of Rep. Williams (TX)
Seth	Waugh	Workplace Policy Director	House Committee on Education and La
Patrick	Weaver	Legislative Director	Office of Rep. Williams (NY)
Alexandra	Webb	Legislative Director	Office of Rep. Paulina-Luna
Lauren	Weber	Communications Director	Office of Rep. Fischbach
Courtney	Wegel	Communications Director	Office of Rep. Letlow
Zach	Weidlich	Communications Director	Office of Rep. Carl
Jessica	Weiner	Communications Director	Office of Rep. Banks
Brendan	Welsh	Communications Director	Office of Rep. Mann
Daniel	West	Legislative Director	Office of Rep. Higgins
Nick	Weston	Communications Coordinator	Office of Rep. Miller (OH)
Taylor	Weyeneth	Deputy Chief of Staff/Communications Director	Office of Rep. Williams (NY)
Craig	Wheeler	Communications Director	Office of Rep. Latta
Grace	White	Communications Director	House Committee on Administration
Allie	White	Legislative Director	Office of Rep. Ferguson
Bubba	White	Legislative Director	Office of Rep. Rouzer
Emma	White	Legislative Director	Office of Rep. Moore (AL)
Jenn	Wickre	Policy Director	House Committee on Science, Space a Technology
Jonathan	Wilcox	Communications Director	Office of Rep. Issa
Mitchell	Wilkinson	Legislative Director	Office of Rep. Lucas
Logan	Williams	Press Secretary	Office of Rep. Smith (NE)
Regan	Williams	Legislative Director	Office of Rep. McClintock

Office of Rep. Hern	Office of Rep. Van Duyne	Office of Rep. Rogers (AL)	Office of Rep. Sessions	Office of Rep. Granger	House Republican Conference	Office of Majority Leader Scalise	Office of Rep. Cammack	Office of Rep. McClain	Office of Rep. Buck	Office of Rep. Massie	Office of Speaker Johnson	House Freedom Caucus	Office of Majority Leader Scalise	Office of Rep. Estes	Office of Rep. Joyce (OH)	Office of Rep. Kiley	House Committee on the Judiciary	Office of Rep. Bergman	Office of Speaker Johnson	Office of Rep. Tiffany	Office of Rep. Balderson
Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Rapid Response Director	Deputy Floor Director	Deputy Chief of Staff	Communications Director	Legislative Director	Legislative Director	Senior Policy Advisor	Policy Director	Policy Advisor	Legislative Director	Communications Director	Legislative Director	Senior Counsel	Legislative Director	Policy Director	Legislative Director	Legislative Director
Willis	Wilson	Wilson	Wilson	Winfrey	Withrow	Wolf	Woodward	Wunderlich	Wynn	Yates	Yaworske	Ybarra	Yelinski	Young	Young	Zandstra	Zaro	Zender	Ziegler	Zimmerman	Zimpher
Jefferson	Rosie	Haley	Reid	David	Emma	Annie	Joshua	Dan	Keifer	Marshall	Jason	Cesar	Dominique	Liz	Sarah	James	Luke	Alec	Dan	Mac	Nate

6:30 – 7:00 pm RECEPTION Chesapeake Foyer

7:00 – 8:30 pm DINNER & DISCUSSION WITH RILEY GAINES
Riley Gaines, Ambassador for the Independent Women's Forum
Conversation with Kelle Strickland, Congressional Institute

#### THURSDAY, FEBRUARY 8

8:00 = 9:00 am	BREAKFAST	Water's Edge Grill
9:00 - 10:00 am	SLEUTHING : OVERSIGHT IN YOUR DISTRICT AND BEYOM Ashley Callen, Office of the Speaker Jessica Donlon, House Oversight Committee Luke Zaro, House Judiciary Committee J.P. Freire, House Ways and Means Committee Moderator: Kelle Strickland, Congressional Institute	OND Choptank
10:00 - 11:00 am	THE FLOOR: WHERE IT ALL HAPPENS Chris Bien, Office of the Speaker Ben Napier, Office of the Majority Leader Dennis Nalls, Office of the Majority Whip Moderator: Kelle Strickland, Congressional Institute	Choptank
11:00 am - 12:00 pm	COUNTERING THE THREAT OF THE CHINESE COMMUNIST PARTY Craig Singleton, Foundation for Defense of Democracies Jeff Naft, House Permanent Select Committee on Intelligence Caroline Vik, House Select Committee on the CCP	Choptank
12:00 - 1:00 pm	LUNCH: THE CONGRESSIONAL ART COMPETITION & CI Kelle Strickland, Congressional Institute  PREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)	Chesapeake
1:00 – 1:45 pm 1:45 – 3:00 pm	BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)  GETTING SMART & RESPONSIBLE ON ARTIFICIAL INTELLIGENCE: OPPORTUNITIES, PITFALLS, AND UNKNOWNS Moderator: Suhail Khan, Microsoft Victoria Jeffries, Meta Elizabeth Pishny, Google	Choptank

3:00 - 4:00 pm

BREAKOUTS: ENGAGE | EDUCATE | EQUIP

EQUIPPING YOUR OFFICE WITH A STRATEGIC

Chesapeake E

**COMMUNICATIONS PLAN** 

Dave Schnittger, Squire Patton Boggs Michael Comer, Office of the Majority Leader

Grace White, Committee on House Administration

**ENGAGING INFLUENCERS & CONSERVATIVE MEDIA** 

Chesapeake F

Brent Scher, The Daily Wire

Francis Brennan, House Republican Conference

DEALING WITH THE ADMINISTRATION DURING

Choptank

A DIVIDED GOVERNMENT

Ben Howard, The Duberstein Group Tim Pataki, CGCN Group

Brad Bailey, American Investment Council

**EDUCATING ON ETHICS** 

Chesapeake G

Keelie Broom, House Ethics Committee

Elliot Berke, Berke | Farah LLP

4:00 - 5:00 pm

**BREAKOUTS REPEAT** 

Each of the above discussions will be held a second time.

Attendees should select a second breakout to attend.

6:30 - 7:00 pm

**RECEPTION** 

Chesapeake Foyer

7:00 - 8:30 pm

DINNER AND DISCUSSION WITH JACKIE GULLEY

Chesapeake

Jackie Gulley, JGC Brand & Visibility

Conversation with Lisa Camooso Miller, Host, The Friday Reporter Podcast

#### FRIDAY, FEBRUARY 9

Hotel checkout is at 11:00 am. Attendees driving may store luggage with the bellman. Attendees riding the bus should bring their luggage to Chesapeake E. Buses will depart from the lower level entrance near the Choptank Ballroom.

8:00 - 9:00 am

**BREAKFAST** 

Water's Edge Grill

9:00 = 10:00 am

THE LOW DOWN ON THE UPPER CHAMBER:

Choptank

A PERSPECTIVE FROM FORMER SENATE CHIEFS
Joe Hack, The Daschle Group

Natalie Farr Harrison, Avoq

Stacy McBride, Husch Blackwell Strategies

10:00 - 11:00 am LEADERSHIP POLICY UPDATE Choptank Preston Hill, Office of the Speaker Francis Brooke, Office of the Majority Leader Ian Foley, Office of the Majority Whip Ryan Hofmann, House Republican Conference Moderator: Kelle Strickland, Congressional Institute LEADERSHIP COMMUNICATIONS UPDATE Choptank 11:00 am - 12:00 pm Raj Shah, Office of the Speaker Lauren Fine, Office of the Majority Leader Casey Nelson, Office of the Majority Whip Francis Brennan, House Republican Conference Moderator: Kelle Strickland, Congressional Institute **CONFERENCE CONCLUDES** 12:00 pm **BUSES DEPART THE HYATT** Conference Center Entrance (Lower Level) 12:15 pm

2:15 pm BUSES ARRIVE AT THE HILL

Boxed lunches will be available.

Engage | Educate | Equip Cambridge, MD

Job Title	Legislative Director	Scheduler	Deputy Policy Director	Communications Director	Press Secretary	Communications Director/Foreign Policy Advisor	Legislative Director	Communications Director	Director of Operations	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff	Legislative Director	Communications Director	Deputy Communications Director	Communications Director	Floor Assistant	Communications Director	Senior Adviser and Communications Director	Director of Floor Operations	Legislative Director	Deputy Chief of Staff/Press Secretary	Legislative Director	Deputy Chief of Staff/Communications Director	Communications Director	Legislative Director	Press Secretary	Communications Director	Rapid Response Director	Deputy Chief of Staff and Legislative Director
Institution	Office of Rep. Lee	Office of Majority Leader Scalise	Office of Majority Whip Emmer	Office of Rep. Collins	Office of Rep. Stefanik	Office of Rep. Gimenez	Office of Rep. Thompson	House Committee on Appropriations	Office of Speaker Johnson	Office of Rep. Fitzpatrick	Office of Rep. Grothman	Office of Rep. Arrington	Office of Rep. Malliotakis	Office of Rep. Bucshon	Office of Rep. McCormick	Office of Rep. Fry	Office of Rep. Biggs	Office of Rep. Luttrell	House Committee on Financial Services	Office of Rep. Lee	Office of Majority Leader Scalise	Office of Rep. Pfluger	Office of Rep. Hageman	Office of Speaker Johnson	Office of Rep. Miller-Meeks	Office of Rep. Bilirakis	Office of Rep. Flood	Office of Rep. Gooden	Office of Rep. Wenstrup	Office of Rep. Waltz	Office of Rep. McHenry	Office of Rep. Yakym	House Republican Conference	Office of Rep. Jackson
Last Name	Adams	Adams	Ahern	Allen	Almeida	Anthony	Arata	Attebery	Babb	Baggett	Bailey	Bair	Baldassarre	Bannon	Barker	Barletta	Barnes	Вату	Barry	Bartlinski	Bechtol	Bell	Berardi	Bien	Bierworth	Blevins	Bliamptis	Bock	Boland	Boodry	Bowen	Brennan	Brennan	Brody
First Name	Nicholas	Sara Brooks	Nolan	Christianne	Danna	Rey	Brian	Alex	Alison	Jacqueline	Tom	Mimi	Natalie	Zachary	Nathan	Annie	Zach	Cally	William	Grace	Pete	Lyssa	Chris	Chris	Ashlee	Summer	Curt	Micah	Barbara	Thomas	Will	Andrew	Francis	Bryan

Policy Director	Legislative Director	Counsel to the Chair	Legislative Director	Communications Director	Communications Director/Senior Advisor	Legislative Director	General Counsel	Communications Director	Deputy Chief of Staff & Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Deputy Communications Director	Policy Director	Communications Director	Deputy Director of Member Services	Policy Advisor	Legislative Director	Press Secretary	Cloakroom Director	Legislative Director	Legislative Director	Member Services Director	Director of Communications	Legislative Director	Legislative Director	Legislative Director	Deputy Staff Director	Press Assistant	Communications Director	Floor Assistant	Director of Member Services	Senior Communications Advisor
Policy	Legisl	Couns	Legisl	Comm	Comm	Legisl	Gener	Comm	Deput	Comm	Comm	Legisl	Comm	Deput	Policy	Comm	Deput	Policy	Legisl	Press :	Cloak	Legist	Legisl		Direct	Legisl	Legisl	Legisl	Deput	Press	Comm	Floor	Direct	Senior
Majority Leader Scalise	Office of Rep. Amodei	House Committee on Ethics	Office of Rep. Walberg	Office of Rep. Weber	Office of Rep. Obernolte	Office of Rep. Mooney	Office of Speaker Johnson	Office of Rep. Balderson	Office of Rep. Weber	Office of Rep. Garbarino	Office of Rep. Curtis	Office of Rep. Comer	Office of Rep. Scott Perry	Office of Majority Leader Scalise	Main Street Caucus	Office of Rep. Amodei	Office of Speaker Johnson	Office of Majority Leader Scalise	Office of Rep. Reschenthaler	Office of Rep. Palmer	Office of Speaker Johnson	Office of Rep. Stefanik	Office of Rep. Malliotakis	Republican Governance Group (RG2 - Formerly Tuesday Group)	Office of Rep. Tenney	Office of Rep. Edwards	Office of Rep. Van Duyne	Office of Rep. Alford	House Committee on Oversight and Accountability	House Republican Conference	House Committee on Judiciary	Office of Majority Leader Scalise	House Republican Conference	House Committee on the Judiciary
Brooke	Brooke	Broom	Brown	Buckels	Burke	Callas	Callen	Chance	Christian	Cianci	Cloch	Coffman	Colley	Comer	Connolly	Consler	Cress	Crews	D'orazio	Dawson	Dayer	Deatherage	Defilippis	Delaney	Deneen	Dierker	Dilworth	Dolan	Donlon	Duffin	Dye	Elliott	Erdel	Esguerra
Francis	Ken	Keelie	Joanna	Laynee	Robby	Blayne	Ashley	Kyle	Bill	Kristen	Adam	Sarah	Sara Lynn	Michael	Briana	Erin	Brian	John	Mike	Hope	Jordan	Zach	Michael	Regan	Meg	Ryan	Ryan	Tom	Jessica	Ryan	Russell	Brenna	Alyssa	Matt

Deputy Policy Director Communications Director Director of Communications Policy Director Director of House Operations Communications Director	Deputy Chief of Staff Legislative Director Communications Director Legislative Director Legislative Assistant	Legislative Director Communications Director Legislative Director Legislative Director Deputy Chief of Staff/Communications Director Communications Director	Communications Director Communications Director Legislative Director Communications Director Legislative Director Deputy Communications Director for Media Relations	Legislative Director Communications Director Communications Director Legislative Director Communications Director/Senior Advisor Communications Director Deputy Communications Director Deputy Communications Director Deputy Advisor National Security Advisor
Office of Speaker Johnson Office of Majority Leader Scalise Office of Rep. Lawler Office of Majority Whip Emmer Office of Speaker Johnson House Committee on Ways and Means	Office of Speaker Johnson Office of Rep. Garbarino Office of Rep. Harshbarger Office of Rep. Dunn Office of Rep. Harshbarger	Office of Rep. Wenstrup Office of Rep. Guthrie Office of Rep. McMorris Rodgers Office of Rep. Kean Office of Rep. Owens Office of Rep. Simpson	Office of Rep. Moore (U1) Office of Rep. Meuser Office of Rep. Graves (MO) Office of Rep. Gimenez Office of Rep. Bice Office of Rep. Valadao Office of Speaker Johnson	Office of Rep. Latta Office of Rep. Wittman Office of Rep. Westerman Office of Rep. Westerman Office of Rep. Miller (WV) Office of Rep. Waltz Office of Rep. Obernolte Office of Rep. Biggs Office of Rajority Leader Scalise Office of Speaker Johnson
Fields Fine Finocchio Foley Fraher Freire	Fultz Gannon George Gilbert Gollinger	Graeter Griffin Gruber Hall Hall	Hamilton Harder Hardimon Harkins Hartl Haulsee	Hebein Heberlein Henderson Hendrix Henn Hewitt Hicks Higdon Hilkin Hill
Jay Lauren Peter Ian Hannah J.P.	Garrett Kevin Jonathan Sarah Joe	Luke DJ Hali Christopher Emma Lexi	Caroline Matt Jonathan Madison Wesley Kellie Taylor	Emily Julianne Sarah Holly Emily James Rob Cassie Rae Jake Preston

								rvices Policy																					ve Assistant					
Deputy Policy Director	Press Secretary	Chief of Staff	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Director of Education & Human Services Policy	Communications Director	Communications Director	Policy Director	Communications Director	Legislative Assistant	Legislative Director	Legislative Director	Communications Director	Director of Member Services	Legislative Director	Counsel	Communications Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Senior Legislative Assistant	Member Services Coordinator	Legislative Director	Communications Director/Legislative Assistant	Press Secretary	Communications Director	Communications Director	Legislative Director	Legislative Director
House Republican Conference	Office of Rep. Guest	Office of Majority Leader Scalise	Office of Rep. LaTumer	Office of Rep. LaLota	Office of Rep. Moran	Office of Rep. Tenney	Office of Rep. Good	House Committee on Education and the Workforce	Office of Rep. Rose	Office of Rep. Miller-Meeks	Office of Rep. Guest	Office of Rep. Mooney	Office of Rep. Smith (NE)	Office of Rep. Salazar	Office of Rep. Moolenaar	Office of Rep. Edwards	House Committee on Energy and Commerce	Office of Rep. McClain	Majority Leader Steve Scalise	Office of Rep. Rosendale	Office of Rep. Molinaro	Office of Rep. Bacon	Office of Rep. Rose	Office of Rep. Johnson (SD)	Office of Rep. Jackson	Office of Rep. Duncan	Office of Speaker Johnson	Office of Rep. Timmons	Office of Rep. LaMalfa	Office of Speaker Johnson	Office of Rep. Moran	Office of Rep. Fitzgerald	Office of Rep. Calvert	Office of Rep. Letlow
Hofmann	Holliday	Horton	Howard	Hrinkevich	Hyatt	Iverson	Jackson	Jones	Jones	Jones	Joseph	Kelly	Keralis	Keubler	Kim	Kim	King	Kinney	Koohmaraie	Kovach	Kranz	Kratz	Kroitor	Kurtz	Lair	Lane	Lanning	Larson	Lavy	Lawson	Lee	Liegel	Lincoln	Linhares
Ryan	Peyton	Brett	Michael	Mary	Delayne	George	Marjorie	Amy	Dylan	Elizabeth-Burton	Elizabeth	Ryan	Joel	Sam	Ed	Maria	Emily	Erik	Bijan	Ron	Dan	Jeff	Jason	Kristen	Kate	Will	John	Aaron	Alexandra	Athina	MaryAsa	Kelli	Jack	Lindsay

Office of Rep. Finstad Office of Rep. Conzález-Colón Office of Rep. Valadao Office of Rep. Valadao Office of Rep. Hageman Office of Rep. Baird Office of Rep. Burlison Office of Rep. D'Esposito Office of Rep. D'Esposito Office of Rep. Lawler Office of Rep. Eawler Office of Rep. Foxx Office of Rep. Aderholt Office of Rep. Aderholt Office of Rep. LaTumer Office of Rep. Self House Intelligence Committee Office of Rep. Steel Office of Rep. Steel Office of Rep. Steel	le l
ffice of Rep. Hinson ffice of Majority Whip Emmer ffice of Rep. Granger ffice of Rep. Burlison	
	rooks

Communications Director	Communications Director	Communications Director	Deputy Policy Director	Legislative Assistant	Legislative Director	Legislative Director	Legislative Director	Communications Director	Deputy Director of Media Affairs	Press Secretary & Director of Media Affairs	Legislative Director	Legislative Director	Deputy Chief of Staff	Legislative Director	Communications Director	e Digital Director	Deputy Communications Director	Deputy Communications Director for Message and Strategy	Communications Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Deputy Chief of Staff/Communications Director	Legislative Director	Director of Coalitions	Press Secretary	Member Services and Coalitions Director	Deputy Chief of Staff for Communications	Legislative Director	Floor Assistant	Legislative Director	Communications Director	Communications Director	
Office of Rep. Graves (MO)	Office of Rep. Fry	Office of Rep. Franklin	House Republican Conference	Office of Rep. Palmer	Office of Rep. Simpson	Office of Rep. Meuser	Office of Rep. Collins	Problem Solvers Caucus	House Republican Conference	House Republican Conference	Office of Rep. Schweikert	Office of Rep. De La Cruz	Office of Majority Leader Scalise	Office of Rep. Diaz-Balart	Office of Rep. Miller (WV)	House Committee on Energy & Commerce	Office of Majority Whip Emmer	Office of Speaker Johnson	Office of Rep. Walberg	Office of Rep. Boebert	Office of Rep. Crawford	Office of Rep. Moolenaar	Office of Rep. Lamborn	Office of Speaker Johnson	House Committee on Natural Resources	House Committee on Financial Services	Office of Speaker Johnson	Office of Rep. Allen	Office of Majority Whip Emmer	Office of Rep. Franklin	Office of Rep. Green	Office of Rep. Salazar	Office of Day Describe.
Nichols	Nine	Noble	Nyce	Park	Parobek	Perricone	Petroccione	Pope	Propp	Pusey	Quinn	Reed	Reising	Reynolds	Robbins	Roberts (Arey)	Robertson	Rom	Rorke	Rosenthal	Rossi	Russell	Sacripanti	Schmitz	Seibels	Seyfried	Shah	shepherd	Shockey	Sitton	Skurk	Smajlaj	C
Bryan	Hannah	Corey	Ben	Nelson	Lindsey	Matt	Kevin	Hannah	Maddie	Anna	John	Truman	Bart	Gisselle	Katherine	Kate	Whitney	Kerry	Mike	Tabitha	Janet	David	Will	Eric	John	Larry	Raj	Cam	Justin	William	Krystina	Mariza	Alow

Communications Director	Legislative Director	Legislative Director	Policy Advisor	Deputy Chief of Staff	Communications Director	Legislative Director	Communications Director	Policy Advisor	Communications Director	Legislative Director	Legislative Director/Deputy Chief of Staff	Communications Director	Legislative Director	Legislative Director	Chief of Staff	Press Secretary	Workplace Policy Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Communications Director	Communications Director	Press Secretary	Communications Director	Legislative Director	Rapid Response Director	Deputy Floor Director	Communications Director	Legislative Director	Policy Advisor	Commission Discotos
Office of Rep. Barr	Office of Rep. Hudson	Office of Rep. Joyce (OH)	Office of Majority Leader Scalise	Office of Rep. Fallon	Office of Rep. Griffith	Office of Rep. Molinaro	Office of Rep. Womack	Office of Majority Leader Scalise	Office of Rep. Reschenthaler	Office of Rep. Barr	Office of Rep. Bilirakis	Office of Rep. Fallon	Office of Rep. Baird	Office of Rep. Fitzgerald	Office of Rep. Moore (UT)	Office of Rep. Williams (TX)	House Committee on Education and Labor	Office of Rep. Fischbach	Office of Rep. Letlow	Office of Rep. Williams (NY)	Office of Rep. Latta	House Committee on Administration	Office of Rep. Smith (NE)	Office of Rep. Van Duyne	Office of Rep. Granger	House Republican Conference	Office of Majority Leader Scalise	Office of Rep. McClain	Office of Rep. Massie	Office of Majority Leader Scalise	Office of Rep. Joyce (OH)
Staker	Stepahin	Stubeck	Sugarman	Taylor	Timmons	Torossian	Tripodi	Trokey	Vance	VanderToll	Vecchi	Vicenzi	Von Stein	Wagener	Wagley	Waschak	Waugh	Weber	Wegel	Weyeneth	Wheeler	White	Williams	Wilson	Winfrey	Withrow	Wolf	Wunderlich	Yates	Yelinski	Voling
Tyler	Alex	Matthew	AJ	Shaun	Mollie	Connor	Olivia	Claire	Alexa	Hunt	Jonathan	Peter	Jesse	Rob	Rachel	Madeline	Seth	Lauren	Courtney	Taylor	Craig	Grace	Logan	Rosie	David	Emma	Annie	Dan	Marshall	Dominique	Sarah