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EMPLOYEE POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please *donot* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1

1.	Name of Traveler: Jake Middlebrooks
2.	a. Name of Accompanying Relative: OR None
	b. Relationship to Traveler: Spouse Child Other (specify):
3.	a. Dates: Departure: February 7, 2024 b. Dates at Personal Expense, if any:
	b. Dates at Personal Expense, if any: OR 🔲 None
4.	Departure City: Washington, DCCambridge, MDReturn City: Washington, DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: Meetings provided opportunities to hear from former staff,
	current leadership staff, and subject matter experts on our roles and issues before Congress.
7.	Attached to this form are <i>each</i> of the following, signify that each item is attached by checking the corresponding box:
	a. a completed Sponsor Post-Travel Disclosure Form;
	b. the <i>Primary Trip Sponsor Form</i> completed by the trip sponsor <i>prior</i> to the trip, <i>including all</i> attachments <i>and</i> the <i>Additional Sponsor Form(s)</i> ;
	c. appage 2 of the completed <i>Traveler Form</i> submitted by the employee; <i>and</i>
	d. 🔳 the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. <i>Signify statement is true by checking the box.</i>
	b. If not, explain:
	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Si	gnature of Traveler: Juhn Mithum Date: February 22, 2024
I a Di	uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel</i> <i>isclosure Form</i> were necessary and that the travel was in connection with the employee's official duties and would not eate the appearance that the employee is using public office for private gain.
N٤	me of Supervising Member: Rep. Jake LaTurner Date: February 22, 2024
Si	gnature of Supervising Member:
las	t updated 7/2023

SPONSOR POST-TRAVEL DISCLOSURE FORM

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: Congressional Institute

CUMMILIFF (

Original Amendment

- 2. Travel Destination(s): Cambridge, MD
- Date of Departure: February 7, 2024 3. Date of Return: February 9, 2024
- Name(s) of Traveler(s): see attached list 4. Note: You may list more than one traveler on a form only if all information is identical for each person listed.
- Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: 5.

Total Transportation Expenses		Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
	n/a	\$371.54	\$186.21	\$569.37 - Room Rental
Accompanying Family Member	n/a	n/a	n/a	n/a

All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. 6. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Bruda & Buler

Signature:

February 15, 2024 Date:

Name: Brenda Becker

Title: Chair

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Telephone: 703-837-8812

Email: amym@conginst.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

last updated 7/2023

COMMITTEE ON A ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privatelysponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Jake Middlebrooks

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Jah Miller	
Name of Signatory (if other than traveler):	and the state of the
For Staff (name of employing Member or Committee):	13년 - 13년 - 13년 48년 - 13년 - 13년
Office Address: 2441 Rayburn HOB	
Telephone Number:	
Email Address of Contact Person:	
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media	appearance sponsored by that

entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date. NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if

additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: <u>travel.requests@mail.house.gov</u>.

COMMITTEE ON A ETHICS

TRAVELER FORM

1. Name of Traveler: Jake Middlebrooks

2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute/

3. City and State OR Foreign Country of Travel: Cambridge, MD

4. a. Date of Departure: February 7, 2024 Date of Return: February 9, 2024

b. Yes No Will you be extending the trip at your personal expense? If yes, list dates at personal expense:

5. a. Yes 🗌 No 🔳 Will you be accompanied by a family member at the sponsor's expense? If yes:

(1) Name of Accompanying Family Member:

- (2) Relationship to Traveler:
 Spouse Child Other (specify): _____
- (3) Yes 🗌 No 🔲 Accompanying Family Member is at least 18 years of age?

6. a. Yes D No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?

- b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
- 7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.

This trip will allow me to better serve Rep. LaTurner as his Legislative Director by building relationships with other LD's and by learning more about important policy issues before Congress.

- 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?
- 10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____

Date: January 2, 2024

COMMITTEE ON COMMI

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics. house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

Congressional Institute

- 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
- 3. Check only one. I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
 - c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors:

- Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
 See addendum & attached invitation list
- 5. Yes IN No I Is travel being offered to an accompanying family member of the House invitee(s)?
- 6. Date of Departure: February 7, 2024 Date of Return: February 9, 2024

7. a. City of departure: Washington, DC

- b. Destination(s): Cambridge, MD
- c. City of return: Washington, DC
- 8. *Check only one.* I represent that
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
 - b. I The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

last updated 7/2023

9. Check only one of the following.

- a. 🔳 I checked 8(a) or (b) above; OR
- b. I checked 8(c) above but am not offering any lodging; OR
- c. I checked 8(c) above and am offering lodging and meals for one night; OR
- d. I I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted.
- 10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
- 11. Check only one of the following.
 - a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
 - b. D Not Applicable. Trip sponsor is a U.S. institution of higher education.
- For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
 See addendum

13. Answer parts a and b. Answer part c if necessary:

a. Mode of travel:	Air 🗌	Rail 🗖	Bus 🔳	Car 🗌	Other	(specify:
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b. Class of travel: Coach 🔲 Business 🗌 First 🗌 Charter 🗌 Other 🔲 (specify:_____

c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

- 15. Check only one. I represent that either:
 - a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
 - b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

 - 2) Provide the reason for selecting the location of the event ortrip: Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each			each ho	otel or other lodging facility	/:	
	Hotel Name: Hyatt Reger	ncy Chesapeake Bay				\$159 +taxes
	Reason(s) for Selecting:	proximity to DC,	availa	bility, security & facility	size	
	Hotel Name:		City:		Cost Per Night:	
	Reason(s) for Selecting:			Minute Minute	5	
	Hotel Name:		City:		Cost Per Night:	
	Reason(s) for Selecting				0	

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

 Actual Amounts Good Faith Estimates 	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant	
For each Member, Officer, or Employee	\$107	\$348	\$183	
For each Accompanying Family Member	\$107	n/a	\$183	

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$680	Room Rental
For each Accompanying Family Member	\$680	Room Rental

19. Check only one:

- a. I certify that I am an officer of the organization listed below; OR
- b. D Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and

c. The information of	n this form is true	, complete, and	correct to the	best of my	knowledge.
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Signature: Stude NAMACK	Date: <u>12-14-2023</u> _{Title:} Chair
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: amym@conginst.org	Telephone: 703-837-8812

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi *Chairman* Susan Wild, Pennsylvania *Ranking Member*

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



Thomas A. Rust Staff Director and Chief Counsel

> Keelie Broom Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

February 7, 2024

Mr. Daniel Middlebrooks Office of the Honorable Jake LaTurner 2441 Rayburn House Office Building Washington, DC 20515

Dear Mr. Middlebrooks:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for February 7 to 9, 2024, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Michael Guest Chairman

Sincerely, usalle

Susan Wild Ranking Member

MG/SW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See attached invitation list. This Congressional Institute sponsored conference focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this conference is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communications staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This conference is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) does not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$680.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Registration: Legislative & Communications Directors Conference (February 7-9, 2024) Date: December 13, 2023 at 5:25 PM

To: amym@conginst.org



20

ENGAGE | EDUCATE | EQUIP

2024 Legislative and Communications Directors Conference

Wednesday, February 7, 2024 to Friday, February 9, 2024

Hyatt Regency Chesapeake Bay - Cambridge, MD

RESERVE MY SPOT

Email Address: */email/*

ALLESS LUUE. /ULIEI_IU/

If you are unable to attend, please use the following link to decline this invitation.

DOWNLOAD ETHICS FORMS

Due: Monday, January 8, 2024

Instructions: Complete the first two pages of the travel form and email to travel.requests@mail.house.gov If you think there is even a possibility you will attend, file your travel pre-authorization with Ethics. You may always withdraw your paperwork.

> Add these important dates to your calendar: <u>Pre-Travel Ethics Filing Deadline (1/8/24)</u> <u>Legislative and Communications Directors Conference (2/7-2/9/24)</u> <u>Post-Travel Filing Deadline (2/26/24)</u>

Please contact **Amy Hinderliter** with questions or call the Congressional Institute at 703-837-8812.

X f

If you are not the correct contact for this office, please reply to this **email** with the updated contact information instead of **unsubscribing**. We will correct our records and remove your email address from the list.

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To unsubscribe from this mailing list, please click here



CONGRESSIONALINSTITUTE

2024 LEGISLATIVE AND COMMUNICATIONS DIRECTORS CONFERENCE Engage | Educate | Equip

DRAFT AGENDA

WEDNESDAY, FEBRUARY 7

Hotel check-in is at 4:00 pm. Attendees may store luggage with the bellman upon arrival if your guest room is not available.

10:30am	BUSES DEPART FROM THE HILL Boxed lunches will be available.	S. Capitol Street
12:00 - 7:00pm	NAMETAG PICKUP Hyatt Regency Chesapeake Bay 100 Heron Blvd. at Route 50, Ca	Hotel Lobby ambridge, MD 21613
1:00 - 2:45pm	RESOURCES & TOOLS FAIR Want to learn how to take an awesome pic of your boss on an iPhone in the think-tank world can answer your biggest policy questions? N effective YouTube channel? Want to speak with committee and leade advancing your Member's biggest legislative priority? Or just want a energy boost? Drop by our skills development fair!	eed to set up an ership staff about
3:00 - 3:15pm	KICK-OFF & WELCOME Kelle Strickland, Congressional Institute	
3:15 - 4:15pm	CAN'T POLICY & COMMS SHOPS JUST GET ALONG? Will Dunham, Brownstein, Hyatt, Farber and Schreck Matt Sparks, SPARKS	

4:15 - 5:15pm	A FORMER LD & CD ADDRESS QUESTIONS LIKE:
	"WHAT DOES MY CHIEF DO ALL DAY?"
	Moderator: Kelle Strickland, Congressional Institute
	A. Brooke Bennett, Former Legislative Director and Current Chief of Staff
	Lee Lonsberry, Former Communications Director and Current Chief of Staff
6:30 – 7:00pm	RECEPTION
7:00 – 8:30pm	DINNER & DISCUSSION
7:00 – 0:50pm	
	TBD

THURSDAY, FEBRUARY 8

8:00 - 9:00am	BREAKFAST
9:00 - 10:00am	SLEUTHING : OVERSIGHT IN YOUR DISTRICT AND BEYOND Moderator: Kelle Strickland, Congressional Institute Ashley Callen, Office of the Speaker Austin Hacker, House Oversight Committee Jessica Donlon, House Oversight Committee
	Nadgey Louis-Charles, House Judiciary Committee Luke Zaro, House Judiciary Committee
10:00 - 11:00am	TBD
11:00 - 12:00pm	COUNTERING THE THREAT OF THE CHINESE COMMUNIST PARTY Craig Singleton, Foundation for the Defense of Democracies Jeff Naft, House Permanent Select Committee on Intelligence
12:00 - 1:00pm	LUNCH TBD
1:00 – 1:45pm	BREAK (FOR YOUR OFFICIAL RESPONSIBILITIES)
1:45 – 3:00pm	GETTING SMART & RESPONSIBLE ON ARTIFICIAL INTELLIGENCE: OPPORTUNITIES, PITFALLS, AND UNKNOWNS Moderator: Suhail Khan, Microsoft John Sampson, Technological Change Advocate Elizabeth Pishny, Google
	Victoria Jeffries, Meta

3:00 – 4:00pm

BREAKOUTS: ENGAGE | EDUCATE | EQUIP

EQUIPPING YOUR OFFICE WITH A STRATEGIC COMMUNICATIONS PLAN

Dave Schnittger, Squire Patton Boggs Grace White, Committee on House Administration Christian Martinez, Office of Governor Glenn Youngkin (invited)

ENGAGING INFLUENCERS & CONSERVATIVE MEDIA

Brent Scher, The Daily Wire Ali Black, House Republican Conference

DEALING WITH THE ADMINISTRATION DURING A DIVIDED GOVERNMENT

Ben Howard, The Duberstein Group Tim Pataki, CGCN Group Brad Bailey, American Investment Council

EDUCATING ON ETHICS Elliot Berke, Berke | Farah LLP

4:00 – 5:00pm BREAKOUTS REPEAT

6:30 – 7:00pm **RECEPTION**

7:00 – 8:30pm DINNER & DISCUSSION TBD

FRIDAY, FEBRUARY 9

Hotel checkout is at 11:00 am. Attendees may store luggage with the bellman if driving. Attendees riding the bus should bring their luggage to the rear of the Choptank Ballroom. Buses will depart from the lower level entrance near the Choptank Ballroom.

8:00 - 9:00am BREAKFAST

9:00 - 10:00am

THE LOW DOWN ON THE UPPER CHAMBER: A PERSPECTIVE FROM FORMER SENATE CHIEFS

Moderator: Joe Hack, The Daschle Group Natalie Farr Harrison, Subject Matter Stacy McBride, Husch Blackwell Strategies Brendon Plack, National Football League

10:00 - 11:00am	LEADERSHIP POLICY UPDATE
	Moderator: Kelle Strickland, Congressional Institute
	TBD, Office of the Speaker
	Francis Brooke, Office of the Majority Leader
	Ian Foley, Office of the Majority Whip
	Jake Vreeberg, House Republican Conference
11:00 - 12:00pm	LEADERSHIP COMMUNICATIONS UPDATE
	Moderator: Kelle Strickland, Congressional Institute
	TBD, Office of the Speaker
	Lauren Fine, Office of the Majority Leader
	Casey Nelson, Office of the Majority Whip
	Ali Black, House Republican Conference
12:00pm	CONFERENCE CONCLUDES
12:15pm	BUSES DEPART THE HYATT Conference Center Entrance (Lower Level)
	BOSES DEPART THE HYATT Conference Center Entrance (Lower Level) Boxed lunches will be available. Conference Center Entrance (Lower Level)
2:15pm	BUSES ARRIVE AT THE HILL

Engage | Educate | Equip Cambridge, MD

Institution	Office of Ben Euleber						Office of Rep. Carey	Office of Bon Einstod	Office of Don Coroin		Sillis den loen in Sillis	Office of Rep. Gimenez	Select Committee on China	Office of Ren Thomason	Office of Ren Root		House Committee on Appropriations	Office of Rep. Fitzpatrick	Office of Rep. Ezell	Office of Ben. Grothman	Office of Ren Arrington		Onice of hep. Ivialiotakis	Office of Rep. Graves (MO)	Office of Rep. Bucshon	Office of Rep. Ellzey	Office of Rep. Bost	Office of Rep. McCormick
Job Title	Leaislative Director	Press Secretary	l enistativa Director	Communications Director	l erislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Communications Director		Communications Director/Foreign Policy Advisor	Communications Director	Legislative Director	Press Secretary	Communications Director		Legislative Director	Deputy Chief of Staff & Communications Director	Legislative Director	Legislative Director	Communications Director		Legislative Director	Communications Director	Legislative Director	Deputy Chief of Staff	Legislative Director
Last Name	Ackerman	Adamian	Adams	Adsit	Alden	Alic	Allen	Altman	Anderson	Anderson	Anthony	6	Aprahamian	Arata	Asbery	Attebery	Barrott		Bailey	Bailey	Bair	Baldassarre	Ballard		Bannon	Barber	Barger	Barker
First Name	Steve	Anna	Nick	Harley	Claire	Haris	Christianne	Ryan	Liam	Jillian	Rev	·	Allison	Brian	Kadin	Alex	Jacqueline		Jonathan	Tom	Mimi	Natalie	Jimmv	Zochoni	zacilary Demo		Noah	Nathan

LCD2024 - Invited House Staff

Offlice of Rep. Fry	Office of Rep. Biggs	Office of Rep. Crane	Office of Rep. Lee	Office of Ben Palmer	Office of Ben Jamos	Office of Ben Gast	Office of Ban Dfliner	Office of Rep. Ciscomani	Office of Ren Kilev	Office of Rep. Hageman		House Committee on Financial Services	Office of Rep. Miller-Meeks	Office of Rep. Buchanan	Office of Rep. Carl	Office of Rep. Gonzales (TX)	Office of Ren Bilirakis	Office of Ren Flood	Office of Ban Gooden	Office of Ren Miller	Office of Ban Monstrum	Office of Ben Malt	Office of Ben Curris				Unice of Kep. Emmer	Offrice of Rep. Yakym	Office of Rep. Tiffany	
Deputy Chief of Staff	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Senior Adviser and Communications	LUIRECTOR	Policy Director & Chief Counsel	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Press Secretary	Legislative Director	Communications Director	Director of Operations/Press Secretary	Communications Director	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Communications Director		Communications Director	Communications Director	
Barletta	Barnes	Barry	Bartlinski	Bayles	Beckwith	Beley	Bell	Bender	Bender	Berardi		Betz	Bierworth	Bill	Bishop	Black	Blevins	Bliamptis	Bock	Boguslawski	Boland	Boodry	Bornstein	Bowen	Bradley	Braid	0,0000	brennan	Briscoe	ĺ
Annie	Zach	Chrissy	Grace	Chris	Arian	Jim	Lyssa	Caroline	Jeannine	Chris	3	Kim	Ashlee	Aaron	Matthew	Rachel	Summer	Curt	Micah	Titty	Barbara	Thomas	Jake	Will	Philippa	Theresa	Andrew		Caroline	

Page 2 / 18

Office of Rep. Chavez DeRemer Office of Rep. Smucker Office of Rep. Jackson	Office of Rep. Amodei Office of Rep. Van Drew Office of Rep. Walberg	Office of Rep. Weber Office of Rep. Obernolte Office of Rep. Gosar	Office of Rep. Norman Office of Rep. Gallagher House Committee on Homeland Security	House Committee on Intelligence Office of Rep. Mooney	Office of Rep. Kustoff Office of Rep. D'Esposito	Office of Rep. Pfluger Office of Rep. McCaul	Office of Rep. Posey	Office of Rep. Weber	Office of Rep. Garbarino	Unice of Rep. Aderholt Office of Rep. Aderholt	Office of Rep. Lesko	Office of Rep. Cloud	Office of Rep. Steel
Communications Director Legislative Director Legislative Director	Legislative Director Director of Communications Legislative Director Communications Director	Communications Director Communications Director/Senior Advisor Legislative Director	Communications Director Legislative Director Communications Director	Deputy Staff Director Legislative Director	Communications Director Communications Director	Legislative Director Communications Director	Deputy Chief of Staff/Communications Director	Continuations Director Deputy Chief of Staff	Communications Director	Legislative Director Communications Director	Legislative Director	Communications Director	Legislative Director
Britton Brody	Brooke Brown Brown	Buckels Burke Burke	Butler Butler Byers	Calcagni Callas	Cantrell Capp	Cargile Cassil	Cecala	Christian	Clanci	Clark	Clark	Clemmons	Clifford
Aaron Noelle Bryan	Ken Ashley Joanna Arthur	Laynee Robby Rory	Annie Dan Lesley	Michael Blayne	Samantha Matt	Clara Emily	George Kulo	Bill	Kristen	Carson	Annie	Maggie	Ken

Page 3 / 18

Office of Rep. Curtis Office of Rep. Corner Office of Rep. Lamborn Office of Rep. Lamborn House Committee on Oversight and Government Reform Office of Rep. Lucas Main Street Caucus Office of Rep. Amodei Office of Rep. Amodei Office of Rep. Murphy Office of Rep. Murphy Office of Rep. Murphy Office of Rep. Moylan Office of Rep. Moylan Office of Rep. Nehls Office of Rep. Hern Office of Rep. Hern Office of Rep. Johnson (LA) Office of Rep. Johnson (LA) Office of Rep. Johnson (LA) Office of Rep. Graves (LA) Office of Rep. Stefanik Office of Rep. Brecheen Office of Rep. Brecheen Office of Rep. Malliotakis Republican Governance Group
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Communications Director Communications Director Communications Director Communications Director Member Services Director Communications Director Communications Director **Communications Director Communications** Director Communications Director Legislative Director **Deputy Staff Director** -egislative Director -egislative Director -egistative Director -egislative Director Legislative Director -egislative Director egislative Director Legislative Director -egislative Director Policy Director

de Bernardo le La Barre Deatherage Colonnetta D'avanzo Connolly Conster Cook Courtney Coffman D'orazio Defilippis Collins Dabney Decatur Dankler Crane Cressy Colley Crane Curto Decker Jecker Cole Davis Day

Cloch

Sara Lynn Benjamin Michael Hannah Jessica Miranda Jennifer Corinne Dom Carrie Vichael Adam Briana Sarah Grace Mike Logan Regan Mike ⁻aige Leah Katie Zach Jack Alex Brad Шi Kris

Delaney

Office of Rep. Tenney Office of Rep. McCormick Office of Rep. Edwards	Office of Rep. Mast House Committee on Rules	Office of Rep. Jordan	Office of Rep. Van Duyne Office of Rep. Fleischmann	Office of Rep. Alford	Office of Rep. Carter (TX)	Office of Rep. Roy	Office of Rep. Gallagher	Office of Rep. Carey	House Committee on Judiciary	Office of Rep. Greene	Office of Rep. Johnson (OH)	Office of Rep. Scott	Office of Rep. Stauber	Office of Rep. Burlison	Office of Rep. Burgess	Office of Rep. Guthrie	Office of Rep. Harshbarger	House Committee on Transportation and Infrastructure	Office of Rep. Emmer	Office of Rep. Ogles	Office of Rep. De La Cruz	r Office of Rep. Donalds	Office of Rep. Bentz
Director of Communications Press Secretary Legislative Director	Legislative Director Policy Director	Legislative Director	Legislative Director Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Deputy Staff Director	Financial Services Policy Director	Legislative Director	Communications Director	Director of Communications/Senior Advisor	Legislative Director
Deneen Dershem Dierker	Dietrich Diller	Dilley	Dilworth Doil	Dolan	Dowdell	Duncan	Dunn	Dwyer	Dye	Dyer	Dyer	Enlow	Esau	Esguerra	Everett	Fahey	Falconer	Falencki	Fallon	Fernandez	Feylor	Fields	Figueredo
Meg Darren Ryan	Ross Matt	Jared	Ryan Justin	Tom	Emily	Hai	Jordan	Katie	Russell	Nick	Laura	Alex	Allie	Matt	Katie	Brian	Susan	Mike	Lizzy	Chris	Ryan	Harrison	Cristian

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Office of Rep. Smith (NJ)	Office of Rep. Lawler	House Freedom Caucus	Office of Rep. Huizenga	Office of Rep. Gosar	House Committee on Ways and Means	Office of Rep. Hill	Office of Rep. Feenstra	House Committee on Foreign Affairs	Office of Rep. Johnson (LA)	Office of Rep. Pence	Office of Rep. Flood	Office of Rep. Rogers (KY)	Office of Rep. Calvert	Office of Rep. González-Colón	Office of Rep. Garbarino	Office of Rep. Garcia	Office of Rep. Harshbarger	Office of Rep. Dunn	Office of Rep. Ellzey	House Committee on Agriculture	Office of Rep. Steil	House Committee on Veterans Affairs	Offlice of Rep. Kustoff	House Committee on Armed Services	Office of Rep. Wenstrup	Office of Rep. Mast	Office of Rep. Moore (AL)	
Press Secretary	Director of Communications	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Deputy Staff Director	Legislative Director	Legislative Director	Communications Director	Legislative Director and Defense Policy Advisor	Senior Advisor/Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Deputy Staff Director	Legislative Director	Deputy Staff Director	Legislative Director	Communications Director	Communications Director	
Finan	Finocchio	Fones	Fortin	Foti	Freire	Frost	Fuerst	Fullerton	Fultz	Furman	Gage	Gage	Gagnon	Gandia	Gannon	Gattman	George	Gilbert	Giftillan	Goldey	Goldfarb	Gonzalez	Goodman	Gosselin	Graeter	Graham	Green	
Michael	Peter	Harry	Remy	Anthony	ЧĻ	Dylan	Billy	Laura	Garrett	Andrew	Taylor	Austin	Jason	Natalia	Kevin	Jacob	Jonathan	Sarah	Scott	Ben	David	Steve	Eliana	Geoff	Luke	AnnMarie	Madison	

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Page 6 / 18

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Office of Rep. Guthrie House Committee on Judiciary Office of Ren, Butherford	Office of Rep. Numeran Office of Rep. McMorris Rodgers	Office of Rep. Gonzales (TX) Office of Rep. Nunn	Office of Rep. Comer	Office of Rep. Van Orden	Office of Rep. Owens	Office of Rep. Kean	Office of Rep. Moore (UT)	Office of Rep. Mace	Office of Rep. Cole	Office of Rep. Radewagen	Office of Rep. Meuser	Office of Rep. Miller	House Committee on Transportation and Infrastructure	Office of Rep. Gimenez	Office of Rep. Bice	Office of Rep. Valadao	Office of Rep. Johnson (OH)	Office of Rep. Smith (NE)	Office of Rep. Issa	Office of Rep. Latta	Office of Rep. Wittman	Office of Rep. Paulina-Luna
Communications Director Policy Director Press Secretary	Deputy Chief of Staff/Legislative Director Legislative Director	Communications Director Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Director of Communications	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Communications Director/Senior Advisor	Legislative Director	Legislative Director	Communications Director	Communications Director
Griffin Grimm Griner	Gruber	Gulick Gutwein	Hacker	Haines	Hall	Hall	Hamilton	Hampson	Hand	Hannahs	Hanrahan	Hansen	Harclerode	Hardimon	Harkins	Hartl	Hattrup	Haverly	Haynes	Hebein	Heberlein	Heipel
DJ Tyler Julie	Joshua Hali	Alyssa Ashley	Austin	Ashley	Emma	Christopher	Caroline	William	Shane	Joel	Matt	Steve	Justin	Madison	Wesley	Kellie	Sam	Tiffany	Jennifer	Emily	Julianne	Edie

Page 7 / 18

Office of Rep. Burgess Office of Rep. Williams (TX) Office of Rep. Westerman	Office of Rep. Scalise Office of Rep. Miller (WV) Office of Rep. Kelly (MS)	Offlice of Rep. Waliz Offlice of Rep. Obernolte Offlice of Rep. Alford	Office of Rep. Banks Office of Rep. Crenshaw	House Committee on Oversight and Government Reform	Office of Rep. Hudson	Unice of Rep. Good	Office of Rep. Guest	House Committee on Natural Resources Office of Ren. Rosendale	Office of Rep. LaTurner	Office of Rep. LaLota	Office of Rep. Clyde	Office of Rep. Nehls	Office of Rep. Boebert	Office of Rep. Moran	Office of Rep. McCaul	Office of Rep. Tenney	Office of Rep. Foxx
Legislative Director Communications Director Communications Director	Legislative Director Legislative Director Legislative Director	Communications Director/Senior Advisor Legislative Director Deputy Chief of Staff/Communications	Director Legislative Director Chief of Staff/Legislative Director	Policy Director	Press Secretary	Continuations Director Legislative Director	Press Secretary	Communications Director Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Digital Director	Legislative Director	Legislative Director	Legislative Director	Press Secretary
Helmer Helton Henderson	Hendrix Henn Herfurth	Hewitt Hicks Higginbotham	Hitchcock Hodge	Hoehner	Hogan	Holland	Holliday	Hoshiko Hough	Howard	Hrinkevich	Huffman	Hulsey	Hungerford	Hyatt	Isakowitz	lverson	lves
Michael Aaron Sarah	Holly Emily Abbey	James Rob Austin	James Matt	Christian	Emma	vanies Peter	Peyton	Rebekah Babs	Michael	Mary	Madeline	Taylor	Joseph	Delayne	Zachary	George	Alex

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Page 8 / 18

Office of Rep. Good Office of Rep. Buck	Office of Rep. Smith (NE)	Office of Rep. Moore (UT)	Office of Ben Base	Office of Ben. Miller-Meeks	House Committee on Education and Labor	Office of Ben Wanner	Office of Ren Guest	Office of Ren. Crane	Office of Ren Johnson (OH)	Office of Ben Money	Office of Ben Marcia	House Committee on Londond Security	Office of Don Select			Office of Hep. Edwards	Office of Rep. Moolenaar	Office of Rep. McClain	Offlice of Rep. Steube	Office of Rep. Kelly (PA)	Office of Ben. Reschenthaler	Office of Ben Mills				Office of Rep. Bacon
Communications Director Deputy Chief of Staft/ Communications Director	Legislative Director	Legislative Director Legislative Director	Communications Director	Communications Director	Deputy Director of Education and Senior Counsel	Legislative Director	Policy Director	Communications Director	Communications Director	Communications Director	Communications Director	Policy Director	Legislative Director	Communications Director		Contribution Discover	Legislative Director		Legislative Director	Press Secretary	Communications Director	Legislative Director	Communications Director	Communications Director		Legislative Director
Jackson Jackson	Jackson Johnson	nonno	Jones	Jones	Jones	Joseph	Joseph	Kahler	Keeler	Kelly	Kennedy	Kennedy	Keubler	Kiley	Kim	Kim	Kinnev	Knittle		Knoedler	Knoth & Alexa Vance	Kostreva	Kovach	Kranz	Kratz	
Marjorie Joe	Josh Paul	Dean	Dylan	Elizabeth-Burton	Amy	Molly	Elizabeth	Zach	Benjamin	Ryan	John	Brian	Sam	Will	Maria	Ed	Erik	Scott	Motthered	Maillew Martinew	Kevin	Caleb	Ron	Dan	Jeff	

Page 9 / 18

Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director/Legislative Assistant	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director (Interim)	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director
Kroitor	Kurtz	Lair	Larson	Lavy	Law	Lee	Leppert	Lerner	Liegel	Lincoln	Lindgren	Linhares	Lloyd	Lloyd	Lovell	Ludick	Luepke	Luna	Lynskey	Mabry .	MacArthur	Mace	Macmullan	Madden	Majnon Gharaghez	Maley	Manley
Jason	Kristen	Kate	Aaron	Alexandra	Charlotte	MaryAsa	Andrew	Sean	Kelli	Jack	Paige	Lindsay	Marisa	Elizabeth	Hunter	Chavonne	Jenny	Linoshka	Elizabeth	Faith	Chris	Emily	Troy	Nate	Kalin	Matt	Nicole

Office of Rep. Timmons Office of Rep. Jackson Office of Rep. LaMalfa Office of Rep. Rose Main Street Caucus

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Office of Rep. González-Colón Office of Rep. Johnson (SD) Office of Rep. Schweikert Office of Rep. Ciscomani Office of Rep. Newhouse Office of Rep. Fitzgerald Office of Rep. Davidson Office of Rep. Hageman Office of Rep. Bucshon Office of Rep. Valadao Office of Rep. Calvert Office of Rep. Fulcher Office of Rep. Spartz Office of Rep. Finstad Office of Rep. Moran Office of Rep. Letlow Office of Rep. Harris Office of Rep. Duarte Office of Rep. Cline Office of Rep. Steil Office of Rep. Baird Office of Rep. Cline Office of Kep. Roy

House Committee on Natural Resources	Office of Rep. Higgins	House Committee on Agriculture	Office of Rep. Brecheen	Office of Rep. Rouzer	Office of Rep. D'Esposito	Office of Rep. Bishop	Office of Rep. Fitzpatrick	House Committee on Veterans Affairs	Office of Rep. Cloud	Office of Rep. Smith (NJ)	House Committee on Education and Labor	Republican Study Committee	Office of Rep. Burlison	Office of Rep. Lawler	Office of Rep. Foxx	Office of Rep. Feenstra	Office of Rep. Aderholt	Office of Rep. Norman	Office of Rep. Fleischmann	-		Office of Rep. LaTurner	Office of Rep. Westerman	Office of Rep. Green	Office of Rep. Kiggans	Office of Rep. Stauber	Office of Rep. Hunt	Office of Ben Diaz-Balart
Deputy Staff Director	Press Secretary	Policy Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Chief Counsel/Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Press Secretary
Marklund	Martinez	Maxwell	McAndrews	Mcbride	McCabe	McCandless	McCarthy	McCarthy	McCullough	McDonough	McGeorge	McHan	McKay	McNamee	McVae	Medeiros	Mediey	Merline	Merritt	Meyer	Michols	Middlebrooks	Miller	Miller	Mitchell	Mix	Modesett	Morales
Chris	Mackenzie	Josh	Sean	Erin	Sean	Allie	Reagan	Kathleen	Tom	John	Audra	Abby	Kyle	James	Bryan	Tim	Megan	Darcy	lan	Randal	Davis	Jake	Murray	Collin	Maddie	Kelsey	Jackie	Andrea

Page 11 / 18

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0	Chas	Morrison	Policy Director	Select Committee on China
-	Hannah	Morrow `	Legislative Director	Office of Rep. Rutherford
	Ben	Mullany	Communications Director	Office of Rep. Joyce (PA)
	Sean	Murphy	Legislative Director	Office of Rep. Fischbach
	Devon	Murphy	Legislative Director	Office of Rep. Owens
~	Michelle	Myers	Communications Director	Office of Rep. Self
J	Jeff	Naft	Communications Director	House Committee on Intelligence
J	Olaire	Nance	Communications Director	Office of Rep. Steel
	Doug	Nation	Legislative Director	Office of Rep. McHenry
*	Madison	Neal	Communications Director	Office of Rep. Strong
_	Valerie	Nelson	Communications Director	Office of Rep. Granger
ليتر	Brooke	Nethercott	Communications Director	Office of Rep. Hill
	Bryan	Nichols	Communications Director/ Field Representative	Office of Rep. Graves (MO)
	Hannah	Nine	Communications Director	Office of Rep. Fry
J	Corey	Noble	Communications Director	Office of Rep. Franklin
Ĵ	Carlton	Norwood	Communications Director	Office of Rep. Allen
•	Tate	O'Connor	Communications Director	Office of Rep. Smith (MO)
0	Claire	Osborn Case	Legislative Director	Office of Rep. Van Orden
,	Jay	Ostrich	District Director/Communications Director	Office of Rep. Perry
	Ashleigh	Padgett	Legislative Director	Office of Rep. Loudermilk
	Riley	Pagett	Deputy Chief of Staff/Legislative Director	Office of Rep. Mann
	Adam	Pakledinaz	Communications Director	Office of Rep. Webster
	Susan	Parker	Communications Director	Office of Rep. Kelly (MS)
-	Lindsey	Parobek	Legislative Director	Office of Rep. Simpson
	Rachel	Partlow	Deputy Communications Director	Office of Rep. Burchett
_	Brian	Patrick	Communications Director	Office of Rep. Huizenga
-	Laura	Peavey	Communications Director	House Committee on Financial Servi
	Stephanie	Pendarvis	Legislative Director	Office of Rep. Wilson

nancial Services

Office of Rep. Luttrell Office of Rep. Meuser	Office of Rep. Collins	Office of Rep. Smith (MO)	Office of Rep. Murphy	House Committee on Foreign Affairs	Office of Rep. Ferguson	Problem Solvers Caucus	Office of Rep. Pence	Office of Rep. Schweikert	Office of Rep. LaHood	Office of Rep. Kiley	Office of Rep. Van Drew	Office of Rep. Smucker	Office of Rep. Newhouse	Office of Rep. De La Cruz	Office of Rep. Babin	Office of Rep. Houchin	Office of Rep. Diaz-Balart	Office of Rep. Carter (GA)	Office of Rep. Kiggans	Republican Study Committee	Office of Rep. Miller (WV)	Office of Rep. Crawford	Office of Rep. Scott	Office of Rep. Estes	Office of Rep. Walberg	Office of Rep. Boebert
Communications Director Legislative Director	Legislative Director Communications Director	Legislative Director	Legislative Director	Deputy Communications Director	Press Secretary	Communications Director	Communications Director	Legislative Director	Communications Director	Communications Director/Senior Advisor	Legislative Director	Press Secretary	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Press Secretary	Legislative Director
Perkins Perricone	Petroccione Petromelis	Pinegar	Piner	Pinover	Piper	Pope	Porcaro	Quinn	Rauber	Rauber	Ray	Reath	Reed	Reed	Reese	Reutebuch	Reynolds	Reynolds	Richardson	Rienzi	Robbins	Roberston	Roberts	Rodriguez	Rorke	Rosenthal
Cally Matt	Kevin Nicholas	Hilary	McLean	McLaurine	Brian	Hannah	Olivia	John	John	Michael	Trevor	Eric	Matthew	Truman	Sarah	Heidi	Gisselle	Tommy	Reilly	Annamarie	Katherine	Sara	Zach	Roman	Mike	Tabitha

Page 13 / 18

Office of Rep. Crawford	House Committee on Small Business	Office of Rep. Womack	Office of Rep. Moolenaar	Office of Rep. DesJarlais	Office of Rep. Scalise	Office of Rep. Ezell	Office of Rep. Lamborn	Office of Rep. James	House Committee on Armed Services	Office of Rep. Bacon	Office of Rep. Kean	Office of Rep. Perry	Office of Rep. Luetkemeyer	Office of Rep. Hinson	Office of Rep. Ogles	Office of Rep. Allen	House Committee on Energy and Commerce	Office of Rep. Moylan	Office of Rep. Bentz	House Committee on Rules	Office of Rep. Franklin	Office of Rep. Green	Office of Rep. Luetkemeyer	Office of Rep. Salazar	Office of Rep. Timmons	Office of Rep. Langworthy
Legislative Director	Policy Director	Legislative Director	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Deputy Press Secretary	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Press Secretary	Legislative Director	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Legislative Director
Rossi	Rothe	Runkel	Russell	Russell	Rybczyk	Saab	Sacripanti	Sadlier	Sanders	Sayers	Scharfenberger	Schilling	Schmidtlein	Seid	Settle	shepherd	Shields	Shringi	Sidur	Sikora	Sitton	Skurk	Slaven	Smajlaj	Smith	Smith
Janet	Andrew	Nick	Dave	Hannah	Rebecca	Aldavid	Will	Noah	Justine	Maggie	Dan	Patrick	Meghan	Sophie	Emma	Cam	Olivia	Bobby	Damon	Alexia	William	Krystina	Quinn	Mariza	Heather	William

Page 14 / 18

Director		rector					Communications Director		dviser			s Director	_				ff/Communications		ions Director Office of Ben Armstrond			of Staff Office of Rep. Fallon		_				uris Director Office of Rep. Steube	ons Director Office of Rep. Griffith
Smith Legislative Director	Smith Legislative Director	Smoot	Snedecor	_	an			Stanton Legislative Director		Stepahin Legislative Director	Stone Press Secretary	Stooksbury Communicati	Strock Communications Director	Stubeck Legislative Director		Sullivan Legislative Director			Swanson Communications Director	Taggart Policy Director		Taylor Deputy Chief of Staff	Tew Communications Director	Thomas Legislative Director	Thompson Legislative Director	Thompson Legislative Director			Communications Director
Alex	Danny	Danielle	Colton	Joseph	Jenna	Will	Tyler	Richard	Daniel	Alex	Maddison	Melissa	Callie	Matthew	Ella	Dawn Marie	Tim	ſ	Conner	Michael	Choire Choire	Sriauri	Elissa	James	Jett	Jessica	Sadie	Mollie	

Page 15 / 18

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Office of Rep. Hunt Office of Rep. Molinaro Office of Rep. Armstrong	Office of Rep. Biggs Office of Rep. Womack	Office of Rep. Luttrell	Office of Rep. Joyce (PA)	Office of Rep. Sessions	: Office of Rep. Nunn	Office of Rep. Gaetz	Office of Rep. Posey	Office of Rep. Houchin	Office of Rep. Zinke	Office of Rep. DesJarlais	Office of Rep. Barr	House Committee on Small Business	Office of Rep. Rosendale	House Committee on Science, Space and Technology	Office of Rep. LaMalfa	Office of Rep. Bilirakis	Office of Rep. Fallon	Office of Rep. Baird	Office of Rep. McMorris Rodgers	Office of Rep. Fitzgerald	Office of Rep. Turner	Office of Rep. LaHood	Office of Rep. Williams (NY)
Communications Director Legislative Director Legislative Director/Deputy Chief of Staff	Communications Director Communications Director	Legislative Director	Deputy Chief of Staff/ Legislative Director	Communications Director	Director of Communications and Operations	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff/Communications Director	Communications Director	Legislative Director	Legislative Director/Deputy Chief of Staff	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director
Topolski Torossian Tortorici	Tragesser Tripodi	Truxal	Tucker	Tullis	Tuttle	Valdez	Valenta	Van Buren	Van Sickle	Vanderford	VanderToll	VanHyfte	Varma	Vaughan	Veale	Vecchi	Vicenzi	Von Stein	VonEnde	Wagener	Ward	Warren	Weaver
Matthew Connor Nicholas	Matthew Olivia	Charlie	Matt	Ross	Emily	Joel	Valentina	Johnathan	Ben	Alex	Flunt	Matt	Aashka	Heather	John	Jonathan	Peter	Jesse	Kyle	Rob	Maggie	Greg	Patrick

Page 16 / 18

Office of Rep. Paulina-Luna	Office of Rep. Fischbach	Office of Ben. Lettow	Office of Ben. Carl	Office of Rep. Banks	Office of Rep. Mann	Office of Rep. Higains	Office of Rep. Williams (NY)	Office of Rep. Latta	House Committee on Administration	Offlice of Rep. Ferguson	Offlice of Rep. Rouzer	Office of Rep. Moore (AL)	House Committee on Science, Space and Technology	Office of Rep. Issa	Office of Rep. Lucas	Office of Rep. McClintock	Office of Rep. Van Duvne	Office of Rep. Rogers (AL)	Office of Rep. Sessions	Office of Rep. Granger	Office of Rep. Burchett	Office of Rep. Cammack	Office of Ren McClain	Office of Rep. Blick	Office of Ren Massie	House Freedom Caucus
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legisfative Director	Deputy Chief of Staff/Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff	Deputy Chief of Staff	Communications Director	Legislative Director	Legislative Director	Policy Director
Webb	Weber	Wegel	Weidlich	Weiner	Welsh	West	Weyeneth	Wheeler	White	White	White	White	Wickre	Wilcox	Wilkinson	Williams	Wilson	Wilson	Wilson	Winfrey	Wolfgram	Woodward	Wunderlich	Wynn	Yates	Ybarra
Alexandra	Lauren	Courtney	Zach	Jessica	Brendan	Daniel	Taylor	Craig	Grace	Allie	Bubba	Emma	Jenn	Jonathan	Mitchell	Regan	Rosie	Haley	Reid	David	Kelsey	Joshua	Dan	Keifer	Marshall	Cesar

Page 17 / 18

	Yelinski	Young	Zender	Zimmerman	Zimpher	
·	Dominique	Liz	Alec	Mac	Nate	

Legislative Director Legislative Director Legislative Director Legislative Director Legislative Director

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Offlice of Rep. Hern Offlice of Rep. Estes Offlice of Rep. Bergman Offlice of Rep. Tiffany Offlice of Rep. Balderson

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