

# COMMITTEE ON ETHICS

## EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☒ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at [gifttravelreports@mail.house.gov](mailto:gifttravelreports@mail.house.gov), within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Name of Traveler: Travis Rowland
2. a. Name of Accompanying Relative: \_\_\_\_\_ **OR** ☒ None  
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): \_\_\_\_\_
3. a. Dates: Departure: 9-6-23 Return: 9-9-23  
b. Dates at Personal Expense, if any: \_\_\_\_\_ **OR** ☐ None
4. Departure City: Washington DC Destination: Cambridge MD Return City: Washington DC
5. Sponsor(s), Who Paid for the Trip: Conservative Partnership Institute
6. Describe Meetings and Events Attended: The meetings were about improving Congressional legislative s
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
  - a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
  - b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
  - c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; **and**
  - d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*  
b. If not, explain: \_\_\_\_\_

**I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.**

Signature of Traveler:  Date: 9/15/23

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Dan Bishop Date: 9/15/23

Signature of Supervising Member: 

# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid or provided in-kind support for the trip: Conservative Partnership Institute

2. Travel Destination(s): Cambridge, MD

3. Date of Departure: September 6, 2023 Date of Return: September 8, 2023

4. Name(s) of Traveler(s): See attached.

**Note:** You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

|                            | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
|----------------------------|-------------------------------|------------------------|---------------------|---------------------------------------------------------------|
| Traveler                   | \$100.00                      | \$198.00               | \$128.00            | 0                                                             |
| Accompanying Family Member | 0                             | 0                      | 0                   | 0                                                             |

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

**I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.**

Signature: Ed Corrigan Date: September 13th

Name: Ed Corrigan Title: President and CEO

Organization: Conservative Partnership Institute

☒ **I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: 300 Independence Ave SE Washington, D.C. 20003

Telephone: 202.937.2309 Email: sgast@compasslegal.org

*Committee staff may contact the above-named individual if additional information is required.*

**If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.**

# COMMITTEE ON ETHICS

## TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

**Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date.** Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Travis Rowland

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

**I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.**

Signature: 

Name of Signatory (if other than traveler): \_\_\_\_\_

For Staff (name of employing Member or Committee): Congressman Dan Bishop

Office Address: 2459 Rayburn

Telephone Number: 2022251976

Email Address of Contact Person: lbaldwin@cpi.org

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

**NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.**

**KEEP A COPY OF THIS FORM.** Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Travis Rowland
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Conservative Partnership Institute
3. City and State **OR** Foreign Country of Travel: Chambridge MD
4. a. Date of Departure: September 6, 2023 Date of Return: September 8, 2023  
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? **If yes:**  
(1) Name of Accompanying Family Member: \_\_\_\_\_  
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): \_\_\_\_\_  
(3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:  
\_\_\_\_\_  
\_\_\_\_\_
7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.  
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**  
Invited as Legislative Director to better understand how to work with other offices and how best to implement my bosses legislative strategy.
9. Yes ☐ No ☒ **Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

## ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: Clare Bishop

Date: 8/7/2023

# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.**

1. Sponsor who will be paying for the trip:

Conservative Partnership Institute

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. ☐ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: \_\_\_\_\_

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): See attached.

5. Yes ☐ No ☒ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: September 6th, 2023 Date of Return: September 8th, 2023

7. a. City of departure: Washington, D.C.

b. Destination(s): Cambridge, MD

c. City of return: Washington, D.C.

8. **Check only one.** I represent that

- a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. ☒ I checked 8(a) or (b) above; **OR**  
b. ☐ I checked 8(c) above but am not offering any lodging; **OR**  
c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**  
d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. \_\_\_\_\_

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*  
b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air ☐ Rail ☐ Bus ☒ Car ☒ Other ☐ (specify: \_\_\_\_\_)  
b. Class of travel: Coach ☐ Business ☐ First ☐ Charter ☐ Other ☐ (specify: \_\_\_\_\_)  
c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**  
b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:  
1) Detail the cost *per day* of meals (approximate cost may be provided): **\$64.00/day**

Location is owned by the trip sponsor (CPI), economical, and conducive to education and training

2) Provide the reason for selecting the location of the event or trip: \_\_\_\_\_

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: **Camp Rydin** City: **Cambridge, MD** Cost Per Night: **\$99.00**

Reason(s) for Selecting: **Location is owned by the trip sponsor, economical, and conducive to education and training.**

Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_

Reason(s) for Selecting: \_\_\_\_\_

Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_

Reason(s) for Selecting: \_\_\_\_\_

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

| <input type="checkbox"/> Actual Amounts<br><input checked="" type="checkbox"/> Good Faith Estimates | Total <b>Transportation</b><br>Expenses per Participant | Total <b>Lodging</b> Expenses<br>per Participant | Total <b>Meal</b> Expenses<br>per Participant |
|-----------------------------------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------|-----------------------------------------------|
| For each Member,<br>Officer, or Employee                                                            | \$100.00                                                | \$198.00                                         | \$128.00                                      |
| For each Accompanying<br>Family Member                                                              | N/A                                                     | N/A                                              | N/A                                           |

|                                          | <b>Other</b> Expenses<br>(dollar amount per item) | Identify Specific Nature of "Other" Expenses<br>(e.g., taxi, parking, registration fee, etc.) |
|------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------------------------------------|
| For each Member,<br>Officer, or Employee | \$0                                               | \$0                                                                                           |
| For each Accompanying<br>Family Member   | N/A                                               | N/A                                                                                           |

19. **Check only one:**

- a. ☒ I certify that I am an officer of the organization listed below; **OR**  
b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**  
b. **I am not a registered federal lobbyist or registered foreign agent; and**  
c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: Ed Corrigan Date: 06/25/2023  
Name: Ed Corrigan Title: President and CEO  
Organization: Conservative Partnership Institute  
Address: 300 Independence Ave SE Washington D.C. 20003  
Email: lbaldwin@cpa.org Telephone: 8585197452

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

Michael Guest, Mississippi  
*Chairman*  
Susan Wild, Pennsylvania  
*Ranking Member*

David P. Joyce, Ohio  
John H. Rutherford, Florida  
Andrew R. Garbarino, New York  
Michelle Fischbach, Minnesota

Veronica Escobar, Texas  
Mark DeSaulnier, California  
Deborah K. Ross, North Carolina  
Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

**U.S. House of Representatives**

COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

Keelie Broom  
*Counsel to the Chairman*

David Arrojo  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

August 31, 2023

Mr. Travis Rowland  
Office of the Honorable Dan Bishop  
2459 Rayburn House Office Building  
Washington, DC 20515

Dear Mr. Rowland:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for September 6 to 8, 2023, sponsored by Conservative Partnership Institute, Inc.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest  
Chairman

Susan Wild  
Ranking Member

MG/SW:mc

Question 4: (Name, title, description)

1. Travis Rowland - Legislative Director, Rep. Dan Bishop (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
2. Darcy Merline - Legislative Director, Ralph Norman (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
3. Dawn-Marie Sullivan - Legislative Director, Rep. Andrew Clyde (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
4. Mike Curto - Legislative Director, Rep. Troy Nehls (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
5. Christina Barry - Legislative Director, Rep. Eli Crane (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
6. Chris Fernandez - Legislative Director, Rep. Andy Ogles (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
7. Bill Christian - Legislative Director, Rep. Randy Weber (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
8. Addy Allegretti - Legislative Director, Rep. Warren Davidson (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
9. Kyle McKay - Legislative Director, Rep. Eric Burlison (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
10. Tom McCullough - Legislative Director, Rep. Michael Cloud (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
11. Zach Barnes - Legislative Director, Rep. Andy Biggs (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
12. Tabitha Rosenthal - Legislative Director, Rep. Lauren Boebert (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
13. Sean McAndrews - Legislative Director, Rep. Josh Brecheen (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
14. Keifer Wynn - Legislative Director, Rep. Ken Buck (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
15. Nicole Manley - Legislative Director, Rep. Ben Cline (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
16. Connor White - Legislative Director, Rep. Warren Davidson (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
17. Hannah Russell - Legislative Director, Rep. Scott DesJarlais (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
18. Alex Smith - Legislative Director, Rep. Byron Donalds (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
19. Joshua Gross - Legislative Director, Rep. Jeff Duncan (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)

20. Steve Ackerman - Legislative Director, Rep. Russ Fulcher (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
21. Peter Holland - Legislative Director, Rep. Bob Good (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
22. Rory Burke - Legislative Director, Rep. Paul Gosar (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
23. Collin Miller - Legislative Director, Rep. Mark Green (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
24. Davis Michols - Legislative Director, Rep. Morgan Griffith (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
25. Travis Trejo - Legislative Director, Rep. Andy Harris (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
26. Daniel West - Legislative Director, Rep. Clay Higgins (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
27. Jared Dilley - Legislative Director, Rep. Jim Jordan (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
28. Annie Clark - Legislative Director, Rep. Debbie Lesko (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
29. Alexandra Webb - Legislative Director, Rep. Anna Paulina Luna (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
30. Dean Johnson - Legislative Director, Rep. Mary Miller (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
31. Blayne Callas - Legislative Director, Rep. Alex Mooney (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
32. Emma White - Legislative Director, Rep. Barry Moore (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
33. Patrick Schilling - Legislative Director, Rep. Scott Perry (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
34. Valentia Valenta - Legislative Director, Rep. Bill Posey (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
35. Babs Hough - Legislative Director, Rep. Matt Rosendale (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
36. Hal Duncan - Legislative Director, Rep. Chip Roy (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
37. Mac Zimmerman - Legislative Director, Rep. Tom Tiffany (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
38. Brad Decker - Legislative Director, Rep. Keith Self (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
39. Troy MacMullen - Legislative Director, Rep. Harriet Hageman (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)

40. Regan Williams - Legislative Director, Rep. Tom McClintock (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
41. Tim Reitz - Executive Director, House Freedom Caucus (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
42. Cesar Ybarra - Policy Director, House Freedom Caucus (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
43. Harry Fones - Director of Communications, House Freedom Caucus (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
44. Susan Falconer - Legislative Director, Rep. Diana Harshbarger (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)

Question 4: (Names of Travelers)

1. Travis Rowland - Legislative Director, Rep. Dan Bishop (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
2. Dawn-Marie Sullivan - Legislative Director, Rep. Andrew Clyde (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
3. Kyle McKay - Legislative Director, Rep. Eric Burlison (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
4. Tom McCullough - Legislative Director, Rep. Michael Cloud (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
5. Sean McAndrews - Legislative Director, Rep. Josh Brecheen (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
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11. Emma White - Legislative Director, Rep. Barry Moore (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
12. Tim Reitz - Executive Director, House Freedom Caucus (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)
13. Cesar Ybarra - Policy Director, House Freedom Caucus (*Invited as a Congressional staffer with interest in improving Congressional legislative strategy*)

**Conservative Partnership Institute's (CPI)  
Congressional Legislative Director (LD) Retreat  
September 6-8th, 2023**

**Wednesday, September 6th:**

- 9:00 am - 11:00 am**    **Travel from Washington, D.C. 20003 to Cambridge, MD 21613**
- 11:00 - 12:00 pm**    **Arrival at CPI Property and Check-in**
- 12:00 – 12:30 pm**    **Lunch and Welcome**  
Welcome address, group introductions, and an overview of the retreat's objectives.  
*Speaker: Hugh Fike, Conservative Partnership Institute & Tim Reitz, House Freedom Caucus*
- 12:30 – 2:00 pm**    **SESSION 1: Revitalizing the Right and our American Institutions**  
A framework through which to view American institutions and different points of leverage policymakers should consider to advance conservative policies.  
*Speaker: Arthur Milikh, Claremont Institute*
- 2:00 – 3:30 pm**    **Break**
- 3:30 – 5:00 pm**    **SESSION 2: Immigration Reform in the 118th**  
Conservative immigration policy prescriptions within the 118th Congress, including a conservative response to legal immigration policy proposals.  
*Speaker: Mark Krikorian, Center for Immigration Studies & Grant Newman, Numbers USA*
- 5:00 – 6:00 pm**    **SESSION 3: Managing Relationships Between Offices**  
A synopsis on how to manage engagements with leadership offices and their staff as well as strategies to effectively navigate bicameral coalitions across congressional offices.  
*Speaker: Rachel Bovard, Senate Steering Committee & Tim Reitz, House Freedom Caucus & Ed Corrigan, Conservative Partnership Institute*
- 6:00 – 6:30 pm**    **Break**
- 6:30 – 8:00 pm**    **Dinner**  
TBD

**Thursday, September 7th:**

**9:30 – 10:00 am      Breakfast Buffet**

**10:00 – 11:30 am      SESSION 4: An Overview on Oversight**

President of the American Accountability Foundation and long-time investigative staffer and will share strategies for how Congress should approach oversight and accountability in the 118th Congress.

*Speakers: Tom Jones, American Accountability Foundation*

**11:30 – 12:30 pm      Lunch & Session 5: The Secret to Being a Successful Manager**

Best practices to manage a team of junior policy staff and tips on how to cultivate a cohesive office culture among a legislative team.

*Speaker: Ed Corrigan, Conservative Partnership Institute & Wesley Denton, Conservative Partnership Institute*

**12:30 – 3:00 pm      Break**

**3:00 – 4:00 pm      SESSION 6: Foreign Intelligence Surveillance Act (FISA) Reform**

A case for comprehensive surveillance reform and an overview of the advantages and disadvantages surrounding the reauthorization of Section 702.

*Speaker: Matthew Silver, Americans for Prosperity*

**4:00 – 5:00 pm      SESSION 7: Path Forward: The American Economy, Workforce, & Financialization**

A snapshot of what has gone wrong with investment in the American economy, how conservatives should think about the renewal of work in America today, and the policies needed to recover.

*Speakers: Oren Cass, American Compass*

**5:00 – 5:30 pm      Break**

**5:30 – 7:00 pm      Dinner**  
TBD

**Friday, September 8th:**

**9:30 – 10:00 am      Breakfast & Check Out**

**10:00 – 12:00 pm      Travel from Cambridge, MD 21613 to Washington, D.C. 20003**

**Conservative Partnership Institute's (CPI)  
Congressional Legislative Director (LD) Retreat  
September 6-8th, 2023**

**Wednesday, September 6th:**

- 9:00 am - 11:00 am**    **Travel from Washington, D.C. 20003 to Cambridge, MD 21613**
- 11:00 - 12:00 pm**    **Arrival at CPI Property and Check-in**
- 12:00 – 12:30 pm**    **Lunch and Welcome**  
Welcome address, group introductions, and an overview of the retreat's objectives.  
*Speaker: Tim Reitz, House Freedom Caucus*
- 12:30 – 2:00 pm**    **SESSION 1: American Institutions and the American Way of Life**  
Arthur will provide a framework through which to view American institutions in addition to how policymakers should consider different points of leverage to advance conservative policies.  
*Speaker: Arthur Milikh, Claremont Institute*
- 2:00 – 3:30 pm**    **Break**
- 3:30 – 5:00 pm**    **SESSION 2: Managing Relationships Between Offices**  
A synopsis on how to manage engagements with leadership offices and their staff as well as strategies to effectively navigate bicameral coalitions across congressional offices.  
*Speaker: Ed Corrigan, Conservative Partnership Institute & Tim Reitz, House Freedom Caucus*
- 5:00 – 6:30 pm**    **SESSION 3: Immigration Reform Panel**  
Conservative immigration policy solutions within the 118th Congress, including a conservative response to legal immigration policy proposals.  
*Speaker: Mark Krikorian, Center for Immigration Studies & Grant Newman, Numbers USA*
- 6:30 – 7:30 pm**    **Dinner with Dan Caldwell**  
Discussion of America's role within the Russia/Ukraine conflict and the conservative approach to foreign policy.  
*Speaker: Dan Caldwell, Center for Renewing America*

**Thursday, September 7th:**

- 9:30 – 10:00 am**    **Breakfast Buffet**
- 10:00 – 11:30 am**    **SESSION 4: An Overview on Oversight**

President of the American Accountability Foundation and long-time investigative staffer and will share strategies for how Congress should approach oversight and accountability in the 118th Congress.

*Speakers: Tom Jones, American Accountability Foundation*

- 11:30 – 12:30 pm      Lunch & Session 5: The Secret to Being a Successful Manager**  
Best practices to manage a team of junior policy staff and tips on how to cultivate a cohesive office culture among a legislative team.  
*Speaker: Ed Corrigan, Conservative Partnership Institute & Wesley Denton, Conservative Partnership Institute*
- 12:30 – 3:00 pm      Break**
- 3:00 – 4:00 pm      Foreign Intelligence Surveillance Act (FISA) Reform**  
A case for comprehensive surveillance reform and a discussion on the reauthorization of Section 702.  
*Speaker: Matthew Silver, Americans for Prosperity & Mark Davis, Project for Privacy & Surveillance Accountability*
- 4:00 – 4:30 pm      Break**
- 4:30 – 5:30 pm      The Path Forward: the American Economy, Workforce, and Financialization**  
Two economic experts will discuss what has gone wrong with investment in the American economy, how conservatives should think about the renewal of work in America today, and the policies needed to recover.  
*Speakers: Oren Cass, American Compass*
- 5:30 – 6:00 pm      Break**
- 6:00 – 7:00 pm      Dinner with the Honorable Jeff Sessions**  
The 84th U.S. Attorney General of the United States and former Alabama Senator will deliver keynote remarks over dinner, sharing his experiences in both the legislative and executive branches.  
*Speaker: The Honorable Jeff Sessions, Former U.S. Attorney General*

**Friday, September 8th:**

- 9:30 – 10:00 am      Breakfast & Check Out**
- 10:00 – 12:00 pm      Travel from Cambridge, MD 21613 to Washington, D.C. 20003**