



U.S. House of Representatives

# COMMITTEE ON ETHICS

## EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at [gifttravelreports@mail.house.gov](mailto:gifttravelreports@mail.house.gov), within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Tom Moran
2. a. Name of Accompanying Relative: \_\_\_\_\_ OR None   
 b. Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
3. a. Dates: Departure: 5/3/23 Return: 5/3/23  
 b. Dates at Personal Expense, if any: \_\_\_\_\_ OR None
4. Departure City: Washington DC Destination: Hot Springs, VA Return City: Washington DC
5. Sponsor(s), Who Paid for the Trip: Congressional Institute

6. Describe Meetings and Events Attended:  
I attended panels and meetings focused around being an effective Chief of Staff.

7. Attached to this form are *each* of the following, signify that each item is attached by checking the corresponding box:
  - a.  a completed *Sponsor Post-Travel Disclosure Form*;
  - b.  the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, including all attachments and the *Additional Sponsor Form(s)*;
  - c.  page 2 of the completed *Traveler Form* submitted by the employee; and
  - d.  the letter from the Committee on Ethics approving my participation on this trip.
8. a.  I represent that I participated in each of the activities reflected in the attached sponsor's agenda.  
*Signify statement is true by checking the box.*  
 b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: Thomas James Moran Date: 5/22/23

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Maria Elvira Salazar Date: 5/22/23

Signature of Supervising Member: Maria Elvira Salazar



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# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE:** Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Congressional Institute
2. Travel Destination(s): Hot Springs, VA
3. Date of Departure: May 3, 2023 Date of Return: May 5, 2023
4. Name(s) of Traveler(s): see attached list

*Note:* You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$0	\$320	\$148	\$624 - Room Rental
Accompanying Family Member				

6.  All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: May 12, 2023

Name: Mark Strand Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

*Committee staff may contact the above-named individual if additional information is required.*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



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# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Tom MORAN

2. Sponsor(s) who will be paying or providing in-kind support for the trip:  
Congressional Institute

3. City and State OR Foreign Country of Travel: Hot Springs, VA

4. a. Date of Departure: 5/3/2023 Date of Return: 5/5/23

b. Yes  No  Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_

5. a. Yes  No  Will you be accompanied by a family member at the sponsor's expense? If yes:

(1) Name of Accompanying Family Member: \_\_\_\_\_

(2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_

(3) Yes  No  Accompanying Family Member is at least 18 years of age:

6. a. Yes  No  Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?

b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes  No  *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

*NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.*

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**

*As Chief of Staff, I will meet with colleagues & attend events to discuss best practices and ways to serve FL-27 more effectively.*

9. Yes  No  Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member *[Signature]* Date 3/30/23



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# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor who will be paying for the trip:

Congressional Institute

2.  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.

3. **Check only one.** I represent that:

a.  The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR

b.  The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR

c.  The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors:

4. Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See addendum & attached invitation list

5. Yes  No  Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of departure: May 3, 2023 Date of return: May 5, 2023

7. a. City of departure: Washington, DC

b. Destination(s): Hot Springs, VA

c. City of return: Washington, DC

8. **Check only one.** I represent that:

a.  The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR

b.  The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR

c.  The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following:**

a.  I checked 8(a) or (b) above; OR

b.  I checked 8(c) above but am not offering any lodging; OR

c.  I checked 8(c) above and am offering lodging and meals for one night; OR

d.  I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



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# COMMITTEE ON ETHICS

10.  Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. *Check only one of the following:*
- a.  I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
- b.  *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:  
See addendum

13. *Answer parts a and b. Answer part c if necessary:*

- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
- b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14.  I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*

15. *Check only one.* I represent that either:

- a.  The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**

- b.  The trip involves events that are arranged specifically *with regard* to congressional participation.  
If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided):

Day 1 - \$49, Day 2 - \$85, Day 3 - \$17

2) Provide the reason for selecting the location of the event or trip:

Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Omni Homestead City: Hot Springs, VA Cost Per Night: \$98+fees&tax

Reason(s) for Selecting: proximity to DC, availability, security & facility size

Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_

Reason(s) for Selecting: \_\_\_\_\_

Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_

Reason(s) for Selecting: \_\_\_\_\_

17.  I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



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# COMMITTEE ON ETHICS

### 18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$638	Room Rental
For each Accompanying Family Member	\$638	Room Rental

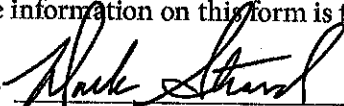
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

### 19. Check only one:

- a.  I certify that I am an officer of the organization listed below; OR
- b.  Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

### 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: March 31, 2023

Name: Mark Strand Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

## INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building  
Washington, D.C. 20515

[ethicscommittee@mail.house.gov](mailto:ethicscommittee@mail.house.gov) | 202-225-7103  
More information and forms available at [ethics.house.gov](http://ethics.house.gov)

Michael Guest, Mississippi  
*Chairman*  
Susan Wild, Pennsylvania  
*Ranking Member*

David P. Joyce, Ohio  
John H. Rutherford, Florida  
Andrew R. Garbarino, New York  
Michelle Fischbach, Minnesota

Veronica Escobar, Texas  
Mark DeSaulnier, California  
Deborah K. Ross, North Carolina  
Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

**U.S. House of Representatives**

COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

Kelle A. Strickland  
*Counsel to the Chairman*

David Arrojo  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

April 26, 2023

Mr. Thomas Moran  
Office of the Honorable Maria Elvira Salazar  
2162 Rayburn House Office Building  
Washington, DC 20515

Dear Mr. Moran:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest  
Chairman

Susan Wild  
Ranking Member

MG/SW:mc

## **PRIMARY TRIP SPONSOR FORM ADDENDUM**

**Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):**

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

**Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:**

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

**Question 18: Total expenses for each participant:**

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.



**DRAFT**



**2023 House Republican Chiefs of Staff Conference  
Hot Springs, VA**

**Wednesday, May 3**

- 10:30 AM – 2:30 PM**    **Bus Departs from Hill**                      **S. Capitol St (Between Rayburn & Longworth)**  
Box lunches will be available on the bus.
- 2:00 PM – 7:00 PM**    **Nametag Pickup**
- 3:00 PM – 3:15 PM**    **Welcome**
- 3:15 PM – 4:15 PM**    **Millions of Constituents, Hundreds of Districts, One Conference: A Look at  
Public Opinion Across the GOP**  
David Winston, The Winston Group  
Myra Miller, The Winston Group  
Dave Sackett, The Tarrance Group  
BJ Martino, The Tarrance Group
- 4:15 PM – 5:15 PM**    **Developing A Communications Strategy That Works for Your Member**  
Ed Patru, Direct Communications Company  
Matt Lira, Hangar Capital
- 6:00 PM – 9:00 PM**    **Reception**  
**Dinner**  
Kim Strassel, *The Wall Street Journal*

**Thursday, May 4**

- 8:00 AM – 9:00 AM**    **Breakfast**
- 9:00 AM – 10:00 AM**    **Leadership Chiefs of Staff**  
Moderator: Mark Strand, Congressional Institute  
Dan Meyer, Office of the Speaker  
Brett Horton, Office of the Majority Leader  
Robert Boland, Office of the Majority Whip  
Patrick Hester, House Republican Conference
- 10:00 AM – 12:00 PM**    **Managing Your Staff Effectively**  
Mark Horstman, Manager Tools, LLC
- 12:00 PM – 1:15 PM**    **Lunch**  
Matt Pottinger, Hoover Institution

## **DRAFT**

**1:30 PM – 2:30 PM**      **Ethics: Official, Campaigns, and Redistricting**  
Moderator: Kelle Strickland  
Elliot Berke, Berke Farah LLC  
Erin Clark, NRCC

### **Breakout Sessions:**

**2:30 PM – 3:30 PM**      **How To Get Things Done In Your Office**  
Moderator: Mark Strand  
Brooke Bennett, Office of Rep. French Hill

**How to Get Things Done In Committee**  
The Honorable Ileana Ros-Lehtinen, Former Committee Chair  
The Honorable Greg Walden, Former Committee Chair

**How to Get Things Done In Appropriations**  
Anne-Marie Chotvacs, House Appropriations Committee  
Matt Leffingwell, Tiber Creek Group

**How to Get Things Done on The Floor**  
Judy Schneider, Former CRS Expert

**3:30 PM – 4:30 PM**      **Breakout Sessions Repeat**

**6:00 PM – 9:00 PM**      **Reception**  
**Dinner**  
Guy Benson, Fox News

## **Friday, May 5**

**8:00 AM – 9:00 AM**      **Breakfast**

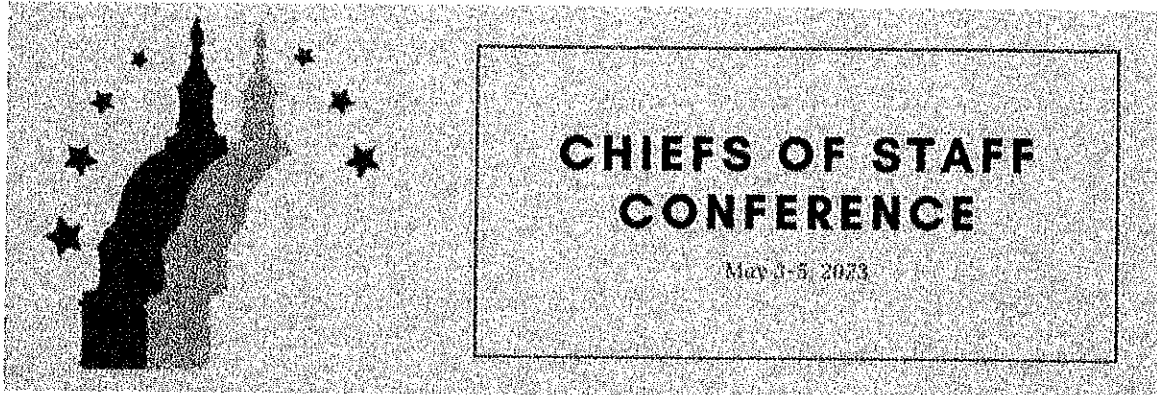
**9:00 AM – 10:00 AM**      **Planning Your Office's Agenda**  
Moderator: Mark Strand

**10:00 AM – 11:00 AM**      **Maximizing the MRA Under the New Communications Rules**  
Moderator: George Hadjijski, Congressional Management Foundation  
Tim Monahan, Office of the Speaker/Committee on House Administration  
Nick Crocker, Committee on House Administration

**11:00 AM – 11:15 AM**      **Open Mic Discussion**  
Moderator: Mark Strand, Congressional Institute

**11:30 AM**      **Conference Concludes**

**From:** Congressional Institute [rsvp@conglnt.org](mailto:rsvp@conglnt.org)  
**Subject:** Test - Register Now for the GOP Chiefs of Staff Conference  
**Date:** March 15, 2023 at 11:15 AM  
**To:** [amym@conglnt.org](mailto:amym@conglnt.org)



**PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!**

Dear **\*/fname/\***,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

**To Register:**

**Step 1: Submit Ethics Packet by Wednesday, April 3, 2023**

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's [Primary Trip Sponsor Form](#) and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

**DOWNLOAD ETHICS FORMS**

If you cannot use the button above, please copy and paste the following URL into your browser:

**Step 2: Register on the Congressional Institute's website**

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

**REGISTER NOW**

Email Address: **\*/email/\***

Access Code: **\*/other\_id/\***

If you are unable to attend, please click the following link to decline this invitation.

If you are unable to attend, please click the following link to unsubscribe

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email [rsvp@conginst.org](mailto:rsvp@conginst.org). We look forward to seeing you in Hot Springs!

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**Mark Strand, President**

The Congressional Institute

[strand@conginst.org](mailto:strand@conginst.org)

office: 703-837-8812

mobile: 571-366-0090

website: [conginst.org](http://conginst.org)



If you are not the correct contact for this office, please reply to this email with the updated contact information instead of unsubscribing.

## COS2023 - Invited House Staff

First Name	Last Name	Job Title	Institution
Rob	Adkerson	Chief of Staff	Office of Rep. Loudermilk
Amy	Albro	Chief of Staff	Office of Rep. Bice
Anna	Alburger	Chief of Staff	Office of Rep. Joyce (OH)
Alysa	Anderson	Chief of Staff	Office of Rep. Ciscomani
Dale	Anderson	Chief of Staff	Office of Rep. Lamborn
Taylor	Andreae	Chief of Staff	Office of Rep. Gallagher
Gary	Andres	Staff Director	House Committee on Budget
Rebecca	Angelison	Chief of Staff	Office of Rep. Latta
Cyrus	Artz	Staff Director	House Committee on Education and Labor
Maggie	Ayrea	Deputy Chief of Staff	Office of Rep. Graves (LA)
Jason	Baukrecht	Chief of Staff	Office of Rep. Tiffany
Cliff	Bayer	Chief of Staff	Office of Rep. Fulcher
Mark	Bednar	Director of Strategic Communications	Office of Speaker McCarthy
Megan	Bel Miller	Chief of Staff	Office of Rep. Scalise
Josh	Bell	Chief of Staff	Office of Rep. Estes
Brooke	Bennett	Chief of Staff	Office of Rep. Hill
Chris	Bien	Deputy Director of Floor Operations	Office of Speaker McCarthy
Jeff	Billman	Chief of Staff	Office of Rep. Jackson
Jeff	Bishop	Chief of Staff	Office of Rep. Molinaro
Alli	Black	Communications Director	House Republican Conference
Alex	Blair	Chief of Staff	Office of Rep. Steube
Gabriella	Boffelli	Chief of Staff	Office of Rep. González-Colón
Robert	Boland	Chief of Staff	Office of Majority Whip Emmer
Alex	Bolton	Chief of Staff	Office of Rep. Malliotakis
Aaron	Bonnaure	Chief of Staff	Office of Rep. Rashenthaler
Kate	Bonner	Chief of Staff	Office of Rep. Smucker

Hailey	Borden	Director of Downtown Coalitions	Office of Majority Whip Emmer
Lorissa	Bounds	Chief of Staff	Office of Rep. Obermole
Parish	Braden	Staff Director	House Committee on Agriculture
Joshua	Bradley	Chief of Staff	Office of Rep. Moran
Jen	Bradley	Chief of Staff	Office of Rep. Rutherford
Sean	Brady	Chief of Staff	Office of Rep. Buchanan
Matt	Brennan	Chief of Staff	Office of Rep. Thompson
Francis	Brennan	Rapid Response Director	House Republican Conference
Chris	Brinson	Chief of Staff	Office of Rep. Rogers (AL)
Francis	Brooke	Policy Director	Office of Majority Leader Scalise
Greg	Brooks	Chief of Staff	Office of Rep. Wenstrup
Keelle	Broom	Chief of Staff	Office of Rep. Owens
Nick	Brown	Chief of Staff	Office of Rep. Clyde
Ed	Buckram	Chief of Staff	Office of Rep. Greene
Samantha	Bullock	Communications Director	Office of Majority Whip Emmer
Stuart	Burns	Chief of Staff	Office of Rep. Posey
Courtney	Butcher	Member Services Director	House Republican Conference
Jeff	Butler	Chief of Staff	Office of Rep. McHenry
John	Byers	Chief of Staff	Office of Rep. Pfluger
Larry	Cathoun	Chief of Staff	Office of Rep. Carmack
Aaron	Calkins	Chief of Staff	Office of Rep. Burlison
Ashley	Calien	General Counsel	Office of Majority Leader Scalise
Christina	Cameron	Media Affairs Advisor	Office of Speaker McCarthy
Chad	Carlough	Chief of Staff	Office of Rep. Carl
Ryan	Carney	Chief of Staff	Office of Rep. Stell
Spencer	Carr	Deputy Chief of Staff	Office of Rep. Tenney
Machalagh	Carr	General Counsel	Office of Speaker McCarthy
Bob	Garretta	Chief of Staff	Office of Rep. Elizey
Jessica	Carler	Chief of Staff	Office of Rep. Newhouse

Caroline	Cash	Chief of Staff	Office of Rep. Comer
Anne Marie	Chovacs	Staff Director	House Committee on Appropriations
Nick	Christensen	Chief of Staff	Office of Rep. Graves (MO)
Andrew	Christianson	Chief of Staff	Office of Rep. Johnson (SD)
Jon	Clark	Staff Director	House Committee on Veterans Affairs
Ben	Cline	Representative for VA-6 (Guest Speaker)	U.S. House of Representatives
Michael	Comer	Deputy Communications Director	Office of Majority Leader Scalise
Billy	Constangy	Leadership Chief of Staff	Office of Rep. Hudson
Tim	Costa	Chief of Staff	Office of Rep. Meuser
Carly	Couture	Chief of Staff	Office of Rep. Hagerman
Chris	Crawford	Chief of Staff	Office of Rep. Carter (GA)
Brian	Cress	Member Services and Operations Assistant	House Republican Conference
John	Crews		Office of Majority Leader Scalise
Tim	Cummings	Chief of Staff	Office of Rep. Timmons
Molly	Cutrona	Chief of Staff	Office of Rep. Amodei
Dante	Cutrona	Chief of Staff	Office of Rep. Joyce (PA)
Arie	Dana	Chief of Staff	Office of Rep. Steel
Andrew	David	Chief of Staff	Office of Rep. Higgins
Jonathan	Day	Chief of Staff	Office of Rep. Wilson
James	Decker	Chief of Staff	Office of Rep. Burgess
Chris	Del Beccaro	Chief of Staff	Office of Rep. McCaul
Jackie	Del Bonis	Member Services Director	Office of Majority Whip Emmer
Ben	DelMarzo	Chief of Staff	Office of Rep. Miller (IL)
Liz	Dessauer	Chief of Staff	Office of Rep. Spartz
Monica	Didluk	Chief of Staff	Office of Rep. Smith (NE)
Justin	Discigil	Chief of Staff	Office of Rep. Crenshaw
David	DiStefano	Chief of Staff	Office of Rep. Carey
Kelly	Dixon	Staff Director	House Committee on Rules
Emily	Dorniech	Senior Policy Advisor	Office of Speaker McCarthy

Matt	Donnellan	Chief of Staff	Office of Rep. Miller (WV)
Jordan	Downs	Chief of Staff	Office of Rep. Guest
Mark	Dreiling	Chief of Staff	Office of Rep. Bacon
Bradren	Dreiling	Chief of Staff	Office of Rep. LaTurner
Jake	Dumas	Chief of Staff	Office of Rep. Flood
Tyler	Edmonds	Chief of Staff	Office of Rep. Kiggans
Kevin	Eichinger	Chief of Staff	Office of Rep. Jordan
Joe	Ellis	Chief of Staff	Office of Rep. Miller
Jalyn	Emhof	Chief of Staff	Office of Rep. Webster
Max	Engling	Deputy Member Services Director	Office of Speaker McCarthy
Laura	Engquist	DC Chief of Staff	Office of Rep. Balderson
Wes	Enos	Deputy Chief of Staff	Office of Rep. Nunn
John	Eiue	Chief of Staff	Office of Rep. Williams
Michele	Emmer	Communications Director	Office of Speaker McCarthy
Ben	Falkowski	Chief of Staff	Office of Rep. Yakym
Alex	Ferro	Chief of Staff	Office of Rep. Gimenez
Jay	Fields	Caucus Executive Director	Republican Study Committee
Lauren	Fine	Communications Director	Office of Majority Leader Scalise
David	FitzSimmons	Chief of Staff	Office of Rep. Finstad
Ian	Foley	Policy Director	Office of Majority Whip Emmer
Cameron	Foster	Chief of Staff	Office of Rep. Hern
Sally	Fox	Chief of Staff	Office of Rep. Emmer
Jason	Galanes	Chief of Staff	Office of Rep. Turner
Steven	Gialer	Senior Policy Advisor and Counsel	Office of Speaker McCarthy
Robert	Gies	Chief of Staff	Office of Rep. DiEsposito
Cesar	Gonzalez	Chief of Staff	Office of Rep. Diaz-Balart
Michael	Gordon	Chief of Staff	Office of Rep. Williams
Alex	Gourdikian	Director of Operations	Office of Speaker McCarthy
Andrea	Grace	Chief of Staff	Office of Rep. Lawler



Michael	Grider	Chief of Staff	Office of Rep. Burchett
Payne	Griffin	Chief of Staff	Office of Rep. Strong
Josh	Grogis	Chief of Staff	Office of Rep. Cole
Jackson	Gross	Chief of Staff	Office of Rep. James
Elliott	Guffin	Chief of Staff	Office of Rep. Hudson
Matt	Gurtler	Chief of Staff	Office of Rep. Massie
Kimberly	Hamrin	Deputy General Counsel	Office of Speaker McCarthy
James	Hampson	Chief of Staff	Office of Rep. Bishop
Jihun	Han	Chief of Staff	Office of Rep. Chavez DaFlamer
Sabrina	Hancock	Chief of Staff	Office of Rep. Roy
Dave	Hanke	Staff Director	Select Committee on China
Dan	Hanton	Chief of Staff	Office of Rep. Mace
Brandon	Harder	Chief of Staff	Office of Rep. Mann
Rachel	Harris	Chief of Staff	Office of Rep. Lesko
Nick	Hawatmah	Chief of Staff	Office of Rep. McClain
Hayden	Haynes	Chief of Staff	Office of Rep. Johnson (LA)
Grant	Henry	Chief of staff	Office of Rep. Ogles
Patrick	Hester	Chief of Staff	House Republican Conference
Adam	Hewitt	Chief of Staff	Office of Rep. Davidson
Jake	Hilkin	Deputy Director of Member Services	Office of Majority Leader Scalise
Preston	Hill	Policy Advisor	Office of Speaker McCarthy
Van	Hilleary	Chief of Staff	Office of Rep. Rose
Liz	Hittos	Chief of Staff	Office of Rep. Bilirakis
Chris	Hixon	Staff Director	House Committee on Judiciary
Lauren	Hodge	Chief of Staff	Office of Rep. Allen
Nate	Hodson	Staff Director	House Committee on Energy and Commerce
Matt	Hoffmann	Staff Director	House Committee on Financial Services
Bob	Holste	Chief of Staff	Office of Rep. Kiley

Brett	Horton	Chief of Staff	Office of Majority Leader Scalise
Michael	Hough	Chief of Staff	Office of Rep. Mooney
Adam	Howard	Staff Director	House Committee on Intelligence
Paul	Howell	Chief of Staff	Office of Rep. Kelly (MS)
Matt	Hulson	Chief of Staff	Office of Rep. Harris
Emily	Hytha	Chief of Staff	Office of Rep. Fischbach
Kyle	Jackson	Chief of Staff	Office of Rep. Bucshon
Stephen	Janushkowsky	Chief of Staff	Office of Rep. Babin
Jake	Johansen	Chief of Staff	Office of Rep. Rogers (KY)
Ben	Johnson	Staff Director	House Committee on Small Business
Alice	Johnson	Chief of Staff	Office of Rep. Scott
Jon	Jones	Chief of Staff	Office of Rep. Brecheen
Sarah	Jorgenson	Staff Director, ELC Chairman	Office of Rep. Graves
Natalie	Joyce	Deputy Chief of Staff	Office of Speaker McCarthy
Rebecca	Keightley	Chief of Staff	Office of Rep. Calvert
David	Keller	Chief of Staff	Office of Rep. Banks
Charlie	Keller	Chief of Staff	Office of Rep. Wagner
Meilissa	Kelly	Chief of Staff	Office of Rep. Franklin
Mark	Kelly	Chief of Staff	Office of Rep. Good
Jazmine	Kemp	Caucus Executive Director	Main Street Caucus
Micah	Ketchel	Chief of Staff	Office of Rep. Waltz
Carolyn	King	Chief of Staff	Office of Rep. Wilman
Kyle	Kizzer	Chief of Staff	Office of Rep. Houckin
Kyle	Klein	Staff Director	House Committee on Homeland Security
Allen	Klump	Chief of Staff	Office of Rep. Duncan
Joe	Knowles	Caucus Executive Director	Problem Solvers
Destree	Koetzle	Chief of Staff	Office of Rep. Stauber
Steve	Koncar	Chief of Staff	Office of Rep. Luna
Bj	Koohmarate	Counsel	Office of Majority Leader Scalise

Allie	Kotsvos Hurmes	Member Services Coordinator	Office of Speaker McCarthy
James	Kyrkanides	Chief of Staff	Office of Rep. Hunt
Kate	LaBorde	Chief of Staff	Office of Rep. Biggs
Bronwyn	Lance	Chief of Staff	Office of Rep. Edwards
Jillian	Lane Wyatt	Chief of Staff	Office of Rep. Gaetz
Jamess	Langenderfer	Chief of Staff	Office of Rep. Mast
R.J.	Laukitts	Chief of Staff	Office of Rep. Walberg
Chrissi	Lee	Chief of Staff	Office of Rep. Luttrell
John	Leganski	Director of Floor Operations	Office of Speaker McCarthy
Roz	Leighton	Chief of Staff	Office of Rep. Armstrong
Matt	Leopold	Chief of Staff	Office of Rep. Feenstra
Tony	Lis	Chief of Staff	Office of Rep. Bergman
Kyle	Lombardi	Senior Policy Advisor	Office of Speaker McCarthy
Ryan	Long	Senior Policy Advisor	Office of Speaker McCarthy
Charley	Lovett	Chief of Staff	Office of Rep. Santos
Michael	Lowry	Chief of Staff	Office of Rep. Adierholt
Ashton	Maloney	Chief of Staff	Office of Rep. Moolenaar
Chris	Maneval	Deputy Chief of Staff	Office of Majority Whip Emmet
Mark	Marin	Staff Director	House Committee on Oversight and Government Reform
Chris	Marklund	Deputy Staff Director	House Committee on Natural Resources
Michael	Martin	Chief of Staff	Office of Rep. Alford
Josh	Mathis	Staff Director	House Committee on Science, Space and Technology
Kelly	McCullum	Chief of Staff	Office of Rep. Griffith
Ryan	McCormack	Chief of Staff	Office of Rep. Fitzgerald
Anna	McCormack	Chief of Staff	Office of Rep. Rouzer
Matt	McCullough	Chief of Staff	Office of Rep. Bost
Robert	McIntosh	Chief of Staff	Office of Rep. Sessions

Justin	Meivin	Chief of Staff	Office of Rep. Kustoff
Zach	Mandelovici	Chief of Staff	Office of Rep. Buck
Tyler	Menzler	Chief of Staff	Office of Rep. Miller-Meeks
Ashley	Manzler	Chief of Staff	Office of Rep. Reschenthaler
Matt	Meyer	Chief of Staff	Office of Rep. Smith (MO)
Dan	Meyer	Chief of Staff	Office of Speaker McCarthy
Chad	Michaels	DC Chief of Staff	Office of Rep. Schweikert
Carson	Middleton	Chief of Staff	Office of Rep. Foxx
Jonas	Miller	Chief of Staff	Office of Rep. Carter (TX)
Matt	Miller	Chief of Staff	Office of Rep. Cline
James	Min	Chief of Staff	Office of Rep. McCarthy
Annie	Minkler	Deputy Floor Director	Office of Majority Leader Scalise
Alye	Millner	Policy Advisor	Office of Majority Leader Scalise
Patrick	Mocete	Chief of Staff	Office of Rep. Kim
Tim	Monahan	Staff Director	House Committee on Administration
Tom	Moran	Chief of Staff	Office of Rep. Salazar
Lauren	Muglia	Chief of Staff	Office of Rep. Perry
Allison	Murphy	Chief of Staff	Office of Rep. Van Drew
Cullen	Murphy	Staff Assistant	Office of Speaker McCarthy
Dennis	Nalls	Deputy Floor Director	Office of Majority Whip Emmert
Ben	Najler	Director of Floor Operations	Office of Majority Leader Scalise
Karen	Navarro	Chief of Staff	Office of Rep. De La Cruz
Joe	Nicholson	Chief of Staff	Office of Rep. Ezell
Mary	Noonan	Chief of Staff	Office of Rep. Smith (NJ)
Corey	Norman	Chief of Staff	Office of Rep. Curtis
Anderson	Okoniewski	Operations Director	House Republican Conference
Jake	Olson	Chief of Staff	Office of Rep. Van Dyne
Matt	Or	Chief of Staff	Office of Rep. Fry
Hillary	Parkinson	Chief of Staff	Office of Rep. Self

Nancy	Peele	Chief of Staff	Office of Rep. Westerman
Mehgan	Perez-Acosia	Chief of Staff	Office of Rep. Donalds
Brandon	Phillips	Chief of Staff	Office of Rep. Collins
Mark	Piland	Chief of Staff	Office of Rep. Norman
Phillip	Pinegar	Chief of Staff	Office of Rep. Baird
David	Planning	Floor Director	Office of Majority Whip Emmer
Dana	Planning	Deputy Director of Special Events	Office of Speaker McCarthy
Jared	Powell	Chief of Staff	Office of Rep. McMorris-Rodgers
Jessica	Powell	Chief of Staff	Office of Rep. Womack
Cesar	Prieto	Chief of Staff	Office of Rep. Gonzales (TX)
Sam	Pritchard	Chief of Staff	Office of Rep. Hinson
Jessica	Proud	Chief of Staff	Office of Rep. Langworthy
Chad	Ramey	Chief of Staff	Office of Rep. Luetkemeyer
Nikki	Raparnos	Chief of Staff	Office of Rep. Lalota
Kevin	Relly	Chief of Staff	Office of Rep. Lee
Bart	Reising	Director of Member Services	Office of Majority Leader Scalise
Tim	Reitz	Caucus Executive Director	House Freedom Caucus
Andrew	Renteria	Chief of Staff	Office of Rep. Valadao
Mary Ellen	Richardson	Chief of Staff	Office of Rep. LaHood
Kyle	Robertson	Chief of Staff	Office of Rep. Perce
Jim	Robertson	Deputy Chief of Staff	Office of Rep. Stenank
Jarrie	Robinette	Chief of Staff	Office of Rep. Bean
Jason	Rogers	General Counsel	Office of Majority Whip Emmer
Shelbie	Rogers	Director of Operations	Office of Majority Whip Emmer
Mark	Roman	Staff Director	House Committee on Ways and Means
Anna	Romeo	Caucus Executive Director	Republican Governance / Office of Rep. Joyce
Mary	Rosado	Chief of Staff	Office of Rep. Barr
Alex	Ross	Chief of Staff	Office of Rep. Duarte

Jack	Ruddy	Staff Director	House Committee on Transportation and Infrastructure
Steve	Ruhlen	Chief of Staff	Office of Rep. Granger
Zac	Rutherford	Chief of Staff	Office of Rep. Hershberger
Eric	Schmitz	Coalitions Coordinator	Office of Majority Leader Scalise
Robert	Schroeder	Chief of Staff	Office of Rep. Nehls
Eilan	Seher	Director of Operations	Office of Majority Leader Scalise
Brandon	Shields	Staff Director	House Committee on Foreign Affairs
Bobby	Shingl	Chief of Staff	Office of Rep. Moylan
Jorah	Shumate	Chief of Staff	Office of Rep. Crawford
Stephen	Siao	Chief of Staff	Office of Rep. Green
Philipp	Singleton	Chief of Staff	Office of Rep. McCormick
Kris	Skrzycki	Chief of Staff	Office of Rep. Murphy
Alison	Slagell	Deputy Chief of Staff	Office of Rep. Lucas
Jeff	Small	Chief of Staff	Office of Rep. Eoebert
Gregory	Smith	Chief of Staff	Office of Rep. Crane
William	Smith	Chief of Staff	Office of Rep. Palmer
Caleb	Smith	Digital Communications Director	Office of Speaker McCarthy
Jason	Smith	House Parliamentarian (Guest Speaker)	Office of the Parliamentarian
Mike	Smullen	Chief of Staff	Office of Rep. Johnson (OH)
Shannan	Sorrell	Chief of Staff	Office of Rep. Fallon
David	Sours	Chief of Staff	Office of Rep. Ferguson
Allen	Souza	Senior Policy Advisor	Office of Speaker McCarthy
Mark	Spannagel	Chief of Staff	Office of Rep. LaMalfa
Matt	Sparks	Head of Communications	Office of Speaker McCarthy
Brittan	Specht	Senior Policy Advisor	Office of Speaker McCarthy
Danielle	Stewart	Chief of Staff	Office of Rep. Kean
Nick	Strader	Chief of Staff	Office of Rep. Bentz
Kelle	Strickland	Staff Director	House Committee on Ethics

AL	Sugerman	Policy Advisor	Office of Majority Leader Scalise
Timothy	Svoboda	Deputy Chief of Staff	Office of Rep. Grothman
Heather	Swift	Chief of Staff	Office of Rep. Zinke
Deena	Tausler	Chief of Staff	Office of Rep. Garbarino
Shana	Teahan	Chief of Staff	Office of Rep. Moore (AL)
Daniel	Tidwell	Incoming Chief of Staff	Office of Rep. Fleischmann
Sophie	Trainor Khanahmadi	Chief of Staff	Office of Rep. Guthrie
Catherine	Treadwell	Chief of Staff/General Counsel	Office of Rep. Mills
Claire	Trokey		Office of Majority Leader Scalise
Chns	Tudor	DC Chief of Staff	Office of Rep. McClintock
Will	Turner	Chief of Staff	Office of Rep. Garcia
Tom	Van Flein	Chief of Staff	Office of Rep. Gosar
Dirk	Vander Beek	Chief of Staff	Office of Rep. Dunn
Aashka	Varna	Senior Advisor	Office of Rep. Rosendale
Richard	Vaughn	Chief of Staff	Office of Rep. DesJarlais
Ted	Verrill	Chief of staff	Office of Rep. Lellow
Chris	Vieson	Staff Director	House Committee on Armed Services
Jake	Vreeburg	Policy Director	House Republican Conference
Rachel	Wagley	Chief of Staff	Office of Rep. Moore (UT)
Brett	Wakeman	Chief of Staff	Office of Rep. Van Orden
Nikki	Wallace	Chief of Staff	Office of Rep. Simpson
Clay	White	Chief of Staff	Office of Rep. Stewart
Todd	Whiteman	Chief of Staff	Office of Rep. Huizenga
Jeanette	Whitener	Chief of Staff	Office of Rep. Weber
Elie	Whitson	Chief of Staff	Office of Rep. Arrington
Ben	Williamson	Chief of Staff	Office of Rep. Cloud
Veronica	Wong	Chief of Staff	Office of Rep. Issa
Jordan	Wood	Chief of Staff	Office of Rep. Gooden
Leatrina	Yahn	Chief of Staff	Office of Rep. Radevagen

Jason

Yaworske

Senior Policy Advisor

Office of Speaker McCarthy





**2023 House Republican Chiefs of Staff Conference  
Hot Springs, VA**

**Wednesday, May 3**

<b>10:30 AM – 2:30 PM</b>	<b>Bus Departs from Hill</b> Box lunches will be available on the bus.	<b>S. Capitol St (Between Rayburn &amp; Longworth)</b>
<b>2:00 PM – 7:00 PM</b>	<b>Nametag Pickup</b>	<b>Garden Room</b>
<b>3:00 PM – 3:15 PM</b>	<b>Welcome</b>	<b>Grand Ballroom East</b>
<b>3:15 PM – 4:15 PM</b>	<b>Millions of Constituents, Hundreds of Districts, One Conference: A Look at Public Opinion Across the House GOP</b> David Winston, The Winston Group Myra Miller, The Winston Group BJ Martino, The Tarrance Group Lauren Hutchinson, The Tarrance Group	<b>Grand Ballroom East</b>
<b>4:15 PM – 5:15 PM</b>	<b>The Art of Presenting Persuasively</b> Terri Sjodin, Sjodin Communications	<b>Grand Ballroom East</b>
<b>6:00 PM – 9:00 PM</b>	<b>Reception</b> <b>Dinner</b> Guy Benson, Fox News	<b>Grand Ballroom Foyer</b> <b>Grand Ballroom West</b>
<b>9:00 PM</b>	<b>Fireside Chat: The Art of Presenting Persuasively</b>	<b>Tower</b>

**Thursday, May 4**

<b>8:00 AM – 9:00 AM</b>	<b>Breakfast</b>	<b>Grand Ballroom West</b>
<b>9:00 AM – 10:00 AM</b>	<b>The Five Dysfunctions of a Team</b> Beau Johnson, The Table Group	<b>Grand Ballroom East</b>
<b>10:00 AM – 11:00 AM</b>	<b>Countering the Threat of the Chinese Communist Party</b> Dustin Walker, American Enterprise Institute David Feith, Center for New American Security Rebecca Heinrichs, Hudson Institute	<b>Grand Ballroom East</b>

**11:00 AM – 12:00 PM**    **Using the Power of the Purse: House Appropriations**    **Grand Ballroom East**  
Anne-Marie Chotvac, House Appropriations Committee  
Will Dunham, Brownstein Hyatt Farber Schreck  
Kelly Lungren McCollum, Office of Rep. Morgan Griffith

**12:00 PM – 1:15 PM**    **Lunch**    **Grand Ballroom West**  
Steven Moore, Ukraine Freedom Project  
*A fireside chat moderated by Mark Strand, Congressional Institute*

**1:30 PM – 2:30 PM**    **How to Get Things Done in Committee**    **Grand Ballroom East**  
The Honorable Roy Blunt, Former Senate Committee Chair  
The Honorable Ileana Ros-Lehtinen, Former House Committee Chair

**Breakout Sessions:**

**2:30 PM – 3:30 PM**    **How To Get Things Done In Your Office**    **Lexington**  
Moderator: Anca Butcaru, Congressional Institute  
Brooke Bennett, Office of Rep. French Hill  
Kyle Kizzier, Office of Rep. Erin Houchin

**How to Plan Your Office's Strategy**    **Empire/Crystal**  
Moderator: Mark Strand, Congressional Institute  
Rachel Wagley, Office of Rep. Blake Moore  
Carolyn King, Office of Rep. Rob Wittman

**Congressional Ethics: A Primer**    **Mt. Vernon**  
Moderator: Jennifer Dill, Congressional Institute  
Kelle Strickland, House Ethics Committee  
Elliot Berke, Berke Farah, LLP

**How to Get Things Done on The Floor**    **Commonwealth**  
Moderator: Tim Lang, Congressional Institute  
Jason Smith, Parliamentarian of the House  
John Leganski, Office of the Speaker  
Ben Napier, Office of the Majority Leader

**3:30 PM – 4:30 PM**    **Breakout Sessions Repeat**

**6:00 PM – 9:00 PM**    **Reception**    **Grand Ballroom Foyer**  
**Dinner**    **Grand Ballroom West**  
Welcome: The Honorable Ben Cline, U.S. Representative for Virginia's 6<sup>th</sup>  
Congressional District

Lee Carter, Maslansky + Partners

**Friday, May 5**

- |                            |  |                            |
|----------------------------|--|----------------------------|
| <b>8:00 AM - 9:00 AM</b>   | <b>Breakfast</b>   | <b>Grand Ballroom West</b> |
| <b>9:00 AM - 10:00 AM</b>  | <b>Leadership Chiefs of Staff Townhall</b><br>Moderator: Mark Strand, Congressional Institute<br>Machalagh Carr, Office of the Speaker<br>Brett Horton, Office of the Majority Leader<br>Robert Boland, Office of the Majority Whip<br>Patrick Hester, House Republican Conference | <b>Grand Ballroom East</b> |
| <b>10:00 AM - 11:00 AM</b> | <b>Maximizing the MRA Under the New Communications Rules</b><br>Tim Monahan, Office of the Speaker/Committee on House Administration<br>Casey Contres, Communications Strategist & Former House Chief  | <b>Grand Ballroom East</b> |
| <b>11:00 AM - 11:15 AM</b> | <b>Open Mic Discussion</b><br>Moderator: Mark Strand, Congressional Institute  | <b>Grand Ballroom East</b> |
| <b>11:30 AM</b>            | <b>Conference Concludes</b>  |                            |