EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics

form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1. Name of Traveler: Esic Schmitz
2. a. Name of Accompanying Relative: OR None 🗹
b. Relationship to Traveler: □ Spouse □ Child □ Other (specify):
3. a. Dates: Departure: May 3, 2025 Return: May 5, 7023
b. Relationship to Traveler: Spouse Child Other (specify): 3. a. Dates: Departure: May 3 707 S Return: May 5 707 S b. Dates at Personal Expense, if any: OR None
4. Departure City: Alexandria, VA Destination: Hot Springs, VA Return City: Alexandra, VA
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended: I attached meetings That helped Mc Meet + build relationships with correct their of Staff. Brighing dissussed important topics like how to engage with leadership Howto run an office, + how to improve public speating.
7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
a. 🗖 a completed Sponsor Post-Travel Disclosure Form;
b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
c. page 2 of the completed Traveler Form submitted by the employee; and
d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. Trepresent that I participated in each of the activities reflected in the attached sponsor's agenda.
Signify statement is true by checking the box.
b. If not, explain:
I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Signature of Traveler: Date: May 77, 2005
I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel
Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not
create the appearance that the employee is using public office for private gain.
Name of Supervising Member: Majority Laude Steve Scale Date: May 201, 7023 Signature of Supervising Member: State State Version date 3/2021 by Committee on Feb.
Signature of Supervising Member:
Version date 3/2021 by Committee on Ethics

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original	Amendmen
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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

rep	oay the trip expense	S.								
NO	TE: Willful or know	ing misrepresentations on t	his form may be subje	ect to criminal pros	ecution pursuant to 18 U.S.C. § 1001.					
1.										
2.	. Travel Destination(s): Hot Springs, VA									
3.	Date of Departure: May 3, 2023 Date of Return: May 5, 2023									
4.	O see attached list									
	Note: You may list	more than one traveler o	n a form only if <i>all</i> i	nformation is <i>ide</i>	ntical for each person listed.					
5.	Actual amount of	expenses paid on behalf	of, or reimbursed to	each individual n	named in Question 4:					
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)					
	Traveler	\$0	\$320	\$148	\$624 - Room Rental					
	Accompanying Family Member									
6.		connected to the trip were is true by checking box.	e for actual costs inc	urred and not a po	er diem or lump sum payment.					
I c	ertify that the info	rmation contained in this	orm is true, comp	lete, and correct t	to the best of my knowledge.					
Sig	nature: Nav	k Stund		Dat	e:May 12, 2023					
Name: Mark Strand Title: President										
Or	ganization: Congr	essional Institute								
	I am an officer of	the above-named organiz	zation. Signify state	ment is true by ch	ecking box.					
Ad	dress: 1700 Diag	onal Road #300, Alex	kandria, VA 2231	4						
En	nail: strand@con	ginst.org		Telephon	e: 703-837-8812					

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

TRAVELER FORM
1. Name of Traveler: Eric Schmitz
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3. City and State OR Foreign Country of Travel: Hot Springs Virginia
4. a. Date of Departure: May 3, 7073 Date of Return: May 5, 7073 b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense:
5. a. Yes \(\sigma\) No \(\sum\) Will you be accompanied by a family member at the sponsor's expense? If yes:
(1) Name of Accompanying Family Member:
(2) Relationship to Traveler: Spouse Child Other (specify):
(3) Yes □ No □ Accompanying Family Member is at least 18 years of age:
6. a. Yes □ No □ Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes No D Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As Policy Advises for The Majority Leads I hadle seems issue sets as well as coalities and outreach for The Republica Conference, 13-y attends this retreat I'll beable to be meet with chefs of staff thetter understand the policy prients of our members. More Important I'll beable to better understand the policy prients of our members. More Important I'll beable to better understand the policy prients of our members or foreign agents involved planning.
9. Yes \(\subseteq \) No \(\subseteq \) Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:
ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Eric Schmitz
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge. Signature:
Signature.
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Major ty Leader Steve Scalise
For Staff (name of employing Member or Committee): Major ty Leader Steve Scalise Office Address: H-329, US Capitol, Washington, DC 70515
Telephone Number: 202-226-6416
Email Address of Contact Person: Cric. SCM, tzg Mail. house, gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by the entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov*.

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. llure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
l.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: May 3, 2023 Date of return: May 5, 2023
7.	a. City of departure: Washington, DC
/.	b. Destination(s): Hot Springs, VA
	c. City of return: Washington, DC
8.	 Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following: a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why

10.	 Attached is a detailed agenda of the activities hourly description of planned activities for trip 		
	. Check only one of the following: a. I represent that a registered federal lobbyist on any segment of the trip. Signify that the statem		ny House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. instit	ution of higher education.	
	 For each sponsor required to submit a sponsor for trip and its role in organizing and/or conducting 	_	in the subject matter of the
	See addendum		
13.	. Answer parts a and b. Answer part c if necessar	v:	
	a. Mode of travel: Air Rail Bus)
	b. Class of travel: Coach Business Fi		pecify:
	c. If travel will be first class, or by chartered or pr		
	,		
14.	I represent that the expenditures related to lo recreational activities of the invitee(s). Signify		
15.	 Check only one. I represent that either: a. The trip involves an event that is arranged meals provided to congressional participants a event attendees; OR 		
	b. The trip involves events that are arranged s	specifically with regard to congression	onal participation.
	If "b" is checked:		
	 Detail the cost per day of meals (approxima Day 1- \$49, Day 2 - \$85, Day 3 - \$1 		
	2) Provide the reason for selecting the location	n of the event or trip:	
	Relative proximity to DC and capaci	ity to handle a large event	
16.	5. Name, nightly cost, and reasons for selecting each	ch hotel or other lodging facility:	
	Hotel Name: Omni Homestead	City: Hot Springs, VA	Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, available	ilability, security & facility size	
	Hotel Name:		
	Reason(s) for Selecting:		
	Hotel Name:	City:	Cost Per Night:
	Reason(s) for Selecting:		

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$492	Room Rental
For each Accompanying Family Member	\$492	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19.	C	40	1	-	nui	100	OH	0
17.		ue	CI		on	w	on	e:

a	. 8	I ce	rtify	that I	am	an	officer	of	the o	organi	zation	listed	below;	OR

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and

c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Name: Mark Strand	March 15, 2023 Date:
Name: Mark Strand	Title: President
Organization: Congressional Institute	of R
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Sponsor who will be paying for the trip: Congressional Institute 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box. 3. *Check only one.* I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR** b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors: 4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list Is travel being offered to an accompanying family member of the House invitee(s)? 5. Yes No 6. Date of departure: May 3, 2023 _ Date of return: May 5, 2023 7. a. City of departure: Washington, DC b. Destination(s): Hot Springs, VA c. City of return: Washington, DC 8. *Check only one.* I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations. Check only one of the following: a. I checked 8(a) or (b) above; OR b. I checked 8(c) above but am not offering any lodging; OR c. I checked 8(c) above and am offering lodging and meals for one night; OR

d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why

the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities hourly description of planned activities for tri		
11.	Check only one of the following: a. I represent that a registered federal lobbyis on any segment of the trip. Signify that the statem		ny House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. instit	tution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor for trip <i>and</i> its role in organizing and/or conducting See addendum	orm, describe the sponsor's interest	in the subject matter of the
13.	Answer parts a and b. Answer part c if necessar a. Mode of travel: Air Rail Bus	^ — —)
	b. Class of travel: Coach Business Fic. If travel will be first class, or by chartered or p	rst Charter Other (sp	•
14.	I represent that the expenditures related to lo recreational activities of the invitee(s). <i>Signify</i>		-
15.	 Check only one. I represent that either: a. The trip involves an event that is arranged meals provided to congressional participants a event attendees; OR 		
	b. The trip involves events that are arranged s If "b" is checked:	specifically with regard to congression	onal participation.
	 Detail the cost per day of meals (approximal Day 1-\$49, Day 2 - \$85, Day 3 - \$1 		
	 Provide the reason for selecting the location Relative proximity to DC and capaci 	*	
16.	Name, nightly cost, and reasons for selecting each Hotel Name: Omni Homestead		Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, avai	lability, security & facility size	
	Hotel Name:	City:	Cost Per Night:
	Reason(s) for Selecting:	•	
	Hotel Name:		
	Reason(s) for Selecting:		
17	I represent that all expenses connected to the		

17. Trepresent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$638	Room Rental
For each Accompanying Family Member	\$638	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19	Chec	k	onl	w	one
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		_								
a.	I	certify	that I	am an	officer	of the	organization	listed	below;	OR

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Stress	March 31, 2023 Date:
Name: Mark Strand	Title: President
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

April 26, 2023

Mr. Eric Schmitz Office of the Majority Leader H-329, The Capitol Washington, DC 20515

Dear Mr. Schmitz:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Jusalie

Michael Guest

Chairman

Susan Wild Ranking Member

MG/SW:mc

Thomas A. Rust Staff Director and Chief Counsel

> Kelle A. Strickland Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225–7392

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.



2023 House Republican Chiefs of Staff Conference Hot Springs, VA

Wednesday, May 3

10:30 AM - 2:30 PM

Bus Departs from Hill

S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM

Nametag Pickup

3:00 PM - 3:15 PM

Welcome

3:15 PM - 4:15 PM

Millions of Constituents, Hundreds of Districts, One Conference: A Look at

Public Opinion Across the GOP

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM

Developing A Communications Strategy That Works for Your Member

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM

Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

Leadership Chiefs of Staff

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM

Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM

Lunch

Matt Pottinger, Hoover Institution

1:30 PM - 2:30 PM

Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Breakout Sessions:

2:30 PM - 3:30 PM

How To Get Things Done In Your Office

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM

Breakout Sessions Repeat

6:00 PM - 9:00 PM

Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM

Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijski, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM

Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM

Conference Concludes

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM
To: amym@conginst.org





CHIEFS OF STAFF CONFERENCE

May 3-5, 2023

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS

If you cannot use the button above, please copy and paste the following URL into your browser:

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

REGISTER NOW >

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend please click the following link to decline this invitation

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812

mobile: 571-366-0090 website: conginst.org



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS2023 - Invited House Staff

Institution	Office of Rep. Loudermilk	Office of Rep. Bice	Office of Rep. Joyce (OH)	Office of Rep. Lamborn	Office of Rep. Gallagher	House Committee on Budget	Office of Rep. Latta	House Committee on Education and I	Office of Rep. Tiffany	Office of Rep. Fulcher	Office of Rep. Scalise	Office of Rep. Estes	Office of Rep. Hill	Office of Rep. Jackson	Office of Rep. Molinaro	House Republican Conference	Office of Rep. Steube	Offlice of Rep. González-Colón	Office of Majority Whip Emmer	Office of Rep. Malliotakis	Office of Rep. Reshenthaler	Office of Rep. Smucker	Office of Majority Whip Emmer	Office of Rep. Obernoite	House Committee on Agriculture	Offlice of Rep. Moran
Job Title	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Downtown Coalitions	Chief of Staff	Staff Director	Chlet of Staff
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Jen	Bradley	Chief of Staff	Office of Rep. Rutherford
Sean	Brady	Chief of Staff	Office of Rep. Buchanan
	Brennan	Chief of Staff	Office of Rep. Thompson
	Brennan	Rapid Response Director	House Republican Conference
	Brinson	Chief of Staff	Office of Rep. Rogers (AL)
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	Brooks	Chief of Staff	Office of Rep. Wenstrup
	Boom	Chief of Staff	Office of Rep. Owens
	Brown	Chief of Staff	Office of Rep. Clyde
	Buckham	Chief of Staff	Office of Rep. Greene
	Bullock	Communications Director	Office of Majority Whip Emmer
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	Butcher	Member Services Director	House Republican Conference
	Butle	Chief of Staff	Office of Rep. McHenry
		Chief of Staff	Office of Rep. Pfluger
		Chief of Staff	Office of Rep. Cammack
		Chief of Staff	Office of Rep. Burlison
Ashley	Caller	General Counsel	Office of Majority Leader Scalise
	- -	Chief of Staff	Office of Rep. Carl
		Chief of Staff	Office of Rep. Stell
		Chief of Staff	Office of Rep. Elizey
	Carter	Chief of Staff	Office of Rep. Newhouse
	Cash	Chief of Staff	Office of Rep. Comer
	Chowacs	Staff Director	House Committee on Appropriations
	Christensen	Chief of Staff	Office of Rep. Graves (MO)
	Christianson	Chief of Staff	Office of Rep. Johnson (SD)
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Michael	Compa	Deputy Communications Director	Office of Majority Leader Scalise
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	Crawford	Chief of Staff	Office of Rep. Carter (GA)
	Cress	Member Services and Operations Assistant	House Republican Conference
	Crews		Office of Majority Leader Scalise
	Cummings	Chief of Staff	Office of Rep. Timmons
	Cultions	Chief of Staff	Office of Rep. Amodei
	Cutrona		Office of Rep. Joyce (PA)
Arie	Dana		Office of Rep. Steel
	David		Office of Rep. Higgins
	Day	Chief of Staff	Office of Rep. Wilson
	Decker	Chief of Staff	Office of Rep. Burgess
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	Del Bonis	Member Services Director	Office of Majority Whip Emmer
	DeMarzo	Chief of Staff	Office of Rep. Miller (IL)
	Dessauer	Chief of Staff	Offlice of Rep. Spartz
	Didiuk	Chief of Staff	Office of Rep. Smith (NE)
	Discigil	Chief of Staff	Office of Rep. Crenshaw
	DiStefano	Chief of Staff	Office of Rep. Carey
	Dixon	Staff Director	House Committee on Rules
	Donnellan	Chief of Staff	Office of Rep. Miller (WV)
	Downs		Office of Rep. Guest
	Dreiling	Chief of Staff	Office of Rep. Bacon
	Dreiling		Office of Rep. LaTurner
	Dumas	Chief of Staff	Office of Rep. Flood
	Edmonds		Office of Rep. Kiggans
	eguit⊒	Chief of Staff	Office of Rep. Jordan
	S H	Chief of Staff	Office of Rep. Miller
		Chief of Staff	Office of Rep. Webster

John	Etue	Chief of Staff	Office of Rep. Williams
	Falkowski	Chief of Staff	Office of Rep. Yakym
Alex	Ferro	Chief of Staff	Office of Rep. Gimenez
Jay	Fields	Caucus Executive Director	Republican Study Committee
Lauren	Fine	Communications Director	Office of Majority Leader Scalise
David	FizSimmons	Chief of Staff	Office of Rep. Finstad
	Foley	Policy Director	Office of Majority Whip Emmer
Cameron	Foster	Chief of Staff	Office of Rep. Hern
	Fox	Chief of Staff	Office of Rep. Emmer
Becky	Freeman	Chief of Staff	Office of Rep. Ciscomani
	Galanes	Chief of Staff	Office of Rep. Turner
	ie Oe	Chief of Staff	Office of Rep. Balderson
	Gles	Chief of Staff	Office of Rep. D'Esposito
	Gonzalez	Chief of Staff	Office of Rep. Diaz-Balart
	Gordon	Chief of Staff	Office of Rep. Williams
	Grace	Chief of Staff	Office of Rep. Lawler
	Grider	Chief of Staff	Office of Rep. Burchett
		Chief of Staff	Office of Rep. Strong
	Grogis		Office of Rep. Cole
	Cross		Office of Rep. James
	Guffin		Office of Rep. Hudson
	Gurtler		Office of Rep. Massie
	Hampson		Office of Rep. Bishop
	Han see that the second	Chief of Staff	Office of Rep. Chavez DeRemer
	Hancock	Chief of Staff	Office of Rep. Roy
	Hanke	Staff Director	Select Committee on China
	Hanlon	Chief of Staff	Office of Rep. Mace
	Harder	Chief of Staff	Office of Rep. Mann
Rachel	Harris	Chief of Staff	Office of Rep. Lesko
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Grant	AueH	Chief of staff	Office of Rep. Ogles
Patrick	Hester	Chief of Staff	House Republican Conference
Adam	HiweH	Chief of Staff	Office of Rep. Davidson
Jake	Hilkin	Deputy Director of Member Services	Office of Majority Leader Scalise
Van	Hilleary	Chief of Staff	Office of Rep. Rose
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Chris	Hixon	Staff Director	House Committee on Judiciary
Lauren	Podge	Chief of Staff	Office of Rep. Allen
Nate	Hodson	Staff Director	House Committee on Energy and Commerce
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Brett	Horton	Chief of Staff	Office of Majority Leader Scalise
Michael	Honoy	Chief of Staff	Office of Rep. Mooney
Adam	Howard Howard	Staff Director	House Committee on Intelligence
Paul	Howell	Chiel of Staff	Office of Rep. Kelly (MS)
Emily	Hytha	Chief of Staff	Office of Rep. Fischbach
K ∕ie	Jackson	Chief of Staff	Office of Rep. Bucshon
Stephen	~	Chief of Staff	Office of Rep. Babin
Jake	Johnsen	Chiel of Staff	Office of Rep. Rogers (KY)
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Alice	Johnson	Chief of Staff	Office of Rep. Scott
	Jones	Chief of Staff	Office of Rep. Brecheen
Sarah	Jorgenson	Staff Director, ELC Chairman	Offlice of Rep. Graves
Rebecca	Keightley	Chief of Staff	Office of Rep. Calvert
David	Keller	Chief of Staff	Office of Rep. Banks
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Mark	Kelly	Chief of Staff	Office of Rep. Good
Jazmine		Caucus Executive Director	Main Street Caucus
	Ketchel	Chief of Staff	Office of Rep. Waltz
Carolyn		Chief of Staff	Office of Rep. Wittman
	Kizzer	Chief of Staff	Office of Rep. Houchin
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	Klump	Chief of Staff	Office of Rep. Duncan
	Knowles	Caucus Executive Director	Problem Solvers
	Koetzle	Chief of Staff	Office of Rep. Stauber
	Koncar	Chief of Staff	Office of Rep. Luna
	Koohmaraie	Counsel	Office of Majority Leader Scalise
James	Kyrkanides	Chief of Staff	Office of Rep. Hunt
	LaBorde	Chief of Staff	Office of Rep. Biggs
	Lance	Chief of Staff	Office of Rep. Edwards
	Lane Wyant	Chief of Staff	Office of Rep. Gaetz
James		Chief of Staff	Office of Rep. Mast
	Laukitis	Chief of Staff	Office of Rep. Walberg
Chrissi	60	Chief of Staff	Office of Rep. Luttrell
	Leighton	Chief of Staff	Office of Rep. Armstrong
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	Lis	Chief of Staff	Office of Rep. Bergman
		Chief of Staff	Office of Rep. Santos
	Lowry	Chief of Staff	Office of Rep. Aderholt
		Chief of Staff	Office of Rep. Durin
	Maloney	Chief of Staff	Office of Rep. Moolenaar
Chris	Maneval	Deputy Chief of Staff	Office of Majority Whip Emmer
	: 2 3 3 3	Staff Director	House Committee on Oversight and

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Kelly	Mccollum	Chief of Staff	Office of Rep. Griffith
	McCormack	Chief of Staff	Office of Rep. Fitzgerald
Anna	McCormack	Chief of Staff	Office of Rep. Rouzer
	McCullough	Chief of Staff	Office of Rep. Bost
Legok	McIntosh	Chief of Staff	Office of Rep. Sessions
	Melvin	Chief of Staff	Office of Rep. Kustoff
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	Middleton	Chief of Staff	Office of Rep. Foxx
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	Miller	Chief of Staff	Office of Rep. Cline
James	Win	Chief of Staff	Office of Rep. McCarthy
		Deputy Floor Director	Office of Majority Leader Scalise
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	Mocete	Chief of Staff	Office of Rep. Kim
	Moeglein	Staff Director	House Committee on Natural Resource
		Staff Director	House Committee on Administration
	Moran	Chief of Staff	Office of Rep. Salazar
	Muglia	Chief of Staff	Office of Rep. Perry
Allson	Murphy	Chief of Staff	Office of Rep. Van Drew
		Deputy Floor Director	Office of Majority Whip Emmer
	Napier	Director of Floor Operations	Office of Majority Leader Scalise
		Chief of Staff	Office of Rep. De La Cruz

	Nicholson	Chief of Staff	Office of Rep. Ezell
Mary	Noonan	Chief of Staff	Office of Rep. Smith (NJ)
Corey	Norman	Chief of Staff	Office of Rep. Curtis
Anderson	Okoniewski	Operations Director	House Republican Conference
Jake	uosio de la companya	Chief of Staff	Office of Rep. Van Duyne
Matt	LO	Chief of Staff	Office of Rep. Fry
Alan	Chiel of Staff	Office of Rep. Grothman
Hilay	Parkinson	Chief of Staff	Office of Rep. Self
Nancy	Pecie	Chief of Staff	Office of Rep. Westerman
Mehgan	Perez-Acosta	Chief of Staff	Office of Rep. Donalds
Brandon	Phillips	Chief of Staff	Office of Rep. Collins
Mark	Piland	Chief of Staff	Office of Rep. Norman
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Jared	Powell	Chief of Staff	Office of Rep. McMorris Rodgers
Cesar.	Prieto	Chief of Staff	Office of Rep. Gonzales (TX)
Sam	Pritchard	Chief of Staff	Office of Rep. Hinson
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Chad	Ramey	Chief of Staff	Office of Rep. Luetkemeyer
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Kevin	Reliiv	Chief of Staff	Office of Rep. Lee
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Mary Flien	Richardson	Chief of Staff	Office of Rep. LaHood
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Jason	Rogers	General Counsel	Office of Majority Whip Emmer

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Mark	Roman Company	Staff Director	House Committee on Ways and Mear
Anna	Romeo	Caucus Executive Director	Republican Governance/ Office of Re Joyce
Mary	Rosado	Chief of Staff	Office of Rep. Barr
Alex	Ross	Chief of Staff	Office of Rep. Duarte
Jack	Rudoy	Staff Director	House Committee on Transportation (
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	Schmitz	Coalitions Coordinator	Office of Majority Leader Scalise
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	Seher	Director of Operations	Office of Majority Leader Scalise
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Stephen	Siao	Chief of Staff	Office of Rep. Green
	Singleton	Chief of Staff	Office of Rep. McCormick
	Skrzycki	Chief of Staff	Office of Rep. Murphy
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	Small	Chief of Staff	Office of Rep. Boebert
Gregory	Lies	Chief of Staff	Office of Rep. Crane
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David	Sours	Chief of Staff	Office of Rep. Ferguson
Mark	Spannagel	Chief of Staff	Office of Rep. LaMalfa
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ממכ	Stewart	Chief of Staff	Office of Rep. Nunn
Nick	Stewart	Chief of Staff	Office of Rep. Tenney
Nick	Strader	Chief of Staff	Office of Rep. Bentz
Kelle	Strickland	Staff Director	House Committee on Ethics
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Heather	W. W	Chief of Staff	Office of Rep. Zinke
Deena	Tauster	Chief of Staff	Office of Rep. Garbarino
Shana	Teehan	Chief of Staff	Office of Rep. Moore (AL)
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Sophie	<u>Traino</u> r	Chief of Staff	Office of Rep. Guthrie
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Richard	Vaughn	Chief of Staff	Office of Rep. DesJarlais
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CHIS	Vieson .	Staff Director	House Committee on Armed Services
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Rachel	Wagley	Chief of Staff	Office of Rep. Moore (UT)
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	Walker	Chief of Staff	Office of Rep. Womack
Trevor	Whetstone	Chief of Staff	Office of Rep. Rosendale
Olav.	White	Chief of Staff	Office of Rep. Stewart
Todd	Whiteman	Chief of Staff	Office of Rep. Huizenga
Jeanette Communication of the	Whitener	Chief of Staff	Office of Rep. Weber
	Whitson	Chief of Staff	Office of Rep. Arrington
		Chief of Staff	Office of Rep. Cloud

Office of Rep. Issa	Office of Rep. Gooden	Office of Rep. Radewagen
Chief of Staff	Chief of Staff	Chief of Staff
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Veronica	Jordan	Leafaina

Post-Travel Disclosure Instructions:

- Complete the Employee Post-Travel Disclosure Form (Page 2 of this packet)
- Attach page 2 of the completed Traveler Form submitted pre-travel by the employee; <u>and</u> the letter from the Committee on Ethics approving participation on this trip.
- file the entire packet with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.

Wednesday, May 3

10:30 AM - 2:30 PM Bus Departs from Hill S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM Nametag Pickup

3:00 PM - 3:15 PM Welcome

3:15 PM - 4:15 PM Millions of Constituents, Hundreds of Districts, One Conference: A Look at

Public Opinion Across the GOP
David Winston, The Winston Group
Myra Miller, The Winston Group
Dave Sackett, The Tarrance Group
BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM Developing A Communications Strategy That Works for Your Member

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM Breakfast

9:00 AM - 10:00 AM Leadership Chiefs of Staff

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM Lunch

Matt Pottinger, Hoover Institution

DRAFT

1:30 PM - 2:30 PM Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Breakout Sessions:

2:30 PM - 3:30 PM How To Get Things Done In Your Office

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM Breakout Sessions Repeat

6:00 PM - 9:00 PM Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM Breakfast

9:00 AM - 10:00 AM Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijski, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM Conference Concludes

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM
To: amym@conginst.org





CHIEFS OF STAFF CONFERENCE

May 3-5, 2023

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

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REGISTER NOW >

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please click the following link to decline this invitation

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We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

mobile: 571-366-0090 website: conginst.org



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS2023 - Invited House Staff

Kate	Aaron	Alex	Robert	Gabriella	Alex	Ali	Jeff	Jeff	Chris	Brooke	Josh	Megan	Mark	Cliff	Jason	Maggie	Cyrus	Rebecca	Gary	Taylor	Dale	Alysa	Anna	Amy	Rob	First Name
Bonner	Bonnaure	Bolton	Boland	Boffelli	Blair	Black	Bishop	Billman	Bien	Bennett	Bell	Bel Miller	Bednar	Bayer	Bauknecht	Ayrea	Artz	Angelson	Andres	Andreae	Anderson	Anderson	Alburger	Albro	Adkerson	Last Name
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Director of Strategic Communications	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Job Title
Office of Rep. Smucker	Office of Rep. Reshenthaler	Office of Rep. Malliotakis	Office of Majority Whip Emmer	Office of Rep. González-Colón	Office of Rep. Steube	House Republican Conference	Office of Rep. Molinaro	Office of Rep. Jackson	tions Office of Speaker McCarthy	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	cations Office of Speaker McCarthy	Office of Rep. Fulcher	Office of Rep. Tiffany	Office of Rep. Graves (LA)	House Committee on Education and Labor	Office of Rep. Latta	House Committee on Budget	Office of Rep. Gallagher	Office of Rep. Lamborn	Office of Rep. Ciscomani	Office of Rep. Joyce (OH)	Office of Rep. Bice	Office of Rep. Loudermilk	Institution

Office of Speaker McCarthy	Senior Policy Advisor	Domenech	Emily
House Committee on Rules	Staff Director	Dixon	Kelly
Office of Rep. Carey	Chief of Staff	DiStefano	David
Office of Rep. Crenshaw	Chief of Staff	Discigil	Justin
Office of Rep. Smith (NE)	Chief of Staff	Didiuk	Monica
Office of Rep. Spartz	Chief of Staff	Dessauer	Liz
Office of Rep. Miller (IL)	Chief of Staff	DeMarzo	Ben
Office of Majority Whip Emmer	Member Services Director	Del Bonis	Jackie
Office of Rep. McCaul	Chief of Staff	Del Beccaro	Chris
Office of Rep. Burgess	Chief of Staff	Decker	James
Office of Rep. Wilson	Chief of Staff	Day	Jonathan
Office of Rep. Higgins	Chief of Staff	David	Andrew
Office of Rep. Steel	Chief of Staff	Dana	Arie
Office of Rep. Joyce (PA)	Chief of Staff	Cutrona	Dante
Office of Rep. Amodei	Chief of Staff	Cutrona	Molly
Office of Rep. Timmons	Chief of Staff	Cummings	Tim
Office of Majority Leader Scalise		Crews	John
t House Republican Conference	Member Services and Operations Assistant House Republican Conference	Cress	Brian
Office of Rep. Carter (GA)	Chief of Staff	Crawford	Chris
Office of Rep. Hageman	Chief of Staff	Couture	Carly
Office of Rep. Meuser	Chief of Staff	Costa	Tim
Office of Rep. Hudson	Leadership Chef of Staff	Constangy	Billy
Office of Majority Leader Scalise	Deputy Communications Director	Comer	Michael
U.S. House of Representatives	Representative for VA-6 (Guest Speaker)	Cline	Ben
House Committee on Veterans Affairs	Staff Director	Clark	Jon
Office of Rep. Johnson (SD)	Chief of Staff	Christianson	Andrew
Office of Rep. Graves (MO)	Chief of Staff	Christensen	Nick
House Committee on Appropriations	Staff Director	Chotvacs	Anne Marie
Office of Rep. Comer	Chief of Staff	Cash	Caroline

Office of Rep. Lawler	Chief of Staff	Grace	Andrea
Office of Speaker McCarthy	Director of Operations	Gourdikian	Alex
Office of Rep. Williams	Chief of Staff	Gordon	Michael
Office of Rep. Diaz-Balart	Chief of Staff	Gonzalez	Cesar
Office of Rep. D'Esposito	Chief of Staff	Gies	Robert
Office of Speaker McCarthy	Senior Policy Advisor and Counsel	Giaier	Steven
Office of Rep. Turner	Chief of Staff	Galanes	Jason
Office of Rep. Emmer	Chief of Staff	Fox	Sally
Office of Rep. Hern	Chief of Staff	Foster	Cameron
Office of Majority Whip Emmer	Policy Director	Foley	lan
Office of Rep. Finstad	Chief of Staff	FitzSimmons	David
Office of Majority Leader Scalise	Communications Director	Fine	Lauren
Republican Study Committee	Caucus Executive Director	Fields	Јау
Office of Rep. Gimenez	Chief of Staff	Ferro	Alex
Office of Rep. Yakym	Chief of Staff	Falkowski	Ben
Office of Speaker McCarthy	Communications Director	Exner	Michele
Office of Rep. Williams	Chief of Staff	Etue	John
Office of Rep. Nunn	Deputy Chief of Staff	Enos	Wes
Office of Rep. Balderson	DC Chief of Staff	Engquist	Laura
Office of Speaker McCarthy	Deputy Member Services Director	Engling	Max
Office of Rep. Webster	Chief of Staff	Emhof	Jaryn
Office of Rep. Miller	Chief of Staff	Ellis	Joe
Office of Rep. Jordan	Chief of Staff	Eichinger	Kevin
Office of Rep. Kiggans	Chief of Staff	Edmonds	Tyler
Office of Rep. Flood	Chief of Staff	Dumas	Jake
Office of Rep. LaTurner	Chief of Staff	Dreiling	Braden
Office of Rep. Bacon	Chief of Staff	Dreiling	Mark
Office of Rep. Guest	Chief of Staff	Downs	Jordan
Office of Rep. Miller (WV)	Chief of Staff	Donnellan	Matt

Bob	Matt	Nate	Lauren	Chris	Liz	Van	Preston	Jake	Adam	Patrick	Grant	Hayden	Nick	Rachel	Brandon	Dan	Dave	Sabrina	Jihun	James	Kimberly	Matt	Elliott	Jackson	Josh	Payne	
Holste	Hoffmann	Hodson	Hodge	Hixon	Hittos	Hilleary	표	Hilkin	Hewitt	Hester	Henry	Haynes	Hawatmeh	Harris	Harder	Hanlon	Hanke	Hancock	Han	Hampson	Hamm	Gurtler	Guffin	Gross	Grogis	Griffin	
Chief of Staff	Staff Director	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Policy Advisor	Deputy Director of Member Services	Chief of Staff	Chief of Staff	Chief of staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	
Office of Rep. Kiley	House Committee on Financial Services	House Committee on Energy and Commerce	Office of Rep. Allen	House Committee on Judiciary	Office of Rep. Bilirakis	Office of Rep. Rose	Office of Speaker McCarthy	ervices Office of Majority Leader Scalise	Office of Rep. Davidson	House Republican Conference	Office of Rep. Ogles	Office of Rep. Johnson (LA)	Office of Rep. McClain	Office of Rep. Lesko	Office of Rep. Mann	Office of Rep. Mace	Select Committee on China	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Rep. Bishop	Office of Speaker McCarthy	Office of Rep. Massie	Office of Rep. Hudson	Office of Rep. James	Office of Rep. Cole	Office of Rep. Strong	

ВЛ	Steve	Desiree	Joe	Allen	Kyle	Kyle	Carolyn	Micah	Jazmine	Mark	Melissa	Charlie	David	Rebecca	Natalie	Sarah	Jon	Alice	Ben	Jake	Stephen	Kyle	Emily	Matt	Paul	Adam	Michael	
Koohmaraie	Koncar	Koetzle	Knowles	Klump	Klein	Kizzer	King	Ketchel	Kemp	Kelly	Kelly	Keller	Keller	Keightley	Joyce	Jorgenson	Jones	Johnson	Johnson	Johnsen	Janushkowsky	Jackson	Hytha	Hutson	Howell	Howard	Hough	
Counsel	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director, ELC Chairman	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	
Office of Majority Leader Scalise	Office of Rep. Luna	Office of Rep. Stauber	Problem Solvers	Office of Rep. Duncan	House Committee on Homeland Security	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Good	Office of Rep. Franklin	Office of Rep. Wagner	Office of Rep. Banks	Office of Rep. Calvert	Office of Speaker McCarthy	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Scott	House Committee on Small Business	Office of Rep. Rogers (KY)	Office of Rep. Babin	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Harris	Office of Rep. Kelly (MS)	House Committee on Intelligence	Office of Rep. Mooney	

Robert	Matt	Anna	Ryan	Kelly	Josh	Michael	Chris	Mark	Chris	Ashton	Michael	Charley	Ryan	Kyle	Tony	Matt	Roz	John	Chrissi	R.J.	James	Jillian	Bronwyn	Kate	James	Allie
McIntosh	McCullough	McCormack	McCormack	McCollum	Mathis	Martin	Marklund	Marin	Maneval	Maloney	Lowry	Lovett	Long	Lombardi	Lis	Leopold	Leighton	Leganski	Lee	Laukitis	Langenderfer	Lane Wyant	Lance	LaBorde	Kyrkanides	Kotsovos Humes
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Deputy Staff Director	Staff Director	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Coordinator
Office of Rep. Sessions	Office of Rep. Bost	Office of Rep. Rouzer	Office of Rep. Fitzgerald	Office of Rep. Griffith	House Committee on Science, Space and Technology	Office of Rep. Alford	House Committee on Natural Resources	House Committee on Oversight and Government Reform	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Aderholt	Office of Rep. Santos	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. Bergman	Office of Rep. Feenstra	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Gaetz	Office of Rep. Edwards	Office of Rep. Biggs	Office of Rep. Hunt	Office of Speaker McCarthy

i iliai y	Hillory	Matt	Jake	Anderson	Corey	Mary	Joe	Karen	Ben	Dennis	Cullen	Allison	Lauren	Tom	Tim	Patrick	Alye	Annie	James	Matt	Jonas	Carson	Chad	Dan	Matt	Ashley	Tyler	Zach	COOL
- anninger	Darkinson	Orr	Olson	Okoniewski	Norman	Noonan	Nicholson	Navarro	Napier	Nalls	Murphy	Murphy	Muglia	Moran	Monahan	Mocete	Mlinar	Minkler	Min	Miller	Miller	Middleton	Michaels	Meyer	Meyer	Menzler	Menzler	Mendelovici	Welvin
Cinci Ci Ciaii	Chief of Staff	Chief of Staff	Chief of Staff	Operations Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operat	Deputy Floor Director	Staff Assistant	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Policy Advisor	Deputy Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
	Office of Rep. Solf	Office of Rep. Fry	Office of Rep. Van Duyne	House Republican Conference	Office of Rep. Curtis	Office of Rep. Smith (NJ)	Office of Rep. Ezell	Office of Rep. De La Cruz	rations Office of Majority Leader Scalise	Office of Majority Whip Emmer	Office of Speaker McCarthy	Office of Rep. Van Drew	Office of Rep. Perry	Office of Rep. Salazar	House Committee on Administration	Office of Rep. Kim	Office of Majority Leader Scalise	Office of Majority Leader Scalise	Office of Rep. McCarthy	Office of Rep. Cline	Office of Rep. Carter (TX)	Office of Rep. Foxx	Office of Rep. Schweikert	Office of Speaker McCarthy	Office of Rep. Smith (MO)	Office of Rep. Reschenthaler	Office of Rep. Miller-Meeks	Office of Rep. Buck	Office of Rep. Auston

Alex	Mary	Anna	Mark	Shelbie	Jason	Jamie	Jim	Kyle	Mary Ellen	Andrew	Tim	Bart	Kevin	Nikki	Chad	Jessica	Sam	Cesar	Jessica	Jared	Dana	David	Phillip	Mark	Brandon	Mehgan	Nancy
Ross	Rosado	Romeo	Roman	Rogers	Rogers	Robinette	Robertson	Robertson	Richardson	Renteria	Reitz	Reising	Reilly	Rapanos	Ramey	Proud	Pritchard	Prieto	Powell	Powell	Planning	Planning	Pinegar	Piland	Phillips	Perez-Acosta	Peele
Chief of Staff	Chief of Staff	Caucus Executive Di	Staff Director	Director of Operations	General Counsel	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Director of Member Services	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Director of Sp	Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
		Director		tions			taff				Director	er Services									f Special Events						
Office of Rep. Duarte	Office of Rep. Barr	Republican Gover Joyce	House Committee	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Office of Rep. Bean	Office of Rep. Stefanik	Office of Rep. Pence	Office of Rep. LaHood	Office of Rep. Valadao	House Freedom Caucus	Office of Majority Leader Scalise	Office of Rep. Lee	Office of Rep. LaLota	Office of Rep. Luetkemeyer	Office of Rep. Langworthy	Office of Rep. Hinson	Office of Rep. Gonzales (TX)	Office of Rep. Womack	Office of Rep. McMorris Rodgers	Office of Speaker McCarthy	Office of Majority Whip Emmer	Office of Rep. Baird	Office of Rep. Norman	Office of Rep. Collins	Office of Rep. Donalds	Office of Rep. Westerman
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Kelle	Nick	Danielle	Brittan	Matt	Mark	Allen	David	Shannan	Mike	Jason	Caleb	William	Gregory	Jeff	Alison	Kris	Philip	Stephen	Jonah	Bobby	Brendan	Ellen	Robert	Eric	Zac	Steve	Cacz
Strickland	Strader	Stewart	Specht	Sparks	Spannagel	Souza	Sours	Sorrell	Smullen	Smith	Smith	Smith	Smith	Small	Slagell	Skrzycki	Singleton	Siao	Shumate	Shringi	Shields	Seher	Schroeder	Schmitz	Rutherford	Ruhlen	Huday
Staff Director	Chief of Staff	Chief of Staff	Senior Policy Advisor	Head of Cor	Chief of Staff	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	House Parli	Digital Com	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Director of Operations	Chief of Staff	Coalitions Coordinato	Chief of Staff	Chief of Staff	Statt Director
7		-	y Advisor	Head of Communications	- ¥	y Advisor		- ¥		House Parliamentarian (Guest Speaker)	Digital Communications Director	-	- ¥	-	f of Staff	#		-	-	- ¥)r	perations	- ¥	oordinator	-		
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House Committee on Ethics	Office of Rep. Bentz	Office of Rep. Kean	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. LaMalfa	Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep. Fallon	Office of Rep. Johnson (OH)	Office of the Parliamentarian	Office of Speaker McCarthy	Office of Rep. Palmer	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. Lucas	Office of Rep. Murphy	Office of Rep. McCormick	Office of Rep. Green	Office of Rep. Crawford	Office of Rep. Moylan	use Committee	fice of Majority	Office of Rep. Nehls	fice of Majority	Office of Rep. Harshbarger	Office of Rep. Granger	House Committee Infrastructure
on Ethics	ntz	an	· McCarthy	· McCarthy	Malfa	· McCarthy	rguson	llon	hnson (OH)	amentarian	· McCarthy	lmer	ane	ebert	cas	ırphy	Cormick	een	awford	ylan	House Committee on Foreign Affairs	Office of Majority Leader Scalise	hls	Office of Majority Leader Scalise	rshbarger	anger	House Committee on Transportation and Infrastructure
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Chief of Staff Chief

2023 House Republican Chiefs of Staff Conference Hot Springs, VA

Wednesday, May 3

10:30 AM - 2:30 PM	Bus Departs from Hill S. Ca Box lunches will be available on the bus.	pitol St (Between Rayburn & Longworth)
2:00 PM - 7:00 PM	Nametag Pickup	Garden Room
3:00 PM - 3:15 PM	Welcome	Grand Ballroom East
3:15 PM - 4:15 PM	Millions of Constituents, Hundreds of Di Public Opinion Across the House GOP David Winston, The Winston Group Myra Miller, The Winston Group BJ Martino, The Tarrance Group Lauren Hutchinson, The Tarrance Group	stricts, One Conference: A Look at Grand Ballroom East
4:15 PM - 5:15 PM	The Art of Presenting Persuasively Terri Sjodin, Sjodin Communications	Grand Ballroom East
6:00 PM - 9:00 PM	Reception Dinner Guy Benson, Fox News	Grand Ballroom Foyer Grand Ballroom West
9:00 PM	Fireside Chat: The Art of Presenting Per	suasively Tower
	Thursday, May 4	
8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	The Five Dysfunctions of a Team Beau Johnson, The Table Group	Grand Ballroom East
10:00 AM - 11:00 AM	Countering the Threat of the Chinese Co	ommunist Party Grand Ballroom East

Dustin Walker, American Enterprise Institute David Feith, Center for New American Security

Rebeccah Heinrichs, Hudson Institute

11:00 AM - 12:00 PM Using the Power of the Purse: House Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Will Dunham, Brownstein Hyatt Farber Schreck

Kelly Lungren McCollum, Office of Rep. Morgan Griffith

12:00 PM - 1:15 PM Lunch **Grand Ballroom West**

Steven Moore, Ukraine Freedom Project

A fireside chat moderated by Mark Strand, Congressional Institute

1:30 PM - 2:30 PM **How to Get Things Done In Committee Grand Ballroom East**

The Honorable Roy Blunt, Former Senate Committee Chair

The Honorable Ileana Ros-Lehtinen, Former House Committee Chair

Breakout Sessions:

2:30 PM - 3:30 PM **How To Get Things Done In Your Office** Lexington

Moderator: Anca Butcaru, Congressional Institute

Brooke Bennett, Office of Rep. French Hill Kyle Kizzier, Office of Rep. Erin Houchin

How to Plan Your Office's Strategy Empire/Crystal

Grand Ballroom East

Moderator: Mark Strand, Congressional Institute Rachel Wagley, Office of Rep. Blake Moore Carolyn King, Office of Rep. Rob Wittman

Congressional Ethics: A Primer Mt. Vernon

Moderator: Jennifer Dill, Congressional Institute Kelle Strickland, House Ethics Committee

Elliot Berke, Berke Farah, LLP

How to Get Things Done on The Floor Commonwealth

Moderator: Tim Lang, Congressional Institute Jason Smith, Parliamentarian of the House John Leganski, Office of the Speaker Ben Napier, Office of the Majority Leader

3:30 PM - 4:30 PM **Breakout Sessions Repeat**

6:00 PM - 9:00 PM Reception **Grand Ballroom Fover** Dinner **Grand Ballroom West**

Welcome: The Honorable Ben Cline, U.S. Representative for Virginia's 6th

Congressional District

Lee Carter, Maslansky + Partners

Friday, May 5

8:00 AM – 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	Leadership Chiefs of Staff Townhall Moderator: Mark Strand, Congressional Institute Machalagh Carr, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference	Grand Ballroom East
10:00 AM - 11:00 AM	Maximizing the MRA Under the New Communications Ru Tim Monahan, Office of the Speaker/Committee on House A Casey Contres, Communications Strategist & Former House	Administration
11:00 AM - 11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute	Grand Ballroom East
11:30 AM	Conference Concludes	

Report name: House Staff Attendance List for Ethics Report date: 05/12/2023

Event name: 2023 Chiefs of Staff Conference

First Name : Alyssa Dale Taylor Rebecca Maggie Mark Megan Joshua A. Brooke Chris	Anderson Andreae Angelson Ayrea Bednar Bell Bennett Bien	Office of Rep. Ciscomani Office of Rep. Lamborn Office of Rep. Gallagher Office of Rep. Latta Office of Rep. Graves (LA) Office of Speaker McCarthy Office of Rep. Estes Office of Rep. Hill Office of Speaker McCarthy
Maggie	Ayrea Rednar	Office of Rep. Graves (LA
Mark Megan	Bednar Bel Miller	Office of Speaker McCart Office of Rep. Scalise
Joshua	Bell	Office of Rep. Estes
A. Brooke	Bennett	Office of Rep. Hill
Chris	Bien	Office of Speaker McCart
Jeff	Bishop	Office of Rep. Molinaro
Ali	Black	House Republican Conference
Gabriella	Boffelli	Office of Rep. González-Colón
Robert	Boland	Office of Majority Whip Emmer
Hailey	Borden	Office of Majority Whip Emmer
Lorissa	Bounds	Office of Rep. Obernolte
Parish	Braden	House Committee on Agriculture
Jen	Bradley	Office of Rep. Rutherford
Chris	Brinson	Office of Rep. Rogers (AL)
Francis	Brooke	Office of Majority Leader Scalise
Greg	Brooks	Office of Rep. Wenstrup
Nicholas	Brown	Office of Rep. Clyde
Stuart	Burns	Office of Rep. Posey
Courtney	Butcher	House Republican Conference

Mark	Jordan	Monica	Liz	Ben	Jackie	Chris	James	Jonathan	Andrew	Molly	Dante	John	Brian	Tim	Billy	Michael	Jon	Andrew	Anne Marie	Jessica	Machalagh	Ryan	Chad	Christina	Ashley	Aaron	Larry	John
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Offi	Offi	Offi	Offi	Offi	Offi	Offi	Offi	Offi	Offi	Offi	Offi	Offi	Ног	Offi	Offi	Offi	Ног	Offi	Ног	Offi	Offi	Offi	Offi	Offi	Offi	Offi	Offi	Offi
Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	Office of Majority Whip Emmer	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Amodei	Office of Rep. Joyce (PA)	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Meuser	Office of Rep. Hudson	Office of Majority Leader Scalise	use Committee	Office of Rep. Johnson (SD)	use Committee	Office of Rep. Newhouse	Office of Speaker McCarthy	Office of Rep. Steil	Office of Rep. Carl	Office of Speaker McCarthy	Office of Majority Leader Scalise	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger
on	st	h (NE)	īz	yr (IL)	Vhip Emmer	aul	jess	on	jins	dei	e (PA)	eader Scalise	Conference	ser	son	eader Scalise	House Committee on Veterans Affairs	າson (SD)	House Committee on Appropriations	house	McCarthy			МсCarthy	eader Scalise	son	ımack	ger
																	airs		ns									

Brett	Robert	Lauren	Van	Jake	Patrick	Grant	Nick	Dan	Sabrina	Jihun	Kimberly	Elliott	Josh	Payne	Michael	Andrea	Cesar	Robert	Steven	Sally	Cameron	lan	Lauren	Michele	Wesley	Laura	Jaryn	Tyler
Horton	Holste	Hodge	Hilleary	Hilkin	Hester	Henry	Hawatmeh	Hanlon	Hancock	Han	Hamm	Guffin	Grogis	Griffin	Grider	Grace	Gonzalez	Gies	Giaier	Fox	Foster	Foley	Fine	Exner	Enos	Engquist	Emhof	Edmonds
Office of Majority Leader Scalise	Office of Rep. Kiley	Office of Rep. Allen	Office of Rep. Rose	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Ogles	Office of Rep. McClain	Office of Rep. Mace	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Speaker McCarthy	Office of Rep. Hudson	Office of Rep. Cole	Office of Rep. Strong	Office of Rep. Burchett	Office of Rep. Lawler	Office of Rep. Diaz-Balart	Office of Rep. D'Esposito	Office of Speaker McCarthy	Office of Rep. Emmer	Office of Rep. Hern	Office of Majority Whip Emmer	Office of Majority Leader Scalise	Office of Speaker McCarthy	Office of Rep. Nunn	Office of Rep. Balderson	Office of Rep. Webster	Office of Rep. Kiggans
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Michael	Chris	Chris	Ashton	Kelly	Michael	Kyle	Roz	John	Chrissi	James	Kate	В	Steve	Desiree	Joe	Allen	Kyle	Carolyn	Micah	Jazmine	Melissa	Mark	Charlie	Sarah	Jon	Kyle	Emily	Matt
Martin	Marklund	Maneval	Maloney	Lungren McCollum	Lowry	Lombardi	Leighton	Leganski	Lee	Langenderfer	LaBorde	Koohmaraie	Koncar	Koetzle	Knowles	Klump	Kizzer	King	Ketchel	Kemp	Kelly	Kelly	Keller	Jorgenson	Jones	Jackson	Hytha	Hutson
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Office of Rep. Alford	House Committ	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Griffith	Office of Rep. Aderholt	Office of Rep. McCarthy	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Mast	Office of Rep. Biggs	Office of Majori	Office of Rep. Luna	Office of Rep. Stauber	Office of Rep. Fitzpatrick	Office of Rep. Duncan	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Franklin	Office of Rep. Good	Office of Rep. Wagner	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Harris
lford	House Committee on Natural Resources	ty Whip Emmer	1oolenaar	iriffith	derholt	1cCarthy	rmstrong	er McCarthy	uttrell	1ast	iggs	Office of Majority Leader Scalise	una	tauber	itzpatrick	uncan	louchin	Vittman	Valtz	snor	ranklin	àood	Vagner	iraves	recheen	ucshon	ischbach	larris
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Office of Majority Whip Emmer Office of Rep. Womack Office of Rep. Gonzales (TX) Office of Rep. Hinson Office of Rep. Langworthy

Daniel	Shana	Deena	Heather	Timothy	Ş	Kelle	Brittan	David	Mike	Gregory	Jeff	Philip	Jonah	Ellen	Robert	Eric	Zac	Steve	Mary	Shelbie	Jason	Jamie	Kyle	Jim	Andrew	Bart	Kevin	Nikki
Tidwell	Teehan	Tauster	Swift	Svoboda	Sugarman	Strickland	Specht	Sours	Smullen	Smith	Small	Singleton	Shumate	Seher	Schroeder	Schmitz	Rutherford	Ruhlen	Rosado	Rogers	Rogers	Robinette	Robertson	Robertson	Renteria	Reising	Reilly	Hapanos
Office of Re	Office of Re	Office of Re	Office of Rep. Zinke	Office of Re	Office of Ma	House Com	Office of Sp	Office of Rep. Ferguson	Office of Re	Office of Rep. Crane	Office of Rep. Boebert	Office of Re	Office of Rep. Crawford	Office of Ma	Office of Rep. Nehls	Office of Ma	Office of Re	Office of Rep. Granger	Office of Rep. Barr	Office of Ma	Office of Ma	Office of Rep. Bean	Office of Rep. Pence	Office of Rep. Stefanik	Office of Rep. Valadao	Office of Ma	Office of Rep. Lee	Office of Rep. LaLota
Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	p. Zinke	Office of Rep. Grothman	Office of Majority Leader Scalise	House Committee on Ethics	Office of Speaker McCarthy	p. Ferguson	Office of Rep. Johnson (OH)	p. Crane	p. Boebert	Office of Rep. McCormick	p. Crawford	Office of Majority Leader Scalise	p. Nehls	Office of Majority Leader Scalise	Office of Rep. Harshbarger	p. Granger	p. Barr	Office of Majority Whip Emmer	Office of Majority Whip Emmer	p. Bean	p. Pence	p. Stefanik	p. Valadao	Office of Majority Leader Scalise	p. Lee	p. LaLota
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Catherine	Ireadwell	Office of Rep. Mills
Claire	Trokey	Office of Majority Leader Scalise
Chris	Tudor	Office of Rep. McClintock
Will	Turner	Office of Rep. Mike Garcia
Richard	Vaughn	Office of Rep. DesJarlais
Ted	Verrill	Office of Rep. Letlow
Jake	Vreeburg	House Republican Conference
Rachel	Wagley	Office of Rep. Moore (UT)
Jeanette	Whitener	Office of Rep. Weber
Jordan	Wood	Office of Rep. Gooden