EMPLOYEE POST-TRAVEL DISCLOSURE FORM

☑ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure* Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

	in process i rease we not me this form with the committee on Ethics.	
NO	OTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18	U.S.C. § 1001.
1.	Name of Traveler: Timothy Monahan	
2.	a. Name of Accompanying Relative:	OR None
	b. Relationship to Traveler: □ Spouse □ Child □ Other (specify):	
3.	a. Dates: Departure: May 3, 2023 Return: May 5, 2023	
	b. Dates at Personal Expense, if any:	OR None □
4.	Departure City: Wushington, DC Destination: Hot Spry, WA Return City: Was	shy lon
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute	d
6.	# 1 (1 (1) - 1 (1) (1) (1) (1) (1)	
	panels on how to better operate offices. Presented on a	
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresp	onding box:
	a. □ a completed Sponsor Post-Travel Disclosure Form;	3.77
	b. □ the <i>Primary Trip Sponsor Form</i> completed by the trip sponsor <i>prior</i> to the trip, <i>including all</i> attached the <i>Additional Sponsor Form(s)</i> ;	chments and
	c. D page 2 of the completed <i>Traveler Form</i> submitted by the employee; <i>and</i>	
	d. □ the letter from the Committee on Ethics approving my participation on this trip.	5
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.	1 1 2
	Signify statement is true by checking the box.	
	b. If not, explain:	
I c	ertify that the information contained on this form is true, complete, and correct to the best of my know	wledge.
Sig	gnature of Traveler: Date: Date:	
Di:	uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor sclosure Form</i> were necessary and that the travel was in connection with the employee's official duties and eate the appearance that the employee is using public office for private gain.	Post-Travel would not
Na	nme of Supervising Member: Bryan Steil Date: 5/19/23	
Sig	gnature of Supervising Member:	

Version date 3/2021 by Committee on Ethics

		SPONSOR P	OST-TRAVEL DIS	SCLOSURE FORM	M Original Amendme
A contribution of the	penses or reimburse completed copy of to p within ten days of comply with House	ement for travel expenses the form must be provide f their return. You must a rules and the Committee quests to sponsor trips and	to House Members, d to each House Menswer all questions, 's travel regulations.	officers, or employed mber, officer, or em and check all boxes Failure to comply w	ry trip sponsor in providing travel es under House Rule 25, clause 5. aployee who participated on the s, on this form for your submission with this requirement may result in plinary action or a requirement to
NO	TE: Willful or know	ing misrepresentations on the	his form may be subje	ct to criminal prosec	ution pursuant to 18 U.S.C. § 1001.
1.	Sponsor(s) who pa	aid for the trip: Congres	sional Institute		
2.	Travel Destination	n(s): Hot Springs, VA			
3.	Date of Departure	: May 3, 2023	Date o	f Return: May 5, 2	2023
4.	Name(s) of Travel	er(s): see attached list			
	Note: You may list	more than one traveler o	n a form only if <i>all</i> i	nformation is <i>ident</i>	ical for each person listed.
5.	Actual amount of	expenses paid on behalf of	of, or reimbursed to,	each individual na	med in Question 4:
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
	Traveler	\$0	\$320	\$148	\$624 - Room Rental
	Accompanying Family Member				
I ce	Signify statement i	s true by checking box. mation contained in this		lete, and correct to	diem or lump sum payment. the best of my knowledge.
Sig	nature: MW	a sum		Date:	May 12, 2023
Na	me: Mark Strand			Title:	President

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Telephone: 703-837-8812

I am an officer of the above-named organization. Signify statement is true by checking box.

Committee staff may contact the above-named individual if additional information is required. If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Email: strand@conginst.org

Organization: Congressional Institute

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a

Tra Co	caveler Form at least 30 days before the start date of the trip . The trip sponsor should NOT submit the form directly to the form directly to the committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.
NO	OTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. ilure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
	Sponsor who will be paying for the trip:
	Congressional Institute
2.	The state of the s
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee , provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: May 3, 2023 Date of return: May 5, 2023
7.	a. City of departure: Washington, DC
	b. Destination(s): Hot Springs, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities H hourly description of planned activities for trip is	Iouse invitees will be participating nvitees). <i>Indicate agenda is attach</i>	in during the travel (i.e., an
11.	Check only one of the following: a. I represent that a registered federal lobbyist o on any segment of the trip. Signify that the statement. Not Applicable. Trip sponsor is a U.S. institut.	or foreign agent will not accompannt is true by checking box; OR	
12.	For <i>each</i> sponsor required to submit a sponsor form trip <i>and</i> its role in organizing and/or conducting the See addendum	n, describe the sponsor's interest i	n the subject matter of the
13.	Answer parts a and b. Answer part c if necessary: a. Mode of travel: Air Rail Bus Cab. Class of travel: Coach Business First c. If travel will be first class, or by chartered or priving	Charter Other (sp	
14.	I represent that the expenditures related to local recreational activities of the invitee(s). Signify that	l area travel during the trip will be at the statement is true by checking	e unrelated to personal or the box.
15.	 Check only one. I represent that either: a. The trip involves an event that is arranged or meals provided to congressional participants are event attendees; 	organized without regard to congrainilar to those provided to or pu	ressional participation and that archased by other
	 b. The trip involves events that are arranged specif "b" is checked: 1) Detail the cost <i>per day</i> of meals (approximate Day 1-\$49, Day 2 - \$85, Day 3 - \$17 		nal participation.
	Provide the reason for selecting the location of Relative proximity to DC and capacity		
16.	Name, nightly cost, and reasons for selecting each hotel Name: Omni Homestead	City: Hot Springs, VA	Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, availab	100.00	
	Hotel Name: C		Cost Per Night:
	Reason(s) for Selecting:		
	Hotel Name: C		
17	Reason(s) for Selecting:		
1/.	I represent that all expenses connected to the tripayment. Signify that the statement is true by chec	p will be for actual costs incurred cking the box.	and not a per diem or lump sum

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$638	Room Rental
For each Accompanying Family Member	\$638	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

10	Chec	L	044	Ī.,	044.04
17.	CHECK	n	UIL	W	Unie.

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand	March 31, 2023
Name: Mark Strand	Title: President
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Ouestion 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.

TRAVELER FORM

1.	Name of Traveler: Tim Manshan
2.	Sponsor(s) who will be paying or providing in-kind support for the trip:
	Congressional Institute
3.	a. Date of Departure: May 3 Date of Return: May 5
4.	a. Date of Departure: May 3 Date of Return: May 5
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form
	(i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
	b. If yes, and you are requesting longing for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	As Stuff derector of CHA I will be presently
	As Stuff director of CHA I will be presenting on beat practices for MRIA usuage
	isnoje
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10.	. For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dii tra ap	dereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described evel is in connection with my employee's official duties and that acceptance of these expenses will not create the pearance that the employee is using public office for private gain. Date 3 3 2 28

Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

Kelle A. Strickland Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225-7392

April 26, 2023

Mr. Timothy Monahan Committee on House Administration 1313 Longworth House Office Building Washington, DC 20515

Dear Mr. Monahan:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest Chairman

Susan Wild Ranking Member

MG/SW:mc



Wednesday, May 3

10:30 AM - 2:30 PM

Bus Departs from Hill

S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM

Nametag Pickup

3:00 PM - 3:15 PM

Welcome

3:15 PM - 4:15 PM

Millions of Constituents, Hundreds of Districts, One Conference: A Look at

Public Opinion Across the GOP

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM

Developing A Communications Strategy That Works for Your Member

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM

Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

Leadership Chiefs of Staff

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM

Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM

Lunch

Matt Pottinger, Hoover Institution

DRAFT

1:30 PM - 2:30 PM Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Breakout Sessions:

2:30 PM - 3:30 PM How To Get Things Done In Your Office

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM Breakout Sessions Repeat

6:00 PM - 9:00 PM Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM Breakfast

9:00 AM - 10:00 AM Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijški, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM Conference Concludes

Date: March 15, 2023 at 11:15 AM To: amym@conginst.org RC



CHIEFS OF STAFF CONFERENCE

May 3-5, 2023

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS

If you cannot use the button above, please copy and paste the following URL into your browser;

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

REGISTER NOW >

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend please click the following link to decline this invitation

in you are arrested to directed process offer first tenering mix to account in a first and in

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

mobile: 571-366-0090 website: conginst.org



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS2023 - Invited House Staff

Kate	Aaron	Alex	Robert	Gabriella	Alex	All	Jeff	Jeff	Chris	Brooke	Josh	Megan	Mark	Cliff	Jason	Maggie	Cyrus	Rebecca	Gary	Taylor	Dale	Alysa	Anna	Amy	Rob	First Name
																						٠				
														٠		: '								٠.		
		:				*												÷						4.		
Bonner	Bonnaure	Bolton	Boland	Boffelli	Blair	Black	Bishop	Billman	Bien	Bennett	Bell	Bel Miller	Bednar	Bayer	Bauknecht	Ayrea	Artz	Angelson	Andres	Andreae	Anderson	Anderson	Alburger	Albro	Adkerson	Last Name
															~							•		. :		Ö
																						:				
						:		. •						· · · · · · · · · · · · · · · · · · ·												
Chief of Statt	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Communic	Chief of Staff	Chief of Staff	Deputy Di	Chief of Staff	Chief of Staff	Chief of Staff	Director of	Chief of Staff	Chief of Staff	Deputy Ch	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Job Title
aff	aff	aff	aff	aff	aff	Communications Direct	aff	aff	Deputy Director of Floo	aff	aff	aff	Director of Strategic Communications	aff	aff	Deputy Chief of Staff	tor	aff	itor	aff	aff	aff	laff	aff	laff	
				- A - A() - () - () - ()		ctor			or Operations				communicati													
									Sni																	
Office of Rep. Smucker	Office of F	Office of Rep. Malliotakis	Office of N	Office of Rep. González-Colon	Office of F	House Republican Conference	Office of F	Office of Rep. Jackson	Office of S	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	Office of S	Office of Rep. Fulcher	Office of F	Office of Rep. Graves (LA)	House Co	Office of Rep. Latta	House Co	Office of Rep. Gallagher	Office of F	Office of Rep. Ciscomani	Office of F	Office of F	Office of F	Institution
lep Smuck	Office of Rep. Reshenthale	tep Malliota	Office of Majority Whip Emme	lep, Gonzál	Office of Rep. Steube	publican Co	Office of Rep. Molinaro	tep. Jackso	Office of Speaker McCarthy	€p. HIII	ep. Estes	ep. Scalise	Office of Speaker McCarthy	Rep. Fulche	Office of Rep. Tiffany	lep Graves	House Committee on Education and Labor	lep. Latta	House Committee on Budget	tep. Gallagi	Office of Rep. Lamborn	Rep. Ciscon	Office of Rep. Joyce (OH)	Office of Rep. Bice	Office of Rep. Loudermilk	
e	ıthaler	Kis	p Emmer	ez-Colón	:	inference	Ċ		Carthy				Carthy			(LA)	Education:		Budget	er	73	nani	(HO		mik	
																	and Labor									

Office of Rep. Newhouse	Chief of Staff		Carter	Jessica
Office of Rep. Elizey	Chief of Staff:	a	Carretta	Вор
Office of Speaker McCarthy	General Counsel		Carr	Machalagh
Office of Rep. Tenney	Deputy Chief of Staff		Carr	Spencer
Office of Rep. Steil	Chief of Staff	У	Carney	Ryan
©ffice of Rep Carl	Chief of Staff	igh	Carlough	Chad
Office of Speaker McCarthy	Media Affairs Advisor	røn	Cameron	Christina
Office of Majority Leader Scalise	General Counsel		Callen	Ashley
Office of Rep. Burlison	Chief of Staff	ζ.	Calkins	Aaron
Office of Rep. @ammack	Chiefor Staff	lin.	Calhoun	Larry
Office of Rep. Pfluger	Chief of Staff		Byers	John
Office of Rep. McHenry	Chief of Staff		Butter	Jeff
House Republican Conference	Member Services Director	er	Butcher	Courtney
Office of Rep. Posey	Chief of Staff		Burns	Stuart
Office of Majority Whip Emmer	Communications Director	<i>*</i>	Bullock	Samantha
Office of Rep. Greene	Chief of Staff	(am)	Buckham	Ω,
Office of Rep. Clyde	Chief of Staff		Brown	Nick
Office of Rep: Owens	Chiefol/Staff		Broom	Keelie
Office of Rep. Wenstrup	Chief of Staff	G	Brooks	Greg
Office of Majority Leader Scalise	Policy Director		Brooke	Francis
Office of Rep. Rogers (AL)	Chief of Staff	ָה הל	Brinson	Chris
House Republican Conference	Rapid Response Director	an	Brennan	Francis
Office of Rep. Thompson	Chief of Staff	an	Brennan	Matt
Office of Rep. Buchanan	Chlefot Staff		Brady	Sean
Office of Rep. Rutherford	Chief of Staff	y	Bradley	Jen
Office of Rep. Moran	Chief of Staff		Bradley	Joshua
House Committee on Agriculture	Staff Director	5	Braden	Parish
Office of Rep. Obernoite	Chief of Staff		Bounds	Lorissa
Office of Majority Whip Emmer	Director of Downtown Coalitions	5	Borden	Hailey

Emily	Kelly	David	Justin	Monica	Liz	Ben	Jackie	Chris	James	Jonathan	Andrew	Arie	Dante	Molly	Tim	John	Brian	Chris	Carly	ī	Billy	Michael	Ben	Jon	Andrew	Nick	Anne Marie	Caroline
						٠.						₩.		list List		· .						٠.						
														Ays.						:		, ć.		٠:				13 ** **
:eri	п	ं			[]]	e.	C. ;	(e)	г.	ंक्त	Ь	.cri.	0		0	· ·	^	·		ä	0	·			_			
Domenech	Dixon	DiStefano	Discigil	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Dana	Cutrona	Cutrona	Cummings	Crews	Cress	Crawford	Couture	Costa	Constangy	Comer	Cline	Clark	Christianson	Christensen	Chotvacs	Cash
														··.											1			Tall
																• .						٠.						, k Za
	•	: -	_	. #4	_	انفد		is.	_	<u></u>	_				_) ·				Star								
Senior	Staff	Shie	hie	H	물	곮	ĕ) I	影	3	S	5	ુ:	오	유		ĕ	- ♀	오	()	б	Ö	æ	δ.	\mathcal{Q}	으	St	<u>≘</u>
olic	Directo	f of Stat	of Stat	ef of Stat	ef of Stat	of Stat	nber Sei	ef of Stat	ef of Stat	ef of Stal	ef of Stat	ef of Stal	ef of Stat	ief of Stat	ef of Stat		mber Sei	ief of Stal	ilef of Star	ilef of Sta	adership	puty Corr	presental	aff Directo	iief of Sta	lief of Sta	off Directo	ef of Sta
Senior Policy Advisor	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	nber Services Direc	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff		mber Services and o	Chief of Staff	Chief of Staff	Chief of Staff	adership Chef of Stat	puly Communication	Representative for VA-6	Staff Director	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff
Policy Advisor	Director	for Staff	of Staff	ef of Staff	ef of Staff	of Staff	Member Services Director	and Staff	ef of Staff	ef of Staff	ef of Staff	ef of Staff	ef of Staff	ef of Staff	ef of Staff		mber Services and Operations		iief of Staff		Leadership Chef of Staff	puty Communications Director	presentative for VA-6 (Guest Sp				·	efof Staff
																	mber Services and Operations Assistant					Deputy Communications Director						() () () () () () () () () () () () () (
																OfficeolM	mber Services and Operations Assistant House Rep											() () () () () () () () () () () () () (
		for Staff Office of Rep. Carey			ef of Staff Office of Rep. Spartz											Office of Majority Lead	mber Services and Operations Assistant House Republican Cor											() () () () () () () () () () () () () (
Policy Advisor Office of Speaker McCarthy	Director House Committee on Rules		of Staff Office of Rep. Crenshaw	effor Staff Office of Rep. Smith (NE)		effof Staff Office of Rep. Miller (IL)				efof Staff Office of Rep. Wilson		efrof Staff Office of Rep. Steel				Office of Majority Leader Scalise	Member Services and Operations Assistant House Republican Conference					puty Communications Director Office of Wajority Leader Scalise				ilef of Starf Office of Rep. Graves (MO)	·	

Dreiling Dreiling Dreiling Chief of Staff Director Rep. Bacon Dreiling Ethonods Ethonods Ethonods Ethonods Ethonod Ethon
Tons
Chief of Staff Deputy Member Services Director Chief of Staff Caucus Executive Director Communications Director Communications Director Chief of Staff Policy Director Chief of Staff
alignia de la companya del companya de la companya del companya de la companya del la companya de la companya

Michael Payne Josh Jackson Elliott Matt Kimberly James Jihun Sabrina Dave
Grider Griffin Grogis Gross Guffin Gurtler Hamm Hampson Han Hancock Hanke
Chief of Staff Staff Director
ounsël
Office Office Office Office Office Office Office Office Select
Office of Rep. Burchett Office of Rep. Strong Office of Rep. Cole Office of Rep. James Office of Rep. Hudson Office of Rep. Massie Office of Rep. Bishop Office of Rep. Chavez DeRemer Office of Rep. Roy Select Committee on China
arthy)eRemer

2	Steve	Desiree	Joe	Allen	Kyle	Kyle	Carolyn	Mican	Jazmine	Mark	Melissa	Charlie	David	Rebecca	Natalie	Sarah	Jon	Alice	Вел	Jake	Stephen	Kyle	Emily	Matt	Paul	Adam	Michael	Brett
									•					**************************************		1.1								:.		•		
										•																		
																••				•				•:		ilyjis 		şê ^î
																								wil Per				
Koohmaraie	Koncar	Koetzle	Knowles	Klump	Klein	Kizzer	King	Ketchet	Kemp	Kelly	Kelly	Keller	Keller	Keightley	Joyce	Jorgenson	Jones	Johnson	Johnson	Johnsen	Janush	Jackson	Hytha	Hutson	Howell	Howard	Hough	Horton
arale	·		Ñ					,,,,						ey		son		Ž	ž	3	Janushkowsky	.5 *		ेस् _र .		Ω.		
																Ą.												
																						ingliki.		1.1. 1.1. 7%.		::		
																						· .·		₽#÷		5.j		
Counsel	Chief	Chief	Cauci	Chief	Staff [Chief	Chief	Chief	Cauci	Chief	Chief	Chief	Chief	Chief	Deput	Staff	Chief	Chief	Staff:	Chief	Chief	Chief	Chief	Chief	Chief	Staff	Chief	Chief
œ.	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Chief of Staff	Ohief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director, ELC Chairman	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff
			ive Direc			24 24 24)			tive Direc			(17) 事件 表件			f Staff	ELC Cha												
			ğ						tor							irman												
Offic	Offic	Offic	Prob	Offic	Hous	Offic	Offic	Offic	Main	Offic	Offic	Offic	Offic	Offic	Offic	Offic	Offic	Offic	Hous	Offic	Offic	Offic	Offic	Offic	Offic	Hou	Offic	Offic
e of Majo	Office of Rep. Luna	Office of Rep. Stauber	Problem Solvers	e of Rep	se Comm	e of Rep	e of Rep.	Office of Rep. Waltz	Main:Street Caucus	Office of Rep. Good	Office of Rep. Franklin	Office of Rep. Wagner	Office of Rep. Banks	Office of Rep. Calvert	e of Sper	Office of Rep. Graves	e of Rep	e of Rep	se Comm	e of Rep	Office of Rep. Babin	e of Rep	e of Rep	Office of Rep. Harris	e of Rep	se Comn	e of Rep	e of Majo
Office of Majority Leader Scalise	Luna	Stauber	ers	Office of Rep. Duncan	ittee on t	Office of Rep. Houchin	Office of Rep. Wittman	Waltz	aucus	Good	Franklin	Wagner	Banks	Calvert	Office of Speaker McCarthy	.Graves	Office of Rep. Brecheen	Office of Rep. Scott	House Committee on Small Business	Office of Rep. Rogers (KY)	. Babin	Office of Rep. Bucshon	Office of Rep. Fischbach	.Harris	Office of Rep. Kelly (MS)	House Committee on Intelligenc	Office of Rep. Mooney	Office of Majority Leader Scalise
er Scalis					domelano		.								arthy		ň		Small:Bus	(KY)			ch		S)	ntelligen		der Scalls
Ф					House Committee on Homeland Security														siness	等						ĕ		Ö
		15 A. 15 A. 15 A.			•							40-30 40-30 100-30																

Dopert	D :	Matt	Anna	Ryan	Kelly	Josh	Michael	Chris	Mark	Chris	Ashton	Michael	Charley	Ryan	Kyle	Tony	Matt	Roz	John	Chrissi	R.J.	James	Jillian	Bronwyn	Kate	James	Allie
				-2.																:							
						٠.																٠.					
. 5	2	*	~	×	₹	÷	. ~	V	ż	~	· ~		<u> </u>		_		_	i s	r-		r		_		_		- X
MCITIOST		McCullough	MicCormack	McCormack	McCollum	Mathis	Martin	Marklund	Marin	Maneval	Maloney	Lowny	Lovett	Long	ombardi	S	Leopold	Leighton	Leganski	Lee	aukitis	Langenderfer	ane Wyant	Lance	LaBorde	Kyrkanides	Kotsovos Humes
																											imes
																				8 8 Y							
		,				w ^{ile}		. v 												٠,							
Criter of Start	Object of Otals	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Deputy Staff Director	Staff Director	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	or Ope	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Coordinator
																			ations							10. 10. 有格的人	ordinator
Office of mep. Sessions	Office of The Casaina	Office of Rep. Bost	Office of Rep. Rouzer	Office of Rep. Fitzgerald	Office of Rep. Griffith	House Committee on Science, Space and Technology	Office of Rep. Alford	House Committee on Natural Resources	House Committee on Oversight and Government Reform	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Aderholt	Office of Rep. Santos	Office of Speaker McCarrby	Office of Speaker McCarthy	Office of Rep. Bergman	Office of Rep. Feenstra	Office of Rep Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Gaetz	Office of Rep. Edwards	Office of Rep. Biggs	Office of Rep. Hunt	Office of Speaker McCarthy
						ence, Space and		tural Resources	ersight and	mmer				V	thy				thy								thy

Hillary	Matt	Jake	Anderson	Corey	Mary	Joe	Karen	Ben	Dennis	Cullen	Allison	Lauren	Tom	H n	Patrick	Alye	Annie	James	Matt	Jonas	Carson	Chad	Dan	Matt	Ashley	Tyler	Zach	Justin
						· .								+ 2														80 80 2
																				y.				·		À		ä.
Parkinson	Orr	Olson	Okoniewski	Norman	Noonan	Nicholson	Navarro	Napler	Nalls	Murphy	Murphy	Muglia	Moran	Monahan	Mocete	Mlinar	Minkler	Min	Miller	Miller	Middleton	Michaels	Meyer	Meyer	Menzler	Menzler	Mendelovici	Melvin
																						· .						¥ 32.5
		:				<i>:</i>																		, e				
- G	^	ä	_	Æ	0	ä	_		_	ćó	^	Ä	_	70		a.	_	·40	^		_		_		_		_	
Chief of Staff	Chief of Staff	Chief of Staff)peratio	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of	eputy Flo	Staff Assistant	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Policy Advisor	Deputy Flo	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
-	=	ă	<u>IS</u>	Staf	à	ਹੁ	a	-	ŏ	85	<u>a</u>	<u> </u>	虱	욹	ă	S	ŏ	ந	<u>0</u>	Ω.	ळ	₽,	Stat	Sta	ă	ä	à	젒
	=	Staff	Operations:Director	Staff	Staff	taff	taff	Floor Opera	Deputy Floor Director	stant	taff	aff	taff	20	taff	VISOr	Deputy Floor Director	aff	aff	aff	taff	of Staff	Staff		taff	taff	itaff	laff
	iff	Staff	ns:Director	Staff	Staff	taff	taff	Director of Floor Operations	or Director	stant	taff		taff	CIO	itaff	VISOR	or Director		aff		taff	of Staff	Staff	Staff	taff	tatt	iaff	aff
	iff						taff										or Director			· 新人工企会的主义			Staff		taff		Staff	
Office of R																				· 新人工企会的主义								
Office of Rep. Self	office of Rep. Fry			Staff Office of Rep. Curtis		laff Office of Rep. Ezell														· 新人工企会的主义							Staff Office of Rep. Buck	
Office of Rep. Self		Staff Office of Rep. Van Duyne	ns Director House Republican Conference				taff Office of Rep. De Lá Cruz	Floor Operations Office of Majority Leader Scalise		stant Office of Speaker McCarthy		taff Office o∤Rep. Perry		ctor House Committee on Administrat		visor. ⊘ffice of Majority Leader Scalise	or Director Office of Majority Leader Scalise	aff Office of Rep. McCatthy		aff: Office of Rep. €arter (TX)		of Staff Office of Rep. Schweikert	Staff Office of Speaker McCarthy		staff Office of Rep. Reschenthaler	taff Office of Rep. Miller-Meeks		affi Office of Rep. Kustoff

Alex	Mary	Anna	Mark	Shelbie	Jason	Jamie	Jim	Kyle e	Mary Ellen	Andrew	Tim	Bart	Kevin	Nikk.	Chad	Jessica	Sam	Cesar	Jessica	Jared	Dana	David	Phillip	Mark	Brandon	Mehgan	Nancy
									-										,					1 1×			
		.:										s.				: 5.										1;	
												٠.															
Ross	Rog			H _Q	Bog	Bo	Rot	Rot	Ric	Rer	Reitz	Д e	Reilly	Rai	Rar	Proud	Prit	Prieto	Powell	Pow	Plar	<u> </u>	Pine	Píla	Phil	Per	Peele
SS	Rosado	Romeo	Roman	Rogers	Rogers	Robinette	Robertson	Robertson	Richardson	Renteria	Z,	Reising	Шy	Rapanos	Ramey	E	Pritchard	ð	vell	Powell	Planning	Planning	Pinegar	Piland	Phillips	Perez-Acosta	6
																** ** **.		.:		·.		- 1					
				. •				. •				· .				· .											
		· .																					•				
O.	O	·C	i∵ ഗ	Ö	ര	O.	0	0	O	က်	C	(D)	O	O.	o	တ	C	Ö.	0	0	Ō	- 	Ω	Q	Ω	Ö	0
Chief of Staff	Chief of Staff	aucus Ex	Staff Director	irector of	General Counse	Chief of Staff	eputy Chi	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Director of Member S	Chief of Staf	Chief of Staff	Chilef of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	eputy Dire	Floor Director	Chief of Staff	Chief of Staff	Chief of Staf	Chief of Staff	Chief of Staff
aff.	aff	Caucus Executive bin	ğ	Director of Operations	iunsel		Deputy:Chief of Staff		#	•	ecutive	Memk	≒		≆	.	= t	-	⋾	7	čtor	0	Iff		ff		∌
		rector		S.				10.00		227.2	Ö) iec									of St			347			
		44. 144.				:					Director	er Services									of Special Ev						
٠.							- 				Director										Deputy Director of Special Events						
a	0								o			envices	• • • • • • • • • • • • • • • • • • •		0		. 0		. 0			0			0	0	0
Office of F	Office of F	Joyce	House Co	Office of N	Office of N	Office of E		Office of F	Office of F			envices	Office of F	Office of F	Office of F	Office of II	Office of F	Office of R	Office of R	⊙ffice of H		Office of N	Office of R	Office of R	Office of R	Office of H	Office of R
Office of Rep. Dua	Office of Rep. Barr	Republican Govern Joyce	House Committee	Office of Majority V	Office of Majority V	Office of Rep. Sea		Office of Rep. Pend	Office of Rep. LaH			envices	Office of Rep. Lee	Office of Rep. Late	Office of Rep. Luet	Office of Rep. Lang	Office of Rep. Hins	Office of Rep. Gon	Office of Rep. Won	Office of Rep. McN		©ffice of Majority W	Office of Rep. Bairo	Office of Rep. Nom	Office of Rep. Collin	Office of Rep. Dona	Office of Rep. Wes
Office of Rep. Duarte	Office of Rep. Barr	Joyce	House Committee on Ways	Office of Majority Whip Emr	Office of Majority Whip Emr	Office of Rep. Bean		Office of Rep. Pence	Office of Rep. LaHood	©ffice of Rep. Valadao		envices	Office of Rep. Lee	Office of Rep. LaLota	Office of Rep. Luetkerneyer	Office of Rep. Langworthy	Office of Rep. Hinson	Office of Rep. Gonzales (TX	Office of Rep. Womack	Office of Rep. McMorris Roo		©ffice of Majority Whip Emn	Office of Rep. Baird	Office of Rep. Norman	Office of Rep. Collins	Office of Rep. Donalds	Office of Rep. Westerman
Office of Rep. Duarte	Office of Rep. Barr	жершонсап:Governance/ Оннсе-оглари Јоусе	House Committee on Ways and Means	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Office of Rep. Bean	Office of Rep. Stefanik	Office of Rep. Pence	Office of Rep. LaHood				Office of Rep. Lee	Office of Rep_LaLota	Office of Rep. Luetkemeyer	Office of Rep Langworthy	Office of Rep. Hinson	Office of Rep. Gonzales (TX)	Office of Rep. Womack	Office of Rep. McMorris Rodgers		Office of Majority Whilp Emmer	Office of Rep. Baird	Office of Rep Norman	Office of Rep. Collins	Office of Rep. Donalds	Office of Rep. Westerman

Kelle	Níck K	Danielle	Brittan	Matt	Mark	Allen	David	Shannan	Mike	Jason	Caleb	William	Gregory	Jeff	Alison	Kils	Philip	Stephen	Jonah	Bobby	Brendan	Ellen	Robert	<u> </u>	Zac	Steve	Jack
								· ·						\$ Y													
						÷		:																•			
Strickland	Strader	Stewart	Specht	Sparks	Spannagel	Souza	Sours	Sorrell	Smullen	Smith	Smith	Smith	Smith	Small	Slagell	Skrzycki	Singleton	Siao	Shumate	Shringi	Shields	Seher	Schroeder	Schmitz	Rutherford	Ruhlen	Ruddy
																						:					
Staff Director	Chief of Staff	Chief of Staff	Senior Policy Advisor	Head of Communications	Chief of Staff	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	House Parliamentarian (Guest Speaker)	Digital Communications Director	Chietol Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chiefor Staff	Chief of Staff	Chief of Staff	Chief of Staff	Officior Staff	Staff Director	Director of Operations	Chief of Staff	Coalitions Coordinator	Chief of Staff	Chiefof Staff	Staff Director
House Committee on Ethics	Office of Rep. Bentz	Office of Rep. Kean	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. LaMalfa	Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep. Fallon	Office of Rep. Johnson (OH)	eaker) Office of the Parliamentarian		Office of Rep. Palmer	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. Lucas	Office of Rep. Murphy	Office of Rep. McCormick	Office:of:Rep:Green	Office of Rep. Crawford	Office of Rep. Moylan	House Committee on Foreign Affairs	Office of Majority Leader Scalise	Office of Rep. Nehls	©ffice of Majority/Leader Scalise	Office of Rep. Harshbarger	©ffice of Rep. Granger	House Committee on Transportation and Infrastructure

Leafaina	Jordan	Veronica	Ben	Elle	Jeanette	Todd	Clay	Nikki	Brett	Rachel	Jake	Chris	ed	Richard	Aashka	Dirk:	Tom	Will	Chris	Claire	Catherine	Sophie	Daniel	Shana	Deena	Heather	Timothy	Ą
							. •										1. 1. 1.						٠					
											. 4.								il.									
,	تنند						فنتد		1971 1824						·		1.5642						n glas					
Yahn	Wood	Wong	Williamson	Whitson	Whitener	Whiteman	White	Wallace	Wakeman	Wagley	Vreeburg	Vieson.	Verrill	Vaughn	Varma	Vander Beek	Van Flein	Turner	Tudor	Trokey	Treadwell	Trainor Khanahmadi	Tidwell	Teehan	Tauster	Swift	Svoboda	Sugarman
					٠.				¥,							~						nahmadi	W W					
															 :				 N					•				
0	ä	0	ñ	Ċ	Ö	_	ó	^		^	i enni :	"		_		^		_	· .			•		_		_		_
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Staff Director	Chief of staff	Chief of Staff	Senior Adviso	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Stat		Chief of Staff/Gene	Chief of Staff	Incoming Chief of S	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Sta	Policy Adviso
		-		_		-		_		-	0.	7		→•	Ö	–			Staff		1/General C	Ť	ilet of Staff	-			f of Staff	Q
Variation 1 (2) 484 d.S.																					ounsel							
:	6	0	0	0	0	Ó		•	6	0		_	0	0	0	0		0		0	6	0		0	6	0		0
Office of Rep. Radewa	Iffice of Rep	Office of Rep. Issa	Office of Rep. Cloud	Office of Rep. Arrington	Office of Rep. Weber	Office of Rep. Huizenga	Office of Rep. Stewart	Office of Rep. Simpson	Office of Rep)ffice of Rep	lause Repu	louse Comr	Office of Rep. Lettow	Office of Rep	Office of Rep	Office of Rep. Dunn	Office of Rep. Gosar	Office of Rep. Garcia	Office of Rep	Office of Ma	Office of Rep	Office of Rep. Guthrie	Office of Rej	Office of Rep	Office of Rep	Office of Rep. Zinke	Office of Re	Office of Ma
Office of Rep. Radewagen	Office of Rep. Gooden), Issa), Cloud	. Arrington). Weber	o. Huizenga), Stewart). Simpson	Office of Rep. Van Orden	Office of Rep. Moore (UT)	House Republican Conference	House Committee on Armed Services). Letlow	Office of Rep. DesJarlais	Office of Rep. Rosendale	o, Dunn	o Gosar	o. Garcia	Office of Rep. Mc©lintock	Office of Majority Leader Scalise	Office of Rep. Mills	p. Guthrie	Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	p. Zirike	Office of Rep. Grothman	Office of Majority Leader Scallse
en									5	7	erence	med Servic		ω.	e					# Scalise			ann	Ē.	0			er Scalise
<i>:</i>												Se																



Wednesday, May 3

10:30 AM - 2:30 PM	Bus Departs from Hill S. Capitol St (Between Box lunches will be available on the bus.	n Rayburn & Longworth)
2:00 PM - 7:00 PM	Nametag Pickup	Garden Room
3:00 PM - 3:15 PM	Welcome	Grand Ballroom East
3:15 PM - 4:15 PM	Millions of Constituents, Hundreds of Districts, One Conf Public Opinion Across the House GOP David Winston, The Winston Group Myra Miller, The Winston Group BJ Martino, The Tarrance Group Lauren Hutchinson, The Tarrance Group	erence: A Look at Grand Ballroom East
4:15 PM - 5:15 PM	The Art of Presenting Persuasively Terri Sjodin, Sjodin Communications	Grand Ballroom East
6:00 PM - 9:00 PM	Reception Dinner Guy Benson, Fox News	Grand Ballroom Foyer Grand Ballroom West
9:00 PM	Fireside Chat: The Art of Presenting Persuasively	Tower
	Thursday, May 4	
8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	The Five Dysfunctions of a Team Beau Johnson, The Table Group	Grand Ballroom East
10:00 AM - 11:00 AM	Countering the Threat of the Chinese Communist Party Dustin Walker, American Enterprise Institute David Feith, Center for New American Security Rebeccah Heinrichs, Hudson Institute	Grand Ballroom East

11:00 AM - 12:00 PM Using the Power of the Purse: House Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Will Dunham, Brownstein Hyatt Farber Schreck

Kelly Lungren McCollum, Office of Rep. Morgan Griffith

12:00 PM - 1:15 PM

Lunch

Grand Ballroom West

Grand Ballroom East

Steven Moore, Ukraine Freedom Project

A fireside chat moderated by Mark Strand, Congressional Institute

1:30 PM - 2:30 PM

How to Get Things Done In Committee

Grand Ballroom East

The Honorable Roy Blunt, Former Senate Committee Chair

The Honorable Ileana Ros-Lehtinen, Former House Committee Chair

Breakout Sessions:

2:30 PM - 3:30 PM

How To Get Things Done In Your Office

Lexington

Moderator: Anca Butcaru, Congressional Institute

Brooke Bennett, Office of Rep. French Hill Kyle Kizzier, Office of Rep. Erin Houchin

How to Plan Your Office's Strategy

Empire/Crystal

Moderator: Mark Strand, Congressional Institute Rachel Wagley, Office of Rep. Blake Moore Carolyn King, Office of Rep. Rob Wittman

Congressional Ethics: A Primer

Mt. Vernon

Moderator: Jennifer Dill, Congressional Institute Kelle Strickland, House Ethics Committee

Elliot Berke, Berke Farah, LLP

How to Get Things Done on The Floor

Commonwealth

Moderator: Tim Lang, Congressional Institute Jason Smith, Parliamentarian of the House John Leganski, Office of the Speaker Ben Napier, Office of the Majority Leader

3:30 PM - 4:30 PM

Breakout Sessions Repeat

6:00 PM - 9:00 PM

Reception

Grand Ballroom Fover Grand Ballroom West

Dinner

Welcome: The Honorable Ben Cline, U.S. Representative for Virginia's 6th

Congressional District

Lee Carter, Maslansky + Partners

Friday, May 5

8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM – 10:00 AM	Leadership Chiefs of Staff Townhall Moderator: Mark Strand, Congressional Institute Machalagh Carr, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference	Grand Ballroom East
10:00 AM - 11:00 AM	Maximizing the MRA Under the New Communications Ru Tim Monahan, Office of the Speaker/Committee on House Casey Contres, Communications Strategist & Former House	Administration
11:00 AM - 11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute	Grand Ballroom East
11:30 AM	Conference Concludes	

Report name: Report date: Event name: House Staff Attendance List for Ethics 05/12/2023
2023 Chiefs of Staff Conference

Courtney	Stuart	Nicholas	Greg	Francis	Chris	Jen	Parish	Lorissa	Hailey	Robert	Gabriella	All	Jeff	Chris	A. Brooke	Joshua	Megan	Mark	Maggie	Rebecca	Taylor	Dale	Alyssa	••	First Name	
														: .		•									THE THE PERSON OF THE PERSON O	
				:										;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;												
Butcher	Burns	Brown	Brooks	Brooke	Brinson	Bradley	Braden	Bounds	Borden	Boland	Boffelli	Black	Bishop	Bien	Bennett	Bell	Bel Miller	Bednar	Ayrea	Angelson	Andreae	Anderson	Anderson		Last Name	
44		: .				:								1.												
÷				·.						13.												in the second se	:		and a second	
<u> </u>	0	0	Q	0	<u>o</u>	O	¥	0	0	0	. 0		0	Ø	Q	©	Q	<u>©</u>		Q	Q	. <u>O</u> .	Q		'n	
House Republican Conference	Office of Rep. Posey	Office of Rep. Clyde	Office of Rep. Wenstrup	Office of Majority Leader Scalise	Office of Rep. Rogers (AL)	Office of Rep. Butherford	House Committee on Agriculture	Office of Rep. Obernolte	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Office of Rep. González-Colon	House Republican Conference	Office of Rep. Molinaro	Office of Speaker McCarthy	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	Office of Speaker McCarthy	Office of Rep. Graves (LA)	Office of Rep Latta	Office of Rep. Gallagher	Office of Rep Lamborn	Office of Rep. Ciscomani		Institution	

Mark	Jordan	Monica	LIZ	Ben	Jackie	Chris	James	Jonathan	Andrew	Molly	Dante	John	Brian	Tim	Billy	Michael	Jon	Andrew	Anne Marie	Jessica	Machalagh	Ryan	Chad	Christina	Ashley	Aaron	Larry	John
									٠:						. :		Ä,										.· ·.	
													1										:					
	•										:		. P				: ·.								A		:	
Dreiling	Downs	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Cutrona	Cutrona	Crews	Cress	Costa	Constangy	Comer	Clark	Christianson	Chotvacs	Carter	Carr	Carney	Carlough	Cameron	Callen	Calkins	Calhoun	Byers
	•		.74	Ü	ώ.	aro									gy			nosi	ςņ:		. :		'					
					•				:						%. 23						Æ,		¥ _d				A.	
							•																				N.	
											· :								. <i>1</i>		144 17 17 Pr							
							i W								PAR UAR T		7/2. 14/3.		1) - () - ()									
Office	Office	Office	Office	Office	Office	Office	Office	Office	Office	Office	Office	Office	House	Office	Office	Office	Hous	Office	House	Office	Office	Office	Office	Office	Office	Office	Office	Office
Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	Office of Majority Whip Emmer	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Amodei	Office of Rep. Joyce (PA)	of Major	Republi	Office of Rep. Meuser	of Rep. I	of Major	Commit	Office of Rep. Johnson (SD)	e Commit	Office of Rep. Newhouse	of Speal	Office of Rep. Stell	Office of Rep. Carl	Office of Speaker McCarthy	of Major	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger
Bácon	Guest	Smith (NI	Spartz	Miller (IL)	ity Whip	McCaul	Burgess	Wilson	Higgins	Amodei	Joyce (P)	ity Leade	can Cont	Meuser	Hudson	ity Leade	tee on Ve	Johnson	tee on A	Newhous	ker McCa	Steil	Carl	ker McCa	ity Leade	Burlison	Cammac	Pfluaer
		II)			Emmer						9	Office of Majority Leader Scalise	House Republican Conference		Office of Rep. Hudson	Office of Majority Leader Scalise	House Committee on Veterans Affairs	(SD)	House Committee on Appropriations	ä	Office of Speaker McCarthy			arthy	Office of Majority Leader Scalise		***	
** ** *																	ffairs		റു									
i.																					74. 144							

Brett	Robert	Lauren	Van	Jake	Patrick	Grant	Nick	Dan	Sabrina	Jihun	Kimberly	⊞lliott	Josh	Payne	Michael	Andrea	Cesar	Robert	Steven	Sally	Cameron	lan	Lauren	Michele	Wesley	Laura	Jaryn	Tyler
						124 -																						
														19				•										
HC	¥	Hi.	玉	· · · · · · · · · · · · · · · · · · ·	F	He.	Ŧ.	1	I	Ŧ	픘	ଦ	ଦ୍ର	9	ୁଦ	ଦ୍ର	ဂ္ဂ	Q	Gi	Fox	ŤĪ. C	开 C	F	Q	. 4	Q	Ū.	Д
Horton	Holste	Hodge	Hilleary	工學的	Hester	Henry	Hawatmeh	Hanlon	Hancock	Han	Hamm	Guffin	Grogis	Griffin	Grider	Grace	Gonzalez	Gles	Giaier	*	Foster	Foley	Fine	Exner	Enos	Engquist	Emhof	Edmonds
																				. *								
						**																						
Office of N	Office of Rep. Kiley	Office of P	Office of Rep. Rose	Office of N	House Re	Office of P	Office of F	Office of F	Office of Rep. Roy	Office of F	Office of S	Office of F	Office of Rep. Cole	Office of Rep. Strong	Office of F	Office of Rep. Lawler	Office of F	Office of F	Office of S	Office of F	Office of Rep. Hern	Office of N	Office of N	Office of S	Office of Rep. Nunn	Office of F	Office of F	Office of Rep. Kiggans
Office of Majority/Leader Scalise	ep. Kiley	Office of Rep. Allen	ep. Rose	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Ogles	Office of Rep. McClain	Office of Rep Mace	ер. Поу	Office of Rep. Chavez DeRemer	Office of Speaker McCarthy	Office of Rep. Hudson	ep. Cole	ep. Strong	Office of Rep. Burchett	ep. Lawler	Office of Rep. Diaz-Balart	Office of Rep. D/Esposito	Office of Speaker McCarthy	Office of Rep Emmer	lep. Hern	Office of Majority Whip Emmer	Office of Majority Leader Scalise	Office of Speaker McCarthy	ep. Nunn	Office of Rep. Balderson	Office of Rep. Webster	
calise				callise	nce					emer	*				•				*			mer	calise					

Michael	Chris	Chris	Ashton	Kelly	Michael	Kyle	Roz	John	Chrissi	James	Kate	ß	Steve	Desiree	Joe	Allen	Kyle	Carolyn	Micah	Jazmine	Melissa	Mark	Charlie	Sarah	Jon	Kyle	Emily	Matt
											· .						era Pra Pra Pra Pra Pra Pra Pra Pra Pra P				· ·							
																					. *						×	
													. :				dr.											
Martin	Marklund	Maneval	Maloney	Lungren McCollum	Lowing	Lombardi	Leighton	Leganski	Lee	Langenderfer	LaBorde	Koohmaraie	Koncar	Koetzle	Knowles	Klump	Kizzer	King	Ketchel	Kemp	Kelly	Kelly	Keller	Jorgenson	Jones	Jackson	Hytha	Hutson
				llum							·				٠		:										+.+: 	
																	. [1		:						• .			
			:				- : ·																		12.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00			
Office of Rep. Alford	House Committee on Natural Resources	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Griffith	Office of Rep. Aderholt	Office of Rep. McCarthy	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Mast	©ffice of Rep. Biggs	Office of Majority Leader Scalise	Office of Rep. Luna	Office of Rep. Stauber	Office of Rep. Fitzpatrick	Office of Rep. Duncan	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Wallz	Main Street Caucus	©ffice of Rep. Franklin	Office of Rep. Good	Office of Rep. Wagner	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Harris
	esources											ĕ																

Jessica	Sam	Cesar	Jessica	David	Dana	Phillip	Brandon	Mehgan	Hillary	Anderson	Karen	Ben	Dennis	Cullen	Tom	ii ii	Alye	Annie	James	Matt	Carly	Carson	Chad	Tyler	Ashley	Justin	Ryan	Anna
										` }.						:												
																												M.
																								. ; 3.8				
												÷. *										:						
												. •												• .				
Proud	Pritchard	Prieto	Powell	Planning	Planning	Pinegar	Phillips	Perez-Acosta	Parkinson	Okoniewski	Navarro	Napler	Nalls	Murphy	Moran	Monahan	Mlinar	Minkler	Min	Miller	Miller	Middleton	Michaels	Menzler	Menzler	Melvin	McCormack	McCormack
	ά	.3.13			C)			costa	9	vsk	_			1949 1848 1848		/ 5						ä	S				nack	nack
						•														·.				· .				
																												4 s.
										:												1 133		··.·				
		:::										• •												 		0). Will Will		d d
				· ·				•.•										and the second				지. - 설립						
Office a	Office o	Office	Office o	Office	Office.o	Office	Office o	Office o	Office o	House	Office:0	Office o	Office o	Office	Office o	House (Office	Office	Office	Office	Office o	Office	Office o	Office	Office	Office o	Office o	Office o
f Rep. L	Office of Rep. Hinson	Rep G	Office of Rep. Womack	f Majorit	Speake	fRep.B	Office of Rep. Collins	fRep. D	Office of Rep. Self	Republic	f Rep. D	f Majorit	f Majorit	f Speake	Office of Rep. Salazar	Committe	f Majorit	f Majorit	Office of Rep. McCarthy	f Rep. C	fRep. H	fRep. Fi	f Rep. S	f Rep. M	f Rep. R	fRep. K	Office of Rep. Fitzgerald	fRep. R
Office of Rep. Langworthy	inson	Office of Rep. Gonzales (TX)	omack	Office of Majority Whip Emmer	Office of Speaker McCarthy	Office of Rep. Baird	ollins	Office:of:Rep. Donalds	쁲	House Republican Conference	Office of Rep. De La Cruz	Office of Majority Leader Scalise	Office of Majority Whip Emmer	Office of Speaker McCarthy	alazar	House Committee on Administration	Office of Majority Leader Scalise	Office of Majority Leader Scalise	cCarthy	Office of Rep. Cline	Office of Rep. Hageman	Office of Rep. Foxx	Office of Rep. Schweikert	Office of Rep. Miller-Meeks	Office of Rep. Reschenthaler	Office of Rep. Kustoff	tzgerald	ouzer
V		(T)		mmer	thy					rence	N	Scalise	mmer			ministrat	Scalise	Scalise	}				~ +	ŝ	aler			
															:	on										1979) 1170		
							i.																					
							:																		:			Office of Rep Bouzer

Zac Eric Robert Ellen Jonan Philip Jeff Gregory Wike David Brittan Kelle AJ Timothy Heather Deena Shana	Nikki Keviin Bart Andrew Jim Kyle Jamie Jason Shelbie Mary Steve
Rutherford Schmitz Schroeder Schroeder Schroeder Schroeder Shumate Singleton Small Smith Smullen Sours Specht Strickland Sugarman Svoboda Swift Tauster Teehain	Rapanos Reilly Relsing Renteria Robertson Robertson Robinette Rogers Rogers Rosado Ruflen
ate eder ton and and and and and and and and and an	nos
	150 - 140 - 150 -
Office of Rep. Moore Office of Rep. McCo Office of Rep. McCo Office of Rep. Boebe Office of Rep. Johns Office of Rep. Johns Office of Rep. Grant Office of Rep. Johns Office of Rep. Grothr Office of Rep. Garba Office of Rep. Tinke Office of Rep. Fleiscl	Office of Rep. LaLota Office of Rep. Lee Office of Majority Lea Office of Rep. Stefani Office of Rep. Pence Office of Rep. Bean Office of Majority Wh Office of Majority Wh Office of Rep. Barr
Office of Rep. Harshbarger Office of Majority Leader Scal Office of Majority Leader Scal Office of Majority Leader Scal Office of Rep. Crawford Office of Rep. McCormick Office of Rep. Boebert Office of Rep. Johnson (OH) Office of Rep. Ferguson Office of Rep. Grothman Office of Rep. Garbarino Office of Rep. Garbarino Office of Rep. Garbarino Office of Rep. Garbarino Office of Rep. Moore (AL) Office of Rep. Fleischmann	Office of Rep. LaLota Office of Rep. Leed Office of Majority Lead Office of Rep. Stefanik Office of Rep. Pence Office of Rep. Bean Office of Majority Whip Office of Rep. Barr Office of Rep. Barr
Office of Rep. Harshbarger Office of Majority Leader Scalise Office of Majority Leader Scalise Office of Majority Leader Scalise Office of Rep. McCormick Office of Rep. McCormick Office of Rep. Boebert Office of Rep. Johnson (ØH) Office of Rep. Johnson (ØH) Office of Rep. Johnson (ØH) Office of Rep. Ferguson Office of Rep. Grathy House Committee on Ethics Office of Rep. Grothman Office of Rep. Grothman Office of Rep. Grothman Office of Rep. Fleischmann	Office of Rep. LaLota Office of Rep. Lee Office of Majority Leader Scalise Office of Rep. Valadao Office of Rep. Pence Office of Rep. Bean Office of Majority Whip Emmer Office of Majority Whip Emmer Office of Rep. Barr
8 8	