

EMPLOYEE POST-TRAVEL DISCLOSURE FORM X Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1.	Name of Traveler: Shelble Thater Rogers	
2.	a. Name of Accompanying Relative:	OR None
	b. Relationship to Traveler: 🛛 Spouse 🔲 Child 🗖 Other (specify):	
3.	a. Dates: Departure:5/3/23	
	b. Dates at Personal Expense, if any:	OR None
4.	Departure City: Arlington, VA Destination: Hot Springs, VA Return City: Arli	naton, VA
5.	Sponsor(s), Who Paid for the Trip: <u>Congressional Institute</u>	
6.	Describe Meetings and Events Attended: Multiple papels levents M other chiefs of staff Improve office organization, stategy and cohesion	
7.	 Attached to this form are <i>each</i> of the following, <i>signify that each item is attached by checking the corres</i> a. ↓ a completed <i>Sponsor Post-Travel Disclosure Form</i>; b. ↓ the <i>Primary Trip Sponsor Form</i> completed by the trip sponsor <i>prior</i> to the trip, <i>including all</i> attached by the trip sponsor <i>prior</i>. 	
	the Additional Sponsor Form(s);	connents unu
	c. D page 2 of the completed <i>Traveler Form</i> submitted by the employee; <i>and</i>	
	d. $\mathbf{\nabla}$ the letter from the Committee on Ethics approving my participation on this trip.	
8.	a. Trepresent that I participated in each of the activities reflected in the attached sponsor's agenda. <i>Signify statement is true by checking the box.</i>	
	b. If not, explain:	
	ertify that the information contained on this form is true, complete, and correct to the best of my known gnature of Traveler: Date: $5-15-2$	
Dis	uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponso</i> sclosure Form were necessary and that the travel was in connection with the employee's official duties an eate the appearance that the employee is using public office for private gain.	
Na	me of Supervising Member: <u>TOM EMMER</u> Date: <u>5-15</u> -	23
1.53	sion date 3/2021 by Committee on Ethics	

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SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- 1. Sponsor(s) who paid for the trip: Congressional Institute
- 2. Travel Destination(s): Hot Springs, VA
- 3. Date of Departure: May 3, 2023

_____ Date of Return: May 5, 2023

4. Name(s) of Traveler(s): see attached list

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$0	\$160	\$148	\$624 - Room Rental
Accompanying Family Member	\$0	\$160	\$148	\$624 - Room Rental

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information converned in this form is true, complete, and correct to the best of my knowledge.

Signature:

Name: Mark Strand

_____ Date: May 12, 2023

Title: President

Organization: Congressional Institute

Ink

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org

_____ Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

- 1. Sponsor who will be paying for the trip:
 - Congressional Institute
- 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
- 3. Check only one. I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
- 4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):

See addendum & attached invitation list

- 5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
- 6. Date of departure: May 3, 2023 Date of return: May 5, 2023
- 7. a. City of departure: Washington, DC
 - b. Destination(s): Hot Springs, VA
 - c. City of return: Washington, DC

8. Check only one. I represent that:

- a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
- b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
- c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. Check only one of the following:

- a. I checked 8(a) or (b) above; OR
- b. I checked 8(c) above but am not offering any lodging; OR
- c. I checked 8(c) above and am offering lodging and meals for one night; OR
- d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



U.S. House of Representatives ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. Check only one of the following:

a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box;* OR

b. Not Applicable. Trip sponsor is a U.S. institution of higher education.

For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
 See addendum

13. Answer parts a and b. Answer part c if necessary:

a. Mode of travel:	Air 🗌 Rail 🔄 Bus 🔳 Car 🗌 Other 🔄 (specify:)
b. Class of travel:	Coach 🔳 Business 🗌 First 🗌 Charter 🗌 Other 🔤 (specify:)

c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking the box.

- 15. Check only one. I represent that either:
 - a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**

b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

- Detail the cost *per day* of meals (approximate cost may be provided): Day 1- \$49, Day 2 - \$85, Day 3 - \$17
- Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event
- 16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Omni Homestead	_ City: Hot Springs, VA	Cost Per Night: <u>\$98+fees&tax</u>
Reason(s) for Selecting: proximity to DC, ava	ailability, security & facility size	2
Hotel Name:	City:	Cost Per Night:
Reason(s) for Selecting:		
Hotel Name:	City:	Cost Per Night:
Reason(s) for Selecting:		

17. Irrepresent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.



18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant				
For each Member, Officer, or Employee	\$120	\$320	\$151				
For each Accompanying Family Member	\$120	n/a	\$151				

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)							
For each Member, Officer, or Employee	\$638	Room Rental							
For each Accompanying Family Member	\$638	Room Rental							

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

a. I certify that I am an officer of the organization listed below; OR

b. *Not Applicable*. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

a. I read and understand the Committee's Travel Regulations;

b. I am not a registered federal lobbyist or registered foreign agent; and

c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Marke Strund	Date:	March 31, 2023	
Name: Mark Strand		President	
Organization: Congressional Institute			2
Address: 1700 Diagonal Road #300, Alexandria, VA 22314			
		700 007 0010	

Email: strand@conginst.org

_Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building Washington, D.C. 20515 ethicscommittee@mail.house.gov | 202-225-7103 More information and forms available at ethics.house.gov

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.



U.S. House of Representatives COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privatelysponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Shelbie Thaler Rogers
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature:
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Majonty Whip / Tom Emmer
Office Address: H-107, The Capitol
Telephone Number: 936-438-0142
Email Address of Contact Person: <u>Shelbie.rogers</u> @mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above as Committee staff may need to contact you if additional

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov.*



U.S. House of Representatives COMMITTEE ON ETHICS

		TRAVELER FORM											
1.	N	ame of Traveler: Shelbie Thaler Rogers											
2.	Sr	$v_{\text{consor}(s)}$ who will be paying or providing in-kind support for the trip:											
	Congressional Institute 3. City and State OR Foreign Country of Travel :												
3.	Ci	ity and State OR Foreign Country of Travel :											
4.	a.	Date of Departure: MAU3, 2023 Date of Return: May 5, 2023											
	b.	Yes 🗖 No 🖄 Will you be extending the trip at your personal expense?											
		If yes, list dates at personal expense:											
5.	a.	Yes D No Will you be accompanied by a family member at the sponsor's expense? If yes:											
		(1) Name of Accompanying Family Member:											
		(2) Relationship to Traveler: 🛛 Spouse 🗖 Child 🗖 Other (specify):											
		(3) Yes 🗖 No 🗖 Accompanying Family Member is at least 18 years of age:											
6.	a.	Yes \square No \square Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?											

- b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
- 7. Yes No D Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.

Strengthen professional relationships among Chiefs of Staff & Lendership staff. Educate on policy & best practices

Director of Operations - Majority Whip Office 9. Yes D No X Is the traveler aware of any registered federal lobbyists or foreign agents involved planning,

- 9. Yes No X Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
- 10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

OMTMMEN



Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



Thomas A. Rust Staff Director and Chief Counsel

> Kelle A. Strickland Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

April 26, 2023

Ms. Shelbie Rogers Office of the Majority Whip H-107, The Capitol Washington, DC 20515

Dear Ms. Rogers:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely, Jusali Michael Guest Susan Wild Chairman

MG/SW:mc

Ranking Member

2023 House Republican Chiefs of Staff Conference Hot Springs, VA

Wednesday, May 3

10:30 AM - 2:30 PM	Bus Departs from HillS. Capitol St (Between Rayburn & Longworth)Box lunches will be available on the bus.
2:00 PM – 7:00 PM	Nametag Pickup
3:00 PM – 3:15 PM	Welcome
3:15 PM – 4:15 PM	Millions of Constituents, Hundreds of Districts, One Conference: A Look at Public Opinion Across the GOP David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group
4:15 PM – 5:15 PM	Developing A Communications Strategy That Works for Your Member Ed Patru, Direct Communications Company Matt Lira, Hangar Capital
6:00 PM – 9:00 PM	Reception Dinner Kim Strassel, The Wall Street Journal Thursday, May 4
8:00 AM – 9:00 AM	Breakfast
9:00 AM – 10:00 AM	Leadership Chiefs of Staff Moderator: Mark Strand, Congressional Institute Dan Meyer, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference
10:00 AM - 12:00 PM	Managing Your Staff Effectively Mark Horstman, Manager Tools, LLC
12:00 PM - 1:15 PM	Lunch Matt Pottinger, Hoover Institution

DRAFT 1:30 PM – 2:30 PM Ethics: Official, Campaigns, and Redistricting Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC Erin Clark, NRCC

Breakout Sessions: 2:30 PM – 3:30 PM

How To Get Things Done In Your Office

Moderator: Mark Strand Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations Anne-Marie Chotvacs, House Appropriations Committee Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor Judy Schneider, Former CRS Expert

- 3:30 PM 4:30 PM Breakout Sessions Repeat
- 6:00 PM 9:00 PM Reception Dinner Guy Benson, Fox News

Friday, May 5

- 8:00 AM 9:00 AM Breakfast
- 9:00 AM 10:00 AM Planning Your Office's Agenda Moderator: Mark Strand
- 10:00 AM 11:00 AM
 Maximizing the MRA Under the New Communications Rules Moderator: George Hadijski, Congressional Management Foundation
 Tim Monahan, Office of the Speaker/Committee on House Administration Nick Crocker, Committee on House Administration
- **11:00 AM 11:15 AMOpen Mic Discussion**Moderator: Mark Strand, Congressional Institute

11:30 AM Conference Concludes

From: Congressional Institute rsvp@conginst.org Subject: Test - Register Now for the GOP Chiefs of Staff Conference Date: March 15, 2023 at 11:15 AM

To: amym@conginst.org



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS

If you cannot use the button above, please copy and paste the following URL into your browser:

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

REGISTER NOW

Email Address: */email/*

Access Code: */other_id/*

If you are unable to attend, please click the following link to decline this invitation

. / 00 are shaple to another presso electric religining link to <u>accurte the intranen</u>

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

Mark Strand, President The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090 website: conginst.org



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS2023 - Invited House Staff

																									2		
Kate	Aaron	Alex	Robert	Gabriella	Alex	Ali	Jeff	Jeff	Chris	Brooke	Josh	Megan	Mark	Cliff	Jason	Maggie	Cyrus	Rebecca	Gary	Taylor	Dale	Alysa	Anna	Amy	Rob	First Name	
Bonner	Bonnaure	Bolton	Boland	Boffelli	Blair	Black	Bishop	Billman	Bien	Bennett	Bell	Bel Miller	Bednar	Bayer	Bauknecht	Ayrea	Artz	Angelson	Andres	Andreae	Anderson	Anderson	Alburger	Albro	Adkerson	Last Name	
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Director of Strategic Communications	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Job Title	
Office of Rep. Smucker	Office of Rep. Reshenthaler	Office of Rep. Malliotakis	Office of Majority Whip Emmer	Office of Rep. González-Colón	Office of Rep. Steube	House Republican Conference	Office of Rep. Molinaro	Office of Rep. Jackson	Office of Speaker McCarthy	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	Office of Speaker McCarthy	Office of Rep. Fulcher	Office of Rep. Tiffany	Office of Rep. Graves (LA)	House Committee on Education and Labor	Office of Rep. Latta	House Committee on Budget	Office of Rep. Gallagher	Office of Rep. Lamborn	Office of Rep. Ciscomani	Office of Rep. Joyce (OH)	Office of Rep. Bice	Office of Rep. Loudermilk	Institution	

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Jessica	Bob	Machalagh	Spencer	Ryan	Chad	Christina	Ashley	Aaron	Larry	John	Jeff	Courtney	Stuart	Samantha	Ed	Nick	Keelie	Greg	Francis	Chris	Francis	Matt	Sean	Jen	Joshua	Parish	Lorissa	Hailey
Carter	Car	Carr	Carr	Car	Car	Car	Callen	Cal	Cal	Byers	Butler	But	Burns	Bul	Bu	Bro	Bro	Bro	Bro	Bri	Bre	Bre	Bra	Bra	Bra	Bra	Bo	Bo
ter	Carretta	T	T	Carney	Carlough	Cameron	len	Calkins	Calhoun	SJR	ler	Butcher	SU	Bullock	Buckham	Brown	Broom	Brooks	Brooke	Brinson	Brennan	Brennan	Brady	Bradley	Bradley	Braden	Bounds	Borden
Chief of Staff	Chief of Staff	General Counsel	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Media Affairs Advisor	General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Chief of Staff	Rapid Response Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Director of Downtown Coalitions
Office of Rep. Newhouse	Office of Rep. Ellzey	Office of Speaker McCarthy	Office of Rep. Tenney	Office of Rep. Steil	Office of Rep. Carl	Office of Speaker McCarthy	Office of Majority Leader Scalise	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger	Office of Rep. McHenry	House Republican Conference	Office of Rep. Posey	Office of Majority Whip Emmer	Office of Rep. Greene	Office of Rep. Clyde	Office of Rep. Owens	Office of Rep. Wenstrup	Office of Majority Leader Scalise	Office of Rep. Rogers (AL)	House Republican Conference	Office of Rep. Thompson	Office of Rep. Buchanan	Office of Rep. Rutherford	Office of Rep. Moran	House Committee on Agriculture	Office of Rep. Obernolte	Office of Majority Whip Emmer

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y	Emily	Kelly	David	Justin	Monica	Liz	Ben	Jackie	Chris	James	Jonathan	Andrew	Arie	Dante	Molly	Tim	John	Brian	Chris	Carly	Tim	Billy	Michael	Ben	Jon	Andrew	Nick	Anne Marie	Caroline	
	Domonoch	Dixon	DiStefano	Discigil	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Dana	Cutrona	Cutrona	Cummings	Crews	Cress	Crawford	Couture	Costa	Constangy	Comer	Cline	Clark	Christianson	Christensen	Chotvacs	Cash	
Senior Folicy Advisor		Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff		Member Services and Operations Assistar	Chief of Staff	Chief of Staff	Chief of Staff	Leadership Chef of Staff	Deputy Communications Director	Representative for VA-6 (Guest Speaker)	Staff Director	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	
Office of Speaker McCarthy		House Committee on Bules	Office of Rep. Carey	Office of Rep. Crenshaw	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	Office of Majority Whip Emmer	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Steel	Office of Rep. Joyce (PA)	Office of Rep. Amodei	Office of Rep. Timmons	Office of Majority Leader Scalise	and Operations Assistant House Republican Conference	Office of Rep. Carter (GA)	Office of Rep. Hageman	Office of Rep. Meuser	Office of Rep. Hudson	Office of Majority Leader Scalise	U.S. House of Representatives	House Committee on Veterans Affairs	Office of Rep. Johnson (SD)	Office of Rep. Graves (MO)	House Committee on Appropriations	Office of Rep. Comer	

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Andrea	Alex	Michael	Cesar	Robert	Steven	Jason	Sally	Cameron	lan	David	Lauren	Jay	Alex	Ben	Michele	John	Wes	Laura	Max	Jaryn	Joe	Kevin	Tyler	Jake	Braden	Mark	Jordan	Matt
Grace	Gourdikian	Gordon	Gonzalez	Gies	Giaier	Galanes	Fox	Foster	Foley	FitzSimmons	Fine	Fields	Ferro	Falkowski	Exner	Etue	Enos	Engquist	Engling	Emhof	Ellis	Eichinger	Edmonds	Dumas	Dreiling	Dreiling	Downs	Donnellan
Chief of Staff	Director of Operations	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor and Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Chief of Staff	Communications Director	Caucus Executive Director	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Deputy Chief of Staff	DC Chief of Staff	Deputy Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Lawler	Office of Speaker McCarthy	Office of Rep. Williams	Office of Rep. Diaz-Balart	Office of Rep. D'Esposito	Office of Speaker McCarthy	Office of Rep. Turner	Office of Rep. Emmer	Office of Rep. Hern	Office of Majority Whip Emmer	Office of Rep. Finstad	Office of Majority Leader Scalise	Republican Study Committee	Office of Rep. Gimenez	Office of Rep. Yakym	Office of Speaker McCarthy	Office of Rep. Williams	Office of Rep. Nunn	Office of Rep. Balderson	Office of Speaker McCarthy	Office of Rep. Webster	Office of Rep. Miller	Office of Rep. Jordan	Office of Rep. Kiggans	Office of Rep. Flood	Office of Rep. LaTurner	Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Miller (WV)

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Bob	Matt	Nate	Lauren	Chris	Liz	Van	Preston	Jake	Adam	Patrick	Grant	Hayden	Nick	Rachel	Brandon	Dan	Dave	Sabrina	Jihun	James	Kimberly	Matt	Elliott	Jackson	Josh	Payne	Michael
Holste	Hoffmann	Hodson	Hodge	Hixon	Hittos	Hilleary	Hill	Hilkin	Hewitt	Hester	Henry	Haynes	Hawatmeh	Harris	Harder	Hanlon	Hanke	Hancock	Han	Hampson	Hamm	Gurtler	Guffin	Gross	Grogis	Griffin	Grider
Chief of Staff	Staff Director	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Policy Advisor	Deputy Director of Member Services	Chief of Staff	Chief of Staff	Chief of staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Kiley	House Committee on Financial Services	House Committee on Energy and Commerce	Office of Rep. Allen	House Committee on Judiciary	Office of Rep. Bilirakis	Office of Rep. Rose	Office of Speaker McCarthy	Office of Majority Leader Scalise	Office of Rep. Davidson	House Republican Conference	Office of Rep. Ogles	Office of Rep. Johnson (LA)	Office of Rep. McClain	Office of Rep. Lesko	Office of Rep. Mann	Office of Rep. Mace	Select Committee on China	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Rep. Bishop	Office of Speaker McCarthy	Office of Rep. Massie	Office of Rep. Hudson	Office of Rep. James	Office of Rep. Cole	Office of Rep. Strong	Office of Rep. Burchett

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BJ	Steve	Desiree	Joe	Allen	Kyle	Kyle	Carolyn	Micah	Jazmine	Mark	Melissa	Charlie	David	Rebecca	Natalie	Sarah	Jon	Alice	Ben	Jake	Stephen	Kyle	Emily	Matt	Paul	Adam	Michael	Brett
Koohmaraie	Koncar	Koetzle	Knowles	Klump	Klein	Kizzer	King	Ketchel	Kemp	Kelly	Kelly	Keller	Keller	Keightley	Joyce	Jorgenson	Jones	Johnson	Johnson	Johnsen	Janushkowsky	Jackson	Hytha	Hutson	Howell	Howard	Hough	Horton
Counsel	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director, ELC Chairman	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff
Office of Majority Leader Scalise	Office of Rep. Luna	Office of Rep. Stauber	Problem Solvers	Office of Rep. Duncan	House Committee on Homeland Security	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Good	Office of Rep. Franklin	Office of Rep. Wagner	Office of Rep. Banks	Office of Rep. Calvert	Office of Speaker McCarthy	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Scott	House Committee on Small Business	Office of Rep. Rogers (KY)	Office of Rep. Babin	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Harris	Office of Rep. Kelly (MS)	House Committee on Intelligence	Office of Rep. Mooney	Office of Majority Leader Scalise

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nubert	Matt	Anna	Ryan	Kelly	Josh	Michael	Chris	Mark	Chris	Ashton	Michael	Charley	Ryan	Kyle	Tony	Matt	Roz	John	Chrissi	R.J.	James	Jillian	Bronwyn	Kate	James	Allie
MCINTOSH	McCullough	McCormack	McCormack	McCollum	Mathis	Martin	Marklund	Marin	Maneval	Maloney	Lowry	Lovett	Long	Lombardi	Lis	Leopold	Leighton	Leganski	Lee	Laukitis	Langenderfer	Lane Wyant	Lance	LaBorde	Kyrkanides	Kotsovos Humes
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Chief of Statt	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Deputy Staff Director	Staff Director	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Coordinator
Office of Hep. Sessions	Office of Rep. Bost	Office of Rep. Rouzer	Office of Rep. Fitzgerald	Office of Rep. Griffith	House Committee on Science, Space and Technology	Office of Rep. Alford	House Committee on Natural Resources	House Committee on Oversight and Government Reform	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Aderholt	Office of Rep. Santos	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. Bergman	Office of Rep. Feenstra	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Gaetz	Office of Rep. Edwards	Office of Rep. Biggs	Office of Rep. Hunt	Office of Speaker McCarthy

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Matt Hillary	Jake	Anderson	Corey	Mary	Joe	Karen	Ben	Dennis	Cullen	Allison	Lauren	Tom	Tim	Patrick	Alye	Annie	James	Matt	Jonas	Carson	Chad	Dan	Matt	Ashley	Tyler	Zach	Justin
Orr Parkinson	Olson	Okoniewski	Norman	Noonan	Nicholson	Navarro	Napier	Nalls	Murphy	Murphy	Muglia	Moran	Monahan	Mocete	Mlinar	Minkler	Min	Miller	Miller	Middleton	Michaels	Meyer	Meyer	Menzler	Menzler	Mendelovici	Melvin
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Chief of Staff Chief of Staff	Chief of Staff	Operations Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Deputy Floor Director	Staff Assistant	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Policy Advisor	Deputy Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Fry Office of Rep. Self	Office of Rep. Van Duyne	House Republican Conference	Office of Rep. Curtis	Office of Rep. Smith (NJ)	Office of Rep. Ezell	Office of Rep. De La Cruz	Office of Majority Leader Scalise	Office of Majority Whip Emmer	Office of Speaker McCarthy	Office of Rep. Van Drew	Office of Rep. Perry	Office of Rep. Salazar	House Committee on Administration	Office of Rep. Kim	Office of Majority Leader Scalise	Office of Majority Leader Scalise	Office of Rep. McCarthy	Office of Rep. Cline	Office of Rep. Carter (TX)	Office of Rep. Foxx	Office of Rep. Schweikert	Office of Speaker McCarthy	Office of Rep. Smith (MO)	Office of Rep. Reschenthaler	Office of Rep. Miller-Meeks	Office of Rep. Buck	Office of Rep. Kustoff

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Mary Alex	Jason Shelbie Mark Anna	Mary Ellen Kyle Jim Jamie	Kevin Bart Tim Andrew	Jessica Cesar Sam Jessica Chad Nikki	Mehgan Brandon Mark Phillip David Dana Jared	Nancy
Rosado Ross	Rogers Rogers Roman Romeo	Richardson Robertson Robertson Robinette	Reilly Reising Reitz Renteria	Powell Prieto Pritchard Proud Ramey Rapanos	Perez-Acosta Phillips Piland Pinegar Planning Planning Powell	Peele
Chief of Staff Chief of Staff	General Counsel Director of Operations Staff Director Caucus Executive Director	Chief of Staff Chief of Staff Deputy Chief of Staff Chief of Staff	Chief of Staff Director of Member Services Caucus Executive Director Chief of Staff	Chief of Staff Chief of Staff Chief of Staff Chief of Staff Chief of Staff	Chief of Staff Chief of Staff Chief of Staff Floor Director Deputy Director of Special Events Chief of Staff	Chief of Staff
Joyce Office of Rep. Barr Office of Rep. Duarte	Office of Majority Whip Emmer Office of Majority Whip Emmer House Committee on Ways and Means Republican Governance/ Office of Rep.	Office of Rep. Valadao Office of Rep. LaHood Office of Rep. Pence Office of Rep. Stefanik Office of Rep. Bean	Office of Rep. Lee Office of Majority Leader Scalise House Freedom Caucus	Office of Rep. Womack Office of Rep. Gonzales (TX) Office of Rep. Hinson Office of Rep. Langworthy Office of Rep. Luetkemeyer Office of Rep. LaLota	Office of Rep. Donalds Office of Rep. Collins Office of Rep. Norman Office of Rep. Baird Office of Majority Whip Emmer Office of Speaker McCarthy Office of Rep. McMorris Rodgers	Office of Rep. Westerman

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Nick Kelle	Danielle	Brittan	Matt	Mark	Allen	David	Shannan	Mike	Jason	Caleb	William	Gregory	Jeff	Alison	Kris	Philip	Stephen	Jonah	Bobby	Brendan	Ellen	Robert	Eric	Zac	Steve	Jack
Strader Strickland	Stewart	Specht	Sparks	Spannagel	Souza	Sours	Sorrell	Smullen	Smith	Smith	Smith	Smith	Small	Slagell	Skrzycki	Singleton	Siao	Shumate	Shringi	Shields	Seher	Schroeder	Schmitz	Rutherford	Ruhlen	Ruddy
Chief of Staff Staff Director	Chief of Staff	Senior Policy Advisor	Head of Communications	Chief of Staff	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	House Parliamentarian (Guest Speaker)	Digital Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Director of Operations	Chief of Staff	Coalitions Coordinator	Chief of Staff	Chief of Staff	Staff Director
Office of Rep. Bentz House Committee on Ethics	Office of Rep. Kean	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. LaMalfa	Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep. Fallon	Office of Rep. Johnson (OH)	Office of the Parliamentarian	Office of Speaker McCarthy	Office of Rep. Palmer	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. Lucas	Office of Rep. Murphy	Office of Rep. McCormick	Office of Rep. Green	Office of Rep. Crawford	Office of Rep. Moylan	House Committee on Foreign Affairs	Office of Majority Leader Scalise	Office of Rep. Nehls	Office of Majority Leader Scalise	Office of Rep. Harshbarger	Office of Rep. Granger	House Committee on Transportation and Infrastructure

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Leafaina	Jordan	Veronica	Ben	Elle	Jeanette	Todd	Clay	Nikki	Brett	Rachel	Jake	Chris	Ted	Richard	Aashka	Dirk	Tom	Will	Chris	Claire	Catherine	Sophie	Daniel	Shana	Deena	Heather	Timothy	AJ
Yahn	Wood	Wong	Williamson	Whitson	Whitener	Whiteman	White	Wallace	Wakeman	Wagley	Vreeburg	Vieson	Verrill	Vaughn	Varma	Vander Beek	Van Flein	Turner	Tudor	Trokey	Treadwell	Trainor Khanahmadi	Tidwell	Teehan	Tauster	Swift	Svoboda	Sugarman
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Staff Director	Chief of staff	Chief of Staff	Senior Advisor	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff		Chief of Staff/General Counsel	Chief of Staff	Incoming Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Policy Advisor
Office of Rep. Radewagen	Office of Rep. Gooden	Office of Rep. Issa	Office of Rep. Cloud	Office of Rep. Arrington	Office of Rep. Weber	Office of Rep. Huizenga	Office of Rep. Stewart	Office of Rep. Simpson	Office of Rep. Van Orden	Office of Rep. Moore (UT)	House Republican Conference	House Committee on Armed Services	Office of Rep. Letlow	Office of Rep. DesJarlais	Office of Rep. Rosendale	Office of Rep. Dunn	Office of Rep. Gosar	Office of Rep. Garcia	Office of Rep. McClintock	Office of Majority Leader Scalise	Office of Rep. Mills	Office of Rep. Guthrie	Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	Office of Rep. Zinke	Office of Rep. Grothman	Office of Majority Leader Scalise

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Senior Policy Advisor

Jason

Yaworske

Office of Speaker McCarthy

2023 House Republican Chiefs of Staff Conference Hot Springs, VA

Wednesday, May 3

10:30 AM - 2:30 PM	Bus Departs from HillS. Capitol St (BetweenBox lunches will be available on the bus.	n Rayburn & Longworth)
2:00 PM – 7:00 PM	Nametag Pickup	Garden Room
3:00 PM – 3:15 PM	Welcome	Grand Ballroom East
3:15 PM - 4:15 PM	Millions of Constituents, Hundreds of Districts, One Conf	erence: A Look at
	Public Opinion Across the House GOP David Winston, The Winston Group Myra Miller, The Winston Group BJ Martino, The Tarrance Group Lauren Hutchinson, The Tarrance Group	Grand Ballroom East
4:15 PM – 5:15 PM	The Art of Presenting Persuasively Terri Sjodin, Sjodin Communications	Grand Ballroom East
6:00 PM – 9:00 PM	Reception Dinner Guy Benson, Fox News	Grand Ballroom Foyer Grand Ballroom West
9:00 PM	Fireside Chat: The Art of Presenting Persuasively	Tower
	Thursday, May 4	
8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	The Five Dysfunctions of a Team Beau Johnson, The Table Group	Grand Ballroom East
10:00 AM - 11:00 AM	Countering the Threat of the Chinese Communist Party Dustin Walker, American Enterprise Institute David Feith, Center for New American Security Rebeccah Heinrichs, Hudson Institute	Grand Ballroom East

11:00 AM - 12:00 PM	Using the Power of the Purse: House Appropriations Anne-Marie Chotvacs, House Appropriations Committee Will Dunham, Brownstein Hyatt Farber Schreck Kelly Lungren McCollum, Office of Rep. Morgan Griffith	Grand Ballroom East
12:00 PM - 1:15 PM	Lunch Steven Moore, Ukraine Freedom Project A fireside chat moderated by Mark Strand, Congressional Institu	Grand Ballroom West
1:30 PM – 2:30 PM	How to Get Things Done In Committee The Honorable Roy Blunt, Former Senate Committee Chair The Honorable Ileana Ros-Lehtinen, Former House Committee	Grand Ballroom East e Chair
Breakout Sessions: 2:30 PM – 3:30 PM	How To Get Things Done In Your Office Moderator: Anca Butcaru, Congressional Institute Brooke Bennett, Office of Rep. French Hill Kyle Kizzier, Office of Rep. Erin Houchin	Lexington
	How to Plan Your Office's Strategy Moderator: Mark Strand, Congressional Institute Rachel Wagley, Office of Rep. Blake Moore Carolyn King, Office of Rep. Rob Wittman	Empire/Crystal
	Congressional Ethics: A Primer Moderator: Jennifer Dill, Congressional Institute Kelle Strickland, House Ethics Committee Elliot Berke, Berke Farah, LLP	Mt. Vernon
	How to Get Things Done on The Floor Moderator: Tim Lang, Congressional Institute Jason Smith, Parliamentarian of the House John Leganski, Office of the Speaker Ben Napier, Office of the Majority Leader	Commonwealth
3:30 PM – 4:30 PM	Breakout Sessions Repeat	
6:00 PM – 9:00 PM	Reception Dinner Welcome: The Honorable Ben Cline, U.S. Representative for Vi Congressional District	Grand Ballroom Foyer Grand Ballroom West rginia's 6 th

Lee Carter, Maslansky + Partners

Friday, May 5

8:00 AM – 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM – 10:00 AM	Leadership Chiefs of Staff Townhall Moderator: Mark Strand, Congressional Institute Machalagh Carr, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference	Grand Ballroom East
10:00 AM – 11:00 AM	Maximizing the MRA Under the New Communications Rule Tim Monahan, Office of the Speaker/Committee on House Adu Casey Contres, Communications Strategist & Former House C	ministration
11:00 AM – 11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute	Grand Ballroom East
11:30 AM	Conference Concludes	

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Dante Mark Ben Chris Molly Billy Aaron Jordan Monica Jackie James John Brian Michael Jon Andrew Anne Marie Ryan Chad Ashley Larry John Liz Jonathan Andrew Machalagh Christina Tim Jessica

Day Clark Calkins Dreiling Downs Didiuk **Del Bonis** Del Beccaro Decker David Cutrona Cutrona Crews Cress Costa Constangy Christianson Carter Carr Callen Byers DeMarzo Comer Chotvacs Carney Carlough Cameron Calhoun Dessauer

Office of Rep. Bacon Office of Rep. Guest Office of Rep. Smith (NE) Office of Rep. Spartz Office of Rep. Miller (IL) Office of Majority Whip Emmer Office of Rep. McCaul Office of Rep. Wilson Office of Rep. Higgins Office of Rep. Amodei Office of Rep. Joyce (PA) Office of Rep. Hudson Office of Majority Leader Scalise Office of Rep. Burgess Office of Majority Leader Scalise House Republican Conference Office of Rep. Meuser House Committee on Veterans Affairs House Committee on Appropriations Office of Speaker McCarthy Office of Rep. Steil Office of Rep. Carl Office of Speaker McCarthy Office of Majority Leader Scalise Office of Rep. Burlison Office of Rep. Cammack Office of Rep. Pfluger Office of Rep. Johnson (SD) Office of Rep. Newhouse

Brett	Robert	Lauren	Van	Jake	Patrick	Grant	Nick	Dan	Sabrina	Jihun	Kimberly	Elliott	Josh	Payne	Michael	Andrea	Cesar	Robert	Steven	Sally	Cameron	lan	Lauren	Michele	Wesley	Laura	Jaryn	Tyler
Horton	Holste	Hodge	Hilleary	Hilkin	Hester	Henry	Hawatmeh	Hanlon	Hancock	Han	Hamm	Guffin	Grogis	Griffin	Grider	Grace	Gonzalez	Gies	Giaier	Fox	Foster	Foley	Fine	Exner	Enos	Engquist	Emhof	Edmonds
Office of Majority Leader Scalise	Office of Rep. Kiley	Office of Rep. Allen	Office of Rep. Rose	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Ogles	Office of Rep. McClain	Office of Rep. Mace	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Speaker McCarthy	Office of Rep. Hudson	Office of Rep. Cole	Office of Rep. Strong	Office of Rep. Burchett	Office of Rep. Lawler	Office of Rep. Diaz-Balart	Office of Rep. D'Esposito	Office of Speaker McCarthy	Office of Rep. Emmer	Office of Rep. Hern	Office of Majority Whip Emmer	Office of Majority Leader Scalise	Office of Speaker McCarthy	Office of Rep. Nunn	Office of Rep. Balderson	Office of Rep. Webster	Office of Rep. Kiggans

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Michael Steve Chris Chris Michael Kyle Roz John ይ Desiree Allen Carolyn Melissa Emily Ashton Kelly Chrissi James Kate Kyle Micah Mark Charlie Sarah Kyle Joe Jon Matt Jazmine Maloney Martin Koetzle Ketchel Lowry Klump Kizzer King Kelly Kelly Jones Marklund Maneval Lungren McCollum Lombardi Leighton Leganski Lee Langenderfer LaBorde Koohmaraie Koncar Knowles Kemp Keller Jorgenson Jackson Hytha Hutson Office of Rep. Aderholt Office of Rep. Alford House Committee on Natural Resources Office of Majority Whip Emmer Office of Rep. Moolenaar Office of Rep. Griffith Office of Rep. McCarthy Office of Rep. Armstrong Office of Speaker McCarthy Office of Rep. Luttrell Office of Rep. Mast Office of Rep. Biggs Office of Majority Leader Scalise Office of Rep. Luna Office of Rep. Stauber Office of Rep. Fitzpatrick Office of Rep. Duncan Office of Rep. Houchin Office of Rep. Wittman Office of Rep. Waltz Main Street Caucus Office of Rep. Franklin Office of Rep. Good Office of Rep. Wagner Office of Rep. Graves Office of Rep. Brecheen Office of Rep. Fischbach Office of Rep. Harris Office of Rep. Bucshon

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Jessica	Sam	Cesar	Jessica	David	Dana	Phillip	Brandon	Mehgan	Hillary	Anderson	Karen	Ben	Dennis	Cullen	Tom	Tim	Alye	Annie	James	Matt	Carly	Carson	Chad	Tyler	Ashley	Justin	Ryan	Anna
Р	P	P	P	PI	PI	Pi	PI	Pe	P	0	N	N	N	Μ	M	Μ	M	Μ	Μ	M	M	M	M	M	M	M	M	M
Proud	Pritchard	Prieto	Powell	Planning	Planning	Pinegar	Phillips	Perez-Acosta	Parkinson	Okoniewski	Navarro	Napier	Nalls	Murphy	Moran	Monahan	Mlinar	Minkler	Min	Miller	Miller	Middleton	Michaels	Menzler	Menzler	Melvin	McCormack	McCormack
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Office of Rep. Langworthy	Office of Rep. Hinson	Office of Rep. Gonzales (TX)	Office of Rep. Womack	Office of Majority Whip Emmer	Office of Speaker McCarthy	Office of Rep. Baird	Office of Rep. Collins	Office of Rep. Donalds	Office of Rep. Self	House Republican Conference	Office of Rep. De La Cruz	Office of Majority Leader Scalise	Office of Majority Whip Emmer	Office of Speaker McCarthy	Office of Rep. Salazar	House Committee on Administration	Office of Majority Leader Scalise	Office of Majority Leader Scalise	Office of Rep. McCarthy	Office of Rep. Cline	Office of Rep. Hageman	Office of Rep. Foxx	Office of Rep. Schweikert	Office of Rep. Miller-Meeks	Office of Rep. Reschenthaler	Office of Rep. Kustoff	Office of Rep. Fitzgerald	Office of Rep. Rouzer

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Gregory Brittan Mike Jeff Philip Ellen Robert Eric Steve Mary Shelbie Jim Bart Kevin Nikki Daniel Shana Deena Heather Timothy P Kelle David Jonah Zac Jason Jamie Kyle Andrew Specht Rogers Rogers Reising Reilly Swift Strickland Sours Smullen Smith Small Singleton Seher Schroeder Schmitz Rosado Robinette Robertsor Renteria Teehan Tauster Svoboda Sugarman Shumate Rutherford Ruhlen Robertsor Rapanos Tidwell Office of Rep. Boebert Office of Rep. McCormick Office of Majority Leader Scalise Office of Rep. Nehls Office of Majority Leader Scalise Office of Rep. Harshbarger Office of Rep. Granger Office of Rep. Barr Office of Majority Whip Emmer Office of Rep. Bean Office of Rep. Pence Office of Rep. Stefanik Office of Rep. Valadao Office of Majority Leader Scalise Office of Rep. Lee Office of Rep. LaLota Office of Rep. Grothman Office of Majority Leader Scalise House Committee on Ethics Office of Speaker McCarthy Office of Rep. Ferguson Office of Rep. Johnson (OH) Office of Rep. Crane Office of Rep. Crawford Office of Majority Whip Emmer Office of Rep. Fleischmann Office of Rep. Moore (AL) Office of Rep. Garbarino Office of Rep. Zinke

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Catherine Claire Chris Will Richard Ted Jake Rachel Jeanette Jordan

Treadwell Trokey Tudor Turner Vaughn Verrill Vreeburg Wagley Wagley Whitener

Office of Rep. Mills Office of Majority Leader Scalise Office of Rep. McClintock Office of Rep. Mike Garcia Office of Rep. DesJarlais Office of Rep. Letlow House Republican Conference Office of Rep. Moore (UT) Office of Rep. Weber Office of Rep. Weber