EMPLOYEE POST-TRAVEL DISCLOSURE FORM

V	Original	Amendmen
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This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure*Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at giftravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

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N(TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1.	Name of Traveler: Lauten Hodge
2.	a. Name of Accompanying Relative: OR None
	b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify):
3.	a. Dates: Departure: 5/3/23 Return: 5/5/23
	b. Dates at Personal Expense, if any: OR None OR None
4.	Departure City: Washington, D.C. Destination: Hot Springs, VA Return City: Washington, D.
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended:
	sessions on effective communications i messaging, how to be agood leader,
	policy sessions on China and appropriations, effective best practices, and
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
	a. a completed Sponsor Post-Travel Disclosure Form;
	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. Description page 2 of the completed <i>Traveler Form</i> submitted by the employee; and
	d. 🗹 the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
	Signify statement is true by checking the box.
	b. If not, explain:
I c	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
	4. 6.40.4
Sig	nature of Traveler: Town Strate Date: 5/16/23
Di.	uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel sclosure Form</i> were necessary and that the travel was in connection with the employee's official duties and would not rate the appearance that the employee is using public office for private gain.
Na	me of Supervising Member: Rick W. Allon Date: 5/11/23
Sig	nature of Supervising Member:

Version date 3/2021 by Committee on Ethics

SPONSOR POST-TRAVEL DISCLOSURE FORM Original Amendment This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Sponsor(s) who paid for the trip: Congressional Institute 2. Travel Destination(s): Hot Springs, VA Date of Return: May 5, 2023 3. Date of Departure: May 3, 2023 4. Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. 5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Other Expenses Total Meal Total Transportation Total Lodging (dollar amount per item Expenses Expenses Expenses and description) \$0 \$320 \$148 \$624 - Room Rental Traveler Accompanying Family Member 6. All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Date: May 12, 2023 Signature: Name: Mark Strand Title: President

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Telephone: 703-837-8812

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org

Organization: Congressional Institute

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.
3.	Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: May 3, 2023 Date of return: May 5, 2023
7.	a. City of departure: Washington, DC
•	b. Destination(s): Hot Springs, VA
	c. City of return: Washington, DC
Q	Check only one. I represent that:
0.	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities F hourly description of planned activities for trip		
11.	Check only one of the following: a. I represent that a registered federal lobbyist on any segment of the trip. Signify that the statement		ny House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. institu	tion of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor for trip <i>and</i> its role in organizing and/or conducting t See addendum		in the subject matter of the
	See addendum		
13.	Answer parts a and b. Answer part c if necessary:		
	a. Mode of travel: Air Rail Bus)
	b. Class of travel: Coach Business Firs c. If travel will be first class, or by chartered or pri		
	c. It travel will be first class, or by chartered or pri	vate afferant, explain why such trav	ver is warranted:
14.	I represent that the expenditures related to local recreational activities of the invitee(s). Signify th		
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or meals provided to congressional participants are event attendees; OR		
	b. The trip involves events that are arranged sports is checked:	ecifically with regard to congressio	nal participation.
	 Detail the cost per day of meals (approximate Day 1- \$49, Day 2 - \$85, Day 3 - \$17 		
	Provide the reason for selecting the location of Relative proximity to DC and capacity	-	
16.	Name, nightly cost, and reasons for selecting each	-	Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, availa	bility, security & facility size	<u> </u>
	Hotel Name:		Cost Per Night:
	Reason(s) for Selecting:	•	
	Hotel Name:		
	Reason(s) for Selecting:	•	
17.	■ I represent that all expenses connected to the tr		l and not a per diem or lump sun

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant			
For each Member, Officer, or Employee	\$120	\$320	\$151			
For each Accompanying Family Member	\$120	n/a	\$151			

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$638	Room Rental
For each Accompanying Family Member	\$638	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

	19.	Che	ck	only	v one:
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a.	I	certify	that I	am an	officer	of the	organization	listed	below;	OR
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b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Name: Mark Strand	Date:	March 31, 2023	
Name: Mark Strand	Title:	President	
Organization: Congressional Institute			
Address: 1700 Diagonal Road #300, Alexandria, VA 22314			
Email: strand@conginst.org	Telephone:	703-837-8812	

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.



TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Lauven Elisabeth Hodge
Name of Traveler: LUCKEVI CINCLY I VICELY
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature: Sam Effdge
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Pep. Rick W, Allen
Office Address: 462 Cannon HoB
Telephone Number: 202-225-2878
Email Address of Contact Person: Lauven hodge a mail hovge gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.
KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel lisclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and upporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

1. Name of Traveler: Lawen Holds. 2. Sponsor(s) who will be paying or providing in kind support for the trip:	TRAVELER FORM	
3. City and State OR Foreign Country of Travel:	Name of Traveler: Lauven Hage	
3. City and State OR Foreign Country of Travel: Hot Springs, VA 4. a. Date of Departure: 5/3/23 Date of Return: 5/5/23 b. Yes No Will you be extending the trip at your personal expense? If yes, list dates at personal expense: 5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes: (1) Name of Accompanying Family Member: Mathy Hodge (2) Relationship to Traveler: Spouse Child Other (specify):	. Sponsor(s) who will be paying or providing in-kind support for the trip:	
3. City and State OR Foreign Country of Travel: Hot Springs, VA 4. a. Date of Departure: 5/3/23 Date of Return: 5/5/23 b. Yes No Will you be extending the trip at your personal expense? If yes, list dates at personal expense: 5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes: (1) Name of Accompanying Family Member: Mathy Hodge (2) Relationship to Traveler: Spouse Child Other (specify):	Congressional Institute	
b. Yes No Will you be extending the trip at your personal expense? If yes, list dates at personal expense: (1) Name of Accompanying Family Member: Mathway things. (2) Relationship to Traveler: Spouse Child Other (specify): (3) Yes No Accompanying Family Member is at least 18 years of age: 6. a. Yes No Accompanying Family Member is at least 18 years of age: 6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: 7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. Educational Opportant to the faction of the trip of the faction of the facti	. City and State OR Foreign Country of Travel: Hot Springs, VA	
If yes, list dates at personal expense: 5. a. Yes		NIII.
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(2) Relationship to Traveler: Spouse Child Other (specify): (3) Yes No Accompanying Family Member is at least 18 years of age: 6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: 7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. Falled from the principle of the traveler will be participating. 9. Yes No Staff that Yell opportunity to be the way that office. O. Yes No Staff travelers, to be completed by your employing Member: ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my lirect supervision, to accept expenses for the trip described in this request. I have determined that the above-described ravel is in connection with my employee's official duties and that acceptance of these expenses will not create the ppearance that the employee is using public office for private gain.	If yes, list dates at personal expense:	
(2) Relationship to Traveler: Spouse Child Other (specify): (3) Yes No Accompanying Family Member is at least 18 years of age: 6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: 7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. Staff should include their job title and how the activities on the itinerary relate to their duties. Fall (a formal operation) of the trip of the formal of the fo		
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6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: 7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. 8. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. Staff should include their job title and how the activities on the itinerary relate to their duties. Staff should include their job title and how the activities on the job title and how the first warm of the practices as a Charfer for foreign agents involved planning, organizing, requesting, or arranging the trip? 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? 10. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?	(2) Relationship to Traveler: 🖸 Spouse 🗆 Child 🗖 Other (specify):	
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Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> Kelle A. Strickland Counsel to the Chairman

David Arroin Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225-7392

April 26, 2023

Ms. Lauren Hodge Office of the Honorable Rick Allen 462 Cannon House Office Building Washington, DC 20515

Dear Ms. Hodge:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest

Chairman

Susan Wild Ranking Member

MG/SW:mc

DRAFT



Wednesday, May 3

10:30 AM - 2:30 PM Bus

Bus Departs from Hill

S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM

Nametag Pickup

3:00 PM - 3:15 PM

Welcome

3:15 PM - 4:15 PM

Millions of Constituents, Hundreds of Districts, One Conference: A Look at

Public Opinion Across the GOPDavid Winston, The Winston Group
Myra Miller, The Winston Group

Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM

Developing A Communications Strategy That Works for Your Member

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM

Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

Leadership Chiefs of Staff

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM

Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM

Lunch

Matt Pottinger, Hoover Institution

DRAFT

1:30 PM - 2:30 PM Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Breakout Sessions:

2:30 PM - 3:30 PM How To Get Things Done In Your Office

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM Breakout Sessions Repeat

6:00 PM - 9:00 PM Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM Breakfast

9:00 AM - 10:00 AM Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijski, Congressional Management Foundation
Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM Conference Concludes

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM To: amym@conginst.org





CHIEFS OF STAFF CONFERENCE

May 3-5, 2023

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS

If you cannot use the button above, please copy and paste the following URL into your browser:

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.



Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please click the following link to decline this invitation

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call {703}837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

website: conginst.org



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS2023 - Invited House Staff

Kate	Aaron	Alex	Robert	Gabriella	Alex	Ali	Jeff	Jeff	Chris	Brooke	Josh	Megan	Mark	Cliff	Jason	Maggie	Cyrus	Rebecca	Gary	Taylor	Dale	Alysa	Anna	Amy	Rob	First Name
Bonner	Bonnaure	Bolton	Boland	Boffelli	Blair	Black	Bishop	Billman	Bien	Bennett	Bell	Bel Miller	Bednar	Bayer	Bauknecht	Ayrea	Artz	Angelson	Andres	Andreae	Anderson	Anderson	Alburger	Albro	Adkerson	Last Name
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief o	Commi	Chief of Staff	Chief o	Deputy	Chief of Staff	Chief of Staff	Chief o	Directo	Chief of Staff	Chief o	Deputy	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Job Title
of Staff	of Staff	of Staff	of Staff	of Staff	Chief of Staff	Communications Director	of Staff	Chief of Staff	Deputy Director of Floor Operations	of Staff	of Staff	Chief of Staff	Director of Strategic Communications	of Staff	Chief of Staff	Deputy Chief of Staff	director	of Staff	director	of Staff	of Staff	of Staff	of Staff	of Staff	of Staff	itle
Office of Rep. Smucker	Office of Rep. Reshenthaler	Office of Rep. Malliotakis	Office of Majority Whip Emmer	Office of Rep. González-Colón	Office of Rep. Steube	House Republican Conference	Office of Rep. Molinaro	Office of Rep. Jackson	Office of Speaker McCarthy	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	Office of Speaker McCarthy	Office of Rep. Fulcher	Office of Rep. Tiffany	Office of Rep. Graves (LA)	House Committee on Education and Labor	Office of Rep. Latta	House Committee on Budget	Office of Rep. Gallagher	Office of Rep. Lamborn	Office of Rep. Ciscomani	Office of Rep. Joyce (OH)	Office of Rep. Bice	Office of Rep. Loudermilk	Institution

Jessica	Bob	Machalagh	Spencer	Ryan	Chad	Christina	Ashley	Aaron	Larry	John	Jeff	Courtney	Stuart	Samantha	Ð	Nick	Keelie	Greg	Francis	Chris	Francis	Matt	Sean	Jen	Joshua	Parish	Lorissa	Hailey
Carter	Carretta	Carr	Carr	Carney	Carlough	Cameron	Callen	Calkins	Calhoun	Byers	Butler	Butcher	Burns	Bullock	Buckham	Brown	Broom	Brooks	Brooke	Brinson	Brennan	Brennan	Brady	Bradley	Bradley	Braden	Bounds	Borden
Chief of Staff	Chief of Staff	General Counsel	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Media Affairs Advisor	General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Chief of Staff	Rapid Response Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Director of Downtown Coalitions
Office of Rep. Newhouse	Office of Rep. Ellzey	Office of Speaker McCarthy	Office of Rep. Tenney	Office of Rep. Steil	Office of Rep. Carl	Office of Speaker McCarthy	Office of Majority Leader Scalise	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger	Office of Rep. McHenry	House Republican Conference	Office of Rep. Posey	Office of Majority Whip Emmer	Office of Rep. Greene	Office of Rep. Clyde	Office of Rep. Owens	Office of Rep. Wenstrup	Office of Majority Leader Scalise	Office of Rep. Rogers (AL)	House Republican Conference	Office of Rep. Thompson	Office of Rep. Buchanan	Office of Rep. Rutherford	Office of Rep. Moran	House Committee on Agriculture	Office of Rep. Obernolte	Office of Majority Whip Emmer

Emily	Kelly	David	Justin	Monica	Liz	Ben	Jackie	Chris	James	Jonathan	Andrew	Arie	Dante	Molly	Tim	John	Brian	Chris	Carly	Tim	Billy	Michael	Ben	Jon	Andrew	Nick	Anne Marie	Caroline
Domenech	Dixon	DiStefano	Discigil	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Dana	Cutrona	Cutrona	Cummings	Crews	Cress	Crawford	Couture	Costa	Constangy	Comer	Cline	Clark	Christianson	Christensen	Chotvacs	Cash
Senior Policy Advisor	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff		Member Services and Operations Assistant House Republican Conference	Chief of Staff	Chief of Staff	Chief of Staff	Leadership Chef of Staff	Deputy Communications Director	Representative for VA-6 (Guest Speaker)	Staff Director	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff
Office of Speaker McCarthy	House Committee on Rules	Office of Rep. Carey	Office of Rep. Crenshaw	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	Office of Majority Whip Emmer	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Steel	Office of Rep. Joyce (PA)	Office of Rep. Amodei	Office of Rep. Timmons	Office of Majority Leader Scalise	nt House Republican Conference	Office of Rep. Carter (GA)	Office of Rep. Hageman	Office of Rep. Meuser	Office of Rep. Hudson	Office of Majority Leader Scalise	U.S. House of Representatives	House Committee on Veterans Affairs	Office of Rep. Johnson (SD)	Office of Rep. Graves (MO)	House Committee on Appropriations	Office of Rep. Comer

Andrea	Alex	Michael	Cesar	Robert	Steven	Jason	Sally	Cameron	lan	David	Lauren	Jay	Alex	Ben	Michele	John	Wes	Laura	Max	Jaryn	Joe	Kevin	Tyler	Jake	Braden	Mark	Jordan	Matt
Grace	Gourdikian	Gordon	Gonzalez	Gies	Giaier	Galanes	Fox	Foster	Foley	FitzSimmons	Fine	Fields	Ferro	Falkowski	Exner	Etue	Enos	Engquist	Engling	Emhof	Ellis	Eichinger	Edmonds	Dumas	Dreiling	Dreiling	Downs	Donnellan
Chief of Staff	Director of Operations	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor and Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Chief of Staff	Communications Director	Caucus Executive Director	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Deputy Chief of Staff	DC Chief of Staff	Deputy Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Lawler	Office of Speaker McCarthy	Office of Rep. Williams	Office of Rep. Diaz-Balart	Office of Rep. D'Esposito	Office of Speaker McCarthy	Office of Rep. Turner	Office of Rep. Emmer	Office of Rep. Hern	Office of Majority Whip Emmer	Office of Rep. Finstad	Office of Majority Leader Scalise	Republican Study Committee	Office of Rep. Gimenez	Office of Rep. Yakym	Office of Speaker McCarthy	Office of Rep. Williams	Office of Rep. Nunn	Office of Rep. Balderson	Office of Speaker McCarthy	Office of Rep. Webster	Office of Rep. Miller	Office of Rep. Jordan	Office of Rep. Kiggans	Office of Rep. Flood	Office of Rep. LaTurner	Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Miller (WV)

Bob	Matt		Nate	Lauren	Chris	Liz	Van	Preston	Jake	Adam	Patrick	Grant	Hayden	Nick	Rachel	Brandon	Dan	Dave	Sabrina	Jihun	James	Kimberly	Matt	Elliott	Jackson	Josh	Payne	Michael
Holste	Hoffmann		Hodson	Hodge	Hixon	Hittos	Hilleary	工聖	Hilkin	Hewitt	Hester	Henry	Haynes	Hawatmeh	Harris	Harder	Hanlon	Hanke	Hancock	Han	Hampson	Hamm	Gurtler	Guffin	Gross	Grogis	Griffin	Grider
Chief of Staff	Staff Director		Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Policy Advisor	Deputy Director of Member Services	Chief of Staff	Chief of Staff	Chief of staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Kiley	House Committee on Financial Services	Commerce	House Committee on Energy and	Office of Rep. Allen	House Committee on Judiciary	Office of Rep. Bilirakis	Office of Rep. Rose	Office of Speaker McCarthy	Office of Majority Leader Scalise	Office of Rep. Davidson	House Republican Conference	Office of Rep. Ogles	Office of Rep. Johnson (LA)	Office of Rep. McClain	Office of Rep. Lesko	Office of Rep. Mann	Office of Rep. Mace	Select Committee on China	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Rep. Bishop	Office of Speaker McCarthy	Office of Rep. Massie	Office of Rep. Hudson	Office of Rep. James	Office of Rep. Cole	Office of Rep. Strong	Office of Rep. Burchett

亞	Steve	Desiree	Joe	Allen	Kyle	Kyle	Carolyn	Micah	Jazmine	Mark	Melissa	Charlie	David	Rebecca	Natalie	Sarah	Jon	Alice	Ben	Jake	Stephen	Kyle	Emily	Matt	Paul	Adam	Michael	Brett
Koohmaraie	Koncar	Koetzle	Knowles	Klump	Klein	Kizzer	King	Ketchel	Kemp	Kelly	Kelly	Keller	Keller	Keightley	Joyce	Jorgenson	Jones	Johnson	Johnson	Johnsen	Janushkowsky	Jackson	Hytha	Hutson	Howell	Howard	Hough	Horton
Counsel	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director, ELC Chairman	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff
Office of Majority Leader Scalise	Office of Rep. Luna	Office of Rep. Stauber	Problem Solvers	Office of Rep. Duncan	House Committee on Homeland Security	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Good	Office of Rep. Franklin	Office of Rep. Wagner	Office of Rep. Banks	Office of Rep. Calvert	Office of Speaker McCarthy	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Scott	House Committee on Small Business	Office of Rep. Rogers (KY)	Office of Rep. Babin	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Harris	Office of Rep. Kelly (MS)	House Committee on Intelligence	Office of Rep. Mooney	Office of Majority Leader Scalise

Robert	Matt	Anna	Ryan	Kelly	Josh	Michael	Chris	Mark	Chris	Ashton	Michael	Charley	Ryan	Kyle	Tony	Matt	Roz	John	Chrissi	R.J.	James	Jillian	Bronwyn	Kate	James	Allie
McIntosh	McCullough	McCormack	McCormack	McCollum	Mathis	Martin	Marklund	Marin	Maneval	Maloney	Lowry	Lovett	Long	Lombardi	Lis	Leopold	Leighton	Leganski	Lee	Laukitis	Langenderfer	Lane Wyant	Lance	LaBorde	Kyrkanides	Kotsovos Humes
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Deputy Staff Director	Staff Director	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Coordinator
Office of Rep. Sessions	Office of Rep. Bost	Office of Rep. Rouzer	Office of Rep. Fitzgerald	Office of Rep. Griffith	House Committee on Science, Space and Technology	Office of Rep. Alford	House Committee on Natural Resources	House Committee on Oversight and Government Reform	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Aderholt	Office of Rep. Santos	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. Bergman	Office of Rep. Feenstra	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Gaetz	Office of Rep. Edwards	Office of Rep. Biggs	Office of Rep. Hunt	Office of Speaker McCarthy

Hillary	Matt	Jake	Anderson	Corey	Mary	Joe	Karen	Ben	Dennis	Cullen	Allison	Lauren	Tom	Tim	Patrick	Alye	Annie	James	Matt	Jonas	Carson	Chad	Dan	Matt	Ashley	Tyler	Zach	Justin
Parkinson	Orr	Olson	Okoniewski	Norman	Noonan	Nicholson	Navarro	Napier	Nalls	Murphy	Murphy	Muglia	Moran	Monahan	Mocete	Minar	Minkler	Min	Miller	Miller	Middleton	Michaels	Meyer	Meyer	Menzler	Menzler	Mendelovici	Melvin
Chief of Staff	Chief of Staff	Chief of Staff	Operations Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Deputy Floor Director	Staff Assistant	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Policy Advisor	Deputy Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Self	Office of Rep. Fry	Office of Rep. Van Duyne	House Republican Conference	Office of Rep. Curtis	Office of Rep. Smith (NJ)	Office of Rep. Ezell	Office of Rep. De La Cruz	Office of Majority Leader Scalise	Office of Majority Whip Emmer	Office of Speaker McCarthy	Office of Rep. Van Drew	Office of Rep. Perry	Office of Rep. Salazar	House Committee on Administration	Office of Rep. Kim	Office of Majority Leader Scalise	Office of Majority Leader Scalise	Office of Rep. McCarthy	Office of Rep. Cline	Office of Rep. Carter (TX)	Office of Rep. Foxx	Office of Rep. Schweikert	Office of Speaker McCarthy	Office of Rep. Smith (MO)	Office of Rep. Reschenthaler	Office of Rep. Miller-Meeks	Office of Rep. Buck	Office of Rep. Kustoff

Alex	Mary	Anna	Mark	Shelbie	Jason	Jamie	Jim	Kyle	Mary Ellen	Andrew	Tim	Bart	Kevin	Nikki	Chad	Jessica	Sam	Cesar	Jessica	Jared	Dana	David	Phillip	Mark	Brandon	Mehgan	Nancy
Ross	Rosado	Homeo	Homan	Rogers	Rogers	Robinette	Robertson	Robertson	Richardson	Renteria	Reitz	Reising	Reilly	Rapanos	Ramey	Proud	Pritchard	Prieto	Powell	Powell	Planning	Planning	Pinegar	Piland	Phillips	Perez-Acosta	Peele
Chief of Staff	Chief of Staff	Caucus executive Director	Staff Director	Director of Operations	General Counsel	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Director of Member Services	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Director of Special Events	Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Duarte	Office of Rep. Barr	Republican Governance/ Office of Rep. Joyce	House Committee on Ways and Means	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Office of Rep. Bean	Office of Rep. Stefanik	Office of Rep. Pence	Office of Rep. LaHood	Office of Rep. Valadao	House Freedom Caucus	Office of Majority Leader Scalise	Office of Rep. Lee	Office of Rep. LaLota	Office of Rep. Luetkemeyer	Office of Rep. Langworthy	Office of Rep. Hinson	Office of Rep. Gonzales (TX)	Office of Rep. Womack	Office of Rep. McMorris Rodgers	Office of Speaker McCarthy	Office of Majority Whip Emmer	Office of Rep. Baird	Office of Rep. Norman	Office of Rep. Collins	Office of Rep. Donalds	Office of Rep. Westerman

Kelle	Nick	Danielle	Brittan	Matt	Mark	Allen	David	Shannan	Mike	Jason	Caleb	William	Gregory	Jeff	Alison	Kris	Philip	Stephen	Jonah	Bobby	Brendan	Ellen	Robert	Eric	Zac	Steve	Jack
Strickland	Strader	Stewart	Specht	Sparks	Spannagel	Souza	Sours	Sorrell	Smullen	Smith	Smith	Smith	Smith	Small	Slagell	Skrzycki	Singleton	Siao	Shumate	Shringi	Shields	Seher	Schroeder	Schmitz	Rutherford	Ruhlen	Ruddy
Staff Director	Chief of Staff	Chief of Staff	Senior Policy Advisor	Head of Communications	Chief of Staff	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	House Parliamentarian (Guest Speaker)	Digital Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Director of Operations	Chief of Staff	Coalitions Coordinator	Chief of Staff	Chief of Staff	Staff Director
House Committee on Ethics	Office of Rep. Bentz	Office of Rep. Kean	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. LaMalfa	Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep. Fallon	Office of Rep. Johnson (OH)	Office of the Parliamentarian	Office of Speaker McCarthy	Office of Rep. Palmer	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. Lucas	Office of Rep. Murphy	Office of Rep. McCormick	Office of Rep. Green	Office of Rep. Crawford	Office of Rep. Moylan	House Committee on Foreign Affairs	Office of Majority Leader Scalise	Office of Rep. Nehls	Office of Majority Leader Scalise	Office of Rep. Harshbarger	Office of Rep. Granger	House Committee on Transportation and Infrastructure

Leafaina	Jordan	Veronica	Ben	⊞le	Jeanette	Todd	Clay	Nikki	Brett	Rachel	Jake	Chris	Ted	Richard	Aashka	Dirk	Tom	Will	Chris	Claire	Catherine	Sophie	Daniel	Shana	Deena	Heather	Timothy	ĄJ
Yahn	Wood	Wong	Williamson	Whitson	Whitener	Whiteman	White	Wallace	Wakeman	Wagley	Vreeburg	Vieson	Verrill	Vaughn	Varma	Vander Beek	Van Flein	Turner	Tudor	Trokey	Treadwell	Trainor Khanahmadi	Tidwell	Teehan	Tauster	Swift	Svoboda	Sugarman
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Staff Director	Chief of staff	Chief of Staff	Senior Advisor	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff		Chief of Staff/General Counsel	Chief of Staff	Incoming Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Policy Advisor
Office of Rep. Radewagen	Office of Rep. Gooden	Office of Rep. Issa	Office of Rep. Cloud	Office of Rep. Arrington	Office of Rep. Weber	Office of Rep. Huizenga	Office of Rep. Stewart	Office of Rep. Simpson	Office of Rep. Van Orden	Office of Rep. Moore (UT)	House Republican Conference	House Committee on Armed Services	Office of Rep. Letlow	Office of Rep. DesJarlais	Office of Rep. Rosendale	Office of Rep. Dunn	Office of Rep. Gosar	Office of Rep. Garcia	Office of Rep. McClintock	Office of Majority Leader Scalise	Office of Rep. Mills	Office of Rep. Guthrie	Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	Office of Rep. Zinke	Office of Rep. Grothman	Office of Majority Leader Scalise



Wednesday, May 3

10:30 AM - 2:30 PM	Bus Departs from Hill S. Capitol St (Between Box lunches will be available on the bus.	n Rayburn & Longworth)
2:00 PM - 7:00 PM	Nametag Pickup	Garden Room
3:00 PM - 3:15 PM	Welcome	Grand Ballroom East
3:15 PM - 4:15 PM	Millions of Constituents, Hundreds of Districts, One Conf Public Opinion Across the House GOP David Winston, The Winston Group Myra Miller, The Winston Group BJ Martino, The Tarrance Group Lauren Hutchinson, The Tarrance Group	erence: A Look at Grand Ballroom East
4:15 PM - 5:15 PM	The Art of Presenting Persuasively Terri Sjodin, Sjodin Communications	Grand Ballroom East
6:00 PM - 9:00 PM	Reception Dinner Guy Benson, Fox News	Grand Ballroom Foyer Grand Ballroom West
9:00 PM	Fireside Chat: The Art of Presenting Persuasively	Tower
	Thursday, May 4	
8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	The Five Dysfunctions of a Team Beau Johnson, The Table Group	Grand Ballroom East
10:00 AM - 11:00 AM	Countering the Threat of the Chinese Communist Party Dustin Walker, American Enterprise Institute David Feith, Center for New American Security Rebeccah Heinrichs, Hudson Institute	Grand Ballroom East

11:00 AM - 12:00 PM Using the Power of the Purse: House Appropriations

Grand Ballroom East

Anne-Marie Chotvacs, House Appropriations Committee

Will Dunham, Brownstein Hyatt Farber Schreck

Kelly Lungren McCollum, Office of Rep. Morgan Griffith

12:00 PM - 1:15 PM Lunch

Grand Ballroom West

Steven Moore, Ukraine Freedom Project

A fireside chat moderated by Mark Strand, Congressional Institute

1:30 PM - 2:30 PM How to Get Things Done In Committee

Grand Ballroom East

The Honorable Roy Blunt, Former Senate Committee Chair

The Honorable Ileana Ros-Lehtinen, Former House Committee Chair

Breakout Sessions:

2:30 PM - 3:30 PM How To Get Things Done In Your Office

Lexington

Moderator: Anca Butcaru, Congressional Institute Brooke Bennett, Office of Rep. French Hill

Kyle Kizzier, Office of Rep. Erin Houchin

How to Plan Your Office's Strategy

Empire/Crystal

Moderator: Mark Strand, Congressional Institute Rachel Wagley, Office of Rep. Blake Moore Carolyn King, Office of Rep. Rob Wittman

Congressional Ethics: A Primer

Mt. Vernon

Moderator: Jennifer Dill, Congressional Institute Kelle Strickland, House Ethics Committee

Elliot Berke, Berke Farah, LLP

How to Get Things Done on The Floor

Commonwealth

Moderator: Tim Lang, Congressional Institute Jason Smith, Parliamentarian of the House John Leganski, Office of the Speaker Ben Napier, Office of the Majority Leader

3:30 PM - 4:30 PM

Breakout Sessions Repeat

6:00 PM - 9:00 PM

Reception

Grand Ballroom Foyer
Grand Ballroom West

Dinner

- « Misalmia ia Cth

Welcome: The Honorable Ben Cline, U.S. Representative for Virginia's 6th

Congressional District

Lee Carter, Maslansky + Partners

Friday, May 5

8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	Leadership Chiefs of Staff Townhall Moderator: Mark Strand, Congressional Institute Machalagh Carr, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference	Grand Ballroom East
10:00 AM - 11:00 AM	Maximizing the MRA Under the New Communications Rul Tim Monahan, Office of the Speaker/Committee on House Ac Casey Contres, Communications Strategist & Former House	dministration
11:00 AM - 11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute	Grand Ballroom East
11:30 AM	Conference Concludes	

Report name: Report date: Event name: House Staff Attendance List for Ethics 05/12/2023
2023 Chiefs of Staff Conference

First Name	Last Name	Institution
Alyssa	Anderson	Office of Rep. Ciscomani
Dale	Anderson	Office of Rep. Lamborn
Taylor	Andreae	Office of Rep. Gallagher
Rebecca	Angelson	Office of Rep. Latta
Maggie	Ayrea	Office of Rep. Graves (LA)
Mark	Bednar	Office of Speaker McCarthy
Megan	Bel Miller	Office of Rep. Scalise
Joshua	Bell	Office of Rep. Estes
A. Brooke	Bennett	Office of Rep. Hill
Chris	Bien	Office of Speaker McCarthy
Jeff	Bishop	Office of Rep. Molinaro
Ali	Black	House Republican Conference
Gabriella	Boffelli	Office of Rep. González-Colón
Robert	Boland	Office of Majority Whip Emmer
Hailey	Borden	Office of Majority Whip Emmer
Lorissa	Bounds	Office of Rep. Obernolte
Parish	Braden	House Committee on Agriculture
Jen	Bradley	Office of Rep. Rutherford
Chris	Brinson	Office of Rep. Rogers (AL)
Francis	Brooke	Office of Majority Leader Scalise
Greg	Brooks	Office of Rep. Wenstrup
Nicholas	Brown	Office of Rep. Clyde
Stuart	Burns	Office of Rep. Posey
Courtney	Butcher	House Republican Conference

Mark	Jordan	Monica	Liz	Ben	Jackie	Chris	James	Jonathan	Andrew	Molly	Dante	John	Brian	Tim	Billy	Michael	Jon	Andrew	Anne Marie	Jessica	Machalagh	Ryan	Chad	Christina	Ashley	Aaron	Larry	John
Dreiling	Downs	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Cutrona	Cutrona	Crews	Cress	Costa	Constangy	Comer	Clark	Christianson	Chotvacs	Carter	Carr	Carney	Carlough	Cameron	Callen	Calkins	Calhoun	Byers
Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	Office of Majority Whip Emmer	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Amodei	Office of Rep. Joyce (PA)	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Meuser	Office of Rep. Hudson	Office of Majority Leader Scalise	House Committee on Veterans Affairs	Office of Rep. Johnson (SD)	House Committee on Appropriations	Office of Rep. Newhouse	Office of Speaker McCarthy	Office of Rep. Steil	Office of Rep. Carl	Office of Speaker McCarthy	Office of Majority Leader Scalise	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger
		(NE)		Ē	ip Emmer	-	čó		o,	Ξ.	(PA)	der Scalise	onference	7	,	der Scalise	Veterans Affairs	n (SD)	Appropriations	use	Carthy			Carthy	der Scalise	ח	ack	

Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Glaier Gles Gonzalez Grace Grider Griffin Grogis Guffin Hamm Han Hancock Hann Hancock Henry Hester Hilkin Hilleary Hodge Holste	Office of Majority Leader Scalise	Horton	Brett
Edmonds Enhof Engquist Engquist Engaust Engaust Ennos Exrer Fine Foley Foster Fox Glaier Glaier Gider Grace Grider Griffin Grogis Guffin Hamm Han Han Han Han Han Han Han Han Hantook Hanton Hawatmeh Henry Hester Hilkin Hilleary Hodge	Office of Rep. Kiley	Holste	Robert
Edmonds Enhof Engquist Enos Exner Fine Foley Foster Fox Glaier Gider Grace Grider Griffin Grogis Guffin Hann Han Han Han Hanook Hanlon Hawatmeh Henry Hester Hilkin Hilleary	Office of Rep. Allen	Hodge	Lauren
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Glaier Glaier Garace Grace Grider Griffin Grogis Guffin Hannn Han Hancock Hanlon Hawatmeh Henry Hester Hilkin	Office of Rep. Rose	Hilleary	Van
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Giaier Gies Gonzalez Grace Grider Grider Grider Hanm Han Han Hanock Hanlon Hawatmeh Henry Hester	Office of Majority Leader Scal	Hilkin	Jake
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Giaier Gies Gonzalez Grace Grider Griffin Grogis Guffin Hamm Han Han Han Hancock Hanlon Hawatmeh Henry	House Republican Conferenc	Hester	Patrick
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Giaier Gies Gonzalez Grace Grider Griffin Grogis Guffin Hannn Han Hancock Hanlon Hawatmeh	Office of Rep. Ogles	Henry	Grant
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Giaier Gies Gonzalez Grace Grider Grider Grider Grider Grider Grider Grace Grider	Office of Rep. McClain	Hawatmeh	Nick
Edmonds Emhof Engquist Engs Exner Fine Foley Foster Fox Giaier Gies Gonzalez Grace Griffin Grogis Gufffin Hamm Han Hancock	Office of Rep. Mace	Hanlon	Dan
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Giaier Gies Gonzalez Grace Grider Gridfin Grogis Gufffin Hamm Han	Office of Rep. Roy	Hancock	Sabrina
Edmonds Emhof Engquist Engs Encs Exner Fine Foley Foster Fox Giaier Gies Gonzalez Grace Grider Grider Grigis Gufffin Grogis Gufffin Hamm	Office of Rep. Chavez DeRen	Han	Jihun
Edmonds Emhof Engquist Engquist Enos Exner Fine Foley Foster Gaier Giaier Girder Grider Grider Grogis Gufffin	Office of Speaker McCarthy	Hamm	Kimberly
Edmonds Emhof Emhof Engquist Enos Exner Fine Foley Foster Fox Giaier Gies Gonzalez Grace Griffin Grogis	Office of Rep. Hudson	Guffin	Elliott
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Gaier Gies Gonzalez Grace Grider Griffin	Office of Rep. Cole	Grogis	Josh
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Giaier Gies Gonzalez Grace Grider	Office of Rep. Strong	Griffin	Payne
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Gaiaier Gies Gonzalez Grace	Office of Rep. Burchett	Grider	Michael
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Giaier Gies Gonzalez	Office of Rep. Lawler	Grace	Andrea
Edmonds Emhof Engquist Engquist Enos Exner Fine Foley Foster Fox Giaier Gies	Office of Rep. Diaz-Balart	Gonzalez	Cesar
Edmonds Emhof Engquist Enos Exner Fine Foley Foster Fox Giaier	Office of Rep. D'Esposito	Gies	Robert
Edmonds Emhof Engquist Enos Exner Fine Foley Foster	Office of Speaker McCarthy	Giaier	Steven
Edmonds Emhof Engquist Enos Exner Foley Foster	Office of Rep. Emmer	Fox	Sally
Edmonds Emhof Engquist Enos Exner Fine Foley	Office of Rep. Hern	Foster	Cameron
Edmonds Emhof Engquist Enos Exner	Office of Majority Whip Emme	Foley	lan
Edmonds Emhof Engquist Enos Exner	Office of Majority Leader Sca	Fine	Lauren
Edmonds Emhof Engquist	Office of Speaker McCarthy	Exner	Michele
Edmonds Emhof Engquist	Office of Rep. Nunn	Enos	Wesley
Emhof (Office of Rep. Balderson	Engquist	Laura
Edmonds	Office of Rep. Webster	Emhof	Jaryn
	Office of Rep. Kiggans	Edmonds	Tyler

Michael	Chris	Chris	Ashton	Kelly	Michael	Kyle	Roz	John	Chrissi	James	Kate	BJ	Steve	Desiree	Joe	Allen	Kyle	Carolyn	Micah	Jazmine	Melissa	Mark	Charlie	Sarah	Jon	Kyle	Emily	
Martin	Marklund	Maneval	Maloney	Lungren McCollum	Lowry	Lombardi	Leighton	Leganski	Lee	Langenderfer	LaBorde	Koohmaraie	Koncar	Koetzle	Knowles	Klump	Kizzer	King	Ketchel	Kemp	Kelly	Kelly	Keller	Jorgenson	Jones	Jackson	Hytha	
Office of Rep. Alford	House Committee on Natural Resources	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Griffith	Office of Rep. Aderholt	Office of Rep. McCarthy	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Mast	Office of Rep. Biggs	Office of Majority Leader Scalise	Office of Rep. Luna	Office of Rep. Stauber	Office of Rep. Fitzpatrick	Office of Rep. Duncan	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Franklin	Office of Rep. Good	Office of Rep. Wagner	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Bucshon	Office of Rep. Fischbach	Cilido di Tiopi, Tiglino

Office of Rep. Gonzales (TX) Office of Rep. Hinson Office of Rep. Langworthy	Prieto Pritchard Proud	Cesar Sam Jessica
Office of Rep. Womack	Powell	Jessica
Office of Speaker McCarthy Office of Majority Whip Emmer	Planning Planning	David David
Office of Rep. Baird	Pinegar	Phillip
Office of Rep. Collins	Phillips	Brandon
Office of Rep. Donalds	Perez-Acosta	Mehgan
Office of Rep. Self	Parkinson	Hillary
House Republican Conference	Okoniewski	Anderson
Office of Rep. De La Cruz	Navarro	Karen
Office of Majority Leader Scalise	Napier	Ben
Office of Majority Whip Emmer	Nalls	Dennis
Office of Speaker McCarthy	Murphy	Cullen
Office of Rep. Salazar	Moran	Tom
House Committee on Administration	Monahan	Tim
Office of Majority Leader Scalise	Minar	Alye
Office of Majority Leader Scalise	Minkler	Annie
Office of Rep. McCarthy	Min	James
Office of Rep. Cline	Miller	Matt
Office of Rep. Hageman	Miller	Carly
Office of Rep. Foxx	Middleton	Carson
Office of Rep. Schweikert	Michaels	Chad
Office of Rep. Miller-Meeks	Menzier	Tyler
Office of Rep. Reschenthaler	Menzler	Ashley
Office of Rep. Kustoff	Melvin	Justin
Office of Rep. Fitzgerald	McCormack	Ryan
Office of Rep. Rouzer	McCormack	Anna

Daniel Tidwell	Shana Teehan	Deena Tauster	Heather Swift	Timothy Svoboda	AJ Sugarman	Kelle Strickland	Brittan Specht	David Sours	Mike Smullen	Gregory Smith	Jeff Small	Philip Singleton	Jonah Shumate	Ellen Seher	Robert Schroeder	Eric Schmitz	Zac Rutherford	Steve Ruhlen	Mary Rosado	Shelbie Rogers	Jason Rogers	Jamie Robinette	Kyle Robertson	Jim Robertson	Andrew Renteria	Bart Reising	· Cmj
Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	Office of Rep. Zinke	Office of Rep. Grothman	Office of Majority Leader Scalise	House Committee on Ethics	Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep. Johnson (OH)	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. McCormick	Office of Rep. Crawford	Office of Majority Leader Scalise	Office of Rep. Nehls	Office of Majority Leader Scalise	Office of Rep. Harshbarger	Office of Rep. Granger	Office of Rep. Barr	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Office of Rep. Bean	Office of Rep. Pence	Office of Rep. Stefanik	Office of Rep. Valadao	Office of Majority Leader Scalise	Office of Rep. Lee

Office of Rep. Gooden	Wood	Jordan
Office of Rep. Weber	Whitener	Jeanette
Office of Rep. Moore (UT)	Wagley	Rachel
House Republican Conference	Vreeburg	Jake
Office of Rep. Letlow	Verrill	Ted
Office of Rep. DesJarlais	Vaughn	Richard
Office of Rep. Mike Garcia	Turner	Will
Office of Rep. McClintock	Tudor	Chris
Office of Majority Leader Scal	Trokey	Claire
Office of Rep. Mills	Ireadwell	Camerine

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

Fa	ilure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.
3.	Check only one. I represent that:
	a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
6.	Date of departure: May 3, 2023 Date of return: May 5, 2023
7.	a. City of departure: Washington, DC
	b. Destination(s): Hot Springs, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I I checked 8(c) above but am not offering any lodging; OR
	c. I I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why



10	. Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). Indicate agenda is attacted.	
11.	Check only one of the following: a. I I represent that a registered federal lobbyist or foreign agent will not accompa	ny House Members or employees
	on any segment of the trip. Signify that the statement is true by checking box; OR	
12	b. Not Applicable. Trip sponsor is a U.S. institution of higher education. For each sponsor required to submit a sponsor form, describe the sponsor's interest	in the archive matter of the
14.	trip and its role in organizing and/or conducting the trip:	in the subject matter of the
	See addendum	
13.	Answer parts a and b. Answer part c if necessary:	
	a. Mode of travel: Air Rail Bus Car Other (specify:	-
	b. Class of travel: Coach Business First Charter Other (s	. ,
	c. If travel will be first class, of by chartered of private afficialt, explain why such tra	ivel is warranted:
14.	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking	
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or p event attendees: OR	
	b. The trip involves events that are arranged specifically with regard to congression of "b" is checked:	onal participation.
	 Detail the cost per day of meals (approximate cost may be provided): Day 1- \$49, Day 2 - \$85, Day 3 - \$17 	
	2) Provide the reason for selecting the location of the event or trip:	
	Relative proximity to DC and capacity to handle a large event	
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:	200
	Hotel Name: Omni Homestead City: Hot Springs, VA	Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	
	Hotel Name: City:	Cost Per Night:
	Reason(s) for Selecting:	
	Hotel Name: City:	
	Reason(s) for Selecting: I represent that all expenses connected to the trip will be for actual costs incurred	

17. payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$492	Room Rental
For each Accompanying Family Member	\$492	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

Check only one	19.). (Жu	ec.k	oni	υ	On	e:
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- a. I I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand	Date:	March 15, 2023	
Signature: Mark Strand Name: Mark Strand	Title:	President	
Organization: Congressional Institute			_
Address: 1700 Diagonal Road #300, Alexandria, VA 22314			
Email: strand@conginst.org	Telephone:	703-837-8812	
	1		-

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103 More information and forms available at ethics.house.gov

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.



Wednesday, May 3

10:30 AM - 2:30 PM Bus Departs from Hill

S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM

Nametag Pickup

3:00 PM - 3:15 PM

Welcome

3:15 PM - 4:15 PM

Millions of Constituents, Hundreds of Districts, One Conference: A Look at

Public Opinion Across the GOP
David Winston, The Winston Group
Myra Miller, The Winston Group
Dave Sackett, The Tarrance Group
BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM

Developing A Communications Strategy That Works for Your Member

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM

Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

Leadership Chiefs of Staff

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM

Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM

Lunch

Matt Pottinger, Hoover Institution

1:30 PM - 2:30 PM

Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Breakout Sessions:

2:30 PM - 3:30 PM

How To Get Things Done In Your Office

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM

Breakout Sessions Repeat

6:00 PM - 9:00 PM

Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM

Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijski, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM

Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM

Conference Concludes

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM To: amym@conginst.org





CHIEFS OF STAFF CONFERENCE

May 3-5, 2023

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead In Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible,

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-outhorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS

If you cannot use the button above, please copy and paste the following URL into your browser:

Slep 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.



Ernail Address: */email/* Access Code: */other_id/*

if you are unable to attend inlease click the following link to decline this invitation

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future moillings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

website: conginst.org



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS2023 - Invited House Staff

Joshua	Parish	Lorissa	Hailey	Kate	Aaron	Alex	Robert	Gabriella	Alex	Aff	Jeff	Jeff	Brooke	Josh	Megan	CIF	Jason	Cyrus	Rebecca	Gary	Taylor	Dale	Anna	Amy	Rob	First Name
Bradley	Braden	Bounds	Borden	Bonner	Bonnaure	Bolton	Boland	Boffelli	Blair	Black	Bishop	Billman	Bennett	Bell	Bel Miller	Bayer	Bauknecht	Artz	Angelson	Andres	Andreae	Anderson	Alburger	Albro	Adkerson	Last Name
Chief of Staff	Staff Director	Chief of Staff	Director of Downtown Coalitions	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Job Title
Office of Rep. Moran	House Committee on Agriculture	Office of Rep. Obernolte	Office of Majority Whip Emmer	Office of Rep. Smucker	Office of Rep. Reshenthaler	Office of Rep. Malliotakis	Office of Majority Whip Emmer	Office of Rep. González-Colón	Office of Rep. Steube	House Republican Conference	Office of Rep. Molinaro	Office of Rep. Jackson	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	Office of Rep. Fulcher	Office of Rep. Tiffany	House Committee on Education and Labor	Office of Rep. Latta	House Committee on Budget	Office of Rep. Gallagher	Office of Rep. Lamborn	Office of Rep. Joyce (OH)	Office of Rep. Bice	Office of Rep. Loudermilk	Institution

Billy	Michael	Jon	Andrew	Nick	Anne Marie	Caroline	Jessica	Bob	Ryan	Chad	Ashley	Aaron	Larry	John	Jeff	Courtney	Stuart	Samantha	m d	Nick	Keelie	Greg	Francis	Chris	Francis	Matt	Sean	Jen
Constangy	Comer	Clark	Christianson	Christensen	Chotvacs	Cash	Carter	Carretta	Carney	Carlough	Callen	Calkins	Calhoun	Byers	Butler	Butcher	Burns	Bullack	Buckham	Brown	Broom	Brooks	Brooke	Brinson	Brennan	Brennan	Brady	Bradley
Leadership Chef of Staff	Deputy Communications Director	Staff Director	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Chief of Staff	Rapid Response Director	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Hudson	Office of Majority Leader Scalise	House Committee on Veterans Affairs	Office of Rep. Johnson (SD)	Office of Rep. Graves (MO)	House Committee on Appropriations	Office of Rep. Comer	Office of Rep. Newhouse	Office of Rep. Ellzey	Office of Rep. Steil	Office of Rep. Carl	Office of Majority Leader Scalise	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger	Office of Rep. McHenry	House Republican Conference	Office of Rep. Posey	Office of Majority Whip Emmer	Office of Rep. Greene	Office of Rep. Clyde	Office of Rep. Owens	Office of Rep. Wenstrup	Office of Majority Leader Scalise	Office of Rep. Rogers (AL)	House Republican Conference	Office of Rep. Thompson	Office of Rep. Buchanan	Office of Rep. Rutherford

Jaryn	Joe	Kevin	Tyler	Jake	Braden	Mark	Jordan	Matt	Kelly	David	Justin	Monica	Liz	Ben	Jackie	Chris	James	Jonathan	Andrew	Arie	Dante	Molly	in Time	John	Brian	Chris	Carly	Tim
Emhof	Ellis	Eichinger	Edmonds	Dumas	Dreiling	Dreiling	Downs	Donnellan	Dixon	DiStefano	Discigil	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Dana	Cutrona	Cutrona	Cummings	Crews	Cress	Crawford	Couture	Costa
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff		Member Services and Operations A	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Webster	Office of Rep. Miller	Office of Rep. Jordan	Office of Rep. Kiggans	Office of Rep. Flood	Office of Rep. LaTurner	Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Miller (WV)	House Committee on Rules	Office of Rep. Carey	Office of Rep. Crenshaw	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	Office of Majority Whip Emmer	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Steel	Office of Rep. Joyce (PA)	Office of Rep. Amodei	Office of Rep. Timmons	Office of Majority Leader Scalise	Member Services and Operations Assistant House Republican Conference	Office of Rep. Carter (GA)	Office of Rep. Hageman	Office of Rep. Meuser

Hachel	Brandon	Dan	Dave	Sabrina	Jihun	James	Matt	Elliott	Jackson	Josh	Раупе	Michael	Andrea	Michael	Cesar	Robert	Teri	Jason	Becky	Sally	Cameron	i lan	Lavid	Lauren	Jay	Alex	Ben	John
Harris	Harder	Hanlon	Hanke	Hancock	Han	Hampson	Gurtler	Guffin	Gross	Grogis	Griffin	Grider	Grace	Gordon	Gonzalez	Gies	Geiger	Galanes	Freeman	Fox	Foster	Foley	FitzSimmons	Fine	Fields	Ferro	Falkowski	Etue
Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Chief of Staff	Communications Director	Caucus Executive Director	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Lesko	Office of Rep. Mann	Office of Rep. Mace	Select Committee on China	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Rep. Bishop	Office of Rep. Massie	Office of Rep. Hudson	Office of Rep. James	Office of Rep. Cale	Office of Rep. Strong	Office of Rep. Burchett	Office of Rep. Lawler	Office of Rep. Williams	Office of Rep. Diaz-Balart	Office of Rep. D'Esposito	Office of Rep. Balderson	Office of Rep. Turner	Office of Rep. Ciscomani	Office of Rep. Emmer	Office of Rep. Hern	Office of Majority Whip Emmer	Office of Rep. Finstad	Office of Majority Leader Scalise	Republican Study Committee	Office of Rep. Gimenez	Office of Rep. Yakym	Office of Rep. Williams

Charlie	David	Rebecca	Sarah	Jon	Alice	Ben	Jake	Stephen	Kyle	Emily	Paul	Adam	Michael	Brett	Bob	Matt	Nate	Lauren	Chris	Liz	Van	Jake	Adam	Patrick	Grant	Hayden	Nick
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Keller	Xeller	Keightley	Jorgenson	Jones	Johnson	Johnson	Johnsen	Janushkowsky	Jackson	Hytha	Howell	Howard	Hough	Horton	Holste	Hoffmann	Hodson	Hodge	Hixon	Hittos	Hilleary	Hilkin	Hewitt	Hester	Henry	Haynes	Hawatmeh
Chief of Staff	Chief of Staff	Chief of Staff	Staff Director, ELC Chairman	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Deputy Director of Member Services	Chief of Staff	Chief of Staff	Chief of staff	Chief of Staff	Chief of Staff
Office of Rep. Wagner	Office of Rep. Banks	Office of Rep. Calvert	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Scott	House Committee on Small Business	Office of Rep. Rogers (KY)	Office of Rep. Babin	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Kelly (MS)	House Committee on Intelligence	Office of Rep. Mooney	Office of Majority Leader Scalise	Office of Rep. Kiley	House Committee on Financial Services	House Committee on Energy and Commerce	Office of Rep. Allen	House Committee on Judiciary	Office of Rep. Bilirakis	Office of Rep. Rose	Office of Majority Leader Scalise	Office of Rep. Davidson	House Republican Conference	Office of Rep. Ogles	Office of Rep. Johnson (LA)	Office of Rep. McClain

Mark	Chris	Ashton	Michael	Michael	Charley	Tony	Matt	Roz	Chrissi	RJ.	James	Jilian	Вголwул	Kate	James	B	Steve	Desiree	Joe	Allen	Kyle	Kyle	Carolyn	Micah	Jazmine	Mark	Melissa
Marin	Maneval	Maloney	Lowry	Lowry	Lovett	Lis	Leopold	Leighton	Lee	Laukitis	Langenderfer	Lane Wyant	Lance	LaBorde	Kyrkanides	Koohmaraie	Koncar	Koetzle	Knowles	Klump	Klein	Kizzer	大ing	Ketchel	Kemp	Kelly	Kelly
Staff Director	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Counsel	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Chief of Staff
House Committee on Oversight and Government Reform	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Dunn	Office of Rep. Aderholt	Office of Rep. Santos	Office of Rep. Bergman	Office of Rep. Feenstra	Office of Rep. Armstrong	Office of Rep. Luttrell	Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Gaetz	Office of Rep. Edwards	Office of Rep. Biggs	Office of Rep. Hunt	Office of Majority Leader Scalise	Office of Rep. Luna	Office of Rep. Stauber	Problem Solvers	Office of Rep. Duncan	House Committee on Homeland Security	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Good	Office of Rep. Franklin

Karen	Ben	Dennis	Allison	Lauren	Tom	Ħ	Vivian	Patrick	Alye	Annie	James	Matt	Jonas	Carson	Chad	Matt	Ashley	Tyler	Zach	Justin	Robert	Matt	Anna	Ryan	Kelly	:	Josh	Michael
Navarro	Napier	Nails	Murphy	Muglia	Moran	Monahan	Moeglein	Mocete	Mlinar	Minkler	Min	Miller	Miller	Middleton	Michaels	Meyer	Menzler	Menzler	Mendelovici	Melvin	McIntosh	McCullough	McCormack	McCormack	McCollum		Mathis	Martin
Chief of Staff	Director of Floor Operations	Deputy Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Staff Director	Chief of Staff	Policy Advisor	Deputy Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff		Staff Director	Chief of Staff
Office of Rep. De La Cruz	Office of Majority Leader Scalise	Office of Majority Whip Emmer	Office of Rep. Van Drew	Office of Rep. Perry	Office of Rep. Salazar	House Committee on Administration	House Committee on Natural Resources	Office of Rep. Kim	Office of Majority Leader Scalise	Office of Majority Leader Scalise	Office of Rep. McCarthy	Office of Rep. Cline	Office of Rep. Carter (TX)	Office of Rep. Foxx	Office of Rep. Schweikert	Office of Rep. Smith (MO)	Office of Rep. Reschenthaler	Office of Rep. Miller-Meeks	Office of Rep. Buck	Office of Rep. Kustoff	Office of Rep. Sessions	Office of Rep. Bost	Office of Rep. Rouzer	Office of Rep. Fitzgerald	Office of Rep. Griffith	Technology	House Committee on Science Space and	Office of Rep. Alford

Jason	Jamie	Jim	Kyle	Mary Ellen	Andrew	ā	Bart	Kevin	Nikki	Chad	Jessica	Sam	Cesar	Jared	David	Philip	Mark	Brandon	Mehgan	Nancy	Hillary	Alan	Matt	Jake	Anderson	Corey	Mary	Joe
Rogers	Robinette	Robertson	Robertson	Richardson	Renteria	Reitz	Reising	Reilly	Rapanos	Ramey	Proud	Pritchard	Prieto	Powell	Planning	Pinegar	Piland	Phillips	Perez-Acosta	Peele	Parkinson	O#	Orr	Olson	Okoniewski	Norman	Noonan	Nicholson
General Counsel	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Director of Member Services	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Operations Director	Chief of Staff	Chief of Staff	Chief of Staff
Office of Majority Whip Emmer	Office of Rep. Bean	Office of Rep. Stefanik	Office of Rep. Pence	Office of Rep. LaHood	Office of Rep. Valadao	House Freedom Caucus	Office of Majority Leader Scalise	Office of Rep. Lee	Office of Rep. LaLota	Office of Rep. Luetkemeyer	Office of Rep. Langworthy	Office of Rep. Hinson	Office of Rep. Gonzales (TX)	Office of Rep. McMorris Rodgers	Office of Majority Whip Emmer	Office of Rep. Baird	Office of Rep. Norman	Office of Rep. Collins	Office of Rep. Donalds	Office of Rep. Westerman	Office of Rep. Self	Office of Rep. Grothman	Office of Rep. Fry	Office of Rep. Van Duyne	House Republican Conference	Office of Rep. Curtis	Office of Rep. Smith (NJ)	Office of Rep. Ezell

Mark	David	Shannan	Mike	William	Gregory	Jeff	Alison	Xris	Philip	Stephen	Bryan	Jonah	Bobby	Brendan	Ellen	Robert	Enc	1 7 <u>a</u> 2	Zac	Steve	ack	Alex	Mary	N H G	Anna	Mark	Shelbie
Spannagel	Sours	Sorrell	Smullen	Smith	Smith	Small	Slagell	Skrzycki	Singleton	Siao	Shuy	Shumate	Shringi	Shields	Seher	Schroeder	Schmitz	Sawyer	Rutherford	Ruhlen	Ruddy	Ross	Rosado	Tollied	10000	Doman	Rogers
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Director of Operations	Chief of Staff	Coalitions Coordinator	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Caucus Executive Director	Slati Director	Other Division in the second s	Director of Operations
Office of Rep. LaMalfa	Office of Rep. Ferguson	Office of Rep. Fallon	Office of Rep. Johnson (OH)	Office of Rep. Palmer	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. Lucas	Office of Rep. Murphy	Office of Rep. McCormick	Office of Rep. Green	Office of Rep. Harris	Office of Rep. Crawford	Office of Rep. Moylan	House Committee on Foreign Affairs	Office of Majority Leader Scalise	Office of Rep. Nehls	Office of Majority Leader Scalise	Office of Rep. Graves (LA)	Office of Rep. Harshbarger	Office of Rep. Granger	House Committee on Transportation and Infrastructure	Office of Rep. Duarte	Office of Rep. Barr	Republican Governance/ Office of Rep. Joyce	House Committee on Ways and Means	Canoo or sandonty samp Limited	Office of Majority Whin Emmer

Ben	Elle	Jeanette	load	Clay	Irevor	Веац	Brett	Rachel	Jake	Chris	Ted	Hichard	form	₩.	Chris	Claire	Catherine	Sophie	Daniel	Shana	Deena	Heather	: <u>}</u>	Kelle	Nick	Nick	Brad	Danielle
Williamson	Whitson	Whitener	Whiteman	White	Whetstone	Walker	Wakeman	Wagley	Vreeburg	Vieson	Verrill	Vaughn	Van Flein	Turner	Tudor	Trokey	Treadwell	Trainor	Tidwell	Teehan	Tauster	Swift	Sugarman	Strickland	Strader	Stewart	Stewart	Stewart
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Staff Director	Chief of staff	Chief of Staff	Chief of Staff	Chief of Staff	. DC Chief of Staff		Chief of Staff/General Counsel	Chief of Staff	Incoming Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Advisor	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Cloud	Office of Rep. Arrington	Office of Rep. Weber	Office of Rep. Huizenga	Office of Rep. Stewart	Office of Rep. Rosendale	Office of Rep. Wornack	Office of Rep. Van Orden	Office of Rep. Moore (UT)	House Republican Conference	House Committee on Armed Services	Office of Rep. Letlow	Office of Rep. DesJartais	Office of Rep. Gosar	Office of Rep. Garcia	Office of Rep. McClintock	Office of Majority Leader Scalise	Office of Rep. Mills	Office of Rep. Guthrie	Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	Office of Rep. Zinke	Office of Majority Leader Scalise	House Committee on Ethics	Office of Rep. Bentz	Office of Rep. Tenney	Office of Rep. Nunn	Office of Rep. Kean

Leafaina	Jordan	Veronica
Yahn	Wood	Wong
Chief of Staff	Chief of Staff	Chief of Staff

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Office of Rep. Radewagen	Office of Rep. Gooden	Office of Rep. Issa