## EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure*Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

	m and file it with the Clerk of the House, by email at <u>gifttravelreports@mail.house.gov</u> , within 15 days after travel is mpleted. Please do not file this form with the Committee on Ethics.
NC	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1.	Name of Traveler: Joshua Bell
2.	a. Name of Accompanying Relative: Bracke bell was supposed to attend but did not actually a
	b. Relationship to Traveler: 🖄 Spouse 🗆 Child 🗅 Other (specify):
3.	a. Dates: Departure: May 3, 2003 Return: Moy 5, 2023
	b. Dates at Personal Expense, if any:  OR None
4.	Departure City: Washington OC Destination: Hot Springs VA Return City: Washington OC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: Leadership Chiefs panel, Ethics panel, workers lunches ord dinn
	secoptions.
7.	, ,
	a. 🕱 a completed Sponsor Post-Travel Disclosure Form;
	b. A the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. page 2 of the completed Traveler Form submitted by the employee; and
	d. The letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
	Signify statement is true by checking the box.
	b. If not, explain:
	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Sig	mature of Traveler: Date: 5/15/23
Di	uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel</i> sclosure Form were necessary and that the travel was in connection with the employee's official duties and would not eate the appearance that the employee is using public office for private gain.
Na	me of Supervising Member: Kep. Ran-Estes Date: 5115/23

Signature of Supervising Member:

#### SPONSOR POST-TRAVEL DISCLOSURE FORM

	Original		Amendmen
Accessor	. 0	41.14.	

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

	denial of future recay the trip expense	<u> </u>	a/or subject the curr	ent traveler to disc	cipiniary action of a requirement to
NO'	l'E: Willful or knowi	ng misrepresentations on t	his form may be subje	ct to criminal prose	ecution pursuant to 18 U.S.C. § 1001.
1.	Sponsor(s) who pa	id for the trip: Congres	sional Institute		- Marine
2.	Travel Destination	<sub>ı(s):</sub> <u>Hot Springs, VA</u>			
3.	Date of Departure	. <u>May 3, 2023</u>	Date o	f Return: May 5,	2023
4.	Name(s) of Travele	er(s): see attached list			
	Note: You may list	more than one traveler o			ntical for each person listed.
5.	Actual amount of	expenses paid on behalf	of, or reimbursed to,	each individual n	amed in Question 4:
repay NOTE:  1. Sp 2. To 3. D 4. N 5. A 5. A 6. Si 1 certi Signat Name Organ Addre		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
	Traveler	\$0	\$320	\$148	\$624 - Room Rental
	Accompanying Family Member	\$0	\$0	\$148	\$624 - Room Rental
	Signify statement i	is true by checking box.			er diem or lump sum payment.
	// //	k Shind			te: May 12, 2023
	me: Mark Strand			Titl	le:President
Or	ganization: Congr	ressional Institute			
	I am an officer of	the above-named organi	zation. Signify state	ment is true by ch	ecking box.
Ad	dress: 1700 Diag	onal Road #300, Alex	xandria, VA 2231	4	
Em	ail: strand@con	ginst.org		Telephon	e: 703-837-8812

Committee staff may contact the above-named individual if additional information is required. If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

#### PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a

Tra	wided to each invited Flouse Member, olincer, or employee, who will their forward it to the Committee together with a weller Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the mmittee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.
NO' Fail	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.
3,	Check only one. I represent that:  a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.  If "c" is checked, list the names of the additional sponsors:
4,	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?  Date of departure: May 3, 2023  Date of return: May 5, 2023
7.	a. City of departure: Washington, DC
	b. Destination(s): Hot Springs, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:  a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	<ul> <li>b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR</li> <li>c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.</li> </ul>
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). Indicate agenda is attached	
11.	Check only one of the following:  a. I I represent that a registered federal lobbyist or foreign agent will not accompan on any segment of the trip. Signify that the statement is true by checking box; OR	
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12.	For each sponsor required to submit a sponsor form, describe the sponsor's interest i trip and its role in organizing and/or conducting the trip:  See addendum	n the subject matter of the
13.	Answer parts a and b. Answer part c if necessary:  a. Mode of travel: Air Rail Bus Car Other (specify:	·
14.	✓ I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking	
15.	Check only one. I represent that either:  a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or prevent attendees; OR	
	b. The trip involves events that are arranged specifically with regard to congression If "b" is checked:	nal participation.
	<ol> <li>Detail the cost per day of meals (approximate cost may be provided):</li> <li>Day 1-\$49, Day 2 - \$85, Day 3 - \$17</li> </ol>	
	<ol> <li>Provide the reason for selecting the location of the event or trip:</li> <li>Relative proximity to DC and capacity to handle a large event</li> </ol>	
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:  Hotel Name: Omni Homestead City: Hot Springs, VA	Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	
	Hotel Name: City:	Cost Per Night:
	Reason(s) for Selecting:	
	Hotel Name: City:	Cost Per Night:
	Reason(s) for Selecting:	
17.	I represent that all expenses connected to the trip will be for actual costs incurred payment. Signify that the statement is true by checking the box.	l and not a per diem or lump sum

#### 18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$638	Room Rental
For each Accompanying Family Member	\$638	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1	9	Che	ck	only	one:
ı	7.	UILLE	LR.	UTHEY	UHE.

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

#### 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand  Name: Mark Strand	March 31, 2023 Date:
Name: Mark Strand	Title: President
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

#### **INSTRUCTIONS**

Complete the Primary Trip Sponsor Form and submit the agenda, invitation list, any attachments, and any Additional Trip Sponsor Forms directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

# PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

#### Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.

#### TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel\_requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Joshua Bell
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature:
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Rep. Ron Estes
Office Address: 2234 Rayburn House Office Building
Telephone Number: 2022256216
Email Address of Contact Person: Joshua bell@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by the entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.
KERP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

disclosure required by House Rule 25. Travel Regulation \$ 404(d) also requires you to keep a copy of all request forms and

supporting paperwork for three subsequent Congresses from the date of travel.

#### TRAVELER FORM

A 436 A 1 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
1. Name of Traveler; Joshua Bell
2. Sponsor(s) who will be paying or providing in-kind support for the trip:
Congressional Institute
3. City and State OR Foreign Country of Travel: Hot Springs VA
4, a. Date of Departure: May 3, 2023 Date of Return: May 5, 2023
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense:
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes
(1) Name of Accompanying Family Member: Brooke Bell
(2) Relationship to Traveler: Spouse Child Cher (specify):
(3) Yes No Accompanying Family Member is at least 18 years of age:
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.  NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify
the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.  Staff should include their job title and how the activities on the itinerary relate to their duties.  I am the Chief of Staff for Rep. Ron Estes. By attending the Chiefs of Staff retreat, I will learn skills necessary to advance my professional development, increase constituent service and be a better manager of staff.  I missed the April 3 deadline for submission of this paperwork because I was planning to staff my boss on a trip that was canceled due to my boss going on a CODEL to another location overseas and I am now free to attend the Chiefs of Staff retreat.
9. Yes No la Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:
ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
Thereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using pullit office for private gain.  Signature of Employing Member  Date  Date
Signature of Employing Member RMA AAA Date //L/202

Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



#### ONE HUNDRED EIGHTEENTH CONGRESS

Counsel to the Chairman David Arrojo

Kelle A. Strickland

Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225-7392

# U.S. House of Representatives

COMMITTEE ON ETHICS

April 28, 2023

Mr. Joshua Bell Office of the Honorable Ron Estes 2234 Rayburn House Office Building Washington, DC 20515

Dear Mr. Bell:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

Committee travel regulations require that you submit your complete pre-trip approval request to the Committee at least 30 days before the commencement of the trip or it will not be granted. Despite your failure to do so in this instance, we are approving your current request. However, any future requests must adhere to the 30-day requirement or they will be denied.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest

Chairman

Susan Wild Ranking Member

MG/SW:mc



#### Wednesday, May 3

10:30 AM - 2:30 PM Bus Departs from Hill

S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM

**Nametag Pickup** 

3:00 PM - 3:15 PM

Welcome

3:15 PM - 4:15 PM

Millions of Constituents, Hundreds of Districts, One Conference: A Look at

**Public Opinion Across the GOP** 

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM

**Developing A Communications Strategy That Works for Your Member** 

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM

Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM

**Breakfast** 

9:00 AM - 10:00 AM

**Leadership Chiefs of Staff** 

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM

**Managing Your Staff Effectively** 

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM

Lunch

Matt Pottinger, Hoover Institution

DRAFT

1:30 PM - 2:30 PM

**Ethics: Official, Campaigns, and Redistricting** 

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

**Breakout Sessions:** 

2:30 PM - 3:30 PM

**How To Get Things Done In Your Office** 

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

**How to Get Things Done In Committee** 

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

**How to Get Things Done In Appropriations** 

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

**How to Get Things Done on The Floor** 

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM

**Breakout Sessions Repeat** 

6:00 PM - 9:00 PM

Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

**Planning Your Office's Agenda** 

Moderator: Mark Strand

10:00 AM - 11:00 AM

Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijski, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM

**Open Mic Discussion** 

Moderator: Mark Strand, Congressional Institute

11:30 AM

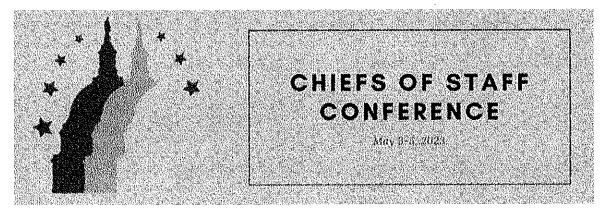
**Conference Concludes** 

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM To: amym@conginst.org





#### PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear \*/fname/\*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

#### To Register:

#### Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

# DOWNLOAD ETHICS FORMS

If you cannot use the button above, please copy and paste the following URL into your browser:

#### Step 2: Register on the <u>Congressional Institute's website</u>

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.



Email Address: \*/email/\*
Access Code: \*/other\_id/\*

If you are unable to attend inlease click the following link to decline this invitation

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springst

## Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

website: congination



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

# COS2023 - Invited House Staff

Kate	Aaron	Alex	Robert	Gabriella	Alex	Air	Jeff	Jeff	Chris	Brooke	Josh	Megan	Mark	Ciii	Jason	Maggie	Cyrus	Rebecca	Gary	Taylor	Dale	Alysa	Anna	Amy	Rob	First Name
Bonner	Bon	Bolton	Boland	Bolfelli	Blair	Black	Bishop	Billman	Bien	Ben	Bell	Bel	Bednar	Bayer	Bau	Ayrea	Artz	Ang	Andres	Anc	And	And	Albı	Albro	Adk	Las
Лer	Bonnaure	on ·	and	[elli	<b>-</b>	<b>X</b>	qor	nan	_	Bennett		Bel Miller	Inar	<b>e</b>	Bauknecht	) A		Angelson	ires	Andreae	Anderson	Anderson	Alburger	0	Adkerson	Last Name
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Chief of Stat	Chief o	Chief of Staff	Chief o	Chief of Stati	Chief	Comm	Chief o	Chief	Deputy	Chief	Chief o	Chief o	Directo	Chief	Chief o	Deput	Staff D	Chief of Staff	Staff D	Chief of Staff	Chief o	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Job Title
of Staff	Chief of Staff	of Staff	Chief of Staff	of Staff	Chief of Staff	Communications Dire	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Director of Strategic C	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director	of Staff	Staff Director	y Staff	Chief of Staff	of Staff	of Staff	of Staff	of Staff	ille
						or			or Operations				ommunications													
Office of	Office of	Office of	Office of	Office of	Office of	House R	Office of	Office of	Office of	Office of	Office of	Office of	Office of	Office of	Office of	Office of	House C	Office of	House C	Office of	Office of	Office of	Office of	Office of	Office of	Institution
Office of Rep. Smucker	Office of Rep. Reshenthaler	Office of Rep. Malliotakis	Office of Majority Whip Emmer	Office of Rep. González-Colón	Office of Rep. Steube	House Republican Conference	Office of Rep. Molinaro	Office of Rep. Jackson	Office of Speaker McCarthy	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	Office of Speaker McCarthy	Office of Rep. Fulcher	Office of Rep. Tiffany	Office of Rep. Graves (LA)	House Committee on Education and Labor	Office of Rep. Latta	House Committee on Budgel	Office of Rep. Gallagher	Office of Rep. Lamborn	Office of Rep. Ciscomani	Office of Rep. Joyce (OH	Office of Rep. Bice	Office of Rep. Loudermilk	9
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Office of Hep. Newhouse	Chief of Staff		Jessica Carter
Office of Rep. Elizey	Chiel of Staff	Carretta	Bob
Office of Speaker McCarthy	General Counsel	Carr	Machalagh
Office of Rep. Tenney	Deputy Chief of Staff	Carr	Spencer
Office of Rep. Steil	Chief of Staff	Carney	Ryan
Office of Rep. Carl	Chief of Staff	Carlough	Chad
Office of Speaker McCarthy	Media Affairs Advisor	Cameron	Christina
Office of Majority Leader Scalise	General Counsel	Callen	Ashley
Office of Rep. Burlison	Chief of Staff	Calkins	Aaron
Office of Rep Cammack	Chief of Staff	Calhoun	Larry
Office of Rep. Pfluger	Chief of Staff	Byers	John
Office of Rep. McHenry	Chief of Staff	Butter	Jell
House Republican Conference	Member Services Director	Butcher	Courtney
Office of Rep. Posey	Chief of Staff	Burns	Stuart
Office of Majority Whip Emmer	Communications Director	Bullock	Samantha
Office of Rep. Greene	Chief of Staff	Buckham	
Office of Rep. Clyde	Chief of Staff	Brown	Nick
Office of Rep. Owens	Chief of Staff	Broom	Keelie
Office of Rep. Wenstrup	Chief of Staff	Brooks	Greg
Office of Majority Leader Scalise	Policy Director	Brooke	Francis
Office of Rep. Rogers (AL)	Chief of Staff	Brinson	Chris
House Republican Conference	Rapid Response Director	Brennan	Francis
Office of Rep. Thompson	Chief of Staff	Brennan	Matt
Office of Rep. Bucharian	Chief of Staff	Brady	Sean
Office of Rep. Rutherford	Chief of Staff	Bradley	Jen
Office of Rep. Moran	Chief of Staff	Bradley	Joshua
House Committee on Agriculture	Staff Director	Braden	Parish
Office of Rep. Obernolte	and Chief of Staff	Edunds to the part of the second seco	Lorissa and the second
Office of Majority Whip Emmer	Director of Downtown Coalitions	Borden	Hailey

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Office of Rep. Lawler			<b>0</b>
Office of Rep. Williams Office of Speaker McC	Chief of Staff  Director of Operations	Gordon Gourdikian	Michael Alex
Office of Rep. Diaz-Balart	Chief of Staff	Gonzalez	Cesar
Office of Rep. D'Esposito	Chief of Staff	Gies	Robert
nsel Office of Speaker McCarthy	Senior Policy Advisor and Co	Gaier	Steven
Office of Rep. Turner	Chief of Staff	Galanes	Jason
Office of Rep. Emmer	Chief of Staff	Fox	Sally
Office of Rep. Hern	Chief of Staff	Foster	Cameron
Office of Majority Whip Emmer	Policy Director	Foley	lan .
Office of Rep. Finstad	Chief of Staff	FitzSimmons	David
Office of Majority Leader Scalise	Communications Director	Fine	Lauren
Republican Study Committee	Caucus Executive Director	Fields	Jay
Office of Hep. Gimenez	Chief of Staff	Ferro	Alex
Office of Rep. Yakym	Chief of Staff	Falkowski	Ben
Office of Speaker McCar	Communications Director	Exner	Michele
Office of Rep. Williams	Chief of Staff	Etue	John
Office of Rep. Nunn	Deputy Chief of Staff	Enos	Wes
Office of Rep. Balderson	DC Chief of Staff	Engquist	Laura
ctor Office of Speaker McCarti	Deputy Member Services Dir	Engling	Max
Office of Rep. Webster	Chief of Staff	Emhof	Jaryn
Office of Rep. Miller	Chief of Staff	Ellis de la companya	Joe
Office of Rep. Jordan	Chief of Staff	Eichinger	Kevin
Office of Rep. Kiggans	Chief of Staff	Edmonds	Tyler a second s
Office of Rep. Flood	Chief of Staff	Dumas	Jake
Office of Rep. LaTurner	Chief of Staff	Dreiling	Braden
Office of Rep. Bacon	Chief of Staff	Dreiling	Mark
Office of Rep. Guest	Chief of Staff	Downs	Jordan
Office of Rep. Miller (WV)	Chief of Staff	Donnellan	Matt

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Office of Rep. Kiley	Commerce House Committee on Financial Service	House Committee on Energy and	Office of Rep. Allen	House Committee on Judiciary	Office of Rep. Billirakis	Office of Rep. Rose	Office of Speaker McCarthy	Office of Majority Leader Scalise		Office of Rep. Davidson	House Republican Conference Office of Repubayidson	Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Lesko Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Mann Office of Rep. Lesko Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Mace Office of Rep. Wann Office of Rep. Lesko Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Select Committee on China Office of Rep. Mann Office of Rep. Mann Office of Rep. McClain Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Roy Select Committee on China Office of Rep. Mace Office of Rep. Mann Office of Rep. Lesko Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Chavez DeRemer Office of Rep. Roy Select Committee on China Office of Rep. Mace Office of Rep. Mann Office of Rep. McClain Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Bishop Office of Rep. Chavez DeRemer Office of Rep. Roy Select Committee on China Office of Rep. Mace Office of Rep. Mann Office of Rep. McClain Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Bishop Office of Rep. Bishop Office of Rep. Chavez DeRemer Office of Rep. Roy Select Committee on China Office of Rep. Mace Office of Rep. Mace Office of Rep. Mann Office of Rep. Lesko Office of Rep. Lesko Office of Rep. Johnson (LA) Office of Rep. Johnson (LA) Office of Rep. Davidson	Office of Rep. Massie Office of Speaker McCarthy Office of Rep. Bishop Office of Rep. Chavez DeRemer Office of Rep. Roy Select Committee on China Office of Rep. Mann Office of Rep. Mann Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Hudson Office of Rep. Massie Office of Speaker McCarthy Office of Rep. Bishop Office of Rep. Chavez DeRemer Office of Rep. Roy Select Committee on China Office of Rep. Mace Office of Rep. Mann Office of Rep. Lesko Office of Rep. Lesko Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Hudson Office of Rep. Massie Office of Rep. Massie Office of Rep. Bishop Office of Rep. Chavez DeRemer Office of Rep. Roy Select Committee on China Office of Rep. Mann Office of Rep. Mann Office of Rep. MoClain Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conterence Office of Rep. Davidson	Office of Rep. James Office of Rep. Hudson Office of Rep. Massie Office of Rep. Massie Office of Rep. Massie Office of Rep. Bishop Office of Rep. Bishop Office of Rep. Chavez DeRemer Office of Rep. Roy Select Committee on China Office of Rep. Mace Office of Rep. Mann Office of Rep. Lesko Office of Rep. Lesko Office of Rep. Johnson (LA) Office of Rep. Ogles House Republican Conference Office of Rep. Davidson	Office of Rep. Strong Office of Rep. James Office of Rep. James Office of Rep. Hudson Office of Rep. Massie Office of Rep. Massie Office of Rep. Bishop Office of Rep. Bishop Office of Rep. Roy Select Committee on China Office of Rep. Mace Office of Rep. Mann Office of Rep. McClain Office of Rep. Johnson (LA) Office of Rep. Johnson (LA) Office of Rep. Davidson

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Office of Rep. Luna	Chief of Staff	Koncar	Steve
Office of Rep. Stauber	Chief of Staff	Koetzle	Desiree
Problem Solvers	Caucus Executive Director	Knowles	Joe
Office of Rep. Duncan	Chief of Staff	Klump	Allen
House Committee on Homeland Security	Staff Director	XIein	Kyle
Office of Rep. Houchin	Chief of Staff	Kizzer	Kyle .
Office of Rep. Wittman	Chief of Staff	King	Carolyn
Office of Rep. Waltz	Chief of Staff	Kelchel	Micah
Main Street Caucus	Caucus Executive Director	Kemp	Jazmine
Office of Rep. Good	Chief of Staff	Kelly	Mar <u>k</u>
Office of Rep. Franklin	Chief of Staff	Kelly	Melissa
Office of Rep. Wagner	Chiel of Staff	Keller	Charlie
Office of Rep. Banks	Chief of Staff	Keller	David
Office of Rep. Calvert	Chief of Staff	Keighlley	Rebecca
Office of Speaker McCarthy	Deputy Chief of Staff	Joyce	Natalie
Office of Rep. Graves	Staff Director, ELC Chairman	Joigenson	Sarah
Office of Rep. Brecheen	Chief of Staff	Jones	Jon
Office of Rep. Scott	Chief of Staff	Johnson	Alice
House Committee on Small Business	Staff Director	Johnson	Ben
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Office of Rep. Babin	Chief of Staff	Janushkowsky	Stephen
Office of Rep. Bucshon	Chief of Staff	Jackson	Kyle
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Office of Rep. Kelly (MS)	Chief of Staff	Howell	Paul
House Committee on Intelligence	Staff Director	Howard	Adam
Office of Rep. Mooney	Chief of Staff	Hough	Michael
Office of Majority Leader Scalise	Chief of Staff	Horton	Brett-

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Office of Dept Self	Chief of Staff		
Office of Rep. Fry	Chief of Staff	Orr	Matt
Office of Rep. Van Duyne	Chief of Staff	Oison	Jake
House Republican Conference	Operations Director	Okoniewski	Anderson
Office of Rep. Curtis	Chief of Staff	Norman	Corey
Office of Rep. Smith (NJ)	Chief of Staff	Noonan	Mary
Office of Rep. Ezell	Chief of Staff	Nicholson	Joe
Office of Rep. De La Cruz	Chief of Staff	Navarro	Karen
Office of Majority Leader Scalise	Director of Floor Operations	Napier.	Ben
Office of Majority Whip Emmer	Deputy Floor Director	Nalls	Dennis
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House Committee on Administration	Stall Director	Wonahan	Tim
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Office of Majority Leader Scalise	Deputy Floor Director	Minkler	Annie
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Office of Rep. Cline	Chief of Staff	Miller	Matt
Office of Rep. Carter (TX)	Chief of Staff	Miller	Jonas
Office of Rep. Foxx	Chief of Staff	Middleton	Carson
Office of Rep. Schweikert	DC Chief of Staff	Michaels	Chad
Office of Speaker McCarthy	Chief of Staff	Meyer	Dan
Office of Rep. Smith (MO)	Chief of Staff	Meyer -	Matt
Office of Rep. Reschenthaler	Chief of Staff	Menzler	Ashley
Office of Rep. Miller-Meeks	Chief of Staff	Menzler	Tyler
Office of Rep. Buck	Chief of Staff	Mendelovici	Zach
Office of Rep. Kustoff	Chief of Staff	Meivin	Justin

Alex	Mary	Anna	Mark	Shelbie	Jason	Jamie	Jim	Kyle 🕣	Mary Ellen	Andrew	Tim	Bart	Kevin	NIKKI MENERALI MENERA	Chad	Jessica	Sam	Cesar	Jessica	Jared	Dana	David	Phillip	Mark	Brandon	Mehganî	Nancy
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Office of Rep. Gooden	Chief of Staff	Wood	Jordan
Office of Rep. Issa	Chief of Staff	Wong	Veronica
Office of Rep. Cloud	Chief of Staff	Williamson	Ben
Office of Rep. Arrington	Chief of Staff	Whitson	Elle
Office of Rep. Weber	Chief of Staff	Whitener	Jeanette
Office of Rep. Huizenga	Chief of Staff	Whiteman	Todd
Office of Rep. Stewart	Chief of Staff	White	Clay
Office of Rep. Simpson	Chief of Staff	Wallace	Nikki
Office of Rep. Van Orden	Chief of Staff	Wakeman	Brett
Office of Rep. Moore (UT)	Chief of Staff	Wagley	Rachel
House Republican Conference	Policy Director	Vreeburg	Jake
House Committee on Armed Services	Staff Director	Vieson	Chris
Office of Rep. Letlow	Chief of staff	Verill	ied.
Office of Rep. DesJarlais	Chief of Staff	Vaughn	Richard
Office of Rep. Rosendale	Senior Advisor	Varma .	Aashka
Office of Rep. Dunn	Chief of Staff	Vander Beek	Dirk
Office of Rep. Gosar	Chief of Staff	Van Flein	Tom:
Office of Rep. Garcia	Chief of Staff	Turner	Will
Office of Rep. McClintock	DC Chief of Staff	Tudor	Chris
Office of Majority Leader Scalise		Trokey	Claire
al Counsel	Chief of Staff/Gene	Treadwell	Catherine
Office of Rep. Guthrie	Chief of Staff	Trainor Khanahmadi	Sophie
aff Office of Rep. Fleischmann	Incoming Chief of S	Tidwell	Daniel
Office of Rep. Moore (AL	Chief of Staff	Teehan	Shana
Office of Rep. Garbarino	Chief of Staff	Tauster	Deena
Office of Rep. Zinke	Chief of Staff	Swift	Heather
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Office of Majority Leader Scalise	Policy Advisor	Sugarman	2



# 2023 House Republican Chiefs of Staff Conference Hot Springs, VA

# Wednesday, May 3

10:30 AM - 2:30 PM	Bus Departs from Hill S. Capitol St (Between Box lunches will be available on the bus.	n Rayburn & Longworth)
2:00 PM - 7:00 PM	Nametag Pickup	Garden Room
3:00 PM - 3:15 PM	Welcome	Grand Ballroom East
3:15 PM - 4:15 PM	Millions of Constituents, Hundreds of Districts, One Conf Public Opinion Across the House GOP David Winston, The Winston Group Myra Miller, The Winston Group BJ Martino, The Tarrance Group Lauren Hutchinson, The Tarrance Group	ference: A Look at Grand Ballroom East
4:15 PM - 5:15 PM	The Art of Presenting Persuasively Terri Sjodin, Sjodin Communications	Grand Ballroom East
6:00 PM - 9:00 PM	Reception Dinner Guy Benson, Fox News	Grand Ballroom Foyer Grand Ballroom West
9:00 PM	Fireside Chat: The Art of Presenting Persuasively	Tower
	Thursday, May 4	
8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	<b>The Five Dysfunctions of a Team</b> Beau Johnson, The Table Group	Grand Ballroom East
10:00 AM - 11:00 AM	Countering the Threat of the Chinese Communist Party Dustin Walker, American Enterprise Institute David Feith, Center for New American Security	Grand Ballroom East

Rebeccah Heinrichs, Hudson Institute

11:00 AM - 12:00 PM Using the Power of the Purse: House Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Will Dunham, Brownstein Hyatt Farber Schreck

Kelly Lungren McCollum, Office of Rep. Morgan Griffith

12:00 PM - 1:15 PM

Lunch

**Grand Ballroom West** 

**Grand Ballroom East** 

Steven Moore, Ukraine Freedom Project

A fireside chat moderated by Mark Strand, Congressional Institute

1:30 PM - 2:30 PM

**How to Get Things Done In Committee** 

**Grand Ballroom East** 

The Honorable Roy Blunt, Former Senate Committee Chair

The Honorable Ileana Ros-Lehtinen, Former House Committee Chair

**Breakout Sessions:** 

2:30 PM - 3:30 PM

**How To Get Things Done In Your Office** 

Lexington

Moderator: Anca Butcaru, Congressional Institute

Brooke Bennett, Office of Rep. French Hill Kyle Kizzier, Office of Rep. Erin Houchin

**How to Plan Your Office's Strategy** 

**Empire/Crystal** 

Moderator: Mark Strand, Congressional Institute Rachel Wagley, Office of Rep. Blake Moore

Carolyn King, Office of Rep. Rob Wittman

Mt. Vernon

**Congressional Ethics: A Primer** Moderator: Jennifer Dill, Congressional Institute Kelle Strickland, House Ethics Committee

Elliot Berke, Berke Farah, LLP

How to Get Things Done on The Floor

Commonwealth

Moderator: Tim Lang, Congressional Institute Jason Smith, Parliamentarian of the House John Leganski, Office of the Speaker Ben Napier, Office of the Majority Leader

3:30 PM - 4:30 PM

**Breakout Sessions Repeat** 

6:00 PM - 9:00 PM

Reception

**Grand Ballroom Foyer Grand Ballroom West** 

Dinner

Welcome: The Honorable Ben Cline, U.S. Representative for Virginia's 6th

**Congressional District** 

Lee Carter, Maslansky + Partners

#### Friday, May 5

8:00 AM - 9:00 AM Breakfast **Grand Ballroom West Leadership Chiefs of Staff Townhall Grand Ballroom East** 9:00 AM - 10:00 AM Moderator: Mark Strand, Congressional Institute Machalagh Carr, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference Maximizing the MRA Under the New Communications Rules Grand Ballroom East 10:00 AM - 11:00 AM Tim Monahan, Office of the Speaker/Committee on House Administration Casey Contres, Communications Strategist & Former House Chief 11:00 AM - 11:15 AM Open Mic Discussion **Grand Ballroom East** Moderator: Mark Strand, Congressional Institute **Conference Concludes** 11:30 AM

Report name: Report date: Event name: House Staff Attendance List for Ethics 05/12/2023
2023 Chiefs of Staff Conference

Alyssa	Anderson	Office of Rep. Ciscomani
Dale	Anderson	Office of Rep. Lamborn
Taylor	Andreae	Office of Rep. Gallagher
Rebecca and the second	and the season series of the season series and the season series of the	். அ. ≊் Office of Rep≗Latta
Maggie	Ayrea	Office of Rep. Graves (LA)
Mark	Bednar	Office of Speaker McCarthy
Megan	Bel Miller	Office of Rep. Scalise
Joshua	Bell	Office of Rep. Estes
A. Brooke	Bennett	Office of Rep. Hill
Chris	Bien	Office of Speaker McCarthy
Jeff	Bishop	Office of Rep. Molinaro
<b>All</b>	Black	House Republican Conference
Gabriella	Boffelli	Office of Rep. González-Colón
Robert	Boland	Office of Majority Whip Emmer
Hailey	Borden	Office of Majority Whip Emmer
Lonissa	Bounds 11 September 1 Septembe	Office of Rep. Obernolte
Parish	Braden	House Committee on Agriculture
<b>Jen</b>	Bradley	Office of Rep. Rutherford
Chris	Brinson	Office of Rep. Rogers (AL)
Francis	Brooke	Office of Majority Leader Scalise
Greg	Brooks	Office of Rep. Wenstrup
Nicholas	Brown	Office of Rep. Clyde
)	Burns	Office of Rep. Posey

Office of Rep. Bacon	Wark  Order of the control of the co
Office of Rep. Guest	Jordan Downs
Office of Rep. Smith (NE)	Monica Didiuk
Office of Rep. Spartz	LIZ Dessauer
Office of Rep. Miller (IL)	Ben DeMarzo
Office of Majority Whip Emmer	Jackie Del Bonis
Office of Rep. McCaul	Chris Del Beccaro
Office of Rep. Burgess	James Decker
Office of Rep. Wilson	Jonathan Day
Office of Rep. Higgins	Andrew David
Office of Rep. Amodei	Molly Cutrona
Office of Rep. Joyce (PA)	Dante Culrona
Office of Majority Leader Scalise	John
House Republican Conference	Bran
Office of Rep. Meuser	Tim
Office of Rep. Hudson	Billy Constangy
Office of Majority Leader Scalise	Michael Comer
House Committee on Veterans Affairs	Jon
Office of Rep. Johnson (SD)	Andrew
House Committee on Appropriations	Anne Marie Chotvacs
Office of Rep. Newhouse	Jessica Carter
Office of Speaker McCarthy	Wachalagh Carr
Office of Rep. Steil	
Office of Rep. Carl	Chad
Office of Speaker McCarthy	Christina Cameron
Office of Majority Leader Scalise	Ashley Callen
Office of Rep. Burlison	
Office of Rep: Cammack	Larry Calhoun
Office of Rep. Pfluger	John Byers

Office of Tep. Niey	AISO CONTRACTOR OF THE CONTRAC	Robert
Office of Rep. Allen	Hodge	Lauren
Office of Rep. Rose		
Office of Majority Leader Scalise	Hilkin	Jake
House Republican Conference	Hester	Patrick
Office of Rep. Ogles	Henry	Grant
Office of Rep. McClain	Hawatmeh	Nick
Office of Rep. Mace	Harlon	Dan
Office of Rep. Roy	Hancock	Sabrina
Office of Rep. Chavez DeRemer	Han	Jihun
Office of Speaker McCarthy	Hamm	Kimberly
Office of Rep. Hudson	Gulfin	Elliott
Office of Rep. Cole	Grogis	Josh
Office of Rep. Strong	Grillin	Payne
Office of Rep. Burchett	Grider	Michael
Office of Rep. Lawler	Grace .	Andrea
Office of Rep. Diaz-Balart	Gonzalez	Cesar
Office of Rep. D'Esposito	Gies	Robert
Office of Speaker McCarthy	Giaier	Steven
Office of Rep. Emmer	Fox 3.000 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10 (1) 10	Sally
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Office of Rep. Balderson	Engquist	Laura
Office of Rep. Webster	Emhof	Jaryn
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ar	Office of Rep. Moolenaar	Maloney	Ashion
	Office of Rep. Griffith	Lungren McCollum	Kelly
	Office of Rep. Aderholt	Lowny	Michaei
1	Office of Rep. McCarthy	Lombardi	Kyle
	Office of Rep. Armstrong	Leighton	Roz
arthy	Office of Speaker McCarthy	Leganski	John
	Office of Rep. Luttrell	Loe	Chrissi
	Office of Rep. Mast	Langenderfer	James  Manager de Control de Cont
	Office of Rep. Biggs	LaBorde	Kate
ਖ਼ Scalise	Office of Majority Leader Scalise	Koohmaraie	
	Office of Rep. Luna	Koncar	Steve
	Office of Rep. Stauber	Koetzie	Desiree
	Office of Rep. Filzpatrick	Knowles	Joe
	Office of Rep. Duncan	Klump	Allen
	Office of Rep. Houchin	Kizzer	Kyro
	Office of Rep. Wittman	King	Carolyn
	Office of Rep. Waltz	Keichel	Micah
	Main Street Caucus	Kemp	Jazmine
	Office of Rep. Franklin	Kelly	Melissa
	Office of Rep. Good	Kelly	Mark
	Office of Rep Wagner	Keller de disconsistence de la constante de la	Charlie
	Office of Rep. Graves	Jorgenson	Sarah
	Office of Rep. Brecheen	Jones	Jon .
	Office of Rep. Bucshon	Jackson	Kyle
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	Office of Rep. Harris	Hutson	Matt

Jessica Proud Office of Rep. t	Sam Pritchard Office of Rep. I	Cesar Prieto Office of Rep. (		David Pianning Office of Major	Dana Planning Office of Speak		Phillips	Mehgan Perez-Acosta Office of Rep. I	Hillary Parkinson Office of Rep. 9	Anderson Okoniewski House Republi	Karen Navarro Office of Rep. I	Ben Napier Office of Major	Dennis Nalls Office of Major	Cullen Murphy Office of Speak	Tom Moran Office of Rep. (	Tim Monahan House Commit	Mlinar	Annie Winkler Office of Major	Min	Matt Miller Office of Rep. (	Miller	Carson Middleton Office of Rep. I	Chad Michaels Office of Rep. 9	Tyler Menzler Office of Rep. I	Ashley Menzler Office of Rep. I	Justin Vielvin Vielvin	
Office of Rep. Langworthy	Office of Rep. Hinson	Office of Rep. Gonzales (TX)	Office of Rep. Womack	Office of Majority Whip Emmer	Office of Speaker McCarthy	Olfice of Rep. Baird	Office of Rep. Collins	Office of Rep. Donalds	Office of Rep. Self	House Republican Conference	Office of Rep. De La Cruz	Office of Majority Leader Scalise	Office of Majority Whip Emmer	Office of Speaker McCarthy	Office of Rep. Salazar	House Committee on Administration	Office of Majority Leader Scalise	Office of Majority Leader Scalise	Office of Rep. McCarthy	Office of Rep. Cline	Office of Rep. Hageman	Office of Rep. Foxx	Office of Rep. Schweikert	Office of Rep. Miller-Meeks	Office of Rep. Reschenthaler	Office of Rep. Kustoff	Children in Residence

Office of Rep. Fleischmann	Tidwell	Daniel
Office of Rep. Moore (AL).	Teehan	Shana Shana
Office of Rep. Garbarino	Tauster	Deena
Office of Rep. Zinke	Swift	Heather
Office of Rep. Grothman	Svoboda	Timothy
Office of Majority Leader Scalise	Sugarman	
House Committee on Ethics	Strickland	Keile
Office of Speaker McCarthy	Spechi	Brittan
Office of Rep. Ferguson	Sours	David
Office of Rep. Johnson (OH)	Smullen	Mike:
Office of Rep. Crane	Smith	Gregory
Office of Rep. Boebert	Small	Jeii
Office of Rep. McCormick	Singleton	
Office of Rep. Crawford	Shumate	Jonah
Office of Majority Leader Scalise	Seher	Ellen
Office of Rep. Nehrs	Schroeder	Robert
Office of Majority Leader Scalise	Schmitz	Eric
Office of Rep. Harshbarger	Ruiheriord	Zac
Office of Rep. Granger	Ruhien	Steve
Office of Rep. Barr	Rosacio	Mary
Office of Majority Whip Emmer	Rogers	Shelbie
Office of Majority Whip Emmer	Rogers	Jason
Office of Rep. Bean	Robinette	Jamie
Office of Rep. Pence	Robertson Control of the Control of	₹ <b>Vic</b>
Office of Rep. Stefanik	Robertson	Jim
Office of Rep. Valladao	Renteria	Andrew
Office of Majority Leader Scalise	Reising	Bart
Office of Rep. Lee	Reilly	Kevin
Office of Rep. LaLota	Rapanos	Niki

Hacrel Jeanette Jordan	Jake	Will Richard	Catherine Claire Chris
Wagley Whitener Wood	Verrill Vreeburg	Turner Yaughn	Treadwell Trokey Tudor
Office of Rep. Weber Office of Rep. Gooden	Office of Rep. Lettow  House Republican Conference	Office of Rep. Mike Garcia Office of Rep. DesJartais	Office of Rep. Mills Office of Majority Leader Scalise Office of Rep. McClintock
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#### PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

CU	innititee. The Committee website (enites.nouse.gov) provides detailed instructions for many out the form.
	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	Check only one. I represent that:  a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.  If "c" is checked, list the names of the additional sponsors:
	if the diseased, her the radice of the additional operators.
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?  Date of departure: May 3, 2023  Date of return: May 5, 2023
7.	a. City of departure: Washington, DC
/.	b. Destination(s): Hot Springs, VA
	c. City of return; Washington, DC
O	Check only one. I represent that:
8.	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities Hou hourly description of planned activities for trip inv		
11.	Check only one of the following:  a. I represent that a registered federal lobbyist or fon any segment of the trip. Signify that the statement	is true by checking box; OR	y House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. institution	n of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor form, trip <i>and</i> its role in organizing and/or conducting the		n the subject matter of the
	See addendum		
13.	Answer parts a and b. Answer part c if necessary:		
	a. Mode of travel: Air Rail Bus Car	Other (specify:	)
	b. Class of travel: Coach Business First	Charter Other (spe	ecify:)
	c. If travel will be first class, or by chartered or private	e aircraft, explain why such trav	el is warranted:
14.	I represent that the expenditures related to local a recreational activities of the invitee(s). Signify that		
15	Check only one. I represent that either:		
10.	a. The trip involves an event that is arranged or or meals provided to congressional participants are si event attendees; OR		
	b. The trip involves events that are arranged speci If "b" is checked:	fically with regard to congression	nal participation.
	<ol> <li>Detail the cost per day of meals (approximate co Day 1- \$49, Day 2 - \$85, Day 3 - \$17</li> </ol>	ost may be provided):	
	2) Provide the reason for selecting the location of t	the event or trip:	
	Relative proximity to DC and capacity to	handle a large event	
16.	Name, nightly cost, and reasons for selecting each ho		
		y: Hot Springs, VA	Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, availabil	lity, security & facility size	
	Hotel Name: Cit	у:	Cost Per Night:
	Reason(s) for Selecting:	AVAILABLE AVAILA	
	Hotel Name: Cit	y:	Cost Per Night:
	Reason(s) for Selecting:	A CONTRACTOR OF THE CONTRACTOR	

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

### 18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$492	Room Rental
For each Accompanying Family Member	\$492	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

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b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

### 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Date:	March 15, 2023	
Title:	President	
·-····		·
Telephone:	703-837-8812	
	Title:	Date: March 15, 2023  Title: President  Telephone: 703-837-8812

### INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C.  $\S$  1001. Signatures must comply with section 104(bb) of the Travel Regulations.

### For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103 More information and forms available at ethics.house.gov

# PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

### Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.



### Wednesday, May 3

10:30 AM - 2:30 PM

**Bus Departs from Hill** 

S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM

**Nametag Pickup** 

3:00 PM - 3:15 PM

Welcome

3:15 PM - 4:15 PM

Millions of Constituents, Hundreds of Districts, One Conference: A Look at

**Public Opinion Across the GOP** 

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM

**Developing A Communications Strategy That Works for Your Member** 

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM

Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM

**Breakfast** 

9:00 AM - 10:00 AM

**Leadership Chiefs of Staff** 

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

Tatrick rester, House Republican com

10:00 AM - 12:00 PM

Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM

Lunch

Matt Pottinger, Hoover Institution

1:30 PM - 2:30 PM

**Ethics: Official, Campaigns, and Redistricting** 

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

**Breakout Sessions:** 

2:30 PM - 3:30 PM

**How To Get Things Done In Your Office** 

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

**How to Get Things Done In Committee** 

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

**How to Get Things Done In Appropriations** 

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

**How to Get Things Done on The Floor** 

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM

**Breakout Sessions Repeat** 

6:00 PM - 9:00 PM

Reception

**Dinner** 

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM

**Breakfast** 

9:00 AM - 10:00 AM

Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM

**Maximizing the MRA Under the New Communications Rules** 

Moderator: George Hadijski, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM

**Conference Concludes** 

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM To: amym@conginst.org





### PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear \*/fname/\*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

### To Register:

### Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

# DOWNLOAD ETHICS FORMS

If you cannot use the button above, please copy and paste the following URL into your browser:

### Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.



Email Address: \*/email/\*
Access Code: \*/other\_id/\*

If you are unable to attend inlease click the following link to decline this invitation

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

## Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090 website: conginst.org



If you are not the correct contact for this office, please  $\underline{\text{reply to this email}}$  with the updated contact information instead of  $\underline{\text{unsubscribing}}$ .

# COS2023 - Invited House Staff

	Kate	Aaron	Alex	Robert	Gabriella	Alex	<b>≧</b>	Jeff	leff	Chris	Brooke	Josh	Megan	Mark	<b>Q</b> ≢	Jason	Maggie	Cyrus	Rebecça	Gary	Taylor 💮	Dale	Allysa	Anna	Amy	Rob	First Name
COT	Ponner	Bonnaure	Bolton	Boland	Boffelli	Blair	Black	Bishop	Billmar	Bien	Bennett	Bell	Bel Mille	Bednar	Bayer	Bauknecht	Аугеа	Artz	Angelson	Andres	Andreae	Anderson	Anderson	Alburger	Albro	Adkerson	Last
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Carter	Carretta	Carr	Сап	Carney	Carlough	Cameron	Callen	Calkins	Calhoun	Byers	Butler	Butcher	Buns	Bullock	Buckham	Brown	Broom	Brooks	Brooke	Brinson	Brennan	Brennan	Brady	Bradley	Bradley	Braden	Bounds	Borden
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Office of Rep. Spartz	Chief of Staff	Dessauer	Liz
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Office of Rep. Graves (MO)	Chief of Staff	Christensen	Nick .
House Committee on Appropriations	Staff Director	Chotvacs	Anne Marie
Office of Rep. Comer.	Chiefol Staff	Cash	Caroline

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Office of Rep. Emmer	Chief of Staff	Fox	Sally
Office of Rep. Hem.	Chief of Staff	Foster	Cameron
Office of Majority Whip Emmer			lan
<ul> <li>Office of Rep. Finstad</li> </ul>	Chief of Staff	FitzSimmons	David
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Republican Study Committee	Caucus Executive Director	Fields	Jay
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Office of Rep Willams	Chief of Staff	Five Five	John
Office of Rep. Balderson	DC Chief of Staff	Engquist	Laura
Office of Speaker McCarthy	Deputy Member Services Director	Engling's and the second of	Max <sub>e</sub> and a second of the second of the second
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Office of Rep. Miller	Chief of Staff	Elis	Joe
Office of Rep. Jordan	Chief of Staff	Eichinger	Kevin
Office of Rep. Kiggans	Chief of Staff	Edmonds	Tyler
Office of Rep. Flood	Chief of Staff	Dumas	Jake
Office of Rep. LaTurner	Chief of Staff	Dreiling	Braden
Office of Rep. Bacon	Chief of Staff	Dreiling	Mark
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Office of Rep. Stauber	Chief of Staff	Koetzie	Desiree
Problem Solvers	Caucus Executive Director	Knowles	Joe
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House Committee on Homeland Security	Staff Director	Klein	Kyle
Office of Rep. Houdhin	Chief of Staff	S Kizzer S S S S S S S S S S S S S S S S S S S	Kyle
Office of Rep. Wittman	Chief of Staff	King	Carolyn
Office of Rep. Waltz	Chief of Staff	Ketchel	Micah
Main Street Caucus	Caucus Executive Director	Kemp	Jazmine
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Office of Rep. Franklin	Chief of Staff	Kelly	Melissa
Office of Rep. Wagner	Chief of Staff	Keller	Charlie
Office of Rep. Banks	Chief of Staff	Keller	David
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Office of Rep. Scott	Chief of Staff	Johnson	Alice
House Committee on Small Business	Staff Director	Johnson	Ben
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Office of Rep. Babin	Chief of Staff	Janushkowsky	Stephen
Office of Rep. Bucshon	Chief of Staff	Jackson	<b>Xylo</b>
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Office of Rep. Harris	Chief of Staff	Hutson	Matt
Office of Rep. Kelly (MS)	Chief of Staff	Howell	Paul
House Committee on Intelligence	Staff Director	Howard	Adam

Zach	Justin	Robert	Matt	Anna	Ryan	Kelly		Josh	Michael	Chris		Mark	Chris	Ashton	Michael	Charley	Ryan 🧠 📜	Kyle	Tony	Matt	Roz	John	Chrissi	R.J.	James	Jillian	Bronwyn	Kate
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Office of Rep. Westerman	Chief of Staff	Peele	Nancy
Office of Rep. Self	Chief of Staff	Parkinson	Hilary
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House Republican Conference	Operations Director	Okoniewski	Anderson
Office of Rep. Curtis	Chief of Staff	Norman	Corey
Office of Rep. Smith (NJ)	Chief of Staff	Noonan	Mary
Office of Rep. Ezell	Chief of Staff	$\mathbb{N} = \mathbb{N}$ Nicholson $\mathbb{N} = \mathbb{N} \in \mathbb{N}$	Joe
Office of Rep. De La Cruz	Chief of Staff	Navarro	Karen
Office of Majority Leader Scalise	Director of Floor Operations	Napier	Ben
Office of Majority Whip Emmer	Deputy Floor Director	Nalls	Dennis
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Office of Rep. Perry	Chief of Staff	Muglia	Lauren
Office of Rep. Salazar	Chief of Staff	Moran	Tom
House Committee on Administration	Staff Director	Monahan	Tim
Office of Rep. Kim	Chief of Staff	Mocete	Patrick
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Office of Rep. McCarthy	Chief of Staff	Win	James
Office of Rep. Cline	Chief of Staff	Miller	Matt
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Office of Rep. Schweikert	DC Chief of Staff	Michaels	Chad
Office of Speaker McCarthy	Chief of Staff	Meyer	Dan
Office of Rep. Smith (MO)	Chief of Staff	Meyer	Matt
Office of Rep. Reschenthaler	Chief of Staff	Menzler	Ashley
Office of Rep Miller-Meeks	Chief of Staff	Menzier	Tyler

	Jack	Alex	Mary		Anna	Mark	Shelbie	Jason	Jamie	Jim	Kyle	Mary Ellen	Andrew	Tim	Bart	Kevin	Nikki	Chad	Jessica	Sam	Cesar	Jessica	Jared	Dana	David	Phillip	Mark	Brandon
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Office of Majority Leader Scalise	House Committee on Ethics	Office of Rep. Bentz	Office of Rep. Nunn	Office of Rep. Kean	Office of Speaker McCarthy	ons and the Collice of Speaker McCarthy	Office of Rep. LaMalfa	Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep. Fallon	Office of Rep. Johnson (OH)	) (Guest Speaker) Office of the Parliamentarian	Digital Communications Director Office of Speaker McCarthy	Office of Rep. Palmer	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. Lucas	Office of Rep. Marphy	Office of Rep. McCormick	Office of Rep. Green	Office of Rep. Crawford	Office of Rep. Moylan	House Committee on Foreign Affairs	Office of Majority Leader Scalise	Office of Rep. Nehls	Office of Majority, Leader Scalise	Office of Rep. Harshbarger

Jason	Leafaina	Jordan	Veronica	Ben	⊞le	Jeanette	Todd	Clay	Niko	Brett	Rachel	Jake	Chris	Ted	Richard	Aashka		Tom	Will	Chris	Claire	Catherine	Sophie	Daniel	Shana	Deena	Heather	Timothy
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Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Staff Director	Chief of staff	Chief of Staff	Senior Advisor	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff		Chief of Staff/General Counsel	Chief of Staff	Incoming Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff
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