

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

CO	npleted. Please do not file this form with the Committee on Ethics.
NO	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1.	Name of Traveler: Carolyn King
2.	a. Name of Accompanying Relative:OR None OR
	b. Relationship to Traveler: □ Spouse □ Child □ Other (specify):
3.	a. Dates: Departure: May 3, 2023 Return: May 5, 2023
	b. Dates at Personal Expense if any
4.	Departure City: Washington DC Destination: Hot Springs, VAReturn City: Washington DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: 1 attending panels on polling, communicating, the China threat, now to properly manage an office, and what to expect the year from Leadership staff. I also ied a panel on how to create a strategic plan for your office.
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
	a. 🗹 a completed Sponsor Post-Travel Disclosure Form;
	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. D page 2 of the completed <i>Traveler Form</i> submitted by the employee; and
	d. 🗹 the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
	Signify statement is true by checking the box.
	b. If not, explain:
Ιc	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Się	nature of Traveler: COOTOLY Lin
Di	athorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel sclosure Form were necessary and that the travel was in connection with the employee's official duties and would not rate the appearance that the employee is using public office for private gain.
Na	me of Supervising Member: Robanithman Date: 5/15/23
	nature of Supervising Member:
	sion date 3/2021 by Committee on Ethics

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Original	Amendmen
sponsor in pro	oviding travel

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

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NOTE: Willful or know	wing misrepresentations on t	this form may be subje	ect to criminal pros	secution pursuant to 18 U.S.C. § 1001.
. Sponsor(s) who p	paid for the trip: Congres	ssional Institute		
2. Travel Destination	on(s): Hot Springs, VA			
B. Date of Departu	re: May 3, 2023	Date o	of Return: May 5	, 2023
I. Name(s) of Trave	eler(s): see attached list			
<i>Note:</i> You may li	st more than one traveler o	on a form only if <i>all</i> i	nformation is <i>ide</i>	ntical for each person listed.
. Actual amount	of expenses paid on behalf	of, or reimbursed to	each individual r	named in Question 4:
	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$0	\$320	\$148	\$624 - Room Rental
Accompanying Family Member				
Signify statemen	t is true by checking box. ormation contained in thi		lete, and correct	er diem or lump sum payment. to the best of my knowledge. te: May 12, 2023
Name: Mark Stran	_		Tit.	_{le:} President
Organization: Conç	gressional Institute			
_	of the above-named organi	zation. Signify state	ment is true by ch	ecking box.
Address: 1700 Dia	gonal Road #300, Alex	xandria, VA 2231	4	
E _{mail:} strand@co	nginst.org		Telephon	_{ie:} 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Sponsor who will be paying for the trip: Congressional Institute 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box. 3. *Check only one.* I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR** b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors: 4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list 5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: May 3, 2023 ___ Date of return: May 5, 2023 7. a. City of departure: Washington, DC b. Destination(s): Hot Springs, VA c. City of return: Washington, DC 8. *Check only one.* I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR** b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations. Check only one of the following: a. I checked 8(a) or (b) above; OR b. I checked 8(c) above but am not offering any lodging; **OR**

- c. \(\bigcap\) I checked 8(c) above and am offering lodging and meals for one night; OR
- d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities hourly description of planned activities for the		
11.	Check only one of the following: a. I represent that a registered federal lobby on any segment of the trip. Signify that the state		ny House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. inst	itution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor trip <i>and</i> its role in organizing and/or conducting See addendum		in the subject matter of the
13.	Answer parts a and b. Answer part c if necessary	ıry:	
	a. Mode of travel: Air Rail Bus	. · · · <u></u>)
	b. Class of travel: Coach Business	· _ 	pecify:
	c. If travel will be first class, or by chartered or		- •
14.	✓ I represent that the expenditures related to l recreational activities of the invitee(s). <i>Signif</i>		_
15	Check only one. I represent that either:	y that the statement is true by enceking	g me oox.
13.	a. The trip involves an event that is arranged meals provided to congressional participants event attendees; OR		
	b. The trip involves events that are arranged If "b" is checked:	specifically with regard to congression	onal participation.
	 Detail the cost per day of meals (approxin Day 1- \$49, Day 2 - \$85, Day 3 - \$ 		
	 Provide the reason for selecting the location Relative proximity to DC and capacitation 		
16.	Name, nightly cost, and reasons for selecting ea Hotel Name: Omni Homestead	ach hotel or other lodging facility: City: Hot Springs, VA	Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, ava	ailability, security & facility size	
	Hotel Name:		Cost Per Night:
	Reason(s) for Selecting:	•	· ·
	Hotel Name:		
	Reason(s) for Selecting:	·	

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$638	Room Rental
For each Accompanying Family Member	\$638	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

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a.	Ι	certify	y that I	am a	n officer	of the	organizatio	n listed	below;	OR

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Stress	Date:	March 31, 2023
Name: Mark Strand	Title:	President
Organization: Congressional Institute		
Address: 1700 Diagonal Road #300, Alexandria, VA 22314		
Email: strand@conginst.org	Telephone:	703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

NO	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
	ertify that the information contained on both pages of this form is true, complete, and correct to the best of knowledge.
Sig	nature: Carolyn King
Na	me of Signatory (if other than traveler):
Foi	Staff (name of employing Member or Committee): Congressman Rob Wittman
Ofl	fice Address: 2055 Rayburn House Office Building
Tel	ephone Number: 202-225-4261
Em	nail Address of Contact Person: carolyn.king@mail.house.gov
	Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

Name of Traveler: Carolyn King

TRAVELER FORM

1.	Name of Traveler: Carolyn King
	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3.	City and State OR Foreign Country of Travel: Hot Springs, Virginia
	a. Date of Departure: May 3, 2023 Date of Return: May 5, 2023
	b. Yes □ No ☒ Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes □ No ☒ Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes □ No □ Accompanying Family Member is at least 18 years of age:
6.	a. Yes □ No ☑ Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes , and you are requesting lodging for two nights, explain why the second night is warranted:
	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	As Chief of Staff, I was invited so that I can hear about the future of the nationa and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.
9.	Yes □ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10). For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
di tr	hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my irect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the opearance that the employee is using public office for private gain.
Si	gnature of Employing Member Robert Wittman Date 3/28/2023

Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Counsel to the Chairman David Arrojo

Kelle A. Strickland

Thomas A. Rust Staff Director and Chief Counsel

Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225-7392

April 26, 2023

Ms. Carolyn King Office of the Honorable Robert Wittman 2055 Rayburn House Office Building Washington, DC 20515

Dear Ms. King:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest

Chairman

Susan Wild Ranking Member

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MG/SW:mc

Wednesday, May 3

10:30 AM – 2:30 PM Bus Departs from Hill S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM Nametag Pickup

3:00 PM - 3:15 PM Welcome

3:15 PM - 4:15 PM Millions of Constituents, Hundreds of Districts, One Conference: A Look at

Public Opinion Across the GOP
David Winston, The Winston Group
Myra Miller, The Winston Group
Dave Sackett, The Tarrance Group
BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM Developing A Communications Strategy That Works for Your Member

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM Breakfast

9:00 AM - 10:00 AM Leadership Chiefs of Staff

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM Lunch

Matt Pottinger, Hoover Institution

DRAFT

1:30 PM - 2:30 PM Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Breakout Sessions:

2:30 PM - 3:30 PM How To Get Things Done In Your Office

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM Breakout Sessions Repeat

6:00 PM - 9:00 PM Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM Breakfast

9:00 AM - 10:00 AM Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijski, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM Conference Concludes

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM **To:** amym@conginst.org





CHIEFS OF STAFF CONFERENCE

May 3-5, 2023

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS >

If you cannot use the button above, please copy and paste the following URL into your browser:

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

REGISTER NOW >

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please click the following link to decline this invitation

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

Mark Strand, President

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The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

mobile: 571-366-0090 website: conginst.org



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS2023 - Invited House Staff

Bell Chief of Staff Bennett Chief of Staff Bennett Chief of Staff Bien Deputy Director of Floor Operations Chief of Staff Bishop Chief of Staff Black Chief of Staff Blair Communications Director Ella Boffelli Chief of Staff Boland Chief of Staff	First Name Rob Amy Anna Alysa Dale Taylor Gary Rebecca Cyrus Maggie Jason Cliff Mark Megan	Adkerson Albro Alburger Anderson Anderson Andreae Andreae Andres Angelson Artz Ayrea Bauknecht Bayer Bel Miller	Chief of Staff Staff Director Chief of Staff Staff Director Chief of Staff Staff Director Chief of Staff	Institution Office of Rep. Loudermilk Office of Rep. Bice Office of Rep. Joyce (OH) Office of Rep. Ciscomani Office of Rep. Lamborn Office of Rep. Gallagher House Committee on Budget Office of Rep. Latta House Committee on Education and Labor Office of Rep. Tiffany Office of Rep. Fulcher Office of Speaker McCarthy Office of Rep. Scalise
Bayer Bednar Bednar Director of Staff Chief of Staff Deputy Director of Floor Operations Billman Chief of Staff Chief of Staff Chief of Staff Communications Director Black Boffelli Chief of Staff Chief of Staff	Cyrus Maggie Jason	Artz Ayrea Bauknecht	Staff Director Deputy Chief of Staff Chief of Staff	읔 읔 픙
n Bel Miller Chief of Staff Bell Chief of Staff Bennett Chief of Staff Bien Deputy Director of Floor Operations Billman Chief of Staff Bishop Chief of Staff Black Communications Director Blair Chief of Staff Boffelli Chief of Staff Bolton Chief of Staff Chief of Staff Chief of Staff Bonnaure Chief of Staff	Cliff Mark	Bayer Bednar	Chief of Staff Director of Strategic Communications	♀ ♀
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Black Communications Director Blair Chief of Staff	Jeff	Billman	Chief of Staff Chief of Staff	♀ ♀
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Boland Chief of Staff Bolton Chief of Staff Bonnaure Chief of Staff Chief of Staff	Gabriella	Boffelli	Chief of Staff	9
Bolton Chief of Staff Bonnaure Chief of Staff Chief of Staff	Robert	Boland	Chief of Staff	Q f
Bonnaure Chief of Staff Bonner Chief of Staff	Alex	Bolton	Chief of Staff	Office of Rep. Malliotakis
Bonner Chief of Staff	Aaron	Bonnaure	Chief of Staff	9
	Kate	Bonner	Chief of Staff	읔

Office of Rep. Newhouse	Chief of Staff	Carter	Jessica
Office of Rep. Ellzey	Chief of Staff	Carretta	Bob
Office of Speaker McCarthy	General Counsel	Carr	Machalagh
Office of Rep. Tenney	Deputy Chief of Staff	Carr	Spencer
Office of Rep. Steil	Chief of Staff	Carney	Ryan
Office of Rep. Carl	Chief of Staff	Carlough	Chad
Office of Speaker McCarthy	Media Affairs Advisor	Cameron	Christina
Office of Majority Leader Scalise	General Counsel	Callen	Ashley
Office of Rep. Burlison	Chief of Staff	Calkins	Aaron
Office of Rep. Cammack	Chief of Staff	Calhoun	Larry
Office of Rep. Pfluger	Chief of Staff	Byers	John
Office of Rep. McHenry	Chief of Staff	Butler	Jeff
House Republican Conference	Member Services Director	Butcher	Courtney
Office of Rep. Posey	Chief of Staff	Burns	Stuart
Office of Majority Whip Emmer	Communications Director	Bullock	Samantha
Office of Rep. Greene	Chief of Staff	Buckham	Ed
Office of Rep. Clyde	Chief of Staff	Brown	Nick
Office of Rep. Owens	Chief of Staff	Broom	Keelie
Office of Rep. Wenstrup	Chief of Staff	Brooks	Greg
Office of Majority Leader Scalise	Policy Director	Brooke	Francis
Office of Rep. Rogers (AL)	Chief of Staff	Brinson	Chris
House Republican Conference	Rapid Response Director	Brennan	Francis
Office of Rep. Thompson	Chief of Staff	Brennan	Matt
Office of Rep. Buchanan	Chief of Staff	Brady	Sean
Office of Rep. Rutherford	Chief of Staff	Bradley	Jen
Office of Rep. Moran	Chief of Staff	Bradley	Joshua
House Committee on Agriculture	Staff Director	Braden	Parish
Office of Rep. Obernolte	Chief of Staff	Bounds	Lorissa
Office of Majority Whip Emmer	Director of Downtown Coalitions	Borden	Hailey

Office of Speaker McCarthy	Senior Policy Advisor	Domenech	Emily
House Committee on Rules	Staff Director	Dixon	Kelly
Office of Rep. Carey	Chief of Staff	DiStefano	David
Office of Rep. Crenshaw	Chief of Staff	Discigil	Justin
Office of Rep. Smith (NE)	Chief of Staff	Didiuk	Monica
Office of Rep. Spartz	Chief of Staff	Dessauer	Liz
Office of Rep. Miller (IL)	Chief of Staff	DeMarzo	Ben
Office of Majority Whip Emmer	Member Services Director	Del Bonis	Jackie
Office of Rep. McCaul	Chief of Staff	Del Beccaro	Chris
Office of Rep. Burgess	Chief of Staff	Decker	James
Office of Rep. Wilson	Chief of Staff	Day	Jonathan
Office of Rep. Higgins	Chief of Staff	David	Andrew
Office of Rep. Steel	Chief of Staff	Dana	Arie
Office of Rep. Joyce (PA)	Chief of Staff	Cutrona	Dante
Office of Rep. Amodei	Chief of Staff	Cutrona	Molly
Office of Rep. Timmons	Chief of Staff	Cummings	Tim
Office of Majority Leader Scalise		Crews	John
House Republican Conference	Member Services and Operations Assistant House Republican Conference	Cress	Brian
Office of Rep. Carter (GA)	Chief of Staff	Crawford	Chris
Office of Rep. Hageman	Chief of Staff	Couture	Carly
Office of Rep. Meuser	Chief of Staff	Costa	Tim
Office of Rep. Hudson	Leadership Chef of Staff	Constangy	Billy
Office of Majority Leader Scalise	Deputy Communications Director	Comer	Michael
U.S. House of Representatives	Representative for VA-6 (Guest Speaker)	Cline	Ben
House Committee on Veterans Affairs	Staff Director	Clark	Jon
Office of Rep. Johnson (SD)	Chief of Staff	Christianson	Andrew
Office of Rep. Graves (MO)	Chief of Staff	Christensen	Nick
House Committee on Appropriations	Staff Director	Chotvacs	Anne Marie
Office of Rep. Comer	Chief of Staff	Cash	Caroline

Bob	Matt	Nate	Lauren	Chris	Liz	Van	Preston	Jake	Adam	Patrick	Grant	Hayden	Nick	Rachel	Brandon	Dan	Dave	Sabrina	Jihun	James	Kimberly	Matt	Elliott	Jackson	Josh	Payne
Holste	Hoffmann	Hodson	Hodge	Hixon	Hittos	Hilleary	플	Hilkin	Hewitt	Hester	Henry	Haynes	Hawatmeh	Harris	Harder	Hanlon	Hanke	Hancock	Han	Hampson	Hamm	Gurtler	Guffin	Gross	Grogis	Griffin
Chief of Staff	Staff Director	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Policy Advisor	Deputy Director of Member Services	Chief of Staff	Chief of Staff	Chief of staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Kiley	House Committee on Financial Services	House Committee on Energy and Commerce	Office of Rep. Allen	House Committee on Judiciary	Office of Rep. Bilirakis	Office of Rep. Rose	Office of Speaker McCarthy	es Office of Majority Leader Scalise	Office of Rep. Davidson	House Republican Conference	Office of Rep. Ogles	Office of Rep. Johnson (LA)	Office of Rep. McClain	Office of Rep. Lesko	Office of Rep. Mann	Office of Rep. Mace	Select Committee on China	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Rep. Bishop	Office of Speaker McCarthy	Office of Rep. Massie	Office of Rep. Hudson	Office of Rep. James	Office of Rep. Cole	Office of Rep. Strong

Office of Majority Leader Scalise	Counsel	Koohmaraie	B
Office of Rep. Luna	Chief of Staff	Koncar	Steve
Office of Rep. Stauber	Chief of Staff	Koetzle	Desiree
Problem Solvers	Caucus Executive Director	Knowles	Joe
Office of Rep. Duncan	Chief of Staff	Klump	Allen
House Committee on Homeland Security	Staff Director	Klein	Kyle
Office of Rep. Houchin	Chief of Staff	Kizzer	Kyle
Office of Rep. Wittman	Chief of Staff	King	Carolyn
Office of Rep. Waltz	Chief of Staff	Ketchel	Micah
Main Street Caucus	Caucus Executive Director	Kemp	Jazmine
Office of Rep. Good	Chief of Staff	Kelly	Mark
Office of Rep. Franklin	Chief of Staff	Kelly	Melissa
Office of Rep. Wagner	Chief of Staff	Keller	Charlie
Office of Rep. Banks	Chief of Staff	Keller	David
Office of Rep. Calvert	Chief of Staff	Keightley	Rebecca
Office of Speaker McCarthy	Deputy Chief of Staff	Joyce	Natalie
Office of Rep. Graves	Staff Director, ELC Chairman	Jorgenson	Sarah
Office of Rep. Brecheen	Chief of Staff	Jones	Jon
Office of Rep. Scott	Chief of Staff	Johnson	Alice
House Committee on Small Business	Staff Director	Johnson	Ben
Office of Rep. Rogers (KY)	Chief of Staff	Johnsen	Jake
Office of Rep. Babin	Chief of Staff	Janushkowsky	Stephen
Office of Rep. Bucshon	Chief of Staff	Jackson	Kyle
Office of Rep. Fischbach	Chief of Staff	Hytha	Emily
Office of Rep. Harris	Chief of Staff	Hutson	Matt
Office of Rep. Kelly (MS)	Chief of Staff	Howell	Paul
House Committee on Intelligence	Staff Director	Howard	Adam
Office of Rep. Mooney	Chief of Staff	Hough	Michael
Office of Majority Leader Scalise	Chief of Staff	Horton	Brett

Robert M	Matt	Anna M	Ryan	Kelly	Josh	Michael M	Chris	Mark M	Chris	Ashton M	Michael L	Charley Lo	Ryan L	Kyle	Tony	Matt Lo	Roz	John L	Chrissi	R.J. L	James L:	Jillian L:	Bronwyn L:	Kate L:	James K	Allie
McIntosh	McCullough	McCormack	McCormack	McCollum	Mathis	Martin	Marklund	Marin	Maneval	Maloney	Lowry	Lovett	Long	Lombardi	Lis	Leopold	Leighton	Leganski	Lee	Laukitis	Langenderfer	Lane Wyant	Lance	LaBorde	Kyrkanides	Kotsovos Humes
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Deputy Staff Director	Staff Director	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Coordinator
Office of Rep. Sessions	Office of Rep. Bost	Office of Rep. Rouzer	Office of Rep. Fitzgerald	Office of Rep. Griffith	House Committee on Science, Space and Technology	Office of Rep. Alford	House Committee on Natural Resources	House Committee on Oversight and Government Reform	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Aderholt	Office of Rep. Santos	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. Bergman	Office of Rep. Feenstra	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Gaetz	Office of Rep. Edwards	Office of Rep. Biggs	Office of Rep. Hunt	Office of Speaker McCarthy

Office of Rep. Self

Alex	Mary	Anna	Mark	Shelbie	Jason	Jamie	Jim	Kyle	Mary Ellen	Andrew	Tim	Bart	Kevin	Nikki	Chad	Jessica	Sam	Cesar	Jessica	Jared	Dana	David	Phillip	Mark	Brandon	Mehgan	Nancy
Ross	Rosado	Romeo	Roman	Rogers	Rogers	Robinette	Robertson	Robertson	Richardson	Renteria	Reitz	Reising	Reilly	Rapanos	Ramey	Proud	Pritchard	Prieto	Powell	Powell	Planning	Planning	Pinegar	Piland	Philllips	Perez-Acosta	Peele
Chief of Staff	Chief of Staff	Caucus Executive Director	Staff Director	Director of Operations	General Counsel	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Director of Member Services	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Director of Special Events	Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
		ector									ector	ervices									ecial Events						
Office of Rep. Duarte	Office of Rep. Barr	Republican Governance/ Office of Rep. Joyce	House Committee on Ways and Means	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Office of Rep. Bean	Office of Rep. Stefanik	Office of Rep. Pence	Office of Rep. LaHood	Office of Rep. Valadao	House Freedom Caucus	Office of Majority Leader Scalise	Office of Rep. Lee	Office of Rep. LaLota	Office of Rep. Luetkemeyer	Office of Rep. Langworthy	Office of Rep. Hinson	Office of Rep. Gonzales (TX)	Office of Rep. Womack	Office of Rep. McMorris Rodgers	Office of Speaker McCarthy	Office of Majority Whip Emmer	Office of Rep. Baird	Office of Rep. Norman	Office of Rep. Collins	Office of Rep. Donalds	Office of Rep. Westerman
		ice/ Office of Rep.	Ways and Means	p Emmer	p Emmer		~		3	0	SIX	der Scalise			meyer	orthy		es (TX)	×	ris Rodgers	Carthy	p Emmer		ے		S	man

Kelle	Nick	Danielle	Brittan	Matt	Mark	Allen	David	Shannan	Mike	Jason	Caleb	William	Gregory	Jeff	Alison	Kris	Philip	Stephen	Jonah	Bobby	Brendan	Ellen	Robert	Eric	Zac	Steve	Jack
Strickland	Strader	Stewart	Specht	Sparks	Spannagel	Souza	Sours	Sorrell	Smullen	Smith	Smith	Smith	Smith	Small	Slagell	Skrzycki	Singleton	Siao	Shumate	Shringi	Shields	Seher	Schroeder	Schmitz	Rutherford	Ruhlen	Ruddy
Staff Director	Chief of Staff	Chief of Staff	Senior Policy Advisor	Head of Communications	Chief of Staff	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	House Parliamentarian (Guest Speaker)	Digital Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Director of Operations	Chief of Staff	Coalitions Coordinator	Chief of Staff	Chief of Staff	Staff Director
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House Committee on Ethics	Office of Rep. Bentz	Office of Rep. Kean	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. LaMalfa	Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep. Fallon	Office of Rep. Johnson (OH)	Office of the Parliamentarian	Office of Speaker McCarthy	Office of Rep. Palmer	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. Lucas	Office of Rep. Murphy	Office of Rep. McCormick	Office of Rep. Green	Office of Rep. Crawford	Office of Rep. Moylan	House Committee on Foreign Affairs	Office of Majority Leader Scalise	Office of Rep. Nehls	Office of Majority Leader Scalise	Office of Rep. Harshbarger	Office of Rep. Granger	House Committee or Infrastructure
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Leafaina	Jordan	Veronica	Ben	Elle	Jeanette	Todd	Clay	Nikki	Brett	Rachel	Jake	Chris	Ted	Richard	Aashka	Dirk	Tom	Will	Chris	Claire	Catherine	Sophie	Daniel	Shana	Deena	Heather	Timothy	i
Yahn	Wood	Wong	Williamson	Whitson	Whitener	Whiteman	White	Wallace	Wakeman	Wagley	Vreeburg	Vieson	Verrill	Vaughn	Varma	Vander Beek	Van Flein	Turner	Tudor	Trokey	Treadwell	Trainor Khanahmadi	Tidwell	Teehan	Tauster	Swift	Svoboda	ougailliail
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Staff Director	Chief of staff	Chief of Staff	Senior Advisor	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff		Chief of Staff/General	Chief of Staff	Incoming Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	I Olicy Advisor
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Office of Rep. Radewagen	Office of Rep. Gooden	Office of Rep. Issa	Office of Rep. Cloud	Office of Rep. Arrington	Office of Rep. Weber	Office of Rep. Huizenga	Office of Rep. Stewart	Office of Rep. Simpson	Office of Rep. Van Orden	Office of Rep. Moore (UT)	House Republican Conference	House Committee on Armed Services	Office of Rep. Letlow	Office of Rep. DesJarlais	Office of Rep. Rosendale	Office of Rep. Dunn	Office of Rep. Gosar	Office of Rep. Garcia	Office of Rep. McClintock	Office of Majority Leader Scalise	Office of Rep. Mills	Office of Rep. Guthrie	Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	Office of Rep. Zinke	Office of Rep. Grothman	Office of Majority Leader Scallse
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Wednesday, May 3

	Weallesday, May 5	
10:30 AM - 2:30 PM	Bus Departs from Hill S. Capitol St (Between Box lunches will be available on the bus.	Rayburn & Longworth)
2:00 PM - 7:00 PM	Nametag Pickup	Garden Room
3:00 PM - 3:15 PM	Welcome	Grand Ballroom East
3:15 PM - 4:15 PM	Millions of Constituents, Hundreds of Districts, One Confe Public Opinion Across the House GOP David Winston, The Winston Group Myra Miller, The Winston Group BJ Martino, The Tarrance Group Lauren Hutchinson, The Tarrance Group	erence: A Look at Grand Ballroom East
4:15 PM - 5:15 PM	The Art of Presenting Persuasively Terri Sjodin, Sjodin Communications	Grand Ballroom East
6:00 PM - 9:00 PM	Reception Dinner Guy Benson, Fox News	Grand Ballroom Foyer Grand Ballroom West
9:00 PM	Fireside Chat: The Art of Presenting Persuasively	Tower
	Thursday, May 4	
8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	The Five Dysfunctions of a Team Beau Johnson, The Table Group	Grand Ballroom East
10:00 AM - 11:00 AM	Countering the Threat of the Chinese Communist Party Dustin Walker, American Enterprise Institute David Feith, Center for New American Security Rebeccah Heinrichs, Hudson Institute	Grand Ballroom East

11:00 AM - 12:00 PM Using the Power of the Purse: House Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Will Dunham, Brownstein Hyatt Farber Schreck

Kelly Lungren McCollum, Office of Rep. Morgan Griffith

12:00 PM – 1:15 PM Lunch Grand Ballroom West

Steven Moore, Ukraine Freedom Project

A fireside chat moderated by Mark Strand, Congressional Institute

1:30 PM - 2:30 PM How to Get Things Done In Committee Grand Ballroom East

The Honorable Roy Blunt, Former Senate Committee Chair

The Honorable Ileana Ros-Lehtinen, Former House Committee Chair

Breakout Sessions:

2:30 PM – 3:30 PM How To Get Things Done In Your Office Lexington

Moderator: Anca Butcaru, Congressional Institute Brooke Bennett, Office of Rep. French Hill

Kyle Kizzier, Office of Rep. Erin Houchin

How to Plan Your Office's Strategy Empire/Crystal

Grand Ballroom East

Moderator: Mark Strand, Congressional Institute Rachel Wagley, Office of Rep. Blake Moore

Carolyn King, Office of Rep. Rob Wittman

Congressional Ethics: A Primer Mt. Vernon

Moderator: Jennifer Dill, Congressional Institute Kelle Strickland, House Ethics Committee

Elliot Berke, Berke Farah, LLP

How to Get Things Done on The Floor Commonwealth

Moderator: Tim Lang, Congressional Institute Jason Smith, Parliamentarian of the House John Leganski, Office of the Speaker

Ben Napier, Office of the Majority Leader

3:30 PM - 4:30 PM Breakout Sessions Repeat

6:00 PM – 9:00 PM Reception Grand Ballroom Foyer
Dinner Grand Ballroom West

Welcome: The Honorable Ben Cline, U.S. Representative for Virginia's 6th

Congressional District

Lee Carter, Maslansky + Partners

Friday, May 5

8:00 AM – 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	Leadership Chiefs of Staff Townhall Moderator: Mark Strand, Congressional Institute Machalagh Carr, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference	Grand Ballroom East
10:00 AM - 11:00 AM	Maximizing the MRA Under the New Communications Rul Tim Monahan, Office of the Speaker/Committee on House Ac Casey Contres, Communications Strategist & Former House	dministration
11:00 AM - 11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute	Grand Ballroom East
11:30 AM	Conference Concludes	

Report name: House Staff Attendance List for Ethics Report date: 05/12/2023
Event name: 2023 Chiefs of Staff Conference

Last Name	Institution
Anderson	Office of Rep. Ciscomani
Anderson	Office of Rep. Lamborn
Andreae	Office of Rep. Gallagher
Angelson	Office of Rep. Latta
Ayrea	Office of Rep. Graves (LA)
Bednar	Office of Speaker McCarthy
Bel Miller	Office of Rep. Scalise
Bell	Office of Rep. Estes
Bennett	Office of Rep. Hill
Bien	Office of Speaker McCarthy
Bishop	Office of Rep. Molinaro
Black	House Republican Conference
Boffelli	Office of Rep. González-Colón
Boland	Office of Majority Whip Emmer
Borden	Office of Majority Whip Emmer
Bounds	Office of Rep. Obernolte
Braden	House Committee on Agriculture
Bradley	Office of Rep. Rutherford
Brinson	Office of Rep. Rogers (AL)
Brooke	Office of Majority Leader Scalise
Brooks	Office of Rep. Wenstrup
Brown	Office of Rep. Clyde
Burns	Office of Rep. Posey
Butcher	House Republican Conference
	Anderson Andreae Angelson Ayrea Bednar Bel Miller Bien Bishop Black Boffelli Bonds Brooke Brooke Brooks Brown Butcher

Mark	Jordan	Monica	Liz	Ben	Jackie	Chris	James	Jonathan	Andrew	Molly	Dante	John	Brian	Tim	Billy	Michael	Jon	Andrew	Anne Marie	Jessica	Machalagh	Ryan	Chad	Christina	Ashley	Aaron	Larry	John
Dreiling	Downs	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Cutrona	Cutrona	Crews	Cress	Costa	Constangy	Comer	Clark	Christianson	Chotvacs	Carter	Carr	Carney	Carlough	Cameron	Callen	Calkins	Calhoun	Byers
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Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	Office of Majority Whip Emmer	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Amodei	Office of Rep. Joyce (PA)	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Meuser	Office of Rep. Hudson	Office of Majority Leader Scalise	House Committee on Veterans Affairs	Office of Rep. Johnson (SD)	House Committee on Appropriations	Office of Rep. Newhouse	Office of Speaker McCarthy	Office of Rep. Steil	Office of Rep. Carl	Office of Speaker McCarthy	Office of Majority Leader Scalise	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger
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ist lds																													
Office of Rep. Kiggans Office of Rep. Webster Office of Rep. Balderson Office of Rep. Nunn Office of Rep. Nunn Office of Majority Leader Scalise Office of Majority Leader Scalise Office of Rep. Hern Office of Rep. Emmer Office of Rep. Disz-Balart Office of Rep. Disz-Balart Office of Rep. Burchett Office of Rep. Burchett Office of Rep. Strong Office of Rep. Cole Office of Rep. Chavez DeRemer Office of Rep. Mace Office of Rep. Allen Office of Majority Leader Scalise Office of Majority Leader Scalise	Horton	Holste	Hodge	Hilleary	Hilkin	Hester	Henry	Hawatmeh	Hanlon	Hancock	Han	Hamm	Guffin	Grogis	Griffin	Grider	Grace	Gonzalez	Gies	Giaier	Fox	Foster	Foley	Fine	Exner	Enos	Engquist	Emhof	Edmonds
Office of Rep. Kiggans Office of Rep. Webster Office of Rep. Balderson Office of Rep. Nunn Office of Rep. Nunn Office of Speaker McCarthy Office of Majority Leader Scalise Office of Rep. Hern Office of Rep. Hern Office of Rep. D'Esposito Office of Rep. Diaz-Balart Office of Rep. Diaz-Balart Office of Rep. Burchett Office of Rep. Strong Office of Rep. Roy Office of Rep. Hudson Office of Rep. Hose Office of Rep. Mace Office of Rep. Mace Office of Rep. Mace Office of Rep. Roy Office of Rep. Roy Office of Rep. Rose Office of Rep. Rose Office of Rep. Rose Office of Rep. Allen Office of Rep. Kiley Office of Majority Leader Scalise Office of Majority Leader Scalise																													
	Office of Majority Leader Scalise	Office of Rep. Kiley	Office of Rep. Allen	Office of Rep. Rose	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Ogles	Office of Rep. McClain	Office of Rep. Mace	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Speaker McCarthy	Office of Rep. Hudson	Office of Rep. Cole	Office of Rep. Strong	Office of Rep. Burchett	Office of Rep. Lawler	Office of Rep. Diaz-Balart	Office of Rep. D'Esposito	Office of Speaker McCarthy	Office of Rep. Emmer	Office of Rep. Hern	Office of Majority Whip Emmer	Office of Majority Leader Scalise	Office of Speaker McCarthy	Office of Rep. Nunn	Office of Rep. Balderson	Office of Rep. Webster	Office of Rep. Kiggans

Michael	Chris	Chris	Ashton	Kelly	Michael	Kyle	Roz	John	Chrissi	James	Kate	В	Steve	Desiree	Joe	Allen	Kyle	Carolyn	Micah	Jazmine	Melissa	Mark	Charlie	Sarah	Jon	Kyle	Emily	Matt
Martin	Marklund	Maneval	Maloney	Lungren McCollum	Lowry	Lombardi	Leighton	Leganski	Lee	Langenderfer	LaBorde	Koohmaraie	Koncar	Koetzle	Knowles	Klump	Kizzer	King	Ketchel	Kemp	Kelly	Kelly	Keller	Jorgenson	Jones	Jackson	Hytha	Hutson
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Office of Rep. Alford	House Comm	Office of Majo	Office of Rep. Moolenaar	Office of Rep. Griffith	Office of Rep. Aderholt	Office of Rep. McCarthy	Office of Rep. Armstrong	Office of Spea	Office of Rep. Luttrell	Office of Rep. Mast	Office of Rep. Biggs	Office of Majo	Office of Rep. Luna	Office of Rep. Stauber	Office of Rep. Fitzpatrick	Office of Rep. Duncan	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Franklin	Office of Rep. Good	Office of Rep. Wagner	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Harris
Alford	House Committee on Natural Resources	Office of Majority Whip Emmer	Moolenaar	Griffith	Aderholt	McCarthy	Armstrong	Office of Speaker McCarthy	Luttrell	Mast	Biggs	Office of Majority Leader Scalise	Luna	Stauber	Fitzpatrick	Duncan	Houchin	Wittman	Waltz	aucus	Franklin	Good	Wagner	Graves	Brecheen	Bucshon	Fischbach	Harris
	Resources	er										alise																

Daniel	Shana	Deena	Heather	Timothy	Ą	Kelle	Brittan	David	Mike	Gregory	Jeff	Philip	Jonah	Ellen	Robert	Eric	Zac	Steve	Mary	Shelbie	Jason	Jamie	Kyle	Jim	Andrew	Bart	Kevin	Nikki:
Tidwell	Teehan	Tauster	Swift	Svoboda	Sugarman	Strickland	Specht	Sours	Smullen	Smith	Small	Singleton	Shumate	Seher	Schroeder	Schmitz	Rutherford	Ruhlen	Rosado	Rogers	Rogers	Robinette	Robertson	Robertson	Renteria	Reising	Reilly	Rapanos
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Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	Office of Rep. Zinke	Office of Rep. Grothman	Office of Majority Leader Scalise	House Committee on Ethics	Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep. Johnson (OH)	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. McCormick	Office of Rep. Crawford	Office of Majority Leader Scalise	Office of Rep. Nehls	Office of Majority Leader Scalise	Office of Rep. Harshbarger	Office of Rep. Granger	Office of Rep. Barr	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Office of Rep. Bean	Office of Rep. Pence	Office of Rep. Stefanik	Office of Rep. Valadao	Office of Majority Leader Scalise	Office of Rep. Lee	Office of Rep. LaLota
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Jordan	Jeanette	Rachel	Jake	Ted	Richard	Will	Chris	Claire	Catherine
Wood	Whitener	Wagley	Vreeburg	Verrill	Vaughn	Turner	Tudor	Trokey	Treadwell
Office of Rep. Gooden	Office of Rep. Weber	Office of Rep. Moore (UT)	House Republican Conference	Office of Rep. Letlow	Office of Rep. DesJarlais	Office of Rep. Mike Garcia	Office of Rep. McClintock	Office of Majority Leader Scalise	Office of Rep. Mills