EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

dut Sta for	is form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official ties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure stements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this m and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is impleted. Please do not file this form with the Committee on Ethics.
NO	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1.	Name of Traveler: Andrew David
2.	a. Name of Accompanying Relative: Holly Hendrix OR None
	b. Relationship to Traveler: Spouse Child Other (specify):
3.	a. Dates: Departure: 05/03/2023 Return: 05/05/2023
	b. Dates at Personal Expense, if any: OR None
4.	Departure City: Washington, DC Destination: Hot Springs, VA Return City: Washington, DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: I attended the sessions, which were focused on best practices, networking, and professional development for House Chiefs of Staff.
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
	a. a completed Sponsor Post-Travel Disclosure Form;
	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; and
	d. the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
	Signify statement is true by checking the box.
	b. If not, explain:
	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge. On the contained on this form is true, complete, and correct to the best of my knowledge. Date: 5/8/23

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Clay Higgins	Date: 05/08/2023
Challing	-
Signature of Supervising Member:	
Version date 3/2021 by Committee on Ethics	

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Andrew David
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge. Signature:
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Congressman Clay Higgins
Office Address: 572 Cannon HOB
Telephone Number: 202 - 225 - 2031
Email Address of Contact Person: andrew. david @ mail. house. gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by tha entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and

supporting paperwork for three subsequent Congresses from the date of travel.

TRAVELER FORM 1. Name of Traveler: Andrew David 2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute 3. City and State OR Foreign Country of Travel: Hot Springs, UA 4. a. Date of Departure: May 3, 2023 Date of Return: May 5, 2023 b. Yes \(\sigma\) No \(\mathbb{X}\) Will you be extending the trip at your personal expense? If yes, list dates at personal expense: _ 5. a. Yes 🔀 No 🗆 Will you be accompanied by a family member at the sponsor's expense? If yes: (1) Name of Accompanying Family Member: Holly Herdrix (2) Relationship to Traveler: X Spouse Child Other (specify): _ (3) Yes 🔼 No 🗆 Accompanying Family Member is at least 18 years of age: 6. a. Yes 🗖 No 🔼 Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: 7. Yes 🛛 No 🗆 Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. This conference provides professional development and educational opportunities related to my role as chief of Staff. 9. Yes 🗖 No 🙇 Is the traveler aware of any registered federal lobbyists or foreign agents involved planning,

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> Kelle A. Strickland Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building
 Washington, D.C. 20515–6328
 Telephone: (202) 225–7103
 Facsimile: (202) 225–7392

April 26, 2023

Mr. Andrew David Office of the Honorable Clay Higgins 572 Cannon House Office Building Washington, DC 20515

Dear Mr. David:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest Chairman

Cn

Susan Wild Ranking Member

MG/SW:mc

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original	Amendmen
enoneor in n	oviding travel

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

the	denial of future re-	quests to sponsor trips and			with this requirement may result i ciplinary action or a requirement to								
•	ay the trip expense												
	IE: William or know	ing misrepresentations on the hid for the trip:	nis form may be subje sional Institute	ct to criminal pros	ecution pursuant to 18 U.S.C. § 1001.								
1.	Sponsor(s) who pa	Hot Springs VA											
2.	Travel Destination	n(s): Hot Springs, VA	The state of the s	MoveE	0000								
	į.												
1.	Name(s) of Traveler(s): see attached list												
	•				ntical for each person listed.								
5.	Actual amount of	expenses paid on behalf o	of, or reimbursed to,	each individual n	named in Question 4:								
-		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)								
	Traveler	\$0	\$320	\$148	\$624 - Room Rental								
	Accompanying Family Member	\$0	\$0	\$148	\$624 - Room Rental								
	Signify statement	is true by checking box. mation convenied in this		lete, and correct t	to the best of my knowledge.								
Vai	me: Mark Strand			Titl	e: President								
Org	ganization: Congr	essional Institute			A CONTRACTOR OF THE CONTRACTOR								
	1	the above-named organizonal Road #300, Alex	700 40.00	•	ecking box.								
	ail: strand@con			THE STATE OF THE S	e: 703-837-8812								

Committee staff may contact the above-named individual if additional information is required. If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

PRIMARY TRIP SPONSOR FORM

be he

offi	icers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should
Tra	ovided to each invited House Member, officer, or employee, who will then forward it to the Committee together with aveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the ministee. The Committee website (ethics house gov) provides detailed instructions for filling out the form.
	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Hure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.
3.	Check only one. I represent that:
	a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: May 3, 2023 Date of return: May 5, 2023
7.	a. City of departure: Washington, DC
	b. Destination(s): Hot Springs, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:
٠.	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
·	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
•	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). <i>Indicate agenda is attach</i>	
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompant on any segment of the trip. Signify that the statement is true by checking box; OR	y House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest i trip <i>and</i> its role in organizing and/or conducting the trip:	in the subject matter of the
	See addendum	
		·
13	Answer parts a and b. Answer part c if necessary:	
~ 100	a. Mode of travel: Air Rail Bus Car Other (specify:	1
	b. Class of travel: Coach Business First Charter Other (sp	pecify:
	c. If travel will be first class, or by chartered or private aircraft, explain why such trav	•
		•
14.	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking	
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or prevent attendees; OR	
	b. The trip involves events that are arranged specifically with regard to congression If "b" is checked:	onal participation.
	1) Detail the cost <i>per day</i> of meals (approximate cost may be provided): Day 1- \$49, Day 2 - \$85, Day 3 - \$17	
	2) Provide the reason for selecting the location of the event or trip:	
	Relative proximity to DC and capacity to handle a large event	
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Omni Homestead City: Hot Springs, VA	Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	
	Hotel Name: City:	Cost Per Night:
	Reason(s) for Selecting:	*
	Hotel Name: City:	
	Reason(s) for Selecting:	
17	■ I represent that all expenses connected to the trip will be for actual costs incurred	

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

. Actual Amounts . Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

·	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$638	Room Rental
For each Accompanying Family Member	\$638	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

40	J*****2	4	**	
19.	Chec	11	(15/1/3)	13200

- a. I certify that I am an officer of the organization listed below; OR
- o. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark String	Date:	March 31, 2023
Signature: Mark Strand Name: Mark Strand	Title:	President
Organization: Congressional Institute		
Address: 1700 Diagonal Road #300, Alexandria, VA 22314		·
Email: strand@conginst.org	Telephone:	703-837-8812
	•	

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.



Wednesday, May 3

10:30 AM - 2:30 PM Bus Departs from Hill S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM Nametag Pickup

3:00 PM - 3:15 PM Welcome

3:15 PM - 4:15 PM Millions of Constituents, Hundreds of Districts, One Conference: A Look at

Public Opinion Across the GOPDavid Winston, The Winston Group
Myra Miller, The Winston Group
Dave Sackett, The Tarrance Group

BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM Developing A Communications Strategy That Works for Your Member

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM Breakfast

9:00 AM - 10:00 AM Leadership Chiefs of Staff

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM Lunch

Matt Pottinger, Hoover Institution

DRAFT

1:30 PM - 2:30 PM

Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Breakout Sessions:

2:30 PM - 3:30 PM

How To Get Things Done In Your Office

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM

Breakout Sessions Repeat

6:00 PM - 9:00 PM

Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM

Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijski, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM

Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM

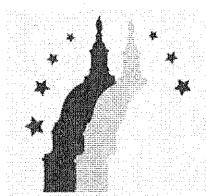
Conference Concludes

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM To: amym@conginst.org





CHIEFS OF STAFF CONFERENCE

May 3-5, 2023

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia, We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel, requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS

If you cannot use the button above, please copy and paste the following URL into your browser;

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.



Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please click the following link to decline this invitation

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springsl

Mark Strand, President The Congressional Institute

The Congressional Institute strand@conginst.org office: 703-837-8812

mabile: 571-366-0090 website: conginatorg



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS2023 - Invited House Staff

Kate	Aaron	Alex	Robert	Gabriella	Alex	Ali	Jeff	Jeff	Chris	Brooke	Josh	Megan	Mark	Cliff	Jason	Maggie	Cyrus	Rebecca	Gary	Taylor	Dale	Alysa	Anna	Amy	Rob	First Name
	. ш	·	Ш	m			m	·		П	m	·	т	m	ш		<i>+</i>	•	,	<i>*</i>		<i>*</i>	<i>*</i>		<i>*</i>	
Bonner	Bonnaure	Bolton	Boland	Boffelli	Blair	Black	Bishop	Billman	Bien	Bennett	Bell	Bel Miller	Bednar	Bayer	Bauknecht	Ayrea	Artz	Angelson	Andres	Andreae	Anderson	Anderson	Alburger	Albro	Adkerson	Last Name
											٠						÷							·		
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Director of Strategic Communications	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Job Title
Office of Rep. Smucker	Office of Rep. Reshenthaler	Office of Rep. Malliotakis	Office of Majority Whip Emmer	Office of Rep. González-Colón	Office of Rep. Steube	House Republican Conference	Office of Rep. Molinaro	Office of Rep. Jackson	Office of Speaker McCarthy	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	Office of Speaker McCarthy	Office of Rep. Fulcher	Office of Rep. Tiffany	Office of Rep. Graves (LA)	House Committee on Education and Labor	Office of Rep. Latta	House Committee on Budget	Office of Rep. Gallagher	Office of Rep. Lamborn	Office of Rep. Ciscomani	Office of Rep. Joyce (OH)	Office of Rep. Bice	Office of Rep. Loudermilk	Institution

CCCCICK	. <u>Peoio</u>	Bob	Machalagh	Spencer	Ryan	Chad	Christina	Ashley	Aaron	Larry	John	Jeff	Courtney	Stuart	Samantha	Ш	Nick	Keelie	Greg	Francis	Chris	Francis	Matt	Sean	Jen	Joshua	Parish	Lorissa	Hailey
Cuici	Carter	Carretta	Carr	Carr	Carney	Carlough	Cameron	Callen	Calkins	Calhoun	Byers	Butler	Butcher	Burns	Bullock	Buckham	Brown	Broom	Brooks	Brooke	Brinson	Brennan	Brennan	Brady	Bradley	Bradley	Braden	Bounds	Borden
	• .	'n	•			Th)n			, ·						Ħ					,							. ,	
Cinci oi Otalii	Chief of Staff	Chief of Staff	General Counsel	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Media Affairs Advisor	General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Chief of Staff	Rapid Response Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Director of Downtown Coalitions
Chico of Fred, New Iodes	Office of Rep Newhouse	Office of Rep. Ellzey	Office of Speaker McCarthy	Office of Rep. Tenney	Office of Rep. Steil	Office of Rep. Carl	Office of Speaker McCarthy	Office of Majority Leader Scalise	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger	Office of Rep. McHenry	House Republican Conference	Office of Rep. Posey	Office of Majority Whip Emmer	Office of Rep. Greene	Office of Rep. Clyde	Office of Rep. Owens	Office of Rep. Wenstrup	Office of Majority Leader Scalise	Office of Rep. Rogers (AL)	House Republican Conference	Office of Rep. Thompson	Office of Rep. Buchanan	Office of Rep. Rutherford	Office of Rep. Moran	House Committee on Agriculture	Office of Rep. Obernolie	Office of Majority Whip Emmer

Emily	Kelly	David	Justin	Monica	Liz ·	Ben	Jackie	Chris	James	Jonathan	Andrew	Arie	Dante	Molly	Tim	John	Brian	Chris	Салу	Tim	Billy	Michael	Ben	Jon	Andrew	Nick	Anne Marie	Caroline
	-	•		•					•	•		•																
Domenech	Dixon	DiStefano	Discigil	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Dana	Cutrona	Cutrona	Cummings	Crews	Cress	Crawford	Couture	Costa	Constangy	Comer	Cline	Clark	Christianson	Christensen	Chotvacs	Cash
					-														-	-								
Senior Policy Advisor	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff		Member Services and Operations Assistant House Republican Conference	Chief of Staff	Chief of Staff	Chief of Staff	Leadership Chef of Staff	Deputy Communications Director	Representative for VA-6 (Guest Speaker)	Staff Director	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff
Office of Speaker McCarthy	House Committee on Rules	Office of Rep. Carey	Office of Rep. Crenshaw	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	Office of Majority Whip Emmer	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Steel	Office of Rep. Joyce (PA)	Office of Rep. Amodei	Office of Rep. Timmons	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Carter (GA)	Office of Rep. Hageman	Office of Rep. Meuser	Office of Rep. Hudson	Office of Majority Leader Scalise	U.S. House of Representatives	House Committee on Veterans Affairs	Office of Rep. Johnson (SD)	Office of Rep. Graves (MO)	House Committee on Appropriations	Office of Rep. Comer

Andrea	Alex	Michael	Cesar	Robert	Steven	Jason	Sally	Cameron	lan	David	Lauren	Jay	Alex	Ben	Michele	John	Wes	Laura	Max	Jaryn	Joe	Kevin	Tyler	Jake	Braden	Mark	Jordan	Matt
	-																							•				
Grace	Gourdikian	Gordon	Gonzalez	Gies	Giaier	Galanes	Fox	Foster	Foley	FitzSimmons	Fine	Fields	Ferro	Falkowski	Exner	Etue	Enos	Engquist	Engling	Emhof	Ellis	Eichinger	Edmonds	Dumas	Dreiling	Dreiling	Downs	Donnellan
Chie	Dire	Chie	Chie	Chie	Seni	Chie	Chie	Chie	Polic	Chie	Com	Cau	Chie	Chie	Cóm	Chie	Depi	DC 0	Depi	Chie	Chie	Chie	Chie	Chie	Chie	Chie	Chie	Chie
Chief of Staff	Director of Operations	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor and Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Chief of Staff	Communications Director	Caucus Executive Director	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Deputy Chief of Staff	DC Chief of Staff	Deputy Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Lawler	Office of Speaker McCarthy	Office of Rep. Williams	Office of Rep. Diaz-Balart	Office of Rep. D'Esposito	Office of Speaker McCarthy	Office of Rep. Turner	Office of Rep. Emmer	Office of Rep. Hern	Office of Majority Whip Emmer	Office of Rep. Finstad	Office of Majority Leader Scalise	Republican Study Committee	Office of Rep. Gimenez	Office of Rep. Yakym	Office of Speaker McCarthy	Office of Rep. Williams	Office of Rep. Nunn	Office of Rep. Balderson	Office of Speaker McCarthy	Office of Rep. Webster	Office of Rep. Miller	Office of Rep. Jordan	Office of Rep. Kiggans	Office of Rep. Flood	Office of Rep. LaTurner	Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Miller (WV)

Bob	Matt	I water	Nato	Lauren	Chris	Liz	Van	Preston	Jake	Adam	Patrick	Grant	Hayden	Nick	Rachel	Brandon	Dan	Dave	Sabrina	Jihun	James	Kimberly	Matt	Elliott	Jackson	Josh	Payne	Michael	
Holste	Hoffmann	· ICASOI	Lodgo	Hodge	Hixon	Hittos	Hilleary	· *	Hilkin	Hewitt	Hester	Henry	Haynes	Hawatmeh	Harris	Harder	Hanion	Hanke	Hancock	Han	Hampson	Hamm	Gurtler	Guffin	Gross	Grogis	Griffin	Grider	
Chief of Staff	Staff Director	Olah Director	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Policy Advisor	Deputy Director of Member Services	Chief of Staff	Chief of Staff	Chief of staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	
Office of Rep. Kiley	House Committee on Financial Services	Commerce	House Committee on Energy and	Office of Rep. Allen	House Committee on Judiciary	Office of Rep. Bilirakis	Office of Rep. Rose	Office of Speaker McCarthy	Office of Majority Leader Scalise	Office of Rep. Davidson	House Republican Conference	Office of Rep. Ogles	Office of Rep. Johnson (LA)	Office of Rep. McClain	Office of Rep. Lesko	Office of Rep. Mann	Office of Rep. Mace	Select Committee on China	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Rep. Bishop	Office of Speaker McCarthy	Office of Rep. Massie	Office of Rep. Hudson	Office of Rep. James	Office of Rep. Cole	Office of Rep. Strong	Office of Rep. Burchett	

<u></u>	Steve	Desiree	Joe ·	Allen	Kyle	Kyle	Carolyn	Micah	Jazmine	Mark	Melissa	Charlie	David	Rebecca	Natalie	Sarah	Jon	Alice	Ben	Jake	Stephen	Kyle	Emily	Matt	Paul	Adam	Michael	Brett
			_							-																 .		
Koohmaraie	Koncar	Koetzle	Knowles	Klump	Klein	Kizzer	King	Ketchel	Kemp	Kelly	Kelly	Keller	Keller	Keightley	Joyce	Jorgenson	Jones	Johnson	Johnson	Johnsen	Janushkowsky	Jackson	Hytha	Hutson	Howell	Howard	Hough	Horton
Counsel	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director, ELC Chairman	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff
Office of Majority Leader Scalise	Office of Rep. Luna	Office of Rep. Stauber	Problem Solvers	Office of Rep. Duncan	House Committee on Homeland Security	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Good	Office of Rep. Franklin	Office of Rep. Wagner	Office of Rep. Banks	Office of Rep. Calvert	Office of Speaker McCarthy	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Scatt	House Committee on Small Business	Office of Rep. Rogers (KY)	Office of Rep. Babin	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Harris	Office of Rep. Kelly (MS)	House Committee on Intelligence	Office of Rep. Mooney	Office of Majority Leader Scalise

Robert	Matt	Anna	Ryan	Kelly	Josh	Michael	Chris	Mark	Chris	Ashton	Michael	Charley	Ryan	Kyle	Tony	Matt ·	Roz	John	Chrissi	R.J.	James	Jillian	Bronwyn	Kate	James	Allie
McIntosh	McCi	McC	McC	McCollum	Mathis	Martin	Markiund	Marin	Maneval	Maloney	Lowry	Lovett	Long	Lombardi	Lis	Leopold	Leighton	Leganski	Lee	Laukitis	Lang	Lane	Lance	LaBorde	Kyrk	Kots
tosh	McCullough	McCormack	McCormack	ollum	.	3	lund	.	waj ·	ney .		tt .		bardi		old	iton	nski		itis	-angenderfer	ane Wyant	Φ.	vrde	Kyrkanides	Kotsovos Humes
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Deputy Staff Director	Staff Director	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Coordinator
Office of Rep. Sessions	Office of Rep. Bost	Office of Rep. Rouzer	Office of Rep. Fitzgerald	Office of Rep. Griffith	House Committee on Science, Space and Technology	Office of Rep. Alford	House Committee on Natural Resources	House Committee on Oversight and Government Reform	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Aderholt	Office of Rep. Santos	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. Bergman	Office of Rep. Feenstra	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Gaetz	Office of Rep. Edwards	Office of Rep. Biggs	Office of Rep. Hunt	Office of Speaker McCarthy

	Hillary	Matt	Jake	Anderson	Corey	Mary	Joe	Karen	Ben	Dennis	Cullen	Allison	Lauren	Tom	Tim	Patrick	Alye	Annie	James	Matt	Jonas	· Carson	Chad	Dan	Matt	Ashley	Tyler	Zach	Justin
			٠							÷								-		•								•	
	Parkinson	Orr	Olson	Okoniewski	Norman	Noonan	Nicholson	Navarro	Napier	Nalls	Murphy	Murphy	Muglia	Moran	Monahan	Mocete	Mlinar	Minkler	Min	Miller	Miller	Middleton	Michaels	Meyer	Meyer	Menzler	Menzler	Mendelovici	Melvin
																							•	-			٠		
•	Chief of Staff	Chief of Staff	Chief of Staff	Operations Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Deputy Floor Director	Staff Assistant	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Policy Advisor	Deputy Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
	Office of Rep. Self	Office of Rep. Fry	Office of Rep. Van Duyne	House Republican Conference	Office of Rep. Curtis	Office of Rep. Smith (NJ)	Office of Rep. Ezell	Office of Rep. De La Cruz	Office of Majority Leader Scallse	Office of Majority Whip Emmer	Office of Speaker McCarthy	Office of Rep. Van Drew	Office of Rep. Perry	Office of Rep. Salazar	House Committee on Administration	Office of Rep. Kim	Office of Majority Leader Scalise	Office of Majority Leader Scalise	Office of Rep. McCarthy	Office of Rep. Cline	Office of Rep. Carter (TX)	Office of Rep. Foxx	Office of Rep. Schweikert	Office of Speaker McCarthy	Office of Rep. Smith (MO)	Office of Rep. Reschenthaler	Office of Rep. Miller-Meeks	Office of Rep. Buck	Office of Rep. Kustoff

	Alex	Mary		Anna	Mark	Shelbie	Jason	Jamie	Jim	Kyle	Mary Ellen	Andrew	Tim	Bart	Kevin	Nikki	Chad	Jessica	Sam	Cesar	Jessica	Jared	Dana	David	Phillip	Mark	Brandon	Mehgan	Nancy	
	Ross	Rosado		Romeo	Roman	Rogers	Rogers	Robinette	Robertson	Robertson	Richardson	Renteria	Reitz	Reising	Reilly	Rapanos	Ramey	Proud	Pritchard	Prieto	Powell .	Powell	Planning	Planning	Pinegar	Piland	Phillips	Perez-Acosta	Peele	
,	Chief of Staff	Chief of Staff		Caucus Executive Director	Staff Director	Director of Operations	General Counsel	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Caucus Executive Director	Director of Member Services	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Director of Special Events	Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	
	Office of Rep. Duarte	Office of Rep. Barr	Jayce	Republican Governance/ Office of Rep.	House Committee on Ways and Means	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Office of Rep. Bean	Office of Rep. Stefanik	Office of Rep. Pence	Office of Rep. LaHood	Office of Rep. Valadao	House Freedom Caucus	Office of Majority Leader Scalise	Office of Rep. Lee	Office of Rep. LaLota	Office of Rep. Luetkemeyer	Office of Rep. Langworthy	Office of Rep. Hinson	Office of Rep. Gonzales (TX)	Office of Rep. Womack	Office of Rep. McMorris Rodgers	ts Office of Speaker McCarthy	Office of Majority Whip Emmer	Office of Rep. Baird	Office of Rep. Norman	Office of Rep. Collins	Office of Rep. Donalds	Office of Rep. Westerman	

Kelle	Nick	Danielle	Brittan	Matt	Mark	Allen	David	Shannan	Mike	Jason	Caleb	William	Gregory	Jeff	Alison	Kris	Philip	Stephen	Jonah	Bobby	Brendan	Ellen	Robert	Eric	Zac	Steve	Jack
																		,			•			-			
Strickland	Strader	Stewart	Specht	Sparks	Spannagel	Souza	Sours	Sorrell	Smullen	Smith	Smith	Smith	Smith	Small	Slagell	Skrzycki	Singleton	Siao	Shumate	Shringi	Shields	Seher	Schroeder	Schmitz	Rutherford	Ruhlen	Ruddy
																								-			
Staff Director	Chief of Staff	Chief of Staff	Senior Policy Advisor	Head of Communications	Chief of Staff	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	House Parliamentarian (Guest Speaker)	Digital Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Director of Operations	Chief of Staff	Coalitions Coordinator	Chief of Staff	Chief of Staff	Staff Director
House Committee on Ethics	Office of Rep. Bentz	Office of Rep. Kean	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. LaMalfa	. Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep. Fallon	Office of Rep. Johnson (OH)	Office of the Parliamentarian	Office of Speaker McCarthy	Office of Rep. Palmer	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. Lucas	Office of Rep. Murphy	Office of Rep. McCormick	Office of Rep. Green	Office of Rep. Crawford	Office of Rep. Moylan	House Committee on Foreign Affairs	Office of Majority Leader Scalise	Office of Rep. Nehls	Office of Majority Leader Scalise	Office of Rep. Harshbarger	Office of Rep. Granger	House Committee on Transportation and Infrastructure

Leafaina	Jordan	Veronica	Ben	Elle ·	Jeanette	Todd	Clay	Nikki	Brett	Rachel	Jake	Chris	Ted	Richard	Aashka	Dirk	Tom	Will	Chris	Claire	Catherine	Sophie	Daniel	Shana	Deena	Heather	Timothy	Ą
		•																										
Yahn	Wood	Wong	Williamson	Whitson	Whitener	Whiteman	White	Wallace	Wakeman	Wagley	Vreeburg	Vieson	Verrill	Vaughn	Varma	Vander Beek	Van Flein	Turner	⁻ Tudor	Trokey	Treadwell	Trainor Khanahmadi	Tidwell	Teehan	Tauster	Swift	Svoboda	Sugarman
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Staff Director	Chief of staff	Chief of Staff	Senior Advisor	Chief of Staff	Chief of Staff	Chief of Staff	DC Chief of Staff		Chief of Staff/General Counsel	Chief of Staff	Incoming Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Policy Advisor
Office of Rep. Radewagen	Office of Rep. Gooden	Office of Rep. Issa	Office of Rep. Cloud	Office of Rep. Arrington	Office of Rep. Weber	Office of Rep. Huizenga	Office of Rep. Stewart	Office of Rep. Simpson	Office of Rep. Van Orden	Office of Rep. Moore (UT)	House Republican Conference	House Committee on Armed Services	Office of Rep. Letlow	Office of Rep. DesJarlais	Office of Rep. Rosendale	Office of Rep. Dunn	Office of Rep. Gosar	Office of Rep. Garcia	Office of Rep. McClintock	Office of Majority Leader Scalise	Office of Rep. Mills	Office of Rep. Guthrie	Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	Office of Rep. Zinke	Office of Rep. Grothman	Office of Majority Leader Scalise



2023 House Republican Chiefs of Staff Conference Hot Springs, VA

Wednesday, May 3

	,,	
10:30 AM - 2:30 PM	Bus Departs from Hill Box lunches will be available on the	S. Capitol St (Between Rayburn & Longworth) e bus.
2:00 PM - 7:00 PM	Nametag Pickup	Garden Room
3:00 PM - 3:15 PM	Welcome	Grand Ballroom East
3:15 PM - 4:15 PM	Millions of Constituents, Hundred Public Opinion Across the House David Winston, The Winston Group Myra Miller, The Winston Group BJ Martino, The Tarrance Group Lauren Hutchinson, The Tarrance G	
4:15 PM - 5:15 PM	The Art of Presenting Persuasive Terri Sjodin, Sjodin Communicatio	·
6:00 PM – 9:00 PM	Reception Dinner Guy Benson, Fox News	Grand Ballroom Foyer Grand Ballroom West
9:00 PM	Fireside Chat: The Art of Presenti	ng Persuasively Tower
	Thursday, M	ay 4
8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	The Five Dysfunctions of a Team	Grand Ballroom East

Countering the Threat of the Chinese Communist Party

Grand Ballroom East

Dustin Walker, American Enterprise Institute David Feith, Center for New American Security

Rebeccah Heinrichs, Hudson Institute

Beau Johnson, The Table Group

10:00 AM - 11:00 AM

11:00 AM - 12:00 PM

Using the Power of the Purse: House Appropriations

Grand Ballroom East

Anne-Marie Chotvacs, House Appropriations Committee

Will Dunham, Brownstein Hyatt Farber Schreck

Kelly Lungren McCollum, Office of Rep. Morgan Griffith

12:00 PM - 1:15 PM

Lunch

Grand Ballroom West

Steven Moore, Ukraine Freedom Project

A fireside chat moderated by Mark Strand, Congressional Institute

1:30 PM - 2:30 PM

How to Get Things Done In Committee

Grand Ballroom East

The Honorable Roy Blunt, Former Senate Committee Chair

The Honorable Ileana Ros-Lehtinen, Former House Committee Chair

Breakout Sessions:

2:30 PM - 3:30 PM

How To Get Things Done In Your Office

Lexington

Moderator: Anca Butcaru, Congressional Institute

Brooke Bennett, Office of Rep. French Hill Kyle Kizzier, Office of Rep. Erin Houchin

How to Plan Your Office's Strategy

Empire/Crystal

Moderator: Mark Strand, Congressional Institute Rachel Wagley, Office of Rep. Blake Moore Carolyn King, Office of Rep. Rob Wittman

Congressional Ethics: A Primer

Mt. Vernon

Moderator: Jennifer Dill, Congressional Institute Kelle Strickland, House Ethics Committee

Elliot Berke, Berke Farah, LLP

How to Get Things Done on The Floor

Commonwealth

Moderator: Tim Lang, Congressional Institute Jason Smith, Parliamentarian of the House John Leganski, Office of the Speaker

Ben Napier, Office of the Majority Leader

3:30 PM - 4:30 PM

Breakout Sessions Repeat

6:00 PM - 9:00 PM

Reception

Grand Ballroom Foyer

Dinner

Grand Ballroom West

Welcome: The Honorable Ben Cline, U.S. Representative for Virginia's 6th

Congressional District

Lee Carter, Maslansky + Partners

Friday, May 5

Breakfast Grand Ballroom West 8:00 AM - 9:00 AM **Grand Ballroom East** 9:00 AM - 10:00 AM **Leadership Chiefs of Staff Townhall** Moderator: Mark Strand, Congressional Institute Machalagh Carr, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference 10:00 AM - 11:00 AM Maximizing the MRA Under the New Communications Rules Grand Ballroom East Tim Monahan, Office of the Speaker/Committee on House Administration Casey Contres, Communications Strategist & Former House Chief **Open Mic Discussion Grand Ballroom East** 11:00 AM - 11:15 AM Moderator: Mark Strand, Congressional Institute 11:30 AM **Conference Concludes**

Report name: Report date: Event name: House Staff Attendance List for Ethics 05/12/2023
2023 Chiefs of Staff Conference

First Name

Last Name

Institution

Courtney	Stuart	Nicholas	Greg	Francis	Chris	Jen	Parish	Lorissa	Hailey	Robert	Gabriella	Ali	Jeff	Chris	A. Brooke	Joshua	Megan	Mark	Maggie	Rebecca	Taylor	Dale	Alyssa	-
•	٠.							,		·			-											
•			-								÷						٠.							
														ţ										
	٠.																,		,					:
Butcher	Burns	Brown	Brooks	Brooke	Brinson	Bradley	Braden	Bounds	Borden	Boland	Boffelli	Black	Bishop	Bien	Bennett	Bell	Bel Miller	Bednar	Ayrea	Angelson	Andreae	Anderson	Anderson	
				٠												٠						_	_	
•										٠										٠				
				•		-							,											
							:						•											
	•.			•				:										٠.						
House	Office	Office	Office	Office	Office	Office	House	Office	Office	Office	Office	House	Office	Office	Office	Office	Office	Office	Office	Office	Office	Office	Office	
Republic	Office of Rep. Posey	Office of Rep. Clyde	Office of Rep. Wenstrup	of Majori	of Rep. F	of Rep. F	Commit	Office of Rep. Obernolte	of Majori	of Majori	of Rep. (Republic	Office of Rep. Molinaro	of Speak	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	of Speak	of Rep. (Office of Rep. Latta	Office of Rep. Gallagher	Office of Rep. Lamborn	of Rep. (
House Republican Conference	osey	Clyde	Venstrup	Office of Majority Leader Scalise	Office of Rep. Rogers (AL)	Office of Rep. Rutherford	House Committee on Agriculture	Dernolte	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Office of Rep. González-Colón	House Republican Conference	<i>Molinaro</i>	Office of Speaker McCarthy		stes	Scalise	Office of Speaker McCarthy	Office of Rep. Graves (LA)	atta	sallagher	amborn	Office of Rep. Ciscomani	
ence				Scalise		<u>u</u>	riculture		mmer	mmer	Colón	ence		r th y				rthy	୬		-			
											-	•												

Mark	Jordan	Monica	ΖİΖ	Ben	Jackie	Chris	James	Jonathan	Andrew	Molly	Dante	John	Brian	Tim	Billy	Michael	Jon .	Andrew	Anne Marie	Jessica	Machalagh	Ryan	Chad	Christina	Ashley	Aaron	Larry	John
											٠								ĨĠ.		ji T							
																					,						÷.	
																					ŕ		٠					
													•															
Dreiling	Downs	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Cutrona	Cutrona	Crews	Cress	Costa	Constangy	Comer	Clark	Christianson	Chotvacs	Carter	Carr	Carney	Carlough	Cameron	Callen	Calkins	Calhoun	Byers
			¥		ισ',	caro	,								gy			nosr	is .			•	ב	.				
,								;								٠.												
=	•																											
	•													-							-			•				
	٠.																											
Office or	Office o	Office o	Office o	Office or	Office o	Office o	Office o	Office o	Office of	Office or	Office o	Office o	House F	Office o	Office o	Office o	House (Office o	House (Office o	Office o	Office o	Office o	Office o	Office o	Office o	Office o	Office o
Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	f Majority	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Amodei	Office of Rep. Joyce (PA)	f Majority	Republicar	Office of Rep. Meuser	Office of Rep. Hudson	f Majority	Committee	f Rep. Joh	Committee	Office of Rep. Newhouse	f Speaker	Office of Rep. Steil	Office of Rep. Carl	f Speaker	f Majority	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger
òn	əst	ith (NE)	ZLE	er (IL)	Office of Majority Whip Emmer	Caul	gess	son	gins	odei	ce (PA)	Office of Majority Leader Scalise	House Republican Conference	user	dson	Office of Majority Leader Scalise	on Vetera	Office of Rep. Johnson (SD)	House Committee on Appropriations	whouse	Office of Speaker McCarthy	<u>=</u>	<u> </u>	Office of Speaker McCarthy	Office of Majority Leader Scalise	lison	nmack	iger
					ୀ କା							alise	Се			alise	House Committee on Veterans Affairs	_	priations		7			•	älise	•	-	

	Brett	Robert	Lauren	Van	Jake	Patrick	Grant	Nick	Dan	Sabrina	Jihun	Kimberly	Elliott	Josh	Payne	Michael	Andrea	Cesar	Robert	Steven	Sally	Cameron	lan	Lauren	Michele	Wesley	Laura	Jaryn	⊤yler
							÷													•			*						
	Horton	Holste	Hodge	Hilleary	Hilkin	Hester	Henry	Hawatmeh	Hanlon	Hancock	Han	Hamm	Guffin	Grogis	Griffin	Grider	Grace	Gonzalez	Gies	Giaier	Fox	Foster	Foley	Fine	Exner	Enos	Engquist	Emhof	Edmonds
	n .		Φ	₹		· ·		tmeh	Ď.	ock				SO		7	(D	alez		•		7					uist	- - ·	nds
													٠							٠									
		. •																								,			
•	Office of Majority Leader Scalise	Office of Rep. Kiley	Office of Rep. Allen	Office of Rep. Rose	Office of Majority Leader Scalise	House Republican Conference	Office of Rep. Ogles	Office of Rep. McClain	Office of Rep. Mace	Office of Rep. Roy	Office of Rep. Chavez DeRemer	Office of Speaker McCarthy	Office of Rep. Hudson	Office of Rep. Cole	Office of Rep. Strong	Office of Rep. Burchett	Office of Rep. Lawler	Office of Rep. Diaz-Balart	Office of Rep. D'Esposito	Office of Speaker McCarthy	Office of Rep. Emmer	Office of Rep. Hern	Office of Majority Whip Emmer	Office of Majority Leader Scalise	Office of Speaker McCarthy	Office of Rep. Nunn	Office of Rep. Balderson	Office of Rep. Webster	Office of Rep. Kiggans
	eader Scalise		ے	Φ .	eader Scalise	Conference	SE	Xain	ď	٠.	vez DeRemer	McCarthy	son	υ,	ŋġ	hett	<u>ler</u>	-Balart	sposito	McCarthy	ner	1	Whip Emmer	eader Scalise	McCarthy	Í.	derson	oster	yans .

Michael	Chris	Chris	Ashton ·	Kelly	Michael	Kyle	Roz	John	Chrissi	James	Kate	면	Steve	Desiree	Joe	Allen	Kyle	Carolyn	Micah	Jazmine	Melissa	Mark	Charlie	Sarah	Jon	Kyle	· Emily	Matt
					-								•		-						-					•		
																								-		. ,	-	
Martin	Marklund	Maneval	Maloney	Lungren McCollum	Lowry	Lombardi	Leighton	Leganski	Lee	Langenderier	LaBorde	Koohmaraie	Koncar	Koetzle	Knowles	Klump	Kizzer	King	Ketchel	Kemp	Kelly	Kelly	Keller	Jorgenson	Jones ·	Jackson	Hytha	Hutson
															-			-			N.							
					÷	٠	٠																			•		
Office of Rep. Alford	House Committee on Natural Resources	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Griffith	Office of Rep. Aderholt	Office of Rep. McCarthy	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Mast	Office of Rep. Biggs	Office of Majority Leader Scalise	Office of Rep. Luna	Office of Rep. Stauber	Office of Rep. Fitzpatrick	Office of Rep. Duncan	Office of Rep. Houchin	Office of Rep. Wittman	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Franklin	Office of Rep. Good	Office of Rep. Wagner	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Harris
	Š		٠																			-						

Jessica	Sam.	Cesar	Jessica	David	Dana	Phillip	Brandon	Mehgan	Hillary	Anderson	Karen	Ben	Dennis	Cullen	Tom .	Tim	Alye	Annie	James	Matt	Carly	Carson	Chad	Tyler	Ashley	Justin	Ryan	Anna
											,		-															
									٠							÷					,							
				٠					•														·					
																:												٠
Proud	Pritchard	Prieto	Powell	Planning	Planning	Pinegar	Philllips	Perez-Acosta	Parkinson	Okoniewski	Navarro	Napier	Nalls	Murphy	Moran	Monahan	Mlinar	Minkler	Min	Miller	Miller	Middleton	Michaels	Menzler	Menzler	Melvin	McCormack	McCormack
								sta	•	<u>⊼</u>		-	i.														웃	웃
												•						٠			٠			-				
																. *												-
											•													-				-
	0		0	0	0	0	0	0	0		0		C.			7"	0	0	0			0	0	0	0	0	0	0
Office of Re	Office of Rep. Hinson	Office of Re	Office of Re	Office of Ma	Office of Sp	Office of Rep. Baird	Office of Rep. Collins	Office of Re	Office of Rep. Self	louse Rep	Office of Re	Office of M	Office of M.	Office of Sp	Office of Re	louse Con	Office of M.	Office of M.	Office of Re	Office of Rep. Cline	Office of Re	Office of Rep. Foxx	Office of Re	Office of Re	Office of Re	Office of Ro	Office of Re	Office of R
Office of Rep. Langworthy	эр. Hinson	Office of Rep. Gonzales (TX)	Office of Rep. Womack	Office of Majority Whip Emmer	Office of Speaker McCarthy	ep. Baird	ep. Collins	Office of Rep. Donalds	∍p. Self	House Republican Conference	Office of Rep. De La Cruz	ajority Lea	Office of Majority Whip Emmer	Office of Speaker McCarthy	Office of Rep. Salazar	mittee on	ajority Lea	ajority Lea	Office of Rep. McCarthy	ep. Cline	Office of Rep. Hageman	ep. Foxx	Office of Rep. Schweikert	Office of Rep. Miller-Meeks	Office of Rep. Reschenthaler	Office of Rep. Kustoff	Office of Rep. Fitzgerald	Office of Rep. Rouzer
orthy		es (TX)	×	p Emmer	Carthy			(A		inference	Sruz	Office of Majority Leader Scalise	p Emmer	Carthy	7	House Committee on Administration	Office of Majority Leader Scalise	Office of Majority Leader Scalise	thy		lan		ikert	Meeks	enthaler		ald	•
								-				LU.				tion	W	Φ.						•				

	Daniel	Shana	Deena	Heather	Timothy	Ŋ	Kelle	Brittan	David	Mike	Gregory	Jeff	Philip	Jonah	Ellen	Robert	Eric	Zac	Steve	Mary	Shelbie	Jason	Jamie	Kyle	Jim	Andrew	Bart	Kevin	Nikki
										-						-		-											
		-				*.			•																				
												٠.					-			÷ *									
	Tidwell	Teehan	Tauster	Swift	Svoboda	Sugarman	Strickland	Specht	Sours	Smullen	Smith	Small	Singleton	Shumate	Seher	Schroeder	Schmitz	Rutherford	Ruhlen	Rosado	Rogers	Rogers	Robinette	Robertsor	Robertson	Renteria	Reising	Reilly	Rapanos
	. —		当	-	da	man	and	-		5			ton	ate		eder	77	ford	_	ō	S)	S.	ette	tson	tson	ria	g		ios
				~						-						_			,	-									٠
				-			-									ı													
-	~		_		_	-		~		,	_	•	-	-		~	_							_		~	_		
	Office of Rep. Fleischmann	Office of Rep. Moore (AL)	Office of Rep. Garbarino	Office of Rep. Zinke	Office of Rep. Grothman	Office of Major	House Committee on Ethics	Office of Speaker McCarthy	Office of Rep. Ferguson	Office of Rep.	Office of Rep. Crane	Office of Rep. Boebert	Office of Rep. McCormick	Office of Rep. Crawford	Office of Major	Office of Rep. Nehls	Office of Major	Office of Rep. Harshbarger	Office of Rep. Granger	Office of Rep. Barr	Office of Major	Office of Major	Office of Rep. Bean	Office of Rep. Pence	Office of Rep. Stefanik	Office of Rep. Valadao	Office of Major	Office of Rep. Lee	Office of Rep. LaLota
	Fleischmann	Moore (AL)	Garbarino	Zinke	Grothman	Office of Majority Leader Scalise	ttee on Ethics	ker McCarthy	Ferguson	Office of Rep. Johnson (OH)	Crane	Boebert	McCormick	Crawford	Office of Majority Leader Scalise	Nehls	Office of Majority Leader Scalise	Harshbarger	Granger	Barr	Office of Majority Whip Emmer	Office of Majority Whip Emmer	Bean	Pence .	Stefanik	Valadao	Office of Majority Leader Scalise	Lee	LaLota
						484					-				***		100										ν.		

Jordan	Jeanette	Rachel	Jake	Ted	Richard	Will	Chris	Claire	Camerine
Wood	Whitener	Wagley	Vreeburg	Verrill	Vaughn	Turner	Tudor	Trokey	Ireadwell
Office of R	Office of R	Office of R	House Rep	Office of R	Office of R	Office of R	Office of R	Office of N	Office of H

Office of Rep. Mills
Office of Majority Leader Scalise
Office of Rep. McClintock
Office of Rep. Mike Garcia
Office of Rep. DesJarlais
Office of Rep. Letlow
House Republican Conference
Office of Rep. Moore (UT)
Office of Rep. Weber
Office of Rep. Gooden