

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to great this first before the receipt of the product of the

State form	es. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure ements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is pleted. Please do not file this form with the Committee on Ethics.
NOT	E: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1.	Name of Traveler:AWhl MUNW
2. a	a. Name of Accompanying Relative:OR None
	b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify):
3. a	a. Dates: Departure:
1	o. Dates at Personal Expense, if any:OR None \[\sum_
4.	Departure City: WMM, DC Destination: Hotsphys VReturn City: WMM DC
5. §	Sponsor(s), Who Paid for the Trip:
6.]	Describe Meetings and Events Attended: The meetings and wints were very informative and when me with industrial those procedure approcesses
7. 1	When me with industrial these procedes a processed to do my 10% with. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
a	a. □ a completed Sponsor Post-Travel Disclosure Form;
	the <i>Primary Trip Sponsor Form</i> completed by the trip sponsor <i>prior</i> to the trip, <i>including all</i> attachments <i>and</i> the <i>Additional Sponsor Form(s)</i> ;
(page 2 of the completed <i>Traveler Form</i> submitted by the employee; <i>and</i>
	d. \square the letter from the Committee on Ethics approving my participation on this trip.
8. a	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
	Signify statement is true by checking the box.
ł	o. If not, explain:
	tify that the information contained on this form is true, complete, and correct to the best of my knowledge. ature of Traveler: Date:
Disci	horized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel</i> losure Form were necessary and that the travel was in connection with the employee's official duties and would not be the appearance that the employee is using public office for private gain.
	ne of Supervising Member: Study Sculing Date: 5-19-23
Sign	ature of Supervising Member:
	on date 3/2021 by Committee on Ethics

SPONSOR POST-TRAVEL DISCLOSURE FORM

0 1	
Original	Amendmen

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NO	TE: Willful or know	ing misrepresentations on th	nis form may be subje	ct to criminal prosec	cution pursuant to 18 U.S.C. § 1001.							
1.	Sponsor(s) who pa	aid for the trip: Congress	sional Institute									
2.	Travel Destination	n(s): Hot Springs, VA										
3.	Date of Departure: May 3, 2023 Date of Return: May 5, 2023											
4.	Name(s) of Traveler(s): see attached list											
	Note: You may list more than one traveler on a form only if all information is identical for each person listed.											
5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:												
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)							
	Traveler	\$0	\$320	\$148	\$624 - Room Rental							
	Accompanying Family Member											
6.	All expenses Signify statement	connected to the trip were is true by checking box.	for actual costs incu	arred and not a per	diem or lump sum payment.							
I ce	rtify that the info	rmation contained in this	form is true, compl	ete, and correct to	the best of my knowledge.							
	nature: Mari	1 11			May 12, 2023							
Nar	me: Mark Strand		*	Title:	President							
Org	ganization: Congr	essional Institute			*							
	I am an officer of	the above-named organize	ation. Signify staten	nent is true by chec	king box.							
Ado	lress: 1700 Diag	onal Road #300, Alexa	andria, VA 22314	. -								
Ema	ail: strand@con	ginst.org		Telephone:	703-837-8812							

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members. officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

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NC Fai	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Illure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
l.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
	11 e 13 encerea, fist the fiames of the additional sponsors.
1.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
5.	Date of departure: May 3, 2023 Date of return: May 5, 2023
7.	a. City of departure: Washington, DC
	b. Destination(s): Hot Springs, VA
	c. City of return: Washington, DC
3.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
).	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

	hourly description of planned activities for trip invitees). <i>Indicate agenda is attached</i>	
	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompany.	
	on any segment of the trip. Signify that the statement is true by checking box; OR	my frouse Members of employees
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest trip <i>and</i> its role in organizing and/or conducting the trip:	in the subject matter of the
,	See addendum	
13.	Answer parts a and b. Answer part c if necessary:	
1	a. Mode of travel: Air Rail Bus Car Other (specify:)
l	b. Class of travel: Coach Business First Charter Other (s	pecify:)
(c. If travel will be first class, or by chartered or private aircraft, explain why such tra	avel is warranted:
14 Г	I represent that the expanditures related to 1.	20
· · ·	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking	be unrelated to personal or
15. (Check only one. I represent that either:	ig the oox.
a	The trip involves an event that is arranged or organized <i>without regard</i> to congmeals provided to congressional participants are similar to those provided to or pevent attendees; OR	gressional participation and that ourchased by other
b	The trip involves events that are arranged specifically with regard to congression	1 0 3 4 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
	If "b" is checked:	onal participation.
	 Detail the cost per day of meals (approximate cost may be provided): Day 1- \$49, Day 2 - \$85, Day 3 - \$17 	
	 Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event 	
l6. N	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:	
F	Hotel Name: Omni Homestead City: Hot Springs, VA	Systems \$98+fees&tax
	leason(s) for Selecting: proximity to DC, availability, security & facility size	Cost Per Night: \$98+fees&tax
	Hotel Name:	Cost Dow Ni alet
R	leason(s) for Selecting:	Cost Per Night:
H	Iotel Name: City:	Cost Per Night
R	eason(s) for Selecting:	Cost 1 ci 141giit.
7.	I represent that all expenses connected to the trip will be for actual costs incurred	and not a nor diam and

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Meal Expenses per Participant				
For each Member, Officer, or Employee	\$120	\$320	\$151			
For each Accompanying Family Member	\$120	n/a	\$151			

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$638	Room Rental
For each Accompanying Family Member	\$638	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19.	Chec	kon	lv	one

a. 🔳 I certify that I am an officer of the organization listed bel	ow; Ol	R
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b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Name: Mark Strand	March 31, 2023
Name: Mark Strand	Title: President
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.

TRAVELER FORM
1. Name of Traveler: Alyene William
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional institute
3. City and State OR Foreign Country of Travel: HOT Sprey VA
4. a. Date of Departure: May 3 2023 Date of Return: May 5 2023
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense:
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
(1) Name of Accompanying Family Member:
(2) Relationship to Traveler: Spouse Child Other (specify):
(3) Yes No Accompanying Family Member is at least 18 years of age:
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments
and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
As a policy advisor, I work with enicts of staff on all yours for the majority leader.
all assures for the majority leader.
9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:
ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.
Signature of Employing Member Date 3 3 2 3 2 3 3 2 3 3
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Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> Kelle A. Strickland Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

April 26, 2023

Ms. Alyene Mlinar Office of the Majority Leader H-329, The Capitol Washington, DC 20515

Dear Ms. Mlinar:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest Chairman

MG/SW:mc

Susan Wild Ranking Member



Wednesday, May 3

10:30 AM - 2:30 PM

Bus Departs from Hill

S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM

Nametag Pickup

3:00 PM - 3:15 PM

Welcome

3:15 PM - 4:15 PM

Millions of Constituents, Hundreds of Districts, One Conference: A Look at

Public Opinion Across the GOP

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM

Developing A Communications Strategy That Works for Your Member

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM

Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

Leadership Chiefs of Staff

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM

Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM

Lunch

Matt Pottinger, Hoover Institution

DRAFT

1:30 PM - 2:30 PM

Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Breakout Sessions:

2:30 PM - 3:30 PM

How To Get Things Done In Your Office

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM

Breakout Sessions Repeat

6:00 PM - 9:00 PM

Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM

Breakfast

9:00 AM - 10:00 AM

Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM

Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijski, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM

Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM

Conference Concludes

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM

To: amym@conginst.org





CHIEFS OF STAFF

May 3-5, 2023

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*.

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS >

If you cannot use the button above, please copy and paste the following URL into your browser:

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

REGISTER NOW >

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend please click the following link to decline this invitation

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

mobile: 571-366-0090 website: conginst.org



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS2023 - Invited House Staff

Kate	Aaron	Alex	Robert	Gabriella	Alex	<u>}</u>	Jen	Jell	CIEIZ	Brooke	Josn	Megan	Mark		Jason	waggie	Cyrus	Rebecca	Gary	Taylor	Dale	Alysa	Anna	Amy	Rob	First Name
Bonner	Bonnaure	Bolton	Boland	Boffelli	Blair	Black	Bishop	Billman	Blen	Bennett	Bell	Bel Miller	Bednar	Bayer	Bauknecht	Ayrea	Artz	Angelson	Andres	Andreae	Anderson	Anderson	Alburger	Albro	Adkerson	Last Name
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Director of Strategic Communications	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Job Title
Office of Rep. Smucker	Office of Rep. Reshenthaler	Office of Rep. Malliotakis	Office of Majority Whip Emmer	Office of Rep. González-Colón	Office of Rep. Steube	House Republican Conference	Office of Rep. Molinaro	Office of Rep. Jackson	Office of Speaker McCarthy	Office of Rep. Hill	Office of Rep. Estes	Office of Rep. Scalise	Office of Speaker McCarthy	Office of Rep. Fulcher	Office of Rep. Tiffany	Office of Rep. Graves (LA)	House Committee on Education and Lab	Office of Rep. Latta	House Committee on Budget	Office of Rep. Gallagher	Office of Rep. Lamborn	Office of Rep. Ciscomani	Office of Rep. Joyce (OH)	Office of Rep. Bice	Office of Rep. Loudermilk	Institution

Jessica	Bob	Machalagh	Spencer	Ryan	Chad	Christina	Ashley	Aaron	Larry	John	Jeff	Courtney	Stuart	Samantha	П	Nick	Keelie	Greg	Francis	Chris	Francis	Matt	Sean	Jen	Joshua	Parish	Lorissa
																										•	
Carter	Carretta	Carr	Carr	Carney	Carlough	Cameron	Callen	Calkins	Calhoun	Byers	Butler	Butcher	Burns	Bullock	Buckham	Brown	Broom	Brooks	Brooke	Brinson	Brennan	Brennan	Brady	Bradley	Bradley	Braden	Bounds
														:		:											
Chief of Staff	Chief of Staff	General Counsel	Deputy Chief of S	Chief of Staff	Chief of Staff	Media Affairs Adv	General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services	Chief of Staff	Communications	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Chief of Staff	Rapid Response	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff
			taff			Visor						Director		Director							Director						
Office of Rep. Newhouse	Office of Rep. Elizey	Office of Speaker McCarthy	Office of Rep. Tenney	Office of Rep. Steil	Office of Rep. Carl	Office of Speaker McCarthy	Office of Major	Office of Rep. Burlison	Office of Rep. Cammack	Office of Rep. Pfluger	Office of Rep. I	House Republi	Office of Rep. Posey	Office of Major	Office of Rep. Greene	Office of Rep. Clyde	Office of Rep. Owens	Office of Rep. Wenstrup	Office of Major	Office of Rep. Rogers (AL)	House Republi	Office of Rep. Thompson	Office of Rep. Buchanan	Office of Rep. Rutherford	Office of Rep. Moran	House Commit	Office of Rep. Obernolte
Newhouse	Ellzey	ker McCarthy	Tenney		Carl	ker McCarthy	Office of Majority Leader Scalise	Burlison	Cammack	Pfluger	Office of Rep. McHenry	ican Conference	Posey	Office of Majority Whip Emmer	Greene	Clyde	Owens	Wenstrup	Office of Majority Leader Scalise	Rogers (AL)	House Republican Conference	Thompson	Buchanan	Rutherford	Moran	House Committee on Agriculture	Obernolte
-) 1															

Emily Andrews Andrews Andrews	Kelly	David	Justin	Monica	. Liz	Ben	Jackie	Chris	James	Jonathan	Andrew	Arie	Dante	Molly	Tim .	John	Brian	Chris	Carly	Tim	Billy	Michael	Ben	Jon	Andrew	Nick	Anne Marie	Caroline
Domenech	Dixon	DiStefano	Discigil	Didiuk	Dessauer	DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Dana	Cutrona	Cutrona	Cummings ,	Crews	Cress	Crawford	Couture	Costa	Constangy	Comer	Cline	Clark	Christianson	Christensen	Chotvacs	Cash
Senior Policy Advisor	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff		Member Services and Operations Assistant	Chief of Staff	Chief of Staff	Chief of Staff	Leadership Chef of Staff	Deputy Communications Director	Representative for VA-6 (Guest Speaker)	Staff Director	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff
Office of Speaker McCarthy	House Committee on Rules	Office of Rep. Carey	Office of Rep. Crenshaw	Office of Rep. Smith (NE)	Office of Rep. Spartz	Office of Rep. Miller (IL)	Office of Majority Whip Emmer	Office of Rep. McCaul	Office of Rep. Burgess	Office of Rep. Wilson	Office of Rep. Higgins	Office of Rep. Steel	Office of Rep. Joyce (PA)	Office of Rep. Amodei	Office of Rep. Timmons	Office of Majority Leader Scalise	and Operations Assistant House Republican Conference	Office of Rep. Carter (GA)	Office of Rep. Hageman	Office of Rep. Meuser	Office of Rep. Hudson	Office of Majority Leader Scalise	U.S. House of Representatives	House Committee on Veterans Affairs	Office of Rep. Johnson (SD)	Office of Rep. Graves (MO)	House Committee on Appropriations	Office of Rep. Corner

Andrea	Alex	Michael	Cesar	Robert	Steven	Jason	Sally	Cameron	ian	David	Lauren	Jay	Alex	Ben	Michele	John	Wes	Laura	Max	Jaryn	Joe	Kevin	Tyler	Jake	Braden	Mark	Jordan	Matt
Grace	Gourdikian	Gordon	Gonzalez	Gies	Giaier	Galanes	Fox	Foster	Foley	FitzSimmons	Fine	Fields	Ferro	Falkowski	Exner	Etue	Enos	Engquist	Engling	Emhof	Ellis	Eichinger	Edmonds	Dumas	Dreiling	Dreiling	Downs	Donnellan
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Office of Rep. Lawler	Office of Spe	Office of Rep. Williams	Office of Rep. Diaz-Balart	Office of Rep. D'Esposito	Office of Spe	Office of Rep. Turner	Office of Rep. Emmer	Office of Rep. Hern	Office of Maj	Office of Rep	Office of Maj	Republican S	Office of Rep. Gimenez	Office of Rep. Yakym	Office of Spe	Office of Rep. Williams	Office of Rep. Nunn	Office of Rep. Baldersor	Office of Spe	Office of Rep. Webster	Office of Rep. Miller	Office of Rep. Jordan	Office of Rep. Kiggans	Office of Rep. Flood	Office of Rep. LaTurner	Office of Rep. Bacon	Office of Rep. Guest	Office of Rep
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Bob	Matt	; ; ;	Nate	Lauren	Chris	Ľż	Van	Preston	Jake	Adam	Patrick	Grant	Hayden	Nick	Rachel	Brandon	Dan	Dave	Sabrina	Jihun	James	Kimberly	Matt	Elliott	Jackson	Josh	Payne	Michael
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	Office of Rep. Luna	Office of Rep. Stauber	Problem Solvers	Office of Rep. Duncan	House Committee on Homeland Security	Office of Rep. Houchin	3	Office of Rep. Waltz	Main Street Caucus	Office of Rep. Good	Office of Rep. Franklin	Office of Rep. Wagner		Office of Rep. Calvert	Office of Speaker McCarthy	Office of Rep. Graves	Office of Rep. Brecheen	Office of Rep. Scott	House Committee on Small Business	Office of Rep. Rogers (KY)	Office of Rep. Babin	Office of Rep. Bucshon	Office of Rep. Fischbach	Office of Rep. Harris	Office of Rep. Kelly (MS)	House Committee on Intelligence	Office of Rep. Mooney	Office of Majority Leader Scalise

	Robert	Matt	Anna	Ryan	Kelly		<u> </u>	Michael	Chris	Mark	Chris	Ashton	Michael	Charley	Ryan	Kyle	Tony	Matt	Roz	John	Chrissi	R.J.	James	Jillian	Bronwyn	Kate	James	Allie
	McIntosh	McCullough	McCormack	McCormack	McCollum	A PROMINE TO A PRO	Mathie	Martin	Marklund	Marin	Maneval	Maloney	Lowry	Lovett	Long	Lombardi	Lis .	Leopold	Leighton	Leganski	Lee	Laukitis	Langenderfer	Lane Wyant	Lance	LaBorde	Kyrkanides	Kotsovos Humes
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	Office of Rep. Sessions	Office of Rep. Bost	Office of Rep. Rouzer	Office of Rep. Fitzgerald	Office of Rep. Griffith	Technology	Enuse Committee on Science Space and	Office of Rep. Alford	House Committee on Natural Resources	House Committee on Oversight and Government Reform	Office of Majority Whip Emmer	Office of Rep. Moolenaar	Office of Rep. Aderholt	Office of Rep. Santos	Office of Speaker McCarthy	Office of Speaker McCarthy	Office of Rep. Bergman	Office of Rep. Feenstra	Office of Rep. Armstrong	Office of Speaker McCarthy	Office of Rep. Luttrell	Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Gaetz	Office of Rep. Edwards	Office of Rep. Biggs	Office of Rep. Hunt	Office of Speaker McCarthy

Hillary	Matt	Jake	Anderson	Corey	Mary	Joe	Karen	Ben	Dennis	Cullen	Allison	Lauren	Tom	Тm	Patrick	Alye	Annie	James	Matt	Jonas	Carson	Chad	Dan	Matt	Ashley	Tyler	Zach	Justin
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Office of Rep. Duarte	Chief of Staff	Ross	Alex
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Joyce A A A A A A A A A A A A A A A A A A A			
Republican Governance/ Office of Rep.	Caucus Executive Director	Romeo	Anna
House Committee on Ways and Means	Staff Director	Roman	Mark
Office of Majority Whip Emmer	Director of Operations	Rogers	Shelbie
Office of Majority Whip Emmer	General Counsel	Rogers	Jason
Office of Rep. Bean	Chief of Staff	Robinette	Jamie
Office of Rep. Stefanik	Deputy Chief of Staff	Robertson	Jim
Office of Rep. Pence	Chief of Staff	Robertson	Kyle A Table A
Office of Rep. LaHood	Chief of Staff	Richardson	Mary Ellen
Office of Rep. Valadao	Chief of Staff	Renteria	Andrew
House Freedom Caucus	Caucus Executive Director	Reitz	Tim .
Office of Majority Leader Scalise	Director of Member Services	Reising	Bart
Office of Rep. Lee	Chief of Staff	Reilly	Kevin
Office of Rep. LaLota	Chief of Staff	Rapanos	Nikki
Office of Rep. Luetkerneyer	Chief of Staff	Ramey	Chad
Office of Rep. Langworthy	Chief of Staff	Proud	Jessica
Office of Rep. Hinson	Chief of Staff	Pritchard	Sam
Office of Rep. Gonzales (TX)	Chief of Staff	Prieto	Cesar
Office of Rep. Womack	Chief of Staff	Powell	Jessica
Office of Rep. McMorris Rodgers	Chief of Staff	Powell	Jared
Office of Speaker McCarthy	Deputy Director of Special Events	Planning	Dana
Office of Majority Whip Emmer	Floor Director	Planning	David
Office of Rep. Baird	Chief of Staff	Pinegar	Phillip
Office of Rep. Norman	Chief of Staff	Piland	Mark
Office of Rep. Collins	Chief of Staff	Phillips	Brandon
Office of Rep. Donalds	Chief of Staff	Perez-Acosta	Mehgan
Office of Rep. Westerman	Chief of Staff	Peele	Nancy

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Wednesday, May 3

10:30 AM - 2:30 PM	Bus Departs from Hill S Box lunches will be available on the bu	. Capitol St (Between Rayburn & Longworth) us.
2:00 PM - 7:00 PM	Nametag Pickup	Garden Room
3:00 PM - 3:15 PM	Welcome	Grand Ballroom East
3:15 PM - 4:15 PM	Millions of Constituents, Hundreds of Public Opinion Across the House GO David Winston, The Winston Group Myra Miller, The Winston Group BJ Martino, The Tarrance Group Lauren Hutchinson, The Tarrance Group	
4:15 PM - 5:15 PM	The Art of Presenting Persuasively Terri Sjodin, Sjodin Communications	Grand Ballroom East
6:00 PM - 9:00 PM	Reception Dinner Guy Benson, Fox News	Grand Ballroom Foyer Grand Ballroom West
9:00 PM	Fireside Chat: The Art of Presenting	Persuasively Tower
	Thursday, May	4
8:00 AM - 9:00 AM	Breakfast	Grand Ballroom West
9:00 AM - 10:00 AM	The Five Dysfunctions of a Team Beau Johnson, The Table Group	Grand Ballroom East

10:00 AM - 11:00 AM Countering the Threat of the Chinese Communist Party

Dustin Walker, American Enterprise Institute

Grand Ballroom East

David Feith, Center for New American Security

Rebeccah Heinrichs, Hudson Institute

11:00 AM - 12:00 PM

Using the Power of the Purse: House Appropriations

Grand Ballroom East

Anne-Marie Chotvacs, House Appropriations Committee

Will Dunham, Brownstein Hyatt Farber Schreck

Kelly Lungren McCollum, Office of Rep. Morgan Griffith

12:00 PM - 1:15 PM

Lunch

Grand Ballroom West

Steven Moore, Ukraine Freedom Project

A fireside chat moderated by Mark Strand, Congressional Institute

1:30 PM - 2:30 PM

How to Get Things Done In Committee

Grand Ballroom East

The Honorable Roy Blunt, Former Senate Committee Chair

The Honorable Ileana Ros-Lehtinen, Former House Committee Chair

Breakout Sessions:

2:30 PM - 3:30 PM

How To Get Things Done In Your Office

Lexington

Moderator: Anca Butcaru, Congressional Institute

Brooke Bennett, Office of Rep. French Hill Kyle Kizzier, Office of Rep. Erin Houchin

How to Plan Your Office's Strategy

Empire/Crystal

Moderator: Mark Strand, Congressional Institute Rachel Wagley, Office of Rep. Blake Moore Carolyn King, Office of Rep. Rob Wittman

Congressional Ethics: A Primer

Mt. Vernon

Moderator: Jennifer Dill, Congressional Institute Kelle Strickland, House Ethics Committee

Elliot Berke, Berke Farah, LLP

How to Get Things Done on The Floor

Commonwealth

Moderator: Tim Lang, Congressional Institute Jason Smith, Parliamentarian of the House John Leganski, Office of the Speaker Ben Napier, Office of the Majority Leader

3:30 PM - 4:30 PM

Breakout Sessions Repeat

6:00 PM - 9:00 PM

Reception

Grand Ballroom Foyer
Grand Ballroom West

Dinner

Welcome: The Honorable Ben Cline, U.S. Representative for Virginia's 6th

Congressional District

Lee Carter, Maslansky + Partners

Friday, May 5

8:00 AM - 9:00 AM

Breakfast

Grand Ballroom West

9:00 AM - 10:00 AM

Leadership Chiefs of Staff Townhall

Grand Ballroom East

Moderator: Mark Strand, Congressional Institute

Machalagh Carr, Office of the Speaker Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 11:00 AM

Maximizing the MRA Under the New Communications Rules Grand Ballroom East

Tim Monahan, Office of the Speaker/Committee on House Administration Casey Contres, Communications Strategist & Former House Chief

11:00 AM - 11:15 AM

Open Mic Discussion

Grand Ballroom East

Moderator: Mark Strand, Congressional Institute

11:30 AM

Conference Concludes

Report name: House Staff Attendance List for Ethics Report date: 05/12/2023
Event name: 2023 Chiefs of Staff Conference

First Name : Alyssa	Last Name Anderson
Taylor	Andreae
Rebecca	Angelson
Maggie	Ayrea
Mark	Bednar
Megan	Bel Miller
Joshua A. Brooke	Bell Bennett
Chris	Bien
Jeff	Bishop
<u>≧</u> i	Black
Gabriella	Boffelli
Robert	Boland
Hailey	Borden
Lorissa Parish	Braden
Jen	Bradley
Chris	Brinson
Francis	Brooke
Greg Nicholas	Brooks Brown
Stuart	Burns
Courtney	Butcher

Chris Jackie Ben Liz Monica	Chris Jackie Ben	Chris Jackie	Chris	Callico	. James	Jonathan	Andrew	Molly	Dante	John	Brian	Tim	Billy	Michael	Jon	Andrew	Anne Marie	Jessica	Machalagh	Ryan	Chad	Christina	Ashley	Aaron	Larry	John	
Dessauer Didluk		DeMarzo	Del Bonis	Del Beccaro	Decker	Day	David	Cutrona	Cutrona	Crews	Cress	Costa	Constangy	Comer	Clark	Christianson	Chotvacs	Carter	Carr	Carney	Carlough	Cameron	Callen	Calkins	Calhoun	Byers	
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Brett	Robert	Lauren	Van	Jake	Patrick	Grant	Nick	Dan	Sabrina	Jihun	Kimberly	Elliott	Josh	Payne	Michael	Andrea	Cesar	Robert	Steven	Sally	Cameron	lan	Lauren	Michele	Wesley	Laura	Jaryn	Tyler	
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Office of Rep. Alford	Martin	
House Committee on Natural Resources	Marklund	
Office of Majority Whip Emmer	Maneval	
Office of Rep. Moolenaar	Maloney	
Office of Rep. Griffith	Lungren McCollum	
Office of Rep. Aderholt	Lowry	
Office of Rep. McCarthy	Lombardi	
Office of Rep. Armstrong	Leighton	
Office of Speaker McCarthy,	Leganski	
Office of Rep. Luttrell	Lee	
Office of Rep. Mast	Langenderfer	
Office of Rep. Biggs	LaBorde	
Office of Majority Leader Scalise	Koohmaraie	
Office of Rep. Luna	Koncar	
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Office of Rep. Fitzpatrick	Knowles	
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Main Street Caucus	Kemp	
Office of Rep. Franklin	Kelly	
Office of Rep. Good	Kelly	
Office of Rep. Wagner	Keller	
Office of Rep. Graves	Jorgenson	
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Office of Rep. Fischbach	Hytha	
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	Proud	Pritchard	Prieto	Powell	Planning	Planning	Pinegar	Phillips	Perez-Acosta	Parkinson	Okonjewski	Navamo	Napier	Nails	Murphy	Moran	Monahan	Minar	Minkler	Min .	Miller	Miller	Middleton	Michaels	Menzier	Menzler	Melvin	McCormack	McCormack	
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