EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

completed. Please *do not* file this form with the Committee on Ethics. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: 2. a. Name of Accompanying Relative: b. Relationship to Traveler: □ Spouse □ Child □ Other (specify): ______ 3. a. Dates: Departure: ______ Return: _____ b. Dates at Personal Expense, if any: 4. Departure City: ______ Destination: ______ Return City: _____ 5. Sponsor(s), Who Paid for the Trip: 6. Describe Meetings and Events Attended: Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box*: a. □ a completed *Sponsor Post-Travel Disclosure Form*; b. \square the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, *including all* attachments *and* the *Additional Sponsor Form(s)*; c. \square page 2 of the completed *Traveler Form* submitted by the employee; *and* d.

the letter from the Committee on Ethics approving my participation on this trip. 8. a. □ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Signature of Traveler: _____ Aleli Black _____ Date: _____ I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member:

Signature of Supervising Member:

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original

Amendment

expense A contribution to contribute the reparation NOT	enses or reimburse ompleted copy of to within ten days of omply with House denial of future recay the trip expenses TE: Willful or knowi	ment for travel expenses to he form must be provided fetheir return. You must ar rules and the Committee's quests to sponsor trips and s. ng misrepresentations on the	o House Members, on to each House Members all questions, as travel regulations. It is form may be subject the currents.	fficers, or employed nber, officer, or em and check all boxes Failure to comply vent traveler to disci	ry trip sponsor in providing travel es under House Rule 25, clause 5. aployee who participated on the s, on this form for your submission with this requirement may result in plinary action or a requirement to ution pursuant to 18 U.S.C. § 1001.
1.	Sponsor(s) who pa	id for the trip: Congress	olonal monde		
2.	Travel Destination	(s): Hot Springs, VA		Mov 5	0000
	Date of Departure		Date of	Return: May 5, 2	2023
4.	Name(s) of Travele	er(s): see attached list			
	Note: You may list	more than one traveler on	a form only if <i>all</i> in	formation is <i>ident</i>	<i>ical</i> for each person listed.
5.	Actual amount of	expenses paid on behalf o	f, or reimbursed to, e	each individual na	med in Question 4:
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
	Traveler	\$0	\$320	\$148	\$624 - Room Rental
	Accompanying Family Member				
	Signify statement i	s true by checking box.		-	diem or lump sum payment. the best of my knowledge.
	nature: Mau	1 11-1			May 12, 2023
Nar	me: Mark Strand			Title:	President
Org	anization: Congr	essional Institute			

Committee staff may contact the above-named individual if additional information is required.

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Telephone: 703-837-8812

Email: strand@conginst.org

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
6.	Date of departure: May 3, 2023 Date of return: May 5, 2023
7.	a. City of departure: Washington, DC
	b. Destination(s): Hot Springs, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). <i>Indicate agenda is attached</i>	
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompan on any segment of the trip. Signify that the statement is true by checking box; OR b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	,
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest i trip <i>and</i> its role in organizing and/or conducting the trip: See addendum	n the subject matter of the
13.	Answer parts a and b. Answer part c if necessary: a. Mode of travel: Air Rail Bus Car Other (specify:	
14.	✓ I represent that the expenditures related to local area travel during the trip will be	
15.	recreational activities of the invitee(s). Signify that the statement is true by checking Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or prevent attendees; OR	ressional participation and that
	b. The trip involves events that are arranged specifically <i>with regard</i> to congression If "b" is checked:	nal participation.
	 Detail the cost <i>per day</i> of meals (approximate cost may be provided): Day 1- \$49, Day 2 - \$85, Day 3 - \$17 	
	 Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event 	
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Omni Homestead City: Hot Springs, VA	Cost Per Night: \$98+fees&tax
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	
	Hotel Name: City:	Cost Per Night:
	Reason(s) for Selecting:	
	Hotel Name: City:	
	Reason(s) for Selecting:	
17.	I represent that all expenses connected to the trip will be for actual costs incurred	l and not a per diem or lump sum

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$120	\$320	\$151
For each Accompanying Family Member	\$120	n/a	\$151

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$492	Room Rental
For each Accompanying Family Member	\$492	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19	Che	ck	onl	w	one:
1).	UILL	un	UILL	· V	UIII.

2	1т	certify	that I	am 21	officer	ofthe	organization	licted	holowa	OD
a.	lΤ	certify	y unau i	ama	i omcer	or the	organization	nstea	below;	UK

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Mark Strand	March 15, 2023 Date:
Name: Mark Strand	Title: President
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Majority and Senate Minority personal offices, the Staff Director in House Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$492 as disclosed on the sponsor form.

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: <u>Heli Black</u>
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of
my knowledge. Signature: Aleli Marie Pardo Dock
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): House Republican Conference Office Address: 543 Cannon House Office Building
Office Address: 543 Cannon House Office Building
Telephone Number: 202-981-2045
Email Address of Contact Person: ali, black@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.
KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

supporting paperwork for three subsequent Congresses from the date of travel.

TRAVELER FORM

1.	Name of Traveler: Aleli Black
2.	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3.	City and State OR Foreign Country of Travel: Hot Springs, VA
4.	a. Date of Departure: May 3, 2023 Date of Return: May 5, 2023
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify
	the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. I am the Communications Director for the House Republican Conference. We will be listening to panels and presentations on how best to communicate our agenda and deliver results for our constituents. We will also be participating in discussions about best practices and tools we can use to message and legislate more effectively.
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10.	For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dir tra ap	ereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described vel is in connection with my employee's official duties and that acceptance of these expenses will not create the pearance that the employee is using public office for private gain.
Sig	nature of Employing Member Line M. Swan Date 4/3/2023

Michael Guest, Mississippi Chairman Susan Wild, Pennsylvania Ranking Member

David P. Joyce, Ohio John H. Rutherford, Florida Andrew R. Garbarino, New York Michelle Fischbach, Minnesota

Veronica Escobar, Texas Mark DeSaulnier, California Deborah K. Ross, North Carolina Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Counsel to the Chairman

David Arrojo Counsel to the Ranking Member

Thomas A. Rust

Staff Director and Chief Counsel

Kelle A. Strickland

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225-7392

April 28, 2023

Ms. Aleli Black Republican Conference 543 Cannon House Office Building Washington, DC 20515

Dear Ms. Black:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for May 3 to 5, 2023, sponsored by Congressional Institute.

Committee travel regulations require that you submit your complete pre-trip approval request to the Committee at least 30 days before the commencement of the trip or it will not be granted. Despite your failure to do so in this instance, we are approving your current request. However, any future requests must adhere to the 30-day requirement or they will be denied.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest

Chairman

Susan Wild Ranking Member

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MG/SW:mc



2023 House Republican Chiefs of Staff Conference Hot Springs, VA

Wednesday, May 3

10:30 AM – 2:30 PM Bus Departs from Hill S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM Nametag Pickup

3:00 PM - 3:15 PM Welcome

3:15 PM - 4:15 PM Millions of Constituents, Hundreds of Districts, One Conference: A Look at

Public Opinion Across the GOP David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group

BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM Developing A Communications Strategy That Works for Your Member

Ed Patru, Direct Communications Company

Matt Lira, Hangar Capital

6:00 PM - 9:00 PM Reception

Dinner

Kim Strassel, The Wall Street Journal

Thursday, May 4

8:00 AM - 9:00 AM Breakfast

9:00 AM - 10:00 AM Leadership Chiefs of Staff

Moderator: Mark Strand, Congressional Institute

Dan Meyer, Office of the Speaker

Brett Horton, Office of the Majority Leader Robert Boland, Office of the Majority Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM Managing Your Staff Effectively

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM Lunch

Matt Pottinger, Hoover Institution

1:30 PM - 2:30 PM Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Breakout Sessions:

2:30 PM - 3:30 PM

How To Get Things Done In Your Office

Moderator: Mark Strand

Brooke Bennett, Office of Rep. French Hill

How to Get Things Done In Committee

The Honorable Ileana Ros-Lehtinen, Former Committee Chair

The Honorable Greg Walden, Former Committee Chair

How to Get Things Done In Appropriations

Anne-Marie Chotvacs, House Appropriations Committee

Matt Leffingwell, Tiber Creek Group

How to Get Things Done on The Floor

Judy Schneider, Former CRS Expert

3:30 PM - 4:30 PM Breakout Sessions Repeat

6:00 PM - 9:00 PM Reception

Dinner

Guy Benson, Fox News

Friday, May 5

8:00 AM - 9:00 AM Breakfast

9:00 AM - 10:00 AM Planning Your Office's Agenda

Moderator: Mark Strand

10:00 AM - 11:00 AM Maximizing the MRA Under the New Communications Rules

Moderator: George Hadijski, Congressional Management Foundation Tim Monahan, Office of the Speaker/Committee on House Administration

Nick Crocker, Committee on House Administration

11:00 AM - 11:15 AM Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

11:30 AM Conference Concludes

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: March 15, 2023 at 11:15 AM
To: amym@conginst.org





CHIEFS OF STAFF CONFERENCE

May 3-5, 2023

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON WEDNESDAY, APRIL 3, 2023!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2023 Chiefs of Staff Issues Conference, which will be from Wednesday, May 3, 2023, through Friday, May 5, 2023, at The Omni Homestead in Hot Springs, Virginia. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House Republican personal chiefs of staff, committee staff directors, and leadership staff so you can get to know colleagues you might not usually meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Wednesday, April 3, 2023

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Wednesday, April 3, 2023, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance, and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS >

If you cannot use the button above, please copy and paste the following URL into your browser:

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

REGISTER NOW >

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend please click the following link to decline this invitation

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Hot Springs!

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Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

website: conginst.org



If you are not the correct contact for this office, please reply to this email with the updated contact information instead of unsubscribing.

COS2023 - Invited House Staff

Institution	Office of Rep. Loudermilk	Office of Rep. Bice	Office of Rep. Joyce (OH)	Office of Rep. Ciscomani	Office of Rep. Lamborn	Office of Rep. Gallagher	House Committee on Budget	Office of Rep. Latta	House Committee on Education and Labor	f Office of Rep. Graves (LA)	Office of Rep. Tiffany	Office of Rep. Fulcher	Communications Office of Speaker McCarthy	Office of Rep. Scalise	Office of Rep. Estes	Office of Rep. Hill	loor Operations Office of Speaker McCarthy	Office of Rep. Jackson	Office of Rep. Molinaro	ector House Republican Conference	Office of Rep. Steube	Office of Rep. González-Colón	Office of Majority Whip Emmer	Office of Rep. Malliotakis	Office of Rep. Reshenthaler	Office of Day Conjudge
Job Title	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Staff Director	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Director of Strategic Communications	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	3
Last Name	Adkerson	Albro	Alburger	Anderson	Anderson	Andreae	Andres	Angelson	Artz	Ayrea	Bauknecht	Bayer	Bednar	Bel Miller	Bell	Bennett	Bien	Billman	Bishop	Black	Blair	Boffelli	Boland	Bolton	Bonnaure	
First Name	Rob	Amy	Anna	Alysa	Dale	Taylor	Gary	Rebecca	Cyrus	Maggie	Jason	CIE	Mark	Megan	hsol	Brooke	Chris	Jeff	Jefí	Ali	Alex	Gabriella	Robert	Alex	Aaron	

Office of Majority Whip Emmer	Office of Rep, Obernolte	House Committee on Agriculture	Office of Rep. Moran	Office of Rep. Rutherford	Office of Rep. Buchanan	Office of Rep. Thompson	House Republican Conference	Office of Rep. Rogers (AL)	Office of Majority Leader Scalise	Office of Rep. Wenstrup	Office of Rep. Owens	Office of Rep. Clyde	Office of Rep. Greene	Office of Majority Whip Emmer	Office of Rep. Posey	House Republican Conference	Offlice of Rep. McHenry	Office of Rep. Pfluger	Office of Rep. Cammack	Office of Rep. Burlison	Office of Majority Leader Scalise	Office of Speaker McCarthy	Office of Rep. Carl	Office of Rep. Steil	Office of Rep. Tenney	Office of Speaker McCarthy	Office of Rep. Elizey	Office of Rep. Newhouse	
Director of Downtown Coalitions	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Rapid Response Director	Chief of Staff	Policy Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel	Media Affairs Advisor	Chief of Staff	Chief of Staff	Deputy Chief of Staff	General Counsel	Chief of Staff	Chief of Staff	
DOLOGII	Bounds	Braden	Bradley	Bradley	Brady	Brennan	Brennan	Brinson	Brooke	Brooks	Broom	Brown	Buckham	Bullock	Burns	Butcher	Butler	Byers	Calhoun	Calkins	Callen	Cameron	Carlough	Carney	Carr	Carr	Carretta	Carter	
			Joshua				Francis	Chris			-			Samantha		Courtney						Christina			Spencer	Vlachalagh		Jessica	

Office of Rep. Comer House Committee on Appropriations Office of Rep. Graves (MO) Office of Rep. Johnson (SD)			Office of Rep. Meuser	Office of Rep. Hageman	Office of Rep. Carter (GA)	Operations Assistant House Republican Conference	Office of Majority Leader Scalise	Office of Rep. Timmons	Office of Rep. Amodei	Office of Rep. Joyce (PA)	Office of Rep. Steel	Office of Rep. Higgins	Office of Rep. Wilson	Office of Rep. Burgess	Office of Rep. McCaul	der Office of Majority Whip Emmer	Office of Rep. Miller (IL)	Office of Rep. Spartz	Office of Rep. Smith (NE)	Office of Rep. Crenshaw	Office of Rep. Carey	House Committee on Rules	Office of Speaker McCarthy
Chief of Staff Staff Director Chief of Staff Chief of Staff	Staff Director Representative for VA-6 (Guest Speaker)	Deputy Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Member Services and Operations Assistant		Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Senior Policy Advisor
Cash Chotvacs Christensen Christianson	Clark Cline	Comer	Costa	Couture	Crawford	Cress	Crews	Cummings	Cutrona	Cutrona	Dana	David	Day	Decker	Del Beccaro	Del Bonis	DeMarzo	Dessauer	Didiuk	Discigil	DiStefano	Dixon	Domenech
Caroline Anne Marie Nick Andrew	Jon Ben	Michael Rilly	Tim	Carly	Chris	Brian	John	Tim	Molly	Dante	Arie	Andrew	Jonathan	James	Chris	Jackie	Ben	Liz	Monica	Justin	David	Kelly	Emily

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Braden	Dreiling	Chief of Staff	Office of Rep. LaTurner
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Tyler	Edmonds	Chief of Staff	Office of Rep. Kiggans
Kevin	Eichinger	Chief of Staff	Office of Rep. Jordan
Joe	Ellis	Chief of Staff	Office of Rep. Miller
Jaryn	Emhof	Chief of Staff	Office of Rep. Webster
Max	Engling	Deputy Member Services Director	Office of Speaker McCarthy
Laura	Engquist	DC Chief of Staff	Office of Rep. Balderson
John	Etue	Chief of Staff	Office of Rep. Williams
Michele	Exner	Communications Director	Office of Speaker McCarthy
Ben	Falkowski	Chief of Staff	Office of Rep. Yakym
Alex	Ferro	Chief of Staff	Office of Rep. Gimenez
Jay	Fields	Caucus Executive Director	Republican Study Committee
Lauren	Fine	Communications Director	Office of Majority Leader Scalise
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lan maj	Foley	Policy Director	Office of Majority Whip Emmer
Cameron	Foster	Chief of Staff	Office of Rep. Hern
Sally	Fox	Chief of Staff	Office of Rep. Emmer
Jason	Galanes	Chief of Staff	Office of Rep. Turner
Steven	Giaier	Senior Policy Advisor and Counsel	Office of Speaker McCarthy
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Cesar	Gonzalez	Chief of Staff	Office of Rep. Diaz-Balart
Michael	Gordon	Chief of Staff	Office of Rep. Williams
Alex	Gourdikian	Director of Operations	Office of Speaker McCarthy
Andrea	Grace	Chief of Staff	Office of Rep. Lawler
Michael	Grider	Chief of Staff	Office of Rep. Burchett

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Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of staff	Chief of Staff	Chief of Staff	Deputy Director of Member Services	Policy Advisor	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Staff Director		Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	
Griffin	Grogis	Gross	Guffin	Gurtler	Hampson	Han	Hancock	Hanke	Hanlon	Harder	Harris	Hawatmeh	Haynes	Henry	Hester	Hewitt	Hilkin		Hilleary	Hittos	Hixon	Hodge	Hodson		Hoffmann	Holste	Horton	Hough	
Payne	Josh	Jackson	Elliott	Matt	James	Jihun	Sabrina	Dave	Dan	Brandon	Rachel	Nick	Hayden	Grant	Patrick	Adam	Jake	Preston	Van	ZĮŢ	Chris	Lauren	Nate		Matt	Bob	Brett	Michael	

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Staff Director Chief of Staff Chief of Staff Chief of Staff	Chief of Staff Chief of Staff Chief of Staff	Staff Director Chief of Staff Chief of Staff Staff Director, ELC Chairman	Deputy Chief of Staff Chief of Staff Chief of Staff	Chief of Staff Chief of Staff	Caucus Executive Director Chief of Staff Chief of Staff Staff Director	Chief of Staff Caucus Executive Director Chief of Staff Chief of Staff	Counsel Member Services Coordinator Chief of Staff
Howard Howell Hutson Hytha	Jackson Janushkowsky Johnsen	Johnson Johnson Jones Jorgenson	Joyce Keightley Keller	Kelly	Ketchel King Kizzer Klein	Klump Knowles Koetzle Koncar	Koohmaraie Kotsovos Humes Kyrkanides
Adam Paul Matt Emily	Kyle Stephen Jake	Ben Alice Jon Sarah	Natalie Rebecca David	Charlie Melissa Mark	Jazrnine Micah Carolyn Kyle Kyle	Allen Joe Desiree Sieve	BJ Allie James

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Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Staff Director	Deputy Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
LaBorde	Lance	Lane Wyant	Langenderfer	Laukitis	Lee	Leganski	Leighton	Leopold	Lis Lis	Lombardi	Long	Lovelt	Lowry	Maloney	Maneval	Marin	Marklund	Martin	Mathis	McCollum	McCormack	McCormack	McCullough	McIntosh	Melvin	Mendelovici
Kate	Bronwyn	Jillian	James	R.J.	Chrissi	John	Roz	Matt	Tony	Kyle	Ryan	Charley	Michael	Ashton	Chris	Mark	Chris	Michael	Josh	Kelly	Ryan	Anna	Matt	Robert	Justin	Zach

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		Michaels	DC Chief of Staff	Office of Rep. Schweikert
Carson		Middleton	Chief of Staff	Office of Rep. Foxx
		Miller	Chief of Staff	Office of Rep. Carter (TX)
		Miller	Chief of Staff	Office of Rep. Cline
		Min	Chief of Staff	Office of Rep. McCarthy
	-	Minkler	Deputy Floor Director	Office of Majority Leader Scalise
		Mlinar	Policy Advisor	Office of Majority Leader Scalise
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		Monahan	Staff Director	House Committee on Administration
		Moran	Chief of Staff	Office of Rep. Salazar
Lauren		Muglia	Chief of Staff	Office of Rep. Perry
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		Murphy	Staff Assistant	Office of Speaker McCarthy
Dennis		Nalls	Deputy Floor Director	Office of Majority Whip Emmer
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		Norman	Chief of Staff	Office of Rep. Curtis
Anderson		Okoniewski	Operations Director	House Republican Conference
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		Parkinson	Chief of Staff	Office of Rep. Self
		Peele	Chief of Staff	Office of Rep. Westerman

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Chief of Staff Chief of Staff Chief of Staff Floor Director Deputy Director of Special Events	Chief of Staff Chief of Staff Chief of Staff	Chief of Staff Chief of Staff Chief of Staff	Chief of Staff Chief of Staff Director of Member Services	Caucus Executive Director Chief of Staff Chief of Staff	Chief of Staff Deputy Chief of Staff Chief of Staff General Counsel	Director of Operations Staff Director Caucus Executive Director	Chief of Staff Chief of Staff Staff Director
Phillips Piland Pinegar Planning	Powell Powell Prieto	Pritchard Proud Ramey	Rapanos Reilly Reising	Reitz Renteria Richardson	Robertson Robertson Robinette Rogers	Rogers Roman Romeo	Rosado Ross Ruddy
Brandon Mark Phillip David Dana	Jared Jessica Cesar	Sam Jessica Chad	Nikki Kevin Bart	Tim Andrew Mary Ellen	Kyle Jim Jamie Jason	Shelbie Mark Anna	Mary Alex Jack

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Chief of Staff	Chief of Staff	Coalitions Coordinator	Chief of Staff	Director of Operations	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Digital Communications Director	House Parliamentarian (Guest Speaker)	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Chief of Staff	Head of Communications	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Policy Advisor
Ruhlen	Rutherford	Schmitz	Schroeder	Seher	Shields	Shringi	Shumate	Siao	Singleton	Skrzycki	Slagell	Small	Smith	Smith	Smith	Smith	Smullen	Sorrell	Sours	Souza	Spannagel	Sparks	Specht	Stewart	Stewart	Strader	Strickland	Sugarman
Steve	Zac	Eric	Robert	Ellen	Brendan	Bobby	Jonah	Stephen	Philip	Kris	Alison	Jeff	Gregory	William	Caleb	Jason	Mike	Shannan	David	Allen	Mark	Matt	Brittan	Danielle	Brad	Nick	Kelle	AJ

ÓÓ	Svoboda	Deputy Chief of Staff	Office of Rep. Grothman
'n <u>+</u>	SWIIT Tarreter	Chief of Staff	Office of Rep. Garbarino
: <u>"</u>	Teehan	Chief of Staff	Office of Rep. Moore (AL)
	Tidwell	Incoming Chief of Staff	Office of Rep. Fleischmann
Ė	Trainor	Chief of Staff	Office of Rep. Guthrie
, F	Treadwell	Chief of Staff/General Counsel	Office of Rep. Mills
Ė	Trokey		Office of Majority Leader Scalise
Ĭ	Tudor	DC Chief of Staff	Office of Rep. McClintock
Ţ	Turner	Chief of Staff	Office of Rep. Garcia
, y	Van Flein	Chief of Staff	Office of Rep. Gosar
ž	Vander Beek	Chief of Staff	Office of Rep. Dunn
3 X	Varma	Senior Advisor	Office of Rep. Rosendale
ž/	Vaughn	Chief of Staff	Office of Rep. DesJarlais
. X	Verrill	Chief of staff	Office of Rep. Lettow
i>	Vieson	Staff Director	House Committee on Armed Services
, i	Vreeburg	Policy Director	House Republican Conference
M	Wagley	Chief of Staff	Office of Rep. Moore (UT)
· M	Wakeman	Chief of Staff	Office of Rep. Van Orden
M	Wallace	Chief of Staff	Office of Rep. Simpson
M .	White	Chief of Staff	Office of Rep. Stewart
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	Whitener	Chief of Staff	Office of Rep. Weber
M	Whitson	Chief of Staff	Office of Rep. Arrington
M	Williamson	Chief of Staff	Office of Rep. Cloud
M	Wong	Chief of Staff	Office of Rep. Issa
M	Wood	Chief of Staff	Office of Rep. Gooden
X	Yahn	Chief of Staff	Office of Rep. Radewagen
>	Yaworske	Senior Policy Advisor	Office of Speaker McCarthy