



U.S. House of Representatives

# COMMITTEE ON ETHICS

## EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, by email at [gifttravelreports@mail.house.gov](mailto:gifttravelreports@mail.house.gov), within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

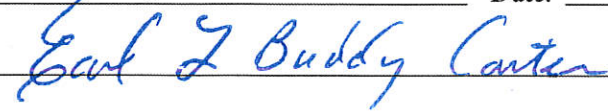
1. Name of Traveler: Chris Crawford
2. a. Name of Accompanying Relative: \_\_\_\_\_ OR None   
 b. Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
3. a. Dates: Departure: 7/5/22 Return: 7/9/22  
 b. Dates at Personal Expense, if any: \_\_\_\_\_ OR None
4. Departure City: Washington, D.C. Destination: Mexico City, Mexico Return City: Washington, D.C.
5. Sponsor(s), Who Paid for the Trip: Center Forward
6. Describe Meetings and Events Attended:  
 Panels and meetings to discuss the bilateral relationship between Mexico and the United States as well as bipartisan policies to strengthen the ties between our countries for the mutual benefit of security and prosperity of each.
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
  - a.  a completed *Sponsor Post-Travel Disclosure Form*;
  - b.  the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
  - c.  page 2 of the completed *Traveler Form* submitted by the employee; **and**
  - d.  the letter from the Committee on Ethics approving my participation on this trip.
8. a.  I represent that I participated in each of the activities reflected in the attached sponsor's agenda.  
**Signify statement is true by checking the box.**  
 b. If not, explain:

**I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.**

Signature of Traveler:  Date: 07/13/2022

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Earl L. "Buddy" Carter Date: 07/13/2022

Signature of Supervising Member: 



U.S. House of Representatives

# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

- Sponsor(s) who paid for the trip: Center Forward
- Travel Destination(s): Mexico City, Mexico
- Date of Departure: 7/5/2022 Date of Return: 7/9/2022
- Name(s) of Traveler(s): Chris Crawford  
*Note: You may list more than one traveler on a form only if all information is identical for each person listed.*
- Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$1656.43 (airfare & ground transport)	\$960	\$175	
Accompanying Family Member	N/A			

- All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 07/13/22

Name: Riley Kilburg Title: Executive Director

Organization: Center Forward

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 410 New Jersey Ave., SE Washington, DC 20003

Email: riley@center-forward.org Telephone: 563.542.6821

**Committee staff may contact the above-named individual if additional information is required.**

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.





U.S. House of Representatives

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Chris Crawford
2. Sponsor(s) who will be paying or providing in-kind support for the trip:  
Center Forward
3. City and State **OR** Foreign Country of Travel : Mexico City, Mexico
4. a. Date of Departure: July 5, 2022 Date of Return: July 9, 2022  
b. Yes  No  Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_
5. a. Yes  No  Will you be accompanied by a family member at the sponsor's expense? **If yes:**  
(1) Name of Accompanying Family Member: \_\_\_\_\_  
(2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_  
(3) Yes  No  Accompanying Family Member is at least 18 years of age:
6. a. Yes  No  Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes  No  *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

*NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.*

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.  
**Staff should include their job title and how the activities on the itinerary relate to their duties.**  
As Chief of Staff for a member of Energy and Commerce as well as the Select Committee on Climate Change, I will be gaining valuable insight into the international relationship between Mexico and the United States. This trip will allow me to learn about all areas of the policy relationship between the two countries which I will be able to use to aid the Congressman moving forward.
9. **Yes  No  Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member Earl & Buddy Carter Date 06/06/2022



U.S. House of Representatives  
**COMMITTEE ON ETHICS**

**PRIMARY TRIP SPONSOR FORM**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor who will be paying for the trip:  
Center Forward
2.  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3. **Check only one.** I represent that:
  - a.  The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
  - b.  The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
  - c.  The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.  
If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):  
Please see attached form.
5. Yes  No  Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: July 5, 2022 Date of return: July 9, 2022
7. a. City of departure: Washington, D.C. (or district)  
b. Destination(s): Mexico City, Mexico  
c. City of return: Washington, D.C. (or district)
8. **Check only one.** I represent that:
  - a.  The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
  - b.  The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
  - c.  The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
  - a.  I checked 8(a) or (b) above; **OR**
  - b.  I checked 8(c) above but am not offering any lodging; **OR**
  - c.  I checked 8(c) above and am offering lodging and meals for one night; **OR**
  - d.  I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:





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# COMMITTEE ON ETHICS

10.  Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. **Check only one of the following:**
- a.  I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
- b.  *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:  
Please see attached form.
13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
- b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.  I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
15. **Check only one.** I represent that either:
- a.  The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b.  The trip involves events that are arranged specifically *with regard* to congressional participation.  
If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided):
- 2) Provide the reason for selecting the location of the event or trip:  
Please see attached form.
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Presidente Intercontinental City: Mexico City Cost Per Night: \$240  
Reason(s) for Selecting: Ample meeting space and proximity to intended meeting sites
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_
17.  I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



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# COMMITTEE ON ETHICS

**18. Total Expenses for each Participant:**

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$1,500	\$960	\$400
For each Accompanying Family Member	\$1,500		\$400

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$0.00	N/A
For each Accompanying Family Member	\$0.00	N/A

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

**19. Check only one:**

- a.  I certify that I am an officer of the organization listed below; **OR**
- b.  *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

**20. I certify by my signature that**

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 05/31/2022

Name: Riley Kilburg Title: Executive Director

Organization: Center Forward

Address: 410 New Jersey Ave, SE Washington, DC 20003

Email: riley@center-forward.org Telephone: 563.542.6821

### INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

**Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.**

**For questions, please contact the Committee on Ethics at:**

1015 Longworth House Office Building  
Washington, D.C. 20515

[ethicscommittee@mail.house.gov](mailto:ethicscommittee@mail.house.gov) | 202-225-7103  
More information and forms available at [ethics.house.gov](http://ethics.house.gov)



Theodore E. Deutch, Florida  
*Chairman*  
Jackie Walorski, Indiana  
*Ranking Member*

Susan Wild, Pennsylvania  
Dean Phillips, Minnesota  
Veronica Escobar, Texas  
Mondaire Jones, New York

Michael Guest, Mississippi  
Dave Joyce, Ohio  
John H. Rutherford, Florida  
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

## U.S. House of Representatives

### COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

David W. Arrojo  
*Counsel to the Chairman*

Kelle A. Strickland  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

June 22, 2022

Mr. Christopher Crawford  
Office of the Honorable Earl L. "Buddy" Carter  
2432 Rayburn House Office Building  
Washington, DC 20515

Dear Mr. Crawford:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Mexico,<sup>1</sup> scheduled for July 5 to 9, 2022, sponsored by Center Forward.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House employees may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$415] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

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<sup>1</sup> Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or [ohsstaff@mail.house.gov](mailto:ohsstaff@mail.house.gov). House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Handwritten signature of Theodore E. Deutch in blue ink.

Theodore E. Deutch  
Chairman

Handwritten signature of Jackie Walorski in blue ink.

Jackie Walorski  
Ranking Member

TED/JW:rp



**Private Sponsor Travel Certification Form: Supplemental**

4.

<b>First</b>	<b>Last</b>	<b>Title</b>	<b>Affiliation</b>	<b>Reason</b>
Colin	Allred	Member of Congress	Texas 32nd Congressional District	As a member on the House Committee on Foreign Affairs, Rep. Allred will offer insights about the United States' involvement in international issues and foreign trade.
Buddy	Carter	Member of Congress	Georgia 1st Congressional District	As a member on the House Committee on Energy and Commerce, Rep. Carter will speak to the health care priorities in Congress.
Lou	Correa	Member of Congress	California 46th Congressional District	As a member of the House Committee on Homeland Security, Rep. Correa will speak to relations between the United States and Mexico on issues such as border security policies, terrorism, and cybersecurity.
Chris	Crawford	Chief of Staff	Office of Representative Buddy Carter	As Chief of Staff to a member who serves on the House Committee on Energy and Commerce and on the House Select Committee on the Climate Crisis, Mr. Crawford will be able to speak to the current health care and energy policies being considered in Congress and in both Committees.
Rodney	Davis	Member of Congress	Illinois 13th Congressional District	As a senior member of the House Committee on Agriculture, Rep. Davis will bring perspective of focusing on issues important to farmers from a global view as it relates to nutrition and anti-poverty.
Nick	Hawatmeh	Chief of Staff	Office of Representative Lisa McClain	As Chief of Staff to a member on the House Armed Services Committee, Mr. Hawatmeh will address United States' defense policy.

Paige	Hutchinson	Chief of Staff	Office of Representative Colin Allred	Ms. Hutchinson will be able to speak to foreign affairs priorities from the perspective of a moderate member focused on finding common ground and pragmatic solutions.
David	Joyce	Member of Congress	Ohio 14th Congressional District	As a member of the House Committee on Appropriations, Rep. Joyce will share his experience of working with Republicans and Democrats to pass appropriation bills to ensure the competitiveness of the U.S. economy and an environment to support innovation.
Dan	Kildee	Member of Congress	Michigan 5th Congressional District	As a member of the House Committee on Ways and Means, Rep. Kildee will be able to relay his expertise on issues such as taxation, tariffs, and trade agreements.
John	Laufer	Chief of Staff	Office of Representative Stephanie Murphy	As the Chief of Staff to a Member who sits on the House Committee on Ways and Means, Mr. Laufer can speak to tax and trade structures creating economic stability and how these policies can produce economic prosperity for workers, children, and families.
Bret	Manley	Chief of Staff	Office of Representative Rodney Davis	As Chief of Staff for a Member who sits on the House Committee on Agriculture, Mr. Manley can speak to his experiences building sustainable agriculture practices and growing exports between the United States and Mexico.
Lisa	McClain	Member of Congress	Michigan 10th Congressional District	Rep. McClain will be able to speak to the legislative priorities of the House Armed Services Committee and various issues related to data privacy and national security.



Stephanie	Murphy	Member of Congress	Florida 7th Congressional District	Rep. Murphy serves on the House Ways and Means and can offer insight related to international trade, including customs, tariffs, the negotiation and implementation of reciprocal trade agreements, and international trade rules and organizations.
Mitchell	Rivard	Chief of Staff	Office of Dan Kildee	As Chief to a Member who sits on the House Committee on Ways and Means, Mr. Rivard will be able to share his experience advising a Member that passes laws on critical taxation issues.
Laurie	Saroff	Chief of Staff	Office of Representative Lou Correa	As the Chief of Staff for Rep. Correa, Ms. Saroff can speak to the priorities of the House Judiciary Committee related to global antitrust concerns in the fields of national security and energy.
Eric	Swalwell	Member of Congress	California 15th Congressional District	As a Member of Congress that serves on the House Committee on Homeland Security, Rep. Swalwell will offer valuable insights about cybersecurity and border security policies between the United States and Mexico.
Yardena	Wolf	Chief of Staff	Office of Representative Eric Swalwell	As Chief of Staff to a member of the House Committee on the Judiciary, Ms. Wolf can speak to Democratic priorities about antitrust and competition.

12. Sponsor's interest in the subject matter and role in organizing the trip:

Center Forward's International Issues Conference is being convened to bring together a bipartisan group of pragmatic policymakers and influencers from various industries and organizations to focus on common-sense solutions. Center Forward's organizational mission is to provide centrists the information they need to craft common-sense solutions and provide support in turning those ideas into results. Center Forward brings together Members of Congress, not-for profits, academic experts, trade associations, corporations, and unions to find common ground.

Center Forward is the sole organizer of the trip. Center Forward is planning the retreat and is responsible for the organization and execution of the event logistics as well as the programming content. Discussion topics will include trade and foreign direct investment, energy and technology innovation, immigration, taxation, and the strengthening of ties between the two countries' governments and business communities. Participants are expected to include policymakers and advocate groups as well as business leaders, NGO executives, and academic researchers.

15.b.2) Provide the reason for selecting the location of the event or trip:

Mexico City was selected for this trip to provide U.S. lawmakers, policymakers, and business leaders an opportunity to engage with Mexican business and political leaders on issues affecting both the American and Mexican economies. As the two countries remain deeply intertwined and each have undergone significant political shifts, Mexico continues to be a major business hub with many major U.S. companies setting up headquarters in the country. This small, bipartisan delegation will focus on finding ways to increase shared economic growth and prosperity while attaining a greater understanding of the ways in which Mexican leaders are addressing the challenges facing their nation. With more than 36 million Hispanic Americans claiming Mexican heritage, this visit will develop dynamic domestic and international programming to continue building the vital relationship that already exists between the two countries.





Center Forward International Issues Conference  
Mexico City, Mexico — July 5-July 9, 2022  
Conference Agenda

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<b>Tuesday, July 5, 2022</b>
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- 5:15 pm** Members and staff depart Dulles International Airport  
United Airlines Flight 1566 | 5 h flight time
- 9:15 pm** Members and staff arrive at Mexico City International Airport
- 10:15 pm** *After collecting your luggage and clearing customs, you will walk into the Terminal 2 Arrival Hall. The driver will be waiting to greet you with a card noting "Center Forward" at the barrier which you will see immediately as you walk into the Arrivals Hall. After everyone has gathered, the driver will depart the airport.*
- Depart Mexico City International Airport en route InterContinental Presidente Hotel via shuttle (45 min.)
- 11:15 pm** Check-in at the InterContinental Presidente Hotel, Mexico City

**Wednesday, July 6, 2022**

**BREAKFAST ON YOUR OWN**

Continental breakfast available in Club Room from 6:30 am - 10:00 am

*\*\*Business Casual attire*

**9:00 am - 9:15 am** Conference attendees meet in Ballroom A for conference commencement with welcome remarks from Cori Kramer

**9:15 am - 9:30 am** Attendees participate in overview of Conference agenda and itinerary lead by Cori Kramer and Riley Kilburg

*This discussion will include a review of the coverage and outcomes of ratifying the USMCA as well as a detailed introduction of pressing issues related to the two countries' economies. Topics will include international trade, healthcare, immigration, manufacturing, agriculture, and current events in Mexico. Delegation attendees will also receive a briefing from the security team.*

**9:30 am - 10:30 am** Briefing from the United States Embassy on the Political and Cultural aspects of the U.S.-Mexico relationship

Hon. Ken Salazar, U.S. Ambassador to Mexico, U.S. Embassy in Mexico

*Representatives from the United States Embassy in Mexico will brief Issues Conference participants on the history of the U.S.-Mexico relationship, the values that bind the two, and the business partnership the two countries have relied upon for decades.*

**10:30 am - 11:30 am** Panel Remarks — Media Perspectives from Mexican News Outlets  
InterContinental Presidente Hotel | Ballroom

- Ricardo Alday, Former Spokesperson, Mexican Embassy
- Juan Pablo de Leo, ADN40 and POLITICO.MX
- Ana María Salazar, El Financiero Bloomberg

*The role and outlook of the media has shifted in the U.S. and globally in recent years and covering politics and business in Mexico has been impacted by significant social and cultural changes. On this panel, journalists and reporters will share their perspectives on the*



*trajectory of journalism in both countries and what it means for elected leaders to be held accountable in turbulent political times.*

- 11:30 am - 11:45 am** Break
- 11:30 am - 12:00 pm** Depart InterContinental Presidente Hotel driving en route to Palacio de los Condes de San Mateo de Valparaíso (30 min.). While in transit, attendees will be briefed on the importance of bilateral investment between the United States and Mexico to strengthen both nation's economies.
- 11:50 am - 12:00 pm** Attendees complete security and check-in process
- 12:00 pm - 1:30 pm** Lunch Remarks — U.S.-Mexico Business Investment Outlook  
Palacio de los Condes de San Mateo de Valparaíso | Venustiano Carranza 60, Centro Histórico de la Ciudad de México, Cuauhtémoc, 06000, CDMX
- Manuel Romo, Mexico CEO, CitiBank Mexico
  - Alberto Gomez Alcala, Chief Economist, CitiBank Mexico
  - Approximately 30 Business Association Presidents and American energy companies
- CEOs and executives from some of Mexico's largest businesses will share their thoughts and perspectives on challenges and opportunities facing the two economies. Specifically, they will discuss designing public policies and partnerships to create economic growth, boost competitiveness, spark innovation, and generate increased employment and higher wages.*
- 1:30 pm - 2:00 pm** Tour of the Palacio de los Condes de San Mateo de Valparaíso
- 1:45 pm - 2:15 pm** Depart Palacio de los Condes de San Mateo de Valparaíso en route Intercontinental Presidente (30 min.) There will be a 30 minute briefing on highlighted Mexican history, particularly related to diplomatic history with the United States in the modern era.
- 2:15 pm - 4:00 pm** Break
- 5:00 pm - 6:30 pm** Overview and tour of Mexican History at Museo Nacional de Antropología followed by welcome reception
- Remarks from Enrique Perret, Director, U.S.-Mexico Foundation (USMF)

*Issues conference participants will tour the Museo Nacional de Antropología to learn the history and culture of the Mexican people followed by remarks by Enrique Perret. Enrique will speak to the importance of promoting history and culture to inform a shared story of migration, peace, and education. The U.S.-Mexico Foundation (USMF) works every day to promote and support education, leadership, and workforce development among Mexico and the United States through philanthropic efforts. Recognizing the inextricable link between Mexico and the United States, the U.S.-Mexico Foundation partners with American businesses, non-profits, and political leaders to develop channels of cooperation and understanding.*

**6:30 pm - 7:00 pm**

Depart Museo Nacional de Antropología en route to **RESTAURANT**

**7:00 pm - 8:30 pm**

Dinner — **ROOM NAME** | **RESTAURANT**

Building Economic Bridges to Promote Shared Opportunity

Conference attendees will be joined by Dr. Claudia Sheinbaum Pardo, the current Mayor of Mexico City and Head of Government of Mexico City. As a possible successor to the current President, Andres Manuel Lopez Obrador, Dr. Sheinbaum Pardo will share her vision for prosperity and opportunity in her country and how Mexican and American businesses, non-profits, and political leaders can work to make these endeavors successful.

Dr. Claudia Sheinbaum Pardo, Mayor, Mexico City

Closing Remarks, Cori Kramer, Executive Director, Center Forward

**Thursday, July 7, 2022**

**BREAKFAST ON YOUR OWN**

Continental breakfast available in Club Room from 6:30 am - 10:00 am

*\*\*Casual Attire for day.*

- 9:00 am - 9:30 am** Depart InterContinental Hotel en route Ibero University via shuttle (30 mins) A brief overview of the latest security posture between the United States and Mexico will be provided while in transit.  
Universidad Iberoamericana de Mexico | Edificio Amarillo, Vasco de Quiroga, Santa Fe, Zedec Sta Fé, Álvaro Obregón, 01219 Ciudad de México, CDMX, Mexico
- 9:30 am - 9:45 am** Welcome and Introduction from Fernando Guarro, President and Managing Director of 3M México
- 9:45 am - 10:45 am** Panel Discussion — State of Security in Mexico  
*Cartels and narco traffickers are largely what is depicted when crime is discussed in the context of Mexico, but the average Mexican citizen experiences crime and interacts with law enforcement in a much different way. This panel will focus on the key components of criminal violence and everyday crime in Mexico and how Mexicans cope with this complex landscape.*
- Natalia Garcia, Coordinator of International Affairs, Secretaría de Seguridad Ciudadana
  - Tim Kessler, Country Director, World Justice Project
  - Ernesto Lopez Portillo, Director of the Security Program, Ibero University
  - Francisco Rivas, General Director of the National Citizen Observatory of Security, Justice and Legality A.C. (ONC) and member of National Security Council of Mexico
- 10:45 am - 11:00 am** Meet and Greet with Center Forward participants and panelists
- 10:30 am - 11:15 am** Tour of Universidad Iberoamericana de Mexico Security Complex
- 11:15 am - 11:45 pm** Depart Ibero University driving en route **Location TBD**, (30 mins) While in transit, attendees will be briefed on the background of Ken Ramos Smith and his role in USMCA as well as the most pressing current trade issues.



**11:45 am - 12:45 pm**

Lunch — Location TBD  
Address | Address

Lunch Remarks — USMCA In Action

- Ken Ramos Smith, Partner, AGON

Several years following the passage and implementation of the USMCA trade agreement, Ken Ramos Smith who led negotiations for Mexico will provide an update on implementation efforts in Mexico and how the agreement is impacting trade relations between the United States and Mexico.

**1:00 pm - 1:30 pm**

Depart Location en route Department of Foreign Affairs via shuttle (30 min.)

**1:30 pm - 3:00 pm**

Lunch Remarks — U.S.-Mexican Working Relations  
Department of Foreign Affairs | Secretariat of Foreign Affairs

Marcelo Ebrard, Secretary of Foreign Affairs  
Roberto Velasco-Alvarez Chief Officer for North America Secretary of Foreign Affairs

*Minister Ebrard, who serves as Secretary of Foreign Affairs will share perspectives on the current status of relations between not only the United States and Mexico, but the western hemisphere as well as relationships in Asia and Europe. Secretary Ebrard will also discuss with the delegation ways to promote joint economic growth and continue to promote strong relations between the two nations.*

**3:00 pm - 3:30 pm**

**3:30 pm - 5:30 pm**

Break

**5:30 pm - 6:00 pm**

Depart InterContinental Presidente Hotel en route Location via shuttle (30 min.)

**6:00 pm - 7:30 pm**

Remarks — Interactive Food Export and Mexican Agriculture Products Discussion

Location TBD | Location Address TBD

Speakers TBD

*Conference participants will be joined by Speaker who will speak on the development of long-term trade and agricultural export projects that supply key food products to the United States. The conversation will focus on investment efforts and innovation in recent years and how these investments create long-term economic benefits that reach around the world.*

**DINNER ON YOUR OWN**

**Friday, July 8, 2022**

**BREAKFAST ON YOUR OWN**

Breakfast available in Club Room from 6:30 am - 10:00 am

*\*\*Business Attire for the day.* Please bring a photo I.D. with you for these meetings. Events where spouses and family welcome are noted below.

- 7:30 am - 8:00 am**      Rapid COVID-19 testing. A negative test result is required to return to the United States. If you are not departing on 05/09/22, you will be responsible for booking your own COVID-19 test.
- 8:30 am - 9:00 am**      Depart The InterContinental Presidente Hotel en route 3M Innovation Center via shuttle (45 min.)
- 9:00 am - 9:15 am**      Welcome and Introduction from Fernando Guarro, President and Managing Director of 3M México
- 9:15 am - 10:15 am**      Panel Discussion — All Business is Local (Mexican Business Roundtable)
- How an economy successfully competes and balances globalization with community engagement.* Joined by panelists:
- Ana López Mestre, Executive Vice President and General Director, AmCham Mexico
  - Guillermo Bernal del Valle, National Director of Institutional Relations, AmCham Mexico
  - Approximately 30 business leaders representing AmCham Mexico
- 10:15 am - 10:30 am**      Meet and Greet with Center Forward participants and panelists
- 10:30 am - 11:15 am**      Tour 3M Innovation Center
- 10:15 am - 11:15 am**      Tour of National Palace or the Mexican Congress

*A representative of the National Palace will lead a tour for conference participants. The National Palace is the seat of the federal executive in Mexico. This site has been a palace for the ruling class of Mexico since the Aztec Empire, and much of the current palace's building materials are from the original one that belonged to the 16th century leader Moctezuma II.*



- 11:15 am - 11:30 am** Depart Mexican National Palace driving en route Palacio Legislativo de San Lázaro via shuttle (15 mins)
- 11:30 am - 11:40 am** Complete security and check-in
- 11:40 am - 12:45 pm** Interparliamentary Meetings and Discussion
- Ildefonso Guajardo Villarreal, Member, Chamber of Deputies
  - Additional Members of the Mexican Congress
- U.S. Members of Congress will have the opportunity to meet with their Mexican counterparts to discuss the U.S.-Mexican working relationship as well as the differences and similarities between the Mexican Congress and the U.S. Congress.*
- 12:45 pm - 1:15 pm** Meet and Greet with U.S. and Mexican Members of Congress
- 1:15 pm - 1:45 pm** Depart Congress en route to The InterContinental Presidente Hotel via shuttle (30 min.)
- 1:45 pm - 2:00 pm** Break
- 2:00 pm - 2:30 pm** Conference Wrap-Up and Recap Discussion  
InterContinental Presidente Hotel | Ballroom A
- Conference attendees will have the opportunity to reflect and collaborate about their experiences. These moderated conversations will conclude on how best conference attendees can react to new information and experiences upon returning to the United States.*
- 2:30 pm - 5:00 pm** Break
- 5:00 pm - 5:30 pm** Depart InterContinental Presidente Hotel en route Casa Volcán via shuttle (30 min.)
- 5:00 pm - 7:00 pm** Remarks — Mexican Manufacturing and Commodity Export Discussion  
Casa Volcán | Paseo de la Reforma #1113, Col. Lomas de Chapultepec, CDMX
- Carlos Crain L. Corcuera, Global Brand Ambassador, Volcán de mi Tierra
- 7:00 pm - 7:30 pm** Depart Casa Volcan driving en route Pinche Gringo via shuttle (30 min.)

**7:30 pm - 8:30 pm**      Small Business and Entrepreneurship Remarks and Tour  
Pinche Gringo | Cumbres de Maltrata 360, Narvarte Poniente, Benito  
Juárez, 03020 Ciudad de México, CDMX

Dan DeFossey, Co-Founder and CEO, Pinche Gringo

**Saturday, July 9, 2022**

**BREAKFAST ON YOUR OWN**

Breakfast available in Club Room from 6:30 am - 10:00 am

**7:00 am - 7:45 am**      Members and staff depart The InterContinental Presidente Hotel en  
route Mexico City International Airport via shuttle

**7:45 am - 8:15 am**      Members and staff complete security and check-in

**9:45 am - 3:10 pm**      Members and staff depart Mexico City International Airport  
United Airlines Flight 1567 | 4 h 25 min flight time

**3:10 pm**                  Arrive Washington Dulles International Airport