

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure*Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

completed. Please do not file this form with the Committee on Ethics. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Harry Fones 1. Name of Traveler: 2. a. Name of Accompanying Relative: __ _____OR None 🗖 b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): 3. a. Dates: Departure: 6/1/22 b. Dates at Personal Expense, if any: OR None 4. Departure City: Washington DC ___ Destination: Williamsburg VA Return City: Washington DC 5. Sponsor(s), Who Paid for the Trip: Congressional Institute 6. Describe Meetings and Events Attended: I attended the comms meetign to learn new skills and resources to utilize in my job. Of note was how messaginghas changed over this Congress in terms of issue areas and how to reach more of an audience. 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. \(\mathbb{\textsq}\) a completed Sponsor Post-Travel Disclosure Form; b. I the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. Dage 2 of the completed Traveler Form submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Signature of Traveler: I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain. Name of Supervising Member: Bryan Steil Date: Signature of Supervising Member: Version date 3/2021 by Committee on Ethics



SPONSOR POST-TRAVEL DISCLOSURE FORM

| <u></u> | Original | П | Amendmen |
|---------|----------|---|------------------------|
| | Original | | 2 2010 2010 100 110 20 |

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

| the | | quests to sponsor trips and | | | with this requirement may result ir iplinary action or a requirement to |
|------|------------------------------------|---|---------------------------|------------------------|--|
| - | | | :- f bb:- | | |
| 1. | Sponsor(s) who pa | aid for the trip: Congress | ional Institute | et to criminat prosec | cution pursuant to 18 U.S.C. § 1001. |
| 2. | Travel Destination | n(s): Williamsburg, VA | | | |
| 3. | Date of Departure | .: June 1, 2022 | Date of | Return: June 3, | 2022 |
| | | er(s): see attached list | | | |
| | | | a form only if all in | nformation is iden | tical for each person listed. |
| 5. | Actual amount of | expenses paid on behalf of | f, or reimbursed to, | each individual na | med in Question 4: |
| | | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
| | Traveler | \$0 | \$269 | \$154 | \$398 - Room Rental |
| | Accompanying Family Member | n/a | n/a | n/a | n/a |
| I ce | Signify statement | is true by checking box. rmation contained in this | | ete, and correct to | the best of my knowledge. |
| Na | Name: Mark Strand Title: President | | | | |
| Orį | ganization: Congr | essional Institute | | | |
| | I am an officer of | the above-named organiza | ition. Signify staten | nent is true by che | cking box. |
| Ad | dress: 1700 Diag | onal Road #300, Alexa | andria, VA 22314 | 1 | |
| Em | ail: strand@con | ginst.org | | Telephone | 703-837-8812 |

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Version date 3/2021 by Committee on Ethics

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privatelysponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted
directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed
trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public
inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to
travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

| Name of Traveler: Hary Fones |
|---|
| NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. |
| I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge. |
| Signature: Jumm |
| Name of Signatory (if other than traveler): |
| For Staff (name of employing Member or Committee): Select Committee On Economic Disparity And Fairnes |
| Office Address: 3410 O'Neil House Office Building |
| Telephone Number: 202-225-5991 |
| Email Address of Contact Person: harry.fones@mail.house.gov |
| Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date. |
| NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required. |
| KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel. |

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

Version date 3/2021 by Committee on Ethics

TRAVELER FORM

| Name of Traveler: Hary Fones |
|--|
| Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute |
| 3. City and State OR Foreign Country of Travel: Williamsburg Virgina |
| 4. a. Date of Departure: 6/1/2022 Date of Return: 6/3/2022 |
| b. Yes No Will you be extending the trip at your personal expense? |
| If yes, list dates at personal expense: |
| a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes: |
| (1) Name of Accompanying Family Member: |
| (2) Relationship to Traveler: Spouse Child Other (specify): |
| (3) Yes No Accompanying Family Member is at least 18 years of age: |
| 6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? |
| b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: |
| Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As a Communications Director, being able to learn about best practices when it comes to messaging helps me innovate and get more press for my committee and ranking member. It also will help me learn tips and practices to improve my current skill set. |
| Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? |
| 10. For staff travelers, to be completed by your employing Member: |
| ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL |
| I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for rivate gain. |
| Signature of Employing Member By-Stul Date 4/2-2/22 |



PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

| | lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. |
|----|--|
| 1. | Sponsor who will be paying for the trip: |
| | Congressional Institute |
| 2. | I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box. |
| 3. | Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR |
| | b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR |
| | c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors: |
| | if c is thethet, list the names of the auditional sponsors: |
| 4. | Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): |
| | See addendum & attached invitation list |
| 5. | Yes No Is travel being offered to an accompanying family member of the House invitee(s)? |
| 5. | Date of departure: June 1, 2022 Date of return: June 3, 2022 |
| 7. | a. City of departure: Washington, DC |
| | b. Destination(s): Williamsburg, VA |
| | c. City of return: Washington, DC |
| В. | Check only one. I represent that: |
| | a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR |
| | b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR |
| | c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations. |
| 9. | Check only one of the following: |
| | a. I checked 8(a) or (b) above; OR |
| | b. I checked 8(c) above but am not offering any lodging; OR |
| | c. I checked 8(c) above and am offering lodging and meals for one night; OR |
| | d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted: |



| 10. | Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). Indicate agenda is attach | |
|-----|--|----------------------------------|
| 11. | Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompant on any segment of the trip. Signify that the statement is true by checking box; OR | ny House Members or employees |
| | b. Not Applicable. Trip sponsor is a U.S. institution of higher education. | |
| 12. | For each sponsor required to submit a sponsor form, describe the sponsor's interest trip and its role in organizing and/or conducting the trip: | in the subject matter of the |
| | See addendum | |
| | | |
| | | |
| 13. | Answer parts a and b. Answer part c if necessary: | |
| | a. Mode of travel: Air Rail Bus Car Other (specify: |) |
| | b. Class of travel: Coach Business First Charter Other (sp | pecify:) |
| | c. If travel will be first class, or by chartered or private aircraft, explain why such tra | • |
| | | |
| | | |
| | | |
| 14. | I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking | - |
| 15. | Check only one. I represent that either: | |
| | a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or p event attendees; OR | |
| | b. The trip involves events that are arranged specifically with regard to congression | and participation |
| | If "b" is checked: | mar participation. |
| | 1) Detail the cost <i>per day</i> of meals (approximate cost may be provided): | |
| | Day 1- \$51, Day 2 - \$88, Day 3 - \$21 | |
| | 2) Provide the reason for selecting the location of the event or trip: | |
| | Relative proximity to DC and capacity to handle a large event | |
| 16. | Name, nightly cost, and reasons for selecting each hotel or other lodging facility: | |
| | Hotel Name: Kingsmill City: Williamsburg, VA | Cost Per Night: \$118 +taxes |
| | Reason(s) for Selecting: proximity to DC, availability, security & facility size | |
| | Hotel Name: City: | Cost Per Night: |
| | Reason(s) for Selecting: | |
| | Hotel Name: City: | Cost Per Night: |
| | Reason(s) for Selecting: | |
| 17. | I represent that all expenses connected to the trip will be for actual costs incurred | d and not a per diem or lump sun |
| | payment. Signify that the statement is true by checking the box. | |



18. Total Expenses for each Participant:

| Actual Amounts Good Faith Estimates | Total Transportation Expenses per Participant | Total Lodging Expenses per Participant | Total Meal Expenses per Participant |
|--|---|--|--|
| For each Member, Officer, or Employee | \$106 | \$269 | \$160 |
| For each Accompanying Family Member | \$106 | n/a | \$160 |

| | Other Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|--|---|--|
| For each Member, Officer, or Employee | \$451 | Room Rental |
| For each Accompanying Family Member | \$451 | Room Rental |

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

| 19. C | heci | k oni | lv o | ne: |
|-------|------|-------|------|-----|
|-------|------|-------|------|-----|

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

| Signature: Mark Sthern | Date: April 12, 2022 |
|--|-------------------------|
| Signature: Mark Strand Name: Mark Strand | Title: President |
| Organization: Congressional Institute | 1 |
| Address: 1700 Diagonal Road #300, Alexandria, VA 22314 | |
| Email: strand@conginst.org | Telephone: 703-837-8812 |

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103 More information and forms available at ethics.house.gov Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

May 25, 2022

Mr. Harry Fones Select Committee on Economic Disparity & Growth 3410 O'Neill Office Building Washington, DC 20024

Dear Mr. Fones:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for June 1 to 3, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

Jackie Walorski Ranking Member

TED/JW:mc

Post-Travel Disclosure Instructions:

- Complete the Employee Post-Travel Disclosure Form (Page 2 of this packet)
- Attach page 2 of the completed Traveler Form submitted pre-travel by the employee; <u>and</u> the letter from the Committee on Ethics approving participation on this trip.
- file the entire packet with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

communication staff in leadership offices.

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the Legislative and Communication Directors Conference

Date: April 12, 2022 at 2:52 PM To: amym@conginst.org



LEGISLATIVE & COMMUNICATION DIRECTORS CONFERENCE

June 1-3, 2022

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear */fname/*.

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office; one person from the legislative shop and one person from the communications/press shop.

To Register

Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics, Download the Institute's <u>Private Sponsor Travel Certification Form</u>, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

website: conginst.org





2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

11:30 AM Bus Departs from Hill

2:00 PM Nametag Pickup

3:00 PM Welcome

3:15 PM New Findings on Public Opinion

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM Ethics: Official, Campaigns, and Redistricting

Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Tim Monahan, Committee on House Administration

6:00 PM Reception & Dinner

Katie Pavlich, Townhall

Thursday, June 2

8:00 AM Breakfast

9:00 AM Leadership Policy and Communication Directors

Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference

10:00 AM Preparing to Manage In the 118th Congress

Mark Horstman, Manager Tools, LLC

12:00 PM Lunch

Os Guinness, Author & Social Critic

Policy Breakouts

1:30 PM A Governing Agenda for the 118th Congress: House GOP Task Forces

Moderator: Mark Strand, Congressional Institute

House GOP Task Force Staffers

2:30 PM Drafting and Passing Legislation

Hugh Halpern, Former House Rules Committee Staff Director

TBD, House Office of the Legislative Counsel

3:45 PM How to Think Like an Economist

Steven Rhoads, University of Virginia

Ryan Bourne, Cato Institute

Communications Breakouts

1:30 PM Communicating the Republican Agenda: House GOP Task Forces

Moderator: Jessica Towhey, Congressional Institute/2e Communications

2:30 PM Crisis Communications

Craig Stephens, DCI Group

3:45 PM Speechwriting 101

TBD, TBD

6:00 PM Reception & Dinner

Walter Russell Mead, The Wall Street Journal

Friday, June 3

8:00 AM Breakfast

9:00 AM How to Conduct Effective Oversight

The Honorable Kelly Armstrong, U.S. House of Representatives

Machalagh Carr, Office of the Republican Leader

Steve Castor, House Judiciary Committee

William Burck, Quinn Emanuel Urquhart & Sullivan, LLP

10:30 AM Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery

Matt Glassman, Georgetown University

Anne Marie Chotvacs, Committee on Appropriations

J.P. Freire, Committee on Ways and Means

12:00 PM Conference Concludes

Bus departs from Kingsmill



2022 Legislative and Communication Directors Conference

Wednesday, June 1, 2022

| 1:00 PM | Nametag Pickup | Conference Desk |
|---------|--|--|
| 2:00 PM | Welcome Mark Strand, Congressional Institute | Burwell Ballroom |
| 2:15 PM | New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group | Burwell Ballroom |
| 3:15 PM | Ethics: Official, Campaigns, and Redistricting Bill Farah, Berke Farah LLP Blake Murphy, NRCC | Burwell Ballroom |
| 4:15 PM | The Republican Coalition: Working As One Moderator: David Winston, The Winston Group Ryan Streeter, American Enterprise Institute Chad Wolf, America First Policy Institute | Burwell Ballroom |
| 6:00 PM | Reception Dinner Creating an American Majority The Honorable Newt Gingrich, 50th Speaker of the House of Re | James River Grand Foyer James River Grand Ballroom epresentatives |

Thursday, June 2, 2022

| | Thursday, June 2, 2022 | |
|----------|--|-----------------------------------|
| 8:00 AM | Breakfast | James River Grand Ballroom |
| 9:00 AM | Leadership Policy and Communication Directors Moderator: Mark Strand, Congressional Institute Emily Domenech, Office of Leader Kevin McCarthy Preston Hill, Office of Leader Kevin McCarthy Steve Giaier, Office of Leader Kevin McCarthy Lauren Fine, Office of Whip Steve Scalise Ben Napier, Office of Whip Steve Scalise Ali Pardo, House Republican Conference Jake Vreeburg, House Republican Conference | Burwell Ballroom |
| 10:00 AM | Preparing to Lead In the 118 th Congress Mark Horstman, Manager Tools, LLC | Burwell Ballroom |
| 12:00 PM | Lunch Os Guinness, Author & Social Critic | James River Grand Ballroom |

Policy Breakouts Burwell Ballroom

1:30 PM How to Draft Legislation Effectively

Moderator: Mark Strand, Congressional Institute

Wade Ballou, House Legislative Counsel Phillip Swagel, Director, Congressional Budget Office

2:30 PM Schoolhouse Rocks Revisited: Passing Your Member's Bill

Arne Christenson, Former Chief of Staff to the Speaker of the House Hugh Halpern, Former House Rules Committee Staff Director & Floor Ralph Hellman, Former Policy Director to the Speaker of the House

Communications Breakouts Tazewell Room

1:30 PM Taking Control of Your Message on

Digital ChannelsDaria Grastara, NRSC
Matt Lira, Hangar Capital

2:15 PM Crisis Communications

Ed Patru, Direct Communications Co.

6:00 PM Reception

8:00 AM

Dinner

Breakfast

James River Grand Foyer James River Grand Ballroom

James River Grand Ballroom

Can NATO Promote International Security and Prosperity?

A Fireside Chat with Members of the Diplomatic Community

Moderator: Mark Strand, Congressional Institute

Theodoros Bizakis, Minister Counselor-Deputy Chief of Mission Embassy of Greece

Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland

Friday, June 3, 2022

| 0.00 /10 | Dicariasc | mes kiver orang bathoom |
|----------|---|-------------------------|
| 9:00 AM | How to Conduct Effective Oversight The Honorable Kelly Armstrong, U.S. House of Representatives William Burck, Quinn Emanuel Urquhart & Sullivan, LLP Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee | Burwell Ballroom |
| 10:00 AM | The Appropriations Process: Understanding & Explaining A Mys Anne Marie Chotvacs, Committee on Appropriations Jennifer Hing, Former Appropriations Committee Communications Direct | • |
| 11:00 AM | Dobbs v. Jackson and the Future of the Pro-Life Movement Autumn Christensen, Susan B. Anthony List Katie Glenn, Americans United For Life Tim Saccoccia, Knights of Columbus | Burwell Ballroom |
| 12:00 PM | Conference Concludes Bus departs from Lobby | |

LCD: Invited House Staff

| First Name | Last Name | Job Title | Institution |
|-------------|-------------|--|---|
| | Ackerman | Legislative Director | Office of Kep. Fulcher |
| Emily | Ackerman | Deputy Chief of Staff/Legislative Director | Office of Rep. Reschenthaler |
| Frank | Acomb | Communications Director | Office of Rep. Reed |
| | Adamian | Press Secretary | Office of Rep. Harris |
| Λu | Adler | Communications Director | Office of Rep. Cheney |
| Harley | Adsit | Communications Director | Office of Rep. Carter (GA) |
| Liam | Anderson | Communications Director | Office of Rep. Stewart |
| | Attebery | Deputy Communications Director | House Committee on Appropriations |
| Maggie | Ayrea | Legislative Director | Office of Rep. Graves (LA) |
| Kevin | Baird | Communications Director | Office of Rep. Griffith |
| Samantha | Baker | Legislative Director | Office of Rep. Grothman |
| Shawn | Balcomb | Communications Director | Office of Rep. Salazar |
| Natalie | Baldassarre | Communications Director | Office of Rep. Malliotakis |
| | Ball | Communications Director | Office of Rep. Cawthorn |
| Jimmy | Ballard | Legislative Director | Office of Rep. Davis |
| Wade | Ballou | Legislative Counsel | House Office of the Legislative Counsel |
| Don | Barber | Legislative Director | Office of Rep. Ellzey |
| | Barger | Legislative Director | Office of Rep. Bost |
| Nathan | Barker | Legislative Director | Office of Rep. Hice |
| Nick | Barley | Communications Director | Office of Rep. Keller |
| | Barnett | Communications Director | Office of Rep. Graves (LA) |
| Walker | Barrett | Legislative Director | Office of Rep. Waltz |
| | Barry | Legislative Director | Office of Rep. Good |
| Brian | Bates | Legislative Director | Office of Rep. Gibbs |
| Jacqueline | Battaglia | Scheduler | Office of the Whip |
| Christopher | Bayles | Senior Legislative Assistant | Office of Rep. Palmer |

| Director of Strategic Communications Office of the Leader | Legislative Director Office of Rep. Gaetz | Communications Director Office of Rep. Pfluger | Communications Director Office of Rep. Barr | Legislative Director Office of Rep. McKinley | Legislative Director Office of Rep. Nehls | Policy Director & Chief Counsel House Committee on Financial Services | Deputy Director of Floor Operations Office of the Leader | Legislative Director Office of Rep. Buchanan | Deputy Chief of Staff Office of Rep. Stauber | Deputy Chief of Staff/Press Secretary Office of Rep. Bilfrakis | Communications Aide Office of the Leader | Communications Director Office of Rep. Wenstrup | Communications Director Office of Rep. Lucas | scretary Office of Rep. Long | Legislative Director Office of Rep. Curtis | Legislative Director Office of Rep. Carter (TX) | Communications Director Office of Rep. Guthrie | Legislative Director Office of Rep. Moore (AL) | Rapid Response Director House Republican Conference | Communications Director Office of Rep. Stefanik | Press Secretary/Digital Director Office of Rep. Tiffany | Legislative Director Office of Rep. Amodei | | Legislative Director Office of Rep. Walberg | Director of Communications Office of Rep. Van Drew | Communications Director Office of Rep. Wagner | Communications Director Office of Rep. Spartz | Communication Director Office of Rep. Weber |
|---|---|--|---|--|---|---|--|--|--|--|--|---|--|------------------------------|--|---|--|--|---|---|---|--|------------------------|---|--|---|---|---|
| Bednar Director o | Belchior | Bell Communi | Bellizzi | | Bender Legislativ | | Bien Deputy Di | Bill Legislativ | Bishop Deputy Ct | Blevins Deputy Ch | Bogorowski | Boland Communi | Bond Communi | Booker Press Secretary | Bornstein Legislative | Bourn Legislative | | Bradley | | Brigham Communit | Briscoe Press Sec | Brooke Legislative | Brooke Policy Director | Brown Legislative | Brown Director of | Bryant Communic | | Buckels Communit |
| Mark | Isabela | Lyssa | Alex | Jeannine | Evan | Kim | Chris | Aaron | Jeff | Summer | Hanna | Barbara | Patrick | Richard | Jake | Grady | Sara "S.K." | Joshua | Francis | Palmer | Caroline | Ken | Francis | Joanna | Ashley | Arthur | Daniel | Laynee |

| Rory | Burke | Legislative Director | Office of Rep. Gosar |
|------------|-------------|--|--|
| Courtney | Butcher | Member Services Director | House Republican Conference |
| Lesley | Byers | Communications Director | House Committee on Homeland Security |
| John | Caddock | Legislative Director | Office of Rep. Mooney |
| Aaron | Calkins | Legislative Director | Office of Rep. Biggs |
| Christina | Cameron | Media Affairs Advisor | Office of the Leader |
| Kyle | Campbell | Legislative Director | Office of Rep. McClintock |
| Sarah | Cannon | Legislative Director | Office of Rep. Simpson |
| Samantha | Cantrell | Deputy Communications Director | Office of Rep. Miller (WV) |
| Emily | Carlin | Communications Director | Office of Rep. Obernolte |
| Buckley | Carlson | Communications Director | Office of Rep. Banks |
| Buckley | Carlson | Communications Director | Republican Study Committee |
| Colin | Carr | Deputy Chief of Staff/Legislative Director | Office of Rep. Loudermilk |
| Machalagh | Carr | General Counsel | Office of the Leader |
| Colleen | Castle | Legislative Director | Office of Rep. Hartzler |
| Steve | Castor | General Counsel | House Committee on the Judiciary |
| Mason | Champion | Legislative Director | Office of Rep. Arrington |
| Dylan | Chandler | Communications Director | Office of Rep. Gooden |
| Christian | Chase | Press Secretary | Office of Rep. Jacobs |
| Anne Marie | Chotvacs | Staff Director | House Committee on Appropriations |
| Nick | Christensen | Communications Director | House Committee on Transportation and Infrastructure |
| Bill | Christian | Deputy Chief of Staff | Office of Rep. Weber |
| Kristen | Cianci | Communications Director | Office of Rep. Garbarino |
| Alex | Cisneros | Legislative Director | Office of Rep. Kim |
| Carson | Clark | Press Assistant | Office of Rep. Aderholt |
| Philipp | Clarke | Legislative Director | Office of Rep. Rice |
| Ken | Clifford | Legislative Director | Office of Rep. Steel |
| Adam | Cloch | Communications Director | Office of Rep. Curtis |

| Andrea | Cocker | Communications Director | Office of Rep. Van Duyne |
|-----------|-------------|--|---|
| Brandon | Cockerham | Communications Director | Office of Rep. Loudermilk |
| Sarah | Coffman | Legislative Director | Office of Rep. Comer |
| Jessica | Collins | Communications Director | House Committee on Oversight and Government Reform |
| Michael | Comer | Deputy Communications Director | Office of the Whip |
| Elisabeth | Conklin | Director | Communication Standards Commission |
| Kris | Cook | Communications Director | Office of Rep. Palmer |
| Sarah | Corley | Director of Strategic Communications | House Committee on Rules |
| Charles | Correll | Speechwriter | Office of the Leader |
| Madeline | Corso | Communications Director | Office of Rep. Clyde |
| Leah | Courtney | Communications Director | Office of Rep. Dunn |
| Jeremy | Crane | Communications Director | Office of Rep. Cloud |
| Alex | Crane | Communication Director | Office of Rep. Fitzgerald |
| Seana | Cranston | Deputy Chief of Staff/Legislative Director | Office of Rep. Massie |
| Jennifer | Cressy | Communications Director | Office of Rep. McClintock |
| Kate | Currie | Communications Director | Office of Rep. Murphy |
| Miranda | Dabney | Communications Director | Office of Rep. Hern |
| Tim | Daniels | Deputy Chief of Staff/Legislative Director | Office of Rep. Harris |
| Stacey | Daniels | Communications Director | Office of Rep. McClain |
| Mike | Davin | Legislative Director | Office of Rep. Latta |
| Alec | Davis | Policy Director | House Committee on Appropriations |
| Charlotte | Davis | Senior Legislative Assistant | Office of Rep. Steil |
| Jordan | Dayer | Cloakroom Assistant | Office of the Leader |
| Аппе | DeCesaro | Republican Policy Director | Select Committee on Economic Disparity and Fairness in Growth |
| Brad | Decker | Communications Director | Office of Rep. Brooks |
| Michael | Defilippis | Legislative Director | Office of Rep. Malliotakis |
| Rachel | del Guidice | Communications Director | Office of Rep. Green |
| | | | |

| Office of Rep. Graves (MO) | Office of Rep. LaMalfa | Office of Rep. Harshbarger | Office of Rep. González-Colón | House Committee on Rules | Office of Rep. Jordan | Office of Rep. Van Duyne | Office of Rep. Williams | Office of Rep. Fleischmann | Office of the Leader | Office of Rep. Carter (TX) | Office of the Leader | Office of Rep. Gallagher | Office of Rep. Carey | Office of Rep. Jordan | Office of Rep. Greene | Office of Rep. Rosendale | Office of Rep. Gohrment | Office of Rep. Long | Office of Rep. Webster | Office of Rep. Tenney | Office of the Leader | Office of Rep. Scott | Office of Rep. Herrera Beutler | Office of the Leader | Office of Rep. Guthrie | Office of Rep. Mullin | Office of Rep. Boebert | Office of Rep. Donalds |
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| Office o | Office o | Office o | Office o | House (| Office o | Office o | Office o | Office o | Office o | Office o | Office o | Office o | Office o | Office o | Office o | Office o | Office o | | | | Office o | Office o | | Office o | Office o | Office o | Office o | Office o |
| Legislative Director | Senior Legislative Assistant | Communications Director | Legislative Director | Policy Director | Legislative Director | Legislative Director | Press Secretary | Communications Director | Senior Policy Advisor | Communications Director | Deputy Chief of Staff for Policy | Communications Director | Legislative Director | Communications Director | Communications Director | Communications Director | Legislative Director | Deputy Chief of Staff/Legislative Director | Chief of Staff and Communications Director | Deputy Chief of Staff & Legislative Director | Deputy Member Services Director | Communications Director | Deputy Chief of Staff/Legislative Director | Communications Director | Legislative Director | Communications Director | Legislative Director | Director of Communications |
| Devine | Devlin | Dickerson | Dietrich | Diller | Dilley | Dilworth | Dobbins | Doil | Domenech | Dowdell | Dunham | Dunn | Dwyer | Dye | Dyer | Eberle | Edmiston | Elleson | Emhof | Engelman | Engling | Enlow | Evich | Exner | Fahey | Farmer | Fernandez | Fields |
| Julie | Kathleen | Britney | Ross | Matt | Jared | Ryan | Halee | Justin | Emily | Emily | WIII | Jordan | Katie | Russell | Nick | Jonathan | Suanne | Ben | Jaryn | Haim | Max | Alex | Jordan | Michele | Brian | Grace | Chris | Harrison |

| Jay | Fields | Policy Director | Republican Study Committee |
|----------|------------|--|---|
| Lauren | Fine | Communications Director | Office of the Whip |
| Amanda | Fitzmorris | Communications Director | Office of Rep. Newhouse |
| Kristin | Flukey | Senior Legislative Assistant | Office of Rep. McMorris Rodgers |
| Harry | Fones | Communication Director | Select Committee on Economic Disparity and Fairness in Growth |
| | Foster | Communications Director | House Committee on Budget |
| Anthony | Foti | Communications Director | Office of Rep. Gosar |
| | Freire | Communications Director | House Committee on Ways and Means |
| an | Frost | Legislative Director | Office of Rep. Hill |
| Billy | Fuerst | Communications Director | Office of Rep. Feenstra |
| rrett | Fultz | Legislative Director | Office of Rep. Johnson (LA) |
| stin | Gage | Legislative Director and Defense Policy Advisor | Office of Rep. Rogers (KY) |
| Jason | Gagnon | Senior Advisor/Communications Director | Office of Rep. Calvert |
| Steven | Gialer | Senior Policy Advisor and Counsel | Office of the Leader |
| Kate | Giaquinto | Communications Director | Office of Rep. McKinley |
| | Gibbons | Communications Director | Office of Rep. Nehls |
| Sarah | Gilbert | Legislative Director | Office of Rep. Dunn |
|)tt | Gilfillan | Communications Director | Office of Rep. Elizey |
| ura | Gillespie | Communications Director | Office of Rep. Kinzinger |
| Chad | Gilmartin | Deputy Spokesman | Office of the Leader |
| Savannah | Glasgow | Press Secretary | Office of Rep. Buchanan |
| Samantha | Gonzalez | Communications Director | House Committee on Veterans Affairs |
| Eliana | Goodman | Legislative Director | Office of Rep. Kustoff |
| AnnMarie | Graham | Communications Director | Office of Rep. Mast |
| Billy | Gribbin | Director of Communications | Office of Rep. Herrell |
| Sean | Griffin | Legislative Counsel/Legislative Director | Office of Rep. Brooks |
| Brian | Griffith | Communications Director | Office of Rep. Chabot |
| | | | |

| House Committee on Judiciary | Office of Rep. Hudson | Office of Rep. Kelly (MS) | Office of Rep. Valadao | Office of Rep. Owens | Office of Rep. Roy | Office of Rep. Cole | Office of Rep. Radewagen | Office of Rep. Cline | Office of Rep. Tenney | Office of Rep. Graves (MO) | Office of Rep. Bice | Office of Rep. Chabot | Office of Rep. Baird | Office of Rep. Amodei | Office of Rep. Johnson (OH) | Office of Rep. Johnson (LA) | Office of Rep. Smith (NE) | Office of Rep. Issa | House Committee on Homeland Security | Office of Rep. Budd | Office of Rep. Meuser | Office of Rep. Diaz-Balart | House Republican Conference | Office of Rep. Meuser | Office of Rep. Waltz | Office of Rep. Obernolte | Office of Rep. Fallon | Office of Rep. Norman |
|------------------------------|-----------------------|---------------------------|------------------------|-------------------------|----------------------|----------------------|----------------------------|-------------------------|-------------------------|----------------------------|-------------------------|-----------------------|----------------------|-------------------------|-----------------------------|-----------------------------|---------------------------|----------------------|--------------------------------------|----------------------|-------------------------|----------------------------|-----------------------------|-----------------------|-------------------------|--------------------------|-------------------------|-----------------------|
| Policy Director | Legislative Director | Legislative Director | Legislative Director | Communications Director | Legislative Director | Legislative Director | Director of Communications | Communications Director | Communications Director | Digital Director | Communications Director | Legislative Director | Legislative Director | Communications Director | Legislative Director | Communications Director | Communications Director | Legislative Director | Policy Director | Legislative Director | Communications Director | Communications Director | Chief of Staff | Legislative Director | Communications Director | Legislative Director | Communications Director | Legislative Director |
| Grimm | Guffin | Hall | Hall | Hall | Hancock | Hand | Hannahs | Hanrahan | Hansen | Harder | Harkins | Harris | Harris | Hatcher | Hattrup | Haulsee | Haverly | Haynes | Heighberger | Heigis | Henry | Hernandez | Hester | Hewes | Hewitt | Hicks | Higginbotham | Hilkin |
| Tyler | Elliott | Rodney | Amanda | Emma | Sabrina | Shane | Joel | Matt | Steve | Jon | Wesley | E.D. | Cory | Lynn | Sam | Taylor | Tiffany | Jennifer | Eric | Eric | Sue | Laura | Patrick | Taylor | James | Rob | Austin | Jake |

| Office of the Leader | House Republican Conference | Office of the Leader | Office of Rep. Crenshaw | House Committee on Oversight and Government Reform | House Republican Conference | Office of Rep. Bergman | House Republican Conference | Office of Rep. Estes | Office of the Whip | House Committee on Natural Resources | Office of Rep. Gonzalez (OH) | Office of Rep. LaTurner | Office of the Leader | Office of Rep. Pfluger | House Committee on Climate Crisis | Office of Rep. Burgess | Office of Rep. Gibbs | Office of Rep. Latta | Office of Rep. Wenstrup | Office of Rep. McCaul | Office of Rep. Foxx | Office of Rep. Smith (NE) | Office of Rep. Miller-Meeks | Office of Rep. Gimenez | Office of Rep. Moore (AL) | Office of Rep. Bergman | Office of Rep. Garcia |
|----------------------|-----------------------------|-----------------------------|-------------------------|--|-----------------------------|-------------------------|-----------------------------|-------------------------|--------------------|--------------------------------------|------------------------------|-------------------------|----------------------|------------------------|-----------------------------------|------------------------|----------------------|----------------------|-------------------------|-----------------------|---------------------|---------------------------|-----------------------------|-------------------------|---------------------------|--|-------------------------|
| Policy Advisor | Deputy Press Secretary | Digital Communications Aide | Legislative Director | Policy Director | Policy Advisor | Communications Director | Digital and Press Assistant | Communications Director | Chief of Staff | Communications Director | Legislative Director | Communications Director | Digital Coordinator | Legislative Director | Policy Director | Legislative Director | Press Secretary | Press Secretary | Legislative Director | Legislative Director | Press Secretary | Legislative Director | Legislative Director | Communications Director | Communications Director | Legislative Director/Deputy Chief of Staff | Communications Director |
| 量 | Hit | Hochschild | Hodge | Hoehner | Hofmann | Hogge | Holland | Holt | Horton | Hoshiko | Hostelley | Howard | Howell | Howey | Hrkman | Huggins | Hughes | Hurley | Igleheart | Isakowitz | lves | Jackson | Jacobs | Jativa | Jaye | Jelnicky | Jenkins |
| Preston | Andrea | Keenan | Matt | Christian | Ryan | James | Anna | Kelsey | Brett | Rebekah | Stephen | Michael | Maggie | Preston | Lou | Rachel | Hannah | Claire | Alex | Zachary | Alex | Josh | Kyle | Danny | Bradley | Michelle | Molly |

| Paul | Johnson | Legislative Director | Office of Rep. Moore (UT) |
|-----------|------------------|--|--|
| Ben | Johnson | Legislative Director | Office of Rep. Williams |
| A.T. | Johnston | Deputy Chief of Staff/Legislative Director | Office of Rep. Timmons |
| Ату | Jones | Deputy Director of Education and Senior Counsel | House Committee on Education and Labor |
| Dylan | Jones | Communications Director | Office of Rep. Rose |
| Elizabeth | Joseph | Policy Director | Office of Rep. Guest |
| Natalie | Joyce | Deputy Chief of Staff for Member Services | Office of the Leader |
| Derek | Judd | Legislative Director | Office of Rep. Jacobs |
| Curtis | Kalin | Communications Director | Office of Rep. Budd |
| Benjamin | Keeler | Communications Director | Office of Rep. Johnson (OH) |
| Ryan | Kelly | Communications Director | Office of Rep. Mooney |
| Kate | Kelly | Communications Director | Office of Rep. Kustoff |
| Blaine | Kelly | Communications Director | Office of Rep. Carey |
| Jazmine | Кетр | Communications Director | Office of Rep. Johnson (SD) |
| Drew | Kennedy | Legislative Director | Office of Rep. Wilson |
| Brian | Kennedy | Legislative Director | Office of Rep. Herrell |
| John | Kennedy | Communications Director | Office of Rep. Massie |
| Will | Kiley | Communications Director | Office of Rep. Miller-Meeks |
| Ed | Kim | Legislative Director | Office of Rep. Moolenaar |
| Erik | Kinney | Legislative Director | Office of Rep. McClain |
| Matthew | Knoedler | Press Secretary | Office of Rep. Kelly (PA) |
| Kevin | Knoth | Communications Director | Office of Rep. Hartzler |
| John | Kolb | Legislative Director | Office of Rep. Salazar |
| Steve | Koncar | Legislative Director | Office of Rep. Mast |
| Allie | Kotsovos (Humes) | Member Services Coordinator | Office of the Leader |
| Dan | Kranz | Communications Director | Office of Rep. Katko |
| Jeff | Kratz | Legislative Director | Office of Rep. Bacon |
| Elise | Krekorian | Legislative Director | Office of Rep. Duncan |

| Jason | Kroitor | Legislative Director | Office of Rep. Rose |
|-----------|---------------|--|--------------------------------------|
| Jay | Kronzer | Legislative Director | Office of Rep. Green |
| Jeffrey | Kuckuck | Legislative Director | Office of Rep. Emmer |
| Taylor | LaJoie | Legislative Director | Office of Rep. Greene |
| Alex | Lanfranconi | Communications Director | Office of Rep. Rutherford |
| Hillary | Lassiter | Legislative Director | Office of Rep. Pence |
| Alexandra | Lavy | Communications Director | Office of Rep, LaMalfa |
| Will | Layden | Deputy Staff Director | House Committee on Natural Resources |
| Paige | Lindgren | Communications Director | Office of Rep. Gonzales (TX) |
| Lindsay | Linhares | Legislative Director | Office of Rep. Letlow |
| Austin | Livingston | Communications Director | Office of Rep. Norman |
| Elizabeth | Lloyd | Legislative Director | Office of Rep. Johnson (SD) |
| Ryan | Long | Senior Policy Advisor | Office of the Leader |
| James | Longley | Legislative Director | Office of Rep. Fitzpatrick |
| Nadgey | Louis-Charles | Communications Director | Office of Rep. Ferguson |
| Hunter | Lovell | Press Secretary | Office of Rep. Scalise |
| Chavonne | Ludick | Press Secretary | Office of Rep. McMorris Rodgers |
| Nick | Lunneborg | Legislative Director | Office of Rep. Fischbach |
| Faith | Mabry | Communications Director | Office of Rep. Valadao |
| Scott | Mackenzie | Legislative Director | Office of Rep. Webster |
| Nate | Madden | Communications Director | Office of Rep. Roy |
| Brittany | Madni | Deputy Chief of Staff/Legislative Director | Office of Rep. Hinson |
| Cam | Madsen | Legislative Director | Office of Rep. Stewart |
| Chris | Malen | Legislative Director | Office of Rep. Gonzales (TX) |
| Nicole | Manley | Legislative Director | Office of Rep. Cline |
| Michael | Mansour | Deputy Chief of Staff | Office of Rep. Kinzinger |
| ä | Mansour | Communications Director | Office of Rep. Stauber |
| Michael | Martin | Deputy Chief of Staff & Legislative Director | Office of Rep. Jackson |
| John | Martin | Workforce Policy Director | Committee on Education and Workforce |

| Office of Rep. Newhouse | Office of Rep. McCarthy | House Committee on Education and Labor | House Committee on Climate Crisis | House Committee on Agriculture | Office of Rep. Rouzer | House Committee on Agriculture | Office of Rep. Bentz | Office of Rep. Cloud | House Committee on Veterans Affairs | Office of Rep. Foxx | Office of Rep. Feenstra | Office of Rep. Aderholt | Office of Rep. Buck | Office of Rep. Cheney | Office of Rep. Emmer | Office of the Leader | Office of Rep. Griffith | Office of Rep. Schweikert | Office of Rep. LaTurner | Office of Rep. Baird | Office of the Whip | Office of Rep. Hollingsworth | Office of the Whip | Office of Rep. Hollingsworth | Office of Rep. Brady | Office of Rep. Bucshon | Office of Rep. Gallagher | Member Services and Operations Assistant House Republican Conference |
|-------------------------|-------------------------|--|-----------------------------------|--------------------------------|-------------------------|--------------------------------|----------------------------|----------------------|-------------------------------------|----------------------|-------------------------|-------------------------|----------------------|-----------------------|----------------------|----------------------|----------------------------------|---------------------------|-------------------------|-------------------------|-----------------------|------------------------------|--------------------|------------------------------|-------------------------|------------------------|--------------------------|--|
| Legislative Director | Press Secretary | Communications Director | Communications Director | Policy Director | Communications Director | Communications Director | Director of Communications | Legislative Director | Policy Director | Legislative Director | Legislative Director | Legislative Director | Legislative Director | Legislative Director | Press Secretary | Chief of Staff | Legislative Director and Counsel | Legislative Director | Legislative Director | Communications Director | Deputy Floor Director | Legislative Director | Policy Advisor | Communications Director | Communications Director | Legislative Director | Legislative Director | Member Services and Operations Ass |
| Martinez | Martinez | Matesic | Matthews | Maxwell | McBride | McCarty | McCutchen | McHan | McNamee | McVae | Medeiros | Medley | Mendelovici | Meyer | Meyer | Meyer | Michael | Michaels | Middlebrooks | Milner | Minkler | Mitchell | Minar | Moelk | Montesi | Moore | Morrison | Mount |
| Travis | Brittany | Hannah | Sarah | Josh | Erin | Taylor | Knox | Abby | Chris | Bryan | Tim | Megan | Zach | Andrew | Theresa | Dan | Emily | Chad | Jake | Katie | Annie | Maddie | Alye | Carter | Janet | Dylan | Chas | Elizabeth |

| Office of Rep. Joyce (PA) | Office of Rep. Zeldin | Office of the Leader | Office of Rep. Sessions | Office of the Whip | Office of the Whip | Office of Rep. Westerman | Office of the Whip | Office of Rep. McHenry | Office of Rep. Bost | Office of Rep. Jackson | Office of Rep. Granger | Office of Rep. Wittman | Office of Rep. Graves (MO) | Office of Rep. Good | Office of Rep. Posey | House Republican Conference | Office of Rep. Estes | Office of Rep. Brady | Office of Rep. Calvert | Office of Rep. Miller (IL) | Office of Rep. Keller | Office of Rep. Pence | Office of Rep. Barr | Office of Rep. Perry | Office of Rep. González-Colón | Office of Rep. Mann | House Republican Conference |
|---------------------------|-------------------------|----------------------|-------------------------|--------------------|--------------------|--------------------------|------------------------------|------------------------|-------------------------|-------------------------|-------------------------|------------------------|--|-------------------------|--------------------------------|-----------------------------|--|----------------------|------------------------|----------------------------|-----------------------|-------------------------|----------------------|---|-------------------------------|----------------------|-----------------------------|
| Communications Director | Communications Director | Staff Assistant | Communications Director | Speechwriter | Floor Assistant | Communications Director | Director of Floor Operations | Legislative Director | Communications Director | Communications Director | Communications Director | Press Secretary | Communications Director/ Field Representative | Communications Director | Deputy Communications Director | Policy Advisor | Deputy Chief of Staff/Legislative Director | Legislative Director | Legislative Director | Communications Director | Legislative Director | Communications Director | Legislative Director | District Director/Communications Director | Communications Director | Legislative Director | Communications Director |
| Mullany | Murphy | Murphy | Myers | Naft | Nalls | Nance | Napier | Nation | Naughton | Nelson | Nelson | Newsome | Nichols | Nicholson | Noble | Nyce | O'Boyle | O'Brien | O'Connell | O'Malley | O'Keefe | Osantowske | Osborn | Ostrich | Padro | Pagett | Pardo Black |
| Ben | Jake | Cullen | Nicole | Jeff | Dennis | Claire | Ben | Doug | Alexandra | Casey | Valerie | Sarah | Bryan | Mattie | Corey | Ben | Nick | James | Richie | Erin | Kevin | Hannah | Claire | Jay | Marieli | Riley | Ali |

| Charyssa Susan Rachel Twinkle Brian Laura Max Rob Hilary | Parent Parker Partlow Patel Patrick Peavey Pedrotti Peterson Pillow Pinegar | Media Affairs Communications Director Digital Media Manager Legislative Director Communications Director Press Secretary Legislative Director Communications Director Communications Director Legislative Director Legislative Director | House Republican Conference Office of Rep. Kelly (MS) Office of Rep. Burchett Office of Rep. Steube Office of Rep. Huizenga House Committee on Financial Services Office of Rep. Miller (WV) Office of Rep. Turner Office of Rep. Smith (MO) Office of Rep. Smith (MO) |
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| | Plummer Porwoll Powell Quinn Rabalais | Communications Director Communications Director Legislative Director Press Secretary Communications Director | Office of Rep. Allen House Committee on Administration Office of Rep. Womack Office of Rep. Palazzo Office of Rep. Lettow |
| | Ratilif Rather | Legislative Director Deputy Chief of Staff Deputy Chief of Staff and Legislative Director | Office of Rep. Miller (IL) Office of Rep. Banks Office of Rep. Upton |
| | Rausch Ray Read Reath | Communications Director Deputy Chief of Staff & Legislative Director Legislative Director Communications Director | Office of Rep. Lathood Office of Rep. Garbarino Office of Rep. Van Drew Office of Rep. Franklin |
| | Reese Reising Reynolds Richardson | Press Secretary Director of Member Services Communications Director Legislative Director | Office of Rep. Babin Office of Rep. Weber Office of Rep. LaHood |

| Office of Rep. Crawford | Office of Rep. Scott | Office of Rep. Stefanik | Office of Rep. Wagner | Office of Rep. Wittman | Office of Rep. Thompson | Office of Rep. Walberg | Office of Rep. Westerman | Office of Rep. Bishop | Office of Rep. DesJarlais | Office of Rep. Moolenaar | Office of Rep. Smith (NJ) | Office of Rep. Rogers (AL) | Office of Rep. Cammack | Office of Rep. Bacon | Office of Rep. Perry | Office of Rep. Luetkemeyer | Office of the Whip | Office of Rep. Hill | Office of Rep. Taylor | Office of Rep. Walorski | Office of Rep. Joyce (OH) | Office of Rep. Lamborn | Office of Rep. Mace | Office of Rep. Hinson | Office of Rep. Hice | House Committee on Foreign Affairs | Office of Rep. Crawford | |
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| Communications Director | Legislative Director | Senior Legislative Assistant | Legislative Director | Deputy Chief of Staff/Legislative Director | Legislative Director | Press Secretary | Legislative Director | Legislative Director & Counsel | Legislative Director | Deputy Chief of Staff/Communications Director | District Director/Communications Director | Communications Director | Communications Director | Deputy Communications Director | Legislative Director | Legislative Director | Coalitions Coordinator | Communications Director | Press Secretary | Legislative Director | Communications Director | District Communications Director | Communications Director | Communications Director | Communications Director | Communications Director | Legislative Director | |
| Roberston | Roberts | Robertson | Robinette | Robinson | Rockwell | Rorke | Rossi | Rowland | Russell | Russell | Sagnip | Sanders | Sandridge | Schieffer | Schilling | Schmidtlein | Schmitz | Schneider | Schroeder | Schultz | Sears | Sebastian | Seibels | Seid | Selip | Sheed | Shelton | |
| Sara | Zach | Jim | Jamie | Brent | Nick | Міке | Janet | Travis | Hannah | Dave | Jeff | Justine | Adeline | Abbey | Patrick | Meghan | Eric | Dan | Libby | Martin | Katherine | Cassandra | John | Sophie | Sarah | Leslie | Ashley | |

| Cam | Shepherd | Legislative Director | Office of Rep. Allen |
|----------|-----------|--|--|
| Olivia | Shields | Communications Director | House Committee on Energy and Commerce |
| Clay | Shoemaker | Communications Director | Office of Rep. Bishop |
| Clark | Siddle | Communications Director | Office of Rep. Balderson |
| Alexia | Sikora | Communications Director | Office of Rep. Womack |
| Kaitlynn | Skoog | Legislative Director | Office of Rep. Mullin |
| Alison | Slagell | Deputy Chief of Staff | Office of Rep. Lucas |
| Trevor | Smith | Legislative Director | Office of Rep. McCarthy |
| Alex | Smith | Legislative Director | Office of Rep. Donalds |
| Burke | smith | Legislative Director | Office of Rep. Joyce (OH) |
| Heather | Smith | Communications Director | Office of Rep. Timmons |
| Matt | Smith | Communications Director | Office of Rep. Comer |
| Danielle | Smoot | Communications Director | Office of Rep. Rogers (KY) |
| Joseph | Snider | Communications Director | Office of Rep. Wilson |
| Timothy | Soster | Communications Director | Office of Rep. Smith (MO) |
| David | Sours | Chief of Staff | Office of the Chief Deputy Whip |
| Tristan | Southard | Legislative Director | Office of Rep. Katko |
| Allen | Souza | Senior Policy Advisor | Office of the Leader |
| Matt | Sparks | Head of Communications | Office of the Leader |
| Jenna | Spealman | Deputy Staff Director | House Committee on Budget |
| Brittan | Specht | Senior Policy Advisor | Office of the Leader |
| Laura | Stagno | Legislative Director | Office of Rep. Carl |
| Richard | Stanton | Legislative Director | Office of Rep. Radewagen |
| Greg | Steele | Communications Director | Office of Rep. Hudson |
| Peter | Stein | Senior Legislative Aid | Office of Rep. Harshbarger |
| Courtney | Stevens | Senior Advisor | Office of Rep. Palazzo |
| Danielle | Stewart | Deputy Chief of Staff/Communications Director | Office of Rep. Steel |

| Office of Rep. Thompson | Office of Rep. Cale | Office of Rep. Boebert | Office of Rep. Bentz | Office of Rep. Kim | Office of Rep. Rutherford | Office of the Whip | Office of Rep. Luetkerneyer | Office of Rep. Grothman | Congressional Budget Office | Office of Rep. Armstrong | Office of Rep. Diaz-Balart | Office of Rep. Gohmert | House Committee on Energy and Commerce | Office of Rep. Zeldin | Office of Rep. Fallon | Office of Rep. Bucshon | Office of Rep. Meijer | Office of Rep. Fulcher | Office of Rep. Huizenga | Office of Rep. Buck | Office of Rep. McHenry | Office of Rep. Lamborn | Office of Rep. Bice | Office of Rep. Walorski | Office of Rep. Steube | Office of Rep. Fleischmann |
|-------------------------|---------------------|--|-------------------------------------|-------------------------|---------------------------|--------------------|-----------------------------|--|-----------------------------|---------------------------|----------------------------|------------------------------|--|------------------------|------------------------|-------------------------|---------------------------|------------------------|-------------------------|---------------------------|------------------------|------------------------|------------------------|-------------------------|---------------------------|----------------------------|
| Press Secretary O | Press Secretary O | Deputy Chief of Staff/Communications Oirector | Chief of Staff/Legislative Director | Communications Director | Legislative Director O | Policy Advisor | Communications Director | Deputy Chief of Staff/Communications Oirector | Director | Communications Director O | Legislative Director O | Director of Communications O | Policy Director | Legislative Director O | Legislative Director O | Communications Director | Communications Director O | Digital Director | Legislative Director O | Communications Director O | Press Secretary O | Legislative Director O | Legislative Director O | Communications Director | Communications Director O | Legislative Director |
| Stone | Stooksbury | Stout | Strader | Strock | Strub | Sugarman | Sullivan | Svoboda | Swagel | Swanson | Sweet | Swinson | Taggart | Talmage | Taylor | Taylor | Taylor | Tellez | TenBrink | Тем | Theodossiou | Thomas | Thompson | Thomson | Thorman | Tidwell |
| Maddison | Melissa | Ben | Nick | Callie | Hannah | AJ | Georgeanna | Tim | Phillip | Conner | Chris | Angela | Michael | Sarah | Shaun | Charlotte | Emily | Daniel | Trevor | Elissa | Taylor | James | Jett | Етта | Sadie | Daniel |

| Office of Rep. Mann Office of Rep. Armstrond | Office of Rep. Biggs | Office of Rep. Cawthorn | Office of Rep. Scalise | Office of Rep. Franklin | Office of Rep. Joyce (PA) | Office of Rep. Moore (UT) | Office of Rep. Garcia | Office of Rep. Gaetz | Office of Rep. Posey | Office of Rep. Gimenez | Office of Rep. Mace | Office of Rep. Reschenthaler | Office of Rep. DesJarlais | House Committee on Small Business | House Committee on Science, Space and Technology | Office of Rep. Bilirakis | Office of Rep. Smucker | Office of Rep. Smith (NJ) | Office of Rep. Burgess | House Republican Conference | Office of Rep. Fitzgerald | House Committee on Intelligence | Office of Rep. Simpson | Office of Rep. Murphy | Office of Rep. Turner | Office of Rep. Fischbach |
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| Press Secretary Legislative Director/Deputy Chief of Staff | Communications Director | Legislative Director | Legislative Director | Legislative Director | Deputy Chief of Staff/ Legislative Director | Communications Director | Legislative Director | Communications Director | Legislative Director | Legislative Director | Deputy Chief of Staff/Legislative Director | Communications Director | Communications Director | Communications Director | Communications Director | Legislative Director/Deputy Chief of Staff | Legislative Director | Legislative Director/Senior Policy Advisor | Communications Director | Policy Director | Legislative Director | Communications Director | Communications Director/District Director | Legislative Director | Legislative Director | Press Secretary |
| Todd | Tragesser | Treadwell | Trokey | Truxal | Tucker | Tucker | Turner | Valdez | Valenta | Valentine | Van Every | Vance | Vanderford | VanHyfte | Vaughan | Vecchi | Verhelst | Vigil | Voyles | Vreeburg | Wagener | Walker | Wallace | Wallwork | Ward | Weber |
| Michaela | Matthew | Catherine | Claire | Charlie | Matt | Caroline | Will | Joel | Valentina | EJ | Madison | Alexa | Alex | Matt | Heather | Jonathan | Noelle | Mary | Sarah Anne | Јаке | Rob | Rachel | Nikki | Luke | Maggie | Lauren |

| Robby | Wehagen | Deputy Chief of Staff | Office of Rep. Carter (GA) |
|-----------|--------------|-------------------------------|--|
| Laura | Weldon | Legislative Director | Office of Rep. Taylor |
| | West | Senior Legistative Assistant | Office of Rep. Kelly (PA) |
| Grayson | Westmoreland | Deputy Chief of Staff | Office of Rep. Higgins |
| Craig | Wheeler | Communications Director | Office of Rep. Herrera Beutler |
| Connor | White | Legislative Director | Office of Rep. Davidson |
| Allie | White | Legislative Director | Office of Rep. Ferguson |
| | White | Communications Director | Office of Rep. Steil |
| lan | Whitson | Legislative Director | Office of Rep. Rouzer |
| | Wickenhauser | Communications Assistant (DC) | Office of Rep. Davis |
| | Wickre | Policy Director | House Committee on Science, Space and Technology |
| | Wieand | Counsel | Office of the Whip |
| Jonathan | Wilcox | Communications Director | Office of Rep. Issa |
| Haley | Wilson | Legislative Director | Office of Rep. Rogers (AL) |
| Laura | Wilson | Legislative Director | Office of Rep. Johnson (OH) |
| David | Winfrey | Legislative Director | Office of Rep. Granger |
| Keisey | Wolfgram | Senior Legislative Assistant | Office of Rep. Burchett |
| Jordan | Wood | Legislative Director | Office of Rep. Gooden |
| Emily | Wood | Press Secretary | Office of Rep. Duncan |
| Maggie | Woodin | Legislative Director | Office of Rep. Meijer |
| Joshua | Woodward | Legislative Director | Office of Rep. Cammack |
| | Wunderlich | Communications Director | Office of Rep. Schweikert |
| | Yavor | Policy Director | House Committee on Small Business |
| Dominique | Yelinski | Legislative Director | Office of Rep. Hern |
| | Yost | Legislative Director | Office of Rep. Owens |
| | Young | Legislative Director | Office of Rep. Sessions |
| Lauren | Ziegler | Legislative Director | Office of Rep. Babin |
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| Office of Rep. Tiffany | Office of Rep. Balderson | Office of Rep. Lesko |
|------------------------|--------------------------|----------------------|
| Legislative Director | Legislative Director | Legislative Director |
| Zimmerman | Zimpher | Zwaanstra |
| Mac | Nate | Johnny |

Report name: Report date: Event name:

Attendance Report (House Staff for Ethics]
06/09/2022
2022 Legislative and Communication Directors Conference

| Office of Rep. McClintock Office of Rep. McClintock Office of Rep. Miller (WV) Office of Rep. Chemolte Office of Rep. Chemolte Office of Rep. Loudermilk Office of Rep. Loudermilk Office of Rep. Hartzler House Committee on the Judiciary House Committee on Transportation and Office of Rep. Steel Office of Rep. Steel Office of Rep. Van Duyne Office of Rep. Van Duyne Office of Rep. Palmer & House Republican Office of Rep. Palmer & House Republican Office of Rep. Herr Office of Rep. Herr Office of Rep. Palmer & House Republican Office of Rep. Herr Office of Rep. Steil | Jordan Dayer Offic | Charlotte Davis Office | Mike Davin Offic | Miranda Dabney Offic | Alex Crane Offic | Charles Correll Offic | Sarah Corley Offic | Kris Cook Offic Polic | Elisabeth Conklin Corr | Michael Comer Offic | Andrea Coker Offic | Sarah Coffman Offic | Adam Cloch Offic | Ken Clifford Offic | Alex Cisneros Offic | Nick Christensen Hou Infra | Anne Marie Chotvacs Hou | Sleve Castor Hou | Colleen Castle Offic | Machatagh Carr Offic | Colin Carr Offic | Emily Carlin Offic | Samantha Cantrell Office | Kyle Campbell Offic | Aaron Calkins Offic | Caccon |
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| | | | | | | | | mer & House Republican | 1 | | | | | | | | | | | | | | | | | Mooney Legislative Director |

| Savannah | Kate | Steven | Austin | Dylan | J.P. | Harry | Kristin | Amanda | Lauren | Chris | Grace | Michele | Alex | Max | Ben | Russell | Katie | Jordan | Emily | Halee | Ryan | Matthew | Ross | Britney | Michael | Anne |
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| Glasgow | Giaquinto | Giaier | Gage | Frost | Freire | Fones | Flukey | Fitzmorris | Fine | Fernandez | Farmer | Exner | Enlow | Engling | Elleson | Dye | Dwyer | Dunn | Domenech | Dobbins | Dilworth | Diller | Dietrich | Dickerson | DeFilippis | DeCesaro |
| Office of Rep. Buchanan | Office of Rep. McKinley | Office of the Leader | Office of Rep. Hal Rogers (KY) | Office of Rep. Hill | House Committee on Ways and Means | Select Committee on Economic Disparity and Fairness in Growth | Office of Rep. McMorris Rodgers | Office of Rep. Newhouse | Office of the Whip | Office of Rep. Boebert | Office of Rep. Mullin | Office of the Leader | Office of Rep. Scott | Office of the Leader | Office of Rep. Long | Office of Rep. Jordan | Office of Rep. Carey | Office of Rep. Gallagher | Office of the Leader | Office of Rep. Williams | Office of Rep. Van Duyne | House Committee on Rules | Office of Rep. González-Colón | Office of Rep. Harshbarger | Office of Rep. Malliotakis | Select Committee on Economic Disparity and Fairness in Growth |
| Press Secretary | Communications Director | Senior Policy Advisor and Counsel | Legislative Director and Counsel | Legislative Director | Communications Director | Communication Director | Senior Legislative Assistant | Communications Director | Communications Director | Legislative Director | Press Secretary | Communications Director | Communications Director | Deputy Director of Member Services | Deputy Chief of Staff/Legislative Director | Communications Director | Legislative Director | Communications Director | Senior Policy Advisor | Communications Director | Legislative Director | Policy Director | Legislative Director | Communications Director | Legislative Director | Republican Policy Director |

| iman Office of Rep. Owens Office of Rep. Owens Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Norman Office of Rep. Norman Office of Rep. Smith (NE) Iko Office of Rep. Estes House Republican Conference House Republican Conference Office of Rep. Estes House Committee on Natural Resources Office of Rep. LaTurner Office of Rep. LaTurner Office of Rep. Smith (NE) bs Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Gimenez Office of Rep. Guest Office of Rep. Guest Office of Rep. Garey Office of Rep. Carey Office of Rep. Mooney Office of Rep. Moleks Office of Rep. Moloney Office of Rep. Miller-Meeks Office of Rep. Money Office of Rep. Miller-Meeks Office of Rep. Money Office of Rep. Miller-Meeks | Legislative Director | Office of Rep. Moolenaar | Kim | Ed |
|--|------------------------------------|--|---------|-----------|
| Office of Rep. Covens Office of Rep. Tenney Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of Rep. Norman Office of Rep. Destes House Republican Conference House Committee on Natural Resources Office of Rep. LaTurner Office of Rep. Latta Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Moore (AL) House Committee on Education and Labor Office of Rep. Grey. | Communications Direc | Office of Rep. Miller-Meeks | Kiley | Will |
| Office of Rep. Custoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Bica Office of Rep. Bica Office of Rep. Norman Office of Rep. Norman Office of Rep. Norman Office of Rep. Norman Office of Rep. Leader House Republican Conference House Republican Conference Office of Rep. Estes House Committee on Natural Resources Office of Rep. LaTurner Office of Rep. Gibbs Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Moore (AL) House Committee on Education and Labor Office of Rep. Grey. Office of Rep. Grey. Office of Rep. Carey Office of Rep. Carey | Communications Direct | Office of Rep. Mooney | Kelly | Ryan |
| Office of Rep. Curens Office of Rep. Owens Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of Rep. Norman Office of Rep. Norman Office of Rep. Norman Office of Rep. Leader House Republican Conference House Committee on Natural Resources Office of Rep. Latturner Office of Rep. Latta Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Moore (AL) House Committee on Education and Labor Office of Rep. Guest Office of Rep. Garey | Communications Direct | Office of Rep. Kustoff | Kelly | Katharine |
| Office of Rep. Cuents Office of Rep. Owens Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of Rep. Norman Office of Rep. Norman Office of Rep. Norman Office of Rep. Leader House Republican Conference House Committee on Natural Resources Office of Rep. LaTurner Office of Rep. Latta Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Moore (AL) House Committee on Education and Labor Office of Rep. Rose | Communications Direct | Office of Rep. Carey | Kelly | Blaine |
| nan Office of Rep. Custoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Norman Office of Rep. Norman Office of Rep. Norman Office of Rep. Estes House Republican Conference House Republican Conference Office of Rep. Estes House Committee on Natural Resources Office of Rep. LaTurner Office of Rep. Gibbs Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Moore (AL) House Committee on Education and Labor Office of Rep. Rose | Policy Director | Office of Rep. Guest | Joseph | Elizabeth |
| nan Office of Rep. Cowens Office of Rep. Owens Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Norman Office of the Leader House Republican Conference House Republican Conference Office of Rep. Estes Office of Rep. LaTurner Office of Rep. Glibbs Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Miller-Meeks Office of Rep. Moore (AL) House Committee on Education and Labor | Communications Direct | Office of Rep. Rose | Jones | Dylan |
| nan Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of the Leader House Republican Conference House Republican Conference Office of Rep. Estes House Committee on Natural Resources Office of Rep. LaTurner Office of Rep. Latta Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Miller-Meeks Office of Rep. Miller-Meeks | Director of Education ar Policy | House Committee on Education and Labor | Jones | Amy |
| nan Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of the Leader Flouse Republican Conference House Republican Conference Office of Rep. Estes House Committee on Natural Resources Office of Rep. LaTurner Office of Rep. Latta Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Gibbs Office of Rep. Smith (NE) | Communications Direct | Office of Rep. Moore (AL) | Jaye | Bradley |
| Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Graves (MO) Office of Rep. Bica Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Norman Office of Rep. Smith (NE) Office of Rep. Estes Office of Rep. LaTurner Office of Rep. LaTurner Office of Rep. Smith (NE) Office of Rep. Smith (NE) | Communications Direct | Office of Rep. Gimenez | Jativa | Danny |
| Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of the Leader House Republican Conference House Republican Conference Office of Rep. Estes Office of Rep. LaTurner Office of Rep. Latta Office of Rep. Smith (NE) | Legislative Director | Office of Rep. Miller-Meeks | Jacobs | Kyle |
| Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of the Leader House Republican Conference House Republican Conference Office of Rep. LaTurner Office of Rep. Latta | Legislative Director | Office of Rep. Smith (NE) | Jackson | Josh |
| Office of Rep. Rustoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Bice Office of Rep. Norman | Press Secretary | Office of Rep. Latta | Hurley | Claire |
| Sen Office of Rep. Owens Office of Rep. Tenney Ier Office of Rep. Bice Ins Office of Rep. Bice Office of Rep. Bice Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of the Leader Rann Office of Republican Conference House Republican Conference Office of Rep. Estes House Committee on Natural Resources Office of Rep. LaTurner Office of the Leader | Press Secretary | Office of Rep. Gibbs | Hughes | Hannah |
| Sen Office of Rep. Owens Office of Rep. Owens Office of Rep. Tenney Ier Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of Rep. Norman Office of the Leader House Republican Conference House Republican Conference House Republican Conference Office of Rep. Estes House Committee on Natural Resources Office of Rep. LaTurner | Graphic Designer | Office of the Leader | Howell | Maggie |
| Sen Office of Rep. Owens Office of Rep. Owens Office of Rep. Tenney Ier Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of the Leader House Republican Conference House Republican Conference House Republican Conference House Republican Office of Rep. Estes House Committee on Natural Resources | Communications Direct | Office of Rep. LaTurner | Howard | Michael |
| Sen Office of Rep. Owens Office of Rep. Tenney Ier Office of Rep. Graves (MO) Office of Rep. Bice Ins Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman Office of the Leader House Republican Conference House Republican Conference Office of Rep. Estes | Communications Direct | House Committee on Natural Resources | Hoshiko | Rebekah |
| bornan Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) in Office of Rep. Norman Office of the Leader House Republican Conference | Press Secretary | Office of Rep. Estes | Holt | Kelsey |
| orman Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Bice erly Office of Rep. Smith (NE) Office of Rep. Norman Office of the Leader House Republican Conference | Deputy Press Secretar | House Republican Conference | Holland | Anna |
| orman Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney der Office of Rep. Graves (MO) Office of Rep. Bice erty Office of Rep. Smith (NE) Office of the Leader | Policy Advisor | House Republican Conference | Hofmann | Ryan |
| nan Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney Office of Rep. Graves (MO) Solution Office of Rep. Bice Office of Rep. Smith (NE) Office of Rep. Norman | Policy Advisor | Office of the Leader | Hill | Preston |
| oman Office of Rep. Kustoff Office of Rep. Owens Office of Rep. Tenney fer Office of Rep. Graves (MO) Office of Rep. Bice Office of Rep. Smith (NE) | Legislative Director | Office of Rep. Norman | Hilkin | Jake |
| coman Office of Rep. Owens Office of Rep. Tenney Ser Office of Rep. Graves (MO) Office of Rep. Bice | Communications Direct | Office of Rep. Smith (NE) | Haverly | Tiffany |
| oman Office of Rep. Owens Sen Office of Rep. Tenney der Office of Rep. Graves (MO) | Communications Direct | Office of Rep. Bice | Harkins | Wesley |
| Office of Rep. Owens Sen Office of Rep. Tenney | Digital Director | Office of Rep. Graves (MO) | Harder | Jon |
| Office of Rep. Owens | Communications Direc | Office of Rep. Tenney | Hansen | Steve |
| Office of Hep. Kustoff | Communications Direc | Office of Rep. Owens | ±a≡ | Emma |
| | Legislative Director | Office of Rep. Kustoff | Goodman | Eliana |

| Legislative Director | Office of Rep. Aderholt | Medley | Megan |
|--|--|------------------|-----------|
| Legislative Director | Office of Rep. Feenstra | Medeiros | Tim |
| Legislative Director | Office of Rep. Foxx | McVae | Bryan |
| Legislative Director | Office of Rep. Cloud | McHan | Abby |
| Communications Director | Office of Rep. Rouzer | McBride | Erin |
| Director of Member Services and Coaltions | House Committee on Education and Labor | Matesic | Hannah |
| California Press Secretary | Office of the Leader | Martinez | Brittany |
| Workforce Policy Director | House Committee on Education and Labor | Martin | John |
| Deputy Chief of Staff | Office of Rep. Kinzinger | Mansour | Michael |
| Deputy Chief of Staff/Legislative Director | Office of Rep. Hinson | Madni | Brittany |
| Communications Director | Office of Rep. Valadao | Mabry | Faith |
| Legislative Director | Office of Rep. Fischbach | Lunneborg | Nick |
| Press Secretary | Office of Rep. McMorris Rodgers | Ludick | Chavonne |
| Press Secretary | Office of Rep. Scalise | Lovell | Hunter |
| Senior Policy Advisor | Office of the Leader | Long | Ryan |
| Legislative Director | Office of Rep. Johnson (SD) | Lloyd | Elizabeth |
| Legislative Director | Office of Rep. Letlow | Linhares | Lindsay |
| Deputy Staff Director | House Committee on Natural Resources | Layden | Milw |
| Communications Director | Office of Rep. LaMalfa | Lavy | Alexandra |
| Legislative Director | Office of Rep. Pence | Lassiter | Hillary |
| Legislative Director | Office of Rep. Emmer | Kuckuck | Jeffrey |
| Legislative Director | Office of Rep. Rose | Kroitor | Jason |
| Senior Legislative Assistant | Office of Rep. Duncan | Krekorian | Elise |
| Legislative Director | Office of Rep. Bacon | Kratz | Jeff |
| Member Services Coordinator | Office of the Leader | Kotsovos (Humes) | Allie |
| Legislative Director | Office of Rep. Mast | Koncar | Steve |
| Communications Director | Office of Rep. Hartzler | Knoth | Kevin |
| Press Secretary | Office of Rep. Kelly (PA) | Knoedler | Matthew |
| Legislative Director | Office of Rep. McClain | Kinney | Erik |

| Communications Director | Office of Rep. Lettow | Rabalais | Mitch |
|---|---------------------------------------|--------------|-----------|
| Deputy Chief of Staff | Office of Rep. Baird | Pinegar | Phillip |
| Legislative Director | Office of Rep. Smith (MO) | Pinegar | Hilary |
| Press Secretary | Office of Rep. Turner | Peterson | Breely |
| Legislative Director | Office of Rep. Miller (WV) | Pedrotti | Max |
| Communications Director | House Committee on Financial Services | Peavey | Laura |
| Digital Media Manager | Office of Rep. Burchett | Partlow | Rachel |
| Press Secretary & Director of Media Affairs | House Republican Conference | Parent | Charyssa |
| Communications Director | Office of Rep. Pence | Osantowske | Hannah |
| Deputy Chief of Staff/Legislative Director | Office of Rep. Estes | O'Boyle | Nick |
| Deputy Chief of Staff/Legislative Director | Office of Rep. Keller | O'Keefe | Kevin |
| Policy Advisor | House Republican Conference | Nyce | Ben |
| Communications Director/ Field Representative | Office of Rep. Graves (MO) | Nichols | Bryan |
| Press Secretary | Office of Rep. Wittman | Newsome | Sarah |
| Communications Director | Office of Rep. Granger | Nelson | Valerie |
| Communications Director | Office of Rep. Jackson | Nelson | Casey |
| Director of Floor Operations | Office of the Whip | Napier | Ben |
| Communications Director | Office of Rep. Westerman | Nance | Claire |
| Communications Advisor | Office of the Whip | Naft | Jeff |
| Member Services and Operations Assistant | House Republican Conference | Mount | Elizabeth |
| Legislative Director | Office of Rep. Gallagher | Morrison | Charles |
| Communications Director | Office of Rep. Hollingsworth | Moelk | Carter |
| Policy Advisor | Office of the Whip | Mlinar | Alye |
| Legislative Director | Office of Rep. Hollingsworth | Mitchell | Maddie |
| Deputy Floor Director | Office of the Whip | Minkler | Annie |
| Legislative Director | Office of Rep. LaTurner | Middlebrooks | Jake |
| Legislative Director | Office of Rep. Griffith | Michael | Emily |
| Press Secretary | Office of Rep. Emmer | Meyer | Theresa |

| Greg | Laura | Trevor | Caleb | Burke | Ashley | Kaitlynn | Clay | Olivia | Cam | Ashley | Cassandra | Katherine | Dan | Eric | Abbey | Hannah | David | Mike | Brent | Sara | Jim | Zach | Matt | Eric | Russ | Scott |
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| Steele | Stagno | Smith | Smith | Smith | Smith | Skoog | Shoemaker | Shields | Shepherd | Shelton | Sebastian | Sears | Schneider | Schmitz | Schieffer | Russell | Russell | Rorke | Robinson | Robertson | Robertson | Roberts | Reed | Reath | Read | Rausch |
| Office of Rep. Hudson | Office of Rep. Carl | Office of Rep. McCarthy | Office of the Leader | Office of Rep. Joyce (OH) | Office of Rep. Grothman | Office of Rep. Mullin | Office of Rep. Bishop | House Committee on Energy and Commerce | Office of Rep. Allen | Office of Rep. Crawford | Office of Rep. Lamborn | Office of Rep. Joyce (OH) | Office of Rep. Hill | Office of the Whip | Office of Rep. Bacon | Office of Rep. DesJarlais | Office of Rep. Moolenaar | Office of Rep. Walberg | Office of Rep. Wittman | Office of Rep. Crawford | Office of Rep. Stefanik | Office of Rep. Scott | Office of Rep. Aderholt | Office of Rep. Smucker | Office of Rep. Franklin | Office of Rep. Garbarino |
| Communications Director | Legislative Director | Legislative Director | Digital Communications Director | Legislative Director | Deputy Chief of Staff/Communications Director | Legislative Director | Communications Director | Communications Director | Legislative Director | Legislative Director | District Communications Director | Communications Director | Communications Director | Coalitions Coordinator | Press Secretary | Legislative Director | Deputy Chief of Staff/Communications Director | Press Secretary | Deputy Chief of Staff/Legislative Director | Communications Director | Senior Legislative Assistant | Legislative Director | Press Assistant | Press Secretary | Communications Director | Deputy Chief of Staff & Legislative Director |

| Trevor | Shaun | Charlotte | Conner | Tim _ | Benjamin | Melissa | Maddison | Peter |
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| TenBrink | Taylor | Taylor | Swanson | Svoboda | Stout | Stooksbury | Stone | Stein |
| Office of Rep. Huizenga | Office of Rep. Fallon | Office of Rep. Bucshon | Office of Rep. Armstrong | Office of Rep. Grothman | Office of Rep. Boebert | Office of Rep. Cale | Office of Rep. Thompson | Office of Rep. Harshbarger |
| Legislative Director | Legislative Director | Communications Director | Communications Director | Deputy Chief of Staff/Communications Director | Deputy Chief of Staff/Communications Director | Press Secretary | Press Secretary | Senior Legislative Aid |