EMPLOYEE POST-TRAVEL DISCLOSURE FORM

Original	Amendment
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This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: Erin McBride a. Name of Accompanying Relative: ___ b. Relationship to Traveler: Spouse Child Other (specify): Return: June 3 2022 3. a. Dates: Departure: June 1 2022 OR None b. Dates at Personal Expense, if any: 4. Departure City: Arlington VA Destination: Williamsburg VA Return City: Arlington VA Sponsor(s), Who Paid for the Trip: Congressional Institute 6. Describe Meetings and Events Attended: I attended all meetings to futher educate myself on policy and communications best practices and to strengthen relationships with my colleagues. Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box*: a. a completed Sponsor Post-Travel Disclosure Form; b. the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, *including all* attachments *and* the Additional Sponsor Form(s); c. page 2 of the completed *Traveler Form* submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Signature of Traveler: I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain. ____ Date: 6/17/2022 Name of Supervising Member: David Rouzer

Signature of Supervising Member: _ Version date 3/2021 by Committee on Ethics

SPONSOR POST-TRAVEL DISCLOSURE FORM

72.000	
Original	Amendmen

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NO	ΓΕ: Willful or knowi	ing misrepresentations on th	is form may be subjec	t to criminal prosecu	ation pursuant to 18 U.S.C. § 1001.		
1.	Sponsor(s) who pa	aid for the trip: Congress	sional Institute		1		
2.	Travel Destination(s): Williamsburg, VA						
3.	Date of Departure: June 1, 2022 Date of Return: June 3, 2022						
4.	Name(s) of Traveler(s): see attached list						
	Note: You may list	more than one traveler or	n a form only if <i>all</i> in	iformation is <i>identi</i>	cal for each person listed.		
5.	Actual amount of	expenses paid on behalf o	f, or reimbursed to,	each individual nan	ned in Question 4:		
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)		
	Traveler	\$0	\$269	\$154	\$398 - Room Rental		
	Accompanying Family Member	n/a	n/a	n/a	n/a		
6.		connected to the trip were s true by checking box.	for actual costs incu	arred and not a per o	diem or lump sum payment.		
I ce	rtify that the infor	mation contained in this	form is true, comple	ete, and correct to t	the best of my knowledge.		
		1 11-1					
Sign	nature: Mau			Date: <u>•</u>	June 9, 2022		
Nar	me: Mark Strand			Title:	President		
Org	ranization: Congr	essional Institute	8				
		the above-named organiz	ation. Signify statem	ent is true by check	sing box.		
Ado	dress: 1700 Diag	onal Road #300, Alex	andria, VA 22314				
Em	ail: strand@con	ginst.org		Telephone:	703-837-8812		

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	✓ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	Check only one. I represent that:
	a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all
	or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
5.	Date of departure: June 1, 2022 Date of return: June 3, 2022
7.	a. City of departure: Washington, DC
	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). <i>Indicate agenda is attach</i>	
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompany on any segment of the trip. Signify that the statement is true by checking box; OR	y House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest itrip <i>and</i> its role in organizing and/or conducting the trip:	n the subject matter of the
	See addendum	
13	Answer parts a and b. Answer part c if necessary:	
101	a. Mode of travel: Air Rail Bus Car Other (specify:	Y
	b. Class of travel: Coach Business First Charter Other (sp	pecify:
	c. If travel will be first class, or by chartered or private aircraft, explain why such trav	
	i	
14.	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking	
15.	Check only one. I represent that either:	
	a. The trip involves an event that is arranged or organized <i>without regard</i> to cong meals provided to congressional participants are similar to those provided to or prevent attendees; OR	
	b. The trip involves events that are arranged specifically <i>with regard</i> to congression of "b" is checked:	onal participation.
	Detail the cost <i>per day</i> of meals (approximate cost may be provided):	
	Day 1- \$51, Day 2 - \$88, Day 3 - \$21	
	2) Provide the reason for selecting the location of the event or trip:	
	Relative proximity to DC and capacity to handle a large event	
16	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:	
10.	Hotel Name: Kingsmill City: Williamsburg, VA	Cost Per Night: \$118 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	Cost Ter Tygnt. 4.10 Teams
	Hotel Name: City:	Cost Per Night:
	•	
	Reason(s) for Selecting: Hotel Name: City:	
100	Reason(s) for Selecting: I represent that all expenses connected to the trip will be for actual costs incurred.	
1/	TIMELL REDRESENT THAT ALL EXIDENSES CONDECTED TO THE ITID WILL BE FOR ACTUAL COSTS INCURRE	rand not a per diem or illmb silm

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$269	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$451	Room Rental
For each Accompanying Family Member	\$451	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only or	10

a.	1	I certify	that I	am an	officer	of the	organization	listed	below;	OR
----	---	-----------	--------	-------	---------	--------	--------------	--------	--------	----

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Name: Mark Strand	April 12, 2022
Name: Mark Strand	Title: President
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

Subject: Test - Register Now for the Legislative and Communication Directors Conference

Date: April 12, 2022 at 2:52 PM To: amym@conginst.org





LEGISLATIVE & COMMUNICATION DIRECTORS CONFERENCE

June 1-3, 2022

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear */fname/*.

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's SponsorTravelCertificationForm, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812

mobile: 571-366-0090 website: conginst.org





2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

11:30 AM	Bus Dep	arts from Hill
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2:00 PM Nametag Pickup

3:00 PM Welcome

3:15 PM New Findings on Public Opinion

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM Ethics: Official, Campaigns, and Redistricting

Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Tim Monahan, Committee on House Administration

6:00 PM Reception & Dinner

Katie Pavlich, Townhall

Thursday, June 2

8:00 AM Breakfast

9:00 AM Leadership Policy and Communication Directors

Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference

10:00 AM Preparing to Manage In the 118th Congress

Mark Horstman, Manager Tools, LLC

12:00 PM Lunch

Os Guinness, Author & Social Critic

Policy Breakouts

1:30 PM A Governing Agenda for the 118th Congress: House GOP Task Forces

Moderator: Mark Strand, Congressional Institute

House GOP Task Force Staffers

2:30 PM Drafting and Passing Legislation

Hugh Halpern, Former House Rules Committee Staff Director

TBD, House Office of the Legislative Counsel

3:45 PM How to Think Like an Economist

Steven Rhoads, University of Virginia

Ryan Bourne, Cato Institute

Communications Breakouts

1:30 PM Communicating the Republican Agenda: House GOP Task Forces

Moderator: Jessica Towhey, Congressional Institute/2e Communications

2:30 PM Crisis Communications

Craig Stephens, DCI Group

3:45 PM Speechwriting 101

TBD, TBD

6:00 PM Reception & Dinner

Walter Russell Mead, The Wall Street Journal

Friday, June 3

8:00 AM Breakfast

9:00 AM How to Conduct Effective Oversight

The Honorable Relly Armstrong, U.S. House of Representatives

Machalagh Carr, Office of the Republican Leader

Steve Castor, House Judiciary Committee

William Burck, Quinn Emanuel Urguhart & Sullivan, LLP

10:30 AM Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery

Matt Glassman, Georgetown University

Anne Marie Chotvacs, Committee on Appropriations

J.P. Freire, Committee on Ways and Means

12:00 PM Conference Concludes

Bus departs from Kingsmill



2022 Legislative and Communication Directors Conference

Wednesday, June 1, 2022

1:00 PM Nametag Pickup

Conference Desk

2:00 PM Welcome

Burwell Ballroom

Mark Strand, Congressional Institute

2:15 PM New Findings on Public Opinion

Burwell Ballroom

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

3:15 PM Ethics: Official, Campaigns, and Redistricting

Burwell Ballroom

Bill Farah, Berke Farah LLP Blake Murphy, NRCC

4:15 PM The Republican Coalition: Working As One

Burwell Ballroom

Moderator: David Winston, The Winston Group Ryan Streeter, American Enterprise Institute Chad Wolf, America First Policy Institute

6:00 PM Reception

James River Grand Foyer James River Grand Ballroom

James River Grand Ballroom

Dinner

Creating an American Majority

The Honorable Newt Gingrich, 50th Speaker of the House of Representatives

Thursday, June 2, 2022

8:00 AM Breakfast

9:00 AM

*

Burwell Ballroom

Leadership Policy and Communication Directors

Moderator: Mark Strand, Congressional Institute Emily Domenech, Office of Leader Kevin McCarthy

Preston Hill, Office of Leader Kevin McCarthy Steve Giaier, Office of Leader Kevin McCarthy Lauren Fine, Office of Whip Steve Scalise Ben Napier, Office of Whip Steve Scalise

Ali Pardo, House Republican Conference Jake Vreeburg, House Republican Conference

10:00 AM Preparing to Lead In the 118th Congress

Burwell Ballroom

Mark Horstman, Manager Tools, LLC

12:00 PM Lunch

James River Grand Ballroom

Os Guinness, Author & Social Critic

Policy Breakouts Burwell Ballroom

1:30 PM How to Draft Legislation Effectively

Moderator: Mark Strand, Congressional Institute

Wade Ballou, House Legislative Counsel Phillip Swagel, Director, Congressional Budget Office

2:30 PM Schoolhouse Rocks Revisited: Passing Your Member's Bill

Arne Christenson, Former Chief of Staff to the Speaker of the House Hugh Halpern, Former House Rules Committee Staff Director & Floor Ralph Hellman, Former Policy Director to the Speaker of the House

Bus departs from Lobby

Communications Breakouts Tazewell Room

1:30 PM Taking Control of Your Message on Digital Channels

Daria Grastara, NRSC Matt Lira, Hangar Capital

2:15 PM Crisis Communications

Ed Patru, Direct Communications Co.

6:00 PM Reception

Dinner

James River Grand Foyer James River Grand Ballroom

Can NATO Promote International Security and Prosperity?

A Fireside Chat with Members of the Diplomatic Community

Moderator: Mark Strand, Congressional Institute

Theodoros Bizakis, Minister Counselor-Deputy Chief of Mission Embassy of Greece

Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland

Friday, June 3, 2022

8:00 AM	Breakfast Jan	mes River Grand Ballroom
9:00 AM	How to Conduct Effective Oversight The Honorable Kelly Armstrong, U.S. House of Representatives William Burck, Quinn Emanuel Urquhart & Sullivan, LLP Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee	Burwell Ballroom
10:00 AM	The Appropriations Process: Understanding & Explaining A Mys Anne Marie Chotvacs, Committee on Appropriations Jennifer Hing, Former Appropriations Committee Communications Direc	
11:00 AM	Dobbs v. Jackson and the Future of the Pro-Life Movement Autumn Christensen, Susan B. Anthony List Katie Glenn, Americans United For Life Tim Saccoccia, Knights of Columbus	Burwell Ballroom
12:00 PM	Conference Concludes	

LCD: Invited House Staff

First Name	Last Name	Job Title	Institution
Steve	Ackerman	Legislative Director	Office of Rep. Fulcher
Emily	Ackerman	Deputy Chief of Staff/Legislative Director	Office of Rep. Reschenthaler
Frank	Acomb	Communications Director	Office of Rep. Reed
Anna	Adamian	Press Secretary	Office of Rep. Harris
Jeremy	Adler	Communications Director	Office of Rep. Cheney
Harley	Adsit	Communications Director	Office of Rep. Carter (GA)
Liam	Anderson	Communications Director	Office of Rep. Stewart
Alex	Attebery	Deputy Communications Director	House Committee on Appropriations
Maggie	Ayrea	Legislative Director	Office of Rep. Graves (LA)
Kevin	Baird	Communications Director	Office of Rep. Griffith
Samantha	Baker	Legislative Director	Office of Rep. Grothman
Shawn	Balcomb	Communications Director	Office of Rep. Salazar
Natalie	Baldassarre	Communications Director	Office of Rep. Malliotakis
Luke	Ball	Communications Director	Office of Rep. Cawthorn
Jimmy	Ballard	Legislative Director	Office of Rep. Davis
Wade	Ballou	Legislative Counsel	House Office of the Legislative Counsel
Don	Barber	Legislative Director	Office of Rep. Elizey
Noah	Barger	Legislative Director	Office of Rep. Bost
Nathan	Barker	Legislative Director	Office of Rep. Hice
Nick	Barley	Communications Director	Office of Rep. Keller
Zach	Barnett	Communications Director	Office of Rep. Graves (LA)
Walker	Barrett	Legislative Director	Office of Rep. Waltz
Joe	Barry	Legislative Director	Office of Rep. Good
Brian	Bates	Legislative Director	Office of Rep. Gibbs
Jacqueline	Battaglia	Scheduler	Office of the Whip
Christopher	Bayles	Senior Legislative Assistant	Office of Rep. Palmer

nunications Office of the Leader	Office of Rep. Gaetz	Office of Rep. Pfluger	Office of Rep. Barr	Office of Rep. McKinley	Office of Rep. Nehls		perations Office of the Leader	Office of Rep. Buchanan	* Office of Rep. Stauber		Office of the Leader	Office of Rep. Wenstrup	Office of Rep. Lucas	Office of Rep. Long	Office of Rep. Curtis	Office of Rep. Carter (TX)	Office of Rep. Guthrie	Office of Rep. Moore (AL)	House Republican Conference	Office of Rep. Stefanik	ector Office of Rep. Tiffany	Office of Rep. Amodei	Office of the Whip	Office of Rep. Walberg	s Office of Rep. Van Drew	Office of Rep. Wagner	Office of Rep. Spartz	Office of Rep. Weber
Director of Strategic Communications	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Policy Director & Chief Counsel	Deputy Director of Floor Operations	Legislative Director	Deputy Chief of Staff	Deputy Chief of Staff/Press Secretary	Communications Aide	Communications Director	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Legislative Director	Rapid Response Director	Communications Director	Press Secretary/Digital Director	Legislative Director	Policy Director	Legislative Director	Director of Communications	Communications Director	Communications Director	Communication Director
Mark	Isabela	Lyssa Bell		ine	Evan Bender		Chris Bien	Aaron Bill	Jeff Bishop	Summer Blevins	Hanna Bogorowski		Patrick	Richard	Jake Bornstein	Grady Bourn	, K.,	Joshua Bradley	Francis Brennan		ine	Ken Brooke	Francis Brooke	Joanna Brown	Ashley	Arthur Bryant	Daniel Bucheli	Laynee

Legislative Director Office of Rep. Gosar	Member Services Director House Republican Conference	Communications Director House Committee on Homeland Security	Legislative Director Office of Rep. Mooney	Legislative Director Office of Rep. Biggs	Media Affairs Advisor Office of the Leader	Legislative Director Office of Rep. McClintock	Legislative Director Office of Rep. Simpson	Deputy Communications Director Office of Rep. Miller (WV)	Communications Director Office of Rep. Obernolte	Communications Director Office of Rep. Banks	Communications Director Republican Study Committee	Deputy Chief of Staff/Legislative Director Office of Rep. Loudermilk	General Counsel Office of the Leader	Legislative Director Office of Rep. Hartzler	General Counsel House Committee on the Judiciary	Legislative Director Office of Rep. Arrington	Communications Director Office of Rep. Gooden	Press Secretary Office of Rep. Jacobs	· Staff Director House Committee on Appropriations	Communications Director House Committee on Transportation and		Deputy Chief of Staff Office of Rep. Weber	Communications Director Office of Rep. Garbarino	Legislative Director Office of Rep. Kim	Press Assistant Office of Rep. Aderholt	Legislative Director Office of Rep. Rice	Legislative Director Office of Rep. Steel
Burke	Butcher	Byers	Caddock	Calkins	Cameron	Campbell	Cannon	Cantrell	Carlin	Carlson	Carlson	Carr	Carr	Castle	Castor	Champion	Chandler	Chase	Chotvacs	Christensen	:	Christian	Cianci	Cisneros	Clark	Clarke	Clifford

Andrea Brandon Sarah Jessica Michael Elisabeth Kris Sarah Charles Madeline Leah Jeremy Alex Seana Jennifer Kate Miranda Tim Stacey Mike Alec Charlotte	Cockerham Cockerham Collins Comer Conklin Cores Correll Corso Correll Corso Correll Corso Courtney Corane C	Communications Director Communications Director Legislative Director Communications Director Director Communications Director Director of Strategic Communications Speechwriter Communications Director Communications Director Communications Director Communications Director Communication Director Communication Director Communication Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Republican Policy Director	Office of Rep. Van Duyne Office of Rep. Loudermilk Office of Rep. Comer House Committee on Oversight and Government Reform Office of the Whip Communication Standards Commission Office of Rep. Palmer House Committee on Rules Office of Rep. Palmer Office of Rep. Cloud Office of Rep. Cloud Office of Rep. Cloud Office of Rep. Cloud Office of Rep. Massie Office of Rep. Massie Office of Rep. Maclintock Office of Rep. Harris Office of Rep. Harris Office of Rep. Latta House Committee on Appropriations Office of Rep. Steil Office of the Leader Select Committee on Economic Disparity
Brad Michael	Decker Defilippis	Communications Director Legislative Director	Office of Rep. Malliotakis

Julie	Devine	Legislative Director	Office of Rep. Graves (MO)
Kathleen	Devlin	Senior Legislative Assistant	Office of Rep. LaMalfa
Britney	Dickerson	Communications Director	Office of Rep. Harshbarger
Ross	Dietrich	Legislative Director	Office of Rep. González-Colón
Matt	Diller	Policy Director	House Committee on Rules
Jared	Dilley	Legislative Director	Office of Rep. Jordan
Ryan	Dilworth	Legislative Director	Office of Rep. Van Duyne
Halee	Dobbins	Press Secretary	Office of Rep. Williams
Justin	Doil	Communications Director	Office of Rep. Fleischmann
Emily	Domenech	Senior Policy Advisor	Office of the Leader
Emily	Dowdell	Communications Director	Office of Rep. Carter (TX)
WIII	Dunham	Deputy Chief of Staff for Policy	Office of the Leader
Jordan	Dunn	Communications Director	Office of Rep. Gallagher
Katie	Dwyer	Legislative Director	Office of Rep. Carey
Russell	Dye	Communications Director	Office of Rep. Jordan
Nick	Dyer	Communications Director	Office of Rep. Greene
Jonathan	Eberle	Communications Director	Office of Rep. Rosendale
Suanne	Edmiston	Legislative Director	Office of Rep. Gohmert
Ben	Elleson	Deputy Chief of Staff/Legislative Director	Office of Rep. Long
Jaryn	Emhof	Chief of Staff and Communications Director	Office of Rep. Webster
Haim	Engelman	Deputy Chief of Staff & Legislative Director	Office of Rep. Tenney
Max	Engling	Deputy Member Services Director	Office of the Leader
Alex	Enlow	Communications Director	Office of Rep. Scott
Jordan	Evich	Deputy Chief of Staff/Legislative Director	Office of Rep. Herrera Beutler
Michele	Exner	Communications Director	Office of the Leader
Brian	Fahey.	Legislative Director	Office of Rep. Guthrie
Grace	Farmer	Communications Director	Office of Rep. Mullin
Chris	Fernandez	Legislative Director	Office of Rep. Boebert
Harrison	Fields	Director of Communications	Office of Rep. Donalds

Republican Study Committee Office of the Whip Office of Rep. Newhouse Office of Rep. McMorris Rodgers Select Committee on Economic Disparity	and Fairness in Growth House Committee on Budget Office of Rep. Gosar	•	Policy Office of Rep. Rogers (KY) Director Office of Rep. Calvert Sl Office of the Leader Office of Rep. McKinley	Office of Rep. Dunn Office of Rep. Ellzey Office of Rep. Kinzinger Office of the Leader Office of Rep. Buchanan	House Committee on Veterans Affairs Office of Rep. Mast Office of Rep. Herrell rector Office of Rep. Brooks
Policy Director Communications Director Communications Director Senior Legislative Assistant Communication Director	Communications Director Communications Director Communications Director	Legislative Director Communications Director Legislative Director	Legislative Director and Defense Policy Advisor Senior Advisor/Communications Director Senior Policy Advisor and Counsel Communications Director	Legislative Director Communications Director Communications Director Deputy Spokesman Press Secretary	Communications Director Legislative Director Communications Director Director of Communications Legislative Counsel/Legislative Director Communications Director
Fields Fine Fitzmorris Flukey Fones	Foster Foti Freire	Frost Fuerst Fultz	Gagnon Gagier Giaquinto	Gilbert Gilfillan Gillespie Gilmartin	Gonzalez Goodman Graham Gribbin Griffin
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Jay Lauren Amanda Kristin Harry	Tim Anthony J.P.	Dylan Billy Garrett	Ausun Jason Steven Kate	Sarah Scott Maura Chad Savannah	Samantha Eliana AnnMarie Billy Sean Brian

Policy Director Legislative Director Legislative Director Communications Director Legislative Director Legislative Director Communications Director Communications Director Digital Director Communications Director Communications Director Legislative Director Communications Director	
Political Control Cont	Legislative Director
Grimm Guffin Hall Hall Hall Hancock Hancock Hannahs Harriss Harriss Harriss Harriss Harriss Hatcher Hattrup Haulsee Haverly Haynes Heighberger Heighberger Heighs Hewitt Hicks	Hilkin
Tyler Elliott Rodney Amanda Emma Sabrina Sabrina Shane Joel Matt Steve Jon Wesley E.D. Cory Lynn Sam Taylor Tiffany Jennifer Eric Eric Sue Laura Patrick Taylor Sue Kabo	

Preston		Policy Advisor	Office of the Leader
Andrea	基。	Deputy Press Secretary	House Republican Conference
Keenan	Hochschild	Digital Communications Aide	Office of the Leader
	Hodge	Legislative Director	Office of Rep. Crenshaw
Christian	Hoehner	Policy Director	House Committee on Oversight and Government Reform
Ryan	Hofmann	Policy Advisor	House Republican Conference
James	Hogge	Communications Director	Office of Rep. Bergman
Anna	Holland	Digital and Press Assistant	House Republican Conference
Kelsey	Holt	Communications Director	Office of Rep. Estes
Brett	Horton	Chief of Staff	Office of the Whip
Rebekah	Hoshiko	Communications Director	House Committee on Natural Resources
Stephen	Hostelley	Legislative Director	Office of Rep. Gonzalez (OH)
Michael	Howard	Communications Director	Office of Rep. LaTurner
Maggie	Howell	Digital Coordinator	Office of the Leader
Preston	Howey	Legislative Director	Office of Rep. Pfluger
	Hrkman	Policy Director	House Committee on Climate Crisis
Rachel	Huggins	Legislative Director	Office of Rep. Burgess
Hannah	Hughes	Press Secretary	Office of Rep. Gibbs
Claire	Hurley	Press Secretary	Office of Rep. Latta
:	Igleheart	Legislative Director	Office of Rep. Wenstrup
Zachary	Isakowitz	Legislative Director	Office of Rep. McCaul
	lves	Press Secretary	Office of Rep. Foxx
	Jackson	Legislative Director	Office of Rep. Smith (NE)
	Jacobs	Legislative Director	Office of Rep. Miller-Meeks
Danny	Jativa	Communications Director	Office of Rep. Gimenez
Bradley	Jaye	Communications Director	Office of Rep. Moore (AL)
Michelle	Jelnicky	Legislative Director/Deputy Chief of Staff	Office of Rep. Bergman
	Jenkins	Communications Director	Office of Rep. Garcia

Office of Rep. Moore (UT) Office of Rep. Williams Office of Rep. Timmons House Committee on Education and Labor	Office of Rep. Rose Office of Rep. Guest Office of the Leader		Office of Rep. Mooney Office of Rep. Kustoff Office of Rep. Carey	Office of Rep. Johnson (SD) Office of Rep. Wilson Office of Rep. Herrell	Office of Rep. Massie Office of Rep. Miller-Meeks Office of Rep. Moolenaar Office of Rep. McClain	Office of Rep. Kelly (PA) Office of Rep. Hartzler Office of Rep. Salazar Office of Rep. Mast	Office of the Leader Office of Rep. Katko Office of Rep. Bacon Office of Rep. Duncan
Legislative Director Legislative Director Deputy Chief of Staff/Legislative Director Deputy Director of Education and Senior Counsel	Communications Director Policy Director Deputy Chief of Staff for Member Services	Legislative Director Communications Director Communications Director	Communications Director Communications Director Communications Director	Communications Director Legislative Director Legislative Director	Communications Director Communications Director Legislative Director Legislative Director	Press Secretary Communications Director Legislative Director Legislative Director	Member Services Coordinator Communications Director Legislative Director
Johnson Johnston Jones	Jones Joseph Joyce	Judd Kalin Keeler	Kelly Kelly	Kemp Kennedy Kennedy	Kennedy Kiley Kim Kinney	Knoedler Knoth Kolb Koncar	Kotsovos (Humes) Kranz Kratz Krekorian
Paul Ben A.T. Amy	Dylan Elizabeth Natalie	Derek Curtis Benjamin	Ryan Kate Blaine	Jazmine Drew Brian	John Will Ed Erik	Matthew Kevin John Steve	Allie Dan Jeff Elise

Jason	Kroitor	Legislative Director	Office of Ben Bose
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Jay	Kronzer	Legislative Director	Office of Rep. Green
Jeffrey	Kuckuck	Legislative Dírector	Office of Rep. Emmer
Taylor	LaJoie	Legislative Director	Office of Rep. Greene
Alex	Lanfranconi	Communications Director	Office of Rep. Rutherford
Hillary	Lassiter	Legislative Director	Office of Rep. Pence
Alexandra	Lavy	Communications Director	Office of Rep. LaMalfa
Will	Layden	Deputy Staff Director	House Committee on Natural Resources
Paige	Lindgren	Communications Director	Office of Rep. Gonzales (TX)
Lindsay	Linhares	Legislative Director	Office of Rep. Letlow
Austin	Livingston	Communications Director	Office of Rep. Norman
Elizabeth	Lloyd	Legislative Director	Office of Rep. Johnson (SD)
Ryan	Long	Senior Policy Advisor	Office of the Leader
James	Longley	Legislative Director	Office of Rep. Fitzpatrick
Nadgey	Louis-Charles	Communications Director	Office of Rep. Ferguson
Hunter	Lovell	Press Secretary	Office of Rep. Scalise
Chavonne	Ludick	Press Secretary	Office of Rep. McMorris Rodgers
Nick	Lunneborg	Legislative Director	Office of Rep. Fischbach
Faith	Mabry	Communications Director	Office of Rep. Valadao
Scott	Mackenzie	Legislative Director	Office of Rep. Webster
Nate	Madden	Communications Director	Office of Rep. Roy
Brittany	Madni	Deputy Chief of Staff/Legislative Director	Office of Rep. Hinson
Cam	Madsen	Legislative Director	Office of Rep. Stewart
Chris	Malen	Legislative Director	Office of Rep. Gonzales (TX)
Nicole	Manley	Legislative Director	Office of Rep. Cline
Michael	Mansour	Deputy Chief of Staff	Office of Rep. Kinzinger
	Mansour	Communications Director	Office of Rep. Stauber
Michael	Martin	Deputy Chief of Staff & Legislative Director	Office of Rep. Jackson
nhol	Martin	Workforce Policy Director	Committee on Education and Workforce

Office of Rep. Newhouse	Office of Rep. McCarthy	House Committee on Education and Labor	House Committee on Climate Crisis	House Committee on Agriculture	Office of Rep. Rouzer	House Committee on Agriculture	Office of Rep. Bentz	Office of Rep. Cloud	House Committee on Veterans Affairs	Office of Rep. Foxx	Office of Rep. Feenstra	Office of Rep. Aderholt	Office of Rep. Buck	Office of Rep. Cheney	Office of Rep. Emmer	Office of the Leader	Office of Rep. Griffith	Office of Rep. Schweikert	Office of Rep. LaTurner	Office of Rep. Baird	Office of the Whip	Office of Rep. Hollingsworth	Offlice of the Whip	Office of Rep. Hollingsworth	Office of Rep. Brady	Office of Rep. Bucshon	Office of Rep. Gallagher	tant House Republican Conference
Legislative Director	Press Secretary	Communications Director	Communications Director	Policy Director	Communications Director	Communications Director	Director of Communications	Legislative Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Press Secretary	Chief of Staff	Legislative Director and Counsel	Legislative Director	Legislative Director	Communications Director	Deputy Floor Director	Legislative Director	Policy Advisor	Communications Director	Communications Director	Legislative Director	Legislative Director	Member Services and Operations Assistant
Martinez	Martinez	Matesic	Matthews	Maxwell	McBride	McCarty	McCutchen	McHan	McNamee	McVae	Medeiros	Medley	Mendelovici	Meyer	Meyer	Meyer	Michael	Michaels	Middlebrooks	Milner	Minkler	Mitchell	Minar	Moelk	Montesi	Moore	Morrison	Mount
Travis	Brittany	Hannah	Sarah	Josh	Erin	Taylor	Knox	Abby	Chris	Bryan	Tim	Megan	Zach	Andrew	Theresa	Dan	Emily	Chad	Jake	Katie	Annie	Maddie	Alye	Carter	Janet	Dylan	Chas	Elizabeth

Ben	Mullany	Communications Director	Office of Rep. Joyce (PA)
Jake	Murphy	Communications Director	Office of Rep. Zeldin
Cullen	Murphy	Staff Assistant	Office of the Leader
Nicole	Myers	Communications Director	Office of Rep. Sessions
Jeff	Naft	Speechwriter	Office of the Whip
Dennis	Nalis	Floor Assistant	Office of the Whip
Claire	Nance	Communications Director	Office of Rep. Westerman
Ben	Napier	Director of Floor Operations	Office of the Whip
Doug	Nation	Legislative Director	Office of Rep. McHenry
Alexandra	Naughton	Communications Director	Office of Rep. Bost
Casey	Netson	Communications Director	Office of Rep. Jackson
Valerie	Nelson	Communications Director	Office of Rep. Granger
Sarah	Newsome	Press Secretary	Office of Rep. Wittman
Bryan	Nichols	Communications Director/ Field Representative	Office of Rep. Graves (MO)
Mattie	Nichologo	Communications Director	
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Corey	Noble	Deputy Communications Director	Office of Rep. Posey
Ben	Nyce	Policy Advisor	House Republican Conference
Nick	O'Boyle	Deputy Chief of Staff/Legislative Director	Office of Rep. Estes
James	O'Brien	Legislative Director	Office of Rep. Brady
Richie	O'Connell	Legislative Director	Office of Rep. Calvert
Erin	O'Malley	Communications Director	Office of Rep. Miller (IL)
Kevin	O'Keefe	Legislative Director	Office of Rep. Keller
Hannah	Osantowske	Communications Director	Office of Rep. Pence
Claire	Osborn	Legislative Director	Office of Rep. Barr
Jay	Ostrich	District Director/Communications Director	Office of Rep. Perry
Marieli	Padro	Communications Director	Office of Rep. González-Colón
Riley	Pagett	Legislative Director	Office of Rep. Mann
Ali	Pardo Black	Communications Director	House Republican Conference

Media Affairs House Republican Conference	Communications Director Office of Rep. Kelly (MS)	Digital Media Manager Office of Rep. Burchett	Legislative Director Office of Rep. Steube	Communications Director Office of Rep. Huizenga	Press Secretary House Committee on Financial Services	Legislative Director Office of Rep. Miller (WV)	Communications Director Office of Rep. Turner	Communications Director Office of Rep. Guest	Legislative Director Office of Rep. Smith (MO)	Legislative Director Office of Rep. Spartz	Communications Director Office of Rep. Allen	Communications Director House Committee on Administration	Legislative Director Office of Rep. Womack	Press Secretary Office of Rep. Palazzo	Communications Director Office of Rep. Letlow	Legislative Director Office of Rep. Miller (IL)	Deputy Chief of Staff Office of Rep. Banks	Deputy Chief of Staff and Legislative Office of Rep. Upton Director	Communications Director Office of Rep. LaHood	Deputy Chief of Staff & Legislative Director Office of Rep. Garbarino	Legislative Director Office of Rep. Van Drew	Communications Director Office of Rep. Franklin	Press Secretary Office of Rep. Smucker	Press Secretary Office of Rep. Babin	Director of Member Services Office of the Whip	Communications Director Office of Rep. Weber	Legislative Director Office of Rep. LaHood
Parent	Parker	Partlow	Patel	Patrick	Peavey	Pedrotti	Peterson	Pillow	Pinegar	Pinegar	Plummer	Porwoll	Powell	Quinn	Rabalais	Rabuse	Ratliff	Ratner	Rauber	Rausch	Ray	Read	Reath	Reese	Reising	Reynolds	Richardson
Charyssa	Susan	Rachel	Twinkle	Brian	Laura	Max	Breely	Rob	Hilary	Phillip	Michael	Andrea	Jessica	Megan	Mitch	Chrissy	Lindsay	Mark	John	Scott	Trevor	Russ	Eric	Sarah	Bart	Lisa	Mary Ellen

Communications Director Office of Rep. Crawford	Legislative Director Office of Rep. Scott	Senior Legislative Assistant Office of Rep. Stefanik	Legislative Director Office of Rep. Wagner	Deputy Chief of Staff/Legislative Director Office of Rep. Wittman	Legislative Director Office of Rep. Thompson	Press Secretary Office of Rep. Walberg	Legislative Director Office of Rep. Westerman	Legislative Director & Counsel Office of Rep. Bishop	Legislative Director Office of Rep. DesJarlais	Deputy Chief of Staff/Communications Office of Rep. Moolenaar Director	District Director/Communications Director Office of Rep. Smith (NJ)	Communications Director Office of Rep. Rogers (AL)	Communications Director Office of Rep. Cammack	Deputy Communications Director Office of Rep. Bacon	Legislative Director Office of Rep. Perry	Legislative Director Office of Rep. Luetkemeyer	Coalitions Coordinator Office of the Whip	Communications Director Office of Rep. Hill	Press Secretary Office of Rep. Taylor	Legislative Director Office of Rep. Walorski	Communications Director Office of Rep. Joyce (OH)	District Communications Director Office of Rep. Lamborn	Communications Director Office of Rep. Mace	Communications Director Office of Rep. Hinson	Communications Director Office of Rep. Hice	Communications Director House Committee on Foreign Affairs	Legislative Director Office of Rep. Crawford
Roberston	Roberts	Robertson	Robinette	Robinson	Rockwell	Rorke	Rossi	Rowland	Russell	Russell	Sagnip	Sanders	Sandridge	Schieffer	Schilling	Schmidtlein	Schmitz	Schneider	Schroeder	Schultz	Sears	Sebastian	Seibels	Seid	Selip	Sheed	Shelton
Sara	Zach	mil	Jamie	Brent	Nick	Mike	Janet	Travis	Hannah	Dave	Jeff	Justine	Adeline	Abbey	Patrick	Meghan	Eric	Dan	Libby	Martin	Katherine	Cassandra	John	Sophie	Sarah	Leslie	Ashley

Office of Rep. Allen	House Committee on Energy and Commerce	Office of Rep. Bishop	Office of Rep. Balderson	Office of Rep. Womack	Office of Rep. Mullin	Office of Rep. Lucas	Office of Rep. McCarthy	Office of Rep. Donalds	Office of Rep. Joyce (OH)	Office of Rep. Timmons	Office of Rep. Comer	Office of Rep. Rogers (KY)	Office of Rep. Wilson	Office of Rep. Smith (MO)	Office of the Chief Deputy Whip	Office of Rep. Katko	Office of the Leader	Office of the Leader	House Committee on Budget	Office of the Leader	Office of Rep. Carl	Office of Rep. Radewagen	Office of Rep. Hudson	Office of Rep. Harshbarger	Office of Rep. Palazzo	nications Office of Rep. Steel
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Chief of Staff	Legislative Director	Senior Policy Advisor	Head of Communications	Deputy Staff Director	Senior Policy Advisor	Legislative Director	Legislative Director	Communications Director	Senior Legislative Aid	Senior Advisor	Deputy Chief of Staff/Communications Director
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Shepherd	Silielas	Shoemaker	Siddle	Sikora	Skoog	Slagell	Smith	Smith	smith	Smith	Smith	Smoot	Snider	Soster	Sours	Southard	Souza	Sparks	Spealman	Specht	Stagno	Stanton	Steele	Stein	Stevens	Stewart
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Cam	O N	Clay	Clark	Alexia	Kaitlynn	Alison	Trevor	Alex	Burke	Heather	Matt	Danielle	Joseph	Timothy	David	Tristan	Allen	Matt	Jenna	Brittan	Laura	Richard	Greg	Peter	Courtney	Danielle

Maddison	Stone	Press Secretary	Office of Rep. Thompson
Melissa	Stooksbury	Press Secretary	Office of Rep. Cole
Ben	Stout	Deputy Chief of Staff/Communications Director	Office of Rep. Boebert
Nick	Strader	Chief of Staff/Legislative Director	Office of Rep. Bentz
Callie	Strock	Communications Director	Office of Rep. Kim
Hannah	Strub	Legislative Director	Office of Rep. Rutherford
AJ	Sugarman	Policy Advisor	Office of the Whip
Georgeanna	Sullivan	Communications Director	Office of Rep. Luetkemeyer
Tim	Svoboda	Deputy Chief of Staff/Communications Director	Office of Rep. Grothman
Phillip	Swagel	Director	Congressional Budget Office
Conner	Swanson	Communications Director	Office of Rep. Armstrong
Chris	Sweet	Legislative Director	Office of Rep. Diaz-Balart
Angela	Swinson	Director of Communications	Office of Rep. Gohmert
Michael	Taggart	Policy Director	House Committee on Energy and Commerce
Sarah	Talmage	Legislative Director	Office of Rep. Zeldin
Shaun	Taylor	Legislative Director	Office of Rep. Fallon
Charlotte	Taylor	Communications Director	Office of Rep. Bucshon
Emily	Taylor	Communications Director	Office of Rep. Meijer
Daniel	Tellez	Digital Director	Office of Rep. Fulcher
Trevor	TenBrink	Legislative Director	Office of Rep. Huizenga
Elissa	Тем	Communications Director	Office of Rep. Buck
- Taylor	Theodossiou	Press Secretary	Office of Rep. McHenry
James	Thomas	Legislative Director	Office of Rep. Lamborn
Jett	Thompson	Legislative Director	Office of Rep. Bice
Emma	Thomson	Communications Director	Office of Rep. Walorski
Sadie	Thorman	Communications Director	Office of Rep. Steube
Daniel	Tidwell	Legislative Director	Office of Rep. Fleischmann

Michaela	Todd	Press Secretary	Office of Rep. Mann
Nicholas	Tortorici	Legislative Director/Deputy Chief of Staff	Office of Rep. Armstrong
Matthew	Tragesser	Communications Director	Office of Rep. Biggs
Catherine	Treadwell	Legislative Director	Office of Rep. Cawthorn
Claire	Trokey	Legislative Director	Office of Rep. Scalise
Charlie	Truxal	Legislative Director	Office of Rep. Franklin
Matt	Tucker	Deputy Chief of Staff/ Legislative Director	Office of Rep. Joyce (PA)
Caroline	Tucker	Communications Director	Office of Rep. Moore (UT)
Will	Turner	Legislative Director	Office of Rep. Garcia
Joel	Valdez	Communications Director	Office of Rep. Gaetz
Valentina	Valenta	Legislative Director	Office of Rep. Posey
E	Valentine	Legislative Director	Office of Rep. Gimenez
Madison	Van Every	Deputy Chief of Staff/Legislative Director	Office of Rep. Mace
Alexa	Vance	Communications Director	Office of Rep. Reschenthaler
Alex	Vanderford	Communications Director	Office of Rep. DesJarlais
Matt	VanHyfte	Communications Director	House Committee on Small Business
Heather	Vaughan	Communications Director	House Committee on Science, Space and Technology
Jonathan	Vecchi	Legislative Director/Deputy Chief of Staff	Office of Rep. Bilirakis
Noelle	Verhelst	Legislative Director	Office of Rep. Smucker
Mary	Vigil	Legislative Director/Senior Policy Advisor	Office of Rep. Smith (NJ)
Sarah Anne	Voyles	Communications Director	Office of Rep. Burgess
Jake	Vreeburg	Policy Director	House Republican Conference
Rob	Wagener	Legislative Director	Office of Rep. Fitzgerald
Rachel	Walker	Communications Director	House Committee on Intelligence
Nikki	Wallace	Communications Director/District Director	Office of Rep. Simpson
Luke	Wallwork	Legislative Director	Office of Rep. Murphy
Maggie	Ward	Legislative Director	Office of Rep. Turner
Lauren	Weber	Press Secretary	Office of Rep. Fischbach

Robby	Wehagen	Deputy Chief of Staff	Offlice of Rep. Carter (GA)
Zachary	Weidlich	Communications Director	Office of Rep. Carl
Laura	Weldon	Legislative Director	Office of Rep. Taylor
Sam	West	Senior Legislative Assistant	Office of Rep. Kelly (PA)
Grayson	Westmoreland	Deputy Chief of Staff	Office of Rep. Higgins
Craig	Wheeler	Communications Director	Office of Rep. Herrera Beutler
Connor	White	Legislative Director	Office of Rep. Davidson
Allie	White	Legislative Director	Office of Rep. Ferguson
Grace	White	Communications Director	Office of Rep. Steil
lan	Whitson	Legislative Director	Office of Rep. Rouzer
Calla	Wickenhauser	Communications Assistant (DC)	Office of Rep. Davis
Jenn	Wickre	Policy Director	House Committee on Science, Space and Technology
Jeff	Wieand	Counsel	Office of the Whip
Jonathan	Wilcox	Communications Director	Office of Rep. Issa
Haley	Wilson	Legislative Director	Office of Rep. Rogers (AL)
Laura	Wilson	Legislative Director	Office of Rep. Johnson (OH)
David	Winfrey	Legislative Director	Office of Rep. Granger
Kelsey	Wolfgram	Senior Legislative Assistant	Office of Rep. Burchett
Jordan	Wood	Legislative Director	Office of Rep. Gooden
Emily	Wood	Press Secretary	Office of Rep. Duncan
Maggie	Woodin	Legislative Director	Office of Rep. Meijer
Joshua	Woodward	Legislative Director	Office of Rep. Cammack
Dan	Wunderlich	Communications Director	Office of Rep. Schweikert
Rob	Yavor	Policy Director	House Committee on Small Business
Dominique	Yelinski	Legislative Director	Office of Rep. Hern
Alex	Yost	Legislative Director	Office of Rep. Owens
Ryan	Young	Legislative Director	Office of Rep. Sessions
Lauren	Ziegler	Legislative Director	Office of Rep. Babin

Zimmerman	Zimpher	Zwaanstra

Johnny

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Legislative Director Legislative Director Legislative Director

Office of Rep. Tiffany Office of Rep. Balderson Office of Rep. Lesko

Report name: Report date: Event name:

First Name Attendance Report (House Staff for Ethics]
06/09/2022
2022 Legislative and Communication Directors Conference Last Name

Institution

Job Title

Laynee	Daniel	Arthur	Palmer	Francis	Rich	Patrick	Barbara	Summer	Jeff	Chris	Evan	Lyssa	Christopher	Brian	Zach	Nick	Nathan	Noah	Wade	Natalie	Shawn	Kevin	Alex	Anna
Buckels	Bucheli	Bryant	Brigham	Brennan	Booker	Bond	Boland	Blevins	Bishop	Bien	Bender	Bell	Bayles	Bates	Barnett	Barley	Barker	Barger	Ballou	Baldassarre	Balcomb	Baird	Attebery	Adamian
Office of Rep. Weber	Office of Rep. Spartz	Office of Rep. Wagner	Office of Rep. Stefanik	House Republican Conference	Office of Rep. Long	Office of Rep. Lucas	Office of Rep. Wenstrup	Office of Rep. Bilirakis	Office of Rep. Stauber	Office of the Leader	Office of Rep. Nehls	Office of Rep. Pfluger	Office of Rep. Palmer	Office of Rep. Gibbs	Office of Rep. Graves (LA)	Office of Rep. Keller	Rep. Jody Hice	Office of Rep. Bost	House Office of the Legislative Counsel	Office of Rep. Malliotakis	Office of Rep. Salazar	Office of Rep. Griffith	House Committee on Appropriations	Office of Rep. Harris
Communication Director	Communications Director	Communications Director	Communications Director	Rapid Response Director	Press Secretary	Communications Director	Communications Director	Deputy Chief of Staff/Press Secretary	Deputy Chief of Staff	Deputy Director of Floor Operations	Legislative Director	Communications Director	Senior Legislative Assistant	Legislative Director	Communications Manager	Communications Director	Legislative Director	Legislative Director	Legislative Counsel	Communications Director	Communications Director	Communications Director	Deputy Communications Director	Press Secretary

Jordan	Charlotte	Mike	Miranda	Alex	Charles	Sarah	Kris	Elisabeth	Michael	Andrea	Sarah	Adam	Ken	Alex	Nick	Anne Marie	Steve	Colleen	Machalagh	Colin	Emily	Samantha	Kyle	Aaron	John	Courtney
Dayer	Davis	Davin	Dabney	Crane	Correll	Corley	Cook	Conklin	Comer	Coker	Coffman	Cloch	Clifford	Cisneros	Christensen	Chotvacs	Castor	Castle	Carr	Carr	Carlin	Cantrell	Campbell	Calkins	Caddock	Butcher
Office of the Leader	Office of Rep. Stell	Office of Rep. Latta	Office of Rep. Hern	Office of Rep. Fitzgerald	Office of the Leader	Office of Rep. Cole / House Rules Committee	Office of Rep. Palmer & House Republican Policy Committee	Communication Standards Commission	Office of the Whip	Office of Rep. Van Duyne	Office of Rep. Comer	Office of Rep. Curtis	Office of Rep. Steel	Office of Rep. Kim	House Committee on Transportation and Infrastructure	House Committee on Appropriations	House Committee on the Judiciary	Office of Rep. Hartzler	Office of the Leader	Office of Rep. Loudermilk	Office of Rep. Obernolte	Office of Rep. Miller (WV)	Office of Rep. McClintock	Office of Rep. Biggs	Office of Rep. Mooney	House Republican Conference
Cloakroom Assistant	Senior Legislative Assistant	Legislative Director	Communications Director	Communication Director	Speechwriter	Director of Strategic Communications	an Communications Director	Director	Deputy Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Director of Member Services	Staff Director	General Counsel	Legislative Director	General Counsel	Deputy Chief of Staff/ Legislative Director	Communications Director, Senior Advisor	Deputy Communications Director	Legislative Director	Legislative Director	Legislative Director	Member Services Director

Savannah	Kate	Steven	Austin	Dylan	J.P.	Harry	Kristin	Amanda	Lauren	Chris	Grace	Michele	Alex	Max	Ben	Russell	Katie	Jordan	Emily	Halee	Ryan	Matthew	Ross	Britney	Michael	Anne
Glasgow	Giaquinto	Giaier	Gage	Frost	Freire	Fones	Flukey	Fitzmorris	Fine	Fernandez	Farmer	Exner	Enlow	Engling	Elleson	Dye	Dwyer	Dunn	Domenech	Dobbins	Dilworth	Diller	Dietrich	Dickerson	DeFilippis	DeCesaro
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Office of Rep. Buchanan	Office of Rep. McKinley	Office of the Leader	Office of Rep. Hal Rogers (KY)	Office of Rep. Hill	House Committee on Ways and Means	Select Committee on Economic Disparity and Fairness in Growth	Office of Rep. McMorris Rodgers	Office of Rep. Newhouse	Office of the Whip	Office of Rep. Boebert	Office of Rep. Mullin	Office of the Leader	Office of Rep. Scott	Office of the Leader	Office of Rep. Long	Office of Rep. Jordan	Office of Rep. Carey	Office of Rep. Gallagher	Office of the Leader	Office of Rep. Williams	Office of Rep. Van Duyne	House Committee on Rules	Office of Rep. González-Colón	Office of Rep. Harshbarger	Office of Rep. Malliotakis	Select Committee on Economic Disparity and Fairness in Growth
Press Secretary	Communications Director	Senior Policy Advisor and Counsel	Legislative Director and Counsel	Legislative Director	Communications Director	Communication Director	Senior Legislative Assistant	Communications Director	Communications Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Deputy Director of Member Services	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Communications Director	Senior Policy Advisor	Communications Director	Legislative Director	Policy Director	Legislative Director	Communications Director	Legislative Director	Republican Policy Director

m	Wiff	Ryan	Katharine	Blaine	Elizabeth	Dylan	Amy	Bradley	Danny	Kyle	Josh	Claire	Hannah	Maggie	Michael	Rebekah	Kelsey	Anna	Ryan	Preston	Jake	Tiffany	Wesley	Jon	Steve	Emma	Eliana
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Zim	Kiley	Kelly	Kelly	Kelly	Joseph	Jones	Jones	Jaye	Jativa	Jacobs	Jackson	Hurley	Hughes	Howell	Howard	Hoshiko	Holt	Holland	Hofmann		Hilkin	Haverly	Harkins	Harder	Hansen	Hall	Goodman
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Office of Rep. Moolenaar	Office of Rep. Miller-Meeks	Office of Rep. Mooney	Office of Rep. Kustoff	Office of Rep. Carey	Office of Rep. Guest	Office of Rep. Rose	House Committee on Education and Labor	Office of Rep. Moore (AL)	Office of Rep. Gimenez	Office of Rep. Miller-Meeks	Office of Rep. Smith (NE)	Office of Rep. Latta	Office of Rep. Gibbs	Office of the Leader	Office of Rep. LaTurner	House Committee on Natural Resources	Office of Rep. Estes	House Republican Conference	House Republican Conference	Office of the Leader	Office of Rep. Norman	Office of Rep. Smith (NE)	Office of Rep. Bice	Office of Rep. Graves (MO)	Office of Rep. Tenney	Office of Rep. Owens	Office of Rep. Kustoff
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Policy Director	Communications Director	Director of Education and Human Services Policy	Communications Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Press Secretary	Graphic Designer	Communications Director	Communications Director	Press Secretary	Deputy Press Secretary	Policy Advisor	Policy Advisor	Legislative Director	Communications Director	Communications Director	Digital Director	Communications Director	Communications Director	Legislative Director

Megan	Tim	Bryan	Abby	m;n	Hannah	Brittany	John	Michael	Brittany	Faith	Nick	Chavonne	Hunter	Ryan	Elizabeth	Lindsay	Will	Alexandra	Hillary	Jeffrey	Jason	Elise	Jeff	Allie	Steve	Kevin	Matthew	Erik
Medley	Medeiros	McVae	McHan	McBride	Matesic	Martinez	Martin	Mansour	Madni	Mabry	Lunneborg	Ludick	Lovell	Long	Lloyd	Linhares	Layden	Lavy	Lassiter	Kuckuck	Kroitor	Krekorian	Kratz	Kotsovos (Humes)	Koncar	Knoth	Knoedler	Kinney
Office of Rep. Aderholt	Office of Rep. Feenstra	Office of Rep. Foxx	Office of Rep. Cloud	Office of Rep. Rouzer	House Committee on Education and Labor	Office of the Leader	House Committee on Education and Labor	Office of Rep. Kinzinger	Office of Rep. Hinson	Office of Rep. Valadao	Office of Rep. Fischbach	Office of Rep. McMorris Rodgers	Office of Rep. Scallse	Office of the Leader	Office of Rep. Johnson (SD)	Office of Rep. Letlow	House Committee on Natural Resources	Office of Rep. LaMalfa	Office of Rep. Pence	Office of Rep. Emmer	Office of Rep. Rose	Office of Rep. Duncan	Office of Rep. Bacon	Office of the Leader	Office of Rep. Mast	Office of Rep. Hartzler	Office of Rep. Kelly (PA)	Office of Rep. McClain
Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Director of Member Services and Coaltions	California Press Secretary	Workforce Policy Director	Deputy Chief of Staff	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Press Secretary	Press Secretary	Senior Policy Advisor	Legislative Director	Legislative Director	Deputy Staff Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Member Services Coordinator	Legislative Director	Communications Director	Press Secretary	Legislative Director

Mitch	Phillip	Hilary	Breely	Max	Laura	Rachel	Charyssa	Hannah	Nick	Kevin	Ben	bryan	Sarah	Valerie	Casey	Ben	Claire	Jeff	Elizabeth	Charles	Carter	Alye	Maddie	Annie	Jake	Emily	Theresa
															٠												
Rabalais	Pinegar	Pinegar	Peterson	Pedrotti	Peavey	Partlow	Parent	Osantowske	O'Boyle	O'Keefe	Nyce	Nichols	Newsome	Nelson	Nelson	Napier	Nance	Naft	Mount	Morrison	Moelk	Mlinar	Mitchell	Minkler	Middlebrooks	Michael	Meyer
Office of Rep. Letlow	Office of Rep. Baird	Office of Rep. Smith (MO)	Office of Rep. Turner	Office of Rep. Miller (WV)	House Committee on Financial Services	Office of Rep. Burchett	House Republican Conference	Office of Rep. Pence	Office of Rep. Estes	Office of Rep. Keller	House Republican Conference	Office of Rep. Graves (MO)	Office of Rep. Wittman	Office of Rep. Granger	Office of Rep. Jackson	Office of the Whip	Office of Rep. Westerman	Office of the Whip	House Republican Conference	Office of Rep. Gallagher	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. LaTurner	Office of Rep. Griffith	Office of Rep. Emmer
Communications Director	Deputy Chief of Staff	Legislative Director	Press Secretary	Legislative Director	Communications Director	Digital Media Manager	Press Secretary & Director of Media Affairs	Communications Director	Deputy Chief of Staff/Legislative Director	Deputy Chief of Staff/Legislative Director	Policy Advisor	Communications Director/ Field Representative	Press Secretary	Communications Director	Communications Director	Director of Floor Operations	Communications Director	Communications Advisor	Member Services and Operations Assistant	Legislative Director	Communications Director	Policy Advisor	Legislative Director	Deputy Floor Director	Legislative Director	Legislative Director	Press Secretary

Greg	Laura	Trevor	Caleb	Burke	Ashley	Kaitlynn	Clay	Olivia	Cam	Ashley	Cassandra	Katherine	Dan	Eric	Abbey	Hannah	David	Mike	Brent .	Sara	Jim	Zach	Matt	Eric	Russ	Scott
Steele	Stagno	Smith	Smith	Smith	Smith	Skoog	Shoemaker	Shields	Shepherd	Shelton	Sebastian	Sears	Schneider	Schmitz	Schieffer	Russell	Russell	Rorke	Robinson	Robertson	Robertson	Roberts	Reed	Reath	Read	Rausch
Office of Rep. Hudson	Office of Rep. Car	Office of Rep. McCarthy	Office of the Leader	Office of Rep. Joyce (OH)	Office of Rep. Grothman	Office of Rep. Mullin	Office of Rep. Bis	House Commi Commerce	Office of Rep. Allen	Office of Rep. Crawford	Office of Rep. Lamborn	Office of Rep. Joyce (OH)	Office of Rep. Hill	Office of the Whip	Office of Rep. Bacon	Office of Rep. DesJarlais	Office of Rep. Moolenaar	Office of Rep. Walberg	Office of Rep. Wittman	Office of Rep. Crawford	Office of Rep. Stefanik	Office of Rep. Scott	Office of Rep. Aderholt	Office of Rep. Smucker	Office of Rep. Franklin	Office of Rep. Garbarino
:							nop	House Committee on Energy and Communi Commerce						-	. Bacon Press Secretary			. Walberg Press Secretary					. Aderholt Press Assistant	. Smucker Press Secretary		
Communications Director	Legislative Director	Legislative Director	Digital Communications Director	Legislative Director	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	District Communications Director	Communications Director	Communications Director	Coalitions Coordinator	cretary	Legislative Director	Deputy Chief of Staff/Communications Director	cretary	Deputy Chief of Staff/Legislative Director	Communications Director	Senior Legislative Assistant	Legislative Director	sistant	cretary -	Communications Director	Deputy Chief of Staff & Legislative Director

Trevor	Shaun	Charlotte	Conner	Tim	Benjamin	Melissa	Maddison	Peter
TenBrink	Taylor	Taylor	Swanson	Svoboda	Stout	Stooksbury	Stone	Stein
Office of Rep. Huizenga	Office of Rep. Fallon	Office of Rep. Bucshon	Office of Rep. Armstrong	Office of Rep. Grothman	Office of Rep. Boebert	Office of Rep. Cole	Office of Rep. Thompson	Office of Rep. Harshbarger
Legislative Director	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Deputy Chief of Staff/Communications Director	Press Secretary	Press Secretary	Senior Legislative Aid

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland

Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

May 25, 2022

Ms. Erin McBride Office of the Honorable David Rouzer 2333 Rayburn House Office Building Washington, DC 20515

Dear Ms. McBride:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for June 1 to 3, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

Jackie Walorski Ranking Member

TED/JW:mc

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Erin McBride
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature: Cim MBudl
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Rep. David Rouzer
Office Address: 2333 Rayburn House Office Building, Washington, D.C. 20515
Telephone Number: 202-225-2731
Email Address of Contact Person: erin.mcbride@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and

supporting paperwork for three subsequent Congresses from the date of travel.

TRAVELER FORM

1.	Name of Traveler: Erin McBride
	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
	City and State OR Foreign Country of Travel : Williamsburg VA
4.	a. Date of Departure: 6/1/22 Date of Return: 6/3/22
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. Job Title: Communications Director
	Connection: To strengthen relationships with my colleagues and to educate myself on best practices and policy issues.
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10	For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dir tra ap	dereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the pearance that the employee is using public office for private gain. Bate 4/26/22
01	gradure of Employing Member Date

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. dure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip: Congressional Institute
2.	✓ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee , provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: Date of return: June 3, 2022
7.	a. City of departure: Washington, DC
	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following: a. I checked 8(a) or (b) above; OR b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	10. Attached is a detailed agenda of the activities House invitees will be participating in during the hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking</i>	
11.	 11. Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompany House Memon any segment of the trip. Signify that the statement is true by checking box; OR b. Not Applicable. Trip sponsor is a U.S. institution of higher education. 	
12.	12. For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject trip <i>and</i> its role in organizing and/or conducting the trip:	natter of the
	See addendum	
		: : : : : : : : : : : : : : : : : : :
13.	13. Answer parts a and b. Answer part c if necessary:	
	a. Mode of travel: Air Rail Bus Car Other (specify:)
	b. Class of travel: Coach Business First Charter Other (specify:)
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warrante	d:
#	<u> </u>	
14.	14. I represent that the expenditures related to local area travel during the trip will be unrelated to recreational activities of the invitee(s). Signify that the statement is true by checking the box.	personal or
15.	 15. Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to congressional part meals provided to congressional participants are similar to those provided to or purchased by or event attendees; OR 	-
//4	b. The trip involves events that are arranged specifically with regard to congressional participat If "b" is checked:	ion.
	 Detail the cost <i>per day</i> of meals (approximate cost may be provided): Day 1- \$51, Day 2 - \$88, Day 3 - \$21 	
	 Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event 	
10		
16.		ht: \$118 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	
	Hotel Name: City: Cost Per Nig	ht:
	Reason(s) for Selecting:	
	Hotel Name: City: Cost Per Nig	ht:
	Reason(s) for Selecting:	
17.	17. IT represent that all expenses connected to the trip will be for actual costs incurred and not a perpayment. Signify that the statement is true by checking the box.	diem or lump sum

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$269	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$451	Room Rental
For each Accompanying Family Member	\$451	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

		er		100		
19.	CI	1ec	k o	nl	v	me

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Name: Mark Strand	April 12, 2022
Name: Mark Strand	_{Title:} President
Organization: Congressional Institute	R
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	· .
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the Legislative and Communication Directors Conference

Date: April 12, 2022 at 2:52 PM To: amym@conginst.org





LEGISLATIVE & COMMUNICATION DIRECTORS CONFERENCE

June 1-3, 2022

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's SponsorTravelCertificationForm, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812

mobile: 571-366-0090 website: conginst.org





2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

11:30 AM Bus Departs from Hill

2:00 PM Nametag Pickup

3:00 PM Welcome

3:15 PM New Findings on Public Opinion

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM Ethics: Official, Campaigns, and Redistricting

Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Tim Monahan, Committee on House Administration

6:00 PM Reception & Dinner

Katie Pavlich, Townhall

Thursday, June 2

8:00 AM Breakfast

9:00 AM Leadership Policy and Communication Directors

Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference

10:00 AM Preparing to Manage In the 118th Congress

Mark Horstman, Manager Tools, LLC

12:00 PM Lunch

Os Guinness, Author & Social Critic

Policy Breakouts

1:30 PM A Governing Agenda for the 118th Congress: House GOP Task Forces

Moderator: Mark Strand, Congressional Institute

House GOP Task Force Staffers

2:30 PM Drafting and Passing Legislation

Hugh Halpern, Former House Rules Committee Staff Director

TBD, House Office of the Legislative Counsel

3:45 PM How to Think Like an Economist

Steven Rhoads, University of Virginia

Ryan Bourne, Cato Institute

Communications Breakouts

1:30 PM Communicating the Republican Agenda: House GOP Task Forces

Moderator: Jessica Towhey, Congressional Institute/2e Communications

2:30 PM Crisis Communications

Craig Stephens, DCI Group

3:45 PM Speechwriting 101

TBD, TBD

6:00 PM Reception & Dinner

Walter Russell Mead, The Wall Street Journal

Friday, June 3

8:00 AM Breakfast

9:00 AM How to Conduct Effective Oversight

The Honorable Kelly Armstrong, U.S. House of Representatives

Machalagh Carr, Office of the Republican Leader

Steve Castor, House Judiciary Committee

William Burck, Quinn Emanuel Urguhart & Sullivan, LLP

10:30 AM Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery

Matt Glassman, Georgetown University

Anne Marie Chotvaks, Committee on Appropriations

J.P. Freire, Committee on Ways and Means

12:00 PM Conference Concludes

Bus departs from Kingsmill

LCD: Invited House Staff

First Name	Last Name	Job Title	Institution
Steve	Ackerman	Legislative Director	Office of Rep. Fulcher
Emily	Ackerman	Deputy Chief of Staff/Legislative Director	Office of Rep. Reschenthaler
Frank	Acomb	Communications Director	Office of Rep. Reed
Jeremy	Adler	Communications Director	Office of Rep. Cheney
Harley	Adsit	Communications Director	Office of Rep. Carter (GA)
Paige	Agostin	Legislative Director	Office of Rep. Boebert
Liam	Anderson	Communications Director	Office of Rep. Stewart
Maggie	Ayrea	Legislative Director	Office of Rep. Graves (LA)
Kevin	Baird	Communications Director	Office of Rep. Griffith
Samantha	Baker	Legislative Director	Office of Rep. Grothman
Natalie	Baldassarre	Communications Director	Office of Rep. Malliotakis
Luke	Ball	Communications Director	Office of Rep. Cawthorn
Jimmy	Ballard	Legislative Director	Office of Rep. Davis
Don	Barber	Legislative Director	Office of Rep. Elizey
Noah	Barger	Legislative Director	Office of Rep. Bost
Nathan	Barker	Legislative Director	Office of Rep. Hice
Nick	Barley	Communications Director	Office of Rep. Keller
Zach	Barnett	Communications Director	Office of Rep. Graves (LA)
Walker	Barrett	Legislative Director	Office of Rep. Waltz
Joe	Barry	Legislative Director	Office of Rep. Good
Brian	Bates	Legislative Director	Office of Rep. Gibbs
Jacqueline	Battaglia	Scheduler	Office of the Whip
Mark	Bednar	Director of Strategic Communications	Office of the Leader
Isabela	Belchior .	Legislative Director	Office of Rep. Gaetz
Lyssa	Bell	Communications Director	Office of Rep. Pfluger
Alex	Bellizzi	Communications Director	Office of Rep. Barr

Office of Rep. McKinley	Office of Rep. Nehls	Is Office of Rep. Burchett		perations Office of the Leader	Office of Rep. Buchanan	Office of Rep. Stauber		Office of the Leader	Office of Rep. Wenstrup	Office of Rep. Lucas	Office of Rep. Long	Office of Rep. Curtis	Office of Rep. Carter (TX)	Office of Rep. Guthrie	Office of Rep. Moore (AL)	House Republican Conference	Office of Rep. Stefanik	ector Office of Rep. Tiffany	Office of Rep. Rosendale	Office of Rep. Amodei	Office of the Whip	Office of Rep. Walberg	s Office of Rep. Van Drew	Office of Rep. Wagner	Office of Rep. Spartz	Office of Rep. Gosar	House Republican Conference	Harry Constitution of the state
Legislative Director	Legislative Director	· Director of Communications	Policy Director & Chief Counsel	Deputy Director of Floor Operations	Legislative Director	Deputy Chief of Staff	Deputy Chief of Staff/Press Secretary	Communications Aide	Communications Director	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Legislative Director	Rapid Response Director	Communications Director	Press Secretary/Digital Director	Legislative Director	Legislative Director	Policy Director	Legislative Director	Director of Communications	Communications Director	Communications Director	Legislative Director	Member Services Director	Director Director
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Michael	Comer	Deputy Communications Director	Office of the Whip
Elisabeth	Conklin	Director	Communication Standards Commission

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Cook Corley Correll Corso	Crane Cranston Cressy Cummings	Currie Dabney Dana Daniels Daniels	Davin Davis Dayer De Luca DeCesaro	Degroot del Guidice Devine Dickerson Dietrich Diller
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			and Fairness in Growth

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Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director and Defense Policy Advisor	Senior Advisor/Communications Director	Deputy Chief of Staff/Communications Director	Senior Policy Advisor and Counsel	Communications Director	Legislative Director	Communications Director	Communications Director	Deputy Spokesman	Press Secretary	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Director of Communications	Legislative Counsel/Legislative Director	Communications Director	Policy Director	Legislative Director	Communications Director
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Foster	Foti	Freire	Frost	Fuerst	Fultz	Gage	Gagnon	Gerber	Gialer	Giaquinto	Gilbert	Gilfillan	Gillespie	Gilmartin	Glasgow	Goldfarb	Gonzalez	Goodman	Graham	Granato	Gribbin	Griffin	Griffith	Grimm	Guffin	Hailstone
Tim	Anthony	J.P.	Dylan	Billy	Garrett	Austin	Jason	Dalías	Steven	Kate	Sarah	Scott	Maura	Chad	Savannah	David	Samantha	Eliana	AnnMarie	Francesca	Billy	Sean	Brian	Tyler	Elliott	Mitch

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Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Director of Communications	Communications Director	Communications Director	Communications Director	Digital Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Communications Director	Chief of Staff	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director
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Hall	Hall	Hall	Han	Hand	Han	Han	Hansen	Hard	Harder	Harkins	Harmer	Harris	Harris	Hatcher	Hattrup	Haulsee	Haverly	Haynes	Heig	Heigis	Herr	Hester	Hewes	Hewitt	Hicks	Higg	Hilkin
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Policy Advisor Deputy Press Secre Legislative Director Digital Communicat Legislative Director	Policy Director Policy Advisor Communication Digital and Pre	Communications Di Chief of Staff Communications Di Legislative Director Communications Di	Legislative Director Policy Director Legislative Director Press Secretary Legislative Director Legislative Director Press Secretary Cegislative Director Press Secretary Legislative Director	Legislative Director Communications Di Communications Di Legislative Director Communications Di Legislative Director
Hill Hitt Hobart Hochschild Hodge	Hoehner Hofmann Hogge Holland	Holt Horton Hoshiko Hostelley Howard	Howey Hrkman Huggins Hurley Igleheart Isakowitz Ives	Jacobs Jativa Jaye Jelnicky Jenkins
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Cam	Madsen	Legislative Director	Office of Rep. Stewart
Chris	Malen	Legislative Director	Office of Rep. Gonzales (TX)
Nicole	Manley	Legislative Director	Office of Rep. Cline
i	Mansour	Communications Director	Office of Rep. Stauber
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John	Martin	Workforce Policy Director	Committee on Education and Workforce
Travis	Martinez	Legislative Director	Office of Rep. Newhouse
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hsol	Maxwell	Policy Director	House Committee on Agriculture
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Knox	McCutchen	Director of Communications	Office of Rep. Bentz
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Sophie	Seid	Communications Director	Office of Rep. Hinson

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Communications Director Communications Director Legislative Director Communications Director	Communications Director Communications Director Communications Director	Legislative Director Legislative Director Legislative Director	Communications Director Communications Director Digital Communications Director Communications Director Communications Director	Legislative Director Senior Policy Advisor Head of Communications Deputy Staff Director Senior Policy Advisor Legislative Director	Legislative Director Communications Director Press Secretary Senior Advisor
Selip Sheed Shelton Shields	Shoemaker Siddle Sikora	Shagell Smith smith	Smith Smith Smoot Snider Sours	Southard Souza Sparks Spealman Specht Stagno	Stanton Steele Sterkin Stevens
Sarah Leslie Ashley Olivia	Clay Shoemaker Clark Alexia Kaitkun	Alex Burke	Heatner Matt Caleb Danielle Joseph David	Tristan Allen Matt Jenna Brittan Laura	Richard Greg Josh Courtney

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Stewart	Stone	Stooksbury	Stout	Strader	Strock	Strub	Sugarman	Georgeanna	Svoboda	Swanson	Sweet	Swinson	Taggart	Talmage	Taylor	Taylor	Taylor	Theodossio	Thomas	nosdmort	Thomson	Thorman	Tidwell	Todd	Tortorici

Communications Director Legislative Director Legislative Director Legislative Director Communications Director Communications Director Office of Rep. Cawthorn Office of Rep. Scalise Office of Rep. Franklin Office of Rep. Joyce (PA) Office of Rep. Joyce (PA)	islative Director	y Chief of Staff	Legislative Director Office of Rep. Smutcker Legislative Director/Senior Policy Advisor Office of Rep. Smith (NJ) Communications Director Office of Rep. Burgess Policy Director House Republican Conference Legislative Director Office of Rep. Fitzgerald Communications Director House Committee on Intelligence Communications Director House Committee on Intelligence Communications Director Office of Rep. Miller (WV) Communications Director Office of Rep. Simpson
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Legislative Director	Legislative Director	Press Secretary	Deputy Chief of Staff	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Counsel	Communications Director	Legislative Director	Legislative Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director
Wallwork	Ward	Weber	Wehagen	Weidlich	Weldon	Wheeler	White	White	White	Whitson	Wickre	Wieand	Wilcox	Wilson	Wilson	Winfrey	Wolfgram	Wood	Wood	Woodin	Woodward	Wunderlich	Yavor	Yelinski	Young	Ziegler	Zimmerman
Luke	Maggie	Lauren	Robby	Zachary	Laura	Craig	Connor	Allie	Grace	lan	Jenn	Jeff	Jonathan	Haley	Laura	David	Kelsey	Jordan	Emily	Maggie	Joshua	Dan	Rob	Dominique	Ryan	Lauren	Mac

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