EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1.	Name of Traveler: Stephen Ruhlen
2.	a. Name of Accompanying Relative: Mary Ellen Ruhlen OR None b. Relationship to Traveler: Spouse
3.	a. Dates: Departure: May 4, 2022 Return: May 6, 2022
	b. Dates at Personal Expense, if any:OR None
4.	Departure City: Alexandra, VA Destination: Williams boy, VAReturn City: Alexandra, VA
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: In formational lectures and discussions focused on Office management; meals, dinners Featured quest
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed Traveler Form submitted by the employee; and
	d. the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
	Signify statement is true by checking the box.
	b. If not, explain:
	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge. nature of Traveler: Date: 6/22/22
Dis	athorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel closure Form were necessary and that the travel was in connection with the employee's official duties and would not ate the appearance that the employee is using public office for private gain.
Na	me of Supervising Member: Kay Branger of Date: 6/22/2022
_	nature of Supervising Member: sion date 3/2021 by Committee on Ethics

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original	Г	Amendmen

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

the denial of repay the trip		s and/or subject the curi	rent traveler to dis	ciplinary action or a requirement to		
NOTE: Willful	or knowing misrepresentations	on this form may be subje	ect to criminal pros	ecution pursuant to 18 U.S.C. § 1001.		
1. Sponsor(s						
2. Travel De	estination(s): Williamsburg, '	VA				
3. Date of D	Peparture: May 4, 2022	Date o	of Return: May 6,	, 2022		
4. Name(s)	of Traveler(s): See attached	list				
Note: You	ı may list more than one travel	er on a form only if <i>all</i> i	nformation is ide	ntical for each person listed.		
5. Actual ar	mount of expenses paid on beh	alf of, or reimbursed to	, each individual r	named in Question 4:		
	Total Transportatio Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)		
Traveler	\$0.00	\$267	\$159	\$360 - Room Rental		
Accomp Family M		\$0.00	\$159	\$360 - Room Rental		
	xpenses connected to the trip atement is true by checking box		urred and not a po	er diem or lump sum payment.		
I certify that	the information contained in	this form is true, comp	lete, and correct t	to the best of my knowledge.		
Signature:	Mark Shan		Dat	te: May 12, 2022		
Name: Mark	Name: Mark Strand Title: President					
Organization	Congressional Institute		: <u>2</u>			
I am an o	officer of the above-named org	anization. Signify state	ment is true by ch	ecking box.		
Address: 170	00 Diagonal Road #300, A	Alexandria, VA 2231	4			
Email: stran	d@conginst.org		Telephon	e: 703-837-8812		

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

	TRAVELER FORM
1.	Name of Traveler: 5 tephen Ruhlen
	Sponsor(s) who will be paying or providing in-kind support for the trip:
	Congressional Institute
3.	City and State OR Foreign Country of Travel: Williams burg, VA
4.	a. Date of Departure: May 4, 2020 Date of Return: May 6, 2020 b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member: Mary Ellen Ruhlen
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	The conference is focused on assisting congressimel
	chiefs of staff to be more effective. As chief of
	Staff to Ms. Grangen it would be professionally helpful.
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10.	For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dir	ereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my ect supervision, to accept expenses for the trip described in this request. I have determined that the above-described rel is in connection with my employee's official duties and that acceptance of these expenses will not create the

appearance that the employee is using public office for private gain.

Signature of Employing Member

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

Fai	llure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.		
1.	Sponsor who will be paying for the trip:		
	Congressional Institute		
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.		
3.	Check only one. I represent that:		
	a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR		
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR		
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.		
	If "c" is checked, list the names of the additional sponsors:		
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):		
	See addendum & attached invitation list		
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: May 4, 2022 Date of return: May 6, 2022		
7. a. City of departure: Washington, DC			
	b. Destination(s): Williamsburg, VA		
	c. City of return: Washington, DC		
8.	Check only one. I represent that:		
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR		
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR		
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.		
9.	Check only one of the following:		
	a. I checked 8(a) or (b) above; OR		
	b. I checked 8(c) above but am not offering any lodging; OR c. I checked 8(c) above and am offering lodging and meals for one night; OR		
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:		

10.	Attached is a detailed agenda of the activities hourly description of planned activities for trip		
11.	Check only one of the following: a. I represent that a registered federal lobbyis on any segment of the trip. Signify that the staten		ny House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. instit		
12.	For each sponsor required to submit a sponsor for trip and its role in organizing and/or conducting	orm, describe the sponsor's interest i	in the subject matter of the
	See addendum	=	
	.8		
13.	Answer parts a and b. Answer part c if necessar	y :	
	a. Mode of travel: Air Rail Bus)
	b. Class of travel: Coach Business Fi		pecify:)
	c. If travel will be first class, or by chartered or pr	rivate aircraft, explain why such tra	vel is warranted:
131			
14.	I represent that the expenditures related to loc recreational activities of the invitee(s). Signify i		-
15.	Check only one. I represent that either:	3	
	a. The trip involves an event that is arranged of meals provided to congressional participants a event attendees; OR		
	b. The trip involves events that are arranged s If "b" is checked:	specifically with regard to congression	onal participation.
	1) Detail the cost per day of meals (approxima Day 1- \$52, Day 2 - \$90, Day 3 - \$1		
	2) Provide the reason for selecting the location	n of the event or trip:	
	Relative proximity to DC and capacit	ty to handle a large event	
16.	Name, nightly cost, and reasons for selecting each	h hotel or other lodging facility:	
	Hotel Name: Williamsburg Lodge		Cost Per Night: \$118 +taxes
	Reason(s) for Selecting: proximity to DC, avail	ability, security & facility size	Landa Bara Kanana
	Hotel Name:	City:	Cost Per Night:
	Reason(s) for Selecting:		
	Hotel Name:	City:	Cost Per Night:
	Reason(s) for Selecting:		
17.	I represent that all expenses connected to the payment. Signify that the statement is true by connected to the	-	l and not a per diem or lump sun

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$268	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$406	Room Rental
For each Accompanying Family Member	\$406	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

10	CL.	1-	1		
19.	Uп	еск	oni	v o	me:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

	April 7, 2022
Title:	President
	<u> </u>
Telephone:	703-837-8812
	Title:

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

Theodore E. Deutch, Florida Chairman Jackie Walorski, Indiana Ranking Member

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225-7392

April 28, 2022

Mr. Stephen Ruhlen Office of the Honorable Kay Granger 1506 Longworth House Office Building Washington, DC 20515

Dear Mr. Ruhlen:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Williamsburg, Virginia, scheduled for May 4 to 6, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$406 as disclosed on the sponsor form.

COVID Safety Precautions: We will have over the counter testing available to participants as needed.

Wednesday, May 4

	Wednesd	ay, May 4
11:30 AM - 2:30 PM	Bus Departs from Hill Box lunches will be available o	S. Capitol St (Between Rayburn & Longworth) n the bus.
2:00 PM - 7:00 PM	Nametag Pickup	Hotel Lobby
3:00 PM - 3:15 PM	Welcome	Virginia Room ABCD
3:15 PM - 4:15 PM	New Findings on Public Opin David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group	roup oup
4:15 PM - 5:15 PM	Moderator: Mark Strand, Cong His Excellency Andrei Muraru, A Adam Krzywosądzki, Deputy C	Y
6:00 PM - 9:00 PM	Reception Dinner The Honorable Newt Gingrich,	Virginia Lawn & Foyer Virginia Room EF 50 th Speaker of the U.S. House of Representatives
	Thursda	y, May 5
8:00 AM - 9:00 AM	Breakfast	Virginia Room EF

8:00 AM - 9:00 AM	Breakfast	Virginia Room EF
9:00 AM - 10:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference	Virginia Room ABCD
10:00 AM - 12:00 PM	Preparing to Manage In the 118th Congress Mark Horstman, Manager Tools, LLC	Virginia Room ABCD

12:00 PM - 1:15 PM Lunch Virginia Room EF Jim Geraghty, National Review **Ethics: Official, Campaigns, and Redistricting** 1:30 PM - 2:30 PM Virginia Room ABCD Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC Erin Clark, NRCC 2:30 PM - 3:30 PM **Maximizing the MRA Virginia Room ABCD** George Hadijski, Congressional Management Foundation Tim Monahan, Committee on House Administration Max Engling, Office of the Republican Leader Rachel Wagley, Office of Rep. Blake Moore 3:30 PM - 4:30 PM **Getting Your Member's Bill Passed** Virginia Room ABCD Arne Christenson, Former Chief of Staff for the Speaker of the House Ralph Hellmann, Former Policy Director for the Speaker of the House Reception Virginia Lawn & Foyer 6:00 PM - 9:00 PM Dinner Virginia Room EF The Honorable Winsome Earle-Sears, 42nd Lieutenant Governor of Virginia Friday, May 6 **Breakfast** 8:00 AM - 9:00 AM Virginia Room EF 9:00 AM - 10:00 AM **Crisis Communications** Virginia Room ABCD Ed Patru, Direct Communications Co. 10:00 AM - 11:00 AM **Growing Your Staff's Talent** Virginia Room ABCD Mark Strand, Congressional Institute Amy Smith, Coach Program, Office of the House CAO Mark Sobol, Longwave Partners **Open Mic Discussion** 11:00 AM ~ 11:15 AM Virginia Room ABCD Moderator: Mark Strand, Congressional Institute

Bus departs from the Williamsburg Lodge Convention Center Entrance

Conference Concludes

11:30 AM

COS: Invited Hill Staff

Adkerson Ahern Albro Alburger	Chief of Staff Chief of Staff Chief of Staff Chief of Staff	Office of Rep. Loudermilk Office of Rep. Cheney Office of Rep. Bice Office of Rep. Joyce (OH)
Anderson	Chief of Staff Chief of Staff	Office of Rep. Lamborn Office of Rep. Gallagher
Andres	Staff Director Chief of Staff	House Committee on Ways and Means Office of Rep. Keller
Artz Bauknecht	Staff Director Chief of Staff	House Committee on Education and Labor Office of Ben Tiffany
Bayer	Chief of Staff	Office of Rep. Fulcher
Bednar	Director of Strategic Communications	Office of the Leader
Bel Miller	Chief of Staff	Office of Rep. Scalise
Bell	Chief of Staff	Office of Rep. Estes
Bennett	Chief of Staff	Office of Rep. Hill
Bien	Deputy Director of Floor Operations	Office of the Leader
Billman	Chief of Staff	Office of Rep. Jackson
Blair	Chief of Staff	Office of Rep. Steube
Boffelli	Chief of Staff	Office of Rep. González-Colón
Bolton	Chief of Staff	Office of Rep. Malliotakis
Bonnaure	Chief of Staff	Office of Rep. Reschenthaler
Bonner	Chief of Staff	Office of Rep. Smucker
Bounds	Chief of Staff	Office of Rep. Obernolte
Bowman	Chief of Staff	Office of Rep. Herrera Beutler
Braden	Staff Director	House Committee on Agriculture
Bradley	Chief of Staff	Office of Rep. Rutherford

Office of Rep. Buchanan	Office of Rep. Thompson	House Republican Conference	Office of Rep. Rogers (AL)	Office of the Whip	Office of Rep. Wenstrup	Office of Rep. Owens	Office of Rep. Clyde	Office of Rep. Greene	Office of Rep. Posey	House Republican Conference	Office of Rep. McHenry	Office of Rep. Kelly (PA)	Office of Rep. Pfluger	Office of Rep. Cammack	Office of Rep. Mullin	Office of Rep. Carl	Select Committee on Economic Disparity and Fairness in Growth	Office of the Leader	Office of Rep. Ellzey	Office of Rep. Newhouse	Office of Rep. Comer	House Committee on Appropriations	Office of Rep. Johnson (SD)	Office of Rep. Arrington	Office of Rep. Westerman	Office of the Whip	Office of Rep. Hudson
Chief of Staff	Chief of Staff	Rapid Response Director	Chief of Staff	Policy Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff (Steil)	General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Communications Director	Chief of Staff
Brady	Brennan	Brennan	Brinson	Brooke	Brooks	Broom	Brown	Buckham	Burns	Butcher	Butler	Butler	Byers	Calhoun	Cantrell	Carlough	Carney	Carr	Carretta	Carter	Cash	Chotvacs	Christianson	Ciapciak	Collins	Comer	Constangy
Sean	Matt	Francis	Chris	Francis	Greg	Keelie	Nick	Ed	Stuart	Courtney	Jeff	Tim	John	Larry	Ben	Chad	Ryan	Machalagh	Bob	Jessica	Caroline	Anne Marie	Andrew	Elle	Sarah	Michael	Billy

Office of Rep. Carter (GA)	tant House Republican Conference	House Committee on Administration	Office of Rep. Walorski	Office of Rep. Baird	Office of Rep. Joyce (PA)	Office of Rep. Steel	Office of Rep. Brady	Office of Rep. Wilson	Office of Rep. Burgess	Office of Rep. McCaul	Office of Rep. Gonzales (TX)	Office of Rep. Miller (IL)	Office of Rep. Huizenga	Office of Rep. Smith (NE)	Office of Rep. Taylor	Office of Rep. Crenshaw	Office of Rep. Carey	House Committee on Rules	Office of Rep. Miller (WV)	Office of Rep. Guest	Office of Rep. LaTurner	Office of Rep. Bacon	Office of the Leader	Office of Rep. Jordan	Office of Rep. Katko	Office of Rep. Webster	Office of the Leader	Office of Rep. Balderson
Chief of Staff	Member Services and Operations Assistant	Professional Staff Member	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff for Policy	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Member Services Director	Chief of Staff
Crawford	Cress	Crocker	Cummings	Cunningham	Cutrona	Dana	Davis	Day	Decker	Del Beccaro	del Rosal	DeMarzo	DeWitte	Didiuk	Dietz	Discigil	DiStefano	Dixon	Donnellan	Downs	Dreiling	Dreiling	Dunham	Eichinger	Elliot	Emhof	Engling	Engquist
Chris	Brian	Nick	Tim	Quincy	Dante	Arie	Dave	Jonathan	James	Chris	Luisa	Ben	Jon	Monica	Lonnie	Justin	David	Kelly	Matt	Jordan	Braden	Mark	WIII	Kevin	Erin	Jaryn	Max	Laura

Office of Rep. Williams	Office of the Leader	Office of Rep. Higgins	Office of Rep. Cloud	Office of the Whip	Office of Rep. Fischbach	Office of Rep. Hern	Office of Rep. Turner	Office of Rep. Miller-Meeks	Office of Rep. Diaz-Balart	Office of Rep. Zeldin	Office of Rep. Burchett	Office of Rep. Latta	Office of Rep. Cole	Office of Rep. Gibbs	Office of Rep. Massie	Office of Rep. Gohmert	Office of Rep. McKinley	Office of Rep. Bishop	Office of Rep. Mace	Office of Rep. Mann	House Committee on Modernization of Congress	Office of Rep. Lesko	Office of Rep. McClain	Office of Rep. Hice	Office of Rep. Donalds	Office of Rep. Johnson (LA)	House Committee on Administration
Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel/Deputy Staff Director
Etue	Exner	Facchiano	Fike	Fine	FitzSimmons	Foster	Galanes	Gibler	Gonzalez	Grace	Grider	Griffin	Grogis	Gross	Gurtler	Hair	Hamilton	Hampson	Hanlon	Harder	Harley	Harris	Hawatmeh	Hayes	Haymore	Haynes	Hays
John	Michele	Kathee	Hugh	Lauren	David	Cameron	Jason	Tracie	Cesar	Andrea	Michael	Drew	Josh	Hillary	Matt	Connie	Mike	James	Dan	Brandon	Derek	Rachel	Nick	Jessica	Tyler	Hayden	Caleb

Office of Rep. Stefanik	Office of Rep. Davidson	Office of Rep. Rose	Office of Rep. Upton	Office of Rep. Fleischmann	Office of Rep. Bilirakis	House Committee on Judiciary	Office of Rep. Allen	House Committee on Energy and Commerce	House Committee on Financial Services	Office of Rep. Herrell	Office of the Whip	Office of Rep. Mooney	House Committee on Intelligence	Office of Rep. Kelly (MS)	Office of Rep. Spartz	Office of Rep. Bucshon	Office of Rep. Babin	Office of Rep. Rogers (KY)	House Committee on Climate Crisis	ember Services Office of the Leader	Office of Rep. Calvert	Office of Rep. Wagner	Office of Rep. Banks	Office of Rep. Good	Office of Rep. Franklin	Office of Rep. Waltz	Office of Rep. Wittman
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Staff Director	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Deputy Chief of Staff for Member Services	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Hester	Hewitt	Hilleary	Hillebrands	Hippe	Hittos	Hixon	Hodge	Hodson	Hoffmann	Horanburg	Horton	Hough	Howard	Howeil	Hudson	Jackson	Janushkowsky	Johnsen	Jorgenson	Joyce	Keightley	Keller	Keller	Kelly	Kelly	Ketchel	King
Patrick	Adam	Van	Joan	Jim	Liz	Chris	Lauren	Nate	Matt	Michael	Brett	Michael	Adam	Paul	Renee	Kyle	Stephen	Jake	Sarah	Natalie	Rebecca	Charlie	David	Mark	Melissa	Micah	Carolyn

Kyle	Kizzier	Chief of Staff	Office of Rep. Jacobs
Kyle	Klein	Staff Director	House Committee on Homeland Security
Allen	Klump	Chief of Staff	Office of Rep. Duncan
Scott	Knittle	Deputy Chief of Staff/DC Director	Office of Rep. Hice
Kerry	Knott	Chief of Staff	Office of Rep. Aderholt
Joe	Knowles	Chief of Staff	Office of Rep. Fitzpatrick
Desiree	Koetzle	Chief of Staff	Office of Rep. Stauber
Allie	Kotsovos	Member Services Coordinator	Office of the Leader
Kate	LaBorde	Chief of Staff	Office of Rep. Biggs
Jillian	Lane Wyant	Chief of Staff	Office of Rep. Gaetz
James	Langenderfer	Chief of Staff	Office of Rep. Mast
Patrick	Large	Chief of Staff	Office of Rep. Palazzo
R.J.	Laukitis	Chief of Staff	Office of Rep. Walberg
Zach	Laven	Deputy Chief of Staff	Office of Rep. Schweikert
Jason	Lawrence	Chief of Staff	Office of Rep. Scott
Chrissi	Lee	Chief of Staff	Office of Rep. Hartzler
Roz	Leighton	Chief of Staff	Office of Rep. Armstrong
Matt	Plopoid	Chief of Staff	Office of Rep. Feenstra
Joe	Lillis	Chief of Staff	Office of Rep. Long
Tony	Lis	Chief of Staff	Office of Rep. Bergman
Tim	Lolli	Chief of Staff	Office of Rep. Gonzalez (OH)
Jonathan	Lowe	Chief of Staff	Office of Rep. Chabot
Molly	Гоме	Chief of Staff	Office of Rep. Amodei
Michael	Lowry	Chief of Staff	Office of Rep. Dunn
Chris	Manevai	Chief of Staff	Office of Rep. Emmer
Bret	Manley	Chief of Staff	Office of Rep. Davis
Mark	Marin	Staff Director	House Committee on Oversight and Government Reform
Chris	Marklund	Deputy Staff Director for Operations	House Committee on Natural Resources

Office of Rep. Griffith	Office of Rep. Rouzer	Office of Rep. Fitzgerald	Office of Rep. Bost	Office of Rep. Timmons	Office of Rep. Kustoff	Office of Rep. Meuser	Office of Rep. Smith (MO)	Office of the Leader	Office of Rep. Foxx	Office of Rep. Carter (TX)	Office of Rep. Cline	Office of Rep. McCarthy	Office of the Whip	Office of Rep. Kim	Office of Rep. Meijer	House Committee on Administration	Office of Rep. Salazar	Office of Rep. Perry	Office of Rep. Van Drew	Office of the Whip	Office of Rep. Womack	Office of Rep. Murphy	Office of Rep. Smith (NJ)	Office of Rep. Curtis	Congressional Western Caucus	Office of Rep. Van Duyne	House Republican Conference	House Republican Conference
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Floor Director	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Executive Director	Chief of Staff	Communications Director	Media Affairs
McCollum	McCormack	McCormack	McCullough	McLaren	Melvin	Menzier	Meyer	Meyer	Middleton	Miller	Miller	Min	Minkler	Mocete	Monahan	Monahan	Moran	Muglia	Murphy	Napier	Nash	Natonski	Noonan	Norman	O'Brien	Olson	Pardo Black	Parent
Kelly	Anna	Ryan	Matt	Moutray	Justin	Tyler	Matt	Dan	Carson	Jonas	Matt	James	Annie	Patrick	Ken	Tim	Tom	Lauren	Allison	Ben	Madison	Dave	Mary	Corey	Sean	Jake	Ali	Charyssa

Office of Rep. Hinson	Office of Rep. Graves (MO)	Office of Rep. Gooden	Office of Rep. Brooks	Office of Rep. LaHood	Office of Rep. Norman	House Committee on Small Business	Office of Rep. McMorris Rodgers	Main Street Caucus	Office of Rep. Luetkemeyer	Office of Rep. Gimenez	Office of the Whip	House Freedom Caucus	Office of Rep. Valadao	Office of Rep. Reed	Office of Rep. Pence	Office of Rep. Roy	House Committee on Budget	Office of Rep. Barr	Office of Rep. Granger	Office of Rep. Harshbarger	Office of Rep. Moolenaar	House Committee on Transportation and Infrastructure	Office of Rep. Graves (LA)	Office of Rep. Nehls	Office of the Whip	House Committee on Foreign Affairs	Office of Rep. Crawford
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Executive Director	Chief of Staff	Chief of Staff	Director of Member Services	Exeucitve Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Director of Operations	Staff Director	Chief of Staff
Peacock	Peele	Perez-Acosta	Pettitt	Pfrang	Piland	Planning	Powell	Raineri	Ramey	Rapanos	Reising	Reitz	Renteria	Rizzo	Robertson	Rogers	Roman	Rosado	Ruhlen	Rutherford	Ryan	Sass	Sawyer	Schroeder	Seher	Shields	Shumate
Jimmy	Nancy	Mehgan	Mark	Steve	Mark	David	Jared	Nick	Chad	Nicole	Bart	Tim	Andrew	Joe	Kyle	Jason	Mark	Mary	Steve	Zac	Lindsay	Paul	Paul	Robert	Ellen	Brendan	Jonah

Office of Rep. Harris	Office of Rep. Green	Office of Rep. Lucas	Office of Rep. Simpson	Office of Rep. Boebert	Office of Rep. Palmer	Office of the Leader	Office of the House CAO	Office of Rep. Johnson (OH)	Office of Rep. Fallon	Office of Rep. Ferguson	Office of Rep. LaMaifa	Office of the Leader	Office of the Leader	Office of Rep. Tenney	Office of Rep. Bentz	House Committee on Ethics	Office of Rep. Garbarino	Office of Rep. Moore (AL)	Office of Rep. Garcia	Office of Rep. Guthrie	Office of Rep. Cawthorn	House Committee on Veterans Affairs	Office of Rep. McClintock	Office of Rep. Gosar	Office of Rep. DesJarlais	Office of Rep. Sessions	Office of Rep. Letlow	House Committee on Armed Services
Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Digital Communications Director	Learning and Development Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Head of Communications	Senior Policy Advisor	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff and Counsel	Staff Director	DC Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of staff	Staff Director
Shuy	Siao	Slagell	Slater	Small	Smith	Smith	Smith	Smullen	Sorrell	Sours	Spannagel	Sparks	Specht	Stewart	Strader	Strickland	Tauster	Teehan	Tennille	Trainor	Treadwell	Tripplaar	Tudor	Van Flein	Vaughn	Vega	Verrill	Vieson
Bryan	Stephen	Alison	Lindsay	Jeff	William	Caleb	Amy	Mike	Shannan	David	Mark	Matt	Brittan	Nick	Nick	Kelle	Deena	Shana	Alan	Sophie	Catherine	Maria	Chris	Tom	Richard	Luis	Ted	Chris

House Republican Conference Office of Rep. Moore (UT)	Office of Rep. Rice Office of Rep. Kinzinger	Office of Rep. Rosendale Office of Rep. Stewart	Office of Rep. Weber	House Committee on Science, Space and Technology	Office of Rep. Issa	Office of Rep. Budd	Republican Study Committee
Policy Director Chief of Staff	Chief of Staff Chief of Staff	Chief of Staff Chief of Staff	Chief of Staff	Deputy Staff Director	Chief of Staff	Chief of Staff	Executive Director
Vreeburg Wagley	Watson	Whetstone	Whitener	VVICKIE	Wong	Yelinski	Ziegler
Jake Rachel	Jennifer Austin	Trevor Clay	Jeanette	Centr	Veronica	Chad	Dan

House Staff Attendance List Chiefs of Staff Conference 2022

First Name	Last Name	Institution	Registration Status
Anna	Alburger Romeo	Office of Rep. Joyce (OH)	Confirmed
Cyrus	Artz	House Committee on Education and Labor	Confirmed
Megan	Bel Miller	Office of Rep. Scalise	Confirmed
Joshua	Bell	Office of Rep. Estes	Confirmed
Brooke	Bennett	Office of Rep. Hill	Confirmed
Chris	Bien	Office of the Leader	Confirmed
Ali	Black	House Republican Conference	Confirmed
Gabriella	Boffelli	Office of Rep. González-Colón	Confirmed
Alex	Bolton	Office of Rep. Malliotakis	Confirmed
Kate	Bonner	Office of Rep. Smucker	Confirmed
Lorissa	Bounds	Office of Rep. Obernolte	Confirmed
Jenifer	Bradley	Office of Rep. Rutherford	Confirmed
Sean	Brady	Office of Rep. Buchanan	Confirmed
Francis	Brennan	House Republican Conference	Confirmed
Francis	Brooke	Office of the Whip	Confirmed
Greg	Brooks	Office of Rep. Wenstrup	Confirmed
Keelie	Broom	Office of Rep. Owens	Confirmed
Stuart	Burns	Office of Rep. Posey	Confirmed
Courtney	Butcher	House Republican Conference	Confirmed
John	Byers	Office of Rep. Pfluger	Confirmed
Chadwick	Carlough	Office of Rep. Carl	Confirmed
Ryan	Carney	Office of Rep. Steil	Confirmed
Machalagh	Carr	Office of the Leader	Confirmed
Jessica	Carter	Office of Rep. Newhouse	Confirmed
Michael	Comer	Office of the Whip	Confirmed
Billy	Constangy	Office of Rep. Hudson	Confirmed
Chris	Crawford	Office of Rep. Carter (GA)	Confirmed
Brian	Cress	House Republican Conference	Confirmed
Tim	Cummings	Office of Rep. Walorski	Confirmed
Dante	Cutrona	Office of Rep. Joyce (PA)	Confirmed
Molly	Cutrona (Lowe)	Office of Rep. Amodei	Confirmed
Arie	Dana	Office of Rep. Steel	Confirmed
Dave	Davis	Office of Rep. Brady	Confirmed
Jonathan	Day	Office of Rep. Wilson	Confirmed
Ben	DeMarzo	Office of Rep. Miller (IL)	Confirmed
Jon	DeWitte	Office of Rep. Huizenga	Confirmed
Monica	Didiuk	Office of Rep. Smith (NE)	Confirmed
Jordan	Downs	Office of Rep. Guest	Confirmed
Braden	Dreiling	Office of Rep. LaTurner	Confirmed
Mark	Dreiling	Office of Rep. Bacon	Confirmed
Will	Dunham	Office of the Leader	Confirmed
Jaryn	Emhof	Office of Rep. Webster	Confirmed
Max	Engling	Office of the Leader	Confirmed
Laura	Engquist	Office of Rep. Balderson	Confirmed
Michele	Exner	Office of the Leader	Confirmed
Hugh	Fike	Office of Rep. Cloud	Confirmed
Lauren	Fine	Office of the Whip	Confirmed
Cameron	Foster	Office of Rep. Hern	Confirmed
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House Staff Attendance List Chiefs of Staff Conference 2022

Jason	Galanes	Office of Rep. Turner	Confirmed
Cesar	Gonzalez	Office of Rep. Diaz-Balart	Confirmed
Andrea	Grace	Office of Rep. Zeldin	Confirmed
Drew	Griffin	Office of Rep. Latta	Confirmed
Hillary	Gross	Office of Rep. Gibbs	Confirmed
Rachel	Harris	Office of Rep. Lesko	Confirmed
Nick	Hawatmeh	Office of Rep. McClain	Confirmed
Jessica	Hayes	Office of Rep. Hice	Confirmed
Patrick	Hester	Office of Rep. Stefanik	Confirmed
Brett	Horton	Office of the Whip	Confirmed
Adam	Howard	House Committee on Intelligence	Confirmed
Kyle	Jackson	Office of Rep. Bucshon	Confirmed
Stephen	Janushkowsky	Office of Rep. Babin	Confirmed
Sarah	Jorgenson	House Select Climate Committee	Confirmed
Natalie	Joyce	Office of the Leader	Confirmed
Rebecca	Keightley	Office of Rep. Calvert	Confirmed
Charlie	Keller	Office of Rep. Wagner	Confirmed
Mark	Kelly	Office of Rep. Good	Confirmed
Melissa	Kelly	Office of Rep. Franklin	Confirmed
Micah	Ketchel	Office of Rep. Waltz	Confirmed
Carolyn	King	Office of Rep. Wittman	Confirmed
Allen	Klump	Office of Rep. Duncan	Confirmed
Scott	Knittle	Office of Rep. Hice	Confirmed
Joe	Knowles	Office of Rep. Fitzpatrick	Confirmed
Desiree	Koetzle	Office of Rep. Stauber	Confirmed
Allie	Kotsovos	Office of the Leader	Confirmed
Kate	LaBorde	Office of Rep. Biggs	Confirmed
Zack	Laven	Office of Rep. Schweikert	Confirmed
Chrissi	Lee	Office of Rep. Hartzler	Confirmed
Tony	Lis	Office of Rep. Bergman	Confirmed
Tim	Lolli	Office of Rep. Gonzalez (OH)	Confirmed
Jonathan	Lowe	Office of Rep. Chabot	Confirmed
Michael	Lowry	Office of Rep. Dunn	Confirmed
Kelly	Lungren McCollum		Confirmed
Chris	Marklund	House Committee on Natural Resources	Confirmed
Anna	McCormack	Office of Rep. Rouzer	Confirmed
Ryan	McCormack	Office of Rep. Fitzgerald	Confirmed
Moutray	McLaren	Office of Rep. Timmons	Confirmed
Dan	Meyer	Office of the Leader	Confirmed
Matt	Meyer	Office of Rep. Smith (MO)	Confirmed
Carson	Middleton	Office of Rep. Foxx	Confirmed
James	Min	Office of Rep. McCarthy	Confirmed
Annie	Minkler	Office of the Whip	Confirmed
Tim	Monahan	House Committee on Administration	Confirmed
Tom	Moran	Office of Rep. Salazar	Confirmed
Lauren	Muglia	Office of Rep. Perry	Confirmed
Ben	Napier	Office of the Whip	Confirmed
Madison	Nash	Office of Rep. Womack	Confirmed
Charyssa	Parent	House Republican Conference	Confirmed

House Staff Attendance List Chiefs of Staff Conference 2022

Jimmy	Peacock	Office of Rep. Hinson	Confirmed
Mehgan	Perez-Acosta	Office of Rep. Gooden	Confirmed
Mark	Pettitt	Office of Rep. Brooks	Confirmed
Steve	Pfrang	Office of Rep. LaHood	Confirmed
Nicholas	Raineri	Main Street Caucus	Confirmed
Bart	Reising	Office of the Whip	Confirmed
Andrew	Renteria	Office of Rep. Valadao	Confirmed
Kyle	Robertson	Office of Rep. Pence	Confirmed
Jason	Rogers	Office of Rep. Roy	Confirmed
Mary	Rosado	Office of Rep. Barr	Confirmed
Steve	Ruhlen	Office of Rep. Granger	Confirmed
Zac	Rutherford	Office of Rep. Harshbarger	Confirmed
Paul	Sass	House Committee on Transportation and Infrastructure	Confirmed
Robert	Schroeder	Office of Rep. Nehls	Confirmed
Jonah	Shumate	Office of Rep. Crawford	Confirmed
Bryan	Shuy	Office of Rep. Harris	Confirmed
Alison	Slagell	Office of Rep. Lucas	Confirmed
Caleb	Smith	Office of the Leader	Confirmed
Mike	Smullen	Office of Rep. Johnson (OH)	Confirmed
Shannan	Sorrell	Office of Rep. Fallon	Confirmed
Brittan	Specht	Office of the Leader	Confirmed
Kelle	Strickland	House Committee on Ethics	Confirmed
Shana	Teehan	Office of Rep. Moore (AL)	Confirmed
Catherine	Treadwell	Office of Rep. Cawthorn	Confirmed
Maria	Tripplaar	House Committee on Veterans Affairs	Confirmed
Chris	Tudor	Office of Rep. McClintock	Confirmed
Tom	Van Flein	Office of Rep. Gosar	Confirmed
Ted	Verrill	Office of Rep. Letlow	Confirmed
Jake	Vreeburg	House Republican Conference	Confirmed
Rachel	Wagley	Office of Rep. Moore (UT)	Confirmed
Austin	Weatherford	Office of Rep. Kinzinger	Confirmed
Jeanette	Whitener	Office of Rep. Weber	Confirmed