

U.S. House of Representatives ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1.	Name of Traveler:	Charyssa	Parent
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2.	a. Name of Accompanying Relative:	OR None
	b. Relationship to Traveler: 🔲 Spouse 🔲 Child 🔲 Other (specify):	
3.	a. Dates: Departure: 06/01/2022 Return: 06/03/2022	
	b. Dates at Personal Expense, if any:	OR None
4.	Departure City: Washington, DC Destination: Williamsburg, VA Return City: Wash	ington, DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute	

6. Describe Meetings and Events Attended:

Meetings and Communications Seminars about crisis communications and messaging techniques.

- 7. Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box*:
 - a. 🔳 a completed Sponsor Post-Travel Disclosure Form;
 - b. Ithe Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
 - c. I page 2 of the completed *Traveler Form* submitted by the employee; and
 - d. 🔳 the letter from the Committee on Ethics approving my participation on this trip.
- 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
 - b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler:	Date: 06/21/2022
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I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Rep. Elise Stefanik	Date: 05/23/2022
Signature of Supervising Member: Fline Strand	
Version date 3/2021 by Committee on Ethics	



U.S. House of Representatives **ETHICS**

SPONSOR POST-TRAVEL DISCLOSURE FORM

FORM Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- 1. Sponsor(s) who paid for the trip: Congressional Institute
- 2. Travel Destination(s): Williamsburg, VA
- 3. Date of Departure: June 1, 2022

Date of Return: June 3, 2022

4. Name(s) of Traveler(s): see attached list

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$0	\$269	\$154	\$398 - Room Rental
Accompanying Family Member	n/a	n/a	n/a	n/a

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information companed in this form is true, complete, and correct to the best of my knowledge.

Signature

Name: Mark Strand

_____ Date: June 9, 2022

Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org

_____ Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privatelysponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Charyssa Parent

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature:

Name of Signatory (if other than traveler):

For Staff (name of employing Member or Committee): Rep. Elise Stefanik

Office Address: Longworth House Office Building Room 1420

Telephone Number: 202-225-5107

Email Address of Contact Person: Charyssa.parent@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, *and* these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov*.

2 March

hand the



TRAVELER FORM

1. Name of Traveler: Charyssa Parent

- 2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
- 3. City and State OR Foreign Country of Travel : Williamsburg, VA
- 4. a. Date of Departure: 06/01/2022 Date of Return: 06/03/2022
 - b. Yes 🔲 No 🔳 Will you be extending the trip at your personal expense?

If yes, list dates at personal expense: _____

- 5. a. Yes 🔲 No 🔳 Will you be accompanied by a family member at the sponsor's expense? If yes:
 - (1) Name of Accompanying Family Member: ____
 - (2) Relationship to Traveler: Spouse Child Other (specify):
 - (3) Yes No Accompanying Family Member is at least 18 years of age:
- 6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
 - b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
- 7. Yes 🔲 No 🔲 Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

- Explain why participation in the trip is connected to the traveler's individual official or representational duties.
 Staff should include their job title and how the activities on the itinerary relate to their duties. This trip is helpful in meeting with Communications Directors and learning through various seminars on how to be an effective communicator.
- 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
- 10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

Date 6/22/22



U.S. House of Representatives **ETHICS**

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

- 1. Sponsor who will be paying for the trip:
- Congressional Institute
- 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*
- 3. Check only one. I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
- 4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):

See addendum & attached invitation list

- 5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
- 6. Date of departure: June 1, 2022 Date of return: June 3, 2022
- 7. a. City of departure: Washington, DC
 - b. Destination(s): Williamsburg, VA
 - c. City of return: Washington, DC
- 8. Check only one. I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. Check only one of the following:

- a. I checked 8(a) or (b) above; OR
- b. 🔲 I checked 8(c) above but am not offering any lodging; OR
- c. 🔲 I checked 8(c) above and am offering lodging and meals for one night; OR
- d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. Check only one of the following:

a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box;* OR

b. Not Applicable. Trip sponsor is a U.S. institution of higher education.

For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
 See addendum

13. Answer parts a and b. Answer part c if necessary:

a. Mode of travel:	Air Rail Bus Car Other (specify:)
b. Class of travel:	Coach 🔳 Business 🗌 First 🗌 Charter 🗌 Other 🔤 (specify:)

c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

- 14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
- 15. Check only one. I represent that either:
 - a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**

b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

- Detail the cost *per day* of meals (approximate cost may be provided): Day 1- \$51, Day 2 - \$88, Day 3 - \$21
- Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event
- 16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Kingsmill	City: Williamsburg, VA	Cost Per Night: \$118 +taxes
Reason(s) for Selecting: proximity to DC, av		
Hotel Name:	City:	Cost Per Night:
Reason(s) for Selecting:		
Hotel Name:	City:	Cost Per Night:
Reason(s) for Selecting:		

17. Irrepresent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.



U.S. House of Representatives COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$269	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$451	Room Rental
For each Accompanying Family Member	\$451	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

a. I certify that I am an officer of the organization listed below; OR

b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

- 20. I certify by my signature that
 - a. I read and understand the Committee's Travel Regulations;
 - b. I am not a registered federal lobbyist or registered foreign agent; and

c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand	Date: April 12, 2022 President
Organization: Congressional Institute	Title:
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building Washington, D.C. 20515 ethicscommittee@mail.house.gov | 202-225-7103 More information and forms available at ethics.house.gov Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

May 25, 2022

Ms. Charyssa Parent Republican Conference 1420 Longworth House Office Building Washington, DC 20515

Dear Ms. Parent:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for June 1 to 3, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Theodore E. Deutch Chairman

Sincerely,

Jackie Walorski Ranking Member

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

TED/JW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

To: amym@conginst.org



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private</u> <u>Sponsor Travel Certification Form</u>, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference Email Address: */email/*

Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090 website: conginst.org



2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

- 11:30 AM Bus Departs from Hill
- 2:00 PM Nametag Pickup
- 3:00 PM Welcome
- 3:15 PM New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group
- 4:15 PM Ethics: Official, Campaigns, and Redistricting Elliot Berke, Berke Farah LLC Erin Clark, NRCC Tim Monahan, Committee on House Administration
- 6:00 PM Reception & Dinner Katie Pavlich, *Townhall*

Thursday, June 2

8:00 AM	Breakfast
9:00 AM	Leadership Policy and Communication Directors Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference
10:00 AM	Preparing to Manage In the 118th Congress Mark Horstman, Manager Tools, LLC
L2:00 PM	Lunch Os Guinness, Author & Social Critic

Policy Breakouts

- A Governing Agenda for the 118th Congress: House GOP Task Forces 1:30 PM Moderator: Mark Strand, Congressional Institute House GOP Task Force Staffers 2:30 PM **Drafting and Passing Legislation** Hugh Halpern, Former House Rules Committee Staff Director TBD, House Office of the Legislative Counsel 3:45 PM How to Think Like an Economist Steven Rhoads, University of Virginia Ryan Bourne, Cato Institute **Communications Breakouts** 1:30 PM Communicating the Republican Agenda: House GOP Task Forces Moderator: Jessica Towhey, Congressional Institute/2e Communications 2:30 PM **Crisis Communications** Craig Stephens, DCI Gro 3:45 PM **Speechwriting 101** TBD, TBD 6:00 PM **Reception & Dinner** Walter Russell Mead, The Wall Street Journal Friday, Ju 8:00 AM Breakfast **How to Conduct Effective Oversight** 9:00 AM The Honorable Kelly Armstrong, U.S. House of Representatives Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee William Burck, Quinn Emanuel Urguhart & Sullivan, LLP 10:30 AM Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery Matt Glassman, Georgetown University Anne Marie Chotvacs, Committee on Appropriations J.P. Freire, Committee on Ways and Means 12:00 PM **Conference Concludes**
 - Bus departs from Kingsmill



2022 Legislative and Communication Directors Conference

Wednesday, June 1, 2022

1:00 PM	Nametag Pickup	Conference Desk
2:00 PM	Welcome Mark Strand, Congressional Institute	Burwell Ballroom
2:15 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group	Burwell Ballroom
3:15 PM	Ethics: Official, Campaigns, and Redistricting Bill Farah, Berke Farah LLP Blake Murphy, NRCC	Burwell Ballroom
4:15 PM	The Republican Coalition: Working As One Moderator: David Winston, The Winston Group Ryan Streeter, American Enterprise Institute Chad Wolf, America First Policy Institute	Burwell Ballroom
6:00 PM	Reception Dinner <i>Creating an American Majority</i> The Honorable Newt Gingrich, 50 th Speaker of the House of Re	James River Grand Foyer James River Grand Ballroom presentatives
	Thursday, June 2, 2022	
8:00 AM	Breakfast	James River Grand Ballroom
9:00 AM	Leadership Policy and Communication Directors Moderator: Mark Strand, Congressional Institute Emily Domenech, Office of Leader Kevin McCarthy Preston Hill, Office of Leader Kevin McCarthy Steve Giaier, Office of Leader Kevin McCarthy Lauren Fine, Office of Whip Steve Scalise Ben Napier, Office of Whip Steve Scalise Ali Pardo, House Republican Conference Jake Vreeburg, House Republican Conference	Burwell Ballroom
10:00 AM	Preparing to Lead In the 118th Congress Mark Horstman, Manager Tools, LLC	Burwell Ballroom
12:00 PM	Lunch Os Guinness, Author & Social Critic	James River Grand Ballroom

Policy Breakouts Burwell Bailroom

1:30 PM How to Draft Legislation Effectively Moderator: Mark Strand, Congressional Institute Wade Ballou, House Legislative Counsel Phillip Swagel, Director, Congressional Budget Office

2:30 PM Schoolhouse Rocks Revisited: Passing Your Member's Bill

Arne Christenson, Former Chief of Staff to the Speaker of the House Hugh Halpern, Former House Rules Committee Staff Director & Floor Ralph Hellman, Former Policy Director to the Speaker of the House

Communications Breakouts Tazewell Room

1:30 PM Taking Control of Your Message on Digital Channels Daria Grastara, NRSC Matt Lira, Hangar Capital

2:15 PM Crisis Communications Ed Patru, Direct Communications Co.

6:00 PM Reception James River Grand Foyer Dinner James River Grand Ballroom Can NATO Promote International Security and Prosperity? A Fireside Chat with Members of the Diplomatic Community Moderator: Mark Strand, Congressional Institute Theodoros Bizakis, Minister Counselor-Deputy Chief of Mission Embassy of Greece Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland

Friday, June 3, 2022

8:00 AM	Breakfast Jan	nes River Grand Ballroom
9:00 AM	How to Conduct Effective Oversight The Honorable Kelly Armstrong, U.S. House of Representatives William Burck, Quinn Emanuel Urquhart & Sullivan, LLP Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee	Burwell Ballroom
10:00 AM	The Appropriations Process: Understanding & Explaining A Myst Anne Marie Chotvacs, Committee on Appropriations Jennifer Hing, Former Appropriations Committee Communications Direct	-
11:00 AM	Dobbs v. Jackson and the Future of the Pro-Life Movement Autumn Christensen, Susan B. Anthony List Katie Glenn, Americans United For Life Tim Saccoccia, Knights of Columbus	Burwell Ballroom
12:00 PM	Conference Concludes Bus departs from Lobby	

LCD: Invited House Staff

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Christopher	Jacqueline	Brian	Joe	Walker	Zach	Nick	Nathan	Noah	Don	Wade	Jimmy	Luke	Natalie	Shawn	Samantha	Kevin	Maggie	Alex	Liam	Harley	Jeremy	Anna	Frank	Emily	Steve	First Name
Bayles	Battaglia	Bates	Barry	Barrett	Barnett	Barley	Barker	Barger	Barber	Ballou	Ballard	Ball	Baldassarre	Balcomb	Baker	Baird	Ayrea	Attebery	Anderson	Adsit	Adler	Adamian	Acomb	Ackerman	Ackerman	Last Name
Senior Legislative Assistant	Scheduler	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Counsel	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Deputy Communications Director	Communications Director	Communications Director	Communications Director	Press Secretary	Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Job Title
Office of Ben Palmer	Office of the Whip	Office of Rep. Gibbs	Office of Rep. Good	Office of Rep. Waltz	Office of Rep. Graves (LA)	Office of Rep. Keller	Office of Rep. Hice	Office of Rep. Bost	Office of Rep. Ellzey	House Office of the Legislative Counsel	Office of Rep. Davis	Office of Rep. Cawthorn	Office of Rep. Malliotakis	Office of Rep. Salazar	Office of Rep. Grothman	Office of Rep. Griffith	Office of Rep. Graves (LA)	House Committee on Appropriations	Office of Rep. Stewart	Office of Rep. Carter (GA)	Office of Rep. Cheney	Office of Rep. Harris	Office of Rep. Reed		Office of Rep. Fulcher	Institution

Laynee	Daniel	Arthur	Ashley	Joanna	Francis	Ken	Caroline	Palmer	Francis	Joshua	Sara "S.K."	Grady	Jake	Richard	Patrick	Barbara	Hanna	Summer	Jeff	Aaron	Chris	Kim	Evan	Jeannine	Alex	Lyssa	Isabela	Mark
Buckels	Bucheli	Bryant	Brown	Brown	Brooke	Brooke	Briscoe	Brigham	Brennan	Bradley	Bowen	Bourn	Bornstein	Booker	Bond	Boland	Bogorowski	Blevins	Bishop	Bill	Bien	Betz	Bender	Bender	Bellizzi	Bell	Belchior	Bednar
Communication Director	Communications Director	Communications Director	Director of Communications	Legislative Director	Policy Director	Legislative Director	Press Secretary/Digital Director	Communications Director	Rapid Response Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Communications Aide	Deputy Chief of Staff/Press Secretary	Deputy Chief of Staff	Legislative Director	Deputy Director of Floor Operations	Policy Director & Chief Counsel	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Director of Strategic Communications
Office of Rep. Weber	Office of Rep. Spartz	Office of Rep. Wagner	Office of Rep. Van Drew	Office of Rep. Walberg	Office of the Whip	Office of Rep. Amodei	Office of Rep. Tiffany	Office of Rep. Stefanik	House Republican Conference	Office of Rep. Moore (AL)	Office of Rep. Guthrie	Office of Rep. Carter (TX)	Office of Rep. Curtis	Office of Rep. Long	Office of Rep. Lucas	Office of Rep. Wenstrup	Office of the Leader	Office of Rep. Bilirakis	Office of Rep. Stauber	Office of Rep. Buchanan	Office of the Leader	House Committee on Financial Services	Office of Rep. Nehls	Office of Rep. McKinley	Office of Rep. Barr	Office of Rep. Pfluger	Office of Rep. Gaetz	Office of the Leader

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Adam	Ken	Philipp	Carson	Alex	Kristen	Bill	Nick	Anne Marie	Christian	Dylan	Mason	Steve	Colleen	Machalagh	Colin	Buckley	Buckley	Emily	Samantha	Sarah	Kyle	Christina	Aaron	John	Lesley	Courtney	Rory
Cloch	Clifford	Clarke	Clark	Cisneros	Cianci	Christian	Christensen	Chotvacs	Chase	Chandler	Champion	Castor	Castle	Carr	Carr	Carlson	Carlson	Carlin	Cantrell	Cannon	Campbell	Cameron	Calkins	Caddock	Byers	Butcher	Burke
Communications Director	Legislative Director	Legislative Director	Press Assistant	Legislative Director	Communications Director	Deputy Chief of Staff	Communications Director	Staff Director	Press Secretary	Communications Director	Legislative Director	General Counsel	Legislative Director	General Counsel	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Deputy Communications Director	Legislative Director	Legislative Director	Media Affairs Advisor	Legislative Director	Legislative Director	Communications Director	Member Services Director	Legislative Director
Office of Rep. Curtis	Office of Rep. Steel	Office of Rep. Rice	Office of Rep. Aderholt	Office of Rep. Kim	Office of Rep. Garbarino	Office of Rep. Weber	House Committee on Transportation and Infrastructure	House Committee on Appropriations	Office of Rep. Jacobs	Office of Rep. Gooden	Office of Rep. Arrington	House Committee on the Judiciary	Office of Rep. Hartzler	Office of the Leader	Office of Rep. Loudermilk	Republican Study Committee	Office of Rep. Banks	Office of Rep. Obernolte	Office of Rep. Miller (WV)	Office of Rep. Simpson	Office of Rep. McClintock	Office of the Leader	Office of Rep. Biggs	Office of Rep. Mooney	House Committee on Homeland Security	House Republican Conference	Office of Rep. Gosar

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Rachel	Michael	Brad		Jordan	Charlotte	Alec	Mike	Stacey	Tim	Miranda	Kate	Jennifer	Seana	Alex	Jeremy	Leah	Madeline	Charles	Sarah	Kris	Elisabeth	Michael	Jessica	Sarah	Brandon	Andrea
del Guidice	Defilippis	Decker	Devesaro	Dayer	Davis	Davis	Davin	Daniels	Daniels	Dabney	Currie	Cressy	Cranston	Crane	Crane	Courtney	Corso	Correll	Corley	Cook	Conklin	Comer	Collins	Coffman	Cockerham	Cocker
Communications Director	Legislative Director	Communications Director	Republican Policy Director	Cloakroom Assistant	Senior Legislative Assistant	Policy Director	Legislative Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communication Director	Communications Director	Communications Director	Communications Director	Speechwriter	Director of Strategic Communications	Communications Director	Director	Deputy Communications Director	Communications Director	Legislative Director	Communications Director	Communications Director
Office of Rep. Green	Office of Rep. Malliotakis	Office of Rep. Brooks	Select Committee on Economic Disparity and Fairness in Growth	Office of the Leader	Office of Rep. Steil	House Committee on Appropriations	Office of Rep. Latta	Office of Rep. McClain	Office of Rep. Harris	Office of Rep. Hern	Office of Rep. Murphy	Office of Rep. McClintock	Office of Rep. Massie	Office of Rep. Fitzgerald	Office of Rep. Cloud	Office of Rep. Dunn	Office of Rep. Clyde	Office of the Leader	House Committee on Rules	Office of Rep. Palmer	Communication Standards Commission	Office of the Whip	House Committee on Oversight and Government Reform	Office of Rep. Comer	Office of Rep. Loudermilk	Office of Rep. Van Duyne

Harrison	Chris	Grace	Brian	Michele	Jordan	Alex	Max	Haim	Jaryn	Ben	Suanne	Jonathan	Nick	Russell	Katie	Jordan	WIII	Emily	Emily	Justin	Halee	Ryan	Jared	Matt	Ross	Britney	Kathleen	Julie
Fields	Fernandez	Farmer	Fahey	Exner	Evich	Enlow	Engling	Engelman	Emhof	Elleson	Edmiston	Eberle	Dyer	Dye	Dwyer	Dunn	Dunham	Dowdell	Domenech	Doil	Dobbins	Dilworth	Dilley	Diller	Dietrich	Dickerson	Devlin	Devine
Director of Communications	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Deputy Member Services Director	Deputy Chief of Staff & Legislative Director	Chief of Staff and Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff for Policy	Communications Director	Senior Policy Advisor	Communications Director	Press Secretary	Legislative Director	Legislative Director	Policy Director	Legislative Director	Communications Director	Senior Legislative Assistant	Legislative Director
Office of Rep. Donalds	Office of Rep. Boebert	Office of Rep. Mullin	Office of Rep. Guthrie	Office of the Leader	Office of Rep. Herrera Beutler	Office of Rep. Scott	Office of the Leader	r Office of Rep. Tenney		Office of Rep. Long	Office of Rep. Gohmert	Office of Rep. Rosendale	Office of Rep. Greene	Office of Rep. Jordan	Office of Rep. Carey	Office of Rep. Gallagher	Office of the Leader	Office of Rep. Carter (TX)	Office of the Leader	Office of Rep. Fleischmann	Office of Rep. Williams	Office of Rep. Van Duyne	Office of Rep. Jordan	House Committee on Rules	Office of Rep. González-Colón	Office of Rep. Harshbarger	Office of Rep. LaMalfa	Office of Rep. Graves (MO)

Brian	Sean	Billy	AnnMarie	Eliana	Samantha	Savannah	Chad	Maura	Scott	Sarah	Joel	Kate	Steven	Jason	Austin	Garrett	Billy	Dylan	J.P.	Anthony	Tim	Harry	Kristin	Amanda	Lauren	Jay
Griffith	Griffin	Gribbin	Graham	Goodman	Gonzalez	Glasgow	Gilmartin	Gillespie	Gilfillan	Gilbert	Gibbons	Giaquinto	Giaier	Gagnon	Gage	Fultz	Fuerst	Frost	Freire	Foti	Foster	Fones	Flukey	Fitzmorris	Fine	Fields
Communications Director	Legislative Counsel/Legislative Director	Director of Communications	Communications Director	Legislative Director	Communications Director	Press Secretary	Deputy Spokesman	Communications Director	Communications Director	Legislative Director	Communications Director	Communications Director	Senior Policy Advisor and Counsel	Senior Advisor/Communications Director	Legislative Director and Defense Policy Advisor	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communication Director	Senior Legislative Assistant	Communications Director	Communications Director	Policy Director
Office of Rep. Chabot	Office of Rep. Brooks	Office of Rep. Herrell	Office of Rep. Mast	Office of Rep. Kustoff	House Committee on Veterans Affairs	Office of Rep. Buchanan	Office of the Leader	Office of Rep. Kinzinger	Office of Rep. Ellzey	Office of Rep. Dunn	Office of Rep. Nehls	Office of Rep. McKinley	Office of the Leader	Office of Rep. Calvert	Office of Rep. Rogers (KY)	Office of Rep. Johnson (LA)	Office of Rep. Feenstra	Office of Rep. Hill	House Committee on Ways and Means	Office of Rep. Gosar	House Committee on Budget	Select Committee on Economic Disparity and Fairness in Growth	Office of Rep. McMorris Rodgers	Office of Rep. Newhouse	Office of the Whip	Republican Study Committee

Jake	Austin	Rob	James	Taylor	Patrick	Laura	Sue	Eric	Eric	Jennifer	Tiffany	Taylor	Sam	Lynn	Cory	E.D.	Wesley	Jon	Steve	Matt	Joel	Shane	Sabrina	Emma	Amanda	Rodney	Elliott	Tyler
Hilkin	Higginbotham	Hicks	Hewitt	Hewes	Hester	Hemandez	Henry	Heigis	Heighberger	Haynes	Haverly	Haulsee	Hattrup	Hatcher	Harris	Harris	Harkins	Harder	Hansen	Hanrahan	Hannahs	Hand	Hancock	Hall	Hall	Hall	Guffin	Grimm
Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Chief of Staff	Communications Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Digital Director	Communications Director	Communications Director	Director of Communications	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Policy Director
Office of Rep. Norman	Office of Rep. Fallon	Office of Rep. Obernolte	Office of Rep. Waltz	Office of Rep. Meuser	House Republican Conference	Office of Rep. Diaz-Balart	Office of Rep. Meuser	Office of Rep. Budd	House Committee on Homeland Security	Office of Rep. Issa	Office of Rep. Smith (NE)	Office of Rep. Johnson (LA)	Office of Rep. Johnson (OH)	Office of Rep. Amodei	Office of Rep. Baird	Office of Rep. Chabot	Office of Rep. Bice	Office of Rep. Graves (MO)	Office of Rep. Tenney	Office of Rep. Cline	Office of Rep. Radewagen	Office of Rep. Cale	Office of Rep. Roy	Office of Rep. Owens	Office of Rep. Valadao	Office of Rep. Kelly (MS)	Office of Rep. Hudson	House Committee on Judiciary

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Molly	Michelle	Bradley	Danny	Kyle	Josh	Alex	Zachary	Alex	Claire	Hannah	Rachel	Lou	Preston	Maggie	Michael	Stephen	Rebekah	Brett	Kelsey	Anna	James	Ryan	Christian	Matt	Keenan	Andrea	Preston
Jenkins	Jelnicky	Jaye	Jativa	Jacobs	Jackson	lves	Isakowitz	lgleheart	Hurley	Hughes	Huggins	Hrkman	Howey	Howell	Howard	Hostelley	Hoshiko	Horton	Holt	Holland	Hogge	Hofmann	Hoehner	Hodge	Hochschild	Hitt	Hill
Communications Director	Legislative Director/Deputy Chief of Staff	Communications Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Legislative Director	Press Secretary	Press Secretary	Legislative Director	Policy Director	Legíslative Director	Digital Coordinator	Communications Director	Legislative Director	Communications Director	Chief of Staff	Communications Director	Digital and Press Assistant	Communications Director	Policy Advisor	Policy Director	Legislative Director	Digital Communications Aide	Deputy Press Secretary	Policy Advisor
Office of Rep. Garcia		Office of Rep. Moore (AL)	Office of Rep. Gimenez	Office of Rep. Miller-Meeks	Office of Rep. Smith (NE)	Office of Rep. Foxx	Office of Rep. McCaul	Office of Rep. Wenstrup	Office of Rep. Latta	Office of Rep. Gibbs	Office of Rep. Burgess	House Committee on Climate Crisis	Office of Rep. Pfluger	Office of the Leader	Office of Rep. LaTurner	Office of Rep. Gonzalez (OH)	House Committee on Natural Resources	Office of the Whip	Office of Rep. Estes	House Republican Conference	Office of Rep. Bergman	House Republican Conference	House Committee on Oversight and Government Reform	Office of Rep. Crenshaw	Office of the Leader	House Republican Conference	Office of the Leader

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Lise	Jett	Dan	Alle	Steve	John	Kevin	Matthew	Enk	<u>;</u>	Will	John	Brian	Drew	Jazmine	Blaine	Kate	Hyan	Benjamin	Curtis	Derek	Natalie	Elizabeth	Dylan	Amy	A.T.	Ben	Paul
Krekorian	Kratz	Kranz	Kotsovos (Humes)	Koncar	Kolb	Knoth	Knoedler	Kinney	Kim	Kiley	Kennedy	Kennedy	Kennedy	Kemp	Kelly	Kelly	Kelly	Keeler	Kalin	bbbr	Joyce	Joseph	Jones	Jones	Johnston	Johnson	Johnson
Legislative Director	Legislative Director	Communications Director	Member Services Coordinator	Legislative Director	Legislative Director	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff for Member Services	Policy Director	Communications Director	Deputy Director of Education and Senior Counsel	Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director
Office of Rep. Duncan	Office of Rep. Bacon	Office of Rep. Katko	Office of the Leader	Office of Rep. Mast	Office of Rep. Salazar	Office of Rep. Hartzler	Office of Rep. Kelly (PA)	Office of Rep. McClain	Office of Rep. Moolenaar	Office of Rep. Miller-Meeks	Office of Rep. Massie	Office of Rep. Herrell	Office of Rep. Wilson	Office of Rep. Johnson (SD)	Office of Rep. Carey	Office of Rep. Kustoff	Office of Rep. Mooney	Office of Rep. Johnson (OH)	Office of Rep. Budd	Office of Rep. Jacobs		Office of Rep. Guest	Office of Rep. Rose	House Committee on Education and Labor	Office of Rep. Timmons	Office of Rep. Williams	Office of Rep. Moore (UT)

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John	Michael	Ξ	Michael	Nicole	Chris	Cam	Brittany	Nate	Scott	Faith	Nick	Chavonne	Hunter	Nadgey	James	Ryan	Elizabeth	Austin	Lindsay	Paige	Will	Alexandra	Hillary	Alex	Taylor	Jeffrey	Jay	Jason
Martin	Martin	Mansour	Mansour	Manley	Malen	Madsen	Madni	Madden	Mackenzie	Mabry	Lunneborg	Ludick	Lovell	Louis-Charles	Longley	Long	Lloyd	Livingston	Linhares	Lindgren	Layden	Lavy	Lassiter	Lanfranconi	LaJoie	Kuckuck	Kronzer	Kroitor
Workforce Policy Director	Deputy Chief of Staff & Legislative Director	Communications Director	Deputy Chief of Staff	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Press Secretary	Press Secretary	Communications Director	Legislative Director	Senior Policy Advisor	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Staff Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director
Committee on Education and Workforce		Office of Rep. Stauber	Office of Rep. Kinzinger	Office of Rep. Cline	Office of Rep. Gonzales (TX)	Office of Rep. Stewart	Office of Rep. Hinson	Office of Rep. Roy	Office of Rep. Webster	Office of Rep. Valadao	Office of Rep. Fischbach	Office of Rep. McMorris Rodgers	Office of Rep. Scalise	Office of Rep. Ferguson	Office of Rep. Fitzpatrick	Office of the Leader	Office of Rep. Johnson (SD)	Office of Rep. Norman	Office of Rep. Letlow	Office of Rep. Gonzales (TX)	House Committee on Natural Resources	Office of Rep. LaMalfa	Office of Rep. Pence	Office of Rep. Rutherford	Office of Rep. Greene	Office of Rep. Emmer	Office of Rep. Green	Office of Rep. Rose

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Elizabeth	Chas	Dylan	Janet	Carter	Alye	Maddie	Annie	Katie	Jake	Chad	Emily	Dan	Theresa	Andrew	Zach	Megan	Tim	Bryan	Chris	Abby	Knox	Taylor	Erin	Josh	Sarah	Hannah	Brittany	Travis
Mount	Morrison	Moore	Montesi	Moelk	Mlinar	Mitchell	Minkler	Milner	Middlebrooks	Michaels	Michael	Meyer	Meyer	Meyer	Mendelovici	Medley	Medeiros	McVae	McNamee	McHan	McCutchen	McCarty	McBride	Maxwell	Matthews	Matesic	Martinez	Martinez
Member Services and Operations Assistant House Republican Conference	Legislative Director	Legislative Director	Communications Director	Communications Director	Policy Advisor	Legislative Director	Deputy Floor Director	Communications Director	Legislative Director	Legislative Director	Legislative Director and Counsel	Chief of Staff	Press Secretary	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	Legislative Director	Director of Communications	Communications Director	Communications Director	Policy Director	Communications Director	Communications Director	Press Secretary	Legislative Director
stant House Republican Conference	Office of Rep. Gallagher	Office of Rep. Bucshon	Office of Rep. Brady	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. Baird	Office of Rep. LaTurner	Office of Rep. Schweikert	Office of Rep. Griffith	Office of the Leader	Office of Rep. Emmer	Office of Rep. Cheney	Office of Rep. Buck	Office of Rep. Aderholt	Office of Rep. Feenstra	Office of Rep. Foxx	House Committee on Veterans Affairs	Office of Rep. Cloud	Office of Rep. Bentz	House Committee on Agriculture	Offlice of Rep. Rouzer	House Committee on Agriculture	House Committee on Climate Crisis	House Committee on Education and Labor	Office of Rep. McCarthy	Office of Rep. Newhouse

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Ali	Riley	Marieli	Jay	Claire	Hannah	Kevin	Erin	Richie	James	Nick	Ben	Corey	Mattie	bryan	Sarah	Valerie	Casey	Alexandra	Doug	Ben	Claire	Dennis	Jeff	Nicole	Cullen	Jake	Ben
Pardo Black	Pagett	Padro	Ostrich	Osborn	Osantowske	O'Keefe	O'Malley	O'Connell	O'Brien	O'Boyle	Nyce	Noble	Nicholson	Nichols	Newsome	Nelson	Nelson	Naughton	Nation	Napier	Nance	Nalls	Naft	Myers	Murphy	Murphy	Mullany
Communications Director	Legislative Director	Communications Director	District Director/Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Policy Advisor	Deputy Communications Director	Communications Director	Communications Director/ Field Representative	Press Secretary	Communications Director	Communications Director	Communications Director	Legislative Director	Director of Floor Operations	Communications Director	Floor Assistant	Speechwriter	Communications Director	Staff Assistant	Communications Director	Communications Director
House Republican Conference	Office of Rep. Mann	Office of Rep. González-Colón	Office of Rep. Perry	Office of Rep. Barr	Office of Rep. Pence	Office of Rep. Keller	Office of Rep. Miller (IL)	Office of Rep. Calvert	Office of Rep. Brady	Office of Rep. Estes	House Republican Conference	Office of Rep. Posey	Office of Rep. Good	Office of Rep. Graves (MO)	Office of Rep. Wittman	Office of Rep. Granger	Office of Rep. Jackson	Office of Rep. Bost	Office of Rep. McHenry	Office of the Whip	Office of Rep. Westerman	Office of the Whip	Office of the Whip	Office of Rep. Sessions	Office of the Leader	Office of Rep. Zeldin	Office of Rep. Joyce (PA)

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Mary Ellen	Lisa	Bart	Sarah	Eric	Russ	Trevor	Scott	John	Mark	Lindsay	Chrissy	Mitch	Megan	Jessica	Andrea	Michael	Phillip	Hilary	Rob	Breely	Max	Laura	Brian	Twinkle	Rachel	Susan	Charyssa
Richardson	Reynolds	Reising	Reese	Reath	Read	Pay	Rausch	Rauber	Ratner	Ratliff	Rabuse	Rabalais	Quinn	Powell	Porwoll	Plummer	Pinegar	Pinegar	Pillow	Peterson	Pedrotti	Peavey	Patrick	Patel	Partlow	Parker	Parent
Legislative Director	Communications Director	Director of Member Services	Press Secretary	Press Secretary	Communications Director	Legislative Director	Deputy Chief of Staff & Legislative Director	Communications Director	Deputy Chief of Staff and Legislative Director	Deputy Chief of Staff	Legislative Director	Communications Director	Press Secretary	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Press Secretary	Communications Director	Legislative Director	Digital Media Manager	Communications Director	Media Affairs
Office of Rep. LaHood	Office of Rep. Weber	Office of the Whip	Office of Rep. Babin	Office of Rep. Smucker	Office of Rep. Franklin	Office of Rep. Van Drew	r Office of Rep. Garbarino	Office of Rep. LaHood	Office of Rep. Upton	Office of Rep. Banks	Office of Rep. Miller (IL)	Office of Rep. Letlow	Office of Rep. Palazzo	Office of Rep. Womack	House Committee on Administration	Office of Rep. Allen	Office of Rep. Spartz	Office of Rep. Smith (MO)	Office of Rep. Guest	Office of Rep. Turner	Office of Rep. Miller (WV)	House Committee on Financial Services	Office of Rep. Huizenga	Office of Rep. Steube	Office of Rep. Burchett	Office of Rep. Kelly (MS)	House Republican Conference

Ashley	Leslie	Sarah	Sophie	John	Cassandra	Katherine	Martin	Libby	Dan	Eric	Meghan	Patrick	Abbey	Adeline	Justine	Jeff	Dave	Hannah	Travis	Janet	Mike	Nick	Brent	Jamie	Jim	Zach	Sara
Shelton	Sheed	Selip	Seid	Seibels	Sebastian	Sears	Schultz	Schroeder	Schneider	Schmitz	Schmidtlein	Schilling	Schieffer	Sandridge	Sanders	Sagnip	Russell	Russell	Rowland	Rossi	Rorke	Rockwell	Robinson	Robinette	Robertson	Roberts	Roberston
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	District Communications Director	Communications Director	Legislative Director	Press Secretary	Communications Director	Coalitions Coordinator	Legislative Director	Legislative Director	Deputy Communications Director	Communications Director	Communications Director	District Director/Communications Director	Deputy Chief of Staff/Communications Director	Legislative Director	Legislative Director & Counsel	Legislative Director	Press Secretary	Legislative Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Communications Director
Office of Rep. Crawford	House Committee on Foreign Affairs	Office of Rep. Hice	Office of Rep. Hinson	Office of Rep. Mace	Office of Rep. Lamborn	Office of Rep. Joyce (OH)	Office of Rep. Walorski	Office of Rep. Taylor	Office of Rep. Hill	Office of the Whip	Office of Rep. Luetkemeyer	Office of Rep. Perry	Office of Rep. Bacon	Office of Rep. Cammack	Office of Rep. Rogers (AL)	Office of Rep. Smith (NJ)	Office of Rep. Moolenaar	Office of Rep. DesJarlais	Office of Rep. Bishop	Office of Rep. Westerman	Office of Rep. Walberg	Office of Rep. Thompson	Office of Rep. Wittman	Office of Rep. Wagner	Office of Rep. Stefanik	Office of Rep. Scott	Office of Rep. Crawford

Danielle	Courtney	Peter	Greg	Richard	Laura	Brittan	Jenna	Matt	Allen	Tristan	David	Timothy	Joseph	Danielle	Matt	Heather	Burke	Alex	Trevor	Alison	Kaitlynn	Alexia	Clark	Clay	Olivia	Cam
Stewart	Stevens	Stein	Steele	Stanton	Stagno	Specht	Spealman	Sparks	Souza	Southard	Sours	Soster	Snider	Smoot	Smith	Smith	smith	Smith	Smith	Slagell	Skoog	Sikora	Siddle	Shoemaker	Shields	Shepherd
Deputy Chief of Staff/Communications Director	Senior Advisor	Senior Legislative Aid	Communications Director	Legislative Director	Legislative Director	Senior Policy Advisor	Deputy Staff Director	Head of Communications	Senior Policy Advisor	Legislative Director	Chief of Staff	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director
Office of Rep. Steel	Office of Rep. Palazzo	Office of Rep. Harshbarger	Office of Rep. Hudson	Office of Rep. Radewagen	Office of Rep. Carl	Office of the Leader	House Committee on Budget	Office of the Leader	Office of the Leader	Office of Rep. Katko	Office of the Chief Deputy Whip	Office of Rep. Smith (MO)	Office of Rep. Wilson	Office of Rep. Rogers (KY)	Office of Rep. Comer	Office of Rep. Timmons	Office of Rep. Joyce (OH)	Office of Rep. Donalds	Office of Rep. McCarthy	Office of Rep. Lucas	Office of Rep. Mullin	Office of Rep. Womack	Office of Rep. Balderson	Office of Rep. Bishop	House Committee on Energy and Commerce	Office of Rep. Allen

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	Sadie	Emma	Jell	James	laylor	Hissa	Trevor	Daniel	Emily	Charlotte	Shaun	Sarah	Michael	Angela	Chris	Conner	Phillip	i Tim	Georgeanna	Ą	Hannah	Callie	Nick	Ben	Melissa	Maddison
Tidwell	Thorman	Thomson	Thompson	Thomas	Theodossiou	Tew	TenBrink	Tellez	Taylor	Taylor	Taylor	Talmage	Taggart	Swinson	Sweet	Swanson	Swagel	Svoboda	Sullivan	Sugarman	Strub	Strock	Strader	Stout	Stooksbury	Stone
Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Legislative Director	Digital Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Policy Director	Director of Communications	Legislative Director	Communications Director	Director	Deputy Chief of Staff/Communications Director	Communications Director	Policy Advisor	Legislative Director	Communications Director	Chief of Staff/Legislative Director	Deputy Chief of Staff/Communications Director	Press Secretary	Press Secretary
Office of Rep. Fleischmann	Office of Rep. Steube	Office of Rep. Walorski	Office of Rep. Bice	Office of Rep. Lamborn	Office of Rep. McHenry	Office of Rep. Buck	Office of Rep. Huizenga	Office of Rep. Fulcher	Office of Rep. Meijer	Office of Rep. Bucshon	Office of Rep. Fallon	Office of Rep. Zeldin	House Committee on Energy and Commerce	Office of Rep. Gohmert	Office of Rep. Diaz-Balart	Office of Rep. Armstrong	Congressional Budget Office	Office of Rep. Grothman	Office of Rep. Luetkemeyer	Office of the Whip	Office of Rep. Rutherford	Office of Rep. Kim	Office of Rep. Bentz	Office of Rep. Boebert	Office of Rep. Cole	Office of Rep. Thompson

Lauren	Maggie	Lure	INIRAL	Nachel	HOD	Jake	Sarah Anne	Mary	Noelle	Jonathan	-	Heather	Matt	Alex	Alexa	Madison	E E	Valentina -	Joel	. Will	Caroline	Matt	Charle	Claire	Catherine	Matthew	Nicholas	Michaela
Weber	Ward	Wallwork	Wallace	Walker	Wagener	Vreeburg	Voyles	Vigil	Verhelst	Vecchi		Vauchan			Vance	Van Every	Valentine	Valenta	Valdez	Turner	Tucker	Tucker	Truxal	Trokey	Treadwell	Tragesser	Tortorici	Todd
Press Secretary	Legislative Director	Legislative Director	Communications Director/District Director	Communications Director	Legislative Director	Policy Director	Communications Director	Legislative Director/Senior Policy Advisor	Legislative Director	Legislative Director/Deputy Chief of Staff		Communications Director	Communications Director		Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff/ Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director/Deputy Chief of Staff	Press Secretary
Office of Rep. Fischbach	Office of Rep. Turner	Office of Rep. Murphy	Office of Rep. Simpson	House Committee on Intelligence	Office of Rep. Fitzgerald	House Republican Conference	Office of Rep. Burgess	Office of Rep. Smith (NJ)	Office of Rep. Smucker	Office of Rep. Bilirakis	House Committee on Science, Space and Technology	House Committee on Small Business	Office of Rep. DesJarlais	Chice of nept nescrientinaler	Office of Ban Banahasthalas	Office of Rep. Mace	Office of Rep. Gimenez	Office of Rep. Posey	Office of Rep. Gaetz	Office of Rep. Garcia	Office of Rep. Moore (UT)	Office of Rep. Joyce (PA)	Office of Rep. Franklin	Office of Rep. Scalise	Office of Rep. Cawthorn	Office of Rep. Biggs	Office of Rep. Armstrong	Office of Rep. Mann

Lauren	Ryan	Alex	Dominique	Rob	Dan	Joshua	Maggie	Emily	Jordan	Kelsey	David	Laura	Haley	Jonathan	Jeff		Calla	an "	Grace	Allie	Connor	Craig	Grayson	Sam	Laura	Zachary	Robby
Ziegler	Young	Yost	Yelinski	Yavor	Wunderlich	Woodward	Woodin	Wood	Wood	Wolfgram	Winfrey	Wilson	Wilson	Wilcox	Wieand	WICKTE	Wickenhauser	Whitson	White	White	White	Wheeler	Westmoreland	West	Weldon	Weidlich	Wehagen
Legislative Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Senior Legislative Assistant	Legislative Director	Legislative Director	Legislative Director	Communications Director	Counsel	Policy Director	Communications Assistant (DC)	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Deputy Chief of Staff	Senior Legislative Assistant	Legislative Director	Communications Director	Deputy Chief of Staff
Office of Rep. Babin	Office of Rep. Sessions	Office of Rep. Owens	Office of Rep. Hem	House Committee on Small Business	Office of Rep. Schweikert	Office of Rep. Cammack	Office of Rep. Meijer	Office of Rep. Duncan	Office of Rep. Gooden	Office of Rep. Burchett	Office of Rep. Granger	Office of Rep. Johnson (OH)	Office of Rep. Rogers (AL)	Office of Rep. Issa	Office of the Whip	House Committee on Science, Space and Technology	Office of Rep. Davis	Office of Rep. Rouzer	Office of Rep. Stell	Office of Rep. Ferguson	Office of Rep. Davidson	Office of Rep. Herrera Beutler	Office of Rep. Higgins	Office of Rep. Kelly (PA)	Office of Rep. Taylor	Office of Rep. Carl	Office of Rep. Carter (GA)

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	·			Johnny	Nate	Mac	
				Zwaanstra	Zimpher	Zimmerman	
				Legislative Director	Legislative Director	Legislative Director	
				Office of Rep. Lesko	Office of Rep. Balderson	Office of Rep. Tiffany	

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Laynee	Daniel	Armur	Palmer	Francis	i Rich	Patrick	Barbara	Summer	Jeff	Chris	Evan	Lyssa -	Christopher	Brian	Zach	Nick	Nathan	Noah	Wade	Natalie	Shawn	Kevin	Alex	Anna	First Name	Report date: Event name:	Report name:
Buckels	Bucheli	Bryant	Brigham	Brennan	Booker	Bond	Boland	Blevins	Bishop	Bien	Bender	Bell	Bayles	Bates	Barnett	Barley	Barker	Barger	Ballou	Baldassarre	Balcomb	Baird	Attebery	Adamian	Last Name	2022 Legislative and Communication Directors Conference	Attendance Report / Lini ica Otati for Ethiop1
Office of Rep. Weber	Office of Rep. Spartz	Office of Rep. Wagner	Office of Rep. Stefanik	House Republican Conterence	Office of Rep. Long	Office of Rep. Lucas	Office of Rep. Wenstrup	Office of Rep. Bilirakis	Office of Rep. Stauber	Office of the Leader	Office of Rep. Nehls	Office of Rep. Pfluger	Office of Rep. Palmer	Office of Rep. Gibbs	Office of Rep. Graves (LA)	Office of Rep. Keller	Rep. Jody Hice	Office of Rep. Bost	House Office of the Legislative Counsel	Office of Rep. Malliotakis	Office of Rep. Salazar	Office of Rep. Griffith	House Committee on Appropriations	Office of Rep. Harris	Institution	-	
Communication Director	Communications Director	Communications Director	Communications Director	Rapid Response Director	Press Secretary	Communications Director	Communications Director	Deputy Chief of Staff/Press Secretary	Deputy Chief of Staff	Deputy Director of Floor Operations	Legislative Director	Communications Director	Senior Legislative Assistant	Legislative Director	Communications Manager	Communications Director	Legislative Director	Legislative Director	Legislative Counsel	Communications Director	Communications Director	Communications Director	Deputy Communications Director	Press Secretary	Job Title		

Jordan	Charlotte	Mike	Miranda	Alex	Charles	Sarah	Kris	Elisabeth	Michael	Andrea	Sarah	Adam	Ken	Alex	Nick	Anne Marie	Steve	Colleen	Machalagh	Colin	Emily	Samantha	Kyle	Aaron	John	Courtney
Dayer	Davis	Davin	Dabney	Crane	Correll	Cortey	Cook	Conklin	Corner	Coker	Coffman	Cloch	Clifford	Cisneros	Christensen	Chotvacs	Castor	Castle	Carr	Carr	Carlin	Cantrell	Campbell	Calkins	Caddock	Butcher
Office of the Leader	Office of Rep. Steil	Office of Rep. Latta	Office of Rep. Hern	Office of Rep. Fitzgerald	Office of the Leader	Office of Rep. Cole / House Rules Committee	Office of Rep. Palmer & House Republican Policy Committee	Communication Standards Commission	Office of the Whip	Office of Rep. Van Duyne	Office of Rep. Comer	Office of Rep. Curtis	Office of Rep. Steel	Office of Rep. Kim	House Committee on Transportation and Infrastructure	House Committee on Appropriations	House Committee on the Judiciary	Office of Rep. Hartzler	Office of the Leader	Office of Rep. Loudermilk	Office of Rep. Obernolte	Office of Rep. Miller (WV)	Office of Rep. McClintock	Office of Rep. Biggs	Office of Rep. Mooney	House Republican Conference
Cloakroom Assistant	Senior Legislative Assistant	Legislative Director	Communications Director	Communication Director	Speechwriter	Director of Strategic Communications	n Communications Director	Director	Deputy Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Director of Member Services	Staff Director	General Counsel	Legislative Director	General Counsel	Deputy Chief of Staff/ Legislative Director	Communications Director, Senior Advisor	Deputy Communications Director	Legislative Director	Legislative Director	Legislative Director	Member Services Director

Savannah	Kate	Steven	Austin	Dylan	J.P.	Harry	Kristin	Amanda	Lauren	Chris	Grace	Michele	Alex	Max	Ben	Russell	Katie	Jordan	Emily	Halee	Ryan	Matthew	Ross	Britney	Michael	Anne
Glasgow	Glaquinto	Gialer	Gage	Frost	Freire	Fones	Flukey	Fitzmorris	Fine	Fernandez	Farmer	Exner	Enlow	Engling	Elleson	Dye	Dwyer	Dunn	Domenech	Dobbins	Dilworth	Diller	Dietrich	Dickerson	DeFilippis	DeCesaro
Office of Rep. Buchanan	Office of Rep. McKinley	Office of the Leader	Office of Rep. Hal Rogers (KY)	Office of Rep. Hill	House Committee on Ways and Means	Select Committee on Economic Disparity and Fairness in Growth	Office of Rep. McMorris Rodgers	Office of Rep. Newhouse	Office of the Whip	Office of Rep. Boebert	Office of Rep. Mullin	Office of the Leader	Office of Rep. Scott	Office of the Leader	Office of Rep. Long	Office of Rep. Jordan	Office of Rep. Carey	Office of Rep. Gallagher	Office of the Leader	Office of Rep. Williams	Office of Rep. Van Duyne	House Committee on Rules	Office of Rep. González-Colón	Office of Rep. Harshbarger	Office of Rep. Malliotakis	Select Committee on Economic Disparity and Fairness in Growth
Press Secretary	Communications Director	Senior Policy Advisor and Counsel	Legislative Director and Counsel	Legislative Director	Communications Director	Communication Director	Senior Legislative Assistant	Communications Director	Communications Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Deputy Director of Member Services	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Communications Director	Senior Policy Advisor	Communications Director	Legislative Director	Policy Director	Legislative Director	Communications Director	Legislative Director	Republican Policy Director

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E	Will	Ryan	Katharine	Blaine	Elizabeth	Dylan	Amy	Bradley	Danny	Kyle	Josh	Claire	Hannah	Maggie	Michael	Rebekah	Kelsey	Anna	Ryan	Preston	Jake	Tiffany	Wesley	Jon	Steve	Emma	Eliana
Kim	Kiley	Kelly	Kelly	Kelly	Joseph	Jones	Jones	Jaye	Jativa	Jacobs	Jackson	Hurley	Hughes	Howell	Howard	Hoshiko	Holt	Holland	Hofmann	Hill	Hilkin	Haverly	Harkins	Harder	Hansen	Hall	Goodman
Office of Rep. Moolenaar	Office of Rep. Miller-Meeks	Office of Rep. Mooney	Office of Rep. Kustoff	Office of Rep. Carey	Office of Rep. Guest	Office of Rep. Rose	House Committee on Education and Labor	Office of Rep. Moore (AL)	Office of Rep. Gimenez	Office of Rep. Miller-Meeks	Office of Rep. Smith (NE)	Office of Rep. Latta	Office of Rep. Gibbs	Office of the Leader	Office of Rep. LaTurner	House Committee on Natural Resources	Office of Rep. Estes	House Republican Conference	House Republican Conference	Office of the Leader	Office of Rep. Norman	Office of Rep. Smith (NE)	Office of Rep. Bice	Office of Rep. Graves (MO)	Office of Rep. Tenney	Office of Rep. Owens	Office of Rep. Kustoff
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Policy Director	Communications Director	or Director of Education and Human Services Policy	Communications Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Press Secretary	Graphic Designer	Communications Director	Communications Director	Press Secretary	Deputy Press Secretary	Policy Advisor	Policy Advisor	Legislative Director	Communications Director	Communications Director	Digital Director	Communications Director	Communications Director	Legislative Director

Megan	Im	Bryan	Abby	Erin	Hannah	Brittany	John	Michael	Brittany	Faith	Nick	Chavonne	Hunter	Ryan	Elizabeth	Lindsay	III	Alexandra	Hillary	Jeffrey	Jason	Elise	Jeff	Allie	Steve	Kevin	Matthew	Erik
Medley	Medeiros	McVae	McHan	McBride	Matesic	Martinez	Martin	Mansour	Madni	Mabry	Lunneborg	Ludick	Lovell	Long	Lloyd	Linhares	Layden	Lavy	Lassiter	Kuckuck	Kroitor	Krekorian	Kratz	Kotsovos (Humes)	Koncar	Knoth	Knoedler	Kinney
Office of Rep. Aderholt	Office of Rep. Feenstra	Office of Rep. Foxx	Office of Rep. Cloud	Office of Rep. Rouzer	House Committee on Education and Labor	Office of the Leader	House Committee on Education and Labor	Office of Rep. Kinzinger	Office of Rep. Hinson	Office of Rep. Valadao	Office of Rep. Fischbach	Office of Rep. McMorris Rodgers	Office of Rep. Scalise	Office of the Leader	Office of Rep. Johnson (SD)	Office of Rep. Lettow	House Committee on Natural Resources	Office of Rep. LaMalfa	Office of Rep. Pence	Office of Rep. Emmer	 Office of Rep. Rose 	Office of Rep. Duncan	Office of Rep. Bacon	Office of the Leader	Office of Rep. Mast	Office of Rep. Hartzler	Office of Rep. Kelly (PA)	Office of Rep. McClain
Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director		California Press Secretary	r Workforce Policy Director	Deputy Chief of Staff	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Press Secretary	Press Secretary	Senior Policy Advisor	Legislative Director	Legislative Director	Deputy Staff Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Member Services Coordinator	Legislative Director	Communications Director	Press Secretary	Legislative Director

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Mitch	Phillip	Hilary	Breely	Max	Laura	Rachel	Charyssa	Hannah	Nick	Kevin	Ben	Bryan	Sarah	Valerie	Casey	Ben	Claire	Jeff	Elizabeth	Charles	Carter	Alye	Maddie	Annie	Jake	Emily	Theresa
Rabalais	Pinegar	Pinegar	Peterson	Pedrotti	Peavey	Partlow	Parent	Osantowske	O'Boyle	O'Keefe	Nyce	Nichols	Newsome	Nelson	Nelson	Napier	Nance	Naft	Mount	Morrison	Moelk	Mlinar	Mitchell	Minkler	Middlebrooks	Michael	Meyer
Office of Rep. Lettow	Office of Rep. Baird	Office of Rep. Smith (MO)	Office of Rep. Turner	Office of Rep. Miller (WV)	House Committee on Financial Services	Office of Rep. Burchett	House Republican Conference	Office of Rep. Pence	Office of Rep. Estes	Office of Rep. Keller	House Republican Conference	Office of Rep. Graves (MO)	Office of Rep. Wittman	Office of Rep. Granger	Office of Rep. Jackson	Office of the Whip	Office of Rep. Westerman	Office of the Whip	House Republican Conference	Office of Rep. Gallagher	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. LaTurner	Office of Rep. Griffith	Office of Rep. Emmer
Communications Director	Deputy Chief of Staff	Legislative Director	Press Secretary	Legislative Director	Communications Director	Digital Media Manager	Press Secretary & Director of Media Affairs	Communications Director	Deputy Chief of Staff/Legislative Director	Deputy Chief of Staff/Legislative Director	Policy Advisor	Communications Director/ Field Representative	Press Secretary	Communications Director	Communications Director	Director of Floor Operations	Communications Director	Communications Advisor	Member Services and Operations Assistant	Legislative Director	Communications Director	Policy Advisor	Legislative Director	Deputy Floor Director	Legislative Director	Legislative Director	Press Secretary

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Greg	Laura	Irevor	Caleb	Burke	Ashley	Kaitlynn	Clay	Olivia	Cam	Ashley	Cassandra	Katherine	Dan	Eric	Abbey	Hannah	David	Mike	Brent	Sara	Jim	Zach	Matt	Eric	Russ	Scott
Steele	Stagno	Smith	Smith	Smith	Smith	Skoog	Shoemaker	Shields	Shepherd	Shelton	Sebastian	Sears	Schneider	Schmitz	Schieffer	Russell	Russell	Rorke	Robinson	Robertson	Robertson	Roberts	Reed	Reath	Read	Rausch
Office of Rep. Hudson	Office of Rep. Carl	Office of Rep. McCarthy	Office of the Leader	Office of Rep. Joyce (OH)	Office of Rep. Grothman	Office of Rep. Mullin	Office of Rep. Bishop	House Committee on Energy and Commerce	Office of Rep. Allen	Office of Rep. Crawford	Office of Rep. Lamborn	Office of Rep. Joyce (OH)	Office of Rep. Hill	Office of the Whip	Office of Rep. Bacon	Office of Rep. DesJarlais	Office of Rep. Moolenaar	Office of Rep. Walberg	Office of Rep. Wittman	Office of Rep. Crawford	Office of Rep. Stefanik	Office of Rep. Scott	Office of Rep. Aderholt	Office of Rep. Smucker	Office of Rep. Franklin	Office of Rep. Garbarino
Communications Director	Legislative Director	Legislative Director	Digital Communications Director	Legislative Director	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	District Communications Director	Communications Director	Communications Director	Coalitions Coordinator	Press Secretary	Legislative Director	Deputy Chief of Staff/Communications Director	Press Secretary	Deputy Chief of Staff/Legislative Director	Communications Director	Senior Legislative Assistant	Legislative Director	Press Assistant	Press Secretary	Communications Director	Deputy Chief of Staff & Legislative Director

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Trevor	Shaun	Charlotte	Conner	- Tim	Benjamin	Melissa	Maddison	Peter
TenBrink	Taylor	Taylor	Swanson	Svoboda	Stout	Stooksbury	Stone	Stein
Office of Rep. Huizenga	Office of Rep. Fallon	Office of Rep. Bucshon	Office of Rep. Armstrong	Office of Rep. Grothman	Office of Rep. Boebert	Office of Rep. Cole	Office of Rep. Thompson	Office of Rep. Harshbarger
Legislative Director	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Deputy Chief of Staff/Communications Director	Press Secretary	Press Secretary	Senior Legislative Aid

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