



U.S. House of Representatives

# COMMITTEE ON ETHICS

## EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, by email at [gifttravelreports@mail.house.gov](mailto:gifttravelreports@mail.house.gov), within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

- Name of Traveler: Michael D. Comer
- a. Name of Accompanying Relative: \_\_\_\_\_ OR None   
 b. Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
- a. Dates: Departure: June 1, 2022 Return: June 3, 2022  
 b. Dates at Personal Expense, if any: \_\_\_\_\_ OR None
- Departure City: Washington, DC Destination: Williamsburg, VA Return City: Washington, DC
- Sponsor(s), Who Paid for the Trip: Congressional Institute

6. Describe Meetings and Events Attended:  
Great sessions regarding communication strategy, ethics, and public opinion. Speakers at lunches and dinners were relevant + engaging.

- Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
  - a completed *Sponsor Post-Travel Disclosure Form*;
  - the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
  - page 2 of the completed *Traveler Form* submitted by the employee; **and**
  - the letter from the Committee on Ethics approving my participation on this trip.
- a.  I represent that I participated in each of the activities reflected in the attached sponsor's agenda.  
**Signify statement is true by checking the box.**  
 b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler:  Date: 6/14/22

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Steve Scalise Date: 6/14/2022

Signature of Supervising Member:



U.S. House of Representatives

# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

- Sponsor(s) who paid for the trip: Congressional Institute
- Travel Destination(s): Williamsburg, VA
- Date of Departure: June 1, 2022 Date of Return: June 3, 2022
- Name(s) of Traveler(s): see attached list

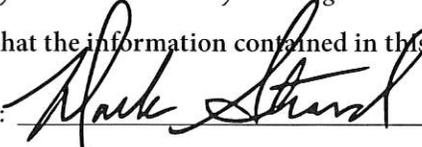
*Note:* You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

- Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

|                            | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
|----------------------------|-------------------------------|------------------------|---------------------|---|
| Traveler                   | \$0                           | \$269                  | \$154               | \$398 - Room Rental   |
| Accompanying Family Member | n/a                           | n/a                    | n/a                 | n/a   |

- All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: June 9, 2022

Name: Mark Strand Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

*Committee staff may contact the above-named individual if additional information is required.*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Michael D. Comer

2. Sponsor(s) who will be paying or providing in-kind support for the trip:  
Congressional Institute

3. City and State **OR** Foreign Country of Travel: Williamsburg, VA

4. a. Date of Departure: June 1, 2022 Date of Return: June 3, 2022

b. Yes  No  Will you be extending the trip at your personal expense?

If yes, list dates at personal expense: \_\_\_\_\_

5. a. Yes  No  Will you be accompanied by a family member at the sponsor's expense? If yes:

(1) Name of Accompanying Family Member: \_\_\_\_\_

(2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_

(3) Yes  No  Accompanying Family Member is at least 18 years of age:

6. a. Yes  No  Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?

b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes  No  *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

*NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.*

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.

Deputy Communications Director / In order to perform my official duties to the best of my ability it is essential I attend the communication sessions at this conference.

9. Yes  No  Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member Steve Scalise

Date 4/26/22



U.S. House of Representatives  
**COMMITTEE ON ETHICS**

**PRIMARY TRIP SPONSOR FORM**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor who will be paying for the trip:  
Congressional Institute
2.  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3. **Check only one.** I represent that:
  - a.  The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
  - b.  The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
  - c.  The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.  
If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):  
See addendum & attached invitation list
5. Yes  No  Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: June 1, 2022 Date of return: June 3, 2022
7. a. City of departure: Washington, DC  
b. Destination(s): Williamsburg, VA  
c. City of return: Washington, DC
8. **Check only one.** I represent that:
  - a.  The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
  - b.  The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
  - c.  The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
  - a.  I checked 8(a) or (b) above; **OR**
  - b.  I checked 8(c) above but am not offering any lodging; **OR**
  - c.  I checked 8(c) above and am offering lodging and meals for one night; **OR**
  - d.  I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



U.S. House of Representatives

# COMMITTEE ON ETHICS

10.  Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. **Check only one of the following:**
- a.  I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
- b.  *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:  
See addendum

13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
- b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14.  I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
15. **Check only one.** I represent that either:
- a.  The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b.  The trip involves events that are arranged specifically *with regard* to congressional participation.  
If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided):  
Day 1 - \$51, Day 2 - \$88, Day 3 - \$21
- 2) Provide the reason for selecting the location of the event or trip:  
Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: \$118 +taxes  
Reason(s) for Selecting: proximity to DC, availability, security & facility size
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_

17.  I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



U.S. House of Representatives

# COMMITTEE ON ETHICS

### 18. Total Expenses for each Participant:

| <input type="checkbox"/> Actual Amounts<br><input checked="" type="checkbox"/> Good Faith Estimates | Total Transportation Expenses per Participant | Total Lodging Expenses per Participant | Total Meal Expenses per Participant |
|---|---|--|-------------------------------------|
| For each Member, Officer, or Employee   | \$106   | \$269                                  | \$160                               |
| For each Accompanying Family Member   | \$106   | n/a                                    | \$160                               |

|                                       | Other Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|---------------------------------------|---|--|
| For each Member, Officer, or Employee | \$451                                   | Room Rental  |
| For each Accompanying Family Member   | \$451                                   | Room Rental  |

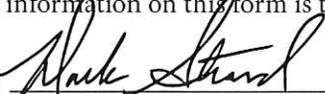
**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

### 19. Check only one:

- a.  I certify that I am an officer of the organization listed below; **OR**
- b.  *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

### 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: April 12, 2022

Name: Mark Strand Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

## INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

**Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.**

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building  
Washington, D.C. 20515

[ethicscommittee@mail.house.gov](mailto:ethicscommittee@mail.house.gov) | 202-225-7103  
More information and forms available at [ethics.house.gov](http://ethics.house.gov)

Theodore E. Deutch, Florida  
*Chairman*

Jackie Walorski, Indiana  
*Ranking Member*

Susan Wild, Pennsylvania  
Dean Phillips, Minnesota  
Veronica Escobar, Texas  
Mondaire Jones, New York

Michael Guest, Mississippi  
Dave Joyce, Ohio  
John H. Rutherford, Florida  
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

## U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

David W. Arrojo  
*Counsel to the Chairman*

Kelle A. Strickland  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

May 25, 2022

Mr. Michael Comer  
Office of the Minority Whip  
H-148, The Capitol  
Washington, DC 20515

Dear Mr. Comer:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for June 1 to 3, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch  
Chairman

Jackie Walorski  
Ranking Member

TED/JW:mc

## **PRIMARY TRIP SPONSOR FORM ADDENDUM**

**Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):**

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

**Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:**

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

**Question 18: Total expenses for each participant:**

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

**From:** Congressional Institute rsvp@conginst.org  
**Subject:** Test - Register Now for the Legislative and Communication Directors Conference  
**Date:** April 12, 2022 at 2:52 PM  
**To:** amym@conginst.org



**PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!**

Dear \*/fname/\*,

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

**To Register:**

**Step 1: Submit Ethics Packet by Monday, May 2, 2022**

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's [Private Sponsor Travel Certification Form](#), complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov) or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

**Step 2: Register with the Congressional Institute's website**

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

[Register for 2022 Legislative and Communication Directors Conference](#)

Email Address: \*/email/\*

Access Code: \*/other\_id/\*

If you are unable to attend, please use the following link to [decline this invitation](#).

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email [rsvp@conginst.org](mailto:rsvp@conginst.org). We look forward to seeing you in Williamsburg!

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**Mark Strand, President**

The Congressional Institute  
[strand@conginst.org](mailto:strand@conginst.org)  
office: 703-837-8812  
mobile: 571-366-0090  
website: [conginst.org](http://conginst.org)





**2022 House Republican Legislative and Communication Directors Conference  
Williamsburg, VA**

**Wednesday, June 1**

- 11:30 AM**     **Bus Departs from Hill**
- 2:00 PM**     **Nametag Pickup**
- 3:00 PM**     **Welcome**
- 3:15 PM**     **New Findings on Public Opinion**  
David Winston, The Winston Group  
Myra Miller, The Winston Group  
Dave Sackett, The Tarrance Group  
BJ Martino, The Tarrance Group
- 4:15 PM**     **Ethics: Official, Campaigns, and Redistricting**  
Elliot Berke, Berke Farah LLC  
Erin Clark, NRCC  
Tim Monahan, Committee on House Administration
- 6:00 PM**     **Reception & Dinner**  
Katie Pavlich, *Townhall*

**Thursday, June 2**

- 8:00 AM**     **Breakfast**
- 9:00 AM**     **Leadership Policy and Communication Directors**  
Dan Meyer, Office of the Republican Leader  
Brett Horton, Office of the Republican Whip  
Patrick Hester, House Republican Conference
- 10:00 AM**   **Preparing to Manage In the 118<sup>th</sup> Congress**  
Mark Horstman, Manager Tools, LLC
- 12:00 PM**   **Lunch**  
Os Guinness, Author & Social Critic

## Policy Breakouts

**1:30 PM**     **A Governing Agenda for the 118<sup>th</sup> Congress: House GOP Task Forces**  
Moderator: Mark Strand, Congressional Institute  
House GOP Task Force Staffers

**2:30 PM**     **Drafting and Passing Legislation**  
Hugh Halpern, Former House Rules Committee Staff Director  
TBD, House Office of the Legislative Counsel

**3:45 PM**     **How to Think Like an Economist**  
Steven Rhoads, University of Virginia  
Ryan Bourne, Cato Institute

## Communications Breakouts

**1:30 PM**     **Communicating the Republican Agenda: House GOP Task Forces**  
Moderator: Jessica Towhey, Congressional Institute/2e Communications

**2:30 PM**     **Crisis Communications**  
Craig Stephens, DCI Group

**3:45 PM**     **Speechwriting 101**  
TBD, TBD

**6:00 PM**     **Reception & Dinner**  
Walter Russell Mead, *The Wall Street Journal*

## Friday, June 3

**8:00 AM**     **Breakfast**

**9:00 AM**     **How to Conduct Effective Oversight**  
The Honorable Kelly Armstrong, U.S. House of Representatives  
Machalagh Carr, Office of the Republican Leader  
Steve Castor, House Judiciary Committee  
William Burck, Quinn Emanuel Urquhart & Sullivan, LLP

**10:30 AM**     **Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery**  
Matt Glassman, Georgetown University  
Anne Marie Chotvac, Committee on Appropriations  
J.P. Freire, Committee on Ways and Means

**12:00 PM**     **Conference Concludes**  
Bus departs from Kingsmill



## 2022 Legislative and Communication Directors Conference

Wednesday, June 1, 2022

|                |   |   |
|----------------|---|---|
| <b>1:00 PM</b> | <b>Nametag Pickup</b>   | <b>Conference Desk</b>  |
| <b>2:00 PM</b> | <b>Welcome</b><br>Mark Strand, Congressional Institute  | <b>Burwell Ballroom</b>   |
| <b>2:15 PM</b> | <b>New Findings on Public Opinion</b><br>David Winston, The Winston Group<br>Myra Miller, The Winston Group<br>Dave Sackett, The Tarrance Group<br>BJ Martino, The Tarrance Group           | <b>Burwell Ballroom</b>   |
| <b>3:15 PM</b> | <b>Ethics: Official, Campaigns, and Redistricting</b><br>Bill Farah, Berke Farah LLP<br>Blake Murphy, NRCC  | <b>Burwell Ballroom</b>   |
| <b>4:15 PM</b> | <b>The Republican Coalition: Working As One</b><br>Moderator: David Winston, The Winston Group<br>Ryan Streeter, American Enterprise Institute<br>Chad Wolf, America First Policy Institute | <b>Burwell Ballroom</b>   |
| <b>6:00 PM</b> | <b>Reception</b><br><b>Dinner</b><br><i>Creating an American Majority</i><br>The Honorable Newt Gingrich, 50 <sup>th</sup> Speaker of the House of Representatives                          | <b>James River Grand Foyer</b><br><b>James River Grand Ballroom</b> |

Thursday, June 2, 2022

|                 |   |                                   |
|-----------------|---|-----------------------------------|
| <b>8:00 AM</b>  | <b>Breakfast</b>  | <b>James River Grand Ballroom</b> |
| <b>9:00 AM</b>  | <b>Leadership Policy and Communication Directors</b><br>Moderator: Mark Strand, Congressional Institute<br>Emily Domenech, Office of Leader Kevin McCarthy<br>Preston Hill, Office of Leader Kevin McCarthy<br>Steve Giaier, Office of Leader Kevin McCarthy<br>Lauren Fine, Office of Whip Steve Scalise<br>Ben Napier, Office of Whip Steve Scalise<br>Ali Pardo, House Republican Conference<br>Jake Vreeburg, House Republican Conference | <b>Burwell Ballroom</b>           |
| <b>10:00 AM</b> | <b>Preparing to Lead In the 118<sup>th</sup> Congress</b><br>Mark Horstman, Manager Tools, LLC  | <b>Burwell Ballroom</b>           |
| <b>12:00 PM</b> | <b>Lunch</b><br>Os Guinness, Author & Social Critic   | <b>James River Grand Ballroom</b> |

**Policy Breakouts  
Burwell Ballroom**

- 1:30 PM How to Draft Legislation Effectively**  
Moderator: Mark Strand, Congressional Institute  
Wade Ballou, House Legislative Counsel  
Phillip Swagel, Director, Congressional Budget Office
- 2:30 PM Schoolhouse Rocks Revisited: Passing Your Member's Bill**  
Arne Christenson, Former Chief of Staff to the Speaker of the House  
Hugh Halpern, Former House Rules Committee Staff Director & Floor  
Ralph Hellman, Former Policy Director to the Speaker of the House

**6:00 PM Reception  
Dinner**

*Can NATO Promote International Security and Prosperity?  
A Fireside Chat with Members of the Diplomatic Community*  
Moderator: Mark Strand, Congressional Institute  
Theodoros Bizakis, Minister Counselor-Deputy Chief of Mission Embassy of Greece  
Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland

**Communications Breakouts  
Tazewell Room**

- 1:30 PM Taking Control of Your Message on Digital Channels**  
Daria Grastara, NRSC  
Matt Lira, Hangar Capital
- 2:15 PM Crisis Communications**  
Ed Patru, Direct Communications Co.

**James River Grand Foyer  
James River Grand Ballroom**

**Friday, June 3, 2022**

- 8:00 AM Breakfast** **James River Grand Ballroom**
- 9:00 AM How to Conduct Effective Oversight** **Burwell Ballroom**  
The Honorable Kelly Armstrong, U.S. House of Representatives  
William Burck, Quinn Emanuel Urquhart & Sullivan, LLP  
Machalagh Carr, Office of the Republican Leader  
Steve Castor, House Judiciary Committee
- 10:00 AM The Appropriations Process: Understanding & Explaining A Mystery** **Burwell Ballroom**  
Anne Marie Chotvacs, Committee on Appropriations  
Jennifer Hing, Former Appropriations Committee Communications Director
- 11:00 AM Dobbs v. Jackson and the Future of the Pro-Life Movement** **Burwell Ballroom**  
Autumn Christensen, Susan B. Anthony List  
Katie Glenn, Americans United For Life  
Tim Saccoccia, Knights of Columbus
- 12:00 PM Conference Concludes**  
Bus departs from Lobby

## LCD: Invited House Staff

| First Name  | Last Name   | Job Title                                  | Institution                             |
|-------------|-------------|--|---|
| Steve       | Ackerman    | Legislative Director                       | Office of Rep. Fulcher                  |
| Emily       | Ackerman    | Deputy Chief of Staff/Legislative Director | Office of Rep. Reschenthaler            |
| Frank       | Acomb       | Communications Director                    | Office of Rep. Reed                     |
| Anna        | Adamian     | Press Secretary                            | Office of Rep. Harris                   |
| Jeremy      | Adler       | Communications Director                    | Office of Rep. Cheney                   |
| Harley      | Adsit       | Communications Director                    | Office of Rep. Carter (GA)              |
| Liam        | Anderson    | Communications Director                    | Office of Rep. Stewart                  |
| Alex        | Attebery    | Deputy Communications Director             | House Committee on Appropriations       |
| Maggie      | Ayrea       | Legislative Director                       | Office of Rep. Graves (LA)              |
| Kevin       | Baird       | Communications Director                    | Office of Rep. Griffith                 |
| Samantha    | Baker       | Legislative Director                       | Office of Rep. Grothman                 |
| Shawn       | Balcomb     | Communications Director                    | Office of Rep. Salazar                  |
| Natalie     | Baldassarre | Communications Director                    | Office of Rep. Malliotakis              |
| Luke        | Ball        | Communications Director                    | Office of Rep. Cawthorn                 |
| Jimmy       | Ballard     | Legislative Director                       | Office of Rep. Davis                    |
| Wade        | Ballou      | Legislative Counsel                        | House Office of the Legislative Counsel |
| Don         | Barber      | Legislative Director                       | Office of Rep. Elizey                   |
| Noah        | Barger      | Legislative Director                       | Office of Rep. Bost                     |
| Nathan      | Barker      | Legislative Director                       | Office of Rep. Hice                     |
| Nick        | Barley      | Communications Director                    | Office of Rep. Keller                   |
| Zach        | Barnett     | Communications Director                    | Office of Rep. Graves (LA)              |
| Walker      | Barrett     | Legislative Director                       | Office of Rep. Waltz                    |
| Joe         | Barry       | Legislative Director                       | Office of Rep. Good                     |
| Brian       | Bates       | Legislative Director                       | Office of Rep. Gibbs                    |
| Jacqueline  | Battaglia   | Scheduler                                  | Office of the Whip                      |
| Christopher | Bayles      | Senior Legislative Assistant               | Office of Rep. Palmer                   |

|             |            |                                       |                                       |
|-------------|------------|---------------------------------------|---------------------------------------|
| Mark        | Bednar     | Director of Strategic Communications  | Office of the Leader                  |
| Isabella    | Belchior   | Legislative Director                  | Office of Rep. Gaetz                  |
| Lyssa       | Bell       | Communications Director               | Office of Rep. Pfluger                |
| Alex        | Bellizzi   | Communications Director               | Office of Rep. Barr                   |
| Jeanmine    | Bender     | Legislative Director                  | Office of Rep. McKinley               |
| Evan        | Bender     | Legislative Director                  | Office of Rep. Nehls                  |
| Kim         | Betz       | Policy Director & Chief Counsel       | House Committee on Financial Services |
| Chris       | Bien       | Deputy Director of Floor Operations   | Office of the Leader                  |
| Aaron       | Bill       | Legislative Director                  | Office of Rep. Buchanan               |
| Jeff        | Bishop     | Deputy Chief of Staff                 | Office of Rep. Stauber                |
| Summer      | Blevins    | Deputy Chief of Staff/Press Secretary | Office of Rep. Bilirakis              |
| Hanna       | Bogorowski | Communications Aide                   | Office of the Leader                  |
| Barbara     | Boland     | Communications Director               | Office of Rep. Wenstrup               |
| Patrick     | Bond       | Communications Director               | Office of Rep. Lucas                  |
| Richard     | Booker     | Press Secretary                       | Office of Rep. Long                   |
| Jake        | Bornstein  | Legislative Director                  | Office of Rep. Curtis                 |
| Grady       | Bourn      | Legislative Director                  | Office of Rep. Carter (TX)            |
| Sara "S.K." | Bowen      | Communications Director               | Office of Rep. Guthrie                |
| Joshua      | Bradley    | Legislative Director                  | Office of Rep. Moore (AL)             |
| Francis     | Brennan    | Rapid Response Director               | House Republican Conference           |
| Palmer      | Brigham    | Communications Director               | Office of Rep. Stefanik               |
| Caroline    | Briscoe    | Press Secretary/Digital Director      | Office of Rep. Tiffany                |
| Ken         | Brooke     | Legislative Director                  | Office of Rep. Amodei                 |
| Francis     | Brooke     | Policy Director                       | Office of the Whip                    |
| Joanna      | Brown      | Legislative Director                  | Office of Rep. Walberg                |
| Ashley      | Brown      | Director of Communications            | Office of Rep. Van Drew               |
| Arthur      | Bryant     | Communications Director               | Office of Rep. Wagner                 |
| Daniel      | Buchell    | Communications Director               | Office of Rep. Spartz                 |
| Laynee      | Buckels    | Communication Director                | Office of Rep. Weber                  |

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|------------|-------------|--|--|
| Rory       | Burke       | Legislative Director                       | Office of Rep. Gosar                                 |
| Courtney   | Butcher     | Member Services Director                   | House Republican Conference                          |
| Lesley     | Byers       | Communications Director                    | House Committee on Homeland Security                 |
| John       | Caddock     | Legislative Director                       | Office of Rep. Mooney                                |
| Aaron      | Calkins     | Legislative Director                       | Office of Rep. Biggs                                 |
| Christina  | Cameron     | Media Affairs Advisor                      | Office of the Leader                                 |
| Kyle       | Campbell    | Legislative Director                       | Office of Rep. McClintock                            |
| Sarah      | Cannon      | Legislative Director                       | Office of Rep. Simpson                               |
| Samantha   | Cantrell    | Deputy Communications Director             | Office of Rep. Miller (WV)                           |
| Emily      | Carlin      | Communications Director                    | Office of Rep. Obernole                              |
| Buckley    | Carlson     | Communications Director                    | Office of Rep. Banks                                 |
| Buckley    | Carlson     | Communications Director                    | Republican Study Committee                           |
| Colin      | Carr        | Deputy Chief of Staff/Legislative Director | Office of Rep. Loudermilk                            |
| Machalagh  | Carr        | General Counsel                            | Office of the Leader                                 |
| Colleen    | Castle      | Legislative Director                       | Office of Rep. Hartzler                              |
| Steve      | Castor      | General Counsel                            | House Committee on the Judiciary                     |
| Mason      | Champion    | Legislative Director                       | Office of Rep. Arrington                             |
| Dylan      | Chandler    | Communications Director                    | Office of Rep. Gooden                                |
| Christian  | Chase       | Press Secretary                            | Office of Rep. Jacobs                                |
| Anne Marie | Chotvacs    | Staff Director                             | House Committee on Appropriations                    |
| Nick       | Christensen | Communications Director                    | House Committee on Transportation and Infrastructure |
| Bill       | Christian   | Deputy Chief of Staff                      | Office of Rep. Weber                                 |
| Kristen    | Cianci      | Communications Director                    | Office of Rep. Garbarino                             |
| Alex       | Cisneros    | Legislative Director                       | Office of Rep. Kim                                   |
| Carson     | Clark       | Press Assistant                            | Office of Rep. Aderholt                              |
| Phillipp   | Clarke      | Legislative Director                       | Office of Rep. Rice                                  |
| Ken        | Clifford    | Legislative Director                       | Office of Rep. Steel                                 |
| Adam       | Cloch       | Communications Director                    | Office of Rep. Curtis                                |

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|-----------|-------------|--|---|
| Andrea    | Cocker      | Communications Director                    | Office of Rep. Van Duyne                                      |
| Brandon   | Cockerham   | Communications Director                    | Office of Rep. Loudermilk                                     |
| Sarah     | Coffman     | Legislative Director                       | Office of Rep. Comer  |
| Jessica   | Collins     | Communications Director                    | House Committee on Oversight and Government Reform            |
| Michael   | Comer       | Deputy Communications Director             | Office of the Whip  |
| Elisabeth | Conklin     | Director                                   | Communication Standards Commission                            |
| Kris      | Cook        | Communications Director                    | Office of Rep. Palmer   |
| Sarah     | Corley      | Director of Strategic Communications       | House Committee on Rules                                      |
| Charles   | Correll     | Speechwriter                               | Office of the Leader  |
| Madeline  | Corso       | Communications Director                    | Office of Rep. Clyde  |
| Leah      | Courtney    | Communications Director                    | Office of Rep. Dunn   |
| Jeremy    | Crane       | Communications Director                    | Office of Rep. Cloud  |
| Alex      | Crane       | Communication Director                     | Office of Rep. Fitzgerald                                     |
| Seana     | Cranston    | Deputy Chief of Staff/Legislative Director | Office of Rep. Masse  |
| Jennifer  | Cressy      | Communications Director                    | Office of Rep. McClintock                                     |
| Kate      | Currie      | Communications Director                    | Office of Rep. Murphy   |
| Miranda   | Dabney      | Communications Director                    | Office of Rep. Hern   |
| Tim       | Daniels     | Deputy Chief of Staff/Legislative Director | Office of Rep. Harris   |
| Stacey    | Daniels     | Communications Director                    | Office of Rep. McClain  |
| Mike      | Davin       | Legislative Director                       | Office of Rep. Latta  |
| Alec      | Davis       | Policy Director                            | House Committee on Appropriations                             |
| Charlotte | Davis       | Senior Legislative Assistant               | Office of Rep. Steil  |
| Jordan    | Dayar       | Cloakroom Assistant                        | Office of the Leader  |
| Anne      | DeCesaro    | Republican Policy Director                 | Select Committee on Economic Disparity and Fairness in Growth |
| Brad      | Decker      | Communications Director                    | Office of Rep. Brooks   |
| Michael   | Defilippis  | Legislative Director                       | Office of Rep. Malliotakis                                    |
| Rachel    | del Giudice | Communications Director                    | Office of Rep. Green  |

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|----------|-----------|--|--------------------------------|
| Julie    | Devine    | Legislative Director                         | Office of Rep. Graves (MO)     |
| Kathleen | Devlin    | Senior Legislative Assistant                 | Office of Rep. LaMalfa         |
| Britney  | Dickerson | Communications Director                      | Office of Rep. Harshbarger     |
| Ross     | Dietrich  | Legislative Director                         | Office of Rep. González-Colón  |
| Matt     | Diller    | Policy Director                              | House Committee on Rules       |
| Jared    | Dilley    | Legislative Director                         | Office of Rep. Jordan          |
| Ryan     | Ditworth  | Legislative Director                         | Office of Rep. Van Duyne       |
| Halee    | Dobbins   | Press Secretary                              | Office of Rep. Williams        |
| Justin   | Doil      | Communications Director                      | Office of Rep. Fleischmann     |
| Emily    | Domenech  | Senior Policy Advisor                        | Office of the Leader           |
| Emily    | Dowdell   | Communications Director                      | Office of Rep. Carter (TX)     |
| Will     | Dunham    | Deputy Chief of Staff for Policy             | Office of the Leader           |
| Jordan   | Dunn      | Communications Director                      | Office of Rep. Gallagher       |
| Katie    | Dwyer     | Legislative Director                         | Office of Rep. Carey           |
| Russell  | Dye       | Communications Director                      | Office of Rep. Jordan          |
| Nick     | Dyer      | Communications Director                      | Office of Rep. Greene          |
| Jonathan | Eberle    | Communications Director                      | Office of Rep. Rosendale       |
| Suanne   | Edmiston  | Legislative Director                         | Office of Rep. Gohmert         |
| Ben      | Elleson   | Deputy Chief of Staff/Legislative Director   | Office of Rep. Long            |
| Jaryn    | Emhof     | Chief of Staff and Communications Director   | Office of Rep. Webster         |
| Halm     | Engelman  | Deputy Chief of Staff & Legislative Director | Office of Rep. Tenney          |
| Max      | Engling   | Deputy Member Services Director              | Office of the Leader           |
| Alex     | Enlow     | Communications Director                      | Office of Rep. Scott           |
| Jordan   | Evich     | Deputy Chief of Staff/Legislative Director   | Office of Rep. Herrera Beutler |
| Michele  | Exner     | Communications Director                      | Office of the Leader           |
| Brian    | Fahay     | Legislative Director                         | Office of Rep. Guthrie         |
| Grace    | Farmer    | Communications Director                      | Office of Rep. Mullin          |
| Chris    | Fernandez | Legislative Director                         | Office of Rep. Boebert         |
| Harrison | Fields    | Director of Communications                   | Office of Rep. Donalds         |

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|----------|------------|---|---|
| Jay      | Fields     | Policy Director                                 | Republican Study Committee                                    |
| Lauren   | Fine       | Communications Director                         | Office of the Whip  |
| Amarda   | Fitzmorris | Communications Director                         | Office of Rep. Newhouse                                       |
| Kristin  | Flukey     | Senior Legislative Assistant                    | Office of Rep. McMorris Rodgers                               |
| Harry    | Fones      | Communication Director                          | Select Committee on Economic Disparity and Fairness in Growth |
| Tim      | Foster     | Communications Director                         | House Committee on Budget                                     |
| Anthony  | Foti       | Communications Director                         | Office of Rep. Gosar  |
| J.P.     | Freire     | Communications Director                         | House Committee on Ways and Means                             |
| Dylan    | Frost      | Legislative Director                            | Office of Rep. Hill   |
| Billy    | Fuerst     | Communications Director                         | Office of Rep. Feenstra                                       |
| Garrett  | Fultz      | Legislative Director                            | Office of Rep. Johnson (LA)                                   |
| Austin   | Gage       | Legislative Director and Defense Policy Advisor | Office of Rep. Rogers (KY)                                    |
| Jason    | Gagnon     | Senior Advisor/Communications Director          | Office of Rep. Calvert  |
| Steven   | Giaier     | Senior Policy Advisor and Counsel               | Office of the Leader  |
| Kate     | Glaquinto  | Communications Director                         | Office of Rep. McKinley                                       |
| Joel     | Gibbons    | Communications Director                         | Office of Rep. Nehls  |
| Sarah    | Gilbert    | Legislative Director                            | Office of Rep. Dunn   |
| Scott    | Gillilan   | Communications Director                         | Office of Rep. Elizey   |
| Maura    | Gillespie  | Communications Director                         | Office of Rep. Kinzinger                                      |
| Chad     | Gilmartin  | Deputy Spokesman                                | Office of the Leader  |
| Savannah | Glasgow    | Press Secretary                                 | Office of Rep. Buchanan                                       |
| Samantha | Gonzalez   | Communications Director                         | House Committee on Veterans Affairs                           |
| Eliana   | Goodman    | Legislative Director                            | Office of Rep. Kustoff  |
| AnnMarie | Graham     | Communications Director                         | Office of Rep. Mast   |
| Billy    | Griblin    | Director of Communications                      | Office of Rep. Herrell  |
| Sean     | Griffin    | Legislative Counsel/Legislative Director        | Office of Rep. Brooks   |
| Brian    | Griffith   | Communications Director                         | Office of Rep. Chabot   |

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|----------|--------------|----------------------------|--------------------------------------|
| Tyler    | Grimm        | Policy Director            | House Committee on Judiciary         |
| Elliott  | Gulfrin      | Legislative Director       | Office of Rep. Hudson                |
| Rodney   | Hall         | Legislative Director       | Office of Rep. Kelly (MS)            |
| Amanda   | Hall         | Legislative Director       | Office of Rep. Valadao               |
| Emma     | Hall         | Communications Director    | Office of Rep. Owens                 |
| Sabrina  | Hancock      | Legislative Director       | Office of Rep. Roy                   |
| Shane    | Hand         | Legislative Director       | Office of Rep. Cole                  |
| Joel     | Hannahs      | Director of Communications | Office of Rep. Radewagen             |
| Matt     | Hanrahan     | Communications Director    | Office of Rep. Cline                 |
| Steve    | Hansen       | Communications Director    | Office of Rep. Tenney                |
| Jon      | Harder       | Digital Director           | Office of Rep. Graves (MO)           |
| Wesley   | Harkins      | Communications Director    | Office of Rep. Bice                  |
| E.D.     | Harris       | Legislative Director       | Office of Rep. Chabot                |
| Cory     | Harris       | Legislative Director       | Office of Rep. Baird                 |
| Lynn     | Hatcher      | Communications Director    | Office of Rep. Amodei                |
| Sam      | Hattrup      | Legislative Director       | Office of Rep. Johnson (OH)          |
| Taylor   | Hausee       | Communications Director    | Office of Rep. Johnson (LA)          |
| Tiffany  | Haverly      | Communications Director    | Office of Rep. Smith (NE)            |
| Jennifer | Haynes       | Legislative Director       | Office of Rep. Issa                  |
| Eric     | Heighberger  | Policy Director            | House Committee on Homeland Security |
| Eric     | Heigis       | Legislative Director       | Office of Rep. Budd                  |
| Sue      | Henry        | Communications Director    | Office of Rep. Meuser                |
| Laura    | Herrandez    | Communications Director    | Office of Rep. Diaz-Balart           |
| Patrick  | Hester       | Chief of Staff             | House Republican Conference          |
| Taylor   | Hewes        | Legislative Director       | Office of Rep. Meuser                |
| James    | Hewitt       | Communications Director    | Office of Rep. Waltz                 |
| Rob      | Hicks        | Legislative Director       | Office of Rep. Obermole              |
| Austin   | Higginbotham | Communications Director    | Office of Rep. Fallon                |
| Jake     | Hilkin       | Legislative Director       | Office of Rep. Norman                |

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|-----------|------------|--|--|
| Preston   | Hill       | Policy Advisor                             | Office of the Leader                               |
| Andrea    | Hitt       | Deputy Press Secretary                     | House Republican Conference                        |
| Keenan    | Hochschild | Digital Communications Aide                | Office of the Leader                               |
| Matt      | Hodge      | Legislative Director                       | Office of Rep. Crenshaw                            |
| Christian | Hoehner    | Policy Director                            | House Committee on Oversight and Government Reform |
| Ryan      | Hofmann    | Policy Advisor                             | House Republican Conference                        |
| James     | Hogge      | Communications Director                    | Office of Rep. Bergman                             |
| Anna      | Holland    | Digital and Press Assistant                | House Republican Conference                        |
| Kelsey    | Holt       | Communications Director                    | Office of Rep. Estes                               |
| Brett     | Horton     | Chief of Staff                             | Office of the Whip                                 |
| Rebekah   | Hoshiko    | Communications Director                    | House Committee on Natural Resources               |
| Stephen   | Hostelley  | Legislative Director                       | Office of Rep. Gonzalez (OH)                       |
| Michael   | Howard     | Communications Director                    | Office of Rep. LaTurner                            |
| Maggie    | Howell     | Digital Coordinator                        | Office of the Leader                               |
| Preston   | Howey      | Legislative Director                       | Office of Rep. Pfluger                             |
| Lou       | Hrkman     | Policy Director                            | House Committee on Climate Crisis                  |
| Rachel    | Huggins    | Legislative Director                       | Office of Rep. Burgess                             |
| Hannah    | Hughes     | Press Secretary                            | Office of Rep. Gibbs                               |
| Claire    | Hurley     | Press Secretary                            | Office of Rep. Latta                               |
| Alex      | Igleheart  | Legislative Director                       | Office of Rep. Wenstrup                            |
| Zachary   | Isakowitz  | Legislative Director                       | Office of Rep. McCaul                              |
| Alex      | Ives       | Press Secretary                            | Office of Rep. Foxx                                |
| Josh      | Jackson    | Legislative Director                       | Office of Rep. Smith (NE)                          |
| Kyle      | Jacobs     | Legislative Director                       | Office of Rep. Miller-Weeks                        |
| Danny     | Jativa     | Communications Director                    | Office of Rep. Gimenez                             |
| Bradley   | Jaye       | Communications Director                    | Office of Rep. Moore (AL)                          |
| Michelle  | Jelnicky   | Legislative Director/Deputy Chief of Staff | Office of Rep. Bergman                             |
| Molly     | Jenkins    | Communications Director                    | Office of Rep. Garcia                              |

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|-----------|------------------|---|--|
| Paul      | Johnson          | Legislative Director                            | Office of Rep. Moore (UT)              |
| Ben       | Johnson          | Legislative Director                            | Office of Rep. Williams                |
| A. T.     | Johnston         | Deputy Chief of Staff/Legislative Director      | Office of Rep. Timmons                 |
| Amy       | Jones            | Deputy Director of Education and Senior Counsel | House Committee on Education and Labor |
| Dylan     | Jones            | Communications Director                         | Office of Rep. Rose                    |
| Elizabeth | Joseph           | Policy Director                                 | Office of Rep. Guest                   |
| Natalie   | Joyce            | Deputy Chief of Staff for Member Services       | Office of the Leader                   |
| Derek     | Judd             | Legislative Director                            | Office of Rep. Jacobs                  |
| Curtis    | Kalim            | Communications Director                         | Office of Rep. Budd                    |
| Benjamin  | Keeler           | Communications Director                         | Office of Rep. Johnson (OH)            |
| Ryan      | Kelly            | Communications Director                         | Office of Rep. Mooney                  |
| Kate      | Kelly            | Communications Director                         | Office of Rep. Kustoff                 |
| Blaine    | Kelly            | Communications Director                         | Office of Rep. Carey                   |
| Jazmine   | Kemp             | Communications Director                         | Office of Rep. Johnson (SD)            |
| Drew      | Kennedy          | Legislative Director                            | Office of Rep. Wilson                  |
| Brian     | Kennedy          | Legislative Director                            | Office of Rep. Herrrell                |
| John      | Kennedy          | Communications Director                         | Office of Rep. Massie                  |
| Will      | Kiley            | Communications Director                         | Office of Rep. Miller-Meeks            |
| Ed        | Kim              | Legislative Director                            | Office of Rep. Moolenaar               |
| Erik      | Kinney           | Legislative Director                            | Office of Rep. McClain                 |
| Matthew   | Knoedler         | Press Secretary                                 | Office of Rep. Kelly (PA)              |
| Kevin     | Knoth            | Communications Director                         | Office of Rep. Hartzler                |
| John      | Kolb             | Legislative Director                            | Office of Rep. Salazar                 |
| Steve     | Koncar           | Legislative Director                            | Office of Rep. Mast                    |
| Allie     | Kotsovos (Humes) | Member Services Coordinator                     | Office of the Leader                   |
| Dan       | Kranz            | Communications Director                         | Office of Rep. Katko                   |
| Jeff      | Kratz            | Legislative Director                            | Office of Rep. Bacon                   |
| Elise     | Krekorian        | Legislative Director                            | Office of Rep. Duncan                  |

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|-----------|---------------|--|--------------------------------------|
| Jason     | Kroitor       | Legislative Director                         | Office of Rep. Rose                  |
| Jay       | Kronzer       | Legislative Director                         | Office of Rep. Green                 |
| Jeffrey   | Kuckuck       | Legislative Director                         | Office of Rep. Emmer                 |
| Taylor    | LaJole        | Legislative Director                         | Office of Rep. Greene                |
| Alex      | Lantranconi   | Communications Director                      | Office of Rep. Rutherford            |
| Hillary   | Lassiter      | Legislative Director                         | Office of Rep. Pence                 |
| Alexandra | Lavy          | Communications Director                      | Office of Rep. LaMalfa               |
| Will      | Layden        | Deputy Staff Director                        | House Committee on Natural Resources |
| Paige     | Lindgren      | Communications Director                      | Office of Rep. Gonzales (TX)         |
| Lindsay   | Linhares      | Legislative Director                         | Office of Rep. Letlow                |
| Austin    | Livingston    | Communications Director                      | Office of Rep. Norman                |
| Elizabeth | Lloyd         | Legislative Director                         | Office of Rep. Johnson (SD)          |
| Ryan      | Long          | Senior Policy Advisor                        | Office of the Leader                 |
| James     | Longley       | Legislative Director                         | Office of Rep. Fitzpatrick           |
| Nadgely   | Louis-Charles | Communications Director                      | Office of Rep. Ferguson              |
| Hunter    | Lovell        | Press Secretary                              | Office of Rep. Scalise               |
| Chavonne  | Ludick        | Press Secretary                              | Office of Rep. McMorris Rodgers      |
| Nick      | Lunneborg     | Legislative Director                         | Office of Rep. Fischbach             |
| Faith     | Mabry         | Communications Director                      | Office of Rep. Valadao               |
| Scott     | Mackenzie     | Legislative Director                         | Office of Rep. Webster               |
| Nate      | Madden        | Communications Director                      | Office of Rep. Roy                   |
| Brittany  | Madni         | Deputy Chief of Staff/Legislative Director   | Office of Rep. Hinson                |
| Cam       | Madsen        | Legislative Director                         | Office of Rep. Stewart               |
| Chris     | Malen         | Legislative Director                         | Office of Rep. Gonzales (TX)         |
| Nicole    | Manley        | Legislative Director                         | Office of Rep. Cline                 |
| Michael   | Mansour       | Deputy Chief of Staff                        | Office of Rep. Kinzinger             |
| Eli       | Mansour       | Communications Director                      | Office of Rep. Stauber               |
| Michael   | Martin        | Deputy Chief of Staff & Legislative Director | Office of Rep. Jackson               |
| John      | Martin        | Workforce Policy Director                    | Committee on Education and Workforce |

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|-----------|--------------|--|--|
| Travis    | Martinez     | Legislative Director                     | Office of Rep. Newhouse                |
| Brittany  | Martinez     | Press Secretary                          | Office of Rep. McCarthy                |
| Hannah    | Matesic      | Communications Director                  | House Committee on Education and Labor |
| Sarah     | Mathews      | Communications Director                  | House Committee on Climate Crisis      |
| Josh      | Maxwell      | Policy Director                          | House Committee on Agriculture         |
| Erin      | McBride      | Communications Director                  | Office of Rep. Rouzer                  |
| Taylor    | McCarty      | Communications Director                  | House Committee on Agriculture         |
| Knox      | McCutchen    | Director of Communications               | Office of Rep. Bentz                   |
| Abby      | McHan        | Legislative Director                     | Office of Rep. Cloud                   |
| Chris     | McNamee      | Policy Director                          | House Committee on Veterans Affairs    |
| Bryan     | McVae        | Legislative Director                     | Office of Rep. Foxx                    |
| Tim       | Medeiros     | Legislative Director                     | Office of Rep. Feenstra                |
| Megan     | Medley       | Legislative Director                     | Office of Rep. Aderholt                |
| Zach      | Mendelovici  | Legislative Director                     | Office of Rep. Buck                    |
| Andrew    | Meyer        | Legislative Director                     | Office of Rep. Cheney                  |
| Theresa   | Meyer        | Press Secretary                          | Office of Rep. Emmer                   |
| Dan       | Meyer        | Chief of Staff                           | Office of the Leader                   |
| Emily     | Michael      | Legislative Director and Counsel         | Office of Rep. Griffith                |
| Chad      | Michaels     | Legislative Director                     | Office of Rep. Schweikert              |
| Jake      | Middlebrooks | Legislative Director                     | Office of Rep. LaTurner                |
| Kate      | Milner       | Communications Director                  | Office of Rep. Baird                   |
| Annie     | Winkler      | Deputy Floor Director                    | Office of the Whip                     |
| Maddie    | Mitchell     | Legislative Director                     | Office of Rep. Hollingsworth           |
| Alve      | Milnar       | Policy Advisor                           | Office of the Whip                     |
| Carter    | Moelk        | Communications Director                  | Office of Rep. Hollingsworth           |
| Janet     | Montesi      | Communications Director                  | Office of Rep. Brady                   |
| Dylan     | Moore        | Legislative Director                     | Office of Rep. Bucshon                 |
| Chas      | Morrison     | Legislative Director                     | Office of Rep. Gallagher               |
| Elizabeth | Mount        | Member Services and Operations Assistant | House Republican Conference            |

|           |             |   |                               |
|-----------|-------------|---|-------------------------------|
| Ben       | Mullany     | Communications Director                       | Office of Rep. Joyce (PA)     |
| Jake      | Murphy      | Communications Director                       | Office of Rep. Zeldin         |
| Cullen    | Murphy      | Staff Assistant                               | Office of the Leader          |
| Nicole    | Myers       | Communications Director                       | Office of Rep. Sessions       |
| Jeff      | Naft        | Speechwriter                                  | Office of the Whip            |
| Dennis    | Nalls       | Floor Assistant                               | Office of the Whip            |
| Claire    | Nance       | Communications Director                       | Office of Rep. Westerman      |
| Ben       | Napier      | Director of Floor Operations                  | Office of the Whip            |
| Doug      | Nation      | Legislative Director                          | Office of Rep. McHenry        |
| Alexandra | Naughton    | Communications Director                       | Office of Rep. Bost           |
| Casey     | Nelson      | Communications Director                       | Office of Rep. Jackson        |
| Valerie   | Nelson      | Communications Director                       | Office of Rep. Granger        |
| Sarah     | Newsome     | Press Secretary                               | Office of Rep. Wittman        |
| Bryan     | Nichols     | Communications Director/ Field Representative | Office of Rep. Graves (MO)    |
| Mattie    | Nicholson   | Communications Director                       | Office of Rep. Good           |
| Corey     | Noble       | Deputy Communications Director                | Office of Rep. Posey          |
| Ben       | Nyce        | Policy Advisor                                | House Republican Conference   |
| Nick      | O'Boyle     | Deputy Chief of Staff/Legislative Director    | Office of Rep. Estes          |
| James     | O'Brien     | Legislative Director                          | Office of Rep. Brady          |
| Richie    | O'Connell   | Legislative Director                          | Office of Rep. Calvert        |
| Erin      | O'Malley    | Communications Director                       | Office of Rep. Miller (IL)    |
| Kevin     | O'Keefe     | Legislative Director                          | Office of Rep. Keller         |
| Hannah    | Osantowski  | Communications Director                       | Office of Rep. Pence          |
| Claire    | Osborn      | Legislative Director                          | Office of Rep. Barr           |
| Jay       | Ostlich     | District Director/Communications Director     | Office of Rep. Perry          |
| Martelli  | Padro       | Communications Director                       | Office of Rep. González-Colón |
| Riley     | Pagetti     | Legislative Director                          | Office of Rep. Mann           |
| Alli      | Pardo Black | Communications Director                       | House Republican Conference   |

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|------------|------------|--|---------------------------------------|
| Charyssa   | Parent     | Media Affairs                                  | House Republican Conference           |
| Susan      | Parker     | Communications Director                        | Office of Rep. Kelly (MS)             |
| Rachel     | Parlow     | Digital Media Manager                          | Office of Rep. Burchett               |
| Twinkle    | Patel      | Legislative Director                           | Office of Rep. Steube                 |
| Brian      | Patrick    | Communications Director                        | Office of Rep. Huizenga               |
| Laura      | Peavey     | Press Secretary                                | House Committee on Financial Services |
| Max        | Pedrotti   | Legislative Director                           | Office of Rep. Miller (WV)            |
| Breely     | Peterson   | Communications Director                        | Office of Rep. Turner                 |
| Rob        | Pillow     | Communications Director                        | Office of Rep. Guest                  |
| Hilary     | Pinegar    | Legislative Director                           | Office of Rep. Smith (MO)             |
| Phillip    | Pinegar    | Legislative Director                           | Office of Rep. Spartz                 |
| Michael    | Plummer    | Communications Director                        | Office of Rep. Allen                  |
| Andrea     | Porwoll    | Communications Director                        | House Committee on Administration     |
| Jessica    | Powell     | Legislative Director                           | Office of Rep. Womack                 |
| Megan      | Quinn      | Press Secretary                                | Office of Rep. Palazzo                |
| Mitch      | Rabalais   | Communications Director                        | Office of Rep. Letlow                 |
| Chrissy    | Rabuse     | Legislative Director                           | Office of Rep. Miller (IL)            |
| Lindsay    | Ratliff    | Deputy Chief of Staff                          | Office of Rep. Banks                  |
| Mark       | Ratner     | Deputy Chief of Staff and Legislative Director | Office of Rep. Upton                  |
| John       | Rauber     | Communications Director                        | Office of Rep. LaHood                 |
| Scott      | Rausch     | Deputy Chief of Staff & Legislative Director   | Office of Rep. Garbarino              |
| Trevor     | Ray        | Legislative Director                           | Office of Rep. Van Drew               |
| Russ       | Read       | Communications Director                        | Office of Rep. Franklin               |
| Eric       | Reath      | Press Secretary                                | Office of Rep. Smucker                |
| Sarah      | Reese      | Press Secretary                                | Office of Rep. Babin                  |
| Bart       | Reising    | Director of Member Services                    | Office of the Whip                    |
| Lisa       | Reynolds   | Communications Director                        | Office of Rep. Weber                  |
| Mary Ellen | Richardson | Legislative Director                           | Office of Rep. LaHood                 |

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|-----------|------------|---|------------------------------------|
| Sara      | Robertson  | Communications Director                       | Office of Rep. Crawford            |
| Zach      | Roberts    | Legislative Director                          | Office of Rep. Scott               |
| Jim       | Robertson  | Senior Legislative Assistant                  | Office of Rep. Stefanik            |
| Jamie     | Robynette  | Legislative Director                          | Office of Rep. Wagner              |
| Brent     | Robinson   | Deputy Chief of Staff/Legislative Director    | Office of Rep. Wittman             |
| Nick      | Rockwell   | Legislative Director                          | Office of Rep. Thompson            |
| Mike      | Rorke      | Press Secretary                               | Office of Rep. Walberg             |
| Janet     | Rossi      | Legislative Director                          | Office of Rep. Westerman           |
| Travis    | Rowland    | Legislative Director & Counsel                | Office of Rep. Bishop              |
| Hannah    | Russell    | Legislative Director                          | Office of Rep. DesJarlais          |
| Dave      | Russell    | Deputy Chief of Staff/Communications Director | Office of Rep. Moolenaar           |
| Jeff      | Sagnip     | District Director/Communications Director     | Office of Rep. Smith (NJ)          |
| Justine   | Sanders    | Communications Director                       | Office of Rep. Rogers (AL)         |
| Adeline   | Sandridge  | Communications Director                       | Office of Rep. Carmack             |
| Abbey     | Schiefer   | Deputy Communications Director                | Office of Rep. Bacon               |
| Patrick   | Schilling  | Legislative Director                          | Office of Rep. Perry               |
| Meghan    | Schmidlein | Legislative Director                          | Office of Rep. Luetkemeyer         |
| Eric      | Schmitz    | Coalitions Coordinator                        | Office of the Whip                 |
| Dan       | Schneider  | Communications Director                       | Office of Rep. Hill                |
| Libby     | Schroeder  | Press Secretary                               | Office of Rep. Taylor              |
| Martin    | Schultz    | Legislative Director                          | Office of Rep. Walorski            |
| Katherine | Sears      | Communications Director                       | Office of Rep. Joyce (OH)          |
| Cassandra | Sebastian  | District Communications Director              | Office of Rep. Lamborn             |
| John      | Seibels    | Communications Director                       | Office of Rep. Mace                |
| Sophie    | Seid       | Communications Director                       | Office of Rep. Hinson              |
| Sarah     | Selip      | Communications Director                       | Office of Rep. Hice                |
| Leslie    | Sheed      | Communications Director                       | House Committee on Foreign Affairs |
| Ashley    | Shelton    | Legislative Director                          | Office of Rep. Crawford            |

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|----------|-----------|---|--|
| Cam      | Shepherd  | Legislative Director                          | Office of Rep. Allen                   |
| Olivia   | Shields   | Communications Director                       | House Committee on Energy and Commerce |
| Clay     | Shoemaker | Communications Director                       | Office of Rep. Bishop                  |
| Clark    | Siddle    | Communications Director                       | Office of Rep. Balderson               |
| Alexia   | Sikora    | Communications Director                       | Office of Rep. Womack                  |
| Kaitlynn | Skoog     | Legislative Director                          | Office of Rep. Mullin                  |
| Alison   | Slagell   | Deputy Chief of Staff                         | Office of Rep. Lucas                   |
| Trevor   | Smith     | Legislative Director                          | Office of Rep. McCarthy                |
| Alex     | Smith     | Legislative Director                          | Office of Rep. Donalds                 |
| Burke    | smith     | Legislative Director                          | Office of Rep. Joyce (OH)              |
| Heather  | Smith     | Communications Director                       | Office of Rep. Timmons                 |
| Matt     | Smith     | Communications Director                       | Office of Rep. Corner                  |
| Danielle | Smoot     | Communications Director                       | Office of Rep. Rogers (KY)             |
| Joseph   | Snider    | Communications Director                       | Office of Rep. Wilson                  |
| Timothy  | Soster    | Communications Director                       | Office of Rep. Smith (MO)              |
| David    | Sours     | Chief of Staff                                | Office of the Chief Deputy Whip        |
| Tristan  | Southard  | Legislative Director                          | Office of Rep. Kalko                   |
| Allen    | Souza     | Senior Policy Advisor                         | Office of the Leader                   |
| Matt     | Sparks    | Head of Communications                        | Office of the Leader                   |
| Jenna    | Spealman  | Deputy Staff Director                         | House Committee on Budget              |
| Brittan  | Specht    | Senior Policy Advisor                         | Office of the Leader                   |
| Laura    | Stagno    | Legislative Director                          | Office of Rep. Carl                    |
| Richard  | Stanton   | Legislative Director                          | Office of Rep. Radewagen               |
| Greg     | Steele    | Communications Director                       | Office of Rep. Hudson                  |
| Peter    | Stein     | Senior Legislative Aid                        | Office of Rep. Harshbarger             |
| Courtney | Stevens   | Senior Advisor                                | Office of Rep. Palazzo                 |
| Danielle | Stewart   | Deputy Chief of Staff/Communications Director | Office of Rep. Steel                   |

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|------------|-------------|---|--|
| Maddison   | Stone       | Press Secretary                               | Office of Rep. Thompson                |
| Melissa    | Stooksbury  | Press Secretary                               | Office of Rep. Cole                    |
| Ben        | Stout       | Deputy Chief of Staff/Communications Director | Office of Rep. Boebert                 |
| Nick       | Strader     | Chief of Staff/Legislative Director           | Office of Rep. Bentz                   |
| Calle      | Strock      | Communications Director                       | Office of Rep. Kim                     |
| Hannah     | Strub       | Legislative Director                          | Office of Rep. Rutherford              |
| AJ         | Sugarman    | Policy Advisor                                | Office of the Whip                     |
| Georgeanna | Sullivan    | Communications Director                       | Office of Rep. Luetkemeyer             |
| Tim        | Svoboda     | Deputy Chief of Staff/Communications Director | Office of Rep. Grothman                |
| Phillip    | Swagel      | Director                                      | Congressional Budget Office            |
| Conner     | Swanson     | Communications Director                       | Office of Rep. Armstrong               |
| Chris      | Sweet       | Legislative Director                          | Office of Rep. Diaz-Balart             |
| Angela     | Swinson     | Director of Communications                    | Office of Rep. Gohmert                 |
| Michael    | Taggart     | Policy Director                               | House Committee on Energy and Commerce |
| Sarah      | Talmage     | Legislative Director                          | Office of Rep. Zeldin                  |
| Shaun      | Taylor      | Legislative Director                          | Office of Rep. Fallon                  |
| Charlotte  | Taylor      | Communications Director                       | Office of Rep. Bucshon                 |
| Emily      | Taylor      | Communications Director                       | Office of Rep. Meijer                  |
| Daniel     | Tellez      | Digital Director                              | Office of Rep. Fulcher                 |
| Trevor     | TenBrink    | Legislative Director                          | Office of Rep. Huizennga               |
| Elissa     | Tew         | Communications Director                       | Office of Rep. Buck                    |
| Taylor     | Theodossiou | Press Secretary                               | Office of Rep. McHenry                 |
| James      | Thomas      | Legislative Director                          | Office of Rep. Lamborn                 |
| Jett       | Thompson    | Legislative Director                          | Office of Rep. Bice                    |
| Emma       | Thomson     | Communications Director                       | Office of Rep. Walorski                |
| Sadie      | Thorman     | Communications Director                       | Office of Rep. Steube                  |
| Daniel     | Tidwell     | Legislative Director                          | Office of Rep. Fleischmann             |

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|------------|------------|---|--|
| Michaela   | Todd       | Press Secretary                             | Office of Rep. Mann                              |
| Nicholas   | Tortorici  | Legislative Director/Deputy Chief of Staff  | Office of Rep. Armstrong                         |
| Matthew    | Tragesser  | Communications Director                     | Office of Rep. Biggs                             |
| Catherine  | Treadwell  | Legislative Director                        | Office of Rep. Cawthorn                          |
| Clair      | Trokey     | Legislative Director                        | Office of Rep. Scalise                           |
| Charlie    | Truxal     | Legislative Director                        | Office of Rep. Franklin                          |
| Matt       | Tucker     | Deputy Chief of Staff/ Legislative Director | Office of Rep. Joyce (PA)                        |
| Caroline   | Tucker     | Communications Director                     | Office of Rep. Moore (UT)                        |
| Will       | Turner     | Legislative Director                        | Office of Rep. Garcia                            |
| Joel       | Valdez     | Communications Director                     | Office of Rep. Gaetz                             |
| Valentina  | Valenta    | Legislative Director                        | Office of Rep. Posey                             |
| EJ         | Valentine  | Legislative Director                        | Office of Rep. Gimenez                           |
| Madison    | Van Every  | Deputy Chief of Staff/Legislative Director  | Office of Rep. Mace                              |
| Alexa      | Vance      | Communications Director                     | Office of Rep. Reschenthaler                     |
| Alex       | Vanderford | Communications Director                     | Office of Rep. DesJarlais                        |
| Matt       | VanHyfte   | Communications Director                     | House Committee on Small Business                |
| Heather    | Vaughan    | Communications Director                     | House Committee on Science, Space and Technology |
| Jonathan   | Vecchi     | Legislative Director/Deputy Chief of Staff  | Office of Rep. Bilirakis                         |
| Noelle     | Verhelst   | Legislative Director                        | Office of Rep. Smucker                           |
| Mary       | Vigil      | Legislative Director/Senior Policy Advisor  | Office of Rep. Smith (NJ)                        |
| Sarah Anne | Voyles     | Communications Director                     | Office of Rep. Burgess                           |
| Jake       | Vreeburg   | Policy Director                             | House Republican Conference                      |
| Rob        | Wagner     | Legislative Director                        | Office of Rep. Fitzgerald                        |
| Rachel     | Walker     | Communications Director                     | House Committee on Intelligence                  |
| Nikki      | Wallace    | Communications Director/District Director   | Office of Rep. Simpson                           |
| Luke       | Wallwork   | Legislative Director                        | Office of Rep. Murphy                            |
| Maggie     | Ward       | Legislative Director                        | Office of Rep. Turner                            |
| Lauren     | Weber      | Press Secretary                             | Office of Rep. Fischbach                         |

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|-----------|--------------|-------------------------------|--|
| Robby     | Wehagen      | Deputy Chief of Staff         | Office of Rep. Carter (GA)                       |
| Zachary   | Weidlich     | Communications Director       | Office of Rep. Carl                              |
| Laura     | Weldon       | Legislative Director          | Office of Rep. Taylor                            |
| Sam       | West         | Senior Legislative Assistant  | Office of Rep. Kelly (PA)                        |
| Grayson   | Westmoreland | Deputy Chief of Staff         | Office of Rep. Higgins                           |
| Craig     | Wheeler      | Communications Director       | Office of Rep. Herrera Beutler                   |
| Connor    | White        | Legislative Director          | Office of Rep. Davidson                          |
| Allie     | White        | Legislative Director          | Office of Rep. Ferguson                          |
| Grace     | White        | Communications Director       | Office of Rep. Steil                             |
| Ian       | Whitson      | Legislative Director          | Office of Rep. Rouzer                            |
| Calla     | Wickenhauser | Communications Assistant (DC) | Office of Rep. Davis                             |
| Jenn      | Wickre       | Policy Director               | House Committee on Science, Space and Technology |
| Jeff      | Wiand        | Counsel                       | Office of the Whip                               |
| Jonathan  | Wilcox       | Communications Director       | Office of Rep. Issa                              |
| Haley     | Wilson       | Legislative Director          | Office of Rep. Rogers (AL)                       |
| Laura     | Wilson       | Legislative Director          | Office of Rep. Johnson (OH)                      |
| David     | Winfrey      | Legislative Director          | Office of Rep. Granger                           |
| Kelsey    | Wolfgram     | Senior Legislative Assistant  | Office of Rep. Burchett                          |
| Jordan    | Wood         | Legislative Director          | Office of Rep. Gooden                            |
| Emily     | Wood         | Press Secretary               | Office of Rep. Duncan                            |
| Maggie    | Woodin       | Legislative Director          | Office of Rep. Meijer                            |
| Joshua    | Woodward     | Legislative Director          | Office of Rep. Carmack                           |
| Dan       | Wunderlich   | Communications Director       | Office of Rep. Schweikert                        |
| Rob       | Yavor        | Policy Director               | House Committee on Small Business                |
| Dominique | Yelinski     | Legislative Director          | Office of Rep. Herr                              |
| Alex      | Yost         | Legislative Director          | Office of Rep. Owens                             |
| Ryan      | Young        | Legislative Director          | Office of Rep. Sessions                          |
| Lauren    | Ziegler      | Legislative Director          | Office of Rep. Babin                             |

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|--------|-----------|----------------------|--------------------------|
| Mac    | Zimmerman | Legislative Director | Office of Rep. Tiffany   |
| Nate   | Zimpher   | Legislative Director | Office of Rep. Balderson |
| Johnny | Zwaanstra | Legislative Director | Office of Rep. Lesko     |

**Report name:** Attendance Report (House Staff for Ethics)  
**Report date:** 06/09/2022  
**Event name:** 2022 Legislative and Communication Directors Conference

| First Name  | Last Name   | Institution                             | Job Title                             |
|-------------|-------------|---|---------------------------------------|
| Anna        | Adamian     | Office of Rep. Harris                   | Press Secretary                       |
| Alex        | Attebery    | House Committee on Appropriations       | Deputy Communications Director        |
| Kevin       | Baird       | Office of Rep. Griffith                 | Communications Director               |
| Shawn       | Balcomb     | Office of Rep. Salazar                  | Communications Director               |
| Natalie     | Baldassarre | Office of Rep. Malliotakis              | Communications Director               |
| Wade        | Ballou      | House Office of the Legislative Counsel | Legislative Counsel                   |
| Noah        | Barger      | Office of Rep. Bost                     | Legislative Director                  |
| Nathan      | Barker      | Rep. Jody Hice                          | Legislative Director                  |
| Nick        | Barley      | Office of Rep. Keller                   | Communications Director               |
| Zach        | Barnett     | Office of Rep. Graves (LA)              | Communications Manager                |
| Brian       | Bates       | Office of Rep. Gibbs                    | Legislative Director                  |
| Christopher | Bayles      | Office of Rep. Palmer                   | Senior Legislative Assistant          |
| Lyssa       | Bell        | Office of Rep. Pfluger                  | Communications Director               |
| Evan        | Bender      | Office of Rep. Nehls                    | Legislative Director                  |
| Chris       | Bian        | Office of the Leader                    | Deputy Director of Floor Operations   |
| Jeff        | Bishop      | Office of Rep. Stauber                  | Deputy Chief of Staff                 |
| Summer      | Blevins     | Office of Rep. Bilirakis                | Deputy Chief of Staff/Press Secretary |
| Barbara     | Boland      | Office of Rep. Wenstrup                 | Communications Director               |
| Patrick     | Bond        | Office of Rep. Lucas                    | Communications Director               |
| Rich        | Booker      | Office of Rep. Long                     | Press Secretary                       |
| Francis     | Brennan     | House Republican Conference             | Rapid Response Director               |
| Palmer      | Brigham     | Office of Rep. Stefanik                 | Communications Director               |
| Arthur      | Bryant      | Office of Rep. Wagner                   | Communications Director               |
| Daniel      | Bucheli     | Office of Rep. Spartz                   | Communications Director               |
| Laynee      | Buckels     | Office of Rep. Weber                    | Communication Director                |

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|------------|-------------|---|---|
| Courtney   | Butcher     | House Republican Conference                               | Member Services Director                    |
| John       | Caddock     | Office of Rep. Mooney                                     | Legislative Director                        |
| Aaron      | Calkins     | Office of Rep. Biggs                                      | Legislative Director                        |
| Kyle       | Campbell    | Office of Rep. McClintock                                 | Legislative Director                        |
| Samantha   | Cantrill    | Office of Rep. Miller (WV)                                | Deputy Communications Director              |
| Emily      | Carlin      | Office of Rep. Obermole                                   | Communications Director, Senior Advisor     |
| Colln      | Carr        | Office of Rep. Loudermilk                                 | Deputy Chief of Staff/ Legislative Director |
| Machalagh  | Carr        | Office of the Leader                                      | General Counsel                             |
| Colleen    | Castle      | Office of Rep. Hartzler                                   | Legislative Director                        |
| Steve      | Castor      | House Committee on the Judiciary                          | General Counsel                             |
| Anne Marie | Chotvacs    | House Committee on Appropriations                         | Staff Director                              |
| Nick       | Christensen | House Committee on Transportation and Infrastructure      | Director of Member Services                 |
| Alex       | Cisneros    | Office of Rep. Kim  | Legislative Director                        |
| Ken        | Clifford    | Office of Rep. Steel                                      | Legislative Director                        |
| Adam       | Cloch       | Office of Rep. Curtis                                     | Communications Director                     |
| Sarah      | Coffman     | Office of Rep. Corner                                     | Legislative Director                        |
| Andrea     | Coker       | Office of Rep. Van Duyne                                  | Communications Director                     |
| Michael    | Comer       | Office of the Whip  | Deputy Communications Director              |
| Elisabeth  | Conklin     | Communication Standards Commission                        | Director                                    |
| Kris       | Cook        | Office of Rep. Palmer & House Republican Policy Committee | Communications Director                     |
| Sarah      | Corley      | Office of Rep. Cole / House Rules Committee               | Director of Strategic Communications        |
| Charles    | Correll     | Office of the Leader                                      | Speechwriter                                |
| Alex       | Crane       | Office of Rep. Fitzgerald                                 | Communication Director                      |
| Miranda    | Dabney      | Office of Rep. Herr                                       | Communications Director                     |
| Mike       | Davin       | Office of Rep. Latta                                      | Legislative Director                        |
| Charlotte  | Davis       | Office of Rep. Steil                                      | Senior Legislative Assistant                |
| Jordan     | Daye        | Office of the Leader                                      | Cloakroom Assistant                         |

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| Anne     | DeCesaro   | Select Committee on Economic Disparity and Fairness in Growth | Republican Policy Director                 |
| Michael  | DeFilippis | Office of Rep. Malliotakis                                    | Legislative Director                       |
| Briney   | Dickerson  | Office of Rep. Harshbarger                                    | Communications Director                    |
| Ross     | Dietrich   | Office of Rep. González-Colón                                 | Legislative Director                       |
| Matthew  | Diller     | House Committee on Rules                                      | Policy Director                            |
| Ryan     | Dilworth   | Office of Rep. Van Duyne                                      | Legislative Director                       |
| Halee    | Dobbins    | Office of Rep. Williams                                       | Communications Director                    |
| Emily    | Domenech   | Office of the Leader  | Senior Policy Advisor                      |
| Jordan   | Dunn       | Office of Rep. Gallagher                                      | Communications Director                    |
| Katie    | Dwyer      | Office of Rep. Carey  | Legislative Director                       |
| Russell  | Dye        | Office of Rep. Jordan   | Communications Director                    |
| Ben      | Elleson    | Office of Rep. Long   | Deputy Chief of Staff/Legislative Director |
| Max      | Engling    | Office of the Leader  | Deputy Director of Member Services         |
| Alex     | Enlow      | Office of Rep. Scott  | Communications Director                    |
| Michele  | Exner      | Office of the Leader  | Communications Director                    |
| Grace    | Farmer     | Office of Rep. Mullin   | Press Secretary                            |
| Chris    | Fernandez  | Office of Rep. Boebert  | Legislative Director                       |
| Lauren   | Fine       | Office of the Whip  | Communications Director                    |
| Amanda   | Fitzmorris | Office of Rep. Newhouse                                       | Communications Director                    |
| Kristin  | Flukey     | Office of Rep. McMorris Rodgers                               | Senior Legislative Assistant               |
| Harry    | Fones      | Select Committee on Economic Disparity and Fairness in Growth | Communication Director                     |
| J.P.     | Freire     | House Committee on Ways and Means                             | Communications Director                    |
| Dylan    | Frost      | Office of Rep. Hill   | Legislative Director                       |
| Austin   | Gage       | Office of Rep. Hal Rogers (KY)                                | Legislative Director and Counsel           |
| Steven   | Gaier      | Office of the Leader  | Senior Policy Advisor and Counsel          |
| Kate     | Giacquinto | Office of Rep. McKinley                                       | Communications Director                    |
| Savannah | Glasgow    | Office of Rep. Buchanan                                       | Press Secretary                            |

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|-----------|---------|--|---|
| Eliana    | Goodman | Office of Rep. Kustoff                 | Legislative Director                            |
| Emma      | Hall    | Office of Rep. Owens                   | Communications Director                         |
| Steve     | Hansen  | Office of Rep. Tenney                  | Communications Director                         |
| Jon       | Harder  | Office of Rep. Graves (MO)             | Digital Director                                |
| Wesley    | Harkins | Office of Rep. Bice                    | Communications Director                         |
| Tiffany   | Haverly | Office of Rep. Smith (NE)              | Communications Director                         |
| Jake      | Hilkin  | Office of Rep. Norman                  | Legislative Director                            |
| Preston   | Hill    | Office of the Leader                   | Policy Advisor                                  |
| Ryan      | Hofmann | House Republican Conference            | Policy Advisor                                  |
| Anna      | Holland | House Republican Conference            | Deputy Press Secretary                          |
| Kelsey    | Holt    | Office of Rep. Estes                   | Press Secretary                                 |
| Rebekah   | Hosniko | House Committee on Natural Resources   | Communications Director                         |
| Michael   | Howard  | Office of Rep. LaTurner                | Communications Director                         |
| Maggie    | Howell  | Office of the Leader                   | Graphic Designer                                |
| Hannah    | Hughes  | Office of Rep. Gibbs                   | Press Secretary                                 |
| Claire    | Hurley  | Office of Rep. Latta                   | Press Secretary                                 |
| Josh      | Jackson | Office of Rep. Smith (NE)              | Legislative Director                            |
| Kyle      | Jacobs  | Office of Rep. Miller-Meeks            | Legislative Director                            |
| Danny     | Jativa  | Office of Rep. Gimenez                 | Communications Director                         |
| Bradley   | Jaye    | Office of Rep. Moore (AL)              | Communications Director                         |
| Amy       | Jones   | House Committee on Education and Labor | Director of Education and Human Services Policy |
| Dylan     | Jones   | Office of Rep. Rose                    | Communications Director                         |
| Elizabeth | Joseph  | Office of Rep. Guest                   | Policy Director                                 |
| Blaine    | Kelly   | Office of Rep. Carey                   | Communications Director                         |
| Katharine | Kelly   | Office of Rep. Kustoff                 | Communications Director                         |
| Ryan      | Kelly   | Office of Rep. Mooney                  | Communications Director                         |
| Will      | Kiley   | Office of Rep. Miller-Meeks            | Communications Director                         |
| Ed        | Kim     | Office of Rep. Moolenaar               | Legislative Director                            |

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|-----------|------------------|--|--|
| Erik      | Kinney           | Office of Rep. McClain                 | Legislative Director                       |
| Matthew   | Knoedler         | Office of Rep. Kelly (PA)              | Press Secretary                            |
| Kevin     | Knoth            | Office of Rep. Hartzler                | Communications Director                    |
| Steve     | Koncar           | Office of Rep. Mast                    | Legislative Director                       |
| Alie      | Kotsavos (Humes) | Office of the Leader                   | Member Services Coordinator                |
| Jeff      | Kratz            | Office of Rep. Bacon                   | Legislative Director                       |
| Elise     | Krekorian        | Office of Rep. Duncan                  | Senior Legislative Assistant               |
| Jason     | Kroitor          | Office of Rep. Rose                    | Legislative Director                       |
| Jeffrey   | Kuckuck          | Office of Rep. Emmer                   | Legislative Director                       |
| Hillary   | Lassiter         | Office of Rep. Pence                   | Legislative Director                       |
| Alexandra | Lavy             | Office of Rep. LaMalfa                 | Communications Director                    |
| Will      | Layden           | House Committee on Natural Resources   | Deputy Staff Director                      |
| Lindsay   | Linhares         | Office of Rep. Letlow                  | Legislative Director                       |
| Elizabeth | Lloyd            | Office of Rep. Johnson (SD)            | Legislative Director                       |
| Ryan      | Long             | Office of the Leader                   | Senior Policy Advisor                      |
| Hunter    | Lovell           | Office of Rep. Scalise                 | Press Secretary                            |
| Chavonne  | Ludick           | Office of Rep. McMorris Rodgers        | Press Secretary                            |
| Nick      | Lunneborg        | Office of Rep. Fischbach               | Legislative Director                       |
| Faith     | Mabry            | Office of Rep. Valadao                 | Communications Director                    |
| Brittany  | Madni            | Office of Rep. Hinson                  | Deputy Chief of Staff/Legislative Director |
| Michael   | Mansour          | Office of Rep. Kinzinger               | Deputy Chief of Staff                      |
| John      | Martin           | House Committee on Education and Labor | Workforce Policy Director                  |
| Brittany  | Martinez         | Office of the Leader                   | California Press Secretary                 |
| Hannah    | Matesic          | House Committee on Education and Labor | Director of Member Services and Coalitions |
| Erin      | McBride          | Office of Rep. Rouzer                  | Communications Director                    |
| Abby      | McHan            | Office of Rep. Cloud                   | Legislative Director                       |
| Bryan     | McVae            | Office of Rep. Foxx                    | Legislative Director                       |
| Tim       | Medeiros         | Office of Rep. Feenstra                | Legislative Director                       |
| Megan     | Medley           | Office of Rep. Aderholt                | Legislative Director                       |

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|-----------|--------------|---------------------------------------|--|
| Theresa   | Meyer        | Office of Rep. Emmer                  | Press Secretary                              |
| Emily     | Michael      | Office of Rep. Griffith               | Legislative Director                         |
| Jake      | Middlebrooks | Office of Rep. LaTurner               | Legislative Director                         |
| Annie     | Minkler      | Office of the Whip                    | Deputy Floor Director                        |
| Maddie    | Mitchell     | Office of Rep. Hollingsworth          | Legislative Director                         |
| Alye      | Millnar      | Office of the Whip                    | Policy Advisor                               |
| Carter    | Moelk        | Office of Rep. Hollingsworth          | Communications Director                      |
| Charles   | Morrison     | Office of Rep. Gallagher              | Legislative Director                         |
| Elizabeth | Mount        | House Republican Conference           | Member Services and Operations Assistant     |
| Jeff      | Naft         | Office of the Whip                    | Communications Advisor                       |
| Claire    | Nance        | Office of Rep. Westerman              | Communications Director                      |
| Ben       | Napier       | Office of the Whip                    | Director of Floor Operations                 |
| Casey     | Nelson       | Office of Rep. Jackson                | Communications Director                      |
| Valerie   | Nelson       | Office of Rep. Granger                | Communications Director                      |
| Sarah     | Newsome      | Office of Rep. Witman                 | Press Secretary                              |
| Bryan     | Nichols      | Office of Rep. Graves (MO)            | Communications Director/Field Representative |
| Ben       | Nyce         | House Republican Conference           | Policy Advisor                               |
| Kevin     | O'Keefe      | Office of Rep. Keller                 | Deputy Chief of Staff/Legislative Director   |
| Nick      | O'Boyle      | Office of Rep. Estes                  | Deputy Chief of Staff/Legislative Director   |
| Hannah    | Osantowski   | Office of Rep. Pence                  | Communications Director                      |
| Charlyssa | Parent       | House Republican Conference           | Press Secretary & Director of Media Affairs  |
| Rachel    | Partlow      | Office of Rep. Burchett               | Digital Media Manager                        |
| Laura     | Peavey       | House Committee on Financial Services | Communications Director                      |
| Max       | Pedrotti     | Office of Rep. Miller (WV)            | Legislative Director                         |
| Breely    | Peterson     | Office of Rep. Turner                 | Press Secretary                              |
| Hilary    | Pinegar      | Office of Rep. Smith (MO)             | Legislative Director                         |
| Phillip   | Pinegar      | Office of Rep. Baird                  | Deputy Chief of Staff                        |
| Mitch     | Rabalais     | Office of Rep. Letlow                 | Communications Director                      |

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| Scott     | Rausch    | Office of Rep. Garbarino               | Deputy Chief of Staff & Legislative Director  |
| Russ      | Read      | Office of Rep. Franklin                | Communications Director                       |
| Eric      | Reath     | Office of Rep. Smucker                 | Press Secretary                               |
| Matt      | Reed      | Office of Rep. Aderholt                | Press Assistant                               |
| Zach      | Roberts   | Office of Rep. Scott                   | Legislative Director                          |
| Jim       | Robertson | Office of Rep. Stefanik                | Senior Legislative Assistant                  |
| Sara      | Robertson | Office of Rep. Crawford                | Communications Director                       |
| Brent     | Robinson  | Office of Rep. Wittman                 | Deputy Chief of Staff/Legislative Director    |
| Mike      | Rorke     | Office of Rep. Walberg                 | Press Secretary                               |
| David     | Russell   | Office of Rep. Moolenaar               | Deputy Chief of Staff/Communications Director |
| Hannah    | Russell   | Office of Rep. DesJarlais              | Legislative Director                          |
| Abbey     | Schieffer | Office of Rep. Bacon                   | Press Secretary                               |
| Eric      | Schnitz   | Office of the Whip                     | Coalitions Coordinator                        |
| Dan       | Schneider | Office of Rep. Hill                    | Communications Director                       |
| Katherine | Sears     | Office of Rep. Joyce (OH)              | Communications Director                       |
| Cassandra | Sebastian | Office of Rep. Lamborn                 | District Communications Director              |
| Ashley    | Shelton   | Office of Rep. Crawford                | Legislative Director                          |
| Cam       | Shepherd  | Office of Rep. Allen                   | Legislative Director                          |
| Olivia    | Shields   | House Committee on Energy and Commerce | Communications Director                       |
| Clay      | Shoemaker | Office of Rep. Bishop                  | Communications Director                       |
| Kaitlynn  | Skoog     | Office of Rep. Mullin                  | Legislative Director                          |
| Ashley    | Smith     | Office of Rep. Grothman                | Deputy Chief of Staff/Communications Director |
| Burke     | Smith     | Office of Rep. Joyce (OH)              | Legislative Director                          |
| Caleb     | Smith     | Office of the Leader                   | Digital Communications Director               |
| Trevor    | Smith     | Office of Rep. McCarthy                | Legislative Director                          |
| Laura     | Slagno    | Office of Rep. Carl                    | Legislative Director                          |
| Greg      | Steele    | Office of Rep. Hudson                  | Communications Director                       |

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| Peter     | Stein      | Office of Rep. Harshbarger | Senior Legislative Aid                        |
| Maddison  | Stone      | Office of Rep. Thompson    | Press Secretary                               |
| Melissa   | Stooksbury | Office of Rep. Cole        | Press Secretary                               |
| Benjamin  | Stout      | Office of Rep. Boebert     | Deputy Chief of Staff/Communications Director |
| Tim       | Svoboda    | Office of Rep. Grothman    | Deputy Chief of Staff/Communications Director |
| Conner    | Swanson    | Office of Rep. Armstrong   | Communications Director                       |
| Charlotte | Taylor     | Office of Rep. Bucshon     | Communications Director                       |
| Shaun     | Taylor     | Office of Rep. Fallon      | Legislative Director                          |
| Trevor    | TenBrink   | Office of Rep. Huizenga    | Legislative Director                          |