

U.S. House of Representatives ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1.	Name of Traveler: Hannah Hughes
	a. Name of Accompanying Relative: OR None
	b. Relationship to Traveler: Spouse Child Other (specify):
3.	a. Dates: Departure: <u>(2)</u> 1 2022 Return: <u>(2)</u> 3 2022
	b. Dates at Personal Expense, if any: OR None
4.	Departure City: Washington, D. C. Destination: Williamburg, UA Return City: Washington, D. C.
5.	Sponsor(s), Who Paid for the Trip: <u>Cangressianal Institute</u>
6. N 7.	Describe Meetings and Events Attended: Lecture Series an Office Management, statistics on PUBLIC OPINION, GOVERNMENT Ethics, goals of Republican leadership Next congress, eading office, next congress, using social media for effective communications, consist communications, the appropriations process, now to conduct effective oversight and messaging an supreme case For V. we de verse a upcoming decision. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
	a. a completed Sponsor Post-Travel Disclosure Form;
	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; <i>and</i>
	d. \square the letter from the Committee on Ethics approving my participation on this trip.
8.	a. 🗹 I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
	Signify statement is true by checking the box.
	b. If not, explain:
	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Sig	nature of Traveler. Date: U 15 2022
Di.	uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel</i> sclosure Form were necessary and that the travel was in connection with the employee's official duties and would not ate the appearance that the employee is using public office for private gain.
Na	me of Supervising Member: $\frac{\beta_{0B}}{\beta_{1B}}$ $\frac{\beta_{1B}}{\beta_{1B}}$ Date: $\frac{\beta_{15}}{\beta_{15}}$
Sig	nature of Supervising Member: 🕺 🖾 / 🔍
Ver	sion date 3/2021 by Committee on Ethics



SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- 1. Sponsor(s) who paid for the trip: Congressional Institute
- 2. Travel Destination(s): Williamsburg, VA
- 3. Date of Departure: June 1, 2022

Date of Return: June 3, 2022

4. Name(s) of Traveler(s): See attached list

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

-	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$91	\$269	\$154	\$398 - Room Rental
Accompanying Family Member	n/a	n/a	n/a	n/a

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:

_{Date:}June 9, 2022

Name: Mark Strand

Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org

_____ Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



TRAVELER FORM

1. Name of Traveler: <u>Hannah Hughes</u>

2. Sponsor(s) who will be paying or providing in-kind support for the trip: CONGRESSIGN at WSSDFULL

- 3. City and State OR Foreign Country of Travel: Williamsburg, VA
- 4. a. Date of Departure: <u>JUNC 1, 2022</u> Date of Return: <u>JUNC 3, 2022</u>
 b. Yes □ No ⊠ Will you be extending the trip at your personal expense?

If yes, list dates at personal expense: _____

- 5. a. Yes No X Will you be accompanied by a family member at the sponsor's expense? If yes:
 - (1) Name of Accompanying Family Member: ____
 - (2) Relationship to Traveler: Spouse Child Other (specify):
 - (3) Yes No Accompanying Family Member is at least 18 years of age:
- 6. a. Yes No X Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
 - b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
- 7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

- 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. I am Press Scartan and this trip help me continue to perform my duties now through the IIEth congress, including my speechwriting and undertanding of the legislative process.
- 9. Yes No X Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
- 10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member __

JSA Jun

Date 4/28/2022



TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privatelysponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Hannah Hughes

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Daman Appres
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): <u>RCP. BOD Gibbs</u>
Office Address: 2217 Rayburn HOB
Telephone Number: 202-225- (12(15
Email Address of Contact Person: <u>Hannah-Hughes Cmail. hause</u> , gov Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov*.



U.S. House of Representatives ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

- 1. Sponsor who will be paying for the trip: Congressional Institute
- 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. Check only one. I represent that:

- a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
- b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
- c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
- 4. Provide names and titles of **ALL** House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See addendum & attached invitation list

- 5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
- 6. Date of departure: June 1, 2022 Date of return: June 3, 2022
- 7. a. City of departure: Washington, DC
 - b. Destination(s): Williamsburg, VA
 - c. City of return: Washington, DC

8. Check only one. I represent that:

- a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
- b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
- c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. Check only one of the following:

- a. I checked 8(a) or (b) above; OR
- b. I checked 8(c) above but am not offering any lodging; OR
- c. 🔲 I checked 8(c) above and am offering lodging and meals for one night; OR
- d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box*.

11. Check only one of the following:

a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box;* **OR**

b. Not Applicable. Trip sponsor is a U.S. institution of higher education.

12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:

See addendum

13. Answer parts a and b. Answer part c if necessary:

a. Mode of travel:	Air Rail Bus Car Other (specify:)	
b. Class of travel:	Coach Business First Charter Other (specify:)	

c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking the box.

- 15. Check only one. I represent that either:
 - a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**

b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

- Detail the cost *per day* of meals (approximate cost may be provided): Day 1- \$51, Day 2 - \$88, Day 3 - \$21
- Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event
- 16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Kingsmill	City: Williamsburg, VA	Cost Per Night: \$118 +taxes
Reason(s) for Selecting: proximity to De	C, availability, security & facility size	
Hotel Name:	City:	Cost Per Night:
Reason(s) for Selecting:		
Hotel Name:	City:	Cost Per Night:
Reason(s) for Selecting:		<u> </u>

17. Irrepresent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.



18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$269	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$451	Room Rental
For each Accompanying Family Member	\$451	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

a. I certify that I am an officer of the organization listed below; OR

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

- 20. I certify by my signature that
 - a. I read and understand the Committee's Travel Regulations;
 - b. I am not a registered federal lobbyist or registered foreign agent; and
 - c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand	April 12, 2022
Name: Mark Strand	Title: President
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building	ethicscommittee@mail.house.gov 202-225-7103	
Washington, D.C. 20515	More information and forms available at ethics.house.gov	

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar. Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

May 25, 2022

Ms. Hannah Hughes Office of the Honorable Bob Gibbs 2217 Rayburn House Office Building Washington, DC 20515

Dear Ms. Hughes:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for June 1 to 3, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

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Jackie Walorski Ranking Member

TED/JW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451. From: Congressional Institute rsvp@conginst.org Subject: Test - Register Now for the Legislative and Communication Directors Conference Date: April 12, 2022 at 2:52 PM

To: amym@conginst.org



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private</u> <u>Sponsor Travel Certification Form</u>, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference Email Address: */email/* Access Code: */other id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090 website: conginst.org



2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

- 11:30 AM Bus Departs from Hill
- 2:00 PM Nametag Pickup
- 3:00 PM Welcome
- 3:15 PM New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group
- 4:15 PM Ethics: Official, Campaigns, and Redistricting Elliot Berke, Berke Farah LLC Erin Clark, NRCC Tim Monahan, Committee on House Administration

6:00 PM Reception & Dinner Katie Pavlich, *Townhall*

Thursday, June 2

8:00 AM	Breakfast
9:00 AM	Leadership Policy and Communication Directors
	Dan Meyer, Office of the Republican Leader
	Brett Horton, Office of the Republican Whip
	Patrick Hester, House Republican Conference
10:00 AM	Preparing to Manage In the 118 th Congress
	Mark Horstman, Manager Tools, LLC
12:00 PM	Lunch
	Os Guinness Author & Social Critic

Policy Breakouts

- 1:30 PM A Governing Agenda for the 118th Congress: House GOP Task Forces Moderator: Mark Strand, Congressional Institute House GOP Task Force Staffers
- 2:30 PM Drafting and Passing Legislation Hugh Halpern, Former House Rules Committee Staff Director TBD, House Office of the Legislative Counsel
- **3:45 PM** Steven Rhoads, University of Virginia Ryan Bourne, Cato Institute

Communications Breakouts

- **1:30 PM Communicating the Republican Agenda: House GOP Task Forces** Moderator: Jessica Towhey, Congressional Institute/2e Communications
- 2:30 PM Crisis Communications Craig Stephens, DCI Group
- 3:45 PM Speechwriting 101 TBD, TBD
- 6:00 PM Reception & Dinner Walter Russell Mead, The Wall Street Journal

Friday, June 3

8:00 AM

Breakfast

9:00 AM

How to Conduct Effective Oversight

The Honorable Kelly Armstrong, U.S. House of Representatives Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee William Burck, Quinn Emanuel Urquhart & Sullivan, LLP

- 10:30 AMBudget, Appropriations, & Taxes: Understanding & Explaining A MysteryMatt Glassman, Georgetown UniversityAnne Marie Chotvacs, Committee on AppropriationsJ.P. Freire, Committee on Ways and Means
- **12:00 PM** Conference Concludes Bus departs from Kingsmill



2022 Legislative and Communication Directors Conference

Wednesday, June 1, 2022

1:00 PM	Nametag Pickup	Conference Desk
2:00 PM	Welcome Mark Strand, Congressional Institute	Burwell Ballroom
2:15 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group	Burwell Ballroom
3:15 PM	Ethics: Official, Campaigns, and Redistricting Bill Farah, Berke Farah LLP Blake Murphy, NRCC	Burwell Ballroom
4:15 PM	The Republican Coalition: Working As One Moderator: David Winston, The Winston Group Ryan Streeter, American Enterprise Institute Chad Wolf, America First Policy Institute	Burwell Ballroom
6:00 PM	Reception Dinner <i>Creating an American Majority</i> The Honorable Newt Gingrich, 50 th Speaker of the House of Rep	James River Grand Foyer James River Grand Ballroom
	Thursday, June 2, 2022	
8:00 AM	Breakfast	James River Grand Ballroom
9:00 AM	Leadership Policy and Communication Directors Moderator: Mark Strand, Congressional Institute Emily Domenech, Office of Leader Kevin McCarthy Preston Hill, Office of Leader Kevin McCarthy Steve Giaier, Office of Leader Kevin McCarthy Lauren Fine, Office of Whip Steve Scalise Ben Napier, Office of Whip Steve Scalise Ali Pardo, House Republican Conference Jake Vreeburg, House Republican Conference	Burwell Ballroom
10:00 AM	Preparing to Lead In the 118th Congress Mark Horstman, Manager Tools, LLC	Burwell Ballroom
12:00 PM	Lunch Os Guinness, Author & Social Critic	James River Grand Ballroom

Policy Breakouts Burwell Ballroom

1:30 PM How to Draft Legislation Effectively

Moderator: Mark Strand, Congressional Institute

Wade Ballou, House Legislative Counsel Phillip Swagel, Director, Congressional Budget Office

2:30 PM Schoolhouse Rocks Revisited: Passing Your Member's Bill

Arne Christenson, Former Chief of Staff to the Speaker of the House Hugh Halpern, Former House Rules Committee Staff Director & Floor Ralph Hellman, Former Policy Director to the Speaker of the House

Communications Breakouts Tazewell Room

1:30 PM Taking Control of Your Message on Digital Channels Daria Grastara, NRSC Matt Lira, Hangar Capital

2:15 PM Crisis Communications Ed Patru, Direct Communications Co.

Reception **James River Grand Foyer** 6:00 PM **James River Grand Ballroom** Dinner Can NATO Promote International Security and Prosperity? A Fireside Chat with Members of the Diplomatic Community Moderator: Mark Strand, Congressional Institute Theodoros Bizakis, Minister Counselor-Deputy Chief of Mission Embassy of Greece Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland Friday, June 3, 2022 8:00 AM Breakfast **James River Grand Ballroom Burwell Ballroom** 9:00 AM How to Conduct Effective Oversight The Honorable Kelly Armstrong, U.S. House of Representatives William Burck, Quinn Emanuel Urguhart & Sullivan, LLP Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee 10:00 AM The Appropriations Process: Understanding & Explaining A Mystery **Burwell Ballroom** Anne Marie Chotvacs, Committee on Appropriations Jennifer Hing, Former Appropriations Committee Communications Director Dobbs v. Jackson and the Future of the Pro-Life Movement **Burwell Ballroom** 11:00 AM Autumn Christensen, Susan B. Anthony List Katie Glenn, Americans United For Life Tim Saccoccia, Knights of Columbus **Conference Concludes** 12:00 PM Bus departs from Lobby

Accentant Despective Director Adamian Despective Director Adamian Communications Director Adamian Press Secretary Adamian Communications Director Adamian Band Adamian Communications Director Adamian Band Band Communications Director Band Desputy Communications Director Band Desputy Communications Director Bander Communications Director Bander Communications Director Bander Communications Director Bander Legistative Director Band	First Name	Last Name	Job Title	Institution Office of Box Enterbox
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Adsit Communications Director Anderson Communications Director Anderson Communications Director Ayrea Legislative Director Ayrea Legislative Director Ayrea Legislative Director Baker Legislative Director Baker Legislative Director Balcomb Communications Director Ballard Communications Director Ballard Legislative Director Ballard Legislative Director Barber Legislative Director Barnett Legislative Director	Jeremy	Adler	Communications Director	Office of Rep. Cheney
Anderson Communications Director Attebery Attebery Attebery Deputy Communications Director Ayrea Legislative Director Baker Legislative Director Baker Legislative Director Balcomb Communications Director Balcomb Communications Director Balcomb Communications Director Ballard Legislative Director Ballard Legislative Director Ballard Legislative Director Ballord Ballard Barber Legislative Director Barber L	Harley	Adsit	Communications Director	Office of Rep. Carter (GA)
Attebery Attebery Deputy Communications Director Ayrea Ayrea Legislative Director Ayrea Balcomb Communications Director Balcomb Communications Director Balcomb Communications Director Ballou Legislative Director Ballou Legislative Director Ballou Communications Director Ballou Legislative Director Ballou Legislative Director Ballou Legislative Director Ballou Legislative Director Barder Communications Director Barder Legislative Director Barder Legislative Director Barder Communications Director Barder Legislative Director Barder Communications Director<	Liam	Anderson	Communications Director	Office of Rep. Stewart
e Ayrea Legislative Director Baird Communications Director Baker Legislative Director Balcomb Communications Director Balland Legislative Director Balland Communications Director Balland Legislative Director Balland Legislative Director Balland Legislative Director Balland Legislative Director Banber Legislative Director Barber Legislative Director Barret Legislative Director	Alex	Attebery	Deputy Communications Director	House Committee on Appropriations
Baird Communications Director atker Baker Balcomb Communications Director Ballard Legislative Director Ballou Legislative Director Ballou Legislative Director Barber Legislative Director Barret B	Maggie	Ayrea	Legislative Director	Office of Rep. Graves (LA)
utba Baker Legislative Director Balcomb Communications Director Ball Communications Director Ball Communications Director Ball Communications Director Ball Legislative Director Ballou Legislative Director Ballou Legislative Director Barber Legislative Director Barber Legislative Director Barber Legislative Director Barber Legislative Director Barrett Legislative Director Barett Legislative Director <tr< td=""><td>Kevin</td><td>Baird</td><td>Communications Director</td><td>Office of Rep. Griffith</td></tr<>	Kevin	Baird	Communications Director	Office of Rep. Griffith
n Balcomb Communications Director Baldassarre Communications Director Bald Communications Director Ball Communications Director Ball Legislative Director Barber Legislative Director Barrett Senfor Legislative Director	Samantha	Baker	Legislative Director	Office of Rep. Grothman
Paldassarre Communications Director Ball Communications Director Ballard Communications Director Ballou Legislative Director Barber Legislative Director Barret Scheduler Barret Scheduler	Shawn	Balcomb	Communications Director	Office of Rep. Salazar
Ball Communications Director Ballard Legislative Director Ballou Legislative Director Barber Legislative Director Barber Legislative Director Barber Legislative Director Barber Legislative Director Barret Scheduler	Natalie	Baldassarre	Communications Director	Office of Rep. Malliotakis
Ballard Legislative Director Ballou Legislative Director Barber Legislative Director Barret Legislative Director Barret Legislative Director Communications Director Legislative Director Barrett Legislative Director Barteglia Scheduler Barteglia Scheduler	Luke	Ball	Communications Director	Office of Rep. Cawthorn
Ballou Legislative Coursel Barber Barber Barger Legislative Director Barret Legislative Director Barnet Legislative Director Rannet Legislative Director Barret Legislative Director Barnet Communications Director Rannet Legislative Director Barrett Senior Legislative Assistant	Jimmy	Ballard	Legislative Director	Office of Rep. Davis
Barber Legislative Director Barger Legislative Director Barker Legislative Director Barley Communications Director Barrett Legislative Director Barrett Legislative Director F Barrett Barrett Legislative Director Barrett Legislative Director Barrett Legislative Director Barrett Barrett Barrett Legislative Director Barrett Barrett Barrett Legislative Director Barrett Barrett Barrett Legislative Director Barrett Scheduler Bayles Scheduler Senior Legislative Assistant	Wade	Ballou	Legislative Counsel	House Office of the Legislative Counsel
Andreside Legislative Director Barker Barker Barker Legislative Director Barnett Communications Director Communications Director Communications Director Barry Legislative Director Barry Legislative Director Barry Legislative Director Barry Legislative Director Barry Scheduler Bartaglia Scheduler Scheduler Senior Legislative Assistant	Don	Barber	Legislative Director	Office of Rep. Ellzey
n Barker Legislative Director Barnett Communications Director Barnett Legislative Director Barry Legislative Director Bates Bataglia Scheduler Bayles Senior Legislative Assistant	Noah	Barger	Legislative Director	Office of Rep. Bost
Barley Communications Director Barnett Communications Director Barrett Communications Director Barry Legislative Director Barry Legislative Director Bates Scheduler Bayles Senior Legislative Assistant	Nathan	Barker	Legislative Director	Office of Rep. Hice
r Barnett Communications Director Barry Legislative Director Bates Legislative Director Bates Legislative Director Bataglia Scheduler Scheduler Senior Legislative Assistant	Nick	Barley	Communications Director	Office of Rep. Keller
r Barrett Legislative Director Barry Legislative Director Bates Legislative Director eline Battaglia Scheduler Senior Legislative Assistant	Zach	Barnett	Communications Director	Office of Rep. Graves (LA)
Barry Legislative Director Bates Legislative Director Battaglia Scheduler opher Bayles	Walker	Barrett	Legislative Director	Office of Rep. Waltz
Bates Legislative Director eline Battaglia opher Bayles Senior Legislative Assistant	Joe	Barry	Legislative Director	Office of Rep. Good
eline Battaglia Scheduler Scheduler apher Bayles Senior Legislative Assistant	Brian	Bates	Legislative Director	Office of Rep. Gibbs
Bayles Bayles Senior Legislative Assistant	Jacqueline	Battaglia	Scheduler	Office of the Whip
	Christopher	Bayles	Senior Legislative Assistant	Office of Rep. Palmer

LCD: Invited House Staff

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Mark	Bednar	Director of Strategic Communications	Office of the Leader
Isabela	Belchior	Legislative Director	Office of Rep. Gaetz
Lyssa	Bell	Communications Director	Office of Rep. Pfluger
Alex	Bellizzî	Communications Director	Office of Rep. Barr
Jeannine	Bender	Legislative Director	Office of Rep. McKinley
Evan	Bender	Legislative Director	Office of Rep. Nehls
Kim	Betz	Policy Director & Chief Counsel	House Committee on Financial S
Chris	Bién	Deputy Director of Floor Operations	Office of the Leader
Aaron	Bill	Legistative Director	Office of Rep. Buchanan
Jeff	Bishop	Deputy Chief of Staff	Office of Rep. Stauber
Summer	Blevins	Deputy Chief of Staff/Press Secretary	Office of Rep. Bilirakis
Hanna	Bogorowski	Communications Aide	Offlice of the Leader
Barbara	Boland	Communications Director	Office of Rep. Wenstrup
Patrick	Bond	Communications Director	Office of Rep. Lucas
Richard	Booker	Press Secretary	Office of Rep. Long
Jake	Bornstein	Legislative Director	Offlice of Rep. Curtis
Grady	Bourn	Legislative Director	Office of Rep. Carter (TX)
Sara "S.K."	Bowen	Communications Director	Office of Rep. Guthrie
Joshua	Bradley	Legislative Director	Office of Rep. Moore (AL)
Francis	Brennan	Rapid Response Director	House Republican Conference
Palmer	Brigham	Communications Director	Office of Rep. Stefanik
Caroline	Briscoe	Press Secretary/Digital Director	Offlice of Rep. Titfany
Ken	Brooke	Legislative Director	Office of Rep. Amodei
Francis	Brooke	Policy Director	Office of the Whip
Joanna	Brown	Legislative Director	Office of Rep. Walberg
Ashley	Brown	Director of Communications	Office of Rep. Van Drew
Arthur	Bryant	Communications Director	Office of Rep. Wagner
Daniel	Bucheli	Communications Director	Office of Rep. Spartz
Laynee	Buckels	Communication Director	Office of Rep. Weber

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Office of Rep. Gosar	House Republican Conference	House Committee on Homeland Security	Office of Rep. Moonev	Office of Rep. Bicos	Office of the Leader	Office of Rep. McClintock	Office of Rep. Simpson		Office of Rep. Obernolte	Office of Rep. Banks	Republican Study Committee	-	Offlice of the Leader	Offlice of Rep. Hartzler	House Committee on the Judiciary	Office of Rep. Arrington	Offlice of Rep. Gooden	Offlice of Rep. Jacobs	House Committee on Appropriations	House Committee on Transportation and Infrastructure	Offlice of Rep. Weber	Offlice of Rep. Garbarino	Office of Rep. Kim	Office of Rep. Aderholt	Office of Rep. Rice	Offlice of Rep. Steel	Office of Rep. Curtis
Legislative Director	Member Services Director	Communications Director	Legislative Director	Legislative Director	Media Affairs Advisor	Legislative Director	Legislative Director	Deputy Communications Director	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	General Counsel	Legislative Director	General Counsel	Legislative Director	Communications Director	Press Secretary	Staff Director	Communications Director	Deputy Chief of Staff	Communications Director	Legislative Director	Press Assistant	Legislative Director	Legislative Director	Communications Director
Burke	Butcher	Byers	Caddock	Calkins	Cameron	Campbell	Cannon	Cantrell	Carlin	Carlson	Carlson	Carr	Carr	Castle	Castor	Champion	Chandler	Chase	Chotvacs	Christensen	Christian	Ciancl	Cisneros	Clark	Clarke	Clifford	Cloch
Rory	Courtney	Lesley	John	Aaron	Christina	Kyle	Sarah	Samantha	Emily	Buckley	Buckley	Colin	Machalagh	Colieen	Steve	Mason	Dylan	Christian	Anne Marie	Nick	Bill	Kristen	Alex	Carson	Philipp	Ken	Adam

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Office of Rep. Van Duyne	Office of Rep. Loudermilk	Office of Rep. Comer	House Committee on Oversight and Government Reform	Office of the Whip	Communication Standards Commission	Office of Rep. Palmer	House Committee on Rules	Office of the Leader	Office of Rep. Clyde	Office of Rep. Dunn	Office of Rep. Cloud	Office of Rep. Fitzgerald	Office of Rep. Massie	Office of Rep. McClintock	Office of Rep. Murphy	Office of Rep. Hern	Office of Rep. Harris	Office of Rep. McClain	Office of Rep. Latta	House Committee on Appropriations	Office of Rep. Steil	Office of the Leader	Select Committee on Economic Disparity and Fairness in Growth	Office of Rep. Brooks	Office of Rep. Malliotakis	Office of Rep. Green	
Communications Director	Communications Director	Legislative Director	Communications Director	Deputy Communications Director	Director	Communications Director	Director of Strategic Communications	Speechwriter	Communications Director	Communications Director	Communications Director	Communication Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Policy Director	Senior Legislative Assistant	Cloakroom Assistant	Republican Policy Director	Communications Director	Legislative Director	Communications Director	
Cocker	Cockerham	Coffman	Collins	Comer	Conklin	Cook	Corley	Correll	Corso	Courtney	Crane	Crane	Cranston	Cressy	Currie	Dabney	Daniels	Daniels	Davin	Davis	Davis	Dayer	DeCesaro	Decker	Defilippis	del Guidice	
Andrea	Brandon	Sarah	Jessica	Michael	Elisabeth	Kris	Sarah	Charles	Madeline	Leah	Jeremy	Alex	Seana	Jennifer	Kate	Miranda	Tim	Stacey	Mike	Alec	Charlotte	Jordan	Anne	Brad	Michael	Rachel	

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Devine	Devlin	Dickerson	Dietrich	Diller	Dilley	Dilworth	Dobbins	Doil	Domenech	Dowdell	Dunham	Dunn	Dwyer	Dye	Dyer	Eberle	Edmiston	Elleson	Emhof	Engeiman	Engling	Enlow	Evich	Exner	Fahey	Farmer	Fernandez	i
JUIIE Votklaan	Kathleen	Britney	Ross	Matt	ared	yan	Halee	ustin	mily	mily		ordan	atie	ussell	Nick	Jonathan	Suanne	ue l	aryn	aim	ax	ex	irdan	ichele	Brian	Grace	Chris	•

Chief of Staff and Communications Director Deputy Chief of Staff & Legislative Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Deputy Member Services Director Deputy Chief of Staff for Policy Senior Legislative Assistant Director of Communications Communications Director Senior Policy Advisor Legislative Director Press Secretary Policy Director

Office of Rep. González-Colón Office of Rep. Herrera Beutler House Committee on Rules Office of Rep. Graves (MO) Office of Rep. Harshbarger Office of Rep. Fleischmann Office of Rep. Carter (TX) Office of Rep. Van Duyne Office of Rep. Rosendale Office of Rep. Gallagher Office of Rep. LaMalfa Office of Rep. Williams Office of Rep. Gohmert Office of Rep. Webster Office of Rep. Donalds Office of Rep. Jordan Office of Rep. Greene Office of Rep. Boebert Office of Rep. Jordan Office of Rep. Tenney Office of Rep. Guthrie Office of the Leader Office of Rep. Carey Office of the Leader Office of Rep. Mullin Office of Rep. Long Office of the Leader Office of the Leader Office of Rep. Scott

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Republican Study Committee	Office of the Whip	Office of Rep. Newhouse	Office of Rep. McMorris Rodgers	Select Committee on Economic Disparity and Fairness in Growth	House Committee on Budget	Office of Rep. Gosar	House Committee on Ways and Means	Office of Rep. Hill	Office of Rep. Feenstra	Office of Rep. Johnson (LA)	Office of Rep. Rogers (KY)	Office of Rep. Calvert	Office of the Leader	Office of Rep. McKinley	Office of Rep. Nehis	Office of Rep. Dunn	Office of Rep. Ellzey	Office of Rep. Kinzinger	Office of the Leader	Office of Rep. Buchanan	House Committee on Veterans Affairs	Office of Rep. Kustoff	Office of Rep. Mast	Office of Rep. Herrell	Office of Rep. Brooks	Offlice of Rep. Chabot	
Policy Director	Communications Director	Communications Director	Senior Legislative Assistant	Communication Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director and Defense Policy Advisor	Senior Advisor/Communications Director	Senior Policy Advisor and Counsel	Communications Director	Communications Director	Legislative Director	Communications Director	Communications Director	Deputy Spokesman	Press Secretary	Communications Director	Legislative Director	Communications Director	Director of Communications	Legislative Counsel/Legislative Director	Communications Director	
Fields	Fine	Fitzmorris	Flukey	Fones	Foster	Foti	Freire	Frost	Fuerst	Fultz	Gage	Gagnon	Giaier	Giaquinto	Gibbons	Gilbert	Gilfillan	Gillespie	Gilmartin	Glasgow	Gonzalez	Goodman	Graham	Gribbin	Griffin	Griffith	
Jay	Lauren	Amanda	Kristin	Harry	Tim	Anthony	J.P.	Dylan	Billy	Garrett	Austin	Jason	Steven	Kate	Joel	Sarah	Scott	Maura	Chad	Savannah	Samantha	Eliana	AnnMarie	Billy	Sean	Brian	

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House Committee on Judiciary	Office of Rep. Hudson	Office of Rep. Kelly (MS)	Office of Rep. Valadao	Office of Rep. Owens	Office of Rep. Rov	Office of Rep. Cole	Office of Rep. Radewagen	Office of Rep. Cline	Office of Rep. Tenney	Office of Rep. Graves (MO)	Office of Rep. Bice	Office of Rep. Chabot	Office of Rep. Baird	Office of Rep. Amodei	Office of Rep. Johnson (OH)	Office of Rep. Johnson (LA)	Office of Rep. Smith (NE)	Office of Rep. Issa	House Committee on Homeland Security	Office of Rep. Budd	Office of Rep. Meuser	Office of Rep. Diaz-Balart	House Republican Conference	Office of Rep. Meuser	Office of Rep. Waltz	Office of Rep. Obernolte	Office of Rep. Fallon	Office of Rep. Norman
Policy Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Director of Communications	Communications Director	Communications Director	Digital Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Communications Director	Communications Director	Chief of Staff	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director
Grimm	Guffin	Hall	Hall	Hall	Hancock	Hand	Hannahs	Hanrahan	Hansen	Harder	Harkins	Harris	Harris	Hatcher	Hattrup	Haulsee	Haverly	Haynes	Heighberger	Heigis	Henry	Hernandez	Hester	Hewes	Hewitt	Hicks	Higginbotham	Hilkin
Tyler	Elliott	Rodney	Amanda	Emma	Sabrina	Shane	Joei	Matt	Steve	nor	Wesley	E.D.	Cory	Lynn	Sam	Taylor	Tiffany	Jennifer	Eric	Eric	Sue	Laura	Patrick	Taylor	James	Rob	Austin	Jake

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Office of the Leader	House Republican Conference	Office of the Leader	Offlice of Rep. Crenshaw	House Committee on Oversight and Government Reform	House Republican Conference	Office of Rep. Bergman	House Republican Conference	Office of Rep. Estes	Office of the Whip	House Committee on Natural Resources	Offlice of Rep. Gonzalez (OH)	Office of Rep. LaTurner	Office of the Leader	Office of Rep. Pfluger	House Committee on Climate Crisis	Office of Rep. Burgess	Office of Rep. Gibbs	Office of Rep. Latta	Office of Rep. Wenstrup	Office of Rep. McCaul	Offlice of Rep. Foxx	Office of Rep. Smith (NE)	Office of Rep. Miller-Meeks	Office of Rep. Gimenez	Office of Rep. Moore (AL)	Office of Rep. Bergman	Office of Rep. Garcia
Policy Advisor	Deputy Press Secretary	Digital Communications Aide	Legislative Director	Policy Director	 Policy Advisor 	Communications Director	Digital and Press Assistant	Communications Director	Chief of Staff	Communications Director	Legislative Director	Communications Director	Digital Coordinator	Legislative Director	Policy Director	Legislative Director	Press Secretary	Press Secretary	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director/Deputy Chief of Staff	Communications Director
, T	ΞΞ	Hochschild	Hodge	Hoehner	Hofmann	Hogge	Holland	Holt	Horton	Hoshiko	Hostelley	Howard	Howell	Howey	Hrkman	Huggins	Hughes	Hurley	Igleheart	Isakowitz	Ives	Jackson	Jacobs	Jativa	Jaye	Jelnicky	Jenkins
Preston	Andrea	Keenan	Matt	Christian	Ryan .	James	Anna	Kelsey	Brett	Rebekah	Stephen	Michael	Maggie	Preston	Lou	Rachel	Hannah	Claire	Alex	Zachary	Alex	Josh	Kyle	Danny	Bradley	Michelle	Molly

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Office of Rep. Moore (UT) Office of Rep. Williams Office of Rep. Timmons House Committee on Education and Labor	Office of Rep. Rose Office of Rep. Guest Office of the Leader Office of Rep. Jacobs	Offlice of Rep. Budd Offlice of Rep. Johnson (OH) Offlice of Rep. Mooney Offlice of Rep. Kustoff	Offlice of Rep. Carey Offlice of Rep. Johnson (SD) Offlice of Rep. Wilson Offlice of Rep. Herrell Offlice of Rep. Miller-Meeks Offlice of Rep. Moolenaar	Office of Rep. McClain Office of Rep. Kelly (PA) Office of Rep. Hartzler Office of Rep. Salazar Office of Rep. Mast Office of Rep. Mast Office of Rep. Katko Office of Rep. Bacon Office of Rep. Duncan
Legislative Director Legislative Director Deputy Chief of Staff/Legislative Director Deputy Director of Education and Senior Coursed	Counsed Communications Director Policy Director Deputy Chief of Staff for Member Services Legislative Director	Communications Director Communications Director Communications Director Communications Director	Communications Director Communications Director Legislative Director Legislative Director Communications Director Legislative Director	Legislative Director Press Secretary Communications Director Legislative Director Legislative Director Member Services Coordinator Communications Director Legislative Director Legislative Director
Johnson Johnston Jones	Jones Joyce Judd	Kalin Keeler Keily Keily	Kelly Kemedy Kennedy Kennedy Kiley Kim	Kinney Knoedler Knoth Kolb Koncar Kranz Kranz Kratz Krekorian
Pauf Ben A.T. Amy	Dylan Elizabeth Natalie Derek	Curtis Benjamin Ryan Kate	Blaine Jazmine Brian Vill Ed	Erik Matthew John Steve Steve Dan Elise Elise

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Jasor	Kroitor	Legislative Director	Office of Rep. Rose
Jay	Kronzer	Legislative Director	Office of Rep. Green
Jeffrey	Kuckuck	Legislative Director	Office of Rep Fmmer
Taylor	LaJoie	Legislative Director	
Alex	Lanfranconi	Communications Director	Office of Ren Butherford
Hillary	Lassiter	Legislative Director	
Alexandra	Lavy	Communications Director	Office of Ban LaMats
Mill	Layden	Deputy Staff Director	House Committee on Natural Docurron
Paíge	Lindgren	Communications Director	Office of Ren Gonzales (TV)
Lindsay	Linhares	Legislative Director	Office of Ren 1 ethow
Austin	Livingston	Communications Director	Office of Rep. Norman
Elizabeth	- Lloyd	Legislative Director	Office of Rep. Johnson (SD)
Ryan	Long	Senior Policy Advisor	Office of the Leader
James	Longley	Legislative Director	Office of Ren Fitznatrick
Nadgey	Louis-Charles	Communications Director	
Hunter	Lovell	Press Secretary	Office of Ren Scalica
Chavonne .	Ludick	Press Secretary	Office of Ben MoMorris Doctors
Nick	Lunneborg	Legislative Director	Office of Bon Elsophoot
Faith	Mabry	Communications Director	
Scott	Mackenzie		
Nate			Office of Hep. Webster
	Iviaueri	Communications Director	Office of Rep. Roy
Brittany	Madni	Deputy Chief of Staff/Legislative Director	Office of Rep. Hinson
Cam	Madsen	Legislative Director	Office of Rep. Stewart
Chris	Malen	Legislative Director	Office of Rep. Gonzales (TX)
Nicole	Manley	Legislative Director	Office of Rep. Cline
Michael	Mansour	Deputy Chief of Staff	Office of Rep. Kinzinger
Ei	Mansour	Communications Director	Office of Rep. Stauber
Michael	Martin	. Deputy Chief of Staff & Legislative Director	
John	Martin	Workforce Policy Director	

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Office of Rep. Newhouse	Office of Rep. McCarthy	House Committee on Education and Labor	House Committee on Climate Crisis	House Committee on Agriculture	Office of Rep. Rouzer	House Committee on Agriculture	Office of Rep. Bentz	Office of Rep. Cloud	House Committee on Veterans Affairs	Offlice of Rep. Foxx	Office of Rep. Feenstra	Office of Rep. Aderholt	Offlice of Rep. Buck	Office of Rep. Chenev	Office of Rep. Emmer	Office of the Leader	Office of Rep. Griffith	Office of Rep. Schweikert	Office of Rep. LaTurner	Office of Rep. Baird	Office of the Whip	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. Hollingsworth	Office of Rep. Brady	Office of Rep. Bucshon	Office of Rep. Gallagher	
Legislative Director	Press Secretary	Communications Director	Communications Director	Policy Director	Communications Director	Communications Director	Director of Communications	Legislative Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Press Secretary	Chief of Staff	Legislative Director and Counsel	Legislative Director	Legislative Director	Communications Director	Deputy Floor Director	Legislative Director	Policy Advisor	Communications Director	Communications Director	Legislative Director	Legislative Director	Member Services and Operations Assistant
Martinez	Martinez	Matesic	Matthews	Maxweli	McBride	McCarty	McCutchen	McHan	McNamee	McVae	Medeiros	Medley	Mendelovici	Meyer	Meyer	Meyer	Michael	Michaels	Middlebrooks	Milner	Minkler	Mitchell	Mlinar	Moelk	Montesi	Moore	Morrison	Mount
Travis	Brittany	Hannah	Sarah	Josh	Erin	Taylor	Knox	Abby	Chris	Bryan	Tim	Megan	Zach	Andrew	Theresa	Dan	Emily	Chad	Jake	Katie	Annie	Maddie	Alye	Carter	Janet	Dylan	Chas	Elizabeth

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Office of Rep. Joyce (PA)	Office of Rep. Zeldin	Offlice of the Leader	Office of Rep. Sessions	Office of the Whip	Óffice of the Whip	Office of Rep. Westerman	Office of the Whip	Office of Rep. McHenry	Offlice of Rep. Bost	Office of Rep. Jackson	Office of Rep. Granger	Office of Rep. Wittman	Office of Rep. Graves (MO)	Office of Rep. Good	Office of Rep. Posey	House Republican Conference	r Office of Rep. Estes	Office of Rep. Brady	Office of Rep. Calvert	Office of Rep. Miller (IL)	Office of Rep. Keller	Office of Rep. Pence	Office of Rep. Barr	or Office of Rep. Perry	Office of Rep. González-Colón	Office of Rep. Mann	House Republican Conference
Communications Director	Communications Director	Staff Assistant	Communications Director	Speechwriter	Floor Assistant	Communications Director	Director of Floor Operations	Legislative Director	Communications Director	Communications Director	Communications Director	Press Secretary	Communications Director/ Field Representative	Communications Director	Deputy Communications Director	Policy Advisor	Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	District Director/Communications Director	Communications Director	Legislative Director	Communications Director
Mullany	Murphy	Murphy	Myers	Naft	Nails	Nance	Napier	Nation	Naughton	Nelson	Nelson	Newsome	Nichols	Nicholson	Noble	Nyce	O'Boyle	O'Brien	O'Connell	O'Malley	O'Keefe	Osantowske	Osborn	Ostrich	Padro	Pagett	Pardo Black
Ben	Jake	Culien	Nicole	Jeff	Dennis	Claire	Ben	Doug	Alexandra	Casey	Valerie	Sarah	Bryan	Mattie	Corey	Ben	Nick	James	Richie	Erin	Kevin	Hannah	Claire	Jay	Marieli	Riley	Ali

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Honon Dominican Construction	Proves republican comence Office of Dom Kolly (MC)	Office of Ben Burchott			Office of Rep. Huizenga	House Committee on Financial Services	Office of Rep. Miller (WV)	Office of Rep. Turner	Office of Rep. Guest	Office of Rep. Smith (MO)	Office of Rep. Snartz	Office of Ren Allen	House Committee on Administration	Office of Rep Womack	Office of Rep. Palazzo	Office of Ren Lettow	Office of Rep. Miller (II.)	Office of Rep. Banks	Office of Rep. Upton	Office of Rep. 1 allood			Office of Rep. Franklin	Office of Ben Smircker	Office of Rep Bahin	Office of the Whin	Office of Rep. Weber	Office of Rep. LaHood
Media Affairs	Communications Director	Digital Media Manager	l edislative Director			Press Secretary	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Press Secretary	Communications Director	Legislative Director	Deputy Chief of Staff	Deputy Chief of Staff and Legislative Director	Communications Director	Deputy Chief of Staff & Legislative Director	Legislative Director	Communications Director	Press Secretary	Press Secretary	Director of Member Services	Communications Director	Legislative Director
Parent	Parker	Partlow	Patel	Patrick	Door		Pedrotti	Peterson	Pillow	Pinegar	Pinegar	Plummer	Porwoll	Powell	Quinn	Rabalais	Rabuse	Ratliff	Ratner	Rauber	Rausch	Ray	Read	Reath	Reese	Reising	Reynolds	Richardson
Charyssa	Susan	Rachel	Twinkle	Brian	Laura	May		Breely	Rob	Hilary	Phillip	Michael	Andrea	Jessica	Megan	Mitch	Chrissy	Lindsay	Mark	John	Scott	Trevor	Russ	Eric	Sarah	Bart	Lisa	Mary Ellen

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Communications Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Press Secretary	Legislative Director	Legislative Director & Counsel	Legislative Director	Deputy Chief of Staff/Communications	Director	District Director/Communications Director	Communications Director	Communications Director	Deputy Communications Director	Legislative Director	Legislative Director	Coalitions Coordinator	Communications Director	Press Secretary	Legislative Director	Communications Director	District Communications Director	Legislative Director				
Roberston	Roberts	Robertson	Robinette	Robinson	Rockwell	Rorke	Rossi	Rowland	Russell	Russell		Sagnip	Sanders	Sandridge	Schieffer	Schilling	Schmidtlein	Schmitz	Schneider	Schroeder	Schultz	Sears	Sebastian	Seibels	Seid	Selip	Sheed	Shelton
Sara	Zach	Jim	Jamie	Brent	Nick	Mike	Janet	Travis	Hannah	Dave		Jett	Justine	Adeline	Abbey	Patrick	Meghan	Eric	Dan	Libby	Martin	Katherine	Cassandra	John	Sophie	Sarah	Leslie	Ashley

Office of Rep. Crawford Office of Rep. Scott Office of Rep. Stefanik Office of Rep. Wagner Office of Rep. Walberg Office of Rep. Walberg Office of Rep. Westerman Office of Rep. DesJarlais Office of Rep. DesJarlais Office of Rep. DesJarlais Office of Rep. Bishop Office of Rep. Bishop Office of Rep. Bishop Office of Rep. DesJarlais Office of Rep. Moolenaar

House Committee on Foreign Affairs Office of Rep. Luetkemeyer Office of Rep. Rogers (AL) Office of Rep. Joyce (OH) Office of Rep. Cammack Office of Rep. Walorski Office of Rep. Lamborn Office of Rep. Crawford Office of Rep. Bacon Office of Rep. Hinson Office of Rep. Taylor Office of Rep. Perry Office of Rep. Mace Office of Rep. Hice Office of the Whip Office of Rep. Hill

Cam	Shepherd	Legislative Director	Office of Rep. Allen
Olivia	Shields	Communications Director	House Committee on Energy and
Clay	Shoemaker	Communications Director	Office of Ban Richon
Clark	Siddle	Communications Director	
Alexia	Sikora	Communications Director	Office of Ben Womaak
Kaitlynn	Skoog	Legislative Director	Office of Ben Mullin
Alison	Slagell	Deputy Chief of Staff	Office of Rep. Lucas
Trevor	Smith	Legislative Director	Offlice of Rep. McCarthv
Alex	Smith	Legislative Director	Office of Rep. Donalds
Burke	smith	Legislative Director	Office of Rep. Joyce (OH)
Heather	Smith	Communications Director	Office of Rep. Timmons
Matt	Smith	Communications Director	Office of Rep. Comer
Danielle	Smoot	Communications Director	Office of Rep. Rogers (KY)
Joseph	Snider	Communications Director	Office of Rep. Wilson
Timothy	Soster	Communications Director	Office of Rep. Smith (MO)
David	Sours	Chief of Staff	Office of the Chief Deputy Whip
Tristan	Southard	Legislative Director	Office of Rep. Katko
Allen	Souza	Senior Policy Advisor	Office of the Leader
Matt	Sparks	Head of Communications	Office of the Leader
Jenna	Spealman	Deputy Staff Director	House Committee on Budget
Brittan	Specht	Senior Policy Advisor	Office of the Leader
Laura	Stagno	Legislative Director	Office of Rep. Carl
Richard	Stanton	Legislative Director	Office of Rep. Radewagen
Greg	Steele	Communications Director	Office of Rep. Hudson
Peter	Stein	Senior Legislative Aid	Office of Rep. Harshbarger
Courtney	Stevens	Senior Advisor	Office of Rep. Palazzo
Danielle	Stewart	Deputy Chief of Staff/Communications Director	Office of Rep. Steel

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Offlice of Ben Thompson	Office of Rep. Cole	Office of Rep. Boebert	Office of Rep. Bentz	Office of Rep. Kim	Office of Rep. Rutherford	Office of the Whip	Office of Rep. Luetkemever	Office of Rep. Grothman	Congressional Budget Office	Offlice of Rep. Armstrong	Office of Rep. Diaz-Balart	Office of Rep. Gohmert	House Committee on Energy and Commerce	Office of Rep. Zeidin	Office of Rep. Fallon	Office of Rep. Bucshon	Office of Rep. Meijer	Office of Rep. Fulcher	Office of Rep. Huizenga	Offlice of Rep. Buck	Office of Rep. McHenry	Office of Rep. Lamborn	Office of Rep. Bice	Office of Rep. Walorski	Office of Rep. Steube	Office of Rep. Fleischmann
Press Secretary	Press Secretary	Deputy Chief of Staff/Communications Director	Chief of Staff/Legistative Director	Communications Director	Legislative Director	Policy Advisor	Communications Director	Deputy Chief of Staff/Communications Director	Director	Communications Director	Legislative Director	Director of Communications	Policy Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Digital Director	Legislative Director	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director
Stone	Stooksbury	Stout .	Strader	Strock	Strub	Sugarman	Sullivan	Svoboda	Swagel	Swanson	Sweet	Swinson	Taggart	Talmage	Taylor	Taylor	Taylor	Teilez	TenBrink	Tew	Theodossiou	Thomas	Thompson	Thomson	Thorman	Tidwell
Maddison	Melissa	Ben	Nick	Callie	Hannah	AJ	Georgeanna	Tim	Phillip	Conner	Chris	Angela	Michael	Sarah	Shaun	Charlotte	Emily	Daniel	Trevor	Elissa	Taylor	James	Jett	Emma	Sadie	Daniel

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	Michaela	Todd	Press Secretary
	Nicholas	Tortorici	Legislative Director/Deputy Chief of Staff
	Matthew	Tragesser	Communications Director
	Catherine	Treadwell	Legislative Director
	Claire	Trokey	Legislative Director
	Charlie	Truxal	Legislative Director
	Matt	Tucker	Deputy Chief of Staff/ Legislative Director
	Caroline	Tucker	Communications Director
	Will	Turner	Legislative Director
	Joel	Valdez	Communications Director
	Valentina	Valenta	Legislative Director
	EJ	Valentine	Legislative Director
	Madison	Van Every	Deputy Chief of Staff/Legislative Director
	Alexa	Vance	Communications Director
	Alex	Vanderford	Communications Director
	Matt	VanHyfte	Communications Director
	Heather	Vaughan	Communications Director
	Jonathan	Vecchi	Legislative Director/Deputy Chief of Staff
	Noelle	Verhelst	Legislative Director
	Mary	Vigil	Legislative Director/Senior Policy Advisor
	Sarah Anne	Voyles	Communications Director
	Jake	Vreeburg	Policy Director
	Rob	Wagener	Legislative Director
	Rachel	Walker	Communications Director
	Nikki	Wallace	Communications Director/District Director
÷	Luke	Wallwork	Legislative Director
	Maggie	Ward	Legislative Director
	Lauren	Weber	Press Secretary

/e Director/Deputy Chief of Staff hief of Staff/ Legislative Director e Director/Senior Policy Advisor hief of Staff/Legislative Director e Director/Deputy Chief of Staff ications Director ications Director ications Director cations Director ications Director cations Director cations Director cations Director /e Director /e Director re Director /e Director e Director e Director e Director ecretary

House Committee on Science, Space and House Committee on Small Business House Committee on Intelligence House Republican Conference Offlice of Rep. Reschenthaler Office of Rep. Moore (UT) Office of Rep. Joyce (PA) Office of Rep. Armstrong Office of Rep. DesJarlais Office of Rep. Cawthorn Office of Rep. Smith (NJ) Office of Rep. Fitzgerald Office of Rep. Fischbach Office of Rep. Gimenez Office of Rep. Franklin Office of Rep. Smucker Office of Rep. Scalise Office of Rep. Bilirakis Office of Rep. Burgess Office of Rep. Simpson Office of Rep. Garcia Office of Rep. Murphy Office of Rep. Mann Office of Rep. Biggs Office of Rep. Gaetz Office of Rep. Posey Office of Rep. Mace Office of Rep. Turner **Fechnology**

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Office of Rep. Carter (GA)	Office of Rep. Carl	Office of Ren Tavlor	Office of Ren Kallv (PA)	Office of Ren Hindins	Office of Ren. Herrora Routlor	Office of Ren. Davidson	Office of Ran Ferrison	Office of Ren. Stell	Office of Rep. Rouzer	Office of Rep. Davis	House Committee on Science, Space and Technology	Office of the Whip	Offlice of Rep. Issa	Office of Rep. Rogers (AL)	Office of Rep. Johnson (OH)	Office of Rep. Grander	Office of Rep. Burchett	Office of Rep. Gooden	Offlice of Rep. Duncan	Office of Rep. Meijer	Offlice of Rep. Cammack	Offlice of Rep. Schweikert	House Committee on Small Business	Offlice of Rep. Hern	Office of Rep. Owens	Office of Rep. Sessions	Offlice of Rep. Babin
Deputy Chief of Staff	Communications Director	Legislative Director	Senior Legislative Assistant	Deputy Chief of Staff	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Assistant (DC)	Policy Director	Counsel	Communications Director	Legislative Director	Legislative Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director
Wehagen	Weidlich	Weldon	West	Westmoreland	Wheeler	White	White	White	Whitson	Wickenhauser	Wickre	Wieand	Wilcox	Wilson	Wilson	Winfrey	Wolfgram	Mood	Wood	Woodin	Woodward	Wunderlich	Yavor	Yelinski	Yost	Young	Ziegler
Robby	Zachary	Laura	Sam	Grayson	Craig	Connor	Allie	Grace	lan	Calla	Jenn	Jeff	Jonathan	Haley	Laura	David	Kelsey	Jordan	Emily	Maggie	Joshua	Dan	Rob	Dominique	Alex	Ryan	Lauren

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Office of Rep. Tiffany Office of Rep. Balderson Office of Rep. Lesko			
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Legislative Director Legislative Director Legislative Director			
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Mac Nate Johnny

	Daniel Bucheli Office of Rep. Spartz	Artinur Bryant Office of Rep. Wagner	Frailitei Brigham Office of Rep. Stefanik	·		Booker				Bien	Evan Office of Rep. Nehis		Criticity of Rep. Palmer	Bates Office of Rep. Gibbs	Zach Office of Rep. Graves (LA)	Nick Barley Office of Rep. Keller	Nathan Barker Rep. Jody Hice	Noah Barger Office of Rep. Bost	Ballou House Office of the Legis	Natalle Office of Rep. Malliotakis	Snawn Office of Rep. Salazar		Attebery	Anna Office of Rep. Harris	First Name Institution	Report name: Attendance Report (House Staff for Ethics] Report date: 06/09/2022 Event name: 2022 Legislative and Communication Directors Conference
Office	UTTIO		Office	Hous	CTIC	OTTIC	Office	Office	Office	Office	Offic	Offic	Offic	Offic	Offic	Offic	Rep.	Offic	Hous		Offic	Offic	Hou	Offic		for Ethics] ation Directors Conference
of Rep. Wagner of Rep. Spartz	of Rep. Wagner		of Rep. Stefanik	Bepublican Conference	of Hep. Long	or Hep. Lucas	of Rep. Wenstrup	of Rep. Bilirakis	of Rep. Stauber	of the Leader	e of Rep. Nehis	e of Rep. Pfluger	e of Rep. Palmer	e of Rep. Gibbs	e of Rep. Graves (LA)	e of Rep. Keller	Jody Hice	e of Rep. Bost	e Office of the Legislative Counsel	e of Rep. Malliotakis	e of Rep. Salazar	e of Rep. Griffith	House Committee on Appropriations	e of Rep. Harris	tution	
Communications Director		Communications Director	Communications Director	Rapid Response Director	Press Secretary	Communications Director	Communications Director	Deputy Chief of Staff/Press Secretary	Deputy Chief of Staff	Deputy Director of Floor Operations	Legislative Director	Communications Director	Senior Legislative Assistant	Legislative Director	Communications Manager	Communications Director	Legislative Director	Legislative Director	Legislative Counsel	Communications Director	Communications Director	Communications Director	Deputy Communications Director	Press Secretary	Job Title	

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Jordan	Charlotte	Mike	Miranda	Alex	Charles	Sarah	Kris	Elisabeth	Michael	Andrea	Sarah	Adam	Ken	Alex	Nick	Anne Marie	Steve	Colleen	Machalagh	Colin	Emily	Samantha	Kyle	Aaron	John	Courtney
Dayer	Davis	Davin	Dabney	Crane	Correll	Corley	Cook	Conklin	Comer	Coker	Coffman	Cloch	Clifford	Cisneros	Christensen	Chotvacs	Castor	Castle	Carr	Carr	Carlin	Cantrell	Campbell	Calkins	Caddock	Butcher
Office of the Leader	Office of Rep. Steil	Office of Rep. Latta	Office of Rep. Hern	Office of Rep. Fitzgerald	Office of the Leader	Office of Rep. Cole / House Rules Committee	Office of Rep. Palmer & House Republican Policy Committee	Communication Standards Commission	Office of the Whip	Office of Rep. Van Duyne	Office of Rep. Comer	Office of Rep. Curtis	Office of Rep. Steel	Office of Rep. Kim	House Committee on Transportation and Infrastructure	House Committee on Appropriations	House Committee on the Judiciary	Office of Rep. Hartzler	Office of the Leader	Office of Rep. Loudermilk	Office of Rep. Obernolte	Office of Rep. Miller (WV)	Office of Rep. McClintock	Office of Rep. Biggs	Office of Rep. Mooney	House Republican Conference
Cloakroom Assistant	Senior Legislative Assistant	Legislative Director	Communications Director	Communication Director	Speechwriter	Director of Strategic Communications	n Communications Director	Director	Deputy Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Director of Member Services	Staff Director	General Counsel	Legislative Director	General Counsel	Deputy Chief of Staff/ Legislative Director	Communications Director, Senior Advisor	Deputy Communications Director	Legislative Director	Legislative Director	Legislative Director	Member Services Director

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Savannan	ĥate	Steven	Austin	Dylan		Harty	Kristin	Amanda	Lauren	Chris	Grace	Michele	Alex	Max	ben	Russell	Ratie	Jordan	Emily	Halee	Ryan	Matthew	Ross	Britney	Michael	Anne
Glasgow	Gíaquinto	Giaier	Gage	Frost	Freire	Fones	Flukey	Fitzmorris	Fine	Fernandez	Farmer	Exner	Enlow	Engling	Elleson	Dye	Dwyer	Dunn	Domenech	Dobbins	Dilworth	Diller	Dietrich	Dickerson	DeFilippis	DeCesaro
Office of Rep. Buchanan	Office of Rep. McKinley	Office of the Leader	Office of Rep. Hal Rogers (KY)	Office of Rep. Hill	House Committee on Ways and Means	Select Committee on Economic Disparity and Fairness in Growth	Office of Rep. McMorris Rodgers	Office of Rep. Newhouse	Office of the Whip	Office of Rep. Boebert	Office of Rep. Mullin	Office of the Leader	Office of Rep. Scott	Office of the Leader	Office of Rep. Long	Office of Rep. Jordan	Office of Rep. Carey	Office of Rep. Gallagher	Office of the Leader	Office of Rep. Williams	Office of Rep. Van Duyne	House Committee on Rules	Office of Rep. González-Colón	Office of Rep. Harshbarger	Office of Rep. Malliotakis	Select Committee on Economic Disparity and Fairness in Growth
Press Secretary	Communications Director	Senior Policy Advisor and Counsel	Legislative Director and Counsel	Legislative Director	Communications Director	Communication Director	Senior Legislative Assistant	Communications Director	Communications Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Deputy Director of Member Services	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Communications Director	Senior Policy Advisar	Communications Director	Legislative Director	Policy Director	Legislative Director	Communications Director	Legislative Director	Republican Policy Director

Page 3 / 8

E		NATI		Dialine			Amy	Bradley	Danny	Ryle 2	USU		Hannan	Mayye	Monaio	Kichod	Debeliet	Anna	Kyan	Preston	Jake	іπапу	Wesley	nor.	Steve	Emma	Eliana
NIM	Kliey	Kelly	Kelly	Kelly	Joseph	Jones	Jones	Jaye	Jativa	Jacobs	Jackson	Hurley	Hughes	Howell	Howard	Hoshiko	Holt	Holland	Hofmann	Hill	Hilkin	Haverly	Harkins	Harder	Hansen	Hall	Goodman
Office of Rep. Moolenaar	Office of Rep. Miller-Meeks	Office of Rep. Mooney	Office of Rep. Kustoff	Office of Rep. Carey	Office of Rep. Guest	Office of Rep. Rose	House Committee on Education and Labor	Office of Rep. Moore (AL)	Office of Rep. Gimenez	Office of Rep. Miller-Meeks	Office of Rep. Smith (NE)	Office of Rep. Latta	Office of Rep. Gibbs	Office of the Leader	Office of Rep. LaTurner	House Committee on Natural Resources	Office of Rep. Estes	House Republican Conference	House Republican Conference	Office of the Leader	Office of Rep. Norman	Office of Rep. Smith (NE)	Office of Rep. Bice	Office of Rep. Graves (MO)	Office of Rep. Tenney	Office of Rep. Owens	Office of Rep. Kustoff
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Policy Director	Communications Director		Communications Director	Communications Director	Legíslative Director	Legislative Director	Press Secretary	Press Secretary	Graphic Designer	Communications Director	Communications Director	Press Secretary	Deputy Press Secretary	Policy Advisor	Policy Advisor	Legislative Director	Communications Director	Communications Director	Digital Director	Communications Director	Communications Director	Legislative Director

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Megan	: Im	Bryan	Abby	Erin	Hannah	Brittany	John	Michael	Brittany	Faith	Nick	Chavonne	Hunter	Ryan	Elizabeth	Lindsay	Will	Alexandra	Hillary	Jeffrey	Jason	Elise	Jeff	Allie	Steve	Kevin	Matthew	Erik
Medley	Medeiros	McVae	McHan	McBride	Matesic	Martinez	Martin	Mansour	Madni	Mabry	Lunneborg	Ludick	Lovell	Long	Lloyd	Linhares	Layden	Lavy	Lassiter ,	Kuckuck	Kroitor	Krekorian	Kratz	Kotsovos (Humes)	Koncar '	Knoth	Knoedler	Kinney
Office of Rep. Aderholt	Office of Rep. Feenstra	Office of Rep. Foxx	Office of Rep. Cloud	Office of Rep. Rouzer	House Committee on Education and Labor	Office of the Leader	House Committee on Education and Labor	Office of Rep. Kinzinger	Office of Rep. Hinson	Office of Rep. Valadao	Office of Rep. Fischbach	Office of Rep. McMorris Rodgers	Office of Rep. Scalise	Office of the Leader	Office of Rep. Johnson (SD)	Office of Rep. Letlow	House Committee on Natural Resources	Office of Rep. LaMalfa	Office of Rep. Pence	Office of Rep. Emmer	Office of Rep. Rose	Office of Rep. Duncan	Office of Rep. Bacon	Office of the Leader	Office of Rep. Mast	Office of Rep. Hartzler	Office of Rep. Kelly (PA)	Office of Rep. McClain
Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director		California Press Secretary	r Workforce Policy Director	Deputy Chief of Staff	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Press Secretary	Press Secretary	Senior Policy Advisor	Legislative Director	Legislative Director	Deputy Staff Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Member Services Coordinator	Legislative Director	Communications Director	Press Secretary	Legislative Director

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MIICH	rnilip	- Filiary	breely	Max	Laura	Hachel	Charyssa	Hannah	Nick	Kevin	Беn	n yai	Brian	Vale le	Valasia	Бел Соло	Claire	Jett	Elizabeth	Charles	Carter	Alye	Maddie	Annie	Jake	Emily	Theresa	
Rabalais	Pinegar	Pinegar	Peterson	Pedrotti	Peavey	Partlow	Parent	Osantowske	O'Boyle	O'Keefe	Nyce	Nichois	Newsome	Neison	Nelson	Napier	Nance	Naft	Mount ,	Morrison	Moelk	Minar	Mitchell	Minkler	Middlebrooks	Michael	Meyer	
Office of Rep. Lettow	Office of Rep. Baird	Office of Rep. Smith (MO)	Office of Rep. Turner	Office of Rep. Miller (WV)	House Committee on Financial Services	Office of Rep. Burchett	House Republican Conference	Office of Rep. Pence	Office of Rep. Estes	Office of Rep. Keller	House Republican Conference	Office of Rep. Graves (MO)	Office of Rep. Wittman	Office of Rep. Granger	Office of Rep. Jackson	Office of the Whip	Office of Rep. Westerman	Office of the Whip	House Republican Conference	Office of Rep. Gallagher	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. Hallingsworth	Office of the Whip	Office of Rep. LaTurner	Office of Rep. Griffith	Office of Rep. Emmer	
Communications Director	Deputy Chief of Staff	Legislative Director	Press Secretary	Legislative Director	Communications Director	Digital Media Manager	Press Secretary & Director of Media Affairs	Communications Director	Deputy Chief of Staff/Legislative Director	Deputy Chief of Staff/Legislative Director	Policy Advisor	Communications Director/ Field Representative	Press Secretary	Communications Director	Communications Director	Director of Floor Operations	Communications Director	Communications Advisor	Member Services and Operations Assistant	Legislative Director	Communications Director	Policy Advisor	Legislative Director	Deputy Floor Director	Legislative Director	Legislative Director	Press Secretary	

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Greg	Laura	Irevor		Burke	Ashey	Kaitlynn	Clay	o. Olivia	Cam	Ashley	Cassandra	Katherine	Dan .	, Eric	Abbey	Hannah	David	Mike	Brent	Sara	Jim	Zach	Matt	Eric	Russ	Scott
Steele	Stagno	Smith	Smith	Smith	Smith	Skoog	Shoemaker	Shields	Shepherd	Shelton	Sebastian	Sears	Schneider	Schmitz	Schieffer	Russeil	Russell	Rorke	Robinson	Robertson	Robertson	Roberts	Reed	Reath	Read	Rausch
Office of Rep. Hudson	Office of Rep. Carl	Office of Rep. McCarthy	Office of the Leader	Office of Rep. Joyce (OH)	Office of Rep. Grothman	Office of Rep. Mullin	Office of Rep. Bishop	House Committee on Energy and Commerce	Office of Rep. Allen	Office of Rep. Crawford	Office of Rep. Lamborn	Office of Rep. Joyce (OH)	Office of Rep. Hill	Office of the Whip	Office of Rep. Bacon	Office of Rep. DesJarlais	Office of Rep. Moolenaar	Office of Rep. Walberg	Office of Rep. Wittman	Office of Rep. Crawford	Office of Rep. Stefanik	Office of Rep. Scott	Office of Rep. Aderholt	Office of Rep. Smucker	Office of Rep. Franklin	Office of Rep. Garbarino
Communications Director	Legislative Director	Legislative Director	Digital Communications Director	Legislative Director	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	District Communications Director	Communications Director	Communications Director	Coalitions Coordinator	Press Secretary	Legislative Director	Deputy Chief of Staff/Communications Director	Press Secretary	Deputy Chief of Staff/Legislative Director	Communications Director	Senior Legislative Assistant	Legislative Director	Press Assistant	Press Secretary	Communications Director	Deputy Chief of Staff & Legislative Director

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Director Legislative Director Legislative Director **Communications Director Communications Director** Deputy Chief of Staff/Communications Director Deputy Chief of Staff/Communications Press Secretary Press Secretary

Office of Rep. Boebert Office of Rep. Cole Office of Rep. Thompson

Office of Rep. Harshbarger

Senior Legislative Aid

Office of Rep. Grothman

Office of Rep. Huizenga Office of Rep. Bucshon Office of Rep. Armstrong Office of Rep. Fallon

Shaun Conner Trevor Tim Melissa Charlotte Benjamin Maddison Peter

Taylor Stout Taylor Stone TenBrink Svoboda Swanson Stooksbury

Stein

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See attached invitation list. This Congressional Institute sponsored retreat focuses

on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451. From: Congressional Institute rsvp@conginst.org Subject: Test - Register Now for the Legislative and Communication Directors Conference Date: April 12, 2022 at 2:52 PM

To: amym@conginst.org

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PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private</u> <u>Sponsor Travel Certification Form</u>, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference Email Address: */email/*

Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090 website: conginst.org





2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

- 11:30 AM Bus Departs from Hill
- 2:00 PM Nametag Pickup
- 3:00 PM Welcome
- 3:15 PM New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group
- 4:15 PM Ethics: Official, Campaigns, and Redistricting Elliot Berke, Berke Farah LLC Erin Clark, NRCC Tim Monahan, Committee on House Administration
- 6:00 PM Reception & Dinner Katie Pavlich, *Townhall*

Thursday, June 2

8:00 AM Breakfast
9:00 AM Leadership Policy and Communication Directors Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference
10:00 AM Preparing to Manage In the 118th Congress Mark Horstman, Manager Tools, LLC
12:00 PM Lunch Os Guinness, Author & Social Critic

Policy Breakouts

- 1:30 PM A Governing Agenda for the 118th Congress: House GOP Task Forces Moderator: Mark Strand, Congressional Institute House GOP Task Force Staffers
- 2:30 PM Drafting and Passing Legislation Hugh Halpern, Former House Rules Committee Staff Director TBD, House Office of the Legislative Counsel
- **3:45 PM** Steven Rhoads, University of Virginia Ryan Bourne, Cato Institute

Communications Breakouts

- 1:30 PM Communicating the Republican Agenda: House GOP Task Forces Moderator: Jessica Towhey, Congressional Institute/2e Communications
- 2:30 PM Crisis Communications Craig Stephens, DCI Group
- 3:45 PM Speechwriting 101 TBD, TBD
- 6:00 PM Reception & Dinner Walter Russell Mead, The Wall Street Journal

Friday, June 3

8:00 AM Breakfast

9:00 AM

How to Conduct Effective Oversight The Honorable Kelly Armstrong, U.S. House of Representatives Machalagh Carr, Office of the Republican Leader

Steve Castor, House Judiciary Committee

William Burck, Quinn Emanuel Urquhart & Sullivan, LLP

- 10:30 AM Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery Matt Glassman, Georgetown University Anne Marie Chotvaks, Committee on Appropriations J.P. Freire, Committee on Ways and Means
- **12:00 PM Conference Concludes** Bus departs from Kingsmill

LCD: Invited House Staff			
First Name	Last Name	Job Title	Institution
Steve	Ackerman	Legislative Director	Office of Rep. Fulcher
Emily	Ackerman	Deputy Chief of Staff/Legislative Director	Office of Rep. Reschenthaler
Frank	Acomb	Communications Director	Office of Rep. Reed
Jeremy	Adler	Communications Director	Offlice of Rep. Cheney
Harley	Adsit	Communications Director	Offlice of Rep. Carter (GA)
Liam	Anderson	Communications Director	Offlice of Rep. Stewart
Alex	Attebery	Deputy Communications Director	House Committee on Appropriations
Maggie	Ayrea	Legislative Director	Office of Rep. Graves (LA)
Kevin	Baird	Communications Director	Office of Rep. Griffith
Samantha	Baker	Legislative Director	Office of Rep. Grothman
Natalie	Baldassarre	Communications Director	Office of Rep. Malliotakis
Luke	Ball	Communications Director	Office of Rep. Cawthorn
Jimmy	· Ballard	Legislative Director	Office of Rep. Davis
Don	Barber	Legislative Director	Office of Rep. Elizey
Noah	Barger	Legislative Director	Office of Rep. Bost
Nathan	Barker	Legislative Director	Office of Rep. Hice
Nick	Barley	Communications Director	Office of Rep. Keller
Zach	Barnett	Communications Director	Office of Rep. Graves (LA)
Walker	Barrett	Legislative Director	Office of Rep. Waltz
Joe	Barry	Legislative Director	Office of Rep. Good
Brian	Bates	Legislative Director	Office of Rep. Gibbs
Jacqueline	Battaglia	Scheduler	Office of the Whip
Christopher	Bayles	Senior Legislative Assistant	Office of Rep. Palmer
Mark	Bednar	Director of Strategic Communications	Office of the Leader
Isabela	Belchior	Legislative Director	Office of Rep. Gaetz
Lyssa	Bell	Communications Director	Office of Rep. Pfluger

LCD: Invited House Staff

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Alex	Bellizzi	Communications Director	Office of Rep. Barr
Jeannine	Bender	Legislative Director	Office of Rep. McKinley
Evan	Bender	Legislative Director	Office of Rep. Nehls
Kim	Betz	Policy Director & Chief Counsel	House Committee on Financial Services
Chris	Bien	Deputy Director of Floor Operations	Office of the Leader
Aaron	Bill	Legislative Director	Office of Rep. Buchanan
Jeff	Bishop	Deputy Chief of Staff	Office of Rep. Stauber
Summer	Blevins	Deputy Chief of Staff/Press Secretary	Office of Rep. Bilirakis
Hanna	Bogorowski	Communications Aide	Office of the Leader
Barbara	Boland	Communications Director	Offlice of Rep. Wenstrup
Patrick	Bond	Communications Director	Office of Rep. Lucas
Richard	Booker	Press Secretary	Office of Rep. Long
Jake	Bornstein	Legislative Director	Office of Rep. Curtis
Grady	Bourn	Legislative Director	Office of Rep. Carter (TX)
Sara "S.K."	Bowen	Communications Director	Office of Rep. Guthrie
Joshua	Bradley	Legislative Director	Office of Rep. Moore (AL)
Francis	Brennan	Rapid Response Director	House Republican Conference
Palmer	Brgham	Communications Director	Office of Rep. Stefanik
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John	Caddock	Legislative Director	Office of Rep. Mooney
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Legislative Director	Media Affairs Advisor	Legislative Director	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	General Counsel	Legislative Director	General Counsel	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Press Secretary	Deputy Chief of Staff	Communications Director	Legislative Director	Press Assistant	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Deputy Communications Director	Director	Communications Director			
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Corley	Correll	Corso	Courtney	Crane	Cranston	Cressy	Currie	Dabney	Dana	Daniels	Daniels	Davin	Davis	Dayer	DeCesaro	Defilippis	del Guidice	Devine	Dickerson	Dietrich	Diller	Dilley	Dilworth	Dobbins	Doil	Domenech	Dowdell	
Sarah	Charles	Madeline	Leah	Jeremy	Seana	Jennifer	Kate	Miranda	Arie	Tim	Stacey	Mike	Alec	Jordan	Anne	Michael	Rachel	Julie	Britney	Ross	Matt	Jared	Ryan	Halee	Justin	Emily	Emily	

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Deputy Chief of Staff for Policy Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Chief of Staff and Communications Director	Deputy Chief of Staff & Legislative Director	Deputy Member Services Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Communications Director	Director of Communications	Policy Director	Communications Director	Communications Director	Communication Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director and Defense Policy	
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Dunham Dunn	Dwyer	Dye	Dyer	Eberle	Edmiston	Elleson	Emhof	Engelman	Engling	Enlow	Evich	Exner	Fahey	Farmer	Fields	Fields	Fine	Fitzmorris	Fones	Foster	Foti	Freire	Frost	Fuerst	Fultz	Gage	
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	Gagnon	Giaier	Giaquinto	Gibbons	Gilbert	Gilfillan	Gillespie	Gilmartin	Glasgow	Goldfarb	Gollinger	Gonzalez	Goodman	Graham	Gribbin	Griffin	Griffith	Grimm	Guffin	Hailstone	Hall	Hall	Hall	Hancock	Hand	Hannahs	Hanrahan	Hansen	
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Benjamin	Keeler	Corr
Ryan	Kelly	Corr
Kate	Keliy	Cor
Blaine	Kelly	Corr
Jazmine	Kemp	Corr
Drew	Kennedy	Legi
Brian	Kennedy	Legi
John	Kennedy	Соп
Will	Kiley	Com
Ed	Kim	Legi
Erik	Kinney	Legi
Kevin	Knoth	Com
John	Kolb	Legi
Steve	Koncar	Legi
Allie	Kotsovos (Humes)	Меп
Dan	Kranz	Com
Jeff	Kratz	Legi
Elise	Krekorian	Legi
Jason	Kroitor	Legi
Jay	Kronzer	Legi
Jeffrey	Kuckuck	Legi
Marek	Laco	Legi
Taylor	LaJoie	Legi
Alex	Lanfranconi	Com
Hilary	Lassiter	Legi
Will	Layden	Depi
Paige	Lindgren	Com
Lindsay	Linhares	Legi
Austin	Livingston	Com

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Burke	smith	Legislative Director	Office of Rep. Joyce (OH)
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charlie	Truxal	Legislative Director	Office of Rep. Franklin
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Valentina	Valenta	Legislative Director	Office of Rep. Posey

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Rachel	Walker	Communications Director	House Committee
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Connor	White	l acielativa Diractor	Office of Ben Davi

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Office of Rep. Ferguson	Office of Rep. Steil	Office of Rep. Rouzer	Office of Rep. Davis	House Committee on Science, Space and Technology	Office of the Whip	Office of Rep. Issa	Office of Rep. Rogers (AL)	Office of Rep. Johnson (OH)	Office of Rep. Granger	Offlice of Rep. Burchett	Office of Rep. Gooden	Offlice of Rep. Duncan	Office of Rep. Meijer	Office of Rep. Cammack	Office of Rep. Schweikert	House Committee on Small Business	Office of Rep. Hern	Office of Rep. Owens	Office of Rep. Sessions	Office of Rep. Babin	Office of Rep. Tiffany	Office of Rep. Balderson	Office of Rep. Lesko
Legislative Director	Communications Director	Legislative Director	Communications Assistant (DC)	Policy Director	Counsel	Communications Director	Legislative Director	Legislative Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director
White	White	Whitson	Wickenhauser	Wickre	Wieand	Wilcox	Wilson	Wilson	Winfrey	Wolfgram	Wood	Wood	Woodin	Woodward	Wunderlich	Yavor	Yelinski	Yost	Young	Ziegler	Zimmerman	Zimpher	Zwaanstra
Allie	Grace	lan	Calla	Jenn	Jeff	Jonathan	Haley	Laura	David	Kelsey	Jordan	Emily	Maggie	Joshua	Dan	Rob	Dominique	Alex	Ryan	Lauren	Mac	Nate	Johnny

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