

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is

completed. Please do not file this form with the Committee on Ethics. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: Robert Wagener 2. a. Name of Accompanying Relative: ____ b. Relationship to Traveler: Spouse Child Other (specify): 3. a. Dates: Departure: 12pm, 6/1/2022 Return: 3pm, 6/3/22 b. Dates at Personal Expense, if any: OR None 4. Departure City: Washington, DC Destination: Williamsburg, VA Return City: Washington, DC 5. Sponsor(s), Who Paid for the Trip: Congressional Institute 6. Describe Meetings and Events Attended: The retreat consisted of several panels and speakers on timely policy issues such as the economy, investigations, and appropriations. It also had panels related to effective communications strategies. 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed Traveler Form submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. 🔳 I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Date: 06/09/2022 Signature of Traveler:_ I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain. ___ Date; 6/9/2022 Name of Supervising Member: Scott Fitzgerald Signature of Supervising Member:

Version date 3/2021 by Committee on Ethics

Original Amendment SPONSOR POST-TRAVEL DISCLOSURE FORM This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Sponsor(s) who paid for the trip: Congressional Institute ${\it Travel Destination}(s): {\color{red}\underline{\bf Williamsburg}}, \ {\color{red}{\bf VA}}$ Date of Departure: June 1, 2022 Date of Return: June 3, 2022 Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. 5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Other Expenses Total Lodging Total Meal **Total Transportation** (dollar amount per item Expenses Expenses Expenses and description) \$398 - Room Rental \$0 \$269 \$154 Traveler n/a n/a n/a n/a Accompanying Family Member 6. All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Date: June 9, 2022 Signature:

Email: strand@conginst.org

Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

_ _{Title:}President

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Organization: Congressional Institute

Name: Mark Strand

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Robert Wagener
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature: Rob Wy
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Rep. Scott Fitzgerald
Office Address: 1507 Longworth House Office Building
Telephone Number: 202-225-5101
Email Address of Contact Person: rob.wagener@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by the entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional

information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel

disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

TRAVELER FORM	
1. Name of Traveler: Robert Wagener	
2. Sponsor(s) who will be paying or providing in-kind support for the trip:	
Congressional Institute	
3. City and State OR Foreign Country of Travel : Williamsburg, VA	
4. a. Date of Departure: 6/1/2022 Date of Return: 6/3/2022	
b. Yes 🔲 No 🔳 Will you be extending the trip at your personal expense?	
If yes, list dates at personal expense:	WALL BRAINS I
5. a. Yes 🔲 No 🔳 Will you be accompanied by a family member at the sponsor's expense? If yes:	
(1) Name of Accompanying Family Member:	
(2) Relationship to Traveler: Spouse Child Other (specify):	
(3) Yes No Accompanying Family Member is at least 18 years of age:	
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?	
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:	
7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attac and Additional Sponsor Forms.	hments
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and the specific events in which the traveler will be participating.	identify
8. Explain why participation in the trip is connected to the traveler's individual official or representational duti	ies.
Staff should include their job title and how the activities on the itinerary relate to their duties. As legislative director I believe this trip will help me build relationships with colleagues and will allow me to how to more effectively help my member develop policy and communicate with constituents.	earn
9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved plate organizing, requesting, or arranging the trip?	anning,
10. For staff travelers, to be completed by your employing Member:	
ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL	
I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works u direct supervision, to accept expenses for the trip described in this request. I have determined that the above-d travel is in connection with my employee's official duties and that acceptance of these expenses will not create t	escribed

appearance that the employee is using public office for private gain.

Signature of Employing Member 1

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

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	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5. 6	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: Date of return: June 3, 2022
7.	a. City of departure: Washington, DC
,.	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:
ο.	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

		The second second
10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). <i>Indicate agenda is attach</i>	
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompanion any segment of the trip. Signify that the statement is true by checking box; OR	ny House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest trip <i>and</i> its role in organizing and/or conducting the trip:	in the subject matter of the
	See addendum	
13.	Answer parts a and b. Answer part c if necessary:	
	a. Mode of travel: Air Rail Bus Car Other (specify:)
	b. Class of travel: Coach Business First Charter Other (s	•
	c. If travel will be first class, or by chartered or private aircraft, explain why such tra	vei is warranted:
14.	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking	-
15.	Check only one. I represent that either:	
	a. The trip involves an event that is arranged or organized without regard to conqueals provided to congressional participants are similar to those provided to or pevent attendees; OR	
	b. The trip involves events that are arranged specifically with regard to congression	onal participation.
	If "b" is checked:	,
	 Detail the cost per day of meals (approximate cost may be provided): Day 1- \$51, Day 2 - \$88, Day 3 - \$21 	
	2) Provide the reason for selecting the location of the event or trip:	
	Relative proximity to DC and capacity to handle a large event	
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:	
	Hotel Name: Kingsmill City: Williamsburg, VA	Cost Per Night: \$118 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	•
	Hotel Name: City:	
	Reason(s) for Selecting:	•
	Hotel Name: City:	
	Reason(s) for Selecting:	
17	I represent that all expenses connected to the twin will be for actual costs income	d and not a non-diana on leases are

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$269	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$451	Room Rental
For each Accompanying Family Member	\$451	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

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a.	l certify	that I	am an	officer	of the	organization	listed	below;	OK

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark String Date: April 12, 2022	
Signature: Mark Strand Mark Strand Mark Strand Title: April 12, 2022 President	
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.
3.	Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: Date of return: June 3, 2022
7.	a. City of departure: Washington, DC
	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
Q	Check only one. I represent that:
0.	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating i hourly description of planned activities for trip invitees). <i>Indicate agenda is attached</i>	n during the travel (i.e., an lby checking box.
11.	Check only one of the following:	8
	a. I represent that a registered federal lobbyist or foreign agent will not accompany on any segment of the trip. Signify that the statement is true by checking box; OR	House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in trip <i>and</i> its role in organizing and/or conducting the trip:	the subject matter of the
	See addendum	
12	A to a sub-like A	
15.	Answer parts a and b. Answer part c if necessary:)
	a. Mode of travel: Air Rail Bus Car Other (specify:	cifv·
	c. If travel will be first class, or by chartered or private aircraft, explain why such trave	•
	c. If the very fill be filled black, of by blant taken of private succession, supplied the very filled black, of by blant taken of private succession, supplied the very filled black, of by blant taken of private succession, supplied the very filled black, of by blant taken of private succession, supplied the very filled black, of by blant taken of black of blac	
14	I represent that the expenditures related to local area travel during the trip will be	unrelated to personal or
14.	recreational activities of the invitee(s). Signify that the statement is true by checking	the box.
15.	. Check only one. I represent that either:	
	a. The trip involves an event that is arranged or organized without regard to congr	essional participation and that
	meals provided to congressional participants are similar to those provided to or pu	rchased by other
	event attendees; OR	nal narticipation
	b. The trip involves events that are arranged specifically with regard to congression If "b" is checked:	iai participation.
	Detail the cost <i>per day</i> of meals (approximate cost may be provided):	
	Day 1- \$51, Day 2 - \$88, Day 3 - \$21	
	2) Provide the reason for selecting the location of the event or trip:	
	Relative proximity to DC and capacity to handle a large event	
16	. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:	
10.	Hotel Name: Kingsmill City: Williamsburg, VA	Cost Per Night: \$118 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	
		Cost Per Night:
	Reason(s) for Selecting:	
	Hotel Name: City:	
	Reason(s) for Selecting:	
177	Reason(s) for selecting: I represent that all expenses connected to the trip will be for actual costs incurred	
1/.	. [] represent that an expenses connected to the trip will be for actual costs incurred	and not a per divisi of family dum

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$269	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$451	Room Rental
For each Accompanying Family Member	\$451	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19.	Check	onl	v one:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Name: Mark Strand	April 12, 2022 Date:
Name: Mark Strand	Title: President
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

May 25, 2022

Mr. Robert Wagener Office of the Honorable Scott Fitzgerald 1507 Longworth House Office Building Washington, DC 20515

Dear Mr. Wagener:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for June 1 to 3, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

Jackie Walorski Ranking Member

TED/JW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the Legislative and Communication Directors Conference

Date: April 12, 2022 at 2:52 PM To: amym@conginst.org





LEGISLATIVE & COMMUNICATION DIRECTORS CONFERENCE

June I-3, 2022

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office; one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u>, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812

mobile: 571-366-0090 website: conginst.org





2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

11:30 AM Bus Departs from Hill

2:00 PM Nametag Pickup

3:00 PM Welcome

3:15 PM New Findings on Public Opinion

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM Ethics: Official, Campaigns, and Redistricting

Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Tim Monahan, Committee on House Administration

6:00 PM Reception & Dinner

Katie Pavlich, Townhall

Thursday, June 2

8:00 AM Breakfast

9:00 AM Leadership Policy and Communication Directors

Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference

10:00 AM Preparing to Manage In the 118th Congress

Mark Horstman, Manager Tools, LLC

12:00 PM Lunch

Os Guinness, Author & Social Critic

Policy Breakouts

1:30 PM A Governing Agenda for the 118th Congress: House GOP Task Forces

Moderator: Mark Strand, Congressional Institute

House GOP Task Force Staffers

2:30 PM Drafting and Passing Legislation

Hugh Halpern, Former House Rules Committee Staff Director

TBD, House Office of the Legislative Counsel

3:45 PM How to Think Like an Economist

Steven Rhoads, University of Virginia

Ryan Bourne, Cato Institute

Communications Breakouts

1:30 PM Communicating the Republican Agenda: House GOP Task Forces

Moderator: Jessica Towhey, Congressional Institute/2e Communications

2:30 PM Crisis Communications

Craig Stephens, DCI Group

3:45 PM Speechwriting 101

TBD, TBD

6:00 PM Reception & Dinner

Walter Russell Mead, The Wall Street Journal

Friday, June 3

8:00 AM Breakfast

9:00 AM How to Conduct Effective Oversight

The Honorable Kelly Armstrong, U.S. House of Representatives

Machalagh Carr, Office of the Republican Leader

Steve Castor, House Judiciary Committee

William Burck, Quinn Emanuel Urquhart & Sullivan, LLP

10:30 AM Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery

Matt Glassman, Georgetown University

Anne Marie Chotvaks, Committee on Appropriations

J.P. Freire, Committee on Ways and Means

12:00 PM Conference Concludes

Bus departs from Kingsmill

LCD: Invited House Staff

Institution	Office of Rep. Fulcher	Office of Rep. Reschenthaler	Office of Rep. Reed	Office of Rep. Cheney	Office of Rep. Carter (GA)	Office of Rep. Boebert	Office of Rep. Stewart	Office of Rep. Graves (LA)	Office of Rep. Griffith	Office of Rep. Grothman	Office of Rep. Malliotakis	Office of Rep. Cawthorn	Office of Rep. Davis	Office of Rep. Ellzey	Office of Rep. Bost	Office of Rep. Hice	Office of Rep. Keller	Office of Rep. Graves (LA)	Office of Rep. Waltz	Office of Rep. Good	Office of Rep. Gibbs	Office of the Whip	Office of Rep. Gaetz	Office of Rep. Pfluger	Office of Rep. Barr	Office of Rep. McKinley
Job Title	Legislative Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Scheduler	Legislative Director	Communications Director	Communications Director	Legislative Director
Last Name	Ackerman	Ackerman	Acomb	Adler	Adsit	Agostin	Anderson	Ayrea	Baird	Baker	Baldassarre	Ball	Ballard	Barber	Barger	Barker	Barley	Barnett	Barrett	Barry	Bates	Battaglia	Belchior	Bell	Bellizzi	Bender
First Name	Steve	Emily	Frank	Jeremy	Harley	Paige	Liam	Maggie	Kevin	Samantha	Natalie	Luke	Jimmy	Don	Noah	Nathan	Nick	Zach	Walker	Joe	Brian	Jacqueline	Isabela	Lyssa	Alex	Jeannine

Evan	Bender	Legislative Director	Office of Rep. Nehls
William	Bensur	Director of Communications	Office of Rep. Burchett
Kim	Betz	Policy Director & Chief Counsel	House Committee on Financial Services
Aaron	Bill	Legislative Director	Office of Rep. Buchanan
Jeff	Bishop	Deputy Chief of Staff	Office of Rep. Stauber
Meredith	Blanford	Communications Director	Office of Rep. Mullin
Summer	Blevins	Deputy Chief of Staff/Press Secretary	Office of Rep. Bilirakis
Barbara	Boland	Communications Director	Office of Rep. Wenstrup
Patrick	Bond	Communications Director	Office of Rep. Lucas
Richard	Booker	Press Secretary	Office of Rep. Long
Jake	Bornstein	Legislative Director	Office of Rep. Curtis
Grady	Bourn	Legislative Director	Office of Rep. Carter (TX)
Sara "S.K."	Bowen	Communications Director	Office of Rep. Guthrie
Joshua	Bradley	Legislative Director	Office of Rep. Moore (AL)
Palmer	Brgham	Communications Director	Office of Rep. Stefanik
Caroline	Briscoe	Press Secretary/Digital Director	Office of Rep. Tiffany
Sean	Brislin	Legislative Director	Office of Rep. Rosendale
Ken	Brooke	Legislative Director	Office of Rep. Amodei
Francis	Brooke	Policy Director	Office of the Whip
Joanna	Brown	Legislative Director	Office of Rep. Walberg
Ashley	Brown	Director of Communications	Office of Rep. Van Drew
Arthur	Bryant	Communications Director	Office of Rep. Wagner
Daniel	Bucheli	Communications Director	Office of Rep. Spartz
Rory	Burke	Legislative Director	Office of Rep. Gosar
Courtney	Butcher	Member Services Director	House Republican Conference
Lesley	Byers	Communications Director	House Committee on Homeland Security
John	Caddock	Legislative Director	Office of Rep. Mooney
Aaron	Calkins	Legislative Director	Office of Rep. Biggs
Kyle	Campbell	Legislative Director	Office of Rep. McClintock

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Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	General Counsel	General Counsel	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Press Secretary	Deputy Chief of Staff	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Deputy Communications Director	Communications Director	Director of Strategic Communications	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director
Cannon	Carlin	Carlson	Carr	Carr	Castor	Cecala	Champion	Chandler	Chase	Christian	Cianci	Cisneros	Clark	Clarke	Cloch	Cockerham	Coffman	Collins	Comer	Cook	Corley	Corso	Courtney	Crane	Cranston	Cressy
Sarah	Emily	Buckley	Colin	Machalagh	Steve	George	Mason	Dylan	Christian	Bill	Kristen	Alex	Carson	Philipp	Adam	Brandon	Sarah	Jessica	Michael	Kris	Sarah	Madeline	Leah	Jeremy	Seana	Jennifer

Office of Rep. Buck	Office of Rep. Murphy	Office of Rep. Hern	Office of Rep. Steel	Office of Rep. Harris	Office of Rep. McClain	Office of Rep. Higgins	Office of Rep. Latta	House Committee on Appropriations	Office of Rep. Kinzinger	Select Committee on Economic Disparity and Fairness in Growth	Office of Rep. Malliotakis	Office of Rep. Davis	Office of Rep. Green	Office of Rep. Van Duyne	Office of Rep. Graves (MO)	Office of Rep. Harshbarger	Office of Rep. González-Colón	House Committee on Rules	Office of Rep. Jordan	Office of Rep. Van Duyne	Office of Rep. Williams	Office of Rep. Fleischmann	Office of Rep. Carter (TX)	Office of Rep. Gallagher	Office of Rep. Carey	Office of Rep. Jordan	Office of Rep. Greene	
Communications Director	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Communications Director	Deputy Chief of Staff	Legislative Director	Policy Director	Legislative Director	Republican Policy Director	Legislative Director	Communications Director	Communications Director	Press Secretary	Legislative Director	Communications Director	Legislative Director	Matt Diller	Legislative Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Communications Director	
Cummings	Currie	Dabnev	Dana	Daniels	Daniels	David	Davin	Davis	De Luca	DeCesaro	Defilippis	Degroot	del Guidice	Denham	Devine	Dickerson	Dietrich	Diller	Dilley	Dilworth	Dobbins	Doil	Dowdell	Dunn	Jwyer	Dve	Dyer	
Collin	Kate	Miranda	Aria		Stacev	Andrew	Mike	Alec	Sehastian	Anne	Michael	Aaron	Rachel	Samantha	Lulio Lulio	Britney	Boss	Matt	lared	Byan	Halaa	lustin	Emily	lordan	Journal I	Dussell	Nick	

Scott	Gilfillan	Communications Director	Office of Rep. Ellzey
Maura	Gillespie	Communications Director	Office of Rep. Kinzinger
Savannah	Glasgow	Press Secretary	Office of Rep. Buchanan
David	Goldfarb	Legislative Director	Office of Rep. Steil
Samantha	Gonzalez	Communications Director	House Committee on Veterans Affairs
Eliana	Goodman	Legislative Director	Office of Rep. Kustoff
AnnMarie	Graham	Communications Director	Office of Rep. Mast
Francesca	Granato	Communications Director	Office of Rep. Nehls
Rob	Green	Workforce Policy Director	Committee on Education and Workforce
Billy	Gribbin	Director of Communications	Office of Rep. Herrell
Sean	Griffin	Legislative Counsel/Legislative Director	Office of Rep. Brooks
Brian	Griffith	Communications Director	Office of Rep. Chabot
Tyler	Grimm	Policy Director	House Committee on Judiciary
Elliott	Guffin	Legislative Director	Office of Rep. Hudson
Mitch	Hailstone	Communications Director	Republican Study Committee
Rodney	Hall	Legislative Director	Office of Rep. Kelly (MS)
Amanda	Hall	Legislative Director	Office of Rep. Valadao
Emma	Hall	Communications Director	Office of Rep. Owens
Sabrina	Hancock	Legislative Director	Office of Rep. Roy
Shane	Hand	Legislative Director	Office of Rep. Cale
lool	Hannahs	Director of Communications	Office of Rep. Radewagen
Matt	Hanrahan	Communications Director	Office of Rep. Cline
Steve	Hansen	Communications Director	Office of Rep. Tenney
Justin	Harclerode	Communications Director	House Committee on Transportation and Infrastructure
Jon	Harder	Digital Director	Office of Rep. Graves (MO)
Wesley	Harkins	Communications Director	Office of Rep. Bice
Miriam	Harmer	Legislative Director	Office of Rep. Owens
E.D.	Harris	Legislative Director	Office of Rep. Chabot

Cory	Harris	Legislative Director	Office of Rep. Baird
Lynn	Hatcher	Communications Director	Office of Rep. Amodei
Sam	Hattrup	Legislative Director	Office of Rep. Johnson (OH)
Taylor	Haulsee	Communications Director	Office of Rep. Johnson (LA)
Tiffany	Haverly	Communications Director	Office of Rep. Smith (NE)
Jennifer	Haynes	Legislative Director	Office of Rep. Issa
Eric	Heighberger	Policy Director	House Committee on Homeland Security
Eric	Heigis	Legislative Director	Office of Rep. Budd
Laura	Hernandez	Communications Director	Office of Rep. Diaz-Balart
Patrick	Hester	Chief of Staff	House Republican Conference
James	Hewitt	Communications Director	Office of Rep. Waltz
Rob	Hicks	Legislative Director	Office of Rep. Obernolte
Austin	Higginbotham	Communications Director	Office of Rep, Fallon
Jake	Hilkin	Legislative Director	Office of Rep. Norman
Hunter	Hobart	Legislative Director	Office of Rep. Palmer
Matt	Hodge	Legislative Director	Office of Rep. Crenshaw
Christian	Hoehner	Policy Director	House Committee on Oversight and Government Reform
James	Hogge	Communications Director	Office of Rep. Bergman
Kelsey	Holt	Communications Director	Office of Rep. Estes
Brett	Horton	Chief of Staff	Office of the Whip
Rebekah	Hoshiko	Communications Director	House Committee on Natural Resources
Stephen	Hostelley	Legislative Director	Office of Rep. Gonzalez (OH)
Michael	Howard	Communications Director	Office of Rep, LaTurner
Preston	Howey	Legislative Director	Office of Rep. Pfluger
Lou	Hrkman	Policy Director	House Committee on Climate Crisis
Rachel	Huggins	Legislative Director	Office of Rep. Burgess
Claire	Hurley	Press Secretary	Office of Rep. Latta
Alex	Igleheart	Legislative Director	Office of Rep. Wenstrup

Office of Rep. McCaul	Office of Rep. Foxx	Office of Rep. Smith (NE)	Office of Rep. Miller-Meeks	Office of Rep. Gimenez	Office of Rep. Moore (AL)	Office of Rep. Bergman	Office of Rep. Garcia	Office of Rep. Moore (UT)	Office of Rep. Williams	Office of Rep. Timmons	House Committee on Education and Labor	Offlice of Rep. Rose	Office of Rep. Guest	Office of the Leader	Office of Rep. Jacobs	Office of Rep. Budd	Office of Rep. Johnson (OH)	Office of Rep. Mooney	Office of Rep. Kustoff	Office of Rep. Carey	Office of Rep. Johnson (SD)	Office of Rep. Wilson	Office of Rep. Herrell	Office of Rep. Massie	Office of Rep. Miller-Meeks	Office of Rep. Moolenaar	Office of Rep. McClain
Legislative Director	Press Secretary C	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director/Deputy Chief of Staff C	Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Legislative Director C	Deputy Director of Education and Senior H Counsel	Communications Director	Policy Director	Deputy Chief of Staff for Member Services C	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legistative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director
Isakowitz	lves	Jackson	Jacobs	Jativa	Jaye	Jelnicky	Jenkins	Johnson	Johnson	Johnston	Jones	Jones	yosebh	Joyce	Judd	Kalin	Keeler	Kelly	Kelly	Kelly	Kemp	Kennedy	Kennedy	Kennedy	Kiley	Kim	Kinney
Zachary	Alex	Josh	Kyle	Danny	Bradley	Michelle	Molly	Paul	Ben	A.T.	Amy	Dylan	Elizabeth	Natalie	Derek	Curtis	Benjamin	Ryan	Kate	Blaine	Jazmine	Drew	Brian	John	Will	Ed	Erik

Office of Den Hertaley	Office of help. natizier	Office of Rep. Salazar	Office of Rep. Mast	Office of Rep. Walberg	Office of Rep. Katko	Office of Rep. Bacon	Office of Rep. Duncan	Office of Rep. Rose	Office of Rep. Green	Office of Rep. Emmer	Office of Rep. Stefanik	Office of Rep. Greene	Office of Rep. Rutherford	Office of Rep. Pence	House Committee on Natural Resources	Office of Rep. Hartzler	Office of Rep. Gonzales (TX)	Office of Rep. Letlow	Office of Rep. Norman	Office of Rep. Johnson (SD)	Office of Rep. Fitzpatrick	Office of Rep. Ferguson	Office of Rep. Scalise	Office of Rep. Fischbach	Office of Rep. Valadao	Office of Rep. Webster	Office of Rep. Roy	Office of Rep. Hinson	
	Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Deputy Staff Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Press Secretary	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff/Legislative Director	
	Knoth	Kolb	Koncar	Kotman	Kranz	Kratz	Krekorian	Kroitor	Kronzer	Kuckuck	Laco	LaJoie	Lanfranconi	Lassiter	Layden	Lee	Lindgren	Linhares	Livingston	Lloyd	Longley	Louis-Charles	Lovell	Lunneborg	Mabry	Mackenzie	Madden	Madni	
	Kevin	John	Steve	Dan	Dan	Jeff	Elise	Jason	Jav	Jeffrev	Marek	Taylor	Alex	Hillary	Will	Chrissi	Paide	Lindsav	Austin	Elizabeth	lames	Nadoev	Hunter	Nick	Faith	Scott	Nate	Brittany	A section of the second party of the second pa

Office of Rep. Stewart	Office of Rep. Gonzales (TX)	Office of Rep. Cline	Office of Rep. Stauber		Office of Rep. Newhouse	Office of Rep. McCarthy	House Committee on Climate Crisis	House Committee on Agriculture	Office of Rep. Rouzer	House Committee on Agriculture	Office of Rep. Bentz	House Committee on Education and Labor	Office of Rep. Cloud	Office of Rep. Foxx	Office of Rep. Feenstra	Office of Rep. Aderholt	Office of Rep. Buck	Office of Rep. Cheney	Office of Rep. Emmer	Office of the Leader	Office of Rep. Griffith	Office of Rep. Schweikert	Office of Rep. LaTurner	Office of Rep. Brooks	Office of Rep. Baird	Office of the Whip	Office of Rep. Hollingsworth	Office of the Whip
Legislative Director	Legislative Director	Legislative Director	Communications Director	Deputy Chief of Staff & Legislative Director	Legislative Director	Press Secretary	Communications Director	Policy Director	Communications Director	Communications Director	Director of Communications	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Press Secretary	Chief of Staff	Legislative Director and Counsel	Legislative Director	Legislative Director	Communications Director	Communications Director	Deputy Floor Director	Legislative Director	Policy Advisor
Madsen	Malen	Manley	Mansour	Martin	Martinez	Martinez	Matthews	Maxwell	McBride	McCarty	McCutchen	McGeorge	McHan	McVae	Medeiros	Medley	Mendelovici	Meyer	Meyer	Meyer	Michael	Michaels	Middlebrooks	Mills	Milner	Minkler	Mitchell	Mlinar
Cam	Chris	Nicole	ä	Michael	Travis	Brittany	Sarah	Josh	Erin	Taylor	Knox	Audra	Abby	Bryan	Tim	Megan	Zach	Andrew	Theresa	Dan	Emily	Chad	Jake	Clav	Katie	Annie	Maddie	Alve

Office of Rep. Hollingsworth	Office of Rep. Brady	Office of Rep. Bucshon	Office of Rep. Gallagher	Office of Rep. Joyce (PA)	Office of Rep. Zeldin	Office of Rep. Sessions	Office of the Whip	Office of the Whip	Office of Rep. Westerman	Office of the Whip	Office of Rep. McHenry	Office of Rep. Bost	Office of Rep. Jackson	Office of Rep. Granger	Office of Rep. Wittman	Office of Rep. Graves (MO)	Office of Rep. Good	Office of Rep. Estes	Office of Rep. Brady	Office of Rep. Calvert	Office of Rep. Miller (IL)	Office of Rep. Keller	Office of Rep. Fitzpatrick	Office of Rep. Pence	Office of Rep. Perry	Office of Rep. González-Colón	Office of Rep. Mann	
Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Speechwriter	Floor Assistant	Communications Director	Director of Floor Operations	Legislative Director	Communications Director	Communications Director	Communications Director	Press Secretary	Communications Director/ Field Representative	Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Press Secretary	Communications Director	District Director/Communications Director	Communications Director	Legislative Director	
Moelk	Montesi	Moore	Morrison	Mullany	Murphy	Myers	Naft	Nalls	Nance	Napier	Nation	Naughton	Nelson	Nelson	Newsome	Nichols	Nicholson	O'Boyle	O'Brien	O'Connell	O'Malley	O'Keefe	Offenberg	Osantowske	Ostrich	Padro	Pagett	
Carter	Janet	Dvlan	Chas	Ben	Jake	Nicole	Jeff	Dennis	Claire	Ben	Dond	Alexandra	Casey	Valerie	Sarah	Bryan	Mattie	Nick	James	Richie	Erin	Kevin	Lauren	Hannah	yel	Marieli	Riley	

Communications Director Office of Rep. Kelly (MS)	Director Office of Rep. Steube	ttions Director Office of Rep. Huizenga		stary House Committee on Financial Services	Director Office of Rep. Miller (WV)	ttions Director Office of Rep. Guest	Director Office of Rep. Smith (MO)	Director Office of Rep. Spartz	ttions Director Office of Rep. Allen	tions Director House Committee on Administration	Director Office of Rep. Womack	Director Office of Rep. Kelly (PA)	trions Director Office of Rep. Letlow		Director Office of Rep. Huizenga	ef of Staff Office of Rep. Banks	Deputy Chief of Staff and Legislative Office of Rep. Upton Director	ations Director Office of Rep. LaHood	Deputy Chief of Staff & Legislative Director Office of Rep. Garbarino		utions Director Office of Rep. Franklin	etary Office of Rep. Smucker	etary Office of Rep. Babin	Member Services Office of the Whip	ations Director Office of Rep. Weber		Director Office of Rep. LaHood
Legislative Director Communications Director	Communications Dire		Legislative Director	Press Secretary	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff	Deputy Chief of Staff Director	Communications Director	Deputy Chief of Staff	Legislative Director	Communications Director	Press Secretary	Press Secretary	Director of Member Services	Communications Director	Legislative Director	
Parker	Twinkle	Patrick			Pedrotti							Prater		Rabuse			Mark	Rauber	Rausch	Ray	Read	Reath	Reese	Reising	Reynolds	Mary Ellen Richardson	

																											airs
Office of Rep. Crawford	Office of Rep. Scott	Office of Rep. Wagner	Office of Rep. Wittman	Office of Rep. Thompson	Office of Rep. Salazar	Office of Rep. Fulcher	Office of Rep. Westerman	Office of Rep. Bishop	Office of Rep. DesJarlais	Office of Rep. Moolenaar	Office of Rep. Smith (NJ)	Office of Rep. Rogers (AL)	Office of Rep. Cammack	Office of Rep. Bacon	Office of Rep. Perry	Office of Rep. Luetkemeyer	Office of the Whip	Office of Rep. Hill	Office of Rep. Taylor	Office of Rep. Smith (MO)	Office of Rep. Walorski	Office of Rep. Joyce (OH)	Office of Rep. Lamborn	Office of Rep. Mace	Office of Rep. Hinson	Office of Rep. Hice	House Committee on Foreign Affairs
Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Press Secretary	Communications Director/Policy Advisor	Legislative Director	Legislative Director & Counsel	Legislative Director	Deputy Chief of Staff/Communications Director	District Director/Communications Director	Communications Director	Communications Director	Deputy Communications Director	Legislative Director	Legislative Director	Coalitions Coordinator	Communications Director	Press Secretary	Communications Director	Legislative Director	Communications Director	District Communications Director	Communications Director	Communications Director	Communications Director	Communications Director
Roberston	Roberts	Robinette	Robinson	Rockwell	Rodriguez	Rogge	Rossi	Rowland	Russell	Russell	Sagnip	Sanders	Sandridge	Schieffer	Schilling	Schmidtlein	Schmitz	Schneider	Schroeder	Schuck	Schultz	Sears	Sebastian	Seibels	Seid	Selip	Sheed
Sara	Zach	Jamie .	Brent	Nick	Allie	Alexah	Janet	Travis	Hannah	Dave	Jeff	Justin	Adeline	Abbev	Patrick	Meghan	Eric	Dan	Libby	Matt	Martin	Katherine	Cassandra	John	Sophie	Sarah	Leslie

Ashiev	Shelton	Legislative Director	Office of Rep. Crawford
Olivia	Shields	Communications Director	House Committee on Energy and Commerce
Clay Shoemaker	Shoemaker	Communications Director	Office of Rep. Bishop
Clark	Siddle	Communications Director	Office of Rep. Balderson
Alexía	Sikora	Communications Director	Office of Rep. Womack
Kaitlynn	Skoog	Legislative Director	Office of Rep. Mullin
Alison	Slagell	Deputy Chief of Staff	Office of Rep. Lucas
Trevor	Smith	Legislative Director	Office of Rep. McCarthy
Alex	Smith	Legislative Director	Office of Rep. Donalds
Burke	smith	Legislative Director	Office of Rep. Joyce (OH)
Heather	Smith	Communications Director	Office of Rep. Timmons
Matt	Smith	Communications Director	Office of Rep. Comer
Danielle	Smoot	Communications Director	Office of Rep. Rogers (KY)
Joseph	Snider	Communications Director	Office of Rep. Wilson
David	Sours	Chief of Staff	Office of the Chief Deputy Whip
Tristan	Southard	Legislative Director	Office of Rep. Katko
Jenna	Spealman	Deputy Staff Director	House Committee on Budget
Laura	Stagno	Legislative Director	Office of Rep. Carl
Richard	Stanton	Legislative Director	Office of Rep. Radewagen
Gred	Steele	Communications Director	Office of Rep. Hudson
hsol	Sterkin	Press Secretary	Office of Rep. Meuser
Courtney	Stevens	Senior Advisor	Office of Rep. Palazzo
Danielle	Stewart	Deputy Chief of Staff/Communications Director	Office of Rep. Steel
Maddison	Stone	Press Secretary	Office of Rep. Thompson
Ben	Stout	Deputy Chief of Staff/Communications Director	Office of Rep. Boebert
Nick	Strader	Chief of Staff/Legislative Director	Office of Rep. Bentz
Callie	Strock	Communications Director	Office of Rep. Kim

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Office of Rep. Moore (UT) Office of Rep. Moore (UT)
Office of Rep. Franklin
Office of Rep. Scalise
Office of Rep. Biggs
Office of Rep. Armstrong
Office of Rep. Mann
Office of Rep. Fleischmann
Office of Rep. Steube
Office of Rep. Walorski
Office of Rep. Bice
Office of Rep. Lamborn
Office of Rep. McHenry
Office of Rep. Meijer
Office of Rep. Bucshon
Office of Rep. Fallon
Office of Rep. Zeldin
House Committee on Energy and Commerce
Office of Rep. Gohmert
Office of Rep. Diaz-Balart
Office of Rep. Armstrong
Office of Rep. Grothman
Office of Rep. Luetkemeyer
Office of the Whip
Office of Rep. Rutherford

Joel	Valdez	Communications Director	Office of Rep. Gaetz
Valentina	Valenta	Legislative Director	Office of Rep. Posey
E	Valentine	Legislative Director	Office of Rep. Gimenez
Madison	Van Every	Deputy Chief of Staff/Legislative Director	Office of Rep. Mace
Alexa	Vance	Communications Director	Office of Rep. Reschenthaler
Alex	Vanderford	Communications Director	Office of Rep. DesJarlais
Hunt	VanderToll	Legislative Director	Office of Rep. Barr
Matt	VanHyfte	Communications Director	House Committee on Small Business
Heather	Vaughan	Communications Director	House Committee on Science, Space and Technology
John	Veale	Legislative Director	Office of Rep. LaMalfa
Jonathan	Vecchi	Legislative Director/Deputy Chief of Staff	Office of Rep. Bilirakis
Noelle	Verhelst	Legislative Director	Office of Rep. Smucker
Mary	Vigil	Legislative Director/Senior Policy Advisor	Office of Rep. Smith (NJ)
Kyle	VonEnde	Communications Director	Office of Rep. McMorris Rodgers
Sarah Anne	Voyles	Communications Director	Office of Rep. Burgess
Rob	Wagener	Legislative Director	Office of Rep. Fitzgerald
Rachel	Walker	Communications Director	Office of Rep. Turner
Rachel	Walker	Communications Director	House Committee on Intelligence
Tatum	Wallace	Communications Director	Office of Rep. Miller (WV)
Nikki	Wallace	Communications Director/District Director	Office of Rep. Simpson
Luke	Wallwork	Legislative Director	Office of Rep. Murphy
Maggie	Ward	Legislative Director	Office of Rep. Turner
Lauren	Weber	Press Secretary	Office of Rep. Fischbach
Robby	Wehagen	Deputy Chief of Staff	Office of Rep. Carter (GA)
Zachary	Weidlich	Communications Director	Office of Rep. Carl
Laura	Weldon	Legislative Director	Office of Rep. Taylor
Craig	Wheeler	Communications Director	Office of Rep. Herrera Beutler
Connor	White	Legislative Director	Office of Rep. Davidson

Allie	White	Legislative Director	Office of Rep. Ferguson
Grace	White	Communications Director	Office of Rep. Steil
lan	Whitson	Legislative Director	Office of Rep. Rouzer
Jenn	Wickre	Policy Director	House Committee on Science, Space and Technology
Jeff	Wieand	Counsel	Office of the Whip
Jonathan	Wilcox	Communications Director	Office of Rep. Issa
Haley	Wilson	Legislative Director	Office of Rep. Rogers (AL)
Laura	Wilson	Legislative Director	Office of Rep. Johnson (OH)
David	Winfrey	Legislative Director	Office of Rep. Granger
Kelsey	Wolfgram	Senior Legislative Assistant	Office of Rep. Burchett
Jordan	Wood	Legislative Director	Office of Rep. Gooden
Emily	Wood	Press Secretary	Office of Rep. Duncan
Maggie	Woodin	Legislative Director	Office of Rep. Meijer
Joshua	Woodward	Legislative Director	Office of Rep. Cammack
Dan	Wunderlich	Communications Director	Office of Rep. Schweikert
Rob	Yavor	Policy Director	House Committee on Small Business
Dominique	Yelinski	Legislative Director	Office of Rep. Hern
Ryan	Young	Legislative Director	Office of Rep. Sessions
Lauren	Ziegler	Legislative Director	Office of Rep. Babin
Mac	Zimmerman	Legislative Director	Office of Rep. Tiffany
Nate	Zimpher	Legislative Director	Office of Rep. Balderson
Johnny	Zwaanstra	Legislative Director	Office of Rep. Lesko

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Ouestion 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the Legislative and Communication Directors Conference

Date: April 12, 2022 at 2:52 PM To: amym@conginst.org





LEGISLATIVE & COMMUNICATION DIRECTORS CONFERENCE

June 1-3, 2022

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office; one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u>, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval, More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090

mobile: 571-366-0090 website: conginat.org





2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

11:30 AM Bus Departs from Hill

2:00 PM Nametag Pickup

3:00 PM Welcome

3:15 PM New Findings on Public Opinion

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM Ethics: Official, Campaigns, and Redistricting

Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Tim Monahan, Committee on House Administration

6:00 PM Reception & Dinner

Katie Pavlich, Townhall

Thursday, June 2

8:00 AM Breakfast

9:00 AM Leadership Policy and Communication Directors

Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference

10:00 AM Preparing to Manage In the 118th Congress

Mark Horstman, Manager Tools, LLC

12:00 PM Lunch

Os Guinness, Author & Social Critic

Policy Breakouts

1:30 PM A Governing Agenda for the 118th Congress: House GOP Task Forces
Moderator: Mark Strand, Congressional Institute

House GOP Task Force Staffers

2:30 PM Drafting and Passing Legislation

Hugh Halpern, Former House Rules Committee Staff Director

TBD, House Office of the Legislative Counsel

3:45 PM How to Think Like an Economist

Steven Rhoads, University of Virginia

Ryan Bourne, Cato Institute

Communications Breakouts

1:30 PM Communicating the Republican Agenda: House GOP Task Forces

Moderator: Jessica Towhey, Congressional Institute/2e Communications

2:30 PM Crisis Communications

Craig Stephens, DCI Group

3:45 PM Speechwriting 101

TBD, TBD

6:00 PM Reception & Dinner

Walter Russell Mead, The Wall Street Journal

Friday, June 3

8:00 AM Breakfast

9:00 AM How to Conduct Effective Oversight

The Honorable Kelly Armstrong, U.S. House of Representatives

Machalagh Carr, Office of the Republican Leader

Steve Castor, House Judiciary Committee

William Burck, Quinn Emanuel Urguhart & Sullivan, LLP

10:30 AM Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery

Matt Glassman, Georgetown University

Anne Marie Chotvacs, Committee on Appropriations

J.P. Freire, Committee on Ways and Means

12:00 PM Conference Concludes

Bus departs from Kingsmill



2022 Legislative and Communication Directors Conference

Wednesday, June 1, 2022

1:00 PM	Nametag Pickup	Conference Desk
2:00 PM	Welcome Mark Strand, Congressional Institute	Burwell Ballroom
2:15 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group	Burwell Ballroom
3:15 PM	Ethics: Official, Campaigns, and Redistricting Bill Farah, Berke Farah LLP Blake Murphy, NRCC	Burwell Ballroom
4:15 PM	The Republican Coalition: Working As One Moderator: David Winston, The Winston Group Ryan Streeter, American Enterprise Institute Chad Wolf, America First Policy Institute	Burwell Ballroom
6:00 PM	Reception Dinner <i>Creating an American Majority</i> The Honorable Newt Gingrich, 50 th Speaker of the House of Repres	James River Grand Foyer James River Grand Ballroom sentatives

Thursday, June 2, 2022

8:00 AM	Breakfast	James River Grand Ballroom
9:00 AM	Leadership Policy and Communication Directors Moderator: Mark Strand, Congressional Institute Emily Domenech, Office of Leader Kevin McCarthy Preston Hill, Office of Leader Kevin McCarthy	Burwell Ballroom
	Steve Giaier, Office of Leader Kevin McCarthy Lauren Fine, Office of Whip Steve Scalise Ben Napier, Office of Whip Steve Scalise Ali Pardo, House Republican Conference Jake Vreeburg, House Republican Conference	
10:00 AM	Preparing to Lead In the 118th Congress Mark Horstman, Manager Tools, LLC	Burwell Ballroom
12:00 PM	Lunch Os Guinness, Author & Social Critic	James River Grand Ballroom

Policy Breakouts Burwell Ballroom

1:30 PM How to Draft Legislation Effectively

Moderator: Mark Strand, Congressional

Institute

Wade Ballou, House Legislative Counsel Phillip Swagel, Director, Congressional

Budget Office

2:30 PM Schoolhouse Rocks Revisited: Passing Your Member's Bill

Arne Christenson, Former Chief of Staff to the Speaker of the House Hugh Halpern, Former House Rules Committee Staff Director & Floor Ralph Hellman, Former Policy Director to the Speaker of the House

Communications Breakouts Tazewell Room

1:30 PM Taking Control of Your Message on

Digital Channels

Daria Grastara, NRSC Matt Lira, Hangar Capital

2:15 PM Crisis Communications

Ed Patru, Direct Communications Co.

Reception 6:00 PM

Dinner

Bus departs from Lobby

James River Grand Foyer James River Grand Ballroom

Can NATO Promote International Security and Prosperity? A Fireside Chat with Members of the Diplomatic Community Moderator: Mark Strand, Congressional Institute Theodoros Bizakis, Minister Counselor-Deputy Chief of Mission Embassy of Greece Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland

Friday, June 3, 2022

8:00 AM	Breakfast	ames River Grand Ballroom
9:00 AM	How to Conduct Effective Oversight The Honorable Kelly Armstrong, U.S. House of Representatives William Burck, Quinn Emanuel Urquhart & Sullivan, LLP Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee	Burwell Ballroom
10:00 AM	The Appropriations Process: Understanding & Explaining A M Anne Marie Chotvacs, Committee on Appropriations Jennifer Hing, Former Appropriations Committee Communications Dir	
11:00 AM	Dobbs v. Jackson and the Future of the Pro-Life Movement Autumn Christensen, Susan B. Anthony List Katie Glenn, Americans United For Life Tim Saccoccia, Knights of Columbus	Burwell Ballroom
12:00 PM	Conference Concludes	9

LCD: Invited House Staff

Institution	Office of Rep. Fulcher	Director Office of Rep. Reschenthaler	Office of Rep. Reed	Office of Rep. Harris	Office of Rep. Cheney	Office of Rep. Carter (GA)	Office of Rep. Stewart	House Committee on Appropriations	Office of Rep. Graves (LA)	Office of Rep. Griffith	Office of Rep. Grothman	Office of Rep. Salazar	Office of Rep. Malliotakis	Office of Rep. Cawthorn	Office of Rep. Davis	House Office of the Legislative Counsel	Office of Rep. Ellzey	Office of Rep. Bost	Office of Rep. Hice	Office of Rep. Keller	Office of Rep. Graves (LA)	Office of Rep. Waltz	Office of Rep. Good	Office of Rep. Gibbs	Office of the Whip	
Job Title	Legislative Director	Deputy Chief of Staff/Legislative Director	Communications Director	Press Secretary	Communications Director	Communications Director	Communications Director	Deputy Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Counsel	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Scheduler	
Last Name	Ackerman	Ackerman	Acomb	Adamian	Adler	Adsit	Anderson	Attebery	Ayrea	Baird	Baker	Balcomb	Baldassarre	Ball	Ballard	Ballou	Barber	Barger	Barker	Barley	Barnett	Barrett	Barry	Bates	Battaglia	
First Name	Steve	Emily	Frank	Anna	Jeremy	Harley	Liam	Alex	Maggie	Kevin	Samantha	Shawn	Natalie	Luke	Jimmy	Wade	Don	Noah	Nathan	Nick	Zach	Walker	Joe	Brian	Jacqueline	

Office of the Leader	Office of Rep. Gaetz	Office of Rep. Pfluger	Office of Rep. Barr	Office of Rep. McKinley	Office of Rep. Nehls	House Committee on Financial Services	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Stauber	Office of Rep. Bilirakis	Office of the Leader	Office of Rep. Wenstrup	Office of Rep. Lucas	Office of Rep. Long	Office of Rep. Curtis	Office of Rep. Carter (TX)	Office of Rep. Guthrie	Office of Rep. Moore (AL)	House Republican Conference	Office of Rep. Stefanik	Office of Rep. Tiffany	Office of Rep. Amodei	Office of the Whip	Office of Rep. Walberg	Office of Rep. Van Drew	Office of Rep. Wagner	Office of Rep. Spartz	Office of Rep. Weber
Director of Strategic Communications Offi	Legislative Director Offi	Communications Director Offi	Communications Director Offi	Legislative Director Offi	Legislative Director Offi	Policy Director & Chief Counsel Hou	Deputy Director of Floor Operations Offi	Legislative Director Offi	Deputy Chief of Staff Offi	Deputy Chief of Staff/Press Secretary Offi	Communications Aide Offi	Communications Director Offi	Communications Director Offi	Press Secretary Offi	Legislative Director Offi	Legislative Director Offi	Communications Director Offi	Legislative Director Offi	Rapid Response Director	Communications Director Offi	Press Secretary/Digital Director 'Offi	Legislative Director Offi	Policy Director Offi	Legislative Director Offi	Director of Communications Offi	Communications Director Offi	Communications Director Offi	Communication Director Offi
Bednar	Belchior	Bell	Bellizzi	Bender	Bender	Betz	Bien	Bill	Bishop	Blevins	Bogorowski	Boland	Bond	Booker	Bornstein	Bourn	Bowen	Bradley	Brennan	Brigham	Briscoe	Brooke	Brooke	Brown	Brown	Bryant	Bucheli	Buckels
Mark	Isabela	Lyssa	Alex	Jeannine	Evan	Kim	Chris	Aaron	Jeff	Summer	Hanna	Barbara	Patrick	Richard	Jake	Grady	Sara "S.K."	Joshua	Francis	Palmer	Caroline	Ken	Francis	Joanna	Ashley	Arthur	Daniel	Laynee

Office of Rep. Gosar	House Republican Conference	House Committee on Homeland Security	Office of Rep. Mooney	Office of Rep. Biggs	Office of the Leader	Office of Rep. McClintock	Office of Rep. Simpson	Office of Rep. Miller (WV)	Office of Rep. Obernolte	Office of Rep. Banks	Republican Study Committee	Office of Rep. Loudermilk	Office of the Leader	Office of Rep. Hartzler	House Committee on the Judiciary	Office of Rep. Arrington	Office of Rep. Gooden	Office of Rep. Jacobs	House Committee on Appropriations	House Committee on Transportation and Infrastructure	Office of Rep. Weber	Office of Rep. Garbarino	Office of Rep. Kim	Office of Rep. Aderholt	Office of Rep. Rice	Office of Rep. Steel	Office of Rep. Curtis	
Legislative Director	Member Services Director	Communications Director	Legislative Director	Legislative Director	Media Affairs Advisor	Legislative Director	Legislative Director	Deputy Communications Director	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	General Counsel	Legislative Director	General Counsel	Legislative Director	Communications Director	Press Secretary	Staff Director	Communications Director	Deputy Chief of Staff	Communications Director	Legislative Director	Press Assistant	Legislative Director	Legislative Director	Communications Director	
Burke	Butcher	Byers	Caddock	Calkins	Cameron	Campbell	Cannon	Cantrell	Carlin	Carlson	Carlson	Carr	Carr	Castle	Castor	Champion	Chandler	Chase	Chotvacs	Christensen	Christian	Cianci	Cisneros	Olark	Clarke	Clifford	Cloch	
Rory	Courtney	Lesley	John	Aaron	Christina	Kyle	Sarah	Samantha	Emily	Buckley	Buckley	Colin	Machalagh	Colleen	Steve	Mason	Dylan	Christian	Anne Marie	Nick	Bill	Kristen	Alex	Carson	Philipp	Ken	Adam	

Office of Rep. Van Duyne	Office of Rep. Loudermilk	Office of Rep. Comer	House Committee on Oversight and Government Reform	or Office of the Whip	Communication Standards Commission	Office of Rep. Palmer		Office of the Leader	Office of Rep. Clyde	Office of Rep. Dunn	Office of Rep. Cloud	Office of Rep. Fitzgerald		Office of Rep. McClintock	Office of Rep. Murphy	Office of Rep. Hern	Director Office of Rep. Harris	Office of Rep. McClain	Office of Rep. Latta	House Committee on Appropriations	Office of Rep. Steil	Office of the Leader	Select Committee on Economic Disparity and Fairness in Growth	Office of Rep. Brooks	Office of Rep. Malliotakis	Office of Rep. Green
Communications Director	Communications Director	Legislative Director	Communications Director	Deputy Communications Director	Director	Communications Director	Director of Strategic Communications	Speechwriter	Communications Director	Communications Director	Communications Director	Communication Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Policy Director	Senior Legislative Assistant	Cloakroom Assistant	Republican Policy Director	Communications Director	Legislative Director	Communications Director
Cocker	Cockerham	Coffman	Collins	Comer	Conklin	Cook	Corley	Correll	Corso	Courtney	Crane	Crane	Cranston	Cressy	Currie	Dabney	Daniels	Daniels	Davin	Davis	Davis	Dayer	DeCesaro	Decker	Defilippis	ed Glidge
Andrea	Brandon	Sarah	Jessica	Michael	Elisabeth	Kris	Sarah	Charles	Madeline	Leah	Jeremy	Alex	Seana	Jennifer	Kate	Miranda	Tim	Stacey	Mike	Alec	Charlotte	Jordan	Anne	Brad	Michael	Bachal

Office of Rep. Graves (MO)	ssistant Office of Rep. LaMalfa	rector Office of Rep. Harshbarger	Office of Rep. González-Colón	House Committee on Rules	Office of Rep. Jordan	Office of Rep. Van Duyne	Office of Rep. Williams	rector Office of Rep. Fleischmann	or Office of the Leader	rector Office of Rep. Carter (TX)	ff for Policy Office of the Leader	rector Offlice of Rep. Gallagher	Office of Rep. Carey	rector Office of Rep. Jordan	rector Office of Rep. Greene	rector Office of Rep. Rosendale	Office of Rep. Gohmert	Deputy Chief of Staff/Legislative Director Office of Rep. Long	Chief of Staff and Communications Director Office of Rep. Webster	Deputy Chief of Staff & Legislative Director Office of Rep. Tenney	rvices Director Office of the Leader	rector Office of Rep. Scott	Deputy Chief of Staff/Legislative Director Office of Rep. Herrera Beutler	rector Office of the Leader	Office of Rep. Guthrie	rector Office of Rep. Mullin	Office of Rep. Boebert	object of the control
Devine Legislative Director	Devlin Senior Legislative Assistant	Dickerson Communications Director	Dietrich Legislative Director	Diller Policy Director	Dilley Legislative Director	Dilworth Legislative Director	Dobbins Press Secretary	Doil Communications Director	Domenech Senior Policy Advisor	Dowdell Communications Director	Dunham Deputy Chief of Staff for Policy	Dunn Communications Director	Dwyer Legislative Director	Dye Communications Director	Dyer Communications Director	Eberle Communications Director	Edmiston Legislative Director	Elleson Deputy Chief of Staf		an	Engling Deputy Member Services Director	Enlow Communications Director		Exner Communications Director	Fahey Legislative Director	Farmer Communications Director	Fernandez Legislative Director	Director of Communications
Julie	UĐE								Emily				Katie			nan				Haim							Chris	

Republican Study Committee	Office of the Whip	Office of Rep. Newhouse	Office of Rep. McMorris Rodgers	Select Committee on Economic Disparity and Fairness in Growth	House Committee on Budget	Office of Rep. Gosar	House Committee on Ways and Means	Office of Rep. Hill	Office of Rep. Feenstra	Office of Rep. Johnson (LA)	Office of Rep. Rogers (KY)	Office of Rep. Calvert	Office of the Leader	Office of Rep. McKinley	Office of Rep. Nehls	Office of Rep. Dunn	Office of Rep. Elizey	Office of Rep. Kinzinger	Office of the Leader	Office of Rep. Buchanan	House Committee on Veterans Affairs	Office of Rep. Kustoff	Office of Rep. Mast	Office of Rep. Herrell	Office of Rep. Brooks	Office of Rep. Chabot
Policy Director	Communications Director	Communications Director	Senior Legislative Assistant	Communication Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director and Defense Policy Advisor	Senior Advisor/Communications Director	Senior Policy Advisor and Counsel	Communications Director	Communications Director	Legislative Director	Communications Director	Communications Director	Deputy Spokesman	Press Secretary	Communications Director	Legislative Director	Communications Director	Director of Communications	Legislative Counsel/Legislative Director	Communications Director
Fields	Fine	Fitzmorris	Flukey	Fones	Foster	Foti	Freire	Frost	Fuerst	Fultz	Gage	Gagnon	Gialer	Giaquinto	Gibbons	Gilbert	Giffillan	Gillespie	Gilmartin	Glasgow	Gonzalez	Goodman	Graham	Gribbin	Griffin	Griffith
Jav	Lauren	Amanda	Kristin	Harry	Tim	Anthony	J.P.	Dylan	Billy	Garrett	Austin	Jason	Steven	Kate	Joel	Sarah	Scott	Maura	Chad	Savannah	Samantha	Eliana	AnnMarie	Billy	Sean	Brian

House Committee on Judiciary	Office of Rep. Hudson	Office of Rep. Kelly (MS)	Office of Rep. Valadao	Office of Rep. Owens	Office of Rep. Roy	Office of Rep. Cole	Office of Rep. Radewagen	Office of Rep. Cline	Office of Rep. Tenney	Office of Rep. Graves (MO)	Office of Rep. Bice	Office of Rep. Chabot	Office of Rep. Baird	Office of Rep. Amodei	Office of Rep. Johnson (OH)	Office of Rep. Johnson (LA)	Office of Rep. Smith (NE)	Office of Rep. Issa	House Committee on Homeland Security	Office of Rep. Budd	Office of Rep. Meuser	Office of Rep. Diaz-Balart	House Republican Conference	Office of Rep. Meuser	Office of Rep. Waltz	Office of Rep. Obernolte	Office of Rep. Fallon	Office of Rep. Norman
Policy Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Director of Communications	Communications Director	Communications Director	Digital Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Communications Director	Communications Director	Chief of Staff	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director
Grimm	Guffin	Hall	Hall	Hall	Hancock	Hand	Hannahs	Hanrahan	Hansen	Harder	Harkins	Harris	Harris	Hatcher	Hattrup	Haulsee	Haverly	Haynes	Heighberger	Heigis	Henry	Hernandez	Hester	Hewes	Hewitt	Hicks	Higginbotham	Hilkin
Tyler	Elliott	Rodney	Amanda	Emma	Sabrina	Shane	Joel	Matt	Steve	Jon	Wesley	E,D,	Cory	Lynn	Sam	Taylor	Tiffany	Jennifer	Eric	Eric	Sue	Laura	Patrick	Taylor	James	Rob	Austin	Jake

Office of the Leader	House Republican Conference	Office of the Leader	Office of Rep. Crenshaw	House Committee on Oversight and Government Reform	House Republican Conference	Office of Rep. Bergman	House Republican Conference	Office of Rep. Estes	Office of the Whip	House Committee on Natural Resources	Office of Rep. Gonzalez (OH)	Office of Rep. LaTurner	Office of the Leader	Office of Rep. Pfluger	House Committee on Climate Crisis	Office of Rep. Burgess	Office of Rep. Gibbs	Office of Rep. Latta	Office of Rep. Wenstrup	Office of Rep. McCaul	Office of Rep. Foxx	Office of Rep. Smith (NE)	Office of Rep. Miller-Meeks	Office of Rep. Gimenez	Office of Rep. Moore (AL)	Office of Rep. Bergman	Office of Rep. Garcia
Policy Advisor	Deputy Press Secretary	Digital Communications Aide	Legislative Director	Policy Director	Policy Advisor	Communications Director	Digital and Press Assistant	Communications Director	Chief of Staff	Communications Director	Legislative Director	Communications Director	Digital Coordinator	Legislative Director	Policy Director	Legislative Director	Press Secretary	Press Secretary	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director/Deputy Chief of Staff	Communications Director
=	THE	Hochschild	Hodge	Hoehner	Hofmann	Hogge	Holland	Holt	Horton	Hoshiko	Hostelley	Howard	Howeil	Howey	Hrkman	Huggins	Hughes	Hurley	Igleheart	Isakowitz	ives	Jackson	Jacobs	Jativa	Jaye	Jelnicky	Jenkins
Preston	Andrea	Keenan	Matt	Christian	Ryan	James	Anna	Kelsey	Brett	Rebekah	Stephen	Michael	Maggie	Preston	Lou	Rachel	Hannah	Claire	Alex	Zachary	Alex	Josh	Kyle	Danny	Bradley	Michelle	Molly

Paul	Johnson	Legislative Director	Office of Rep. Moore (UT)
Ben	Johnson	Legislative Director	Office of Rep. Williams
A.T.	Johnston	Deputy Chief of Staff/Legislative Director	Office of Rep. Timmons
Amy	Jones	Deputy Director of Education and Senior Counsel	House Committee on Education and Labor
Dylan	Jones	Communications Director	Office of Rep. Rose
Elizabeth	Joseph	Policy Director	Office of Rep. Guest
Natalie	Joyce	Deputy Chief of Staff for Member Services	Office of the Leader
Derek	Judd	Legislative Director	Office of Rep. Jacobs
	Kalin	Communications Director	Office of Rep. Budd
_	Keeler	Communications Director	Office of Rep. Johnson (OH)
Ryan	Kelly	Communications Director	Offlice of Rep. Mooney
Kate	Kelly	Communications Director	Office of Rep. Kustoff
Blaine	Kelly	Communications Director	Office of Rep. Carey
Jazmine	Kemp	Communications Director	Office of Rep. Johnson (SD)
Drew	Kennedy	Legislative Director	Office of Rep. Wilson
Brian	Kennedy	Legislative Director	Office of Rep. Herrell
John	Kennedy	Communications Director	Office of Rep. Massie
Will	Kiley	Communications Director	Office of Rep. Miller-Meeks
Ed	Kim	Legislative Director	Office of Rep. Moolenaar
Erik	Kinney	Legislative Director	Office of Rep. McClain
Matthew	Knoedler	Press Secretary	Office of Rep. Kelly (PA)
Kevin	Knoth	Communications Director	Office of Rep. Hartzler
John	Kolb	Legislative Director	Office of Rep. Salazar
Steve	Koncar	Legislative Director	Office of Rep. Mast
Allie	Kotsovos (Humes)	Member Services Coordinator	Office of the Leader
Dan	Kranz	Communications Director	Office of Rep. Katko
Jeff	Kratz	Legislative Director	Office of Rep. Bacon
Elise	Krekorian	Legislative Director	Office of Rep. Duncan

Office of Rep. Rose	Office of Rep. Green	Office of Rep. Emmer	Office of Rep. Greene	Office of Rep. Rutherford	Office of Rep. Pence	Office of Rep. LaMalfa	House Committee on Natural Resources	Office of Rep. Gonzales (TX)	Office of Rep. Letlow	Office of Rep. Norman	Office of Rep. Johnson (SD)	Office of the Leader	Office of Rep. Fitzpatrick	Office of Rep. Ferguson	Office of Rep. Scalise	Office of Rep. McMorris Rodgers	Office of Rep. Fischbach	Office of Rep. Valadao	Office of Rep. Webster	Office of Rep. Roy	ctor Office of Rep. Hinson	Office of Rep. Stewart	Office of Rep. Gonzales (TX)	Office of Rep. Cline	Office of Rep. Kinzinger	Office of Rep. Stauber	rector Office of Rep. Jackson	County land to the contract of the contract of
Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Staff Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Senior Policy Advisor	Legislative Director	Communications Director	Press Secretary	Press Secretary	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff	Communications Director	Deputy Chief of Staff & Legislative Director	
Kroitor	Kronzer	Kuckuck	LaJoie	Lanfranconi	Lassiter	Lavy	Layden	Lindgren	Linhares	Livingston	Lloyd	Long	Longley	Louis-Charles	Lovell	Ludick	Lunneborg	Mabry	Mackenzie	Madden	Madni	Madsen	Malen	Manley	Mansour	Mansour	Martin	
nose].	Jav	Jeffrey	Tavlor	Alex	Hillary	Alexandra	Will	Paide	Lindsay	Austin	Elizabeth	Rvan	James	Nadaev	Hunter	Chavonne	Zick	Faith	Scott	Nate	Brittanv	Cam	Chris	Nicole	Michael		Michael	

Travis	Martinez	Legislative Director	Office of Rep. Newhouse
Brittany	Martinez	Press Secretary	Office of Rep. McCarthy
Hannah	Matesic	Communications Director	House Committee on Education and Labor
Sarah	Matthews	Communications Director	House Committee on Climate Crisis
Josh	Maxwell	Policy Director	House Committee on Agriculture
Erin	McBride	Communications Director	Office of Rep. Rouzer
Taylor	McCarty	Communications Director	House Committee on Agriculture
Knox	McCutchen	Director of Communications	Office of Rep. Bentz
Abby	McHan	Legislative Director	Office of Rep. Cloud
Chris	McNamee	Policy Director	House Committee on Veterans Affairs
Bryan	McVae	Legislative Director	Office of Rep. Foxx
Tim	Medeiros	Legislative Director	Office of Rep. Feenstra
Megan	Medley	Legislative Director	Office of Rep. Aderholt
Zach	Mendelovici	Legislative Director	Office of Rep. Buck
Andrew	Meyer	Legislative Director	Office of Rep. Cheney
Theresa	Meyer	Press Secretary	Office of Rep. Emmer
Dan	Meyer	Chief of Staff	Office of the Leader
Emily	Michael	Legislative Director and Counsel	Office of Rep. Griffith
Chad	Michaels	Legislative Director	Office of Rep. Schweikert
Jake	Middlebrooks	Legislative Director	Office of Rep. LaTurner
Katie	Milner	Communications Director	Office of Rep. Baird
Annie	Minkler	Deputy Floor Director	Office of the Whip
Maddie	Mitchell	Legislative Director	Office of Rep. Hollingsworth
Alye	Minar	Policy Advisor	Office of the Whip
Carter	Moelk	Communications Director	Office of Rep. Hollingsworth
Janet	Montesi	Communications Director	Office of Rep. Brady
Dylan	Moore	Legislative Director	Office of Rep. Bucshon
Chas	Morrison	Legislative Director	Office of Rep. Gallagher
Elizabeth	Mount	Member Services and Operations Assistant	House Republican Conference

Office of Rep. Joyce (PA)	Office of Rep. Zeldin	Office of the Leader	Office of Rep. Sessions	Office of the Whip	Office of the Whip	Office of Rep. Westerman	Office of the Whip	Office of Rep. McHenry	Offlice of Rep. Bost	Office of Rep. Jackson	Office of Rep. Granger	Office of Rep. Wittman	Office of Rep. Graves (MO)	Office of Rep. Good	Office of Rep. Posey	House Republican Conference	Office of Rep. Estes	Office of Rep. Brady	Office of Rep. Calvert	Office of Rep. Miller (IL)	Office of Rep. Keller	Office of Rep. Pence	Office of Rep. Barr	Office of Rep. Perry	Office of Rep. González-Colón	Office of Rep. Mann	House Republican Conference
Communications Director	Communications Director	Staff Assistant	Communications Director	Speechwriter	Floor Assistant	Communications Director	Director of Floor Operations	Legislative Director	Communications Director	Communications Director	Communications Director	Press Secretary	Communications Director/ Field Representative	Communications Director	Deputy Communications Director	Policy Advisor	Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	District Director/Communications Director	Communications Director	Legislative Director	Communications Director
Mullany	Murphy	Murphy	Myers	Naft	Nalls	Nance	Napier	Nation	Naughton	Nelson	Nelson	Newsome	Nichols	Nicholson	Noble	Nyce	O'Boyle	O'Brien	O'Connell	O'Malley	O'Keefe	Osantowske,	Osborn	Ostrich	Padro	Pagett	Pardo Black
Ben	Jake	Cullen	Nicole	Jeff	Dennis	Claire	Ben	Doug	Alexandra	Casey	Valerie	Sarah	Bryan	Mattie	Corey	Ben	Nick	James	Richie	Erin	Kevin	Hannah	Claire	Jay	Marieli	Riley	Ali

House Republican Conference	Office of Rep. Kelly (MS)	Office of Rep. Burchett	Office of Rep. Steube	Office of Rep. Huizenga	House Committee on Financial Services	Office of Rep. Miller (WV)	Office of Rep. Turner	Office of Rep. Guest	Office of Rep. Smith (MO)	Office of Rep. Spartz	Office of Rep. Allen	House Committee on Administration	Office of Rep. Womack	Office of Rep. Palazzo	Office of Rep. Letlow	Office of Rep. Miller (IL)	Office of Rep. Banks	Office of Rep. Upton	Office of Rep. LaHood	Office of Rep. Garbarino	Office of Rep. Van Drew	Office of Rep. Franklin	Office of Rep. Smucker	Office of Rep. Babin	Office of the Whip	Office of Rep. Weber	Office of Rep. LaHood	
Media Affairs H	Communications Director	Digital Media Manager	Legislative Director	Communications Director O	Press Secretary Hi	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Press Secretary O	Communications Director	Legislative Director	Deputy Chief of Staff O	Deputy Chief of Staff and Legislative O Director	Communications Director	Deputy Chief of Staff & Legislative Director O	Legislative Director	Communications Director	Press Secretary O	Press Secretary O	Director of Member Services	Communications Director O	Legislative Director	
Parent	Parker	Partiow	Patel	Patrick	Peavey	Pedrotti	Peterson	Pillow	Pinegar	Pinegar	Plummer	Porwoll	Powell	Quinn	Rabalais	Rabuse	Ratliff	Ratner	Rauber	Rausch	Ray	Read	Reath	Reese	Reising	Reynolds	Richardson	
Charyssa	Susan	Rachel	Twinkle	Brian	Laura	Max	Breely	Rob	Hilary	Phillip	Michael	Andrea	Jessica	Megan	Mitch	Chrissy	Lindsay	Mark	John	Scott	Trevor	Russ	Eric	Sarah	Bart	Lisa	Mary Ellen	

Office of Rep. Crawford	Office of Rep. Scott	Office of Rep. Stefanik	Office of Rep. Wagner	Offlice of Rep. Wittman	Office of Rep. Thompson	Office of Rep. Walberg	Office of Rep. Westerman	Office of Rep. Bishop	Office of Rep. DesJarlais	Office of Rep. Moolenaar	Office of Rep. Smith (NJ)	Office of Rep. Rogers (AL)	Office of Rep. Cammack	Office of Rep. Bacon	Office of Rep. Perry	Office of Rep. Luetkemeyer	Office of the Whip	Office of Rep. Hill	Office of Rep. Taylor	Office of Rep. Walorski	Office of Rep. Joyce (OH)	Office of Rep. Lamborn	Office of Rep. Mace	Office of Rep. Hinson	Office of Rep. Hice	House Committee on Foreign Affairs	Office of Rep. Crawford
Communications Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Press Secretary	Legislative Director	Legislative Director & Counsel	Legislative Director	Deputy Chief of Staff/Communications Director	District Director/Communications Director	Communications Director	Communications Director	Deputy Communications Director	Legislative Director	Legislative Director	Coalitions Coordinator	Communications Director	Press Secretary	Legislative Director	Communications Director	District Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director
Roberston	Roberts	Robertson	Robinette	Robinson	Rockwell	Rorke	Rossi	Rowland	Russell	Russell	Sagnip	Sanders	Sandridge	Schieffer	Schilling	Schmidtlein	Schmitz	Schneider	Schroeder	Schultz	Sears	Sebastian	Seibels	Seid	Selip	Sheed	Shelton
Sara	Zach	Jim	Jamie	Brent	Nick	Mike	Janet	Travis	Hannah	Dave	Jeff	Justine	Adeline	Abbey	Patrick	Meghan	Eric	Dan	Libby	Martin	Katherine	Cassandra	John	Sophie	Sarah	Leslie	Ashley

Office of Rep. Allen	House Committee on Energy and Commerce	Office of Rep. Bishop	Office of Rep. Balderson	Office of Rep. Womack	Office of Rep. Mullin	Office of Rep. Lucas	Office of Rep. McCarthy	Office of Rep. Donalds	Office of Rep. Joyce (OH)	Office of Rep. Timmons	Office of Rep. Comer	Office of Rep. Rogers (KY)	Office of Rep. Wilson	Office of Rep. Smith (MO)	Office of the Chief Deputy Whip	Office of Rep. Katko	Office of the Leader	Office of the Leader	House Committee on Budget	Office of the Leader	Office of Rep. Carl	Office of Rep. Radewagen	Office of Rep. Hudson	Office of Rep. Harshbarger	Office of Rep. Palazzo	Office of Rep. Steel
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Chief of Staff	Legislative Director	Senior Policy Advisor	Head of Communications	Deputy Staff Director	Senior Policy Advisor	Legislative Director	Legislative Director	Communications Director	Senior Legislative Aid	Senior Advisor	Deputy Chief of Staff/Communications Director
Shepherd	Shields	Shoemaker	Siddle	Sikora	Skoog	Slagell	Smith	Smith	smith	Smith	Smith	Smoot	Snider	Soster	Sours	Southard	Souza	Sparks	Spealman	Specht	Stagno	Stanton	Steele	Stein	Stevens	Stewart
Cam	Olivia	Clay	Clark	Alexia	Kaitlynn	Alison	Trevor	Alex	Burke	Heather	Matt	Danielle	Joseph	Timothy	David	Tristan	Allen	Matt	Jenna	Brittan	Laura	Richard	Grea	Peter	Courtney	Danielle

Office of Rep. Thompson	Office of Rep. Cole	ons Office of Rep. Boebert	Office of Rep. Bentz	Office of Rep. Kim	Office of Rep. Rutherford	Office of the Whip	Office of Rep. Luetkemeyer	ons Office of Rep. Grothman	Congressional Budget Office	Office of Rep. Armstrong	Office of Rep. Diaz-Balart	Office of Rep. Gohmert	House Committee on Energy and Commerce	Office of Rep. Zeldin	Office of Rep. Fallon	Office of Rep. Bucshon	Office of Rep. Meijer	Office of Rep. Fulcher	Office of Rep. Huizenga	Office of Rep. Buck	Office of Rep. McHenry	Office of Rep. Lamborn	Office of Rep. Bice	Office of Rep. Walorski	Office of Rep. Steube	Office of Rep. Fleischmann
Press Secretary	Press Secretary	Deputy Chief of Staff/Communications Director	Chief of Staff/Legislative Director	Communications Director	Legislative Director	Policy Advisor	Communications Director	Deputy Chief of Staff/Communications Director	Director	Communications Director	Legislative Director	Director of Communications	Policy Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Digital Director	Legislative Director	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director
Stone	Stooksbury	Stout	Strader	Strock	Strub	Sugarman	Sullivan	Svoboda	Swagel	Swanson	Sweet	Swinson	Taggart	Talmage	Taylor	Taylor	Taylor	Tellez	TenBrink	Tew	Theodossiou	Thomas	Thompson	Thomson	Thorman	Tidwell
Maddison	Melissa	Ben	Nick	Callie	Hannah	AJ	Georgeanna	Tim	Phillip	Conner	Chris	Angela	Michael	Sarah	Shaun	Charlotte	Emily	Daniel	Trevor	Elissa	Taylor	James	Jett	Emma	Sadie	Daniel

Office of Rep. Mann	Office of Rep. Armstrong	Office of Rep. Biggs	Office of Rep. Cawthorn	Office of Rep. Scallse	Office of Rep. Franklin	Office of Rep. Joyce (PA)	Office of Rep. Moore (UT)	Office of Rep. Garcia	Office of Rep. Gaetz	Office of Rep. Posey	Office of Rep. Gimenez	Office of Rep. Mace	Office of Rep. Reschenthaler	Office of Rep. DesJarlais	House Committee on Small Business	House Committee on Science, Space and Technology	Office of Rep. Bilirakis	Office of Rep. Smucker	Office of Rep. Smith (NJ)	Office of Rep. Burgess	House Republican Conference	Office of Rep. Fitzgerald	House Committee on Intelligence	Office of Rep. Simpson	Office of Rep. Murphy	Office of Rep. Turner	Office of Rep. Fischbach
Press Secretary	Legislative Director/Deputy Chief of Staff	Communications Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff/ Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director/Deputy Chief of Staff	Legislative Director	Legislative Director/Senior Policy Advisor	Communications Director	Policy Director	Legislative Director	Communications Director	Communications Director/District Director	Legislative Director	Legislative Director	Press Secretary
Todd	Tortorici	Tragesser	Treadwell	Trokey	Truxal	Tucker	Tucker	Turner	Valdez	Valenta	Valentine	Van Every	Vance	Vanderford	VanHyfte	Vaughan	Vecchi	Verhelst	Vigil	Voyles	Vreeburg	Wagener	Walker	Wallace	Wallwork	Ward	Weber
Michaela	Nicholas	Matthew	Catherine	Claire	Charlie	Matt	Caroline	Will	Joel	Valentina	EJ	Madison	Alexa	Alex	Matt	Heather	Jonathan	Noelle	Mary	Sarah Anne	Jake	Rob	Rachel	Nikki	Luke	Maggie	Lauren

Office of Rep. Carter (GA)	Office of Rep. Carl	Office of Rep. Taylor	Office of Rep. Kelly (PA)	Office of Rep. Higgins	Office of Rep. Herrera Beutler	Office of Rep. Davidson	Office of Rep. Ferguson	Office of Rep. Steil	Office of Rep. Rouzer	Office of Rep. Davis	House Committee on Science, Space and Technology	Office of the Whip	Office of Rep. Issa	Office of Rep. Rogers (AL)	Office of Rep. Johnson (OH)	Office of Rep. Granger	Office of Rep. Burchett	Office of Rep. Gooden	Office of Rep. Duncan	Office of Rep. Meijer	Office of Rep. Cammack	Office of Rep. Schweikert	House Committee on Small Business	Office of Rep. Hern	Office of Rep. Owens	Office of Rep. Sessions	Office of Rep. Babin
Deputy Chief of Staff	Communications Director	Legislative Director	Senior Legislative Assistant	Deputy Chief of Staff	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Assistant (DC)	Policy Director	Counsel	Communications Director	Legislative Director	Legislative Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Policy Director	Legistative Director	Legislative Director	Legislative Director	Legislative Director
Wehagen	Weidlich	Weldon	West	Westmoreland	Wheeler	White	White	White	Whitson	Wickenhauser	Wickre	Wieand	Wilcox	Wilson	Wilson	Winfrey	Wolfgram	Wood	Wood	Woodin	Woodward	Wunderlich	Yavor	Yelinski	Yost	Young	Ziegler
Robby	Zachary	Laura	Sam	Grayson	Craig	Connor	Allie	Grace	lan	Calla	Jenn	Jeff	Jonathan	Haley	Laura	David	Kelsey	Jordan	Emily	Maggie	Joshua	Dan	Rob	Dominique	Alex	Ryan	Lauren

Office of Rep. Tiffany	Office of Rep. Balderson	Office of Rep. Lesko
Legislative Director	Legislative Director	Legislative Director
Zimmerman	Zimpher	Zwaanstra
Mac	Nate	Johnny

Report name: Report date: Event name:

Attendance Report (House Staff for Ethics]
06/09/2022
2022 Legislative and Communication Directors Conference

Anna Alex Kevin Shawn Natalie Wade Noah Noah Nathan Nick Zach Brian Christopher	Adamian Attebery Baird Balcomb Baldassarre Ballou Barker Barker Barnett Bates Bayles	Institution Office of Rep. Harris House Committee on Appropriations Office of Rep. Griffith Office of Rep. Salazar Office of Rep. Malliotakis House Office of the Legislative Counsel Office of Rep. Bost Rep. Jody Hice Office of Rep. Keller Office of Rep. Graves (LA) Office of Rep. Gibbs Office of Rep. Palmer	Press Secretary Deputy Communications Director Communications Director Communications Director Communications Director Legislative Counsel Legislative Director Legislative Director Communications Director Communications Director Communications Director Communications Manager Legislative Director
Zach	Barnett Bartes	Office of Rep. Gibbs	Communications Manager Legislative Director
Christopher	Bayles	Office of Rep. Palmer	Senior Legislative Assistant
Lyssa	Bell	Office of Rep. Pfluger	Communications Director
Evan	Bender	Office of Rep. Nehls	Legislative Director
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Jeff	Bishop	Office of Rep. Stauber	Deputy Chief of Staff
Summer	Blevins	Office of Rep. Bilirakis	Deputy Chief of Staff/Press Secretary
Barbara	Boland	Office of Rep. Wenstrup	Communications Director
Patrick	Bond	Office of Rep. Lucas	Communications Director
Rich	Booker	Office of Rep. Long	Press Secretary
Francis	Brennan	House Republican Conference	Rapid Response Director
Palmer	Brigham	Office of Rep. Stefanik	Communications Director
Arthur	Bryant	Office of Rep. Wagner	Communications Director
Daniel	Bucheli	Office of Rep. Spartz	Communications Director
30000	Buckels	Office of Rep. Weber	Communication Director

Cloakroom Assistant	Office of the Leader	Daver	
Senior Legislative Assistant	Office of Rep. Steil	Davis	Charlotte
Legislative Director	Office of Rep. Latta	Davin	Mike
Communications Director	Office of Rep. Hern	Dabney	Miranda
Communication Director	Office of Rep. Fitzgerald	Crane	Alex
Speechwriter	Office of the Leader	Correll	Charles
Director of Strategic Communications	Office of Rep. Cole / House Rules Committee	Corley	Sarah
Communications Director	Office of Rep. Palmer & House Republican Policy Committee	Cook	Kris
Director	Communication Standards Commission	Conklin	Elisabeth
Deputy Communications Director	Office of the Whip	Comer	Michael
Communications Director	Office of Rep. Van Duyne	Coker	Andrea
Legislative Director	Office of Rep. Comer	Coffman	Sarah
Communications Director	Office of Rep. Curtis	Cloch	Adam
Legislative Director	Office of Rep. Steel	Clifford	Ken
Legislative Director	Office of Rep. Kim	Cisneros	Alex
Director of Member Services	House Committee on Transportation and Infrastructure	Christensen	Nick
Staff Director	House Committee on Appropriations	Chotvacs	Anne Marie
General Counsel	House Committee on the Judiciary	Castor	Steve
Legislative Director	Office of Rep. Hartzler	Castle	Colleen
General Counsel	Office of the Leader	Carr	Machalagh
Deputy Chief of Staff/ Legislative Director	Office of Rep. Loudermilk	Carr	Colin
Communications Director, Senior Advisor	Office of Rep. Obernolte	Carlin	Emily
Deputy Communications Director	Office of Rep. Miller (WV)	Cantrell	Samantha
Legislative Director	Office of Rep. McClintock	Campbell	Kyle
Legislative Director	Office of Rep. Biggs	Calkins	Aaron
Legislative Director	Office of Rep. Mooney	Caddock	John
Mellipel Services Director	House Depublican Contentine	Butcher	Courtney

ays and Means s (KY)	Freire House Committee on Ways and Means Frost Office of Rep. Hill Gage Office of Rep. Hal Rogers (KY) Gliaier Office of the Leader	Freire House Committee on Ways and Means Frost Office of Rep. Hill Gage Office of Rep. Hal Rogers (KY)	Freire House Committee on Ways and Means Frost Office of Rep. Hill	Freire House Committee on Ways and Means		Harry Select Committee on Economic Disparity Com and Fairness in Growth	Kristin Office of Rep. McMorris Rodgers Seni	Amanda Office of Rep. Newhouse Com	Lauren Office of the Whip Com	Chris Office of Rep. Boebert Legis	Grace Office of Rep. Mullin Pres	Michele Exner Office of the Leader Com	Office of Rep. Scott	Max Engling Office of the Leader Depu	Elleson Office of Rep. Long	Office of Rep. Jordan	Dwyer Office of Rep. Carey	n Office of Rep. Gallagher	Domenech Office of the Leader	Halee Office of Rep. Williams Com	Dilworth Office of Rep. Van Duyne	Matthew House Committee on Rules Polic	Ross Office of Rep. González-Colón Legis	Britney Office of Rep. Harshbarger Com	Michael DeFilippis Office of Rep. Malliotakis Legis	Anne DeCesaro Select Committee on Economic Disparity Repu	
							Rodgers																			pnomic Disparity	
	Communications Director	Senior Policy Advisor and Counse	Legislative Director and Counsel	Legislative Director	Communications Director	Communication Director	Senior Legislative Assistant	Communications Director	Communications Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Deputy Director of Member Services	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Communications Director	Senior Policy Advisor	Communications Director	Legislative Director	Policy Director	Legislative Director	Communications Director	Legislative Director	Republican Policy Director	

Ed	Will	Ryan	Katharine	Blaine	Elizabeth	Dylan	Amy	Bradley	Danny	Kyle	Josh	Claire	Hannah	Maggie	Michael	Rebekah	Kelsey	Anna	Ryan	Preston	Jake	Tiffany	Wesley	Jon	Steve	Emma	Eliana
Kim	Kiley	Kelly	Kelly	Kelly	Joseph	Jones	Jones	Jaye	Jativa	Jacobs	Jackson	Hurley	Hughes	Howell	Howard	Hoshiko	Holt	Holland	Hofmann	핕	Hilkin	Haverly	Harkins	Harder	Hansen	Hall	Goodman
Office of Rep. Moolenaar	Office of Rep. Miller-Meeks	Office of Rep. Mooney	Office of Rep. Kustoff	Office of Rep. Carey	Office of Rep. Guest	Office of Rep. Rose	House Committee on Education and Labor	Office of Rep. Moore (AL)	Office of Rep. Gimenez	Office of Rep. Miller-Meeks	Office of Rep. Smith (NE)	Office of Rep. Latta	Office of Rep. Gibbs	Office of the Leader	Office of Rep. LaTurner	House Committee on Natural Resources	Office of Rep. Estes	House Republican Conference	House Republican Conference	Office of the Leader	Office of Rep. Norman	Office of Rep. Smith (NE)	Office of Rep. Bice	Office of Rep. Graves (MO)	Office of Rep. Tenney	Office of Rep. Owens	Office of Rep. Kustoff
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Policy Director	Communications Director	or Director of Education and Human Services Policy	Communications Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Press Secretary	Graphic Designer	Communications Director	Communications Director	Press Secretary	Deputy Press Secretary	Policy Advisor	Policy Advisor	Legislative Director	Communications Director	Communications Director	Digital Director	Communications Director	Communications Director	Legislative Director

Megan Medley Office of Rep. Aderholt Legislat	Tim Medeiros Office of Rep. Feenstra Legislat	Bryan McVae Office of Rep. Foxx Legislat	Abby McHan Office of Rep. Cloud Legislat	Erin McBride Office of Rep. Rouzer Commu	Hannah Matesic House Committee on Education and Labor Director	Education and Labor	•	Brittany Office of Rep. Hinson Deputy	Faith Office of Rep. Valadao Commu	Nick Cunneborg Office of Rep. Fischbach Legislat	Chavonne Chice of Rep. McMorris Rodgers Press S	Hunter Core Lovell Office of Rep. Scalise Press S	Ryan Office of the Leader Senior F	Elizabeth Office of Rep. Johnson (SD) Legislat	Lindsay Clindsay Clindsay Linhares Coffice of Rep. Letlow Legislat	Will Layden House Committee on Natural Resources Deputy	Alexandra Commu	Hillary Office of Rep. Pence Legislat	Jeffrey Office of Rep. Emmer Legislat	Jason Office of Rep. Rose Legislat	Elise Office of Rep. Duncan Senior L	Jeff Office of Rep. Bacon Legislat	Allie Kotsovos (Humes) Office of the Leader Member	Steve Office of Rep. Mast Legislat	Kevin Office of Rep. Hartzler Commu	Matthew Milberties Mil
Legislative Director		Legislative Director	Legislative Director	Communications Director	ucation and Labor	ucation and Labor	•	Deputy Chief of Staff/Legislative Director	Communications Director	ch Legislative Director		Press Secretary	Senior Policy Advisor	(SD) Legislative Director	Legislative Director	atural Resources Deputy Staff Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Member Services Coordinator	Legislative Director	Communications Director	N) Press Secretary

Communications Director	Office of Rep. Hudson	Steele	Greg
Legislative Director	Office of Rep. Carl	Stagno	Laura
Legislative Director	Office of Rep. McCarthy	Smith	Trevor
Digital Communications Director	Office of the Leader	Smith	Caleb
Legislative Director	Office of Rep. Joyce (OH)	Smith	Burke
Deputy Chief of Staff/Communications Director	Office of Rep. Grothman	Smith	Ashley
Legislative Director	Office of Rep. Mullin	Skoog	Kaitlynn
Communications Director	Office of Rep. Bishop	Shoemaker	Clay
Communications Director	House Committee on Energy and Commerce	Shields	Olivia
Legislative Director	Office of Rep. Allen	Shepherd	Cam
Legislative Director	Office of Rep. Crawford	Shelton	Ashley
District Communications Director	Office of Rep. Lamborn	Sebastian	Cassandra
Communications Director	Office of Rep. Joyce (OH)	Sears	Katherine
Communications Director	Office of Rep. Hill	Schneider	Dan
Coalitions Coordinator	Office of the Whip	Schmitz	Eric
Press Secretary	Office of Rep. Bacon	Schieffer	Abbey
Legislative Director	Office of Rep. DesJarlais	Russell	Hannah
Deputy Chief of Staff/Communications Director	Office of Rep. Moolenaar	Russell	David
Press Secretary	Office of Rep. Walberg	Rorke	Mike
Deputy Chief of Staff/Legislative Director	Office of Rep. Wittman	Robinson	Brent
Communications Director	Office of Rep. Crawford	Robertson	Sara
Senior Legislative Assistant	Office of Rep. Stefanik	Robertson	Jim
Legislative Director	Office of Rep. Scott	Roberts	Zach
Press Assistant	Office of Rep. Aderholt	Reed	Matt
Press Secretary	Office of Rep. Smucker	Reath	Eric
Communications Director	Office of Rep. Franklin	Read	Russ
Deputy Chief of Staff & Legislative Director	Office of Rep. Garbarino	Rausch	Scott

Peter Maddison Melissa Benjamin	Stein Stone Stooksbury Stout	Office of Rep. Harshbarger Office of Rep. Thompson Office of Rep. Cole Office of Rep. Boebert Office of Rep. Grothman	Senior Legislative Aid Press Secretary Press Secretary Deputy Chief of Staff/Communications Director Deputy Chief of Staff/Communications
Melissa	Stocksbury	Office of Rep. Cole	Press Secretary
Benjamin	Stout	Office of Rep. Boebert	Deputy Chief of Staff/ Director
Tim	Svoboda	Office of Rep. Grothman	Deputy Chief of Staff/ Director
Conner	Swanson	Office of Rep. Armstrong	Communications Director
Charlotte	Taylor	Office of Rep. Bucshon	Communications Director
Shaun	Taylor	Office of Rep. Fallon	Legislative Director
Trevor	TenBrink	Office of Rep. Huizenga	Legislative Director