

EMPLOYEE POST-TRAVEL DISCLOSURE FORM 

Original 
Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

| 1.  | Name of Traveler: Kevin Knoth  |
|-----|--|
| 2.  | a. Name of Accompanying Relative: OR None  |
|     | b. Relationship to Traveler: Spouse Child Other (specify):   |
| 3.  | a. Dates: Departure: 06/01/2022 Return: 06/03/2022   |
|     | b. Dates at Personal Expense, if any: OR None  |
| 4.  | Departure City: Washington, DC Destination: Williamsburg, VA Return City: Washington, DC   |
| 5.  | Sponsor(s), Who Paid for the Trip: Congressional Institute   |
| 6.  | Describe Meetings and Events Attended:<br>Attended the Legislative Director and Communications Director Conference where I heard from panels on Crisis<br>Communications, Leadership, House Leadership, Ethics, Legislative Procedure, and other various topics.   |
| 7.  | Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:   |
|     | a. 🔳 a completed Sponsor Post-Travel Disclosure Form;  |
|     | b. The Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);  |
|     | c. <b>a</b> page 2 of the completed <i>Traveler Form</i> submitted by the employee; <i>and</i>   |
|     | d. 🔳 the letter from the Committee on Ethics approving my participation on this trip.  |
| 8,  | a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. <i>Signify statement is true by checking the box.</i>   |
|     | b. If not, explain:  |
|     | ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.   |
| Sig | gnature of Traveler: //- // Date: 06/07/2022   |
| Di  | uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel</i><br>sclosure Form were necessary and that the travel was in connection with the employee's official duties and would not<br>eate the appearance that the employee is using public office for private gain. |
| Na  | me of Supervising Member: Rep. Vicky Hartzler Date: 06/07/2022   |
|     | nature of Supervising Member:  |

Version date 3/2021 by Committee on Ethics



# SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- 1. Sponsor(s) who paid for the trip: Congressional Institute
- 2. Travel Destination(s): Williamsburg, VA
- 3. Date of Departure: June 1, 2022

Date of Return: June 3, 2022

4. Name(s) of Traveler(s): see attached list

*Note:* You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

|                               | Total Transportation<br>Expenses | Total Lodging<br>Expenses | Total <b>Meal</b><br>Expenses | Total <b>Other</b> Expenses<br>(dollar amount per item<br>and description) |
|-------------------------------|----------------------------------|---------------------------|-------------------------------|--|
| Traveler                      | \$91                             | \$269                     | \$154                         | \$398 - Room Rental  |
| Accompanying<br>Family Member | n/a                              | n/a                       | n/a                           | n/a  |

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.* 

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:

Date: June 9, 2022

Name: Mark Strand

Title President

Organization: Congressional Institute

M

I am an officer of the above-named organization. Signify statement is true by checking box.

# Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org

Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



# U.S. House of Representatives COMMITTEE ON ETHICS

# TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privatelysponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Kevin Knoth

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

| Signature: 12-226-16-  |
|--|
| Name of Signatory (if other than traveler):  |
| For Staff (name of employing Member or Committee): Rep. Vicky Hartzler   |
| Office Address: 2235 Rayburn House Office Building, Washington, DC 20515   |
| Telephone Number: 202-225-2876   |
| Email Address of Contact Person: kevin.knoth@mail.house.gov  |
| Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date. |
| NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.   |

**KEEP A COPY OF THIS FORM.** Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov*.



# U.S. House of Representatives COMMITTEE ON ETHICS

# TRAVELER FORM

| 1. | Name of Traveler: | Kevin Knoth |  |
|----|-------------------|-------------|--|
|----|-------------------|-------------|--|

- 2. Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
- 3. City and State OR Foreign Country of Travel : Williamsburg, VA
- 4. a. Date of Departure: <u>6/1/2022</u> Date of Return: <u>6/3/2022</u>
  - b. Yes No Will you be extending the trip at your personal expense?

If yes, list dates at personal expense: \_

- 5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
  - (1) Name of Accompanying Family Member: \_\_\_\_
  - (2) Relationship to Traveler: Spouse Child Other (specify): \_
  - (3) Yes No Accompanying Family Member is at least 18 years of age:
- 6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
  - b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
- 7. Yes 🔲 No 🗌 *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.** I am the Communications Director for Rep. Vicky Hartzler. The invitation was extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate on policy issues and best practices, and encourage productive conversations with colleagues.

- 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
- 10. For staff travelers, to be completed by your employing Member:

# ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

| appearance that the employee is us | icky Partales |      |
|------------------------------------|---------------|------|
| Signature of Employing Member      | · Ucky Hangen | Date |
|                                    |               |      |

4/19/2022



# U.S. House of Representatives COMMITTEE ON ETHICS

# PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

- 1. Sponsor who will be paying for the trip: Congressional Institute
- 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*
- 3. Check only one. I represent that:
  - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
  - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
  - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
- 4. Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See addendum & attached invitation list

- 5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
- 6. Date of departure: June 1, 2022 Date of return: June 3, 2022
- 7. a. City of departure: Washington, DC
  - b. Destination(s): Williamsburg, VA
  - c. City of return: Washington, DC
- 8. Check only one. I represent that:
  - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
  - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
  - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

# 9. Check only one of the following:

- a. I checked 8(a) or (b) above; OR
- b. I checked 8(c) above but am not offering any lodging; OR
- c. 🔲 I checked 8(c) above and am offering lodging and meals for one night; OR
- d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.* 

# 11. Check only one of the following:

a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box;* OR

b. Not Applicable. Trip sponsor is a U.S. institution of higher education.

For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
 See addendum

# 13. Answer parts a and b. Answer part c if necessary:

| a. Mode of travel:  | Air Rail Bus Car Other (specify:)                       | ļ |
|---------------------|---|---|
| b. Class of travel: | Coach 🔲 Business 🗌 First 🗌 Charter 🗌 Other 🗌 (specify:) |   |

c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking the box.

# 15. Check only one. I represent that either:

- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
  - 1) Detail the cost *per day* of meals (approximate cost may be provided): Day 1- \$51, Day 2 - \$88, Day 3 - \$21
  - Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event
- 16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

| Hotel Name: Kingsmill                     | City: Williamsburg, VA                 | Cost Per Night: \$118 +taxes |
|---|--|------------------------------|
| Reason(s) for Selecting: proximity to DC, | availability, security & facility size |                              |
| Hotel Name:                               | City:                                  | Cost Per Night:              |
| Reason(s) for Selecting:                  |  |                              |
| Hotel Name:                               | City:                                  | Cost Per Night:              |
| Reason(s) for Selecting:                  |  |                              |

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.



# U.S. House of Representatives **ETHICS**

## 18. Total Expenses for each Participant:

| Actual Amounts<br>Good Faith Estimates   | Total Transportation<br>Expenses per Participant | Total <b>Lodging</b> Expenses per Participant | Total Meal Expenses per Participant |
|--|--|---|-------------------------------------|
| For each Member,<br>Officer, or Employee | \$106  | \$269   | \$160                               |
| For each Accompanying<br>Family Member   | \$106  | n/a   | \$160                               |

|  | Other Expenses<br>(dollar amount per item) | Identify Specific Nature of "Other" Expenses<br>(e.g., taxi, parking, registration fee, etc.) |
|--|--|---|
| For each Member,<br>Officer, or Employee | \$451                                      | Room Rental   |
| For each Accompanying<br>Family Member   | \$451                                      | Room Rental   |

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

# 19. Check only one:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.
- 20. I certify by my signature that
  - a. I read and understand the Committee's Travel Regulations;
  - b. I am not a registered federal lobbyist or registered foreign agent; and
  - c. The information on this form is true, complete, and correct to the best of my knowledge.

| Signature: Mark Strand                                 | April 12, 2022          |
|--|-------------------------|
| Name: Mark Strand                                      | Title: President        |
| Organization: Congressional Institute                  |                         |
| Address: 1700 Diagonal Road #300, Alexandria, VA 22314 |                         |
| Email: strand@conginst.org                             | Telephone: 703-837-8812 |

# **INSTRUCTIONS**

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

# For questions, please contact the Committee on Ethics at:

| 1015 Longworth House Office Building |  |
|--------------------------------------|--|
| Washington, D.C. 20515               |  |

ethicscommittee@mail.house.gov | 202-225-7103 More information and forms available at ethics.house.gov Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member* 

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

# **U.S. House of Representatives**

# COMMITTEE ON ETHICS

May 25, 2022

Mr. Kevin Knoth Office of the Honorable Vicky Hartzler 2235 Rayburn House Office Building Washington, DC 20515

Dear Mr. Knoth:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for June 1 to 3, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Theodore E. Deutch Chairman

Sincerely,

Jackie Walorski Ranking Member

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

TED/JW:mc

# PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

# Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

## **Question 18: Total expenses for each participant:**

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the Legislative and Communication Directors Conference

Date: April 12, 2022 at 2:52 PM

To: amym@conginst.org



### PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear \*/fname/\*,

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

#### To Register:

### Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private</u> <u>Sponsor Travel Certification Form</u>, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

#### Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference Email Address: \*/email/\* Access Code: \*/other\_id/\*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

### Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812 mobile: 571-366-0090 website: conginst.org





# 2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

# Wednesday, June 1

- 11:30 AM Bus Departs from Hill
- 2:00 PM Nametag Pickup
- 3:00 PM Welcome
- 3:15 PM New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group
- 4:15 PM Ethics: Official, Campaigns, and Redistricting Elliot Berke, Berke Farah LLC Erin Clark, NRCC Tim Monahan, Committee on House Administration

# 6:00 PM Reception & Dinner Katie Pavlich, *Townhall*

Thursday, June 2

| 8:00 AM  | Breakfast  |
|----------|--|
| 9:00 AM  | <b>Leadership Policy and Communication Directors</b><br>Dan Meyer, Office of the Republican Leader<br>Brett Horton, Office of the Republican Whip<br>Patrick Hester, House Republican Conference |
| 10:00 AM | <b>Preparing to Manage In the 118<sup>th</sup> Congress</b><br>Mark Horstman, Manager Tools, LLC   |
| 12:00 PM | <b>Lunch</b><br>Os Guinness, Author & Social Critic  |

# **Policy Breakouts**

- **1:30 PM** A Governing Agenda for the 118<sup>th</sup> Congress: House GOP Task Forces Moderator: Mark Strand, Congressional Institute House GOP Task Force Staffers
- 2:30 PM Drafting and Passing Legislation Hugh Halpern, Former House Rules Committee Staff Director TBD, House Office of the Legislative Counsel
- 3:45 PM How to Think Like an Economist Steven Rhoads, University of Virginia Ryan Bourne, Cato Institute

## **Communications Breakouts**

- **1:30 PM Communicating the Republican Agenda: House GOP Task Forces** Moderator: Jessica Towhey, Congressional Institute/2e Communications
- 2:30 PM Crisis Communications Craig Stephens, DCI Group
- 3:45 PM Speechwriting 101 TBD, TBD
- 6:00 PM Reception & Dinner Walter Russell Mead, *The Wall Street Journal*

### Friday, June 3

- 8:00 AM Breakfast
- 9:00 AM How to Conduct Effective Oversight The Honorable Kelly Armstrong, U.S. House of Representatives Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee William Burck, Quinn Emanuel Urquhart & Sullivan, LLP
   10:30 AM Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery Matt Glassman, Georgetown University Anne Marie Chotvaks, Committee on Appropriations J.P. Freire, Committee on Ways and Means

12:00 PM Conference Concludes Bus departs from Kingsmill

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| Invited |  |
| LCD:    |  |

| Last Name  | Ackerman | Ackerman | Acomb | Adler  | Adsit  | Agostin | Anderson | Ayrea  | Baird | Baker    | Baldassarre | Ball | Ballard | Barber | Barger | Barker | Barley | Barnett | Barrett | Barry | Bates | Battaglia  | Belchior | Bell  | Bellizzi | Bender   |
|------------|----------|----------|-------|--------|--------|---------|----------|--------|-------|----------|-------------|------|---------|--------|--------|--------|--------|---------|---------|-------|-------|------------|----------|-------|----------|----------|
|            |          |          |       |        |        |         |          |        |       |          |             |      |         |        |        |        |        |         |         |       |       |            |          |       |          |          |
|            |          |          |       |        |        |         |          |        |       |          |             |      |         |        |        |        |        |         |         |       |       |            |          |       |          |          |
| First Name | Steve-   | Emily    | Frank | Jeremy | Harley | Paige   | Liam     | Maggie | Kevin | Samantha | Natalie     | Luke | Jimmy   | Don    | Noah   | Nathan | Nick   | Zach    | Walker  | Joe   | Brian | Jacqueline | Isabela  | Lyssa | Alex     | Jeannine |

| Institution | Office of Rep. Fulcher | Office of Rep. Reschenthaler               | Office of Rep. Reed     | Office of Rep. Cheney   | Office of Rep. Carter (GA) | Office of Rep. Boebert | Office of Rep. Stewart  | Office of Rep. Graves (LA) | Office of Rep. Griffith | Office of Rep. Grothman | Office of Rep. Malliotakis | Office of Rep. Cawthorn | Office of Rep. Davis | Office of Rep. Ellzey | Office of Rep. Bost  | Office of Rep. Hice  | Office of Rep. Keller   | Office of Rep. Graves (LA) | Office of Rep. Waltz | Office of Rep. Good  | Office of Rep. Gibbs | Office of the Whip | Office of Rep. Gaetz | Office of Rep. Pfluger  | Office of Rep. Barr     | Office of Rep. McKinley |
|-------------|------------------------|--|-------------------------|-------------------------|----------------------------|------------------------|-------------------------|----------------------------|-------------------------|-------------------------|----------------------------|-------------------------|----------------------|-----------------------|----------------------|----------------------|-------------------------|----------------------------|----------------------|----------------------|----------------------|--------------------|----------------------|-------------------------|-------------------------|-------------------------|
| Job Title   | Legislative Director   | Deputy Chief of Staff/Legislative Director | Communications Director | Communications Director | Communications Director    | Legislative Director   | Communications Director | Legislative Director       | Communications Director | Legislative Director    | Communications Director    | Communications Director | Legislative Director | Legislative Director  | Legislative Director | Legislative Director | Communications Director | Communications Director    | Legislative Director | Legislative Director | Legislative Director | Scheduler          | Legislative Director | Communications Director | Communications Director | Legislative Director    |

| Office of Ben Nehle  | Offlice of Rep. Burchett   | House Committee on Financial Services | Office of Rep. Buchanan | Office of Rep. Stauber | -                                     | Office of Rep. Wenstrup | Office of Rep. Lucas    | Offlice of Rep. Long | Office of Rep. Curtis | Offlice of Rep. Carter (TX) | Office of Rep. Guthrie  | Office of Rep. Moore (AL) | Office of Rep. Stefanik | Office of Rep. Tiffany           | Office of Rep. Rosendale | Office of Rep. Amodei | Office of the Whip | Office of Rep. Walberg | Office of Rep. Van Drew    | Office of Rep. Wagner   | Office of Rep. Spartz   | Office of Rep. Gosar | House Republican Conference | House Committee on Homeland Security | Office of Rep. Mooney | Office of Rep. Biggs | Office of Rep. McClintock | Office of Rep. Simpson |  |
|----------------------|----------------------------|---------------------------------------|-------------------------|------------------------|---------------------------------------|-------------------------|-------------------------|----------------------|-----------------------|-----------------------------|-------------------------|---------------------------|-------------------------|----------------------------------|--------------------------|-----------------------|--------------------|------------------------|----------------------------|-------------------------|-------------------------|----------------------|-----------------------------|--------------------------------------|-----------------------|----------------------|---------------------------|------------------------|--|
| Legislative Director | Director of Communications | Policy Director & Chief Counsel       | Legislative Director    | Deputy Chief of Staff  | Deputy Chief of Staff/Press Secretary | Communications Director | Communications Director | Press Secretary      | Legislative Director  | Legislative Director        | Communications Director | Legislative Director      | Communications Director | Press Secretary/Digital Director | Legislative Director     | Legislative Director  | Policy Director    | Legislative Director   | Director of Communications | Communications Director | Communications Director | Legislative Director | Member Services Director    | Communications Director              | Legislative Director  | Legislative Director | Legislative Director      | Legislative Director   |  |
| Bender               | Bensur                     | Betz                                  | Bill                    | Bishop                 | Blevins                               | Boland                  | Bond                    | Booker               | Bornstein             | Bourn                       | Bowen                   | Bradley                   | Brgham                  | Briscoe                          | Brislin                  | Brooke                | Brooke             | Brown                  | Brown                      | Bryant                  | Bucheli                 | Burke                | Butcher                     | Byers                                | Caddock               | Calkins              | Campbell                  | Cannon                 |  |

Evan Kim Aaron Jeff Summer Barbara Patrick Richard Jake Grady Sara "S.K." Joshua Palmer Caroline Sara "S.K." Joshua Palmer Ken Ken Ken Ken Rory Courtney Lesley John Rory Courtney Lesley Sarah Page 2 / 17

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| Office of Rep. Obernolte | Office of Rep. Banks    | Office of Rep. Loudermilk                  | Office of the Republican Leader | Office of Rep. Hartzler | House Committee on the Judiciary | Office of Rep. Posey                             | Office of Rep. Arrington | Office of Rep. Gooden   | Office of Rep. Jacobs | Offlice of Rep. Weber | Office of Rep. Garbarino | Office of Rep. Kim   | Office of Rep. Aderholt | Office of Rep. Rice  | Office of Rep. Curtis   | Office of Rep. Loudermilk | Office of Rep. Comer | House Committee on Oversight and Government Reform | Office of the Whip             | Office of Rep. Palmer   | House Committee on Rules             | Office of Rep. Clyde    | Office of Rep. Dunn     | Office of Rep. Cloud    | Office of Rep. Massie                      | Office of Ben McClintock |
| Communications Director  | Communications Director | Deputy Chief of Staff/Legislative Director | General Counsel                 | Legislative Director    | General Counsel                  | Deputy Chief of Staff/Communications<br>Director | Legislative Director     | Communications Director | Press Secretary       | Deputy Chief of Staff | Communications Director  | Legislative Director | Press Assistant         | Legislative Director | Communications Director | Communications Director   | Legislative Director | Communications Director                            | Deputy Communications Director | Communications Director | Director of Strategic Communications | Communications Director | Communications Director | Communications Director | Deputy Chief of Staff/Legislative Director | Communications Director  |
| Carlin                   | Carlson                 | Carr                                       | Carr                            | Castle                  | Castor                           | Cecala   | Champion                 | Chandler                | Chase                 | Christian             | Cianci                   | Cisneros             | Clark                   | Clarke               | Cloch                   | Cockerham                 | Coffman              | Collins  | Comer                          | Cook                    | Corley                               | Corso                   | Courtney                | Crane                   | Cranston                                   | Creev                    |
| Emily                    | Buckley                 | Colin                                      | <b>Machalagh</b>                | Colleen                 | Steve                            | George   | Mason                    | Dylan                   | ristian               | Bill                  | Kristen                  | Alex                 | Carson                  | lipp                 | Adam                    | Brandon                   | Sarah                | Jessica  | Michael                        | Kris                    | Sarah                                | Madeline                | Leah                    | Jeremy                  | Seana                                      | lennifer                 |

Page 3 / 17

| Office of Rep. Buck     | Office of Rep. Murphy   | Office of Rep. Hern     | Offlice of Rep. Steel | Office of Rep. Harris                      | Office of Rep. McClain  | Office of Rep. Higgins | Office of Rep. Latta | House Committee on Appropriations | Office of Rep. Kinzinger | Select Committee on Economic Disparity<br>and Fairness in Growth | Office of Rep. Malliotakis | Office of Rep. Davis    | Office of Rep. Green    | Office of Rep. Van Duyne | Office of Rep. Graves (MO) | Office of Rep. Harshbarger | Office of Rep. González-Colón | House Committee on Rules | Office of Rep. Jordan | Office of Rep. Van Duyne | Office of Rep. Williams | Office of Rep. Fleischmann | Offlice of Rep. Carter (TX) | Office of Rep. Gallagher | Office of Rep. Carey | Office of Rep. Jordan   | Office of Rep. Greene   |  |
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| Communications Director | Communications Director | Communications Director | Legislative Director  | Deputy Chief of Staff/Legislative Director | Communications Director | Deputy Chief of Staff  | Legislative Director | Policy Director                   | Legislative Director     | Republican Policy Director                                       | Legislative Director       | Communications Director | Communications Director | Press Secretary          | Legislative Director       | Communications Director    | Legislative Director          | Policy Director          | Legislative Director  | Legislative Director     | Press Secretary         | Communications Director    | Communications Director     | Communications Director  | Legislative Director | Communications Director | Communications Director |  |
| Cummings                | Currie                  | Dabney                  | Dana                  | Daniels                                    | Daniels                 | David                  | Davin                | Davis                             | De Luca                  | DeCesaro   | Defilippis                 | Degroot                 | del Guidice             | Denham                   | Devine                     | Dickerson                  | Dietrich                      | Diller                   | Dilley                | Dilworth                 | Jobbins                 | Joil                       | Dowdell                     | Dunn                     | Dwyer                | Dye                     | Dyer                    |  |
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Collin Kate Miranda Arie Tim Stacey Andrew Mike Anne Alec Sebastian Anne Matchel Brithey Ross Brithey Brithey Brithey Ross Matt Justin Emily Justin Katie Russell Nick Page 4 / 17

Page 5 / 17

| Office of Rep. Dunn | Office of Rep. Ellzey | Offlice of Rep. Kinzinger | Office of Rep. Buchanan | Office of Rep. Steil | House Committee on Veterans Affairs | Office of Rep. Kustoff | Office of Rep. Mast | Office of Rep. Nehls | Office of Rep. Herrell | Office of Rep. Brooks | Office of Rep. Chabot | House Committee on Judiciary | Office of Rep. Hudson | Republican Study Committee | Offlice of Rep. Kelly (MS) | Office of Rep. Valadao | Office of Rep. Owens | Office of Rep. Roy | Office of Rep. Cole | Office of Rep. Radewagen | Office of Rep. Cline | Office of Rep. Tenney | House Committee on Transportation and | Intrastructure | Office of Rep. Graves (MO) | Offlice of Rep. Bice | Office of Rep. Owens | Office of Rep. Chabot |  |
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|                     |                       |                           |                         |                      |                                     |                        |                     |                      |                        | Director              |                       |                              |                       |                            |                            |                        |                      |                    |                     |                          |                      |                       |                                       |                |                            |                      |                      |                       |  |

Legislative Counsel/Legislative I Director of Communications **Director of Communications** Communications Director Legislative Director Press Secretary Policy Director Digital Director

| Gilbert | Gilfillan | Gillespie | Glasgow | Goldfarb | Gonzalez | Goodman | Graham | Granato | Gribbin | Griffin | Griffith | Grimm | Guffin | Hailstone | Hall | Hall | Hall | Hancock | Hand | Hannahs | Hanrahan | Hansen | Harclerode | contraction and contraction of the contraction of t | Harder | Harkins | Harmer | Harris |
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Sabrina Savann Samant AnnMar Frances Rodney Amanda Eliana Emma Miriam Maura Shane Wesley David Sarah Scott Elliott Mitch Steve Justin Sean Brian Tyler Billy Matt Jon Joel ED. Page 6 / 17

| Office of Rep. Baird | Office of Rep. Amodei   | Office of Rep. Johnson (OH) | Office of Rep. Johnson (LA) | Office of Rep. Smith (NE) | Office of Rep. Issa  | House Committee on Homeland Security | Office of Rep. Budd  | Office of Rep. Diaz-Balart | House Republican Conference | Office of Rep. Waltz    | Office of Rep. Obernolte | Office of Rep. Fallon   | Office of Rep. Norman | Office of Rep. Palmer | Office of Rep. Crenshaw | House Committee on Oversight and<br>Government Reform | Office of Rep. Bergman  | Office of Rep. Estes    | Office of the Whip | House Committee on Natural Resources | Office of Rep. Gonzalez (OH) | Office of Rep. LaTurner | Office of Rep. Pfluger | House Committee on Climate Crisis | Office of Rep. Burgess | Office of Rep. Latta | Office of Rep. Wenstrup |  |
|----------------------|-------------------------|-----------------------------|-----------------------------|---------------------------|----------------------|--------------------------------------|----------------------|----------------------------|-----------------------------|-------------------------|--------------------------|-------------------------|-----------------------|-----------------------|-------------------------|---|-------------------------|-------------------------|--------------------|--------------------------------------|------------------------------|-------------------------|------------------------|-----------------------------------|------------------------|----------------------|-------------------------|--|
| Legislative Director | Communications Director | Legislative Director        | Communications Director     | Communications Director   | Legislative Director | Policy Director                      | Legislative Director | Communications Director    | Chief of Staff              | Communications Director | Legislative Director     | Communications Director | Legislative Director  | Legislative Director  | Legislative Director    | Policy Director                                       | Communications Director | Communications Director | Chief of Staff     | Communications Director              | Legislative Director         | Communications Director | Legislative Director   | Policy Director                   | Legislative Director   | Press Secretary      | Legislative Director    |  |
| Harris               | Hatcher                 | Hattrup                     | Haulsee                     | Haverly                   | Haynes               | Heighberger                          | Heigis               | Hernandez                  | Hester                      | Hewitt                  | Hicks                    | Higginbotham            | Hilkin                | Hobart                | Hodge                   | Hoehner   | Hogge                   | Holt                    | Horton             | Hoshiko                              | Hostelley                    | Howard                  | Howey                  | Hrkman                            | Huggins                | Hurley               | Igleheart               |  |
| Cory                 | Lynn                    | Sam                         | Taylor                      | Tiffany                   | Jennifer             | Eric                                 | Eric                 | Laura                      | Patrick                     | James                   | Rob                      | Austin                  | Jake                  | Hunter                | Matt                    | Christian   | James                   | Kelsey                  | Brett              | Rebekah                              | Stephen                      | Michael                 | Preston                | Lou                               | Rachel                 | Claire               | Alex                    |  |

Page 7/17

| Office of Rep. McCaul | Office of Rep. Foxx | Office of Rep. Smith (NE) | Office of Rep. Miller-Meeks | Office of Rep. Gimenez  | Office of Rep. Moore (AL) | Office of Rep. Bergman                     | Office of Rep. Garcia   | Office of Rep. Moore (UT) | Office of Rep. Williams | Office of Rep. Timmons                     | House Committee on Education and Labor             | Office of Rep. Rose     | Office of Rep. Guest | Office of the Leader                      | Office of Rep. Jacobs | Office of Rep. Budd     | Office of Rep. Johnson (OH) | Office of Rep. Mooney   | Office of Rep. Kustoff  | Offlice of Rep. Carey   | Office of Rep. Johnson (SD) | Office of Rep. Wilson | Offlice of Rep. Herrell | Office of Rep. Massie   | Office of Rep. Miller-Meeks | Office of Rep. Moolenaar | Office of Rep. McClain |  |
|-----------------------|---------------------|---------------------------|-----------------------------|-------------------------|---------------------------|--|-------------------------|---------------------------|-------------------------|--|--|-------------------------|----------------------|---|-----------------------|-------------------------|-----------------------------|-------------------------|-------------------------|-------------------------|-----------------------------|-----------------------|-------------------------|-------------------------|-----------------------------|--------------------------|------------------------|--|
| Legislative Director  | Press Secretary     | Legislative Director      | Legislative Director        | Communications Director | Communications Director   | Legislative Director/Deputy Chief of Staff | Communications Director | Legislative Director      | Legislative Director    | Deputy Chief of Staff/Legislative Director | Deputy Director of Education and Senior<br>Counsel | Communications Director | Policy Director      | Deputy Chief of Staff for Member Services | Legislative Director  | Communications Director | Communications Director     | Communications Director | Communications Director | Communications Director | Communications Director     | Legislative Director  | Legislative Director    | Communications Director | Communications Director     | Legislative Director     | Legislative Director   |  |
| Isakowitz             | lves                | Jackson                   | Jacobs                      | Jativa                  | Jaye                      | Jelnicky                                   | Jenkins                 | Johnson                   | Johnson                 | Johnston                                   | Jones  | Jones                   | Joseph               | Joyce                                     | Judd                  | Kalin                   | Keeler                      | Kelly                   | Keliy                   | Kelly                   | Kemp                        | Kennedy               | Kennedy                 | Kennedy                 | Kiley                       | Kim                      | Kinney                 |  |
| Zachary               | Alex                | Josh                      | Kyle                        | Danny                   | Bradley                   | Michelle                                   | Moliy                   | Paul                      | Ben                     | A.T.                                       | Amy  | Dylan                   | Elizabeth            | Natalie                                   | Derek                 | Curtis                  | Benjamin                    | Ryan                    | Kate                    | Blaine                  | Jazmine                     | Drew                  | Brian                   | John                    | Will                        | Ed                       | Erik                   |  |

Page 8 / 17

| Director Office of Rep. Hartzler |                      |                      | Deputy Chief of Staff/Communications Office of Rep. Walberg<br>Director | Director Office of Rep. Katko |                      |                      |                      |                      |                      |                      |                      | State of the state |                      |                       | ector                   |                      | rector                  |                      |                      |                         | Office of Rep. Scalise |                      |                         |                      |                         | Deputy Chief of Staff/Legislative Director Office of Rep. Hinson | r<br>Office of Rep. Stewart |
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| Communications Director          | Legislative Director | Legislative Director | Deputy Chief of St<br>Director  | Communications Director       | Legislative Director | Legislative Director | Legislative Director | Legislative Director | Legislative Director | Legislative Director | Legislative Director | Communications Director  | Legislative Director | Deputy Staff Director | Communications Director | Legislative Director | Communications Director | Legislative Director | Legislative Director | Communications Director | Press Secretary        | Legislative Director | Communications Director | Legislative Director | Communications Director | Deputy Chief of St   | Legislative Director        |
| Knoth                            | Kolb                 | Koncar               | Kotman  | Kranz                         | Kratz                | Krekorian            | Kroitor              | Kronzer              | Kuckuck              | Laco                 | LaJoie               | Lanfranconi  | Lassiter             | Layden                | Lindgren                | Linhares             | Livingston              | Lloyd                | Longley              | Louis-Charles           | Lovell                 | Lunneborg            | Mabry                   | Mackenzie            | Madden                  | Madni  | Madsen                      |
| Kevin                            | John                 | Steve                | Dan   | Dan                           | Jeff                 | Elise                | Jason                | Jay                  | Jeffrey              | Marek                | Taylor               | Alex   | Hillary              | Will                  | Paige                   | Lindsay              | Austin                  | Elizabeth            | James                | Nadgey                  | Hunter                 | Nick                 | Faith                   | Scott                | Nate                    | Brittany   | Cam                         |

Page 9 / 17

| Office of Rep. Gonzales (TX) | Office of Rep. Cline | Office of Rep. Stauber  |  |                           | Office of Rep. Newhouse | Office of Rep. McCarthy | House Committee on Education and Labor | House Committee on Climate Crisis | House Committee on Agriculture | Offlice of Rep. Rouzer  | House Committee on Agriculture | Office of Rep. Bentz       | Office of Rep. Cloud | Office of Rep. Foxx  | Office of Rep. Feenstra | Offlice of Rep. Aderholt | Office of Rep. Buck  | Offlice of Rep. Cheney | Office of Rep. Emmer | Office of the Leader | I Office of Rep. Griffith        | Office of Rep. Schweikert | Office of Rep. LaTurner | Office of Rep. Brooks   | Office of Rep. Baird    | Office of the Whip    | Office of Rep. Hollingsworth | Office of the Whip |  |
|------------------------------|----------------------|-------------------------|--|---------------------------|-------------------------|-------------------------|--|-----------------------------------|--------------------------------|-------------------------|--------------------------------|----------------------------|----------------------|----------------------|-------------------------|--------------------------|----------------------|------------------------|----------------------|----------------------|----------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-----------------------|------------------------------|--------------------|--|
| Legislative Director         | Legislative Director | Communications Director | Deputy Chief of Staff & Legislative Director | Workforce Policy Director | Legislative Director    | Press Secretary         | Communications Director                | Communications Director           | Policy Director                | Communications Director | Communications Director        | Director of Communications | Legislative Director | Legislative Director | Legislative Director    | Legislative Director     | Legislative Director | Legislative Director   | Press Secretary      | Chief of Staff       | Legislative Director and Counsel | Legislative Director      | Legislative Director    | Communications Director | Communications Director | Deputy Floor Director | Legislative Director         | Policy Advisor     |  |
| Malen                        | Manley               | Mansour                 | Martin                                       | Martin                    | Martinez                | Martinez                | Matesic                                | Matthews                          | Maxwell                        | McBride                 | McCarty                        | McCutchen                  | McHan                | McVae                | Medeiros                | Medley                   | Mendelovici          | Meyer                  | Meyer                | Meyer                | Michael                          | Michaels                  | Middlebrooks            | Mills                   | Milner                  | Minkler               | Mitchell                     | Mlinar             |  |
| Chris                        | Nicole               | Ξi                      | Michael                                      | John                      | Travis                  | Brittany                | Hannah                                 | Sarah                             | Josh                           | Erin                    | Taylor                         | Knox                       | Abby                 | Bryan                | Tim                     | Megan                    | Zach                 | Andrew                 | Theresa              | Dan                  | Emily                            | Chad                      | Jake                    | Clay                    | Katie                   | Annie                 | Maddie                       | Alye               |  |

Page 10 / 17

| Montesi    | Communications Director                          | Office of Rep. Hollingsworth<br>Office of Rep. Brady |
|------------|--|--|
| Moore      | Legislative Director                             | Office of Rep. Bucshon                               |
| Morrison   | Legislative Director                             | Office of Rep. Gallagher                             |
| Mullany    | Communications Director                          | Office of Rep. Joyce (PA)                            |
| Murphy     | Communications Director                          | Office of Rep. Zeldin                                |
| Myers      | Communications Director                          | Office of Rep. Sessions                              |
| Naft       | Speechwriter                                     | Office of the Whip                                   |
| Nalls      | Floor Assistant                                  | Office of the Whip                                   |
| Nance      | Communications Director                          | Offlice of Rep. Westerman                            |
| Napier     | Director of Floor Operations                     | Offlice of the Whip                                  |
| Nation     | Legislative Director                             | Office of Rep. McHenry                               |
| Naughton   | Communications Director                          | Office of Rep. Bost                                  |
| Nelson     | Communications Director                          | Office of Rep. Jackson                               |
| Nelson     | Communications Director                          | Office of Rep. Granger                               |
| Newsome    | Press Secretary                                  | Office of Rep. Wittman                               |
| Nichols    | Communications Director/ Field<br>Representative | Office of Rep. Graves (MO)                           |
| Nicholson  | Communications Director                          | Offlice of Rep. Good                                 |
| O'Boyle    | Deputy Chief of Staff/Legislative Director       | or Office of Rep. Estes                              |
| O'Brien    | Legislative Director                             | Offlice of Rep. Brady                                |
| O'Connell  | Legislative Director                             | Office of Rep. Calvert                               |
| O'Malley   | Communications Director                          | Office of Rep. Miller (IL)                           |
| O'Keefe    | Legislative Director                             | Office of Rep. Keller                                |
| Offenberg  | Press Secretary                                  | Offlice of Rep. Fitzpatrick                          |
| Osantowske | Communications Director                          | Offlice of Rep. Pence                                |
| Ostrich    | District Director/Communications Director        | or Office of Rep. Perry                              |
| Padro      | Communications Director                          | Offlice of Rep. González-Colón                       |
| Panett     | Lagislativa Diroctor                             | Office of Dep Mann                                   |

Page 11 / 17

| Office of Rep. Kelly (MS)<br>Office of Rep. Steube | Office of Rep. Huizenga | Office of Rep. McMorris Rodgers | House Committee on Financial Services | Office of Rep. Miller (WV) | Office of Rep. Guest    | Office of Rep. Smith (MO) | Offlice of Rep. Spartz | Offlice of Rep. Allen   | House Committee on Administration | Office of Rep. Womack | Office of Rep. Kelly (PA) | Office of Rep. Letlow   | Office of Rep. Miller (IL) | Office of Rep. Huizenga | Office of Rep. Banks  | Office of Rep. Upton                              | Offlice of Rep. LaHood  | Office of Rep. Garbarino                     | Office of Rep. Van Drew | Office of Rep. Franklin | Office of Rep. Smucker | Office of Rep. Babin | Office of the Whip          | Offlice of Rep. Weber   | Office of Rep. LaHood | Office of Rep. Allen |
|--|-------------------------|---------------------------------|---------------------------------------|----------------------------|-------------------------|---------------------------|------------------------|-------------------------|-----------------------------------|-----------------------|---------------------------|-------------------------|----------------------------|-------------------------|-----------------------|---|-------------------------|--|-------------------------|-------------------------|------------------------|----------------------|-----------------------------|-------------------------|-----------------------|----------------------|
| Communications Director<br>Legislative Director    | Communications Director | Legislative Director            |                                       | Legislative Director       | Communications Director | Legislative Director      | Legislative Director   | Communications Director | Communications Director           | Legislative Director  | Legislative Director      | Communications Director | Legislative Director       | Legislative Director    | Deputy Chief of Staff | Deputy Chief of Staff and Legislative<br>Director | Communications Director | Deputy Chief of Staff & Legislative Director | Legislative Director    | Communications Director | Press Secretary        | Press Secretary      | Director of Member Services | Communications Director | Legislative Director  | Legislative Director |
| Parker<br>Patel                                    | Patrick                 | Payne                           | reavey                                | Pedrotti                   | Pillow                  | Pinegar                   | Pinegar                | Plummer                 | Porwoll                           | Powell                | Prater                    | Rabalais                | Rabuse                     | Rafferty                | Ratliff               | Ratner  | Rauber                  | Rausch                                       | Ray                     | Read                    | Reath                  | Reese                | Reising                     | Reynolds                | Richardson            | Riley                |
| Susan<br>Twinkle                                   | Brian                   | LIZ<br>1 auro                   | Mox                                   |                            | Kob                     | Hilary                    | Phillip                | Michael                 | Andrea                            | Jessica               | Lori                      | Mitch                   | Chrissy                    | Palmer                  | Lindsay               | Mark  | John                    | Scott  | Trevor                  | Russ                    | Eric                   | Sarah                | Bart                        | Lisa                    | Mary Ellen            | Mary Christina       |

Page 12 / 17

Page 13 / 17

| Offlice of Rep. Crawford<br>House Committee on Energy and<br>Commerce | Office of Rep. Bishop<br>Office of Rep. Balderson<br>Office of Rep. Womack    | Office of Rep. Mullin<br>Office of Rep. Lucas | Office of Rep. McCarthy<br>Office of Rep. Donalds | Office of Rep. Joyce (OH) | Office of Rep. Limmons<br>Office of Rep. Comer     | Office of Rep. Rogers (KY) | Office of Rep. Wilson   | Office of the Chief Deputy Whip | Office of Rep. Katko | House Committee on Budget | Office of Rep. Carl  | Office of Rep. Radewagen | Office of Rep. Hudson   | Office of Rep. Meuser | Office of Rep. Palazzo | Office of Rep. Steel                             | Office of Rep. Thompson | Office of Rep. Cole | Office of Rep. Boebert                           | Office of Rep. Bentz                |
|---|---|---|---|---------------------------|--|----------------------------|-------------------------|---------------------------------|----------------------|---------------------------|----------------------|--------------------------|-------------------------|-----------------------|------------------------|--|-------------------------|---------------------|--|-------------------------------------|
| Legislative Director<br>Communications Director                       | Communications Director<br>Communications Director<br>Communications Director | Legislative Director<br>Deputy Chief of Staff | Legislative Director<br>Legislative Director      | Legislative Director      | Communications Director<br>Communications Director | Communications Director    | Communications Director | Chief of Staff                  | Legislative Director | Deputy Staff Director     | Legislative Director | Legislative Director     | Communications Director | Press Secretary       | Senior Advisor         | Deputy Chief of Staff/Communications<br>Director | Press Secretary         | Press Secretary     | Deputy Chief of Staff/Communications<br>Director | Chief of Staff/Legislative Director |
| Shelton<br>Shields  | Shoemaker<br>Siddle<br>Sikora   | Skoog<br>Slagell                              | Smith<br>Smith                                    | smith                     | Smith  | Smoot                      | Snider                  | Sours                           | Southard             | Spealman                  | Stagno               | Stanton                  | Steele                  | Sterkin               | Stevens                | Stewart  | Stone                   | Stooksbury          | Stout  | Strader                             |
| Ashley<br>Olivia  | Clay Shoemaker<br>Clark<br>Alexia   | Kaitlynn<br>Alison                            | Trevor<br>Alex                                    | Burke                     | Matt   | Danielle                   | Joseph                  | David                           | Tristan              | Jenna                     | Laura                | Richard                  | Greg                    | Josh                  | Courtney               | Danielle   | Maddison                | Melissa             | Ben  | Nick                                |

Page 14/17

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Page 15 / 17

| Office of Rep. Garcia<br>Office of Rep. Gaetz<br>Office of Rep. Posey   | Office of Rep. Gimenez<br>Office of Rep. Mace<br>Office of Rep. Reschenthaler                 | Office of Rep. DesJarlais<br>Office of Rep. Barr<br>House Committee on Small Business<br>House Committee on Science, Space and | Office of Rep. LaMalfa<br>Office of Rep. Bilirakis<br>Office of Rep. Smucker               | Office of Rep. Smith (NJ)<br>Office of Rep. McMorris Rodgers<br>Office of Rep. Burgess<br>Office of Rep. Fitzgerald<br>Office of Rep. Turner        | House Committee on Intelligence<br>Office of Rep. Miller (WV)<br>Office of Rep. Simpson<br>Office of Rep. Murphy<br>Office of Rep. Turmer                          | Office of Rep. Carter (GA)<br>Office of Rep. Carl<br>Office of Rep. Taylor<br>Office of Rep. Herrera Beutler |
|---|---|--|--|---|--|--|
| Legislative Director<br>Communications Director<br>Legislative Director | Legislative Director<br>Deputy Chief of Staff/Legislative Director<br>Communications Director | Communications Director<br>Legislative Director<br>Communications Director<br>Communications Director                          | Legislative Director<br>Legislative Director/Deputy Chief of Staff<br>Legislative Director | Legislative Director/Senior Policy Advisor<br>Communications Director<br>Communications Director<br>Legislative Director<br>Communications Director | Communications Director<br>Communications Director<br>Communications Director/District Director<br>Legislative Director<br>Legislative Director<br>Press Secretarv | Deputy Chief of Staff<br>Communications Director<br>Legislative Director<br>Communications Director          |
| Turner<br>Valdez<br>Valenta   | Valentine<br>Van Every<br>Vanderford  | vandertoil<br>VanHyfte<br>Vaughan  | Veale<br>Vecchi<br>Verhelst  | Vigil<br>VonEnde<br>Voyles<br>Walker  | Walker<br>Wallace<br>Wallwork<br>Ward<br>Weber   | Wehagen<br>Weidlich<br>Weldon<br>Wheeler   |
| Will<br>Joel<br>Valentina   | EJ<br>Madison<br>Alexa<br>Alex  | Hunt<br>Matt<br>Heather  | John<br>Jonathan<br>Noelle   | Mary<br>Kyle<br>Rachel<br>Rachel  | Rachel<br>Tatum<br>Nikki<br>Luke<br>Maggie<br>Lauren   | Robby<br>Zachary<br>Laura<br>Craig   |

Page 16 / 17

| Office of Rep. Davidson | Office of Rep. Ferguson | Office of Rep. Steil    | Office of Rep. Rouzer | House Committee on Science, Space and Technology | Office of the Whip | Office of Rep. Issa     | Office of Rep. Rogers (AL) | Office of Rep. Johnson (OH) | Office of Rep. Granger | Office of Rep. Burchett      | Office of Rep. Gooden | Office of Rep. Duncan | Office of Rep. Meijer | Office of Rep. Cammack | Office of Rep. Schweikert | House Committee on Small Business | Office of Rep. Hern  | Office of Rep. Sessions | Office of Rep. Babin | Office of Rep. Tiffany | Office of Rep. Balderson | Office of Rep. Lesko |
|-------------------------|-------------------------|-------------------------|-----------------------|--|--------------------|-------------------------|----------------------------|-----------------------------|------------------------|------------------------------|-----------------------|-----------------------|-----------------------|------------------------|---------------------------|-----------------------------------|----------------------|-------------------------|----------------------|------------------------|--------------------------|----------------------|
| Legislative Director    | Legislative Director    | Communications Director | Legislative Director  | Policy Director                                  | Counsel            | Communications Director | Legislative Director       | Legislative Director        | Legislative Director   | Senior Legislative Assistant | Legislative Director  | Press Secretary       | Legislative Director  | Legislative Director   | Communications Director   | Policy Director                   | Legislative Director | Legislative Director    | Legislative Director | Legislative Director   | Legislative Director     | Legislative Director |
| White                   | White                   | White                   | Whitson               | Wickre   | Wieand             | Wilcox                  | Wilson                     | Wilson                      | Winfrey                | Wolfgram                     | Wood                  | Wood                  | Woodin                | Woodward               | Wunderlich                | Yavor                             | Yelinski             | Young                   | Ziegler              | Zimmerman              | Zimpher                  | Zwaanstra            |
| Connor                  | Allie                   | Grace                   | lan                   | Jenn   | Jeff               | Jonathan                | Haley                      | Laura                       | David                  | Kelsey                       | Jordan                | Emily                 | Maggie                | Joshua                 | Dan                       | Rob                               | Dominique            | Ryan                    | Lauren               | Mac                    | Nate                     | Johnny               |

Page 17 / 17