EMPLOYEE POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is

completed. Please do not file this form with the Committee on Ethics. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: EMMA HATE HAU 2. a. Name of Accompanying Relative: b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _ Return: UUNE 3. a. Dates: Departure: JUNE Departure City: WASHINGTON, DC Destination: WilliamSBUFG, VReturn City: WASHINGTON Describe Meetings and Events Attended:

OMMUNICATIONS AND PORCEPANELS ON ETMICS, OVENSIGHT, EFFECTIVE LEADENSHIP

MUNUSCOTTONS AND PORCEPANELS ON ETMICS, OVENSIGHT, EFFECTIVE LEADENSHIP

MUNUSCOTTONS, AND PUBLIC OPINION

WITH AND STREET OF THE FOLLOWING, Signify that each item is attached by checking the corresponding box:

Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: 6. Describe Meetings and Events Attended: b. X the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed Traveler Form submitted by the employee; and d. At the letter from the Committee on Ethics approving my participation on this trip. 8. a. X I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain. Name of Supervising Member: Signature of Supervising Member: Version date 3/2021 by Committee on Ethics

SPONSOR POST-TRAVEL DISCLOSURE FORM

1	
Original Amendmen	ŧ

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in

trip wi	thin ten days of th	leir return. You must and les and the Committee's t	ravel regulations. Fa	ilure to comply w t traveler to discip	plinary action or a requirement to ution pursuant to 18 U.S.C. § 1001.
the det	pid of future requ	ests to sponsor trips and/t	of subject the		18 H.S.C. § 1001.
wanay t	he trib expenses.		c	to criminal prosec	ution pursuant to 18 0.070.7
NOTE:	Willful or knowing	misrepresentations on this Congressi Tor the trip: Williamsburg, VA	onal Institute	· 	ution pursuant to 18 U.S.C. § 1001.
			 -		
			Date of	Return: June 3,	2022
June 1, 2022					
	() CT acreales	//s/,	1 is all in	formation is iden	tical for each person listed.
4. N	rate. Vou may list	more than one traveler or expenses paid on behalf o	a form only if all in	each individual n	amed in Question 4:
- P	sover four may	expenses paid on behalf o	of, or reimbursed to,	1	Total Other Expenses
5. A	Ctuaramou		Total Lodging	Total Micux	(dollar amount p
1		Total Transportation	Expenses	Expenses	and description)
		Expenses	\$269	\$154	\$398 - Room Rental
		\$91	\$209		
	Traveler			n/a	n/a
		n/a	n/a	1170	
	Accompanying Family Member				hamp sum payment.
	Family Welliou	1. the trip we	re for actual costs in	curred and not a	per diem or lump sum payment.
6.	All expenses	s connected to the trip we			. Lest of my knowledge.
	Signify statemen)	Aform is true, com	plete, and correc	t to the best of my knowledge. Date:June 9, 2022
· 1 c	ertify that the inf	ormation contained in C	7	Ţ	Date:June 9, 2022
	1/1/0	ik Strand			
Si	gnature:				Title: President
N	lame: Mark Strai	<u>nd</u>			
		1111110			
C	rganization: COI	ngressional Institute r of the above-named orgo	– anization, Signify st	atement is true by	checking box.
Ţ	I am an officer	r of the above-namea orgi		v0.4.4	
L	—. - 1700 D	iagonal Road #300, A	<u> Alexandria, VA 22</u>		- -
				Telep	shone: 703-837-8812
	Email: strand@e	00 <u>1191114</u> _			is required.
			the above-named in	dividual if additic	be Committee on Ethics at 202-225-710
	Email: strand@conginst.org Committee staff may contact the above-named individual if additional information is required. Committee staff may contact the above-named individual if additional information is required. If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-710				
	If you have quest	TOTIS TOPATOTION 1			•

TRAVELER FORM

TRAVELER PORM
1. Name of Traveler: Emma Hall
2. Sponsor(s) who will be paying or providing in-kind support for the trip:
Congressional Institute
3. City and State OR Foreign Country of Travel: Williamsburg, VA 4. a. Date of Departure: June 1, 2022 Date of Return: June 3, 2022 4. a. Date of Return: Da
Description June 1, 2022
1 37-1 1 Mo MI WII VOII DE EXTENDING THE CLY WIT
If yes, list dates at personal expense:
If yes, list dates at personar expense. 5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
5. a. Yes No No Name of Accompanying Family Member:
(1) Name of Accompanying Family Member
Accompanying Family Member is at least 18 years of age.
(3) Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form 6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
(i.e., travel is sponsored by an entity that employs a registered redoctation of the second night is warranted: b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
b. If yes, and you are requesting longing for two mands, super
 Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As communications director, I am interesting in strengthening my personal relationships with my colleagues on Capitol Hill as well as learning more about policy issues and best practices from leadership and veteran communicators.
 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? 10. For staff travelers, to be completed by your employing Member: ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the travel is in connection with my employee's official duties and that acceptance of these expenses will not create the

appearance that the employee is using public office for private gain.

Signature of Employing Member



PRIMARY TRIP SPONSOR FORM This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, completed copy of the form (and any attachments) should be he offi pro Tra

Committee. The Committee website (ethics.houses) NOTE: Willful or knowing misrepresentations on this form ma	vides detailed instructions review of the vides detailed instructions review of the vides of the vides of permission to sponsor future trips. y also lead to the denial of permission to sponsor future trips.
Failure to comply with the paying for the trip:	11 hbriet or foreign agent.
Failure to comply with the or 1. Sponsor who will be paying for the trip: 1. Sponsor who will be paying for the trip:	whole or in part, by a registered federal lobbyist or foreign agent.
Congressional institute	whole of in Party - /
2. I represent that the trip will not be the Signify that the statement is true by checking box.	a mindirectly to
Signify that the	a source funds intended differ
Check only one. I represent that:	m any other source, funds intended directly or indirectly to similar sponsor has accepted agible benefit in exchange for those funds: OR from other source(s) intended directly or indirectly to finance all
3. Check only officer of the charge of the c	the primary trip sponsor has accopt
finance any aspect of the trip.	sional participation and the primary trip of the sional participation and the primary trip of the sional participation and the primary trip of the sional sponsors: on all sponsors:
The trip is arranged without regard that will receive a tar	ngible benefit in exchange
funds only from entities that was	from other source(s) income
the document	6 (OLUM) 11 0-1-
or part of this trip and has enclosed	nal sponsors:
if "c" is checked, list the	ing For each House invited in
- TI Members	and employees you are mytting.
4. Provide names and titles of ALL House Members an explanation of why the individual was invited an explanation of a extrached invitation list	and employees you are inviting. For each House invitee, provide include additional pages if necessary):
4. Provide name of why the individual was mind	Schools
See addendum & attached invitation list	companying family member of the House invitee(s)? Date of return: June 3, 2022
See addendum of theing offered to an ac	companying family June 3, 2022
5. Yes No Is travel being offered lune 1, 2022	companying family member of the 120 Date of return: June 3, 2022
5. Yes No Is travel being 5. 1. June 1, 2022 6. Date of departure: Washington, DC	
6. Date of departure: Washington, DC 7. a. City of departure: Washington, VA	
7. a. City of departure: Williamsburg, VA b. Destination(s): Williamsburg, DC Washington, DC	
b. Destination(s): Williams C. City of return: Washington, DC	
c. City of return: VVaoimis	a within the meaning of section 101 of the 12-3
o Check only one. I represent the an institution of	f higher education within the meaning of section 101 of the Higher complex a registered federal lobbyist or foreign agent: OR
8. Check only one of the trip is an institution of	foderal lobbyist or foreign agent: OR
Education Act of 1965; Ok	employ a registered federal agent, but the trip is for attendance de
h The sponsor of the trip does not register	f higher education for this highest three federal lobbyist or foreign agent: OR employ a registered federal lobbyist or foreign agent, but the trip is for attendance at a red federal lobbyist or foreign agent, but the trip is for attendance at a red federal lobbyist or foreign agent, but the trip is for attendance at a red federal lobbyist or foreign agent for a reanging the regulations.
The sponsor employs or retains a region age	nt involvement in planning, organic
c. The sponsor employs of the committee one-day event and lobbyist / foreign age trip was de minimis under the Committee of Having:	ee's travel regulations.
4 min 30/38 46 11111111	
to one of the following.	
9. Check only one of the Johnway a. I checked 8(a) or (b) above; OR b. I checked 8(c) above but am not offering lo	g any lodging; OR
a. L. checked 8(c) above but am not offer in	doing and meals for one night; Ok
a. I checked 8(a) or (b) above but am not offerin b. I checked 8(c) above and am offering loc. I checked 8(c) above and am offering loc.	laing and meals for two nights. It you checked the
c. 11 checked 4/2) above and am offering le	g any lodging, O21 odging and meals for one night; OR odging and meals for two nights. If you checked this box, explain why ed:
d. I checked 8(c) above and am one of the second night of lodging is warrant	eu:
the second more	



COMMI	I I EE ON —	
10. Attached is a detailed agenda of the activities		n during the travel (i.e., an
10. Attached is a detailed agenda of the activities	ctivities House invitees will be participating in the second of the seco	d by checking boxs
nourly description	t will not accompany	House Members of The Francisco
a. I represent that a registered federal	Il lobbyist or foreign agent will not debut the statement is true by checking box; OR U.S. institution of higher education.	
on any segment of the trip. Signify that to b. Not Applicable. Trip sponsor is a U	J.S. institution of higher education.	n the subject matter of the
b. Not Applicable. The of	U.S. institution of higher education. sponsor's interest is sponsor's interest is onducting the trip:	
12. For each sponsor required to submit a strip and its role in organizing and/or co	onducting the trip.	
See addendum		•
and the	if necessary:)
13. Answer parts a and b. Answer part c a. Mode of travel: Air Rail Busin	if necessary: Bus Car Other Other Other	(specify:)
a. Mode of travel: Air Rain Busin	Bus Car Other Specify. Charter Other (specify. Charter Other (specify	ravel is warranted:
b. Class of travel: Codes [=]	artered or private aircraft, explain	
C. II traver was		
		us applied to personal or
Marana	s related to local area travel during the trip wi ree(s). Signify that the statement is true by chec	ll be unrelated to pro-
14. I represent that the expenditures	s related to local area travel during the trip will see(s). Signify that the statement is true by check ther:	we with and that
15. Check only one 17-4	her: at is arranged or organized without regard to or participants are similar to those provided to congruence to the second of the second or	or purchased by
meals provided to congressional	are arranged specifically with regard to congrate arranged specifica	ressional participation.
event attendeds, or	are arranged specifically with the	
If "b" is checked:	eals (approximate cost may be provided): 8, Day 3 - \$21	
1) Detail the cost per day of me Day 1-\$51, Day 2-\$88	8. Day 3 - \$21	
Day 1- \$31, Day	Cala grount or trip;	at
2) Provide the reason for select	ting the location of the event of the color	ity.
Leanenns 1	TOT SCIECCING	C03t 1 61 =8
16. Name, nightly cost, and reason Hotel Name: Kingsmill	City: Williamsburg, vi- ty to DC, availability, security & facility City:	y size
Hotel Name:	ty to DC, availability, security	Cost Per Night:
Reason(s) for detecting a	ty to DC, availability, 3000-7	27.16
Person(s) for Selecting:	City:	Cost Per Night:
Hotel Name:	City: City:	leate per diem or lump s
Descon(s) for Selecting,	a suin will be for actual costs	incurred and not a per diesas
17. III represent that all expenses	s connected to the trip will be for actual costs atement is true by checking the box.	
payment. Signify that the sta		

18. Total Expenses for each Partici		Total Lodging Expenses	Total Meal Expenses
A stual Amounts	Total Transportation Expenses per Participant	per Participant	per Participant \$160
Good Faith Estimon	\$106	\$269	
For each Member, Officer, or Employee	0106	n/a	\$160
For each Accompanying	\$106		Worl" Eynenses
Family Member	Funenses	Identify Specific Nature	of "Other Expenses tration fee, etc.)

٦		\$100	
	For each Accompanying		
1	Family Member		Identify Specific Nature of "Other" Expenses
	Tana	T	Identify Specific Nature of Indentify Specific Nature of Indentific Nature of Indentify Specific Nature of Indentific Nature
		1 Athor Expenses	leg taxi, parking, region
	1	(dollar amount per item)	Room Rental
		\$451	Tioo.
	For each Member,		- Dontal
	Officer, or Employee	0.454	Room Rental
	Officer, or zara	\$451	
	For each Accompanying		i accoution pursuant to 18 U.S.C. 9
	Family Member		nay be subject to criminal prosecution pursuant to 18 U.S.C. \$
	1 422-7	meetions on this form if	Hay Commercial Commerc

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

10	Check only one:
19.	Check only

NOIE: MILLER OF	11 Jany OR
ol, ack only one:	an officer of the organization listed below; OR
Check only	an officer of the organization and IIS institution
a late certify that x dis-	an individual of a O.O.

a. I certify that I am an officer of the organization listed below; OR
b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and

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Complete the Primary Trip Sponsor Form and submit the agenda, invitation list, any attachments, and any Additional T

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will

notify the House invitees directly and will not notify the trip sponsors. Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103 More information and forms available at ethics.house. Theodore E. Deutch, Florida Chairman Jackie Walorski, Indiana Ranking Member

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

May 25, 2022

Ms. Emma Hall Office of the Honorable Burgess Owens 1039 Longworth House Office Building Washington, DC 20515

Dear Ms. Hall:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for June 1 to 3, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in

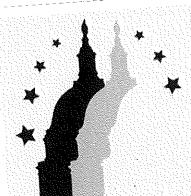
The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

Subject: Test - Register Now for the Legislative and Communication Directors Conference

Date: April 12, 2022 at 2:52 PM To: amym@conginst.org



LEGISLATIVE & COMMUNICATION DIRECTORS CONFERENCE

June 1-3, 2022

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you Dear */fname/*,

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your

This conference is limited to two staff members from each personal and committee office; one person from the legislative shop and one person from the communications/press shop.

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private</u> To Register: Sponsor Travel Certification Form, complete the traveler form and submit the whole package with your completed Traveler Sported reverses the complete me have a controlled manufacture whole package with your complete manufacture and the committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference

Email Address: */email/* Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the ve undessure your registration is remained partially units approval, who is information on the program and definition of the p contenence will be sent to you in torois mainings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conglnst.org office: 703-837-8812

mobile: 571-366-0090 website: conginst.org





2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

Bus Departs from Hill 11:30 AM

Nametag Pickup 2:00 PM

Welcome 3:00 PM

New Findings on Public Opinion 3:15 PM

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

Ethics: Official, Campaigns, and Redistricting 4:15 PM

Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Tim Monahan, Committee on House Administration

Reception & Dinner 6:00 PM

Katie Pavlich, Townhall

Thursday, June 2

Breakfast 8:00 AM

Leadership Policy and Communication Directors 9:00 AM

Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference

Preparing to Manage In the 118th Congress 10:00 AM

Mark Horstman, Manager Tools, LLC

Lunch 12:00 PM

Os Guinness, Author & Social Critic

Policy Breakouts

A Governing Agenda for the 118th Congress: House GOP Task Forces Moderator: Mark Strand, Congressional Institute 1:30 PM House GOP Task Force Staffers **Drafting and Passing Legislation** Hugh Halpern, Former House Rules Committee Staff Director 2:30 PM TBD, House Office of the Legislative Counsel How to Think Like an Economist 3:45 PM Steven Rhoads, University of Virginia Ryan Bourne, Cato Institute Communications Breakouts Communicating the Republican Agenda: House GOP Task Forces Moderator: Jessica Towhey, Congressional Institute/2e Communications 1:30 PM **Crisis Communications** 2:30 PM Craig Stephens, DCI Group Speechwriting 101 3:45 PM TBD, TBD Reception & Dinner 6:00 PM Walter Russell Mead, The Wall Street Journal Friday, June 3 **Breakfast** 8:00 AM How to Conduct Effective Oversight The Honorable Kelly Armstrong, U.S. House of Representatives 9:00 AM Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee William Burck, Quinn Emanuel Urquhart & Sullivan, LLP Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery 10:30 AM Matt Glassman, Georgetown University Anne Marie Chotvacs, Committee on Appropriations J.P. Freire, Committee on Ways and Means

Conference Concludes

Bus departs from Kingsmill

12:00 PM



2022 Legislative and Communication Directors Conference

Wednesday, June 1, 2022

	Wednesday, June 1, 2022	
		Conference Desk
1:00 PM	Nametag Pickup	Burwell Ballroom
2:00 PM	Welcome Mark Strand, Congressional Institute	Burwell Ballroom
2:15 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group	Burwell Ballroom
3:15 PM	Ethics: Official, Campaigns, and Redistricting Bill Farah, Berke Farah LLP Blake Murphy, NRCC	Burwell Ballroom
4:15 PM	The Republican Coalition: Working As One Moderator: David Winston, The Winston Group Ryan Streeter, American Enterprise Institute Chad Wolf, America First Policy Institute	James River Grand Foyer
6:00 PM	Reception Dinner <i>Creating an American Majority</i> The Honorable Newt Gingrich, 50 th Speaker of the House of Rep	James River Grand Ballroom
	Thursday, June 2, 2022	
		James River Grand Ballroom
8:00 AM	Breakfast	Burwell Ballroom
9:00 AM	Leadership Policy and Communication Directors Moderator: Mark Strand, Congressional Institute Emily Domenech, Office of Leader Kevin McCarthy Preston Hill, Office of Leader Kevin McCarthy Steve Giaier, Office of Leader Kevin McCarthy Lauren Fine, Office of Whip Steve Scalise Ben Napier, Office of Whip Steve Scalise Ali Pardo, House Republican Conference Jake Vreeburg, House Republican Conference	Burwell Ballroom
10:00 AM	Preparing to Lead In the 118th Congress	
	Mark Horstman, Manager Tools, LLC	James River Grand Ballroom

12:00 PM

Os Guinness, Author & Social Critic

Policy Breakouts Burwell Ballroom

1:30 PM How to Draft Legislation Effectively

Moderator: Mark Strand, Congressional Institute Wade Ballou, House Legislative Counsel Phillip Swagel, Director, Congressional **Budget Office**

2:30 PM Schoolhouse Rocks Revisited: Passing Your Member's Bill

Arne Christenson, Former Chief of Staff to the Speaker of the House Hugh Halpern, Former House Rules Committee Staff Director & Floor Ralph Hellman, Former Policy Director to the Speaker of the House

Conference Concludes

Bus departs from Lobby

Communications Breakouts Tazewell Room

1:30 PM Taking Control of Your Message on **Digital Channels**

Daria Grastara, NRSC Matt Lira, Hangar Capital

2:15 PM Crisis Communications

Ed Patru, Direct Communications Co.

James River Grand Foyer James River Grand Ballroom

6:00 PM

12:00 PM

Reception

Can NATO Promote International Security and Prosperity? A Fireside Chat with Members of the Diplomatic Community Moderator: Mark Strand, Congressional Institute Theodoros Bizakis, Minister Counselor-Deputy Chief of Mission Embassy of Greece Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland

Friday, June 3, 2022

	Friday, June 3, 2022 James Ri	ver Grand Ballroom
8:00 AM 9:00 AM	How to Conduct Effective Oversight The Honorable Kelly Armstrong, U.S. House of Representatives William Burck, Quinn Emanuel Urquhart & Sullivan, LLP	Burwell Ballroom
10:00 AM	Milliam Burck, Quinn Emander of Applican Leader Machalagh Carr, Office of the Republican Leader Steve Castor, House Judiciary Committee The Appropriations Process: Understanding & Explaining A Mystery Anne Marie Chotvacs, Committee on Appropriations Jennifer Hing, Former Appropriations Committee Communications Director	Burwell Ballroom
11:00 AM	Jennifer Hing, Former Appropriations Dobbs v. Jackson and the Future of the Pro-Life Movement Autumn Christensen, Susan B. Anthony List Katie Glenn, Americans United For Life Tim Saccoccia, Knights of Columbus	Burwell Ballroom

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