EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: Francis Brennan 2. a. Name of Accompanying Relative: b. Relationship to Traveler: Spouse Child Other (specify): Return: May 6, 2022 3. a. Dates: Departure: May 4, 2022 b. Dates at Personal Expense, if any: 4. Departure City: Washington DC Destination: Williamsburg, VA Return City: Washington DC 5. Sponsor(s), Who Paid for the Trip: Congressional Institute 6. Describe Meetings and Events Attended: Attended several meetings on how to pass a bill, crisis communications, and ethics. Also Heard from the leadership chiefs about the issues that they see impacting Americans the most and how House Republicans can work to address these issues. Heard from former Speaker Newt Gingrich and VA's Lt Gov at dinners on a wide range of 7. Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box*: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed *Traveler Form* submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Date: 5-23-22 Signature of Traveler:__

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Congresswoman Elise Stefanik Date: 5-23-22

Signature of Supervising Member:

Version date 3/2021 by Committee on Ethics

Original Amendment SPONSOR POST-TRAVEL DISCLOSURE FORM This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Sponsor(s) who paid for the trip: Congressional Institute Travel Destination(s): Williamsburg, VA Date of Return: May 6, 2022 Date of Departure: May 4, 2022 Name(s) of Traveler(s): See attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Other Expenses **Total Transportation Total Lodging** Total Meal (dollar amount per item Expenses Expenses Expenses and description) \$0.00 \$267 \$159 \$360 - Room Rental Traveler n/a n/a n/a n/a ... Accompanying Family Member 6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Date: May 12, 2022 Name: Mark Strand Title: President Organization: Congressional Institute

Committee staff may contact the above-named individual if additional information is required.

Telephone: 703-837-8812

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Email: strand@conginst.org

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Francis Brennan
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature:
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): House Republican Conference
Office Address: 1420 Longworth House Office Building
Telephone Number: 2022255107
Email Address of Contact Person: Francis.Brennan@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.
KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov*.

supporting paperwork for three subsequent Congresses from the date of travel.

TRAVELER FORM

	TRAVELER FORM
1.	Name of Traveler: Francis Brennan
2.	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3.	City and State OR Foreign Country of Travel : Williamsburg, VA
4.	a. Date of Departure: June 1, 2022 Date of Return: June 3, 2022
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	I am the House Conferences' Director of Rapid Response and will be discussing communications strategy and best practices to communicate with constituents and other offices effectively.
9.	Yes No No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10	. For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
di: tra	nereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the pearance that the employee is using public office for private gain.

Signature of Employing Member

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. ilure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	✓ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
6.	Date of departure: June 1, 2022 Date of return: June 3, 2022
7.	a. City of departure: Washington, DC
	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). <i>Indicate agenda is attached</i>	
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompant on any segment of the trip. Signify that the statement is true by checking box; OR	
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest i trip <i>and</i> its role in organizing and/or conducting the trip: See addendum	n the subject matter of the
13.	Answer parts a and b. Answer part c if necessary: a. Mode of travel: Air Rail Bus Car Other (specify: b. Class of travel: Coach Business First Charter Other (specify: c. If travel will be first class, or by chartered or private aircraft, explain why such travels.	0.00
14.	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking	7.
15.	 Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or prevent attendees; OR b. The trip involves events that are arranged specifically with regard to congression If "b" is checked: 1) Detail the cost per day of meals (approximate cost may be provided): Day 1- \$51, Day 2 - \$88, Day 3 - \$21 	archased by other
	 Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event 	
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Kingsmill City: Williamsburg, VA	Cost Per Night: \$118 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	0.7.1
	Hotel Name: City:	Cost Per Night:
	Reason(s) for Selecting:	Cont Don Ni -14
	Hotel Name: City:	
17	Reason(s) for Selecting: I represent that all expenses connected to the trip will be for actual costs incurred	

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$269	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$451	Room Rental
For each Accompanying Family Member	\$451	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

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17.	IELI	UII	ι_V	UHE.

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b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Stress	April 12, 2022 Date:
Name: Mark Strand	Title: President
Organization: Congressional Institute	
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
Email: strand@conginst.org	Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

F

	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. ilure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip:
	Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See addendum & attached invitation list
5.6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: May 4, 2022 Date of return: May 6, 2022
7.	a. City of departure: Washington, DC
	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

200	是是 ,这种的一种,我们们是是一个人的,我们就是一个人的,我们就是一个人的,我们就是一个人的,我们就是一个人的,我们就是一个人的,我们就是一个人的人,我们就是一个	CONTRACTOR OF THE PROPERTY OF
10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). <i>Indicate agenda is attach</i>	
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompant on any segment of the trip. Signify that the statement is true by checking box; OR	ny House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in	in the subject matter of the
12.	trip <i>and</i> its role in organizing and/or conducting the trip:	in the subject matter of the
	See addendum	
		*
13.	Answer parts a and b. Answer part c if necessary:	
	a. Mode of travel: Air Rail Bus Car Other (specify:	pecify:)
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel	
	c, it travel will be first class, or by chartered of private affering, explain will, such tra-	ver is warranted.
14	✓ I represent that the expenditures related to local area travel during the trip will be	e unrelated to personal or
11.	recreational activities of the invitee(s). Signify that the statement is true by checking	
15.	Check only one. I represent that either:	
	a. The trip involves an event that is arranged or organized without regard to cong	
	meals provided to congressional participants are similar to those provided to or	urchased by other
	event attendees; OR b. The trip involves events that are arranged specifically <i>with regard</i> to congression	anal participation
	If "b" is checked:	mai pai deipadon.
	Detail the cost <i>per day</i> of meals (approximate cost may be provided):	
	Day 1- \$52, Day 2 - \$90, Day 3 - \$18	
	2) Provide the reason for selecting the location of the event or trip:	° ,
	Relative proximity to DC and capacity to handle a large event	
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:	
	Hotel Name: Williamsburg Lodge City: Williamsburg, VA	Cost Per Night: \$118 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	0
	Hotel Name: City:	
	Reason(s) for Selecting:	
	Hotel Name: City:	Cost Per Night:
	Reason(s) for Selecting:	
17.	■ I represent that all expenses connected to the trip will be for actual costs incurred	
	payment. Signify that the statement is true by checking the box.	

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$268	\$160
For each Accompanying Family Member	\$106	n/a	\$160

5 6 V 9 O V	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$406	Room Rental
For each Accompanying Family Member	\$406	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

			-
10	Class		ly one:
19.	unec	K On	iv one:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

e. The interiffuence on the production of the companies, and contact to the	o ocot of my mio wiedge.	
Signature: Mark Strand Name: Mark Strand	April 7, 2022 Date:	
Name: Mark Strand	Title: President	
Organization: Congressional Institute		
Address: 1700 Diagonal Road #300, Alexandria, VA 22314		
Email: strand@conginst.org	Telephone: 703-837-8812	

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103 More information and forms available at ethics.house.gov Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland

Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

April 28, 2022

Mr. Francis Brennan Republican Conference 1420 Longworth House Office Building Washington, DC 20515

Dear Mr. Brennan:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for May 4 to 6, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$451.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the Legislative and Communication Directors Conference

Date: April 12, 2022 at 2:52 PM To: amym@conginst.org





LEGISLATIVE & COMMUNICATION DIRECTORS CONFERENCE

June 1-3, 2022

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, MAY 2, 2022!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2022 Legislative and Communication Directors Conference, from Wednesday, June 1, 2022, through Friday, June 3, 2022, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

This conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, May 2, 2022

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u>, complete the traveler form and submit the whole package with your completed Traveler Form by Monday, May 2, 2022, to the Committee on Ethics. This entire package may be emailed to the Committee at travel.requests@mail.house.gov or delivered to the Committee at 1015 Longworth.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2022 Legislative and Communication Directors Conference

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812

mobile: 571-366-0090 website: conginst.org





2022 House Republican Legislative and Communication Directors Conference Williamsburg, VA

Wednesday, June 1

11:30 AM Bus Departs from Hill

2:00 PM Nametag Pickup

3:00 PM Welcome

3:15 PM New Findings on Public Opinion

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM Ethics: Official, Campaigns, and Redistricting

Elliot Berke, Berke Farah LLC

Erin Clark, NRCC

Tim Monahan, Committee on House Administration

6:00 PM Reception & Dinner

Katie Pavlich, Townhall

Thursday, June 2

8:00 AM Breakfast

9:00 AM Leadership Policy and Communication Directors

Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference

10:00 AM Preparing to Manage In the 118th Congress

Mark Horstman, Manager Tools, LLC

12:00 PM Lunch

Os Guinness, Author & Social Critic

Policy Breakouts

1:30 PM A Governing Agenda for the 118th Congress: House GOP Task Forces

Moderator: Mark Strand, Congressional Institute

House GOP Task Force Staffers

2:30 PM Drafting and Passing Legislation

Hugh Halpern, Former House Rules Committee Staff Director

TBD, House Office of the Legislative Counsel

3:45 PM How to Think Like an Economist

Steven Rhoads, University of Virginia

Ryan Bourne, Cato Institute

Communications Breakouts

1:30 PM Communicating the Republican Agenda: House GOP Task Forces

Moderator: Jessica Towhey, Congressional Institute/2e Communications

2:30 PM Crisis Communications

Craig Stephens, DCI Group

3:45 PM Speechwriting 101

TBD, TBD

6:00 PM Reception & Dinner

Walter Russell Mead The Wall Street Journal

Friday, June 3

8:00 AM Breakfast

9:00 AM How to Conduct Effective Oversight

The Honorable Relly Armstrong, U.S. House of Representatives

Machalagh Carre Office of the Republican Leader

Steve Castor, Fouse Judiciary Committee

William Burck, Quinn Emanuel Urquhart & Sullivan, LLP

10:30 AM Budget, Appropriations, & Taxes: Understanding & Explaining A Mystery

Matt Glassman, Georgetown University

Anne Marie Chotvaks, Committee on Appropriations

J.P. Freire, Committee on Ways and Means

12:00 PM Conference Concludes

Bus departs from Kingsmill

LCD: Invited House Staff

Alex	Lyssa	Isabela	Mark	Jacqueline	Brian	Joe	Walker	Zach	Nick	Nathan	Noah	Don	Jimmy	Luke	Natalie	Samantha	Kevin	Maggie	Liam	Paige	Harley	Jeremy	Frank	Emily	Steve	First Name
Bellizzi	Bell	Belchior	Bednar	Battaglia	Bates	Barry	Barrett	Barnett	Barley	Barker	Barger	Barber	Ballard	Ball	Baldassarre	Baker	Baird	Ayrea	Anderson	Agostin	Adsit	Adler	Acomb	Ackerman	Ackerman	Last Name
Communications Director	Communications Director	Legislative Director	Director of Strategic Communications	Scheduler	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Job Title
Office of Rep. Barr	Office of Rep. Pfluger	Office of Rep. Gaetz	Office of the Leader	Office of the Whip	Office of Rep. Gibbs	Office of Rep. Good	Office of Rep. Waltz	Office of Rep. Graves (LA)	Office of Rep. Keller	Office of Rep. Hice	Office of Rep. Bost	Office of Rep. Ellzey	Office of Rep. Davis	Office of Rep. Cawthorn	Office of Rep. Malliotakis	Office of Rep. Grothman	Office of Rep. Griffith	Office of Rep. Graves (LA)	Office of Rep. Stewart	Office of Rep. Boebert	Office of Rep. Carter (GA)	Office of Rep. Cheney	Office of Rep. Reed	Office of Rep. Reschenthale	Office of Rep. Fulcher	Institution

Lesley	Courtney	Rory	Daniel	Arthur	Ashley	Joanna	Francis	Ken	Sean	Caroline	Palmer	Francis	Joshua	Sara "S.K."	Grady	Jake	Richard	Patrick	Barbara	Hanna	Summer	Jeff	Aaron	Chris	Kim	William	Evan	Jeannine
Byers	Butcher	Burke	Bucheli	Bryant	Brown	Brown	Brooke	Brooke	Brislin	Briscoe	Brgham	Brennan	Bradley	Bowen	Bourn	Bornstein	Booker	Bond	Boland	Bogorowski	Blevins	Bishop	Bill	Bien	Betz	Bensur	Bender	Bender
Communications Director	Member Services Director	Legislative Director	Communications Director	Communications Director	Director of Communications	Legislative Director	Policy Director	Legislative Director	Legislative Director	Press Secretary/Digital Director	Communications Director	Rapid Response Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Communications Aide	Deputy Chief of Staff/Press Secretary	Deputy Chief of Staff	Legislative Director	Deputy Director of Floor Operations	Policy Director & Chief Counsel	Director of Communications	Legislative Director	Legislative Director
House Committee on Homeland Security	House Republican Conference	Office of Rep. Gosar	Office of Rep. Spartz	Office of Rep. Wagner	Office of Rep. Van Drew	Office of Rep. Walberg	Office of the Whip	Office of Rep. Amodei	Office of Rep. Rosendale	Office of Rep. Tiffany	Office of Rep. Stefanik	House Republican Conference	Office of Rep. Moore (AL)	Office of Rep. Guthrie	Office of Rep. Carter (TX)	Office of Rep. Curtis	Office of Rep. Long	Office of Rep. Lucas	Office of Rep. Wenstrup	Office of the Leader	Office of Rep. Bilirakis	Office of Rep. Stauber	Office of Rep. Buchanan	Office of the Leader	House Committee on Financial Services	Office of Rep. Burchett	Office of Rep. Nehls	Office of Rep. McKinley

Elisabeth	Michael	vessiva	Saran	Brandon	Andrea	Adam	Philipp	Carson	Alex	Kristen	Bill	Christian	Dylan	Mason	George	Steve	Colleen	Machalagh	Colin	Buckley	Emily	Sarah	Kyle	Christina	Aaron	John
Conklin	Comer	COMING	Cottman	Cockerham	Cocker	Cloch	Clarke	Clark	Cisneros	Cianci	Christian	Chase	Chandler	Champion	Cecala	Castor	Castle	Carr	Carr	Carlson	Carlin	Cannon	Campbell	Cameron	Calkins	Caddock
Director	Deputy Communications Director	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Press Assistant	Legislative Director	Communications Director	Deputy Chief of Staff	Press Secretary	Communications Director	Legislative Director	Deputy Chief of Staff/Communications Director	General Counsel	Legislative Director	General Counsel	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Media Affairs Advisor	Legislative Director	Legislative Director
Communication Standards Commission	Office of the Whip	Government Reform	Office of Rep. Comer	Office of Rep. Loudermilk	Office of Rep. Van Duyne	Office of Rep. Curtis	Office of Rep. Rice	Office of Rep. Aderholt	Office of Rep. Kim	Office of Rep. Garbarino	Office of Rep. Weber	Office of Rep. Jacobs	Office of Rep. Gooden	Office of Rep. Arrington	Office of Rep. Posey	House Committee on the Judiciary	Office of Rep. Hartzler	Office of the Leader	Office of Rep. Loudermilk	Office of Rep. Banks	Office of Rep. Obernolte	Office of Rep. Simpson	Office of Rep. McClintock	Office of the Leader	Office of Rep. Biggs	Office of Rep. Mooney

Jared	Matt	Ross	Britney	Julie	Rachel	Aaron	Michael	Anne	Sebastian	Jordan	Alec	Mike	Andrew	Stacey	Tim	Arie	Miranda	Kate	Collin	Jennifer	Seana	Jeremy	Leah	Madeline	Charles	Sarah	Kris
Dilley	Diller	Dietrich	Dickerson	Devine	del Guidice	Degroot	Defilippis	DeCesaro	De Luca	Dayer	Davis	Davin	David	Daniels	Daniels	Dana	Dabney	Currie	Cummings	Cressy	Cranston	Crane	Courtney	Corso	Correll	Corley	Cook
Legislative Director	Policy Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Republican Policy Director	Legislative Director	Cloakroom Assistant	Policy Director	Legislative Director	Deputy Chief of Staff	Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Speechwriter	Director of Strategic Communications	Communications Director
Office of Rep. Jordan	House Committee on Rules	Office of Rep. González-Colón	Office of Rep. Harshbarger	Office of Rep. Graves (MO)	Office of Rep. Green	Office of Rep. Davis	Office of Rep. Malliotakis	Select Committee on Economic Disparity and Fairness in Growth	Office of Rep. Kinzinger	Office of the Leader	House Committee on Appropriations	Office of Rep. Latta	Office of Rep. Higgins	Office of Rep. McClain	Office of Rep. Harris	Office of Rep. Steel	Office of Rep. Hern	Office of Rep. Murphy	Office of Rep. Buck	Office of Rep. McClintock	Office of Rep. Massie	Office of Rep. Cloud	Office of Rep. Dunn	Office of Rep. Clyde	Office of the Leader	House Committee on Rules	Office of Rep. Palmer

mic Disparity	Select Committee on Economic Disparity and Fairness in Growth	Communication Director	Fones	Harry
priations	House Committee on Appropriations	Communications Director	Flaim	Sarah
	Office of Rep. Newhouse	Communications Director	Fitzmorris	Amanda
	Office of the Whip	Communications Director	Fine	Lauren
Ō	Republican Study Committee	Policy Director	Fields	Jay
	Office of Rep. Donalds	Director of Communications	Fields	Harrison
	Office of Rep. Mullin	Communications Director	Farmer	Grace
	Office of Rep. Harshbarger	Legislative Director	Falconer	Susan
	Office of Rep. Guthrie	Legislative Director	Fahey	Brian
ā	Office of the Leader	Communications Director	Exner	Michele
er	Office of Rep. Herrera Beutler	Deputy Chief of Staff/Legislative Director	Evich	Jordan
	Office of Rep. Scatt	Communications Director	Enlow	Alex
-	Office of the Leader	Deputy Member Services Director	Engling	Max
	Office of Rep, Tenney	Deputy Chief of Staff & Legislative Director	Engelman	Haim
-		Chief of Staff and Communications Director	Emhof	Jaryn
	Office of Rep. Long	Deputy Chief of Staff/Legislative Director	Elleson	Ben
	Office of Rep. Gohmert	Legislative Director	Edmiston	Suanne
	Office of Rep. Rosendale	Communications Director	Eberle	Jonathan
	Office of Rep. Greene	Communications Director	Dyer	Nick
	Office of Rep. Jordan	Communications Director	Dye	Russell
	Office of Rep. Carey	Legislative Director	Dwyer	Katie
	Office of Rep. Gallagher	Communications Director	Dunn	Jordan
	Office of the Leader	Deputy Chief of Staff for Policy	Dunham	WIII
	Office of Rep. Carter (TX)	Communications Director	Dowdell	Emily
	Office of the Leader	Senior Policy Advisor	Domenech	Emily
	Office of Rep. Fleischmann	Communications Director	Doil	Justin
	Office of Rep. Williams	Press Secretary	Dobbins	Haiee
	Office of Rep. Van Duyne	Legislative Director	Dilworth	Ryan

'n	Republican Study Committee	Communications Director	Hailstone	Mitch
	Office of Rep. Hudson	Legislative Director	Guffin	Elliott
Ϋ́	House Committee on Judiciary	Policy Director	Grimm	Tyler
	Office of Rep. Chabot	Communications Director	Griffith	Brian
	Office of Rep. Brooks	Legislative Counsel/Legislative Director	Griffin	Sean
	Office of Rep. Herrell	Director of Communications	Gribbin	Billy
	Office of Rep. Nehls	Communications Director	Granato	Francesca
	Office of Rep. Mast	Communications Director	Graham	AnnMarie
	Office of Rep. Kustoff	Legislative Director	Goodman	Eliana
ns Affairs	House Committee on Veterans Affairs	Communications Director	Gonzalez	Samantha
	Office of Rep. Steil	Legislative Director	Goldfarb	David
	Office of Rep. Buchanan	Press Secretary	Glasgow	Savannah
	Office of the Leader	Deputy Spokesman	Gilmartin	Chad
	Office of Rep. Kinzinger	Communications Director	Gillespie	Maura
	Office of Rep. Ellzey	Communications Director	Gilfillan	Scott
	Office of Rep. Dunn	Legislative Director	Gilbert	Sarah
	Office of Rep. McKinley	Communications Director	Giaquinto	Kate
	Office of the Leader	Senior Policy Advisor and Counsel	Gialer	Steven
	Office of Rep. Gibbs	Deputy Chief of Staff/Communications Director	Gerber	Dallas
	Office of Rep. Calvert	Senior Advisor/Communications Director	Gagnon	Jason
	Office of Rep. Rogers (KY)	Legislative Director and Defense Policy Advisor	Gage	Austin
	Office of Rep. Johnson (LA)	Legislative Director	Fultz	Garrett
	Office of Rep. Feenstra	Communications Director	Fuerst	Billy
•	Office of Rep. Hill	Legislative Director	Frost	Dylan
and Means	House Committee on Ways and Means	Communications Director	Freire	J.P.
	Office of Rep. Gosar	Communications Director	Foti	Anthony
*	House Committee on Budget	Communications Director	Foster	Tim

Legislative Director	Communications Director		Communications Director	Legislative Director	Chief of Staff	Hernandez Communications Director	Legislative Director	Heighberger Policy Director	Haynes Legislative Director	Haverly Communications Director	Haulsee Communications Director	Hattrup Legislative Director	Hatcher Communications Director	Harris Legislative Director	Harris Legislative Director	Harmer Legislative Director	Harkins Communications Director	Harder Digital Director	nalicieroue Communications Director	Communications	an Communications	Hannahs Director of Communications	Hand Legislative Director	Hancock Legislative Director	Communications Director	
Office of Rep. Norman	Office of Rep. Fallon	Office of Rep. Obernolte	Office of Rep. Waltz	Office of Rep. Meuser	House Republican Conference	Office of Rep. Diaz-Balart	Office of Rep. Budd	House Committee on Homeland Security	Office of Rep. Issa	Office of Rep. Smith (NE)	Office of Rep. Johnson (LA)	Office of Rep. Johnson (OH)	Office of Rep. Amodei	Office of Rep. Baird	Office of Rep. Chabot	Office of Rep. Owens	Office of Rep. Bice	Office of Rep. Graves (MO)	House Committee on Transportation and Infrastructure	Office of Rep. Tenney	Office of Rep. Cline	Office of Rep. Radewagen	Office of Rep. Cole	Office of Rep. Roy	Office of Rep. Owens	

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Office of Rep. Moore (UT)	Office of I	Legislative Director	Johnson	Paul
Office of Rep. Garcia	Office of I	Communications Director	Jenkins	Molly
Office of Rep. Bergman	Office of I	Legislative Director/Deputy Chief of Staff	Jelnicky	Michelle
Office of Rep. Moore (AL)	Office of I	Communications Director	Jaye	Bradley
Office of Rep. Gimenez	Office of I	Communications Director	Jativa	Danny
Office of Rep. Miller-Meeks	Office of I	Legislative Director	Jacobs	Kyle
Office of Rep. Smith (NE)	Office of I	Legislative Director	Jackson	Josh
Office of Rep. Foxx	Office of I	Press Secretary	Ives	Alex
Office of Rep. McCaul	Office of I	Legislative Director	Isakowitz	Zachary
Office of Rep. Wenstrup	Office of I	Legislative Director	lgleheart	Alex
Office of Rep. Latta	Office of I	Press Secretary	Hurley	Claire
Office of Rep. Burgess	Office of I	Legislative Director	Huggins	Rachel
House Committee on Climate Crisis	House Co	Policy Director	Hrkman	Lou
Office of Rep. Pfluger	Office of I	Legislative Director	Howey	Preston
Office of Rep. LaTurner	Office of I	Communications Director	Howard	Michael
Office of Rep. Gonzalez (OH)	Office of I	Legislative Director	Hostelley	Stephen
House Committee on Natural Resources	House Co	Communications Director	Hoshiko	Rebekah
he Whip	Office of the Whip	Chief of Staff	Horton	Brett
Office of Rep. Estes	Office of I	Communications Director	Holt	Kelsey
House Republican Conference	House Re	Digital and Press Assistant	Holland	Anna
Office of Rep. Bergman	Office of I	Communications Director	Hogge	James
House Republican Conference	House Re	Policy Advisor	Hofmann	Ryan
House Committee on Oversight and Government Reform	House Co	Policy Director	Hoehner	Christian
Office of Rep. Crenshaw	Office of I	Legislative Director	Hodge	Matt
Office of the Leader	Office of t	Digital Communications Aide	Hochschild	Keenan
Office of Rep. Palmer	Office of I	Legislative Director	Hobart	Hunter
House Republican Conference	House Re	Deputy Press Secretary	Hitt	Andrea
Office of the Leader	Office of t	Policy Advisor	∃ ≣	Preston

Elise	Jeff	Dan	Allie	Dan .	Steve	John	Kevin	Erik	Ed	Will	John	Brian	Drew	Jazmine .	Blaine	Kate	Ryan	Benjamin	Curtis	Derek	Natalie	Elizabeth	Dylan	Amy	A.T.	Ben
Krekorian	Kratz	Kranz	Kotsovos Humes	Kotman	Koncar	Kolb	Knoth	Kinney	Kim	Kiley	Kennedy	Kennedy	Kennedy	Kemp	Kelly	Kelly	Kelly	Keeler	Kalin	Judd	Joyce	Joseph	Jones	Jones	Johnston	Johnson
Legislative Director	Legislative Director	Communications Director	Member Services Coordinator	Deputy Chief of Staff/Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Deputy Chief of Staff for Member Services	Policy Director	Communications Director	Deputy Director of Education and Senior Counsel	Deputy Chief of Staff/Legislative Director	Legislative Director
Office of Rep. Duncan	Office of Rep. Bacon	Office of Rep. Katko	Office of the Leader	Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Salazar	Office of Rep, Hartzler	Office of Rep. McClain	Office of Rep. Moolenaar	Office of Rep. Miller-Meeks	Office of Rep. Massie	Office of Rep. Herrell	Office of Rep. Wilson	Office of Rep. Johnson (SD)	Office of Rep. Carey	Office of Rep. Kustoff	Office of Rep. Mooney	Office of Rep. Johnson (OH)	Office of Rep. Budd	Office of Rep. Jacobs	Office of the Leader	Office of Rep. Guest	Office of Rep. Rose	House Committee on Education and Labor	Office of Rep. Timmons	Office of Rep. Williams
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Brittany	Travis	John	Michael	Ш	Nicole	Chris	Cam	Brittany	Nate	Scott	Faith	Nick	Hunter	Nadgey	James	Ryan	Elizabeth	Austin	Lindsay	Paige	Will	Hillary	Alex	Taylor	Marek	Jeffrey	Jay
Martinez	Martinez	Martin	Martin	Mansour	Manley	Malen	Madsen	Madni	Madden	Mackenzie	Mabry	Lunneborg	Lovell	Louis-Charles	Longley	Long	Lloyd	Livingston	Linhares	Lindgren	Layden	Lassiter	Lanfranconi	LaJoie	Laco	Kuckuck	Kronzer
Press Secretary	Legislative Director	Workforce Policy Director	Deputy Chief of Staff & Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Press Secretary	Communications Director	Legislative Director	Senior Policy Advisor	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Staff Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director
Office of Rep. McCarthy	Office of Rep. Newhouse	Committee on Education and Workforce	Office of Rep. Jackson	Office of Rep. Stauber	Office of Rep. Cline	Office of Rep. Gonzales (TX)	Office of Rep. Stewart	Office of Rep. Hinson	Office of Rep. Roy	Office of Rep. Webster	Office of Rep. Valadao	Office of Rep. Fischbach	Office of Rep. Scalise	Office of Rep. Ferguson	Office of Rep. Fitzpatrick	Office of the Leader	Office of Rep. Johnson (SD)	Office of Rep. Norman	Office of Rep. Letlow	Office of Rep. Gonzales (TX)	House Committee on Natural Resources	Office of Rep. Pence	Office of Rep. Rutherford	Office of Rep. Greene	Office of Rep. Stefanik	Office of Rep. Emmer	Office of Rep. Green

Ben	Elizabeth	Chas	Dylan	Janet	Carter	Alye	Maddie	Annie	Katie	Clay	Jake	Chad	Emily	Dan	Theresa	Andrew	Zach	Megan	Tim	Bryan	Chris	Abby	Knox	Taylor	Erin	Josh	Sarah	Hannah
Mullany	Mount	Morrison	Moore	Montesi	Moelk	Mlinar	Mitchell	Minkler	Milner	Mills	Middlebrooks	Michaels	Michael	Meyer	Meyer	Meyer	Mendelovicì	Medley	Medeiros	McVae	McNamee	McHan	McCutchen	McCarty	McBride	Maxwell	Matthews	Matesic
Communications Director	Member Services and Operations Assistant House Republican Conference	Legislative Director	Legislative Director	Communications Director	Communications Director	Policy Advisor	Legislative Director	Deputy Floor Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director and Counsel	Chief of Staff	Press Secretary	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	Legislative Director	Director of Communications	Communications Director	Communications Director	Policy Director	Communications Director	Communications Director
Office of Rep. Joyce (PA)	ant House Republican Conference	Office of Rep. Gallagher	Office of Rep. Bucshon	Office of Rep. Brady	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. Hollingsworth	Office of the Whip	Office of Rep. Baird	Office of Rep. Brooks	Office of Rep. LaTurner	Office of Rep. Schweikert	Office of Rep. Griffith	Office of the Leader	Office of Rep. Emmer	Office of Rep. Cheney	Office of Rep. Buck	Office of Rep. Aderholt	Office of Rep. Feenstra	Office of Rep. Foxx	House Committee on Veterans Affairs	Office of Rep. Cloud	Office of Rep. Bentz	House Committee on Agriculture	Office of Rep. Rouzer	House Committee on Agriculture	House Committee on Climate Crisis	House Committee on Education and Labor

Susan	Charyssa	Ali	Riley	Marieli	Jay	Hannah	Lauren	Kevin	Erin	Richie	James	Nick	Ben	Mattie	Bryan	Sarah	Valerie	Casey	Alexandra	Doug	Ben	Claire	Dennis	Jeff	Nicole	Cullen	Jake
Parker	Parent	Pardo Black	Pagett	Padro	Ostrich	Osantowske	Offenberg	O'Keefe	O'Malley	O'Connell	O'Brien	O'Boyle	Nyce	Nicholson	Nichols	Newsome	Nelson	Nelson	Naughton	Nation	Napier	Nance	Nalls	Naft	Myers	Murphy	Murphy
Communications Director	Media Affairs	Communications Director	Legislative Director	Communications Director	District Director/Communications Director	Communications Director	Press Secretary	Legislative Director	Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Policy Advisor	Communications Director	Communications Director/ Field Representative	Press Secretary	Communications Director	Communications Director	Communications Director	Legislative Director	Director of Floor Operations	Communications Director	Floor Assistant	Speechwriter	Communications Director	Staff Assistant	Communications Director
Office of Rep. Kelly (MS)	House Republican Conference	House Republican Conference	Office of Rep. Mann	Office of Rep. González-Colón	Office of Rep. Perry	Office of Rep. Pence	Office of Rep. Fitzpatrick	Office of Rep. Keller	Office of Rep. Miller (IL)	Office of Rep. Calvert	Office of Rep. Brady	Office of Rep. Estes	House Republican Conference	Office of Rep. Good	Office of Rep. Graves (MQ)	Office of Rep. Wittman	Office of Rep. Granger	Office of Rep. Jackson	Office of Rep. Bost	Office of Rep. McHenry	Office of the Whip	Office of Rep. Westerman	Office of the Whip	Office of the Whip	Office of Rep. Sessions	Office of the Leader	Office of Rep. Zeldin

	Office of Rep. Allen	Legislative Director	Riley	Mary Christina
	Office of Rep. LaHood	Legislative Director	Richardson	Mary Ellen
	Office of Rep. Weber	Communications Director	Reynolds	Lisa
	Office of the Whip	Director of Member Services	Reising	Bart
	Office of Rep. Babin	Press Secretary	Reese	Sarah
	Office of Rep. Smucker	Press Secretary	Reath	Eric
	Office of Rep. Franklin	Communications Director	Read	Russ
	Office of Rep. Van Drew	Legislative Director	Ray	Trevor
-	Office of Rep. Garbarino	Deputy Chief of Staff & Legislative Director	Rausch	Scott
	Office of Rep. LaHood	Communications Director	Rauber	John
	-	Director		
,	Office of Rep. Upton	Deputy Chief of Staff and Legislative	Ratner	Mark
	Office of Rep. Banks	Deputy Chief of Staff	Ratliff	Lindsay
	Office of Rep. Huizenga	Legislative Director	Rafferty	Palmer
	Office of Rep. Miller (IL)	Legislative Director	Rabuse	Chrissy
	Office of Rep. Letlow	Communications Director	Rabalais	Mitch
	Office of Rep. Plazzo	Press Secretary	Quinn	Megan
	Office of Rep. Kelly (PA)	Legislative Director	Prater	Lorí
	Office of Rep. Womack	Legislative Director	Powell	Jessica
nistration	House Committee on Administration	Communications Director	Porwoll	Andrea
	Office of Rep. Allen	Communications Director	Plummer	Michael
	Office of Rep. Spartz	Legislative Director	Pinegar	Phillip
	Office of Rep. Smith (MO)	Legislative Director	Pinegar	Hilary
	Office of Rep. Guest	Communications Director	Pillow	Rob
	Office of Rep. Miller (WV)	Legislative Director	Pedrotti	Max
cial Services	House Committee on Financial Services	Press Secretary	Peavey	Laura
dgers	Office of Rep. McMorris Rodgers	Legislative Director	Payne	Liz
	Office of Rep. Huizenga	Communications Director	Patrick	Brian
	Office of Rep. Steube	Legislative Director	Patel	Twinkle

resine	Sarah	Sophie	John	Cassandra	Katherine	Martin	Matt	Libby	Dan	Eric	Meghan	Patrick	Abbey	Adeline	Justin	Jeff	Dave	Hannah	Travis	Janet	Alexah	Allie	Nick	Brent	Jamie	Zach	Sara
. <u>C</u>	Selip	Seid	Seibels	Sebastian	Sears	Schultz	Schuck	Schroeder	Schneider	Schmitz	Schmidtlein	Schilling	Schieffer	Sandridge	Sanders	Sagnip	Russell	Russell	Rowland	Rossi	Rogge	Rodriguez	Rockwell	Robinson	Robinette	Roberts	Roberston
Collinations Director		Communications Director	Communications Director	District Communications Director	Communications Director	Legislative Director	Communications Director	Press Secretary	Communications Director	Coalitions Coordinator	Legislative Director	Legislative Director	Deputy Communications Director	Communications Director	Communications Director	District Director/Communications Director	Deputy Chief of Staff/Communications Director	Legislative Director	Legislative Director & Counsel	Legislative Director	Communications Director/Policy Advisor	Press Secretary	Legislative Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Communications Director
nouse Committee on Foleign Analis	Office of Rep. Hice	Office of Rep. Hinson	Office of Rep. Mace	Office of Rep. Lamborn	Office of Rep. Joyce (OH)	Office of Rep. Walorski	Office of Rep. Smith (MO)	Office of Rep. Taylor	Office of Rep. Hill	Office of the Whip	Office of Rep. Luetkemeyer	Office of Rep. Perry	Office of Rep. Bacon	Office of Rep. Cammack	Office of Rep. Rogers (AL)	Office of Rep. Smith (NJ)	Office of Rep. Moolenaar	Office of Rep. DesJarlais	Office of Rep. Bishop	Office of Rep. Westerman	Office of Rep. Fulcher	Office of Rep. Salazar	Office of Rep. Thompson	Office of Rep. Wittman	Office of Rep. Wagner	Office of Rep. Scott	Office of Rep. Crawford
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Matthew Catherine	Michaela Nicholas	Emma Sadie Doniel	James Jett	Taylor	Charlotte Emily	Shaun	Sarah	Michael	Angela	Chris	Conner	Tim	Georgeanna	AJ	Hannah	Callie	Nick	Ben	Melissa	Maddison
Tragesser Treadwell	Todd Tortorici	Thorman Tiducil	Thomas Thompson	Theodossiou	Taylor Taylor	Taylor	Talmage	Taggart	Swinson	Sweet	Swanson	Svoboda	Sullivan	Sugarman	Strub	Strock	Strader	Stout	Stooksbury	Stone
Communications Director Legislative Director	Legislative Director Press Secretary Legislative Director/Deputy Chief of Staff	Communications Director Communications Director	Legislative Director Legislative Director		Communications Director Communications Director	Legislative Director	Legislative Director	Policy Director	Director of Communications	Legislative Director	Communications Director	Deputy Chief of Staff/Communications Director	Communications Director	Policy Advisor	Legislative Director	Communications Director	Chief of Staff/Legislative Director	Deputy Chief of Staff/Communications Director	Press Secretary	Press Secretary
Office of Rep. Biggs Office of Rep. Cawthorn	Office of Rep. Helschmann Office of Rep. Mann Office of Rep. Armstrong	Office of Rep. Walorski Office of Rep. Steube	Office of Rep. Bice	Office of Rep. McHenry	Office of Rep. Bucshon Office of Rep. Meijer	Office of Rep. Fallon	Office of Rep. Zeldin	House Committee on Energy and Commerce	Office of Rep. Gohmert	Office of Rep. Diaz-Balart	Office of Rep. Armstrong	Office of Rep. Grothman	Office of Rep. Luetkemeyer	Office of the Whip	Office of Rep. Rutherford	Office of Rep. Kim	Office of Rep. Bentz	Office of Rep. Boebert	Office of Rep. Cole	Office of Rep. Thompson

Maggie	Luke	Nikki	Tatum	Rachel	Rachel	Rob	Jake	Sarah Anne	Kyle	Mary	Noelle	Jonathan	John	Heather	Mair	Morr		Alex	Alexa	Madison	ந	Valentina	Joel	Will	Caroline	Matt	charlie	Claire
Ward	Wallwork	Wallace	Wallace	Walker	Walker	Wagener	Vreeburg	Voyles	VonEnde	Vigil	Verhelst	Vecchi	Veale	vaugnan	valifyte	Vandonion	VanderToll	Vanderford	Vance	Van Every	Valentine	Valenta	Valdez	Turner	Tucker	Tucker	Truxal	Trokey
Legislative Director	Legislative Director	Communications Director/District Director	Communications Director	Communications Director	Communications Director	Legislative Director	Policy Director	Communications Director	Communications Director	Legislative Director/Senior Policy Advisor	Legislative Director	Legislative Director/Deputy Chief of Staff	Legislative Director	Communications Director	Continuing Director		I eniclative Director	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff/ Legislative Director	Legislative Director	Legislative Director
Office of Rep. Turner	Office of Rep. Murphy	Office of Rep. Simpson	Office of Rep. Miller (WV)	House Committee on Intelligence	Office of Rep. Turner	Office of Rep. Fitzgerald	House Republican Conference	Office of Rep. Burgess	Office of Rep. McMorris Rodgers	Office of Rep. Smith (NJ)	Office of Rep. Smucker	Office of Rep. Bilirakis	Office of Rep. LaMalfa	Technology	House Committee on Small Business	Clice of hept being	Office of Ben Barr	Office of Rep. Des Jarlais	Office of Rep. Reschenthaler	Office of Rep. Mace	Office of Rep. Gimenez	Office of Rep. Posey	Office of Rep. Gaetz	Office of Rep. Garcia	Office of Rep. Moore (UT)	Office of Rep. Joyce (PA)	Office of Rep. Franklin	Office of Rep. Scalise

Johnny	Nate	Mac	Lauren	Ryan	Dominique	Rob	Dan	Joshua	Maggie	Emily	Jordan	Kelsey	David	Laura	Haley	Jonathan	Jeff	Jenn	lan	Grace	Allie	Connor	Craig	Laura	Zachary	Robby	Lauren
Zwaanstra	Zimpher	Zimmerman	Ziegler	Young	Yelinski	Yayor	Wunderlich	Woodward	Woodin	Wood	Wood	Wolfgram	Winfrey	Wilson	Wilson	Wilcox	Wieand	Wickre	Whitson	White	White	White	Wheeler	Weldon	Weidlich	Wehagen	Weber
Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Senior Legislative Assistant	Legislative Director	Legislative Director	Legislative Director	Communications Director	Counsel	Policy Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Deputy Chief of Staff	Press Secretary
Office of Rep. Lesko	Office of Rep. Balderson	Office of Rep. Tiffany	Office of Rep. Babin	Office of Rep. Sessions	Office of Rep. Hern	House Committee on Small Business	Office of Rep. Schweikert	Office of Rep. Cammack	Office of Rep. Meijer	Office of Rep. Duncan	Office of Rep. Gooden	Office of Rep. Burchett	Office of Rep. Granger	Office of Rep. Johnson (OH)	Office of Rep. Rogers (AL)	Office of Rep. Issa	Office of the Whip	House Committee on Science, Space and Technology	Office of Rep. Rouzer	Office of Rep. Steil	Office of Rep. Ferguson	Office of Rep. Davidson	Office of Rep. Herrera Beutler	Office of Rep. Taylor	Office of Rep. Carl	Office of Rep. Carter (GA)	Office of Rep. Fischbach

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$406 as disclosed on the sponsor form.

COVID Safety Precautions: We will have over the counter testing available to participants as needed.



Wednesday, May 4

11:30 AM Bus Departs from Hill

2:00 PM Nametag Pickup

4:15 PM Welcome

4:30 PM New Findings on Public Opinion

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

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6:00 PM Reception 7:00 PM Dinner

Marcus Buckingham, The Marcus Buckingham Company

Thursday, May 5

8:00 AM Breakfast

9:00 AM Leadership Chiefs of Staff

Moderated by: Mark Strand, Congressional Institute

Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference

10:00 AM Preparing to Manage In the 118th Congress

Mark Horstman, Manager Tools, LLC (confirmed)

12:00 PM Lunch

The Honorable Winsome Sears, Lieutenant Governor of Virginia (invited)

1:15 PM Ethics: Official, Campaigns, and Redistricting

Moderator: Kelle Strickland

Elliot Berke, Berke Farah LLC Erin Clark, NRCC

Tim Monahan, Committee on House Administration

2:30 PM Maximizing the MRA

Brad Fitch, Congressional Management Foundation

3:30 PM A Policy Agenda for the 118th Congress: Task Force Breakouts

Moderator: Mark Strand

4:30 PM Break

6:00 PM Reception & Dinner

Katie Pavlich, Townhall

Friday, May 6

8:00 AM Breakfast

9:00 AM Schoolhouse Rocks Revisited: Getting Your Member's Bill Passed

Anne Bradbury, former leadership staffer

Gary Andres, Committee on Ways and Means

Craig Stephens, DCI Group

10:00 AM Growing Your Staff's Talent

Ardine Williams, Amazon

11:15 AM Open Mic Discussion

Moderator: Mark Strand, Congressional Institute

12:30 PM Conference Concludes

Bus departs from the Williamsburg Lodge



2022 House Republican Chiefs of Staff Conference Williamsburg, VA

Wednesday, May 4

11:30 AM - 2:30 PM Bus Departs from Hill

S. Capitol St (Between Rayburn & Longworth)

Box lunches will be available on the bus.

2:00 PM - 7:00 PM

Nametag Pickup

Hotel Lobby

3:00 PM - 3:15 PM

Welcome

Virginia Room ABCD

3:15 PM - 4:15 PM

New Findings on Public Opinion

Virginia Room ABCD

David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group

4:15 PM - 5:15 PM

Supporting Ukraine, Strengthening America, Building Foreign Relations

Moderator: Mark Strand, Congressional Institute

Virginia Room ABCD

His Excellency Andrei Muraru, Ambassador of Romania

Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland Senay Bulbul, Political Counselor, Embassy of the United Kingdom

6:00 PM - 9:00 PM

Reception

Dinner

Virginia Lawn & Foyer

Virginia Room EF

The Honorable Newt Gingrich, 50th Speaker of the U.S. House of Representatives

Thursday, May 5

8:00 AM - 9:00 AM

Breakfast

Virginia Room EF

9:00 AM - 10:00 AM

Leadership Chiefs of Staff

Virginia Room ABCD

Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference

10:00 AM - 12:00 PM

Preparing to Manage In the 118th Congress

Virginia Room ABCD

Mark Horstman, Manager Tools, LLC

12:00 PM - 1:15 PM Lunch Virginia Room EF Jim Geraghty, National Review Ethics: Official, Campaigns, and Redistricting 1:30 PM - 2:30 PM Virginia Room ABCD Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC Erin Clark, NRCC Maximizing the MRA 2:30 PM - 3:30 PM Virginia Room ABCD George Hadijski, Congressional Management Foundation Tim Monahan, Committee on House Administration Max Engling, Office of the Republican Leader Rachel Wagley, Office of Rep. Blake Moore 3:30 PM - 4:30 PM **Getting Your Member's Bill Passed** Virginia Room ABCD Arne Christenson, Former Chief of Staff for the Speaker of the House Ralph Hellmann, Former Policy Director for the Speaker of the House Reception Virginia Lawn & Foyer 6:00 PM - 9:00 PM Dinner Virginia Room EF The Honorable Winsome Earle-Sears, 42nd Lieutenant Governor of Virginia Friday, May 6 8:00 AM - 9:00 AM **Breakfast** Virginia Room EF **Crisis Communications** Virginia Room ABCD 9:00 AM - 10:00 AM Ed Patru, Direct Communications Co.

Ed Patru, Direct Communications Co.

10:00 AM - 11:00 AM

Growing Your Staff's Talent

Mark Strand, Congressional Institute

Amy Smith, Coach Program, Office of the House CAO

Mark Sobol, Longwave Partners

Virginia Room ABCD

Moderator: Mark Strand, Congressional Institute

Open Mic Discussion

11:00 AM - 11:15 AM

11:30 AM Conference Concludes

Bus departs from the Williamsburg Lodge Convention Center Entrance

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

To: amym@conginst.org







CHIEFS OF STAFF CONFERENCE

May 4-6, 2022

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, APRIL 4, 2022!!!

Dear */fname/*.

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2022 Chiefs of Staff Issues Conference, which will be from Wednesday, May 4, 2022, through Friday, May 6, 2022, at Colonial Williamsburg Lodge in Williamsburg, VA. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff so you can get to know colleagues you might not normally meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover ceratin costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships

To Register:

Step 1: Submit Ethics Packet by Monday, April 4, 2022

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdrawl your paperwork.

Download the Institute's Primary Trip Sponsor Form and submit the whole package with your completed Traveler Form by Monday, April 4, 2022, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

REGISTER NOW

Email Address: */email/* Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the

conference will be sent to you in torore mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute strand@conginst.org office: 703-837-8812

mobile: 571-366-0090 website: conginst.org



If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

COS: Invited Hill Staff

First Name Rob	Last Name Adkerson	Job Title Reference Chief of Staff	Institution Office of Rep. Loudermilk
Kara	Ahern	Chief of Staff	Office of Rep. Cheney
Amy	Albro	Chief of Staff	Office of Rep. Bice
Anna	Alburger	Chief of Staff	Office of Rep. Joyce (OH)
Dale	Anderson	Chief of Staff	Office of Rep. Lamborn
Taylor	Andreae	Chief of Staff	Office of Rep. Gallagher
Gary	Andres	Staff Director	House Committee on Ways and Mear
John	Anzur	Chief of Staff	Office of Rep. Keller
Cyrus	Artz	Staff Director	House Committee on Education and I
Jason	Baukhecht	Chief of Staff	Office of Rep. Tiffany
Cliff	Bayer	Chief of Staff	Office of Rep. Fulcher
Mark	Bednar	Director of Strategic Communications	Office of the Leader
Megan	Bel Miller	Chief of Staff	Office of Rep. Scalise
Josh	Bell	Chief of Staff	Office of Rep. Estes
Brooke	Bennett	Chief of Staff	Office of Rep. Hill
Chris	Bien	Deputy Director of Floor Operations	Office of the Leader
Jeff	Billman	Chief of Staff	Office of Rep. Jackson
Alex	Blair	Chief of Staff	Office of Rep. Steube
Gabriella	Boffelli	Chief of Staff	Office of Rep. González-Colón
Alex	Bolton	Chief of Staff	Office of Rep. Malliotakis
Aaron	Bonnaure	Chief of Staff	Office of Rep. Reschenthaler
Kate	Bonner	Chief of Staff	Office of Rep. Smucker
Lorissa	Bounds	Chief of Staff	Office of Rep. Obernolte
Casey	Bowman	Chief of Staff	Office of Rep. Herrera Beutler
Parish	Braden	Staff Director	House Committee on Agriculture
Jen	Bradley	Chief of Staff	Office of Rep. Rutherford

Chris	Crawford	Chief of Staff Member Services and Operations Assistant	Office of Rep. Carter (GA)
Nick	Crocker	Professional Staff Member	
Tim	Cummings	Chief of Staff	Office of Rep. Walorski
Quincy	Cunningham	Chief of Staff	Office of Rep. Baird
Dante	Cutrona	Chief of Staff	Office of Rep. Joyce (PA)
Arie	Dana	Chief of Staff	Office of Rep. Steel
Dave	Davis	Chief of Staff	Office of Rep. Brady
Jonathan	Day :	Chief of Staff	Office of Rep. Wilson
James	Decker	Chief of Staff	Office of Rep. Burgess
Chris	Del Beccaro	Chief of Staff	Office of Rep. McCaul
Luisa	del Rosal	Chief of Staff	Office of Rep. Gonzales (TX)
Ben	DeMarzo	Chief of Staff	Office of Rep. Miller (IL)
Jon	DeWitte	Chief of Staff	Office of Rep. Huizenga
Monica	Didiuk	Chief of Staff	Office of Rep. Smith (NE)
Lonnie	Dietz	Chief of Staff	Office of Rep. Taylor
Justin	Discigil	Chief of Staff	Office of Rep. Crenshaw
David	DiStefano	Chief of Staff	Office of Rep. Carey
Keliy	Dixon	Staff Director	House Committee on Rules
Matt	Donnellan	Chief of Staff	Office of Rep. Miller (WV)
Jordan	Downs	Chief of Staff	Office of Rep. Guest
Braden	Dreiling	Chief of Staff	Office of Rep. LaTurner
Mark	Dreiling	Chief of Staff	Office of Rep. Bacon
MIII/	Dunham	Deputy Chief of Staff for Policy	Office of the Leader
Kevin	Eichinger	Chief of Staff	Office of Rep. Jordan
Erin	Elliot	Chief of Staff	Office of Rep. Katko
Jaryn	Emhof	Chief of Staff	Office of Rep. Webster
Мах	Engling	Deputy Member Services Director	Office of the Leader
Laura	Engquist	Chief of Staff	Office of Rep. Balderson

Office of Rep. Williams Office of the Leader	Office of Rep. Higgins	Office of Rep. Cloud	Office of the Whip	Office of Rep. Fischbach	Office of Rep. Hern	Office of Rep. Turner	Office of Rep. Miller-Meeks	Office of Rep. Diaz-Balart	Office of Rep. Zeldin	Office of Rep. Burchett	Office of Rep. Latta	Office of Rep. Cole	Office of Rep. Gibbs	Office of Rep. Massie	Office of Rep. Gohmert	Office of Rep. McKinley	Office of Rep. Bishop	Office of Rep. Mace	Office of Rep. Mann	House Committee on Modernization c Congress	Office of Rep. Lesko	Office of Rep. McClain	Office of Rep. Hice	Office of Rep. Donalds	Office of Rep. Johnson (LA)	House Committee on Administration
Chief of Staff Communications Director	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel/Deputy Staff Director
Etue Exner	Facchiano	Fike	Fine	FitzSimmons	Foster	Galanes	Gibler	Gonzalez	Grace	Grider	Griffin	Grogis	Gross	Gurtler	Hair	Hamilton	Hampson	Hanlon	Harder	Harley	Harris	Hawatmeh	Hayes	Haymore	Haynes	Hays
John Michele	Kathee	Hugh	Lauren	David	Cameron	Jason	Tracie	Cesar	Andrea	Michael	Drew	hsol	Hillary ,	Matt	Connie	Mike	James	Dan	Brandon	Derek	Rachel	Nick	Jessica	Tyler	Hayden	Caleb

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on namn namn namn namn namn namn namn na	Chief of Staff Chief of Staff Staff Director Chief of Staff
	Horton Howard Howard Howell Hudson Jackson Johnsen Joyce Keller Keller Kelly Ketchel
Patrick Adam Joan Joan Jim Liz Chris Chris Matt Michael Brett Michael Adam Renee Kyle Stephen Jake Sarah Natalie Rebecca Charlie David Mark Melissa	Michael Michael Adam Adam Paul Renee Stephen Jake Sarah Natalie Charlie Mark Melissa Garolyn

Kyle	Kizzier	Chief of Staff	Office of Rep. Jacobs
Kyle	Klein	Staff Director	House Committee on Homeland Secu
Allen	Klump	Chief of Staff	Office of Rep. Duncan
Scott	Knittle	Deputy Chief of Staff/DC Director	Office of Rep. Hice
Кепу	Knott	Chief of Staff	Office of Rep. Aderholt
Joe	Knowles	Chief of Staff	Office of Rep. Fitzpatrick
Desiree	Koetzle	Chief of Staff	Office of Rep. Stauber
Allie	Kotsovos	Member Services Coordinator	Office of the Leader
Kate	LaBorde	Chief of Staff	Office of Rep. Biggs
Jillian	Lane Wyant	Chief of Staff	Office of Rep. Gaetz
James	Langenderfer	Chief of Staff	Office of Rep. Mast
Patrick	Large	Chief of Staff	Office of Rep. Palazzo
P.J.	Laukitis	Chief of Staff	Office of Rep. Walberg
Zach	Laven	Deputy Chief of Staff	Office of Rep. Schweikert
Jason	Lawrence	Chief of Staff	Office of Rep. Scott
Chrissi	Гее	Chief of Staff	Office of Rep. Hartzler
Roz	Leighton	Chief of Staff	Office of Rep. Armstrong
Matt	Leopold	Chief of Staff	Office of Rep. Feenstra
op o	Lillis	Chief of Staff	Office of Rep. Long
Tony	Lis	Chief of Staff	Office of Rep. Bergman
Tim.	Lolli	Chief of Staff	Office of Rep. Gonzalez (OH)
Jonathan	Lowe	Chief of Staff	Office of Rep. Chabot
Molly	Lowe	Chief of Staff	Office of Rep. Amodei
Michael	Lowry	Chief of Staff	Office of Rep. Dunn
Chris	Maneval	Chief of Staff	Office of Rep. Emmer
Bret	Manley	Chief of Staff	Office of Rep. Davis
Mark	Marin	Staff Director	House Committee on Oversight and Government Reform
Chris	Marklund	Deputy Staff Director for Operations	House Committee on Natural Resoure

Jimmy		Peacock	Chief of Staff	Office of Rep. Hinson
Nancy		Peele	Chief of Staff	Office of Rep. Graves (MO)
Mehgan		Perez-Acosta	Chief of Staff	Office of Rep. Gooden
Mark		Pettitt	Chief of Staff	Office of Rep. Brooks
Steve		Pfrang	Chief of Staff	Office of Rep. LaHood
Mark		Piland	Chief of Staff	Office of Rep. Norman
David		Planning	Staff Director	House Committee on Small Business
Jared	-	Powell	Chief of Staff	Office of Rep. McMorris Rodgers
Nick		Raineri	Executive Director	Main Street Caucus
Chad		Ramey	Chief of Staff	Office of Rep. Luetkemeyer
Nicole		Rapanos	Chief of Staff	Office of Rep. Gimenez
Bart		Reising	Director of Member Services	Office of the Whip
Tim		Reitz	Exeucitve Director	House Freedom Caucus
Andrew		Renteria	Chief of Staff	Office of Rep. Valadao
Joe		Rizzo	Chief of Staff	Office of Rep. Reed
Kyle		Robertson	Chief of Staff	Office of Rep. Pence
Jason		Rogers	Chief of Staff	Office of Rep. Roy
Mark		Roman	Staff Director	House Committee on Budget
Mary		Rosado	Chief of Staff	Office of Rep. Barr
Steve		Ruhlen	Chief of Staff	Office of Rep. Granger
Zac		Rutherford	Chief of Staff	Office of Rep. Harshbarger
Lindsay		Ryan	Chief of Staff	Office of Rep. Moolenaar
Paul		Sass	Staff Director	House Committee on Transportation and Infrastructure
Paul		Sawyer	Chief of Staff	Office of Rep. Graves (LA)
Robert		Schroeder	Chief of Staff	Office of Rep. Nehls
Ellen		Seher	Director of Operations	Office of the Whip
Brendan		Shields	Staff Director	House Committee on Foreign Affairs
Jonah		Shumate	Chief of Staff	Office of Rep. Crawford

Bıyan	Shuy	Chief of Staff	Office of Ben Harris
Stephen	Siao	Chief of Staff	Office of Rep. Green
Alison	Slagell	Deputy Chief of Staff	Office of Rep. Licas
Lindsay	Slater	Chief of Staff	Office of Rep. Simpson
Jeff	Small	Chief of Staff	Office of Rep. Boebert
William	Smith	Chief of Staff	Office of Rep. Palmer
Caleb	Smith	Digital Communications Director	Office of the Leader
Amy	Smith	Learning and Development Director	Office of the House CAO
Mike	Smullen	Chief of Staff	Office of Rep. Johnson (OH)
Shannan	Sorrell	Chief of Staff	Office of Rep. Fallon
David	Sours	Chief of Staff	Office of Rep. Ferguson
Mark	Spannagel	Chief of Staff	Office of Rep. LaMalfa
Matt	Sparks	Head of Communications	Office of the Leader
Brittan	Specht	Senior Policy Advisor	Office of the Leader
Nick	Stewart	Chief of Staff	Office of Rep. Tenney
Nick	Strader	Chief of Staff	Office of Rep. Bentz
Kelle	Strickland	Staff Director	House Committee on Ethics
Deena	Tauster	Chief of Staff	Office of Rep. Garbarino
Shana	Teehan	Chief of Staff	Office of Rep. Moore (AL)
Alan	Tennille	Chief of Staff	Office of Rep. Garcia
Sophie	Trainor	Chief of Staff	Office of Rep. Guthrie
Catherine	Treadwell	Deputy Chief of Staff and Counsel	Office of Rep. Cawthorn
Maria	Tripplaar	Staff Director	House Committee on Veterans Affairs
Chris	Tudor	DC Chief of Staff	Office of Rep. McClintock
Tom	Van Flein	Chief of Staff	Office of Rep. Gosar
Richard	Vaughn	Chief of Staff	Office of Rep. DesJarlais
Luis	Vega	Chief of Staff	Office of Rep. Sessions
Led	Verrill	Chief of staff	Office of Rep. Lettow
Chris	Vieson	Staff Director	House Committee on Armed Services

Jake	Vreeburg	Policy Director	House Republican Conference
Rachel	Wagley	Chief of Staff	Office of Rep. Moore (UT)
Jennifer	Watson	Chief of Staff	Office of Rep. Rice
Austin	Weatherford	Chief of Staff	Office of Rep. Kinzinger
Trevor	Whetstone	Chief of Staff	Office of Rep. Rosendale
Clay	White	Chief of Staff	Office of Rep. Stewart
Jeanette	Whitener	Chief of Staff	Office of Rep. Weber
Jenn	Wickre	Deputy Staff Director	House Committee on Science, Space Technology
Veronica	Wong	Chief of Staff	Office of Řep. Issa
Leafaina	Yahn	Chief of Staff	Office of Rep. Radewagen
Chad	Yelinski	Chief of Staff	Office of Rep. Budd
Dan	Ziegler	Executive Director	Republican Study Committee

House Staff Attendance List Chiefs of Staff Conference 2022

First Name	Last Name	Institution	Registration Status
Anna	Alburger Romeo	Office of Rep. Joyce (OH)	Confirmed
Cyrus	Artz	House Committee on Education and Labor	Confirmed
Megan	Bel Miller	Office of Rep. Scalise	Confirmed
Joshua	· Bell	Office of Rep. Estes	Confirmed
Brooke	Bennett	Office of Rep. Hill	Confirmed
Chris	Bien	Office of the Leader	Confirmed
Ali	Black	House Republican Conference	Confirmed
Gabriella	Boffelli	Office of Rep. González-Colón	Confirmed
Alex	Bolton	Office of Rep. Malliotakis	Confirmed
Kate	Bonner	Office of Rep. Smucker	Confirmed
Lorissa	Bounds	Office of Rep. Obernolte	Confirmed
Jenifer	Bradley	Office of Rep. Rutherford	Confirmed
Sean	Brady	Office of Rep. Buchanan	Confirmed
Francis	Brennan	House Republican Conference	Confirmed
Francis	Brooke	Office of the Whip	Confirmed
Greg	Brooks	Office of Rep. Wenstrup	Confirmed
Keelie	Broom	. Office of Rep. Owens	Confirmed
Stuart	Burns	Office of Rep. Posey	Confirmed
Courtney	Butcher	House Republican Conference	Confirmed
John	Byers	Office of Rep. Pfluger	Confirmed
Chadwick	Carlough	Office of Rep. Carl	Confirmed
Ryan	Carney	Office of Rep. Steil	Confirmed
Machalagh	Carr	Office of the Leader	Confirmed
Jessica	Carter	Office of Rep. Newhouse	Confirmed
Michael	Comer	Office of the Whip	Confirmed
Billy	Constangy	Office of Rep. Hudson	Confirmed
Chris	Crawford	Office of Rep. Carter (GA)	Confirmed
Brian	Cress	House Republican Conference	Confirmed
. Tim	Cummings	Office of Rep. Walorski	Confirmed
Dante	Cutrona	Office of Rep. Joyce (PA)	Confirmed
Molly	Cutrona (Lowe)	Office of Rep. Amodei	Confirmed
Arie	Dana	eoffice of Rep. Steel	Confirmed
Dave	Davis	Office of Rep. Brady	Confirmed
Jonathan	Day Title Title	Office of Rep. Wilson	Confirmed
Ben	DeMarzo	Office of Rep. Miller (IL)	Confirmed
Jon	DeWitte	Office of Rep. Huizenga	Confirmed
Monica	Didiuk	Office of Rep. Smith (NE)	Confirmed
Jordan	Downs Chaffen	Office of Rep. Guest	Confirmed
Braden	Dreiling	Office of Rep. LaTurner	Confirmed
Mark	Dreiling	Office of Rep. Bacon	Confirmed
Will	Dunham	Office of the Leader	Confirmed
Jaryn	Emhof	Office of Rep. Webster	Confirmed
Max	Engling	Office of the Leader	Confirmed
Laura	Engquist	Office of Rep. Balderson	Confirmed
Michele		Office of the Leader	Confirmed
Hugh	Fike	Office of Rep. Cloud	Confirmed
Lauren		Office of the Whip	Confirmed
Cameron		Office of Rep. Hern	Confirmed
•	-		-

House Staff Attendance List Chiefs of Staff Conference 2022

Jason	Galanes	Office of Rep. Turner	Confirmed
Cesar	Gonzalez	Office of Rep. Diaz-Balart	Confirmed
Andrea	Grace	Office of Rep. Zeldin	Confirmed
Drew	Griffin	Office of Rep. Latta	Confirmed
Hillary	Gross	Office of Rep. Gibbs	Confirmed
Rachel	Harris	Office of Rep. Lesko	Confirmed
Nick	Hawatmeh	Office of Rep. McClain	Confirmed
Jessica	Hayes	Office of Rep. Hice	Confirmed
Patrick	Hester	Office of Rep. Stefanik	Confirmed
Brett .	Horton	Office of the Whip	Confirmed
Adam	Howard	House Committee on Intelligence	Confirmed
Kyle	Jackson	Office of Rep. Bucshon	Confirmed
Stephen	Janushkowsky	Office of Rep. Babin	Confirmed
Sarah	Jorgenson	House Select Climate Committee	Confirmed
Natalie	Joyce	Office of the Leader	Confirmed
Rebecca	Keightley	Office of Rep. Calvert	Confirmed
Charlie	Keller	Office of Rep. Wagner	Confirmed
Mark	Kelly	Office of Rep. Good	Confirmed
Melissa	Kelly	Office of Rep. Franklin	Confirmed
Micah	Ketchel	Office of Rep. Waltz	Confirmed
Carolyn	King	Office of Rep. Wittman	Confirmed
Allen	Klump	Office of Rep. Duncan	Confirmed
Scott	Knittle	Office of Rep. Hice	Confirmed
Joe	Knowles	Office of Rep. Fitzpatrick	Confirmed
Desiree	Koetzle	Office of Rep. Stauber	Confirmed
Allie	Kotsovos	Office of the Leader	Confirmed
Kate	LaBorde	Office of Rep. Biggs	Confirmed
Zack	Laven	Office of Rep. Schweikert	Confirmed
Chrissi	Lee	Office of Rep. Hartzler	Confirmed
Tony	Lis	Office of Rep. Bergman	Confirmed
Tim	Lolli	Office of Rep. Gonzalez (OH)	Confirmed
Jonathan	Lowe	Office of Rep. Chabot	Confirmed
Michael	Lowry	Office of Rep. Dunn	Confirmed
Kelly	•	Office of Rep. Griffith	Confirmed
Chris	Marklund	House Committee on Natural Resources	Confirmed
Anna	McCormack	Office of Rep. Rouzer	Confirmed
Ryan	McCormack	Office of Rep. Fitzgerald	Confirmed
Moutray	McLaren	Office of Rep. Timmons	Confirmed
Dan	Meyer	Office of the Leader	Confirmed
Matt	-	Office of Rep. Smith (MO)	Confirmed
Carson	Middleton	Office of Rep. Foxx	Confirmed
James		Office of Rep. McCarthy	Confirmed
Annie	Minkler	Office of the Whip	Confirmed
Tim	Monahan	House Committee on Administration	Confirmed
Tom	Moran	Office of Rep. Salazar	Confirmed
Lauren	Muglia	Office of Rep. Perry	Confirmed
Ben	Napier	Office of the Whip	Confirmed
Madison	Nash	Office of Rep. Womack	Confirmed
Charyssa		House Republican Conference	Confirmed
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Time	Daniel I	C) C(
Jimmy	Peacock	Office of Rep. Hinson	Confirmed
Mehgan	Perez-Acosta	Office of Rep. Gooden	Confirmed
Mark	Pettitt	Office of Rep. Brooks	Confirmed
Steve	Pfrang	Office of Rep. LaHood	Confirmed
Nicholas	Raineri	Main Street Caucus	Confirmed
Bart	Reising	Office of the Whip	Confirmed
Andrew	Renteria	Office of Rep. Valadao	Confirmed
Kyle	Robertson	Office of Rep. Pence	Confirmed
Jason	Rogers	Office of Rep. Roy	Confirmed
Mary	Rosado	Office of Rep. Barr	Confirmed
Steve	Ruhlen	Office of Rep. Granger	Confirmed
Zac	Rutherford	Office of Rep. Harshbarger	Confirmed
Paul	Sass	House Committee on Transportation and Infrastructure	Confirmed
Robert	Schroeder	Office of Rep. Nehls	Confirmed
Jonah	Shumate	Office of Rep. Crawford	Confirmed
Bryan	Shuy	Office of Rep. Harris	Confirmed
Alison	Slagell	Office of Rep. Lucas	Confirmed
Caleb	Smith	Office of the Leader	Confirmed
Mike	Smullen	Office of Rep. Johnson (OH)	Confirmed
Shannan	Sorrell	Office of Rep. Fallon	Confirmed
Brittan	Specht	Office of the Leader	Confirmed
Kelle	Strickland	House Committee on Ethics	Confirmed
Shana	Teehan	Office of Rep. Moore (AL)	Confirmed
Catherine	Treadwell	Office of Rep. Cawthorn	Confirmed
Maria	Tripplaar	House Committee on Veterans Affairs	Confirmed
Chris		Office of Rep. McClintock	Confirmed
Tom		Office of Rep. Gosar	Confirmed
Ted		Office of Rep. Letlow	Confirmed
Jake		House Republican Conference	Confirmed
Rachel		Office of Rep. Moore (UT)	Confirmed
Austin		Office of Rep. Kinzinger	Confirmed
Jeanette		Office of Rep. Weber	Confirmed
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