



U.S. House of Representatives

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☒ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Rachel E. Harris
2. a. Name of Accompanying Relative: _____ OR None ☒
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: 5/4/2022 Return: 5/6/2022
b. Dates at Personal Expense, if any: _____ OR None ☐
4. Departure City: Washington, D.C. Destination: Williamsburg, VA Return City: Washington, D.C.
5. Sponsor(s), Who Paid for the Trip: The Congressional Institute
6. Describe Meetings and Events Attended:
The event educated Chiefs of Staff on policy issues and best practices for managing an office.
7. Attached to this form are *each* of the following, signify that each item is attached by checking the corresponding box:
 - a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
 - b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, including all attachments and the *Additional Sponsor Form(s)*;
 - c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; *and*
 - d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
Signify statement is true by checking the box.
b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: _____

Date: 05/09/2022

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Rep. Debbie Lesko (AZ-08)

Date: 5/9/2022

Signature of Supervising Member: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Congressional Institute
2. Travel Destination(s): Williamsburg, VA
3. Date of Departure: May 4, 2022 Date of Return: May 6, 2022
4. Name(s) of Traveler(s): See attached list

Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$96	\$267	\$159	\$360 - Room Rental
Accompanying Family Member	n/a	n/a	n/a	n/a

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: May 12, 2022

Name: Mark Strand Title: President

Organization: Congressional Institute

☒ I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Rachel E. Harris

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: _____

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Rep. Debbie Lesko (AZ-08)

Office Address: 1214 LHOB; Washington, DC 20515

Telephone Number: 202-225-4576

Email Address of Contact Person: rachel.harris@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Rachel E. Harris
2. Sponsor(s) who will be paying or providing in-kind support for the trip:
Congressional Institute
3. City and State OR Foreign Country of Travel: Williamsburg, VA
4. a. Date of Departure: 5/4/2022 Date of Return: 5/6/2022
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? If yes:
(1) Name of Accompanying Family Member: _____
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
(3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age:
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.
Staff should include their job title and how the activities on the itinerary relate to their duties.
As a Chief of Staff, this event will educate me on policy issues and best practices for managing an office and facilitate the exchange of ideas with colleagues.
9. Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

D. Lesko

Date

3/29/2022



U.S. House of Representatives

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should **NOT** submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:

Congressional Institute

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.

3. **Check only one.** I represent that:

- a. ☐ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
c. ☐ The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors:

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See addendum & attached invitation list

5. Yes ☐ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of departure: May 4, 2022 Date of return: May 6, 2022

7. a. City of departure: Washington, DC

b. Destination(s): Williamsburg, VA

c. City of return: Washington, DC

8. **Check only one.** I represent that:

- a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following:**

- a. ☒ I checked 8(a) or (b) above; **OR**
b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



U.S. House of Representatives

COMMITTEE ON ETHICS

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. **Check only one of the following:**
- a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box;* OR
- b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
- See addendum

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air ☐ Rail ☐ Bus ☒ Car ☐ Other ☐ (specify: _____)
- b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
15. **Check only one.** I represent that either:
- a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR
- b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation.
- If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided):
Day 1 - \$52, Day 2 - \$90, Day 3 - \$18
- 2) Provide the reason for selecting the location of the event or trip:
Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Williamsburg Lodge City: Williamsburg, VA Cost Per Night: \$118 +taxes
Reason(s) for Selecting: proximity to DC, availability, security & facility size

Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

☐ Actual Amounts ☒ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$268	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$406	Room Rental
For each Accompanying Family Member	\$406	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. ☒ I certify that I am an officer of the organization listed below; OR
b. ☐ Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
b. I am not a registered federal lobbyist or registered foreign agent; and
c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: April 7, 2022

Name: Mark Strand Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building
Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at ethics.house.gov



U.S. House of Representatives

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:
Congressional Institute
2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent.
Signify that the statement is true by checking box.
3. **Check only one.** I represent that:
 - a. ☐ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
 - b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
 - c. ☐ The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors: _____
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):
See addendum & attached invitation list
5. Yes ☐ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: May 4, 2022 Date of return: May 6, 2022
7. a. City of departure: Washington, DC
b. Destination(s): Williamsburg, VA
c. City of return: Washington, DC
8. **Check only one.** I represent that:
 - a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
 - b. ☐ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
 - c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
 - a. ☐ I checked 8(a) or (b) above; **OR**
 - b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
 - c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
 - d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



U.S. House of Representatives

COMMITTEE ON ETHICS

10. ☐ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. **Check only one of the following:**
a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
See addendum
13. **Answer parts a and b. Answer part c if necessary:**
a. Mode of travel: Air ☐ Rail ☐ Bus ☒ Car ☐ Other ☐ (specify: _____)
b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (specify: _____)
c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
15. **Check only one.** I represent that either:
a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation.
If "b" is checked:
1) Detail the cost *per day* of meals (approximate cost may be provided):
Day 1 - \$52, Day 2 - \$90, Day 3 - \$18
2) Provide the reason for selecting the location of the event or trip:
Relative proximity to DC and capacity to handle a large event
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
Hotel Name: Williamsburg Lodge City: Williamsburg, VA Cost Per Night: \$118 +taxes
Reason(s) for Selecting: proximity to DC, availability, security & facility size
Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____
Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____
17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

☐ Actual Amounts ☒ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$314	\$160
For each Accompanying Family Member	\$106	\$314	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$406	Room Rental
For each Accompanying Family Member	\$406	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. ☒ I certify that I am an officer of the organization listed below; OR
b. ☐ Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
b. I am not a registered federal lobbyist or registered foreign agent; and
c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: March 25, 2022
Name: Mark Strand Title: President
Organization: Congressional Institute
Address: 1700 Diagonal Road #300, Alexandria, VA 22314
Email: strand@conginst.org Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building
Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at ethics.house.gov

Theodore E. Deutch, Florida
Chairman
Jackie Walorski, Indiana
Ranking Member

Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Veronica Escobar, Texas
Mondaire Jones, New York

Michael Guest, Mississippi
Dave Joyce, Ohio
John H. Rutherford, Florida
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives
COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

April 28, 2022

Ms. Rachel Harris
Office of the Honorable Debbie Lesko
1214 Longworth House Office Building
Washington, DC 20515

Dear Ms. Harris:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for May 4 to 6, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch
Chairman

Jackie Walorski
Ranking Member

TED/JW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$406 as disclosed on the sponsor form.

COVID Safety Precautions: We will have over the counter testing available to participants as needed.



**Congressional
Institute**

**2022 House Republican Chiefs of Staff Conference
Williamsburg, VA**

Wednesday, May 4

- 11:30 AM Bus Departs from Hill
- 2:00 PM Nametag Pickup
- 4:15 PM Welcome
- 4:30 PM New Findings on Public Opinion
David Winston, The Winston Group
Myra Miller, The Winston Group
Dave Sackett, The Tarrance Group
BJ Martino, The Tarrance Group
- 6:00 PM Reception
- 7:00 PM Dinner
Marcus Buckingham, The Marcus Buckingham Company

Thursday, May 5

- 8:00 AM Breakfast
- 9:00 AM Leadership Chiefs of Staff
Moderated by: Mark Strand, Congressional Institute
Dan Meyer, Office of the Republican Leader
Brett Horton, Office of the Republican Whip
Patrick Hester, House Republican Conference
- 10:00 AM Preparing to Manage In the 118th Congress
Mark Horstman, Manager Tools, LLC (confirmed)
- 12:00 PM Lunch
The Honorable Winsome Sears, Lieutenant Governor of Virginia (invited)
- 1:15 PM Ethics: Official, Campaigns, and Redistricting
Moderator: Kelle Strickland

Elliot Berke, Berke Farah LLC
Erin Clark, NRCC
Tim Monahan, Committee on House Administration

- 2:30 PM Maximizing the MRA
Brad Fitch, Congressional Management Foundation
- 3:30 PM A Policy Agenda for the 118th Congress: Task Force Breakouts
Moderator: Mark Strand
- 4:30 PM Break
- 6:00 PM Reception & Dinner
Katie Pavlich, *Townhall*

Friday, May 6

- 8:00 AM Breakfast
- 9:00 AM Schoolhouse Rocks Revisited: Getting Your Member's Bill Passed
Anne Bradbury, former leadership staffer
Gary Andres, Committee on Ways and Means
Craig Stephens, DCI Group
- 10:00 AM Growing Your Staff's Talent
Ardine Williams, Amazon
- 11:15 AM Open Mic Discussion
Moderator: Mark Strand, Congressional Institute
- 12:30 PM Conference Concludes
Bus departs from the Williamsburg Lodge



**Congressional
Institute**

**2022 House Republican Chiefs of Staff Conference
Williamsburg, VA**

Wednesday, May 4

11:30 AM – 2:30 PM	Bus Departs from Hill Box lunches will be available on the bus.	S. Capitol St (Between Rayburn & Longworth)
2:00 PM – 7:00 PM	Nametag Pickup	Hotel Lobby
3:00 PM – 3:15 PM	Welcome	Virginia Room ABCD
3:15 PM – 4:15 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group	Virginia Room ABCD
4:15 PM – 5:15 PM	Supporting Ukraine, Strengthening America, Building Foreign Relations Moderator: Mark Strand, Congressional Institute His Excellency Andrei Muraru, Ambassador of Romania Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland Senay Bulbul, Political Counselor, Embassy of the United Kingdom	Virginia Room ABCD
6:00 PM – 9:00 PM	Reception Dinner The Honorable Newt Gingrich, 50 th Speaker of the U.S. House of Representatives	Virginia Lawn & Foyer Virginia Room EF

Thursday, May 5

8:00 AM – 9:00 AM	Breakfast	Virginia Room EF
9:00 AM – 10:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference	Virginia Room ABCD
10:00 AM – 12:00 PM	Preparing to Manage In the 118th Congress Mark Horstman, Manager Tools, LLC	Virginia Room ABCD

12:00 PM – 1:15 PM	Lunch Jim Geraghty, <i>National Review</i>	Virginia Room EF
1:30 PM – 2:30 PM	Ethics: Official, Campaigns, and Redistricting Moderator: Kelle Strickland Elliot Berke, Berke Farah LLC Erin Clark, NRCC	Virginia Room ABCD
2:30 PM – 3:30 PM	Maximizing the MRA George Hadijski, Congressional Management Foundation Tim Monahan, Committee on House Administration Max Engling, Office of the Republican Leader Rachel Wagley, Office of Rep. Blake Moore	Virginia Room ABCD
3:30 PM – 4:30 PM	Getting Your Member's Bill Passed Arne Christenson, Former Chief of Staff for the Speaker of the House Ralph Hellmann, Former Policy Director for the Speaker of the House	Virginia Room ABCD
6:00 PM – 9:00 PM	Reception Dinner The Honorable Winsome Earle-Sears, 42 nd Lieutenant Governor of Virginia	Virginia Lawn & Foyer Virginia Room EF

Friday, May 6

8:00 AM – 9:00 AM	Breakfast	Virginia Room EF
9:00 AM – 10:00 AM	Crisis Communications Ed Patru, Direct Communications Co.	Virginia Room ABCD
10:00 AM – 11:00 AM	Growing Your Staff's Talent Mark Strand, Congressional Institute Amy Smith, Coach Program, Office of the House CAO Mark Sobol, Longwave Partners	Virginia Room ABCD
11:00 AM – 11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute	Virginia Room ABCD
11:30 AM	Conference Concludes Bus departs from the Williamsburg Lodge Convention Center Entrance	

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$406 as disclosed on the sponsor form.

COVID Safety Precautions: We will have over the counter testing available to participants as needed.



**Congressional
Institute**

**2022 House Republican Chiefs of Staff Conference
Williamsburg, VA**

Wednesday, May 4

11:30 AM Bus Departs from Hill

2:00 PM Nametag Pickup

4:15 PM Welcome

4:30 PM New Findings on Public Opinion
David Winston, The Winston Group
Myra Miller, The Winston Group
Dave Sackett, The Tarrance Group
BJ Martino, The Tarrance Group

6:00 PM Reception

7:00 PM Dinner
Marcus Buckingham, The Marcus Buckingham Company

Thursday, May 6

8:00 AM Breakfast

9:00 AM Leadership Chiefs of Staff
Moderated by: Mark Strand, Congressional Institute
Dan Meyer, Office of the Republican Leader
Brett Horton, Office of the Republican Whip
Patrick Hester, House Republican Conference

10:00 AM Preparing to Manage In the 118th Congress
Mark Horstman, Manager Tools, LLC (confirmed)

12:00 PM Lunch
The Honorable Winsome Sears, Lieutenant Governor of Virginia (invited)

1:15 PM Ethics: Official, Campaigns, and Redistricting
Moderator: Kelle Strickland

Elliot Berke, Berke Farah LLC
Erin Clark, NRCC
Tim Monahan, Committee on House Administration

- 2:30 PM Maximizing the MRA
Brad Fitch, Congressional Management Foundation
- 3:30 PM A Policy Agenda for the 118th Congress: Task Force Breakouts
Moderator: Mark Strand
- 4:30 PM Break
- 6:00 PM Reception & Dinner
Katie Pavlich, *Townhall*

Saturday, May 6

- 8:00 AM Breakfast
- 9:00 AM Schoolhouse Rocks Revisited: Getting Your Member's Bill Passed
Anne Bradbury, former leadership staffer
Gary Andres, Committee on Ways and Means
Craig Stephens, DCI Group
- 10:00 AM Growing Your Staff's Talent
Ardine Williams, Amazon
- 11:15 AM Open Mic Discussion
Moderator: Mark Strand, Congressional Institute
- 12:30 PM Conference Concludes
Bus departs from the Williamsburg Lodge

From: Congressional Institute rsvp@conginst.org
Subject: Test - Register Now for the GOP Chiefs of Staff Conference
Date: March 27, 2022 at 8:08 PM
To: amym@conginst.org

RC



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, APRIL 4, 2022!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2022 Chiefs of Staff Issues Conference, which will be from Wednesday, May 4, 2022, through Friday, May 6, 2022, at Colonial Williamsburg Lodge in Williamsburg, VA. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff so you can get to know colleagues you might not normally meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

To Register:

Step 1: Submit Ethics Packet by Monday, April 4, 2022

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's [Primary Trip Sponsor Form](#) and submit the whole package with your completed Traveler Form by Monday, April 4, 2022, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and your Member's principal campaign fund would need to pay for you.

[DOWNLOAD ETHICS FORMS >](#)

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

[REGISTER NOW >](#)

Email Address: */email/*

Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional

conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute

strand@conginst.org

office: 703-837-8812

mobile: 571-366-0090

website: conginst.org



If you are not the correct contact for this office, please [reply to this email](#) with the updated contact information instead of [unsubscribing](#).

COS: Invited Hill Staff

First Name	Last Name	Job Title	Institution
Rob	Adkerson	Chief of Staff	Office of Rep. Loudermilk
Kara	Ahern	Chief of Staff	Office of Rep. Cheney
Amy	Albro	Chief of Staff	Office of Rep. Bice
Anna	Alburger	Chief of Staff	Office of Rep. Joyce (OH)
Dale	Anderson	Chief of Staff	Office of Rep. Lamborn
Taylor	Andreae	Chief of Staff	Office of Rep. Gallagher
Gary	Andres	Staff Director	House Committee on Ways and Means
Jon	Anzur	Chief of Staff	Office of Rep. Keller
Cyrus	Artz	Staff Director	House Committee on Education and Labor
Jason	Bauknecht	Chief of Staff	Office of Rep. Tiffany
Cliff	Bayer	Chief of Staff	Office of Rep. Fulcher
Megan	Bel Miller	Chief of Staff	Office of Rep. Scalise
Josh	Bell	Chief of Staff	Office of Rep. Estes
Brooke	Bennett	Chief of Staff	Office of Rep. Hill
Jeff	Billman	Chief of Staff	Office of Rep. Jackson
Alex	Blair	Chief of Staff	Office of Rep. Steube
Gabriella	Boffelli	Chief of Staff	Office of Rep. González-Colón
Alex	Bolton	Chief of Staff	Office of Rep. Malliotakis
Aaron	Bonnaure	Chief of Staff	Office of Rep. Reschenthaler
Kate	Bonner	Chief of Staff	Office of Rep. Smucker
Lorissa	Bounds	Chief of Staff	Office of Rep. Obernolte
Casey	Bowman	Chief of Staff	Office of Rep. Herrera Beutler
Parish	Braden	Staff Director	House Committee on Agriculture
Jen	Bradley	Chief of Staff	Office of Rep. Rutherford
Sean	Brady	Chief of Staff	Office of Rep. Buchanan
James	Braid	Chief of Staff	Office of Rep. Rosendale

Andy	Brander	Chief of Staff	Office of Rep. Fortenberry
Matt	Brennan	Chief of Staff	Office of Rep. Thompson
Chris	Brinson	Chief of Staff	Office of Rep. Rogers (AL)
Francis	Brooke	Policy Director	Office of the Whip
Greg	Brooks	Chief of Staff	Office of Rep. Wenstrup
Keelie	Broom	Chief of Staff	Office of Rep. Owens
Nick	Brown	Chief of Staff	Office of Rep. Clyde
Ed	Buckham	Chief of Staff	Office of Rep. Greene
Stuart	Burns	Chief of Staff	Office of Rep. Posey
Courtney	Butcher	Member Services Director	House Republican Conference
Jeff	Butler	Chief of Staff	Office of Rep. McHenry
Tim	Butler	Chief of Staff	Office of Rep. Kelly (PA)
John	Byers	Chief of Staff	Office of Rep. Pfluger
Larry	Calhoun	Chief of Staff	Office of Rep. Cammack
Ben	Cantrell	Chief of Staff	Office of Rep. Mullin
Chad	Carlough	Chief of Staff	Office of Rep. Carl
Ryan	Carney	Chief of Staff (Steil)	Select Committee on Economic Disparity and Fairness in Growth
Bob	Carretta	Chief of Staff	Office of Rep. Elizey
Jessica	Carter	Chief of Staff	Office of Rep. Newhouse
Caroline	Cash	Chief of Staff	Office of Rep. Comer
Anne Marie	Chotvacs	Staff Director	House Committee on Appropriations
Andrew	Christianson	Chief of Staff	Office of Rep. Johnson (SD)
Elle	Clapciak	Chief of Staff	Office of Rep. Arrington
Sarah	Collins	Chief of Staff	Office of Rep. Westerman
Michael	Comer	Deputy Communications Director	Office of the Whip
Chris	Connelly	Chief of Staff	Office of Rep. Hartzler
Billy	Constangy	Chief of Staff	Office of Rep. Hudson
Casey	Contres	Chief of Staff	Office of Rep. Gonzales (TX)

Chris	Crawford	Chief of Staff	Office of Rep. Carter (GA)
Tim	Cummings	Chief of Staff	Office of Rep. Walorski
Quincy	Cunningham	Chief of Staff	Office of Rep. Baird
Dante	Cutrona	Chief of Staff	Office of Rep. Joyce (PA)
Arie	Dana	Chief of Staff	Office of Rep. Steel
Dave	Davis	Chief of Staff	Office of Rep. Brady
Jonathan	Day	Chief of Staff	Office of Rep. Wilson
James	Decker	Chief of Staff	Office of Rep. Burgess
Chris	Del Beccaro	Chief of Staff	Office of Rep. McCaul
Ben	DeMarzo	Chief of Staff	Office of Rep. Miller (IL)
Jon	DeWitte	Chief of Staff	Office of Rep. Huizenga
Monica	Didiuk	Chief of Staff	Office of Rep. Smith (NE)
Lonnie	Dietz	Chief of Staff	Office of Rep. Taylor
Justin	Discigil	Chief of Staff	Office of Rep. Crenshaw
David	DiStefano	Chief of Staff	Office of Rep. Carey
Kelly	Dixon	Staff Director	House Committee on Rules
Matt	Donnellan	Chief of Staff	Office of Rep. Miller (WV)
Jordan	Downs	Chief of Staff	Office of Rep. Guest
Braden	Dreiling	Chief of Staff	Office of Rep. LaTurner
Mark	Dreiling	Chief of Staff	Office of Rep. Bacon
Kevin	Eichinger	Chief of Staff	Office of Rep. Jordan
Erin	Elliot	Chief of Staff	Office of Rep. Katko
Jaryn	Emhof	Chief of Staff	Office of Rep. Webster
Max	Engling	Deputy Member Services Director	Office of the Leader
Laura	Engquist	Chief of Staff	Office of Rep. Balderson
John	Etue	Chief of Staff	Office of Rep. Williams
Kathlee	Facciano	Chief of Staff	Office of Rep. Higgins
Alex	Ferro	Chief of Staff	Office of Rep. Gimenez
Hugh	Fike	Chief of Staff	Office of Rep. Cloud

Lauren	Fine	Communications Director	Office of the Whip
David	FitzSimmons	Chief of Staff	Office of Rep. Fischbach
Cameron	Foster	Chief of Staff	Office of Rep. Hern
Jason	Galanes	Chief of Staff	Office of Rep. Turner
Tracie	Gibler	Chief of Staff	Office of Rep. Miller-Meeks
Cesar	Gonzalez	Chief of Staff	Office of Rep. Diaz-Balart
Andrea	Grace	Chief of Staff	Office of Rep. Zeldin
Michael	Grider	Chief of Staff	Office of Rep. Burchett
Drew	Griffin	Chief of Staff	Office of Rep. Latta
Josh	Grogis	Chief of Staff	Office of Rep. Cole
Hillary	Gross	Chief of Staff	Office of Rep. Gibbs
Matt	Gurtler	Chief of Staff	Office of Rep. Massie
Connie	Hair	Chief of Staff	Office of Rep. Gohmert
Mike	Hamilton	Chief of Staff	Office of Rep. McKinley
James	Hampson	Chief of Staff	Office of Rep. Bishop
Dan	Hanlon	Chief of Staff	Office of Rep. Mace
Brandon	Harder	Chief of Staff	Office of Rep. Mann
Derek	Harley	Staff Director	House Committee on Modernization of Congress
Rachel	Harris	Chief of Staff	Office of Rep. Lesko
Nick	Hawatmeh	Chief of Staff	Office of Rep. McClain
Tyler	Haymore	Chief of Staff	Office of Rep. Donalds
Hayden	Haynes	Chief of Staff	Office of Rep. Johnson (LA)
Patrick	Hester	Chief of Staff	Office of Rep. Stefanik
Adam	Hewitt	Chief of Staff	Office of Rep. Davidson
Van	Hilleary	Chief of Staff	Office of Rep. Rose
Joan	Hillebrands	Chief of Staff	Office of Rep. Upton
Jim	Hippe	Chief of Staff	Office of Rep. Fleischmann
Liz	Hittos	Chief of Staff	Office of Rep. Bilirakis

Chris	Hixon	Staff Director	House Committee on Judiciary
Lauren	Hodge	Chief of Staff	Office of Rep. Allen
Nate	Hodson	Staff Director	House Committee on Energy and Commerce
Matt	Hoffmann	Staff Director	House Committee on Financial Services
Michael	Horanburg	Chief of Staff	Office of Rep. Herrell
Brett	Horton	Chief of Staff	Office of the Whip
Michael	Hough	Chief of Staff	Office of Rep. Mooney
Adam	Howard	Staff Director	House Committee on Intelligence
Paul	Howell	Chief of Staff	Office of Rep. Kelly (MS)
Renee	Hudson	Chief of Staff	Office of Rep. Spartz
Kyle	Jackson	Chief of Staff	Office of Rep. Bucshon
Stephen	Janushkowsky	Chief of Staff	Office of Rep. Babin
Jake	Johnsen	Chief of Staff	Office of Rep. Rogers (KY)
Sarah	Jorgenson	Staff Director	House Committee on Climate Crisis
Natalie	Joyce	Deputy Chief of Staff for Member Services	Office of the Leader
Rebecca	Keightley	Chief of Staff	Office of Rep. Calvert
Charlie	Keller	Chief of Staff	Office of Rep. Wagner
David	Keller	Chief of Staff	Office of Rep. Banks
Mark	Kelly	Chief of Staff	Office of Rep. Good
Melissa	Kelly	Chief of Staff	Office of Rep. Franklin
Micah	Ketchel	Chief of Staff	Office of Rep. Waltz
Carolyn	King	Chief of Staff	Office of Rep. Wittman
Kyle	Kizzier	Chief of Staff	Office of Rep. Jacobs
Kyle	Klein	Staff Director	House Committee on Homeland Security
Allen	Klump	Chief of Staff	Office of Rep. Duncan
Kevin	Knight	Chief of Staff (Acting)	Office of Rep. Schweikert
Kerry	Knott	Chief of Staff	Office of Rep. Aderholt
Joe	Knowles	Chief of Staff	Office of Rep. Fitzpatrick

Desiree	Koetzle	Chief of Staff	Office of Rep. Stauber
Kate	LaBorde	Chief of Staff	Office of Rep. Biggs
Jillian	Lane Wyant	Chief of Staff	Office of Rep. Gaetz
James	Langenderfer	Chief of Staff	Office of Rep. Mast
Patrick	Large	Chief of Staff	Office of Rep. Palazzo
R.J.	Laukitis	Chief of Staff	Office of Rep. Walberg
Jason	Lawrence	Chief of Staff	Office of Rep. Scott
Roz	Leighton	Chief of Staff	Office of Rep. Armstrong
Matt	Leopold	Chief of Staff	Office of Rep. Feenstra
Joe	Lillis	Chief of Staff	Office of Rep. Long
Tony	Lis	Chief of Staff	Office of Rep. Bergman
Tim	Lolli	Chief of Staff	Office of Rep. Gonzalez (OH)
Jonathan	Lowe	Chief of Staff	Office of Rep. Chabot
Molly	Lowe	Chief of Staff	Office of Rep. Amodei
Michael	Lowry	Chief of Staff	Office of Rep. Dunn
Chris	Maneval	Chief of Staff	Office of Rep. Emmer
Bret	Manley	Chief of Staff	Office of Rep. Davis
Mark	Marin	Staff Director	House Committee on Oversight and Government Reform
Josh	Mathis	Staff Director	House Committee on Science, Space and Technology
Kelly	McCollum	Chief of Staff	Office of Rep. Griffith
Anna	McCormack	Chief of Staff	Office of Rep. Rouzer
Ryan	McCormack	Chief of Staff	Office of Rep. Fitzgerald
Matt	McCullough	Chief of Staff	Office of Rep. Bost
Moutray	McLaren	Chief of Staff	Office of Rep. Timmons
Justin	Melvin	Chief of Staff	Office of Rep. Kustoff
Tyler	Menzler	Chief of Staff	Office of Rep. Meuser
Matt	Meyer	Chief of Staff	Office of Rep. Smith (MO)

Dan	Meyer	Chief of Staff	Office of the Leader
Carson	Middleton	Chief of Staff	Office of Rep. Foxx
Jonas	Miller	Chief of Staff	Office of Rep. Carter (TX)
Matt	Miller	Chief of Staff	Office of Rep. Cline
James	Min	Chief of Staff	Office of Rep. McCarthy
Annie	Minkler	Deputy Floor Director	Office of the Whip
Patrick	Mocete	Chief of Staff	Office of Rep. Kim
Vivian	Moeglein	Staff Director	House Committee on Natural Resources
Ken	Monahan	Chief of Staff	Office of Rep. Meijer
Tim	Monahan	Staff Director	House Committee on Administration
Tom	Moran	Chief of Staff	Office of Rep. Salazar
Lauren	Muglia	Chief of Staff	Office of Rep. Perry
Allison	Murphy	Chief of Staff	Office of Rep. Van Drew
Ben	Napier	Director of Floor Operations	Office of the Whip
Dave	Natonski	Chief of Staff	Office of Rep. Murphy
Mary	Noonan	Chief of Staff	Office of Rep. Smith (NJ)
Corey	Norman	Chief of Staff	Office of Rep. Curtis
Jake	Olson	Chief of Staff	Office of Rep. Van Duyne
Jimmy	Peacock	Chief of Staff	Office of Rep. Hinson
Nancy	Peele	Chief of Staff	Office of Rep. Graves (MO)
Mehgan	Perez-Acosta	Chief of Staff	Office of Rep. Gooden
Mark	Pettitt	Chief of Staff	Office of Rep. Brooks
Steve	Pfrang	Chief of Staff	Office of Rep. LaHood
Mark	Piland	Chief of Staff	Office of Rep. Norman
David	Planning	Staff Director	House Committee on Small Business
Jared	Powell	Chief of Staff	Office of Rep. McMorris Rodgers
Chad	Ramey	Chief of Staff	Office of Rep. Luetkemeyer
Bart	Reising	Director of Member Services	Office of the Whip
Tim	Reitz	Chief of Staff	Office of Rep. Hice

Andrew	Renteria	Chief of Staff	Office of Rep. Valadao
Joe	Rizzo	Chief of Staff	Office of Rep. Reed
Kyle	Robertson	Chief of Staff	Office of Rep. Pence
Jason	Rogers	Chief of Staff	Office of Rep. Roy
Cole	Rojewski	Chief of Staff	Office of Rep. Granger
Mark	Roman	Staff Director	House Committee on Budget
Mary	Rosado	Chief of Staff	Office of Rep. Barr
Zac	Rutherford	Chief of Staff	Office of Rep. Harshbarger
Lindsay	Ryan	Chief of Staff	Office of Rep. Moolenaar
Paul	Sass	Staff Director	House Committee on Transportation and Infrastructure
Paul	Sawyer	Chief of Staff	Office of Rep. Graves (LA)
Robert	Schroeder	Chief of Staff	Office of Rep. Nehls
Ellen	Seher	Director of Operations	Office of the Whip
Brendan	Shields	Staff Director	House Committee on Foreign Affairs
Jonah	Shumate	Chief of Staff	Office of Rep. Crawford
Bryan	Shuy	Chief of Staff	Office of Rep. Harris
Stephen	Siao	Chief of Staff	Office of Rep. Green
Alison	Slagell	Deputy Chief of Staff	Office of Rep. Lucas
Lindsay	Slater	Chief of Staff	Office of Rep. Simpson
Jeff	Small	Chief of Staff	Office of Rep. Boebert
William	Smith	Chief of Staff	Office of Rep. Palmer
Mike	Smullen	Chief of Staff	Office of Rep. Johnson (OH)
Shannan	Sorrell	Chief of Staff	Office of Rep. Fallon
David	Sours	Chief of Staff	Office of Rep. Ferguson
Mark	Spannagel	Chief of Staff	Office of Rep. LaMalfa
Nick	Stewart	Chief of Staff	Office of Rep. Tenney
Nick	Strader	Chief of Staff	Office of Rep. Bentz
Kelle	Strickland	Staff Director	House Committee on Ethics

Deena	Tauster	Chief of Staff	Office of Rep. Garbarino
Shana	Teehan	Chief of Staff	Office of Rep. Moore (AL)
Alan	Tennille	Chief of Staff	Office of Rep. Garcia
Sophie	Tranor	Chief of Staff	Office of Rep. Guthrie
Catherine	Treadwell	Deputy Chief of Staff and Counsel	Office of Rep. Cawthorn
Maria	Tripplaar	Staff Director	House Committee on Veterans Affairs
Chris	Tudor	DC Chief of Staff	Office of Rep. McClintock
Tom	Van Flein	Chief of Staff	Office of Rep. Gosar
Richard	Vaughn	Chief of Staff	Office of Rep. DesJarlais
Luis	Vega	Chief of Staff	Office of Rep. Sessions
Ted	Verrill	Chief of staff	Office of Rep. Letlow
Chris	Vieson	Staff Director	House Committee on Armed Services
Rachel	Wagley	Chief of Staff	Office of Rep. Moore (UT)
Beau	Walker	Chief of Staff	Office of Rep. Womack
Jennifer	Watson	Chief of Staff	Office of Rep. Rice
Austin	Weatherford	Chief of Staff	Office of Rep. Kinzinger
Clay	White	Chief of Staff	Office of Rep. Stewart
Jeanette	Whitener	Chief of Staff	Office of Rep. Weber
Veronica	Wong	Chief of Staff	Office of Rep. Issa
Leafaina	Yahn	Chief of Staff	Office of Rep. Radewagen
Chad	Yelinski	Chief of Staff	Office of Rep. Budd