



U.S. House of Representatives

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Joshua Bell
2. a. Name of Accompanying Relative: Brooke Bell OR None
 b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: 5/14/22 Return: 5/16/22
 b. Dates at Personal Expense, if any: _____ OR None
4. Departure City: Washington DC Destination: Williamsburg VA Return City: Washington DC
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended:
I attended agenda meetings along with breakfast, lunch and dinner each day of the conference
7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
 - a. a completed Sponsor Post-Travel Disclosure Form;
 - b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
 - c. page 2 of the completed Traveler Form submitted by the employee; and
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
 Signify statement is true by checking the box.
 b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: [Signature] Date: 5/13/22

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Ron Estes Date: 5/13/22

Signature of Supervising Member: [Signature]



U.S. House of Representatives

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Congressional Institute
2. Travel Destination(s): Williamsburg, VA
3. Date of Departure: May 4, 2022 Date of Return: May 6, 2022
4. Name(s) of Traveler(s): See attached list

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$0.00	\$267	\$159	\$360 - Room Rental
Accompanying Family Member	\$0.00	\$0.00	\$159	\$360 - Room Rental

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: May 12, 2022

Name: Mark Strand Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Joshua Bell

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: _____

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Rep. Ron Estes

Office Address: 2411 RHOB

Telephone Number: 20222566216

Email Address of Contact Person: josh.bell@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.



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COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Joshua Bell

2. Sponsor(s) who will be paying or providing in-kind support for the trip:
Congressional Institute

3. City and State OR Foreign Country of Travel: Williamsburg, VA

4. a. Date of Departure: 5/4/22 Date of Return: 5/6/22

b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____

5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:

(1) Name of Accompanying Family Member: Brooke Bell

(2) Relationship to Traveler: Spouse Child Other (specify): _____

(3) Yes No Accompanying Family Member is at least 18 years of age:

6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?

b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.

Staff should include their job title and how the activities on the itinerary relate to their duties.

This is a chief's of staff retreat and I am the chief of staff for Rep. Ron Estes. The activities on the itinerary will help me learn more about managing a congressional office, growing staff talent, managing the MRA and effective communication strategy.

9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member Ron Estes Date 4/11/22



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PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should **NOT** submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:
Congressional Institute
2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3. **Check only one.** I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
See addendum & attached invitation list
5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: May 4, 2022 Date of return: May 6, 2022
7. a. City of departure: Washington, DC
b. Destination(s): Williamsburg, VA
c. City of return: Washington, DC
8. **Check only one.** I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
 - a. I checked 8(a) or (b) above; **OR**
 - b. I checked 8(c) above but am not offering any lodging; **OR**
 - c. I checked 8(c) above and am offering lodging and meals for one night; **OR**
 - d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



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COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. **Check only one of the following:**
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
- b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
See addendum

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
- b. Class of travel: Coach Business First Charter Other (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*

15. **Check only one.** I represent that either:

- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b. The trip involves events that are arranged specifically *with regard* to congressional participation.
- If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided):
Day 1- \$52, Day 2 - \$90, Day 3 - \$18

2) Provide the reason for selecting the location of the event or trip:
Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Williamsburg Lodge City: Williamsburg, VA Cost Per Night: \$118 +taxes

Reason(s) for Selecting: proximity to DC, availability, security & facility size

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$268	\$160
For each Accompanying Family Member	\$106	n/a	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$406	Room Rental
For each Accompanying Family Member	\$406	Room Rental

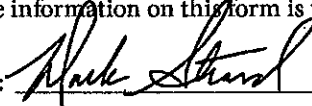
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: April 7, 2022

Name: Mark Strand Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building
Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at ethics.house.gov



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COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should **NOT** submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:
Congressional Institute
2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3. **Check only one.** I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
See addendum & attached invitation list
5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: May 4, 2022 Date of return: May 6, 2022
7. a. City of departure: Washington, DC
b. Destination(s): Williamsburg, VA
c. City of return: Washington, DC
8. **Check only one.** I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
 - a. I checked 8(a) or (b) above; **OR**
 - b. I checked 8(c) above but am not offering any lodging; **OR**
 - c. I checked 8(c) above and am offering lodging and meals for one night; **OR**
 - d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



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10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. *Check only one of the following:*

a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box;* OR

b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:

See addendum

13. *Answer parts a and b. Answer part c if necessary:*

a. Mode of travel: Air Rail Bus Car Other (specify: _____)

b. Class of travel: Coach Business First Charter Other (specify: _____)

c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*

15. *Check only one.* I represent that either:

a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR

b. The trip involves events that are arranged specifically *with regard* to congressional participation.

If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided):

Day 1 - \$52, Day 2 - \$90, Day 3 - \$18

2) Provide the reason for selecting the location of the event or trip:

Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Williamsburg Lodge City: Williamsburg, VA Cost Per Night: \$118 +taxes

Reason(s) for Selecting: proximity to DC, availability, security & facility size

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$106	\$314	\$160
For each Accompanying Family Member	\$106	\$314	\$160

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$406	Room Rental
For each Accompanying Family Member	\$406	Room Rental

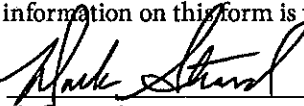
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: March 25, 2022
 Name: Mark Strand Title: President
 Organization: Congressional Institute
 Address: 1700 Diagonal Road #300, Alexandria, VA 22314
 Email: strand@conginst.org Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building
Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at ethics.house.gov

Jackie Walorski, Indiana
Ranking Member

Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Veronica Escobar, Texas
Mondaire Jones, New York

Michael Guest, Mississippi
Dave Joyce, Ohio
John H. Rutherford, Florida
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

David W. Arrojo
Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

April 28, 2022

Mr. Joshua Bell
Office of the Honorable Ron Estes
2411 Rayburn House Office Building
Washington, DC 20515

Dear Mr. Bell:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Williamsburg, Virginia, scheduled for May 4 to 6, 2022, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch
Chairman

Jackie Walorski
Ranking Member

TED/JW:mc

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$406 as disclosed on the sponsor form.

COVID Safety Precautions: We will have over the counter testing available to participants as needed.



**Congressional
Institute**

**2022 House Republican Chiefs of Staff Conference
Williamsburg, VA**

Wednesday, May 4

- 11:30 AM Bus Departs from Hill
- 2:00 PM Nametag Pickup
- 4:15 PM Welcome
- 4:30 PM New Findings on Public Opinion
David Winston, The Winston Group
Myra Miller, The Winston Group
Dave Sackett, The Tarrance Group
BJ Martino, The Tarrance Group
- 6:00 PM Reception
- 7:00 PM Dinner
Marcus Buckingham, The Marcus Buckingham Company

Thursday, May 5

- 8:00 AM Breakfast
- 9:00 AM Leadership Chiefs of Staff
Moderated by: Mark Strand, Congressional Institute
Dan Meyer, Office of the Republican Leader
Brett Horton, Office of the Republican Whip
Patrick Hester, House Republican Conference
- 10:00 AM Preparing to Manage In the 118th Congress
Mark Horstman, Manager Tools, LLC (confirmed)
- 12:00 PM Lunch
The Honorable Winsome Sears, Lieutenant Governor of Virginia (invited)
- 1:15 PM Ethics: Official, Campaigns, and Redistricting
Moderator: Kelle Strickland

Elliot Berke, Berke Farah LLC
Erin Clark, NRCC
Tim Monahan, Committee on House Administration

- 2:30 PM Maximizing the MRA
Brad Fitch, Congressional Management Foundation
- 3:30 PM A Policy Agenda for the 118th Congress: Task Force Breakouts
Moderator: Mark Strand
- 4:30 PM Break
- 6:00 PM Reception & Dinner
Katie Pavlich, *Townhall*

Friday, May 6

- 8:00 AM Breakfast
- 9:00 AM Schoolhouse Rocks Revisited: Getting Your Member's Bill Passed
Anne Bradbury, former leadership staffer
Gary Andres, Committee on Ways and Means
Craig Stephens, DCI Group
- 10:00 AM Growing Your Staff's Talent
Ardine Williams, Amazon
- 11:15 AM Open Mic Discussion
Moderator: Mark Strand, Congressional Institute
- 12:30 PM Conference Concludes
Bus departs from the Williamsburg Lodge



**2022 House Republican Chiefs of Staff Conference
Williamsburg, VA**

Wednesday, May 4

11:30 AM – 2:30 PM	Bus Departs from Hill Box lunches will be available on the bus.	S. Capitol St (Between Rayburn & Longworth)
2:00 PM – 7:00 PM	Nametag Pickup	Hotel Lobby
3:00 PM – 3:15 PM	Welcome	Virginia Room ABCD
3:15 PM – 4:15 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, The Tarrance Group BJ Martino, The Tarrance Group	Virginia Room ABCD
4:15 PM – 5:15 PM	Supporting Ukraine, Strengthening America, Building Foreign Relations Moderator: Mark Strand, Congressional Institute His Excellency Andrei Muraru, Ambassador of Romania Adam Krzywosądzki, Deputy Chief of Mission, Embassy of Poland Senay Bulbul, Political Counselor, Embassy of the United Kingdom	Virginia Room ABCD
6:00 PM – 9:00 PM	Reception Dinner The Honorable Newt Gingrich, 50 th Speaker of the U.S. House of Representatives	Virginia Lawn & Foyer Virginia Room EF

Thursday, May 5

8:00 AM – 9:00 AM	Breakfast	Virginia Room EF
9:00 AM – 10:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference	Virginia Room ABCD
10:00 AM – 12:00 PM	Preparing to Manage In the 118th Congress Mark Horstman, Manager Tools, LLC	Virginia Room ABCD

12:00 PM – 1:15 PM **Lunch** **Virginia Room EF**
Jim Geraghty, *National Review*

1:30 PM – 2:30 PM **Ethics: Official, Campaigns, and Redistricting** **Virginia Room ABCD**
Moderator: Kelle Strickland
Elliot Berke, Berke Farah LLC
Erin Clark, NRCC

2:30 PM – 3:30 PM **Maximizing the MRA** **Virginia Room ABCD**
George Hadjijski, Congressional Management Foundation
Tim Monahan, Committee on House Administration
Max Engling, Office of the Republican Leader
Rachel Wagley, Office of Rep. Blake Moore

3:30 PM – 4:30 PM **Getting Your Member's Bill Passed** **Virginia Room ABCD**
Arne Christenson, Former Chief of Staff for the Speaker of the House
Ralph Hellmann, Former Policy Director for the Speaker of the House

6:00 PM – 9:00 PM **Reception** **Virginia Lawn & Foyer**
Dinner **Virginia Room EF**
The Honorable Winsome Earle-Sears, 42nd Lieutenant Governor of Virginia

Friday, May 6

8:00 AM – 9:00 AM **Breakfast** **Virginia Room EF**

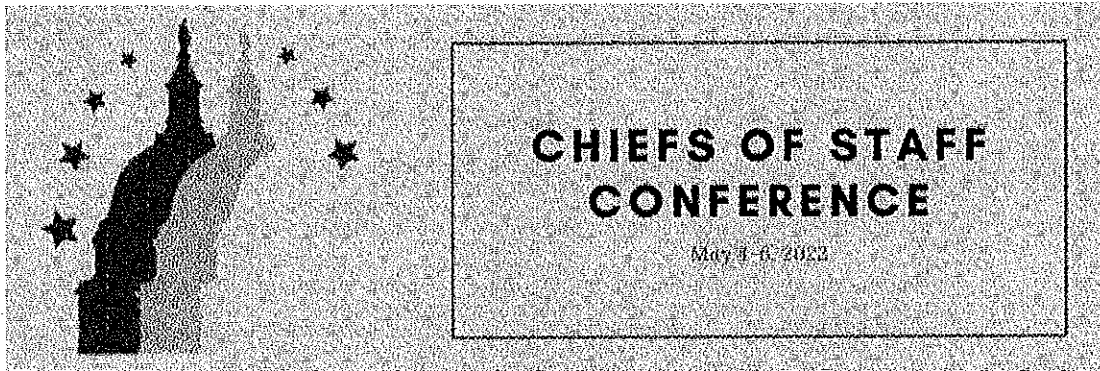
9:00 AM – 10:00 AM **Crisis Communications** **Virginia Room ABCD**
Ed Patru, Direct Communications Co.

10:00 AM – 11:00 AM **Growing Your Staff's Talent** **Virginia Room ABCD**
Mark Strand, Congressional Institute
Amy Smith, Coach Program, Office of the House CAO
Mark Sobol, Longwave Partners

11:00 AM – 11:15 AM **Open Mic Discussion** **Virginia Room ABCD**
Moderator: Mark Strand, Congressional Institute

11:30 AM **Conference Concludes**
Bus departs from the Williamsburg Lodge Convention Center Entrance

From: Congressional Institute rsvp@conginst.org
Subject: Test - Register Now for the GOP Chiefs of Staff Conference
Date: March 27, 2022 at 8:08 PM
To: amym@conginst.org



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, APRIL 4, 2022!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2022 Chiefs of Staff Issues Conference, which will be from Wednesday, May 4, 2022, through Friday, May 6, 2022, at Colonial Williamsburg Lodge in Williamsburg, VA. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff so you can get to know colleagues you might not normally meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

To Register:

Step 1: Submit Ethics Packet by Monday, April 4, 2022

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's [Primary Trip Sponsor Form](#) and submit the whole package with your completed Traveler Form by Monday, April 4, 2022, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and your Member's principal campaign fund would need to pay for you.

[DOWNLOAD ETHICS FORMS](#)

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

[REGISTER NOW](#)

Email Address: */email/*

Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special requests, or need additional

conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute

strand@conginst.org

office: 703-837-8812

mobile: 571-366-0090

website: conginst.org



If you are not the correct contact for this office, please [reply to this email](#) with the updated contact information instead of [unsubscribing](#).

COS: Invited Hill Staff

First Name	Last Name	Job Title	Institution
Rob	Adkerson	Chief of Staff	Office of Rep. Loudermilk
Kara	Aheirn	Chief of Staff	Office of Rep. Cheney
Amy	Albro	Chief of Staff	Office of Rep. Bice
Anna	Alburger	Chief of Staff	Office of Rep. Joyce (OH)
Dale	Anderson	Chief of Staff	Office of Rep. Lamborn
Taylor	Andreeae	Chief of Staff	Office of Rep. Gallagher
Gary	Andres	Staff Director	House Committee on Ways and Means
Jon	Anzur	Chief of Staff	Office of Rep. Keller
Cyrus	Artz	Staff Director	House Committee on Education and Labor
Jason	Baukrecht	Chief of Staff	Office of Rep. Tiffany
Cliff	Bayer	Chief of Staff	Office of Rep. Fulcher
Mark	Bednar	Director of Strategic Communications	Office of the Leader
Megan	Bel Miller	Chief of Staff	Office of Rep. Scalise
Josh	Bell	Chief of Staff	Office of Rep. Estes
Brooke	Bennett	Chief of Staff	Office of Rep. Hill
Chris	Bien	Deputy Director of Floor Operations	Office of the Leader
Jeff	Billman	Chief of Staff	Office of Rep. Jackson
Alex	Blair	Chief of Staff	Office of Rep. Staube
Gabriella	Boffelli	Chief of Staff	Office of Rep. Gonzalez-Colon
Alex	Bolton	Chief of Staff	Office of Rep. Maliorakis
Aaron	Bonnaure	Chief of Staff	Office of Rep. Reschenhauer
Kate	Bonner	Chief of Staff	Office of Rep. Smucker
Lorissa	Bounds	Chief of Staff	Office of Rep. Obermole
Casey	Bowman	Chief of Staff	Office of Rep. Herrera Beutler
Parish	Braden	Staff Director	House Committee on Agriculture
Jen	Bradley	Chief of Staff	Office of Rep. Rutherford

Sean	Brady	Chief of Staff	Office of Rep. Buchanan
Matt	Brennan	Chief of Staff	Office of Rep. Thompson
Francis	Brennan	Rapid Response Director	House Republican Conference
Chris	Brinson	Chief of Staff	Office of Rep. Rogers (AL)
Francis	Brooke	Policy Director	Office of the Whip
Greg	Brooks	Chief of Staff	Office of Rep. Westrup
Keelie	Broom	Chief of Staff	Office of Rep. Owens
Nick	Brown	Chief of Staff	Office of Rep. Clyde
Ed	Buckham	Chief of Staff	Office of Rep. Greene
Stuart	Burns	Chief of Staff	Office of Rep. Posey
Courtney	Butcher	Member Services Director	House Republican Conference
Jeff	Butler	Chief of Staff	Office of Rep. McHenry
Tim	Butler	Chief of Staff	Office of Rep. Kelly (PA)
John	Byers	Chief of Staff	Office of Rep. Pfluger
Larry	Calhoun	Chief of Staff	Office of Rep. Cammack
Ben	Cartell	Chief of Staff	Office of Rep. Mullin
Chad	Carlough	Chief of Staff	Office of Rep. Carl
Ryan	Carney	Chief of Staff (Steil)	Select Committee on Economic Disparity and Fairness in Growth
Machalagh	Carr	General Counsel	Office of the Leader
Bob	Carretta	Chief of Staff	Office of Rep. Elizey
Jessica	Carter	Chief of Staff	Office of Rep. Newhouse
Caroline	Cash	Chief of Staff	Office of Rep. Corner
Anne Marie	Chotvacs	Staff Director	House Committee on Appropriations
Andrew	Christianson	Chief of Staff	Office of Rep. Johnson (SD)
Elle	Ciapiak	Chief of Staff	Office of Rep. Arrington
Sarah	Collins	Chief of Staff	Office of Rep. Westerman
Michael	Comer	Deputy Communications Director	Office of the Whip
Billy	Constangy	Chief of Staff	Office of Rep. Hudson

Chris	Crawford	Chief of Staff	Office of Rep. Carter (GA)
Bitan	Cress	Member Services and Operations Assistant	House/Republican Conference
Nick	Crocker	Professional Staff Member	House Committee on Administration
Tim	Cummings	Chief of Staff	Office of Rep. Walbraski
Quincy	Cunningham	Chief of Staff	Office of Rep. Baird
Dane	Cutrona	Chief of Staff	Office of Rep. Joyce (PA)
Ave	Dana	Chief of Staff	Office of Rep. Steel
Dave	Davis	Chief of Staff	Office of Rep. Brady
Jonathan	Day	Chief of Staff	Office of Rep. Wilson
James	Decker	Chief of Staff	Office of Rep. Burgess
Chris	Del Beccaro	Chief of Staff	Office of Rep. McCaul
Luisa	del Rosal	Chief of Staff	Office of Rep. Gonzales (TX)
Ben	DeMarzo	Chief of Staff	Office of Rep. Miller (IL)
Jon	DeWitte	Chief of Staff	Office of Rep. Huizenga
Monica	Didiuk	Chief of Staff	Office of Rep. Smith (NE)
Lonnie	Dietz	Chief of Staff	Office of Rep. Taylor
Justin	Discolgl	Chief of Staff	Office of Rep. Crenshaw
David	DiStefano	Chief of Staff	Office of Rep. Carcy
Kelly	Dixon	Staff Director	House Committee on Rules
Matt	Donnellan	Chief of Staff	Office of Rep. Miller (WV)
Jordan	Downs	Chief of Staff	Office of Rep. Guest
Bradren	Drelling	Chief of Staff	Office of Rep. LaTurner
Mark	Drelling	Chief of Staff	Office of Rep. Bacon
Willi	Dunham	Deputy Chief of Staff for Policy	Office of the Leader
Kevin	Eichinger	Chief of Staff	Office of Rep. Jordan
Erin	Elliot	Chief of Staff	Office of Rep. Katko
Jaryn	Emhof	Chief of Staff	Office of Rep. Webster
Max	Engling	Deputy Member Services Director	Office of the Leader
Laura	Engquist	Chief of Staff	Office of Rep. Balderson

John	Eute	Chief of Staff	Office of Rep. Williams
Michele	Exner	Communications Director	Office of the Leader
Kathlee	Facchiano	Chief of Staff	Office of Rep. Higgins
Hugh	Fike	Chief of Staff	Office of Rep. Cloud
Lauren	Fine	Communications Director	Office of the Whip
David	FitzSimmons	Chief of Staff	Office of Rep. Fischbach
Cameron	Foster	Chief of Staff	Office of Rep. Herr
Jason	Galanes	Chief of Staff	Office of Rep. Turner
Tracie	Gibler	Chief of Staff	Office of Rep. Miller-Meeks
Cesar	Gonzalez	Chief of Staff	Office of Rep. Diaz-Balart
Andrea	Grace	Chief of Staff	Office of Rep. Zeldin
Michael	Grider	Chief of Staff	Office of Rep. Burchett
Drew	Griffin	Chief of Staff	Office of Rep. Latta
Josh	Grogis	Chief of Staff	Office of Rep. Cole
Hillary	Gross	Chief of Staff	Office of Rep. Gibbs
Matt	Gurtler	Chief of Staff	Office of Rep. Massie
Connie	Hair	Chief of Staff	Office of Rep. Gohmert
Mike	Hamilton	Chief of Staff	Office of Rep. McKinley
James	Harrison	Chief of Staff	Office of Rep. Bishop
Dan	Hanton	Chief of Staff	Office of Rep. Mace
Brandon	Harder	Chief of Staff	Office of Rep. Mann
Derek	Harley	Staff Director	House Committee on Modernization of Congress
Rachel	Harris	Chief of Staff	Office of Rep. Lesko
Nick	Hawatmeh	Chief of Staff	Office of Rep. McClain
Jessica	Hayes	Chief of Staff	Office of Rep. Hice
Tyler	Haymore	Chief of Staff	Office of Rep. Donalds
Hayden	Haynes	Chief of Staff	Office of Rep. Johnson (LA)
Caleb	Hays	General Counsel/Deputy Staff Director	House Committee on Administration

Patrick	Hester	Chief of Staff	Office of Rep. Stefanik
Adam	Hewitt	Chief of Staff	Office of Rep. Davidson
Van	Hilteary	Chief of Staff	Office of Rep. Rose
Joan	Hillebrands	Chief of Staff	Office of Rep. Upton
Jim	Hilppe	Chief of Staff	Office of Rep. Fleischmann
Liz	Hirtz	Chief of Staff	Office of Rep. Bilirakis
Chris	Hixon	Staff Director	House Committee on Judiciary
Lauren	Hodge	Chief of Staff	Office of Rep. Allen
Nate	Hodson	Staff Director	House Committee on Energy and Commerce
Matt	Hoffmann	Staff Director	House Committee on Financial Services
Michael	Horanburg	Chief of Staff	Office of Rep. Herrell
Brett	Horton	Chief of Staff	Office of the Whip
Michael	Hough	Chief of Staff	Office of Rep. Mooney
Adam	Howard	Staff Director	House Committee on Intelligence
Paul	Howell	Chief of Staff	Office of Rep. Kelly (MS)
Renee	Hudson	Chief of Staff	Office of Rep. Spartz
Kyle	Jackson	Chief of Staff	Office of Rep. Bucshon
Stephen	Janushkowsky	Chief of Staff	Office of Rep. Babin
Jake	Johnson	Chief of Staff	Office of Rep. Rogers (KY)
Sarah	Jorgenson	Staff Director	House Committee on Climate Crisis
Natalie	Joyce	Deputy Chief of Staff for Member Services	Office of the Leader
Rebecca	Keightley	Chief of Staff	Office of Rep. Calvert
Charlie	Keller	Chief of Staff	Office of Rep. Wagner
David	Keller	Chief of Staff	Office of Rep. Banks
Mark	Kelly	Chief of Staff	Office of Rep. Good
Meilissa	Kelly	Chief of Staff	Office of Rep. Franklin
Micah	Ketchel	Chief of Staff	Office of Rep. Waltz
Carolyn	King	Chief of Staff	Office of Rep. Wittman

Kyle	Kizzier	Chief of Staff	Office of Rep. Jacobs
Kyle	Klein	Staff Director	House Committee on Homeland Security
Allen	Klump	Chief of Staff	Office of Rep. Duncan
Scott	Knittle	Deputy Chief of Staff/DC Director	Office of Rep. Hice
Kerry	Knot	Chief of Staff	Office of Rep. Adenholt
Joe	Knowles	Chief of Staff	Office of Rep. Fitzpatrick
Desiree	Koetzle	Chief of Staff	Office of Rep. Stauber
Allie	Kotsovos	Member Services Coordinator	Office of the Leader
Kate	LaBorde	Chief of Staff	Office of Rep. Biggs
Jillian	Lane Wyant	Chief of Staff	Office of Rep. Gaetz
James	Langenderfer	Chief of Staff	Office of Rep. Mast
Patrick	Large	Chief of Staff	Office of Rep. Palazzo
R.J.	Laukitis	Chief of Staff	Office of Rep. Walberg
Zach	Laven	Deputy Chief of Staff	Office of Rep. Schweikert
Jason	Lawrence	Chief of Staff	Office of Rep. Scott
Chrissi	Lee	Chief of Staff	Office of Rep. Hartzler
Roz	Leighton	Chief of Staff	Office of Rep. Armstrong
Matt	Leopold	Chief of Staff	Office of Rep. Feenstra
Joe	Lillis	Chief of Staff	Office of Rep. Long
Tony	Lis	Chief of Staff	Office of Rep. Bergman
Tim	Lofli	Chief of Staff	Office of Rep. Gonzalez (OH)
Jonathan	Lowe	Chief of Staff	Office of Rep. Chabot
Molly	Lowe	Chief of Staff	Office of Rep. Amodei
Michael	Lowry	Chief of Staff	Office of Rep. Dunn
Chris	Maneyval	Chief of Staff	Office of Rep. Emmer
Bret	Manley	Chief of Staff	Office of Rep. Davis
Mark	Marrin	Staff Director	House Committee on Oversight and Government Reform
Chris	Marklund	Deputy Staff Director for Operations	House Committee on Natural Resources

Kelly	McCullum	Chief of Staff	Office of Rep. Griffith
Anna	McCormack	Chief of Staff	Office of Rep. Rouzer
Ryan	McCormack	Chief of Staff	Office of Rep. Fitzgerald
Matt	McCullough	Chief of Staff	Office of Rep. Bost
Moutray	McLaren	Chief of Staff	Office of Rep. Timmons
Justin	Melvin	Chief of Staff	Office of Rep. Kustoff
Tyler	Menzler	Chief of Staff	Office of Rep. Meuser
Matt	Meyer	Chief of Staff	Office of Rep. Smith (MO)
Dan	Meyer	Chief of Staff	Office of the Leader
Carson	Middleton	Chief of Staff	Office of Rep. Foxx
Jonas	Miller	Chief of Staff	Office of Rep. Carter (TX)
Matt	Miller	Chief of Staff	Office of Rep. Cline
James	Min	Chief of Staff	Office of Rep. McCarthy
Annie	Minkler	Deputy Floor Director	Office of the Whip
Patrick	Mocete	Chief of Staff	Office of Rep. Kim
Ken	Monahan	Chief of Staff	Office of Rep. Meijer
Tim	Monahan	Staff Director	House Committee on Administration
Tom	Moran	Chief of Staff	Office of Rep. Salazar
Lauren	Muglia	Chief of Staff	Office of Rep. Perry
Allison	Murphy	Chief of Staff	Office of Rep. Van Drew
Ben	Napier	Director of Floor Operations	Office of the Whip
Madison	Nash	Deputy Chief of Staff	Office of Rep. Wornack
Dave	Natonski	Chief of Staff	Office of Rep. Murphy
Mary	Noonan	Chief of Staff	Office of Rep. Smith (NJ)
Coley	Norman	Chief of Staff	Office of Rep. Curtis
Sean	O'Brien	Executive Director	Congressional Western Caucus
Jake	Olson	Chief of Staff	Office of Rep. Van Dyne
Ali	Pardo Black	Communications Director	House Republican Conference
Chayssa	Parent	Media Affairs	House Republican Conference

Jimmy	Peacock	Chief of Staff	Office of Rep. Hinson
Nancy	Peele	Chief of Staff	Office of Rep. Graves (MO)
Mehgan	Perez Acosta	Chief of Staff	Office of Rep. Gooden
Mark	Petitt	Chief of Staff	Office of Rep. Brooks
Steve	Pirang	Chief of Staff	Office of Rep. LaHood
Mark	Piland	Chief of Staff	Office of Rep. Norman
David	Planning	Staff Director	House Committee on Small Business
Jared	Powell	Chief of Staff	Office of Rep. McMorris Rodgers
Nick	Raineri	Executive Director	Main Street Caucus
Chad	Ramey	Chief of Staff	Office of Rep. Luetkeneyer
Nicole	Rapanos	Chief of Staff	Office of Rep. Girmenez
Bart	Reising	Director of Member Services	Office of the Whip
Tim	Reitz	Executive Director	House Freedom Caucus
Andrew	Renteria	Chief of Staff	Office of Rep. Valadao
Joe	Rizzo	Chief of Staff	Office of Rep. Reed
Kyle	Robertson	Chief of Staff	Office of Rep. Pence
Jason	Rogers	Chief of Staff	Office of Rep. Roy
Mark	Roman	Staff Director	House Committee on Budget
Mary	Rosado	Chief of Staff	Office of Rep. Barr
Steve	Ruhlen	Chief of Staff	Office of Rep. Granger
Zac	Rutherford	Chief of Staff	Office of Rep. Harshbarger
Lindsay	Ryan	Chief of Staff	Office of Rep. Moonenar
Paul	Sass	Staff Director	House Committee on Transportation and Infrastructure
Paul	Sawyer	Chief of Staff	Office of Rep. Graves (LA)
Robert	Schroeder	Chief of Staff	Office of Rep. Nehls
Ellen	Seher	Director of Operations	Office of the Whip
Brendan	Shields	Staff Director	House Committee on Foreign Affairs
Jonah	Shumate	Chief of Staff	Office of Rep. Crawford

Bryan	Shuy	Chief of Staff	Office of Rep. Harris
Stephen	Siao	Chief of Staff	Office of Rep. Green
Ailison	Slagell	Deputy Chief of Staff	Office of Rep. Lucas
Lindsay	Slater	Chief of Staff	Office of Rep. Simpson
Jeff	Small	Chief of Staff	Office of Rep. Boebert
William	Smith	Chief of Staff	Office of Rep. Palmer
Caleb	Smith	Digital Communications Director	Office of the Leader
Army	Smith	Learning and Development Director	Office of the House CAO
Mike	Smullen	Chief of Staff	Office of Rep. Johnson (OH)
Shannan	Sorrell	Chief of Staff	Office of Rep. Fallon
David	Sours	Chief of Staff	Office of Rep. Ferguson
Mark	Spannagel	Chief of Staff	Office of Rep. LaMalfa
Matt	Sparks	Head of Communications	Office of the Leader
Brittan	Specht	Senior Policy Advisor	Office of the Leader
Nick	Stewart	Chief of Staff	Office of Rep. Tenney
Nick	Strader	Chief of Staff	Office of Rep. Benz
Kelle	Strickland	Staff Director	House Committee on Ethics
Deena	Trauster	Chief of Staff	Office of Rep. Garbarino
Shana	Teehan	Chief of Staff	Office of Rep. Moore (AL)
Alan	Tennille	Chief of Staff	Office of Rep. Garcia
Sophie	Trainor	Chief of Staff	Office of Rep. Guthrie
Catherine	Treadwell	Deputy Chief of Staff and Counsel	Office of Rep. Cawthorn
Maria	Tripphaar	Staff Director	House Committee on Veterans Affairs
Chris	Tudor	DC Chief of Staff	Office of Rep. McClintock
Tom	Van Flein	Chief of Staff	Office of Rep. Gosar
Richard	Vaughn	Chief of Staff	Office of Rep. Desjarlais
Luis	Vega	Chief of Staff	Office of Rep. Sessions
Ted	Verrill	Chief of staff	Office of Rep. Letlow
Chris	Vieson	Staff Director	House Committee on Armed Services

Jake	Vreeburg	Policy Director	House Republican Conference
Rachel	Wagley	Chief of Staff	Office of Rep. Moore (UT)
Jennifer	Watson	Chief of Staff	Office of Rep. Rice
Austin	Weatherford	Chief of Staff	Office of Rep. Kinzinger
Trevor	Wreststone	Chief of Staff	Office of Rep. Rosendale
Clay	White	Chief of Staff	Office of Rep. Stewart
Jeanette	Whitener	Chief of Staff	Office of Rep. Weber
Jenn	Wickre	Deputy Staff Director	House Committee on Science, Space and Technology
Veronica	Wong	Chief of Staff	Office of Rep. Issa
Leafaina	Yahn	Chief of Staff	Office of Rep. Radewagen
Chad	Yelinski	Chief of Staff	Office of Rep. Budd
Dan	Ziegler	Executive Director	Republican Study Committee

House Staff Attendance List
Chiefs of Staff Conference 2022

First Name	Last Name	Institution	Registration Status
Anna	Alburger Romeo	Office of Rep. Joyce (OH)	Confirmed
Cyrus	Artz	House Committee on Education and Labor	Confirmed
Megan	Bel Miller	Office of Rep. Scalise	Confirmed
Joshua	Bell	Office of Rep. Estes	Confirmed
Brooke	Bennett	Office of Rep. Hill	Confirmed
Chris	Bien	Office of the Leader	Confirmed
Ali	Black	House Republican Conference	Confirmed
Gabriella	Boffelli	Office of Rep. González-Colón	Confirmed
Alex	Bolton	Office of Rep. Malliotakis	Confirmed
Kate	Bonner	Office of Rep. Smucker	Confirmed
Lorissa	Bounds	Office of Rep. Obernolte	Confirmed
Jennifer	Bradley	Office of Rep. Rutherford	Confirmed
Sean	Brady	Office of Rep. Buchanan	Confirmed
Francis	Brennan	House Republican Conference	Confirmed
Francis	Brooke	Office of the Whip	Confirmed
Greg	Brooks	Office of Rep. Wenstrup	Confirmed
Keelie	Broom	Office of Rep. Owens	Confirmed
Stuart	Burns	Office of Rep. Posey	Confirmed
Courtney	Butcher	House Republican Conference	Confirmed
John	Byers	Office of Rep. Pfluger	Confirmed
Chadwick	Carlough	Office of Rep. Carl	Confirmed
Ryan	Carney	Office of Rep. Steil	Confirmed
Machalagh	Carr	Office of the Leader	Confirmed
Jessica	Carter	Office of Rep. Newhouse	Confirmed
Michael	Comer	Office of the Whip	Confirmed
Billy	Constangy	Office of Rep. Hudson	Confirmed
Chris	Crawford	Office of Rep. Carter (GA)	Confirmed
Brian	Cress	House Republican Conference	Confirmed
Tim	Cummings	Office of Rep. Walorski	Confirmed
Dante	Cutrona	Office of Rep. Joyce (PA)	Confirmed
Molly	Cutrona (Lowe)	Office of Rep. Amodei	Confirmed
Arie	Dana	Office of Rep. Steel	Confirmed
Dave	Davis	Office of Rep. Brady	Confirmed
Jonathan	Day	Office of Rep. Wilson	Confirmed
Ben	DeMarzo	Office of Rep. Miller (IL)	Confirmed
Jon	DeWitte	Office of Rep. Huizenga	Confirmed
Monica	Didiuk	Office of Rep. Smith (NE)	Confirmed
Jordan	Downs	Office of Rep. Guest	Confirmed
Braden	Dreiling	Office of Rep. LaTurner	Confirmed
Mark	Dreiling	Office of Rep. Bacon	Confirmed
Will	Dunham	Office of the Leader	Confirmed
Jaryn	Emhof	Office of Rep. Webster	Confirmed
Max	Engling	Office of the Leader	Confirmed
Laura	Engquist	Office of Rep. Balderson	Confirmed
Michele	Exner	Office of the Leader	Confirmed
Hugh	Fike	Office of Rep. Cloud	Confirmed
Lauren	Fine	Office of the Whip	Confirmed
Cameron	Foster	Office of Rep. Hern	Confirmed

House Staff Attendance List
Chiefs of Staff Conference 2022

Jason	Galanes	Office of Rep. Turner	Confirmed
Cesar	Gonzalez	Office of Rep. Diaz-Balart	Confirmed
Andrea	Grace	Office of Rep. Zeldin	Confirmed
Drew	Griffin	Office of Rep. Latta	Confirmed
Hillary	Gross	Office of Rep. Gibbs	Confirmed
Rachel	Harris	Office of Rep. Lesko	Confirmed
Nick	Hawatmeh	Office of Rep. McClain	Confirmed
Jessica	Hayes	Office of Rep. Hice	Confirmed
Patrick	Hester	Office of Rep. Stefanik	Confirmed
Brett	Horton	Office of the Whip	Confirmed
Adam	Howard	House Committee on Intelligence	Confirmed
Kyle	Jackson	Office of Rep. Bucshon	Confirmed
Stephen	Janushkowsky	Office of Rep. Babin	Confirmed
Sarah	Jorgenson	House Select Climate Committee	Confirmed
Natalie	Joyce	Office of the Leader	Confirmed
Rebecca	Keightley	Office of Rep. Calvert	Confirmed
Charlie	Keller	Office of Rep. Wagner	Confirmed
Mark	Kelly	Office of Rep. Good	Confirmed
Melissa	Kelly	Office of Rep. Franklin	Confirmed
Micah	Ketchel	Office of Rep. Waltz	Confirmed
Carolyn	King	Office of Rep. Wittman	Confirmed
Allen	Klump	Office of Rep. Duncan	Confirmed
Scott	Knittle	Office of Rep. Hice	Confirmed
Joe	Knowles	Office of Rep. Fitzpatrick	Confirmed
Desiree	Koetzle	Office of Rep. Stauber	Confirmed
Allie	Kotsovos	Office of the Leader	Confirmed
Kate	LaBorde	Office of Rep. Biggs	Confirmed
Zack	Laven	Office of Rep. Schweikert	Confirmed
Chrissi	Lee	Office of Rep. Hartzler	Confirmed
Tony	Lis	Office of Rep. Bergman	Confirmed
Tim	Lolli	Office of Rep. Gonzalez (OH)	Confirmed
Jonathan	Lowe	Office of Rep. Chabot	Confirmed
Michael	Lowry	Office of Rep. Dunn	Confirmed
Kelly	Lungren McCollum	Office of Rep. Griffith	Confirmed
Chris	Marklund	House Committee on Natural Resources	Confirmed
Anna	McCormack	Office of Rep. Rouzer	Confirmed
Ryan	McCormack	Office of Rep. Fitzgerald	Confirmed
Moutray	McLaren	Office of Rep. Timmons	Confirmed
Dan	Meyer	Office of the Leader	Confirmed
Matt	Meyer	Office of Rep. Smith (MO)	Confirmed
Carson	Middleton	Office of Rep. Foxx	Confirmed
James	Min	Office of Rep. McCarthy	Confirmed
Annie	Minkler	Office of the Whip	Confirmed
Tim	Monahan	House Committee on Administration	Confirmed
Tom	Moran	Office of Rep. Salazar	Confirmed
Lauren	Muglia	Office of Rep. Perry	Confirmed
Ben	Napier	Office of the Whip	Confirmed
Madison	Nash	Office of Rep. Womack	Confirmed
Charyssa	Parent	House Republican Conference	Confirmed

House Staff Attendance List
Chiefs of Staff Conference 2022

Jimmy	Peacock	Office of Rep. Hinson	Confirmed
Mehgan	Perez-Acosta	Office of Rep. Gooden	Confirmed
Mark	Petfitt	Office of Rep. Brooks	Confirmed
Steve	Pfrang	Office of Rep. LaHood	Confirmed
Nicholas	Rainen	Main Street Caucus	Confirmed
Bart	Reising	Office of the Whip	Confirmed
Andrew	Renteria	Office of Rep. Valadao	Confirmed
Kyle	Robertson	Office of Rep. Pence	Confirmed
Jason	Rogers	Office of Rep. Roy	Confirmed
Mary	Rosado	Office of Rep. Barr	Confirmed
Steve	Ruhlen	Office of Rep. Granger	Confirmed
Zac	Rutherford	Office of Rep. Harshbarger	Confirmed
Paul	Sass	House Committee on Transportation and Infrastructure	Confirmed
Robert	Schroeder	Office of Rep. Nehls	Confirmed
Jonah	Shumate	Office of Rep. Crawford	Confirmed
Bryan	Shuy	Office of Rep. Harris	Confirmed
Alison	Slagell	Office of Rep. Lucas	Confirmed
Caleb	Smith	Office of the Leader	Confirmed
Mike	Smullen	Office of Rep. Johnson (OH)	Confirmed
Shannan	Sorrell	Office of Rep. Fallon	Confirmed
Brittan	Specht	Office of the Leader	Confirmed
Kelle	Strickland	House Committee on Ethics	Confirmed
Shana	Teehan	Office of Rep. Moore (AL)	Confirmed
Catherine	Treadwell	Office of Rep. Cawthorn	Confirmed
Maria	Trippaer	House Committee on Veterans Affairs	Confirmed
Chris	Tudor	Office of Rep. McClintock	Confirmed
Tom	Van Flein	Office of Rep. Gosar	Confirmed
Ted	Verrill	Office of Rep. Letlow	Confirmed
Jake	Vreeburg	House Republican Conference	Confirmed
Rachel	Wagley	Office of Rep. Moore (UT)	Confirmed
Austin	Weatherford	Office of Rep. Kinzinger	Confirmed
Jeanette	Whitener	Office of Rep. Weber	Confirmed

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$406 as disclosed on the sponsor form.

COVID Safety Precautions: We will have over the counter testing available to participants as needed.



**Congressional
Institute**

**2022 House Republican Chiefs of Staff Conference
Williamsburg, VA**

Wednesday, May 4

- 11:30 AM Bus Departs from Hill
- 2:00 PM Nametag Pickup
- 4:15 PM Welcome
- 4:30 PM New Findings on Public Opinion
David Winston, The Winston Group
Myra Miller, The Winston Group
Dave Sackett, The Tarrance Group
BJ Martino, The Tarrance Group
- 6:00 PM Reception
- 7:00 PM Dinner
Marcus Buckingham, The Marcus Buckingham Company

Thursday, May 6

- 8:00 AM Breakfast
- 9:00 AM Leadership Chiefs of Staff
Moderated by: Mark Strand, Congressional Institute
Dan Meyer, Office of the Republican Leader
Brett Horton, Office of the Republican Whip
Patrick Hester, House Republican Conference
- 10:00 AM Preparing to Manage In the 118th Congress
Mark Horstman, Manager Tools, LLC (confirmed)
- 12:00 PM Lunch
The Honorable Winsome Sears, Lieutenant Governor of Virginia (invited)
- 1:15 PM Ethics: Official, Campaigns, and Redistricting
Moderator: Kelle Strickland

Elliot Berke, Berke Farah LLC
Erin Clark, NRCC
Tim Monahan, Committee on House Administration

- 2:30 PM Maximizing the MRA
Brad Fitch, Congressional Management Foundation
- 3:30 PM A Policy Agenda for the 118th Congress: Task Force Breakouts
Moderator: Mark Strand
- 4:30 PM Break
- 6:00 PM Reception & Dinner
Katie Pavlich, *Townhall*

Friday, May 6

- 8:00 AM Breakfast
- 9:00 AM Schoolhouse Rocks Revisited: Getting Your Member's Bill Passed
Anne Bradbury, former leadership staffer
Gary Andres, Committee on Ways and Means
Craig Stephens, DCI Group
- 10:00 AM Growing Your Staff's Talent
Ardine Williams, Amazon
- 11:15 AM Open Mic Discussion
Moderator: Mark Strand, Congressional Institute
- 12:30 PM Conference Concludes
Bus departs from the Williamsburg Lodge

From: Congressional Institute rsvp@conginst.org
Subject: Test - Register Now for the GOP Chiefs of Staff Conference
Date: March 27, 2022 at 8:08 PM
To: anym@conginst.org



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, APRIL 4, 2022!!!

Dear ***/name/***,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2022 Chiefs of Staff Issues Conference, which will be from Wednesday, May 4, 2022, through Friday, May 6, 2022, at Colonial Williamsburg Lodge in Williamsburg, VA. We hope you and your family will join us.

You have many challenges as a Chief of Staff, including the daily management of your office. We're developing an engaging program to help you do your job more effectively. We are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff so you can get to know colleagues you might not normally meet during a normal workday.

We are working with the Committee on Ethics so that the Congressional Institute is able to cover certain costs for you. We ask that you submit your paperwork to the Ethics Committee as soon as possible.

We look forward to seeing you at this issues conference so you can hear about the future of the country and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

To Register:

Step 1: Submit Ethics Packet by Monday, April 4, 2022

IF YOU THINK THAT THERE IS EVEN A POSSIBILITY YOU WILL ATTEND, you need pre-authorization from the Committee on Ethics; you may always withdraw your paperwork.

Download the Institute's [Primary Trip Sponsor Form](#) and submit the whole package with your completed Traveler Form by Monday, April 4, 2022, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and your Member's principal campaign fund would need to pay for you.

DOWNLOAD ETHICS FORMS

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

REGISTER NOW

Email Address: ***/email/***

Access Code: ***/other_id/***

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to your future mailings. If you have any questions, special requests, or need additional

conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Mark Strand, President

The Congressional Institute

strand@conginst.org

office: 703-837-8812

mobile: 571-366-0090

website: conginst.org



If you are not the correct contact for this office, please [reply to this email](#) with the updated contact information instead of [unsubscribing](#).

COS: Invited Hill Staff

First Name	Last Name	Job Title	Institution
Rob	Adkerson	Chief of Staff	Office of Rep. Loudermilk
Kara	Ahern	Chief of Staff	Office of Rep. Cheney
Amy	Albro	Chief of Staff	Office of Rep. Bice
Anna	Alburger	Chief of Staff	Office of Rep. Joyce (OH)
Dale	Anderson	Chief of Staff	Office of Rep. Lamborn
Taylor	Andreas	Chief of Staff	Office of Rep. Gallagher
Gary	Andres	Staff Director	House Committee on Ways and Means
Jon	Anzur	Chief of Staff	Office of Rep. Keller
Cyrus	Artz	Staff Director	House Committee on Education and Labor
Jason	Balkrecht	Chief of Staff	Office of Rep. Tiffany
Cliff	Bayer	Chief of Staff	Office of Rep. Fulcher
Mark	Bednar	Director of Strategic Communications	Office of the Leader
Megan	Bel Miller	Chief of Staff	Office of Rep. Scalise
Josh	Bell	Chief of Staff	Office of Rep. Estes
Brooke	Bennett	Chief of Staff	Office of Rep. Hill
Chris	Bien	Deputy Director of Floor Operations	Office of the Leader
Jeff	Billman	Chief of Staff	Office of Rep. Jackson
Alex	Blair	Chief of Staff	Office of Rep. Steube
Gabriella	Boffelli	Chief of Staff	Office of Rep. Gonzalez-Colon
Alex	Bolton	Chief of Staff	Office of Rep. Malinowski
Aaron	Bonnaure	Chief of Staff	Office of Rep. Reschenthaler
Kate	Bonner	Chief of Staff	Office of Rep. Smucker
Lorissa	Bounds	Chief of Staff	Office of Rep. Obermole
Casey	Bowman	Chief of Staff	Office of Rep. Herrera-Beutler
Parish	Braden	Staff Director	House Committee on Agriculture
Jen	Bradley	Chief of Staff	Office of Rep. Rutherford

Sean	Brady	Chief of Staff	Office of Rep. Buchanan
Matt	Brennan	Chief of Staff	Office of Rep. Thompson
Francis	Brennan	Rapid Response Director	House Republican Conference
Chris	Brinson	Chief of Staff	Office of Rep. Rogers (AL)
Francis	Brooke	Policy Director	Office of the Whip
Greg	Brooks	Chief of Staff	Office of Rep. Wensstrup
Keelle	Broom	Chief of Staff	Office of Rep. Owens
Nick	Brown	Chief of Staff	Office of Rep. Clyde
Ed	Buckham	Chief of Staff	Office of Rep. Greene
Stuart	Burns	Chief of Staff	Office of Rep. Posey
Courtney	Burcher	Member Services Director	House Republican Conference
Jeff	Butler	Chief of Staff	Office of Rep. McHenry
Tim	Butler	Chief of Staff	Office of Rep. Kelly (PA)
John	Byers	Chief of Staff	Office of Rep. Pfluger
Larry	Calhoun	Chief of Staff	Office of Rep. Cammack
Heather	Campbell	Deputy Chief of Staff	Office of Rep. Granger
Ben	Cantrell	Chief of Staff	Office of Rep. Mullin
Chad	Carbough	Chief of Staff	Office of Rep. Carl
Ryan	Carney	Chief of Staff (Stell)	Select Committee on Economic Disparity and Fairness in Growth
Maenalagh	Carr	General Counsel	Office of the Leader
Bob	Carretta	Chief of Staff	Office of Rep. Ellzey
Jessica	Carter	Chief of Staff	Office of Rep. Newhouse
Caroline	Cash	Chief of Staff	Office of Rep. Comer
Anne Marie	Choivacs	Staff Director	House Committee on Appropriations
Andrew	Christianson	Chief of Staff	Office of Rep. Johnson (SD)
Elle	Clapczak	Chief of Staff	Office of Rep. Arrington
Sarah	Collins	Chief of Staff	Office of Rep. Westerman
Michael	Comer	Deputy Communications Director	Office of the Whip

Chris	Connolly	Chief of Staff	Office of Rep. Hartzler
Billy	Constangy	Chief of Staff	Office of Rep. Hudson
Chris	Crawford	Chief of Staff	Office of Rep. Carter (GA)
Brian	Cress	Member Services and Operations Assistant	House Republican Conference
Nick	Crocker	Professional Staff Member	House Committee on Administration
Tim	Cummings	Chief of Staff	Office of Rep. Walorski
Quincy	Cunningham	Chief of Staff	Office of Rep. Baird
Dante	Curtona	Chief of Staff	Office of Rep. Joyce (PA)
Arie	Dana	Chief of Staff	Office of Rep. Steel
Dave	Davis	Chief of Staff	Office of Rep. Brady
Jonathan	Day	Chief of Staff	Office of Rep. Wilson
James	Decker	Chief of Staff	Office of Rep. Burgess
Chris	Del Beccaro	Chief of Staff	Office of Rep. McCaul
Luisa	del Rosal	Chief of Staff	Office of Rep. Gonzales (TX)
Ben	DeMarzo	Chief of Staff	Office of Rep. Miller (IL)
Jon	DeWitte	Chief of Staff	Office of Rep. Huizenga
Monica	Didluk	Chief of Staff	Office of Rep. Smith (NE)
Lonnie	Dietz	Chief of Staff	Office of Rep. Taylor
Justin	Discigli	Chief of Staff	Office of Rep. Crenshaw
David	DiStefano	Chief of Staff	Office of Rep. Carey
Kelly	Dixon	Staff Director	House Committee on Rules
Matt	Donnellan	Chief of Staff	Office of Rep. Miller (WV)
Jordan	Downs	Chief of Staff	Office of Rep. Guest
Braden	Dreiling	Chief of Staff	Office of Rep. LaTurner
Mark	Dreiling	Chief of Staff	Office of Rep. Bacon
Will	Dunham	Deputy Chief of Staff for Policy	Office of the Leader
Kevin	Eichinger	Chief of Staff	Office of Rep. Jordan
Erin	Elliott	Chief of Staff	Office of Rep. Katko
Jarvis	Emhof	Chief of Staff	Office of Rep. Webster

Max	Enging	Deputy Member Services Director	Office of the Leader
Laura	Engquist	Chief of Staff	Office of Rep. Balderson
John	Etue	Chief of Staff	Office of Rep. Williams
Michele	Exner	Communications Director	Office of the Leader
Kathlee	Facchiano	Chief of Staff	Office of Rep. Higgins
Alex	Ferro	Chief of Staff	Office of Rep. Gimenez
Hugh	Fike	Chief of Staff	Office of Rep. Cloud
Lauren	Fine	Communications Director	Office of the Whip
David	FitzSimmons	Chief of Staff	Office of Rep. Fischbach
Cameron	Foster	Chief of Staff	Office of Rep. Herr
Jason	Galanes	Chief of Staff	Office of Rep. Turner
Tracie	Gibler	Chief of Staff	Office of Rep. Miller-Meeks
Cesar	Gonzalez	Chief of Staff	Office of Rep. Diaz-Balart
Andrea	Grace	Chief of Staff	Office of Rep. Zeldin
Michael	Grider	Chief of Staff	Office of Rep. Burchett
Drew	Griffin	Chief of Staff	Office of Rep. Latta
Josh	Grogis	Chief of Staff	Office of Rep. Cole
Hillary	Gross	Chief of Staff	Office of Rep. Gibbs
Matt	Gurtler	Chief of Staff	Office of Rep. Massie
Connie	Hair	Chief of Staff	Office of Rep. Gohmert
Milve	Hamilton	Chief of Staff	Office of Rep. McKinley
James	Hampson	Chief of Staff	Office of Rep. Bishop
Dan	Hanlon	Chief of Staff	Office of Rep. Mace
Brandon	Harder	Chief of Staff	Office of Rep. Mann
Derek	Harley	Staff Director	House Committee on Modernization of Congress
Rachel	Harris	Chief of Staff	Office of Rep. Lesko
Nick	Hawathneh	Chief of Staff	Office of Rep. McClain
Jessica	Hayes	Chief of Staff	Office of Rep. Hice

Tyler	Haymore	Chief of Staff	Office of Rep. Donalds
Hayden	Haynes	Chief of Staff	Office of Rep. Johnson (LA)
Caleb	Hays	General Counsel/Deputy Staff Director	House Committee on Administration
Patrick	Hester	Chief of Staff	Office of Rep. Stefanik
Adam	Hewitt	Chief of Staff	Office of Rep. Davidson
Van	Hilleary	Chief of Staff	Office of Rep. Rose
Joan	Hillebrands	Chief of Staff	Office of Rep. Upton
Jim	Hippe	Chief of Staff	Office of Rep. Fleischmann
Liz	Hitos	Chief of Staff	Office of Rep. Bilirakis
Chris	Hixon	Staff Director	House Committee on Judiciary
Lauren	Hodge	Chief of Staff	Office of Rep. Allen
Nate	Hodson	Staff Director	House Committee on Energy and Commerce
Matt	Hoffmann	Staff Director	House Committee on Financial Services
Michael	Horanburg	Chief of Staff	Office of Rep. Herrell
Bret	Horton	Chief of Staff	Office of the Whip
Michael	Hough	Chief of Staff	Office of Rep. Mooney
Adam	Howard	Staff Director	House Committee on Intelligence
Paul	Howell	Chief of Staff	Office of Rep. Kelly (MS)
Renee	Hudson	Chief of Staff	Office of Rep. Spartz
Kyle	Jackson	Chief of Staff	Office of Rep. Bucshon
Stephen	Janushkowsky	Chief of Staff	Office of Rep. Babin
Jake	Johnsen	Chief of Staff	Office of Rep. Rogers (KY)
Sarah	Jorgenson	Staff Director	House Committee on Climate Crisis
Natalie	Joyce	Deputy Chief of Staff for Member Services	Office of the Leader
Rebecca	Keightley	Chief of Staff	Office of Rep. Calvert
Charlie	Keller	Chief of Staff	Office of Rep. Wagner
David	Keller	Chief of Staff	Office of Rep. Banks
Mark	Kelly	Chief of Staff	Office of Rep. Good

Weilissa	Kelly	Chief of Staff	Office of Rep. Franklin
Micah	Kerchel	Chief of Staff	Office of Rep. Waltz
Carolyn	King	Chief of Staff	Office of Rep. Wittman
Kyle	Kizzler	Chief of Staff	Office of Rep. Jacobs
Kyle	Klein	Staff Director	House Committee on Homeland Security
Allen	Klump	Chief of Staff	Office of Rep. Duncan
Scott	Knittle	Deputy Chief of Staff/DC Director	Office of Rep. Hice
Kerry	Knott	Chief of Staff	Office of Rep. Adersholt
Joe	Knowles	Chief of Staff	Office of Rep. Fitzpatrick
Desiree	Koetzle	Chief of Staff	Office of Rep. Stauber
Allie	Kotsosvos	Member Services Coordinator	Office of the Leader
Kate	LaBorde	Chief of Staff	Office of Rep. Biggs
Jillian	Lane Wyant	Chief of Staff	Office of Rep. Gaetz
James	Langenderfer	Chief of Staff	Office of Rep. Mast
Patrick	Large	Chief of Staff	Office of Rep. Palazzo
R.J.	Laukitis	Chief of Staff	Office of Rep. Walberg
Zach	Laven	Deputy Chief of Staff	Office of Rep. Schweikert
Jason	Lawrence	Chief of Staff	Office of Rep. Scott
Foz	Leighton	Chief of Staff	Office of Rep. Armstrong
Matt	Leopold	Chief of Staff	Office of Rep. Feenstra
Joe	Lillis	Chief of Staff	Office of Rep. Long
Tony	Lis	Chief of Staff	Office of Rep. Bergman
Tim	Loffl	Chief of Staff	Office of Rep. Gonzalez (OH)
Jonathan	Lowe	Chief of Staff	Office of Rep. Chabot
Molly	Lowe	Chief of Staff	Office of Rep. Amodei
Michael	Lowry	Chief of Staff	Office of Rep. Dunn
Chris	Maeneval	Chief of Staff	Office of Rep. Emmer
Bret	Manley	Chief of Staff	Office of Rep. Davis
Mark	Main	Staff Director	House Committee on Oversight and

					Government Reform
Chris	Marklund	Deputy Staff Director for Operations			House Committee on Natural Resources
Kelly	McCollum	Chief of Staff			Office of Rep. Griffith
Anna	McCormack	Chief of Staff			Office of Rep. Rouzer
Ryan	McCormack	Chief of Staff			Office of Rep. Fitzgerald
Matt	McCullough	Chief of Staff			Office of Rep. Bost
Mouray	McLaren	Chief of Staff			Office of Rep. Timmons
Justin	Malvin	Chief of Staff			Office of Rep. Kustoff
Tyler	Manzler	Chief of Staff			Office of Rep. Meuser
Matt	Meyer	Chief of Staff			Office of Rep. Smith (MO)
Dan	Meyer	Chief of Staff			Office of the Leader
Carson	Middleton	Chief of Staff			Office of Rep. Foxx
Jonas	Miller	Chief of Staff			Office of Rep. Carter (TX)
Matt	Miller	Chief of Staff			Office of Rep. Cline
James	Min	Chief of Staff			Office of Rep. McCarthy
Annie	Winkler	Deputy Floor Director			Office of the Whip
Patrick	Mocce	Chief of Staff			Office of Rep. Kim
Ken	Monahan	Chief of Staff			Office of Rep. Meier
Tim	Monahan	Staff Director			House Committee on Administration
Tom	Moran	Chief of Staff			Office of Rep. Salazar
Lauren	Muglia	Chief of Staff			Office of Rep. Perry
Allison	Murphy	Chief of Staff			Office of Rep. Van Drew
Ben	Napier	Director of Floor Operations			Office of the Whip
Madison	Nash	Deputy Chief of Staff			Office of Rep. Womack
Dave	Natonski	Chief of Staff			Office of Rep. Murphy
Mary	Noonan	Chief of Staff			Office of Rep. Smith (NJ)
Corey	Norman	Chief of Staff			Office of Rep. Curtis
Sean	O'Brien	Executive Director			Congressional Western Caucus
Jake	Olson	Chief of Staff			Office of Rep. Van Dyrne

All	Pardo Black	Communications Director	House Republican Conference
Charlyssa	Parent	Media Affairs	House Republican Conference
Jimmy	Peacock	Chief of Staff	Office of Rep. Hinson
Nancy	Peele	Chief of Staff	Office of Rep. Graves (M/O)
Mehgan	Perez-Acosta	Chief of Staff	Office of Rep. Gooden
Mark	Pettitt	Chief of Staff	Office of Rep. Brooks
Steve	Pfrang	Chief of Staff	Office of Rep. Lathood
Mark	Pilland	Chief of Staff	Office of Rep. Norman
David	Planning	Staff Director	House Committee on Small Business
Jared	Powell	Chief of Staff	Office of Rep. McMorris-Rodgers
Nick	Raineri	Executive Director	Main Street Caucus
Chad	Ramey	Chief of Staff	Office of Rep. Luetkemeyer
Bart	Reising	Director of Member Services	Office of the Whip
Tim	Reitz	Executive Director	House Freedom Caucus
Andrew	Rentieria	Chief of Staff	Office of Rep. Valadao
Joe	Rizzo	Chief of Staff	Office of Rep. Reed
Kyle	Robertson	Chief of Staff	Office of Rep. Pence
Jason	Rogers	Chief of Staff	Office of Rep. Roy
Mark	Roman	Staff Director	House Committee on Budget
Mary	Rosado	Chief of Staff	Office of Rep. Barr
Zac	Rutherford	Chief of Staff	Office of Rep. Harshbarger
Lindsay	Ryan	Chief of Staff	Office of Rep. Woolenar
Paul	Sass	Staff Director	House Committee on Transportation and Infrastructure
Paul	Sawyer	Chief of Staff	Office of Rep. Graves (LA)
Robert	Schroeder	Chief of Staff	Office of Rep. Nehls
Ellen	Seher	Director of Operations	Office of the Whip
Brendan	Shields	Staff Director	House Committee on Foreign Affairs
Jonah	Shumate	Chief of Staff	Office of Rep. Crawford

Bryan	Shuy	Chief of Staff	Office of Rep. Harris
Stephen	Siao	Chief of Staff	Office of Rep. Green
Allison	Slagell	Deputy Chief of Staff	Office of Rep. Lucas
Lindsay	Slater	Chief of Staff	Office of Rep. Simpson
Jeff	Small	Chief of Staff	Office of Rep. Boebert
William	Smith	Chief of Staff	Office of Rep. Palmer
Caleb	Smith	Digital Communications Director	Office of the Leader
Amy	Smith	Learning and Development Director	Office of the House CAO
Mike	Smullen	Chief of Staff	Office of Rep. Johnson (OH)
Shannan	Sorrell	Chief of Staff	Office of Rep. Fallon
David	Sours	Chief of Staff	Office of Rep. Ferguson
Mark	Spannagel	Chief of Staff	Office of Rep. LaMalfa
Matt	Sparks	Head of Communications	Office of the Leader
Brittan	Specht	Senior Policy Advisor	Office of the Leader
Nick	Stewart	Chief of Staff	Office of Rep. Tenney
Nick	Strader	Chief of Staff	Office of Rep. Benz
Kelle	Strickland	Staff Director	House Committee on Ethics
Deena	Tauster	Chief of Staff	Office of Rep. Garbarino
Shana	Teehan	Chief of Staff	Office of Rep. Moore (AL)
Alan	Tennille	Chief of Staff	Office of Rep. Garcia
Sophie	Trainor	Chief of Staff	Office of Rep. Guthrie
Catherine	Treadwell	Deputy Chief of Staff and Counsel	Office of Rep. Cawthon
Maria	Tripplaar	Staff Director	House Committee on Veterans Affairs
Chris	Tudor	DC Chief of Staff	Office of Rep. McClintock
Tom	Van Flein	Chief of Staff	Office of Rep. Gosar
Richard	Vaughn	Chief of Staff	Office of Rep. Desularias
Luis	Vega	Chief of Staff	Office of Rep. Sessions
Ted	Verrill	Chief of staff	Office of Rep. Letlow
Chris	Vieson	Staff Director	House Committee on Armed Services

Jake	Vreeburg	Policy Director	House Republican Conference
Rachel	Wagley	Chief of Staff	Office of Rep. Moore (UT)
Jennifer	Watson	Chief of Staff	Office of Rep. Rice
Austin	Weatherford	Chief of Staff	Office of Rep. Kinzinger
Trevor	Whetstone	Chief of Staff	Office of Rep. Rosendale
Clay	White	Chief of Staff	Office of Rep. Stewart
Jeanette	Whitener	Chief of Staff	Office of Rep. Weber
Jenn	Wickre	Deputy Staff Director	House Committee on Science, Space and Technology
Veronica	Wong	Chief of Staff	Office of Rep. Issa
Leafaina	Yahn	Chief of Staff	Office of Rep. Radevagen
Chad	Yelniski	Chief of Staff	Office of Rep. Budd
Dan	Ziegler	Executive Director	Republican Study Committee