#### EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: Emily Burdick 2. a. Name of Accompanying Relative: b. Relationship to Traveler: Spouse Child Other (specify): 3. a. Dates: Departure: <u>04/12/22</u> Return: 04/14/22 b. Dates at Personal Expense, if any: 4. Departure City: IAD Destination: SFO Return City: JFK 5. Sponsor(s), Who Paid for the Trip: Hoover Institution, Stanford University 6. Describe Meetings and Events Attended: Participated in sessions with Hoover Institution fellows. The sessions challenged staff to learn from and debate key philosophical and policy issues with some of the nation's leading thinkers and practitioners. These discussions helped develop skills needed to advise the Member. 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed *Traveler Form* submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Date: 04/22/2022 Signature of Traveler: I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Andrew R. Garbarino Date: 04/22/22 Signature of Supervising Member: \_\_\_\_

#### SPONSOR POST-TRAVEL DISCLOSURE FORM Original Amendment This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Sponsor(s) who paid for the trip: Hoover Institution, Stanford University Travel Destination(s): Stanford University, Stanford, California 3. Date of Departure: April 12, 2022 Date of Return: April 14, 2022 4. Name(s) of Traveler(s): Emily Burdick Note: You may list more than one traveler on a form only if all information is identical for each person listed. 5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Other Expenses Total Transportation Total Lodging Total Meal (dollar amount per item Expenses Expenses **Expenses** and description) \$449.28 Airfare \$539 total: \$195.64 \$152.32 Ground Traveler \$490 lodging total + transportation \$49 tax Accompanying Family Member 6. All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Date: 04/18/2022

Committee staff may contact the above-named individual if additional information is required.

\_\_\_\_\_\_ Telephone: (202) 760-3200

I am an officer of the above-named organization. Signify statement is true by checking box.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Email: ewitcher@stanford.edu

Name: Eryn Witcher Tillman

Organization: Hoover Institution, Stanford University

Address: 1399 New York Ave NW, 500, 20005

#### TRAVELER FORM

1. Name of Traveler: Emily Burdick				
2. Sponsor(s) who will be paying or providing in-kind support for the trip:  Stanford University				
3. City and State OR Foreign Country of Travel : Stanford, California				
4. a. Date of Departure: April 12, 2022 Date of Return: April 14, 2022				
b. Yes No Will you be extending the trip at your personal expense?  If yes, list dates at personal expense:				
5. a. Yes No B Will you be accompanied by a family member at the sponsor's expense? If yes:  (1) Name of Accompanying Family Member:				
(2) Relationship to Traveler: Spouse Child Other (specify):				
(3) Yes No Accompanying Family Member is at least 18 years of age:				
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?				
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:				
7. Yes No D Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.				
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.				
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.  Staff should include their job title and how the activities on the itingeness.				
some of the nation's leading thinkers and practitioners. These discussions will help develop skills needed to advise				
Job Title: Legislative Assistant & Scheduler - The activities will challenge staff to think critically and develop new ideas related to my job function as an advisor to the Congressman on issues of homeland security, energy, etc.				
9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?				
10. For staff travelers, to be completed by your employing Member:				
ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL				
I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.				
Signature of Employing Member				

#### PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

No Fa	OTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. The comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.				
1.	Sponsor who will be paying for the trip:				
	Hoover Institution, Stanford University				
2.					
3.					
	a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR				
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR				
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.  If "c" is checked, list the names of the additional sponsors:				
	and the same of the additional sponsors.				
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):				
	See attached list of staffers chosen due to their background or policy areas being discussed.				
5.					
6.	Date of departure: April 12, 2022 Date of return: April 14, 2022				
7.	a. City of departure: Various Cities				
	b. Destination(s): Stanford University, Stanford, California				
	c. City of return: Various Cities				
Q	Check only one. I represent that:				
Ο,	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR				
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR				
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.				
9.	Check only one of the following:				
	a. I checked 8(a) or (b) above; OR				
	b. I checked 8(c) above but am not offering any lodging; OR				
	c. I checked 8(c) above and am offering lodging and meals for one night; OR				
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:				

10. Attached is a detailed agenda of the activition hourly description of planned activities for	ties House invitees will be participa trip invitees). <i>Indicate agenda is att</i>	ting in during the travel (i.e., an		
11. Check only one of the following:		and by anothing box.		
a. I represent that a registered federal lobb on any segment of the trip. Signify that the sta	yist or foreign agent will not accompanyist or foreign agent will not accompanyist or foreign box; OR	ipany House Members or employees		
b. Not Applicable. Trip sponsor is a U.S. in	stitution of higher education.			
12. For <i>each</i> sponsor required to submit a sponso trip <i>and</i> its role in organizing and/or conduct	or form, describe the sponsor's inter-	est in the subject matter of the		
See attached				
13. Answer parts a and b. Answer part c if necess		**************************************		
a. Mode of travel: Air 🔳 Rail 🔲 Bus 🔳	Car Other (specify: Se	ee attached)		
b. Class of travel: Coach Business	First Charter Other	(specify: see attached )		
c. If travel will be first class, or by chartered o	r private aircraft, explain why such	travel is warranted:		
14. I represent that the expenditures related to	local area travel during the trip wi	ll be unrelated to personal or		
recreational activities of the invitee(s). Signi	fy that the statement is true by chec	king the box.		
15. Check only one. I represent that either:				
a. The trip involves an event that is arrange	ed or organized without regard to co	ongressional participation and that		
meals provided to congressional participant event attendees; OR	ts are similar to those provided to o	r purchased by other		
	d specifically with regard to congre	rrional participation		
b. The trip involves events that are arranged specifically with regard to congressional participation.  If "b" is checked:				
1) Detail the cost per day of meals (approximate)	mate cost may be provided):			
See attached				
2) Provide the reason for selecting the locat	ion of the event or trip			
See attached	or trip.			
16. Name, nightly cost, and reasons for selecting e	each hotel or other lodging facility			
	City: Mountain View, CA	_ Cost Per Night: \$245		
Reason(s) for Selecting: In close proximity to the		the per diem rate.		
Hotel Name:				
Reason(s) for Selecting:				
Hotel Name:				
Reason(s) for Selecting:				
17. I represent that all expenses connected to the	ha trip will he for antical acets:			

payment. Signify that the statement is true by checking the box.

#### 18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$388.73-\$714.65	\$490 total (\$245/night)	\$222 total (\$74/day)
For each Accompanying Family Member			

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$200	Ground Transportation
For each Accompanying Family Member		

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- 19. Check only one:
  - a. I certify that I am an officer of the organization listed below; OR
  - b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.
- 20. I certify by my signature that
  - a. I read and understand the Committee's Travel Regulations;
  - b. I am not a registered federal lobbyist or registered foreign agent; and

0 " 1 1

c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:	The laboration	Date:	03/31/2022
Name: Eryn Wito	her Tillman	Title:	Associate Director, Director of Media and Government Relations
Organization: Hoo	ver Institution, Stanford University		**
	ew York Ave NW, 500, Washington	DC, 20005	5
Email: ewitcher			(202) 760-3200

#### INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

Theodore E. Deutch, Florida Chairman Jackie Walorski, Indiana Ranking Member

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

### U.S. House of Representatives

**COMMITTEE ON ETHICS** 

Thomas A. Rust Staff Director and Chief Counsel

David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington D C 20515-6328 Telephone (202) 225-7103 Facsimile (202) 225-7392

April 6, 2022

Ms. Emily Burdick Office of the Honorable Andrew R. Garbarino 1516 Longworth House Office Building Washington, DC 20515

Dear Ms. Burdick:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Stanford, California, scheduled for April 12 to 14, 2022, sponsored by Stanford University.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:tn

# HOUSE PRIMARY TRIP SPONSOR FORM HOOVER INSTITUTION, STANFORD UNIVERSITY 2022 CONGRESSIONAL FELLOWSHIP PROGRAM

#4 House staff members below have been chosen to attend due to their background, work portfolio, or interest in the policy areas being discussed:

- Timothy "Tim" Bertocci Chief of Staff, Office of Rep. Dean Phillips (MN-03)
- Arthur Bryant Communications Director, Office of Rep. Ann Wagner (MO-02)
- Emily Burdick Legislative Assistant and Scheduler, Office of Rep. Andrew Garbarino (NY-02)
- Daniel Flores Senior Counsel, House Committee on Oversight and Reform
- Jonathan Halpern Deputy Chief of Staff, Office of Rep. Sanford Bishop (GA-02)
- Rachel Huggins Legislative Director, Office of Rep. Michael Burgess (TX-26)
- James "Jimmy" Loomis Defense and Foreign Policy Advisor, Office of Rep. Stephanie Murphy (FL-07)
- Aliya Manjee Counsel, Committee on Ways and Means Subcommittee on Oversight
- Michael Mansour Deputy Chief of Staff, Office of Rep. Adam Kinzinger (IL-16)
- Rossiter "Casey" O'Shea Chief of Staff, Office of Rep. Brad Schneider (IL-10)
- Tanner Palin Communications Director, Office of Rep. Lucy MacBeth (GA-06)
- Ryan Chantry "Chance" Russell Professional Staff Member, House Education and Labor Committee

#12 The Hoover Institution is a department within Stanford University and is headquartered on Stanford University's campus where sessions will take place. Sessions are organized by Hoover Institution staff who are also Stanford employees. As a part of Stanford University, which is an institution of higher education committed to extending the frontiers of knowledge and solving real-world problems, the Hoover Institution is a research institution that through its scholars and library and archives, promotes economic opportunity and prosperity. By convening the program on Stanford's campus, we will be able to include many of our Senior Fellows for substantive policy discussion with staff.

- #13 A chartered group shuttle will be provided for transportation throughout the program, rideshare services will be provided for staff whose itinerary necessitates alternative travel and is within House Ethics guidelines. All airfares will be coach class.
- #15 (B)1 Meals have been arranged to comply with the full \$74 per diem rate for Santa Clara county. Stanford determined that the full \$74 per diem rate for both travel days is reasonable considering travelers will be participating in officially-connected activities for most of the day on April 12 and 14
  - (B)2 The location of the Hoover Institution's headquarters on Stanford Campus will allow more California-based scholars to participate.

## STUART FAMILY CONGRESSIONAL FELLOWSHIP PROGRAM

**APRIL 12-14 2022 SESSION** 

#### **FINAL HOUSE ATTENDEES**

Timothy "Tim" Bertocci Arthur Bryant Emily Burdick Daniel Flores Jonathan Halpern Rachel Huggins James "Jimmy" Loomis Aliya Manjee Michael Mansour Tanner Palin

Chance Russell

Chief of Staff, Office of Rep. Dean Phillips (MN-03)
Communications Director, Office of Rep. Ann Wagner (MO-02)
Legislative Assistant and Scheduler, Office of Rep. Andrew Garbarino (NY-02)
Senior Counsel, House Committee on Oversight and Reform
Deputy Chief of Staff, Office of Rep. Sanford Bishop (GA-02)
Legislative Director, Office of Rep. Michael Burgess (TX-26)
Defense and Foreign Policy Advisor, Office of Rep. Stephanie Murphy (FL-07)
Counsel, Committee on Ways and Means - Subcommittee on Oversight
Deputy Chief of Staff, Office of Rep. Adam Kinzinger (IL-16)
Communications Director, Office of Rep. Lucy McBath (GA-06)
Professional Staff Member. House Education and Labor Committee



March 1, 2022

Dear Emily,

We are pleased to inform you that you have been selected to participate in the Hoover Institution's Stuart Family Congressional Fellowship Program from April 12-14, 2022. This program includes seminars on Stanford University's campus, where Hoover scholars, such as Secretary James Mattis, Ambassador Michael McFaul, Amy Zegart, and Hoover Director Condoleezza Rice will lead policy sessions on some of the most pressing issues of today.

These sessions will challenge you to learn from and debate key philosophical and policy issues with some of the nation's leading thinkers and practitioners. As a participant you will receive round-trip airfare and ground transportation to Stanford University from Washington, DC, housing on Stanford's campus, and those meals that are part of the program.

To proceed, please confirm your agreement to attend by completing this form by the close of business on Wednesday, March 2nd. By completing this form, you agree to abide by Stanford University COVID-19 health and wellness protocols for visitors which can be found here. Due to ethics rules, to maintain your spot, it is imperative that you complete this form. Following completion, you will receive email instructions how to book your flight. Once your flight is secured, I will provide the remainder of your ethics paperwork for submission to your ethics committee for review by Monday, March 7.

Your submission packet will include:

- · Traveler Form
- · Private Sponsor Certification Form
- · Agenda & Flight itinerary
- · Copy of this invitation letter

If you have any questions, do not hesitate to contact Victoria Guzman (vmguzman@stanford.edu). We look forward to and expect an excellent program.

Sincerely,

Sarah Delahunty Senior Manager, Government Relations Hoover Institution, Stanford University

### STUART FAMILY CONGRESSIONAL FELLOWSHIP PROGRAM

#### April 12-14, 2022

All day-time meetings will be held in Annenberg Conference Room, 580 Serra Mall

#### TUESDAY, APRIL 12

8:45 AM

Depart IAD via United Flight 424

11:34 AM

**Arrive SFO** 

12:00 PM

Depart SFO en route Stanford University

580 Serra Mall, Stanford, CA 94350

1:15 PM-1:45 PM

Welcome Lunch with Hoover's Director of Institutional Programming | Accessing Hoover's Research

Annenberg Pavilion

Denise Elson, Director of Institutional Programming, will discuss how to access Hoover's research and attendees will meet with other senior program managers to discuss Hoover's research on foreign and domestic policy.

2:00PM-2:50PM

Spies, Lies, and Algorithms

Amy Zegart, the Morris Arnold and Nona Jean Cox Senior Fellow, will discuss the past, present, and future of American espionage as it faces a revolution driven by digital technology, as well as challenges that intelligence

communities must confront in the 21st century.

3:00PM-4:50PM

**War Games Simulation** 

Jacquelyn Schneider, Hoover Fellow, will conduct a wargaming exercise to demonstrate its role in international relations, how social sciences can guide its design and analysis, and future applications for policy problems.

4:50 PM - 5:45 PM

Hotel Break

Hyatt Centric | 409 San Antonio Road, Mountain View

6:00 PM - 7:30 PM

Dinner

Pacific Catch | 545 San Antonio Road, Unit 34, Mountain

## STUART FAMILY CONGRESSIONAL FELLOWSHIP PROGRAM

#### WEDNESDAY, APRIL 13

AN FRANCE

8:30AM-9:00AM

**Breakfast** 

**Annenberg Pavilion** 

9:00 AM - 9:45 AM

Welcome with Secretary Rice: America in the World

Condoleezza Rice, Tad and Dianne Taube Director and the Thomas and Barbara Stephenson Senior Fellow on Public Policy, will discuss institutional priorities including: engaging with state and local issues; the Technology, Economics, and Governance working group; improving K-12 education; challenges posed by China and its advancement in digital currencies; foreign policy threats to America.

10:00 AM - 11:00 AM

**Economics 1 and Monetary Policy** 

John Taylor, the George P. Shultz Senior Fellow in Economics, will examine the state of the economy and share his research on fiscal policy.

11:15 AM - 12:15 PM

Flashpoints: The Prospect for Cascading Crises in the

**Coming Years** 

H.R. McMaster, the Fouad and Michelle Ajami Senior Fellow, will discuss the geopolitical challenges to American interests.

12:15PM - 12:45PM

Lunch

**Annenberg Pavilion** 

12:45 PM-1:45 PM

Break

2:00 PM-2:45 PM

**Library & Archives Presentation** 

Hoover Tower

Jean Cannon, Curator for North American Collections, to show Hoover Library and Archives primary sources including Joan Quigley's notes for President Reagan, WWII diaries, and Records from William F. Buckley Jr.'s Firing Line.

3:00 PM - 4:00 PM

Inflation: A Modern Fiscal and Monetary Mess

Kevin Hassett, Distinguished Visiting Fellow, will examine the state of the economy and discuss inflation.

AN FRANC

## STUART FAMILY CONGRESSIONAL FELLOWSHIP PROGRAM

4:15 PM – 5:30 PM Standing up to China's Global Sharp Power

Larry Diamond, Senior Fellow, and Glenn Tiffert, Research Fellow, will discuss strategies to confront and contain

China's global sharp power.

5:30 PM – 6:30 PM The State of American Education

Margaret (Macke) Raymond, Distinguished Research Fellow, and Eric (Rick) Hanushek, Paul and Jean Hanna Senior Fellow in Education, to discuss their research on K– 12 issues, including policy challenges as a result of the

global pandemic

6:30 PM - 7:00 PM Reception

David and Joan Traitel Building Terrace

7:00 PM – 8:30 PM Keynote - Putinism

David and Joan Traitel Building Terrace

Michael McFaul, Peter and Helen Bing Senior Fellow, will examine strategies to defuse the current Russia-Ukraine crisis and the role of the Western governments in

supporting democracies.

THURSDAY, APRIL 14

8:00AM-8:30AM Breakfast

Annenberg Pavilion

8:30 AM – 9:30 AM Government Policy and Shareholder vs. Stakeholder Capitalism

Josh Rauh, Senior Fellow, will discuss how government policy is amplifying pressure on the private sector to pursue nonfinancial goals, and the possible courses that government policy could take given the rise of ESG

investing.

9:30 AM – 10:30 AM Learning to Lead: America on the World Stage - Virtual Session

General Jim Mattis, Davies Family Distinguished Fellow, on the role of leadership and the strategic dilemmas that our

nation faces.

11:00 AM Depart for SFO

# STUART FAMILY CONGRESSIONAL FELLOWSHIP PROGRAM

1:14PM

Depart SFO via American Airlines Flight AA16

9:59PM

**Arrive JFK**