U.S. House of Representatives
# COMMITTEE ON ETHICS

## EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☒ Original ☒ Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and ***file it with the Clerk of the House, by email at giftravelreports@mail.house.gov***, within 15 days after travel is completed. Please ***do not*** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Name of Traveler: Emily Michael
2. a. Name of Accompanying Relative: Adam Buckalew *OR* None ☐
   b. Relationship to Traveler: ☒ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: 10/13/21 Return: 10/15/21
   b. Dates at Personal Expense, if any: _____ *OR* None ☐
4. Departure City: Washington, DC Destination: Williamsburg, VA Return City: Washington, DC
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended:
   Events that I attended during this retreat educated me on policy issues and best practices and encouraged the exchange of ideas with policy and communications colleagues. Sessions varied from economics, social issues, healthcare, ethics, communcating, etc.
7. Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box:*
   a. ☒ a completed *Sponsor Post-Travel Disclosure Form;*
   b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, *including all* attachments *and* the *Additional Sponsor Form(s);*
   c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; *and*
   d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
   ***Signify statement is true by checking the box.***
   b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

**Signature of Traveler:** EAM **Date:** 10/29/2021

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

**Name of Supervising Member:** Rep. Griffith **Date:** 10/29/2021

**Signature of Supervising Member:** _____

U.S. House of Representatives
# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ *Original* ☐ *Amendment*

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return.* You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid for the trip: Congressional Institute
2. Travel Destination(s): Williamsburg, VA
3. Date of Departure: October 13, 2021 Date of Return: October 15, 2021
4. Name(s) of Traveler(s): see attached list

   *Note:* You may list more than one traveler on a form only if *all* information is *identical* for each person listed.
5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

| | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
|---|---|---|---|---|
| Traveler | n/a | $211.28 | $156.76 | $356.46 - Room Rental |
| Accompanying Family Member | n/a | $0.00 | $156.76 | $356.46 - Room Rental |

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: October 20, 2021

Name: Mark Strand Title: President

Organization: Congressional Institute

☒ *I am an officer of the above-named organization. Signify statement is true by checking box.*

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

*Committee staff may contact the above-named individual if additional information is required.*

**If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.**

U.S. House of Representatives
# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip.** The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor who will be paying for the trip:
   Congressional Institute
2. ☑ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*
3. ***Check only one.*** I represent that:
   a. ■ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
   b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
   c. ☐ The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
   If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):
   See addendum & attached invitation list
5. Yes ■ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: October 13, 2021 Date of return: October 15, 2021
7. a. City of departure: Washington, DC
   b. Destination(s): Williamsburg, VA
   c. City of return: Washington, DC
8. ***Check only one.*** I represent that:
   a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
   b. ■ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
   c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. ***Check only one of the following:***
   a. ■ I checked 8(a) or (b) above; **OR**
   b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
   c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
   d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

U.S. House of Representatives
# COMMITTEE ON ETHICS

10. [■] Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. *Check only one of the following:*
    a. [■] I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box;* **OR**
    b. [ ] *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For ***each*** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip ***and*** its role in organizing and/or conducting the trip:
    See addendum

13. *Answer parts a and b. Answer part c if necessary:*
    a. Mode of travel: Air [ ] Rail [ ] Bus [■] Car [ ] Other [ ] (specify: _____)
    b. Class of travel: Coach [■] Business [ ] First [ ] Charter [ ] Other [ ] (specify: _____)
    c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. [✓] I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*

15. *Check only one.* I represent that either:
    a. [ ] The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
    b. [■] The trip involves events that are arranged specifically *with regard* to congressional participation.
    If "b" is checked:
    1) Detail the cost *per day* of meals (approximate cost may be provided):
       Day 1- $46, Day 2 - $84, Day 3 - $22
    2) Provide the reason for selecting the location of the event or trip:
       Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
    Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: $102 +taxes
    Reason(s) for Selecting: proximity to DC, availability, security & facility size
    Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night: $149 +taxes
    Reason(s) for Selecting: proximity to Kingsmill
    Hotel Name: Courtyard Marriott City: Williamsburg, VA Cost Per Night: $99 +taxes
    Reason(s) for Selecting: proximity to Kingsmill

17. [■] I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

U.S. House of Representatives
# COMMITTEE ON ETHICS

18. **Total Expenses for each Participant:**

| ☐ Actual Amounts ■ Good Faith Estimates | Total Transportation Expenses per Participant | Total Lodging Expenses per Participant | Total Meal Expenses per Participant |
|---|---|---|---|
| For each Member, Officer, or Employee | $82 | $227-$340 | $153 |
| For each Accompanying Family Member | $82 | $227-$340 | $153 |

| | Other Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|---|---|---|
| For each Member, Officer, or Employee | $323 | Room Rental |
| For each Accompanying Family Member | $323 | Room Rental |

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

19. ***Check only one:***
    a. ■ I certify that I am an officer of the organization listed below; OR
    b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that
    a. I read and understand the Committee's Travel Regulations;
    b. I am not a registered federal lobbyist or registered foreign agent; and
    c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: _____ Date: _____

Name: Mark Strand Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

## INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

**Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.**

**For questions, please contact the Committee on Ethics at:**

1015 Longworth House Office Building
Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at ethics.house.gov

U.S. House of Representatives
# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Emily Michael

2. Sponsor(s) who will be paying or providing in-kind support for the trip:
Congressional Institute

3. City and State **OR** Foreign Country of Travel : Williamsburg, VA

4. a. Date of Departure: October 13, 2021 Date of Return: October 15, 2021

b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?

If yes, list dates at personal expense: _____

5. a. Yes ☒ No ☐ Will you be accompanied by a family member at the sponsor's expense? **If yes:**

(1) Name of Accompanying Family Member: Adam Buckalew

(2) Relationship to Traveler: ☒ Spouse ☐ Child ☐ Other (specify): _____

(3) Yes ☒ No ☐ Accompanying Family Member is at least 18 years of age:

6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?

b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

*NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.*

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
As Legislative Director for my office, this retreat will strengthen professional relationships, provide education on policy issues and best practices, and encourage the exchange of ideas with colleagues.

9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?**

10. For staff travelers, to be completed by your employing Member:

## ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member _____ Date 9/13/2021

U.S. House of Representatives
# COMMITTEE ON ETHICS

## TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. **This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.**

**Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date.** Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Emily Michael

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Emily Michael

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Rep. Morgan Griffith

Office Address: 2202 Rayburn House Office Building

Telephone Number: 202.225.3861

Email Address of Contact Person: emily.michael@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, *and* these forms are being submitted to the Committee less than 30 days before the trip departure date.

**NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.**

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov.*

Theodore E. Deutch, Florida
*Chairman*
Jackie Walorski, Indiana
*Ranking Member*

Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Veronica Escobar, Texas
Mondaire Jones, New York

Michael Guest, Mississippi
Dave Joyce, Ohio
John H. Rutherford, Florida
Kelly Armstrong, North Dakota

ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
*Staff Director and Chief Counsel*

David W. Arrojo
*Counsel to the Chairman*

Kelle A. Strickland
*Counsel to the Ranking Member*

1015 Longworth House Office Building
Washington, D.C. 20515–6328
Telephone: (202) 225–7103
Facsimile: (202) 225–7392

October 12, 2021

Ms. Emily Michael
Office of the Honorable H. Morgan Griffith
2202 Rayburn House Office Building
Washington, DC 20515

Dear Ms. Michael:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than $415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch
Chairman

Jackie Walorski
Ranking Member

TED/JW:adw

# PRIMARY TRIP SPONSOR FORM
## ADDENDUM

**Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):**
See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

**Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:**
The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

**Question 18: Total expenses for each participant:**
The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be $323.

Congressional Institute

# Legislative and Communication Directors Conference

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia

DRAFT

## Wednesday, October 13, 2021

| | | |
|---|---|---|
| **11:30 AM** | **Buses Depart** | **Rayburn Horseshoe** |
| **3:00 PM** | **Check-In** | |
| **4:00 PM** | **Welcome**<br>Mark Strand, Congressional Institute | |
| **4:10 - 5:15 PM** | **Americans' Views on Today's Topics**<br>Rob [illegible] Wall Street<br>Dav[illegible] Opportunity Group | |
| **5:15 - 6:25 PM** | **GOP Outreach to Hispanic Communities**<br>David [illegible]n, The [illegible]n Group<br>Myra Mit[illegible]<br>[illegible]niel Garz[illegible] Libre Initiative | |
| **6:30 - 9:00 PM** | **Reception & Dinner**<br>Kim St[illegible] *Wall Street Journal* | |

## Thursday, October 14, 2021

| | | |
|---|---|---|
| **8:00 - 8:45 AM** | **Breakfast** | |
| **9:00 - 10:00 AM** | **House Leadership Presentation**<br>Moderator: Mark Strand, Congressional Institute<br>Will Dunham, Office of GOP Leader Kevin McCarthy<br>Matt Sparks, Office of GOP Leader Kevin McCarthy | |

**All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise
Lauren Fine, Office of GOP Whip Steve Scalise

---

**10:00 - 11:00 AM** **Congressional Ethics: A Primer**
Elliot Berke, Berke Farah LLP
Erin Clark, NRCC

---

**11:00 - 12:00 PM** **Constituent Communications: Strategies and Standards**
Moderator: Mark Strand
Elisabeth Conklin, House Communications Standards Commission
Max Engling, Office of GOP Leader Kevin McCarthy

---

**12:00 - 1:15 PM** **Lunch: How Adam Smith Can Change Your Life**
Russ Roberts, Hoover Institution

---

**Legislative Directors**

**1:15-2:30 The Economy, Inflation and the Debt**
Michael Strain, AEI
Scott Hodge, Tax Foundation
Maya MacGuineas, Committee for a Responsible Federal Budget

**2:45-4:15 American Security**
Moderator: Mark Strand
[redacted] Talent, AEI
Rob Greenway, Hudson Institute
Mackenzie Eaglen, AEI

**4:30-6:00 Healthcare**
Mairead Finnpaw, Heritage Foundation
Brian Blase, Galen Institute
Chris Pope, Manhattan Institute

**Communication Directors**

**1:15-2:45 Communicating with a Hostile Press/Communicating in the Minority**
Michael Steel, Hamilton Place Strategies

**3:00-4:30 How to Pitch to the Media**
Jessica Towhey, 2e Communications
Charyssa Parent, House Republican Conference

**4:45-6:15 The Latest on Digital Media Best Practices**
Matt Lira, Hangar Capital
Katlyn Karnes, Former White House Digital Director
Steve Johnston, FlexPoint Media

---

**7:00 - 9:00 PM** **Reception and Dinner**
Josh Holmes, *Ruthless* podcast

## Friday, October 15, 2021

**8:00 AM** **Breakfast**

**All invitees are subject to change**

DRAFT

From: Congressional Institute rsvp@conginst.org
Subject: Test - Legislative and Communication Directors Conference: Registration
Date: August 17, 2021 at 5:34 PM
To: amym@conginst.org

RC

**2021 Legislative and Communication Directors Conference**
**Wednesday, October 13, 2021 - Friday, October 15, 2021**
**Kingsmill**

Congressional Institute

**PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!**

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

**Step 1: Submit Ethics Packet by Monday, September 13, 2021**
To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's Private Sponsor Travel Certification Form and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

**Step 2: Register with the Congressional Institute's website**
The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

| | |
|---|---|
| To Register: | Register for 2021 Legislative and Communication Directors Conference |
| Email Address: | */email/* |
| Access Code: | */other_id/* |

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes,
Mark Strand, President
The Congressional Institute
(703) 837-8812 - Office
strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please reply to this email with the updated contact information instead of unsubscribing.

## LCD House Staff

| First Name | Last Name | Job Title | Institution |
|---|---|---|---|
| Steve | Ackerman | Legislative Director | Office of Rep. Fulcher |
| Emily | Ackerman | Deputy Chief of Staff/Legislative Director | Office of Rep. Reschenthaler |
| Jeremy | Adler | Communications Director | Office of Rep. Cheney |
| Paige | Agostin | Legislative Director | Office of Rep. Boebert |
| Craig | Anderson | Legislative Director and Military Legislative Assistant | Office of Rep. Scott |
| Liam | Anderson | Communications Director/Press Secretary | Office of Rep. Stewart |
| Rebecca | Angelson (Card) | Communications Director | Office of Rep. Latta |
| Maggie | Ayrea | Legislative Director | Office of Rep. Graves (LA) |
| Kevin | Baird | Communications Director | Office of Rep. Griffith |
| Samantha | Baker | Legislative Director | Office of Rep. Grothman |
| Natalie | Baldassarre | Communications Director | Office of Rep. Malliotakis |
| Jimmy | Ballard | Legislative Director | Office of Rep. Davis |
| Don | Barber | Legislative Director | Office of Rep. Ellzey |
| Noah | Barger | Legislative Director | Office of Rep. Bost |
| Nick | Barley | Communications Director | Office of Rep. Keller |
| Walker | Barrett | Legislative Director | Office of Rep. Waltz |
| Joe | Barry | Legislative Director | Office of Rep. Good |
| Jacqueline | Battaglia | Scheduler | Office of the Whip |
| Hilton | Beckham | Communications Director | Office of Rep. Biggs |
| Mark | Bednar | Director of Strategic Communications | Office of the Leader |
| Isabela | Belchior | Legislative Director | Office of Rep. Gaetz |
| Lyssa | Bell | Communications Director | Office of Rep. Pfluger |
| Alex | Bellizzi | Communications Director | Office of Rep. Barr |
| Evan | Bender | Legislative Director | Office of Rep. Nehls |
| William | Bensur | Communications Director | Office of Rep. Burchett |

| | | | |
|---|---|---|---|
| Chris | Berardi | Communications Director/Press Secretary | Office of Rep. McKinley |
| Madison | Berube | Communications Director/Press Secretary | Office of Rep. Gohmert |
| Chris | Bien | Deputy Director of Floor Operations | Office of the Leader |
| Aaron | Bill | Legislative Director | Office of Rep. Buchanan |
| Lauren | Billman | Legislative Director | Office of Rep. Miller |
| Jeff | Bishop | Legislative Director | Office of Rep. Stauber |
| Matt | Blackwell | Legislative Director | Office of Rep. Dunn |
| Meredith | Blanford | Communications Director/Press Secretary | Office of Rep. Mullin |
| Summer | Blevins | Communication Director | Office of Rep. Bilirakis |
| Curt | Bliamptis | Legislative Director | Office of Rep. Mooney |
| Micah | Bock | Communications Director | Office of Rep. Spartz |
| Hanna | Bogorowski | Communications Aide | Office of the Leader |
| Patrick | Bond | Communications Director | Office of Rep. Lucas |
| Jake | Bornstein | Legislative Director | Office of Rep. Curtis |
| Grady | Bourn | Legislative Director | Office of Rep. Carter (TX) |
| Sara "S.K." | Bowen | Communications Director | Office of Rep. Guthrie |
| Joshua | Bradley | Legislative Director | Office of Rep. Moore |
| Francis | Brennan | Rapid Response Director | House Republican Conference |
| Palmer | Brgham | Communications Director | Office of Rep. Stefanik |
| Alex | Briggs | Legislative Director | Office of Rep. Gibbs |
| Sean | Brislin | Legislative Director | Office of Rep. Rosendale |
| Aaron | Britt | Communications Director | Office of Rep. Feenstra |
| Ken | Brooke | Legislative Director | Office of Rep. Amodei |
| Frances | Brooke | Policy Director | Office of the Whip |
| Joanna | Brown | Legislative Director | Office of Rep. Walberg |
| Zack | Brown | Press Secretary | Office of Rep. Young |
| Ashley | Brown | Communications Director/Press Secretary | Office of Rep. Van Drew |
| Arthur | Bryant | Communications Director | Office of Rep. Wagner |
| Laynee | Buckels | Press Secretary | Office of Rep. Higgins |

| | | | |
|---|---|---|---|
| Rory | Burke | Legislative Director | Office of Rep. Gosar |
| Courtney | Butcher | Member Services Director | House Republican Conference |
| Courtney | Butler | Member Services Director | House Republican Conference |
| Lesley | Byers | Communications Director | House Committee on Homeland Security |
| Michael | Calcagni | Legislative Director | Office of Rep. Turner |
| Aaron | Calkins | Legislative Director | Office of Rep. Biggs |
| Christina | Cameron | Media Affairs Advisor | Office of the Leader |
| Heather | Campbell | Legislative Director | Office of Rep. Granger |
| Sarah | Cannon | Legislative Director | Office of Rep. Simpson |
| Emily | Carlin | Communications Director/Press Secretary | Office of Rep. Obernolte |
| Buckley | Carlson | Communications Director | Office of Rep. Banks |
| Conor | Carney | Legislative Director | Office of Rep. Zeldin |
| Colin | Carr | Deputy Chief of Staff/Legislative Director | Office of Rep. Loudermilk |
| Machalagh | Carr | General Counsel | Office of the Leader |
| George | Cecala | Communications Director | Office of Rep. Posey |
| Mason | Champion | Legislative Director | Office of Rep. Arrington |
| Dylan | Chandler | Communications Director/Press Secretary | Office of Rep. Gooden |
| Christian | Chase | Communications Director | Office of Rep. Jacobs |
| Valerie | Chicola | Communications Director | Office of Rep. Salazar |
| Taylor | Childress | Legislative Director | Office of Rep. Bice |
| Bill | Christian | Legislative Director | Office of Rep. Weber |
| Kristen | Cianci | Communications Director | Office of Rep. Garbarino |
| Alex | Cisneros | Legislative Director | Office of Rep. Kim |
| Chase | Clanahan | Legislative Director | Office of Rep. Gimenez |
| Carson | Clark | Press Secretary | Office of Rep. Aderholt |
| Philipp | Clarke | Legislative Director | Office of Rep. Rice |
| Nick | Clemens | Communications Director | Office of Rep. Bentz |
| Adam | Cloch | Communications Director | Office of Rep. Curtis |
| Brandon | Cockerham | Communications Director | Office of Rep. Loudermilk |

| | | | |
|---|---|---|---|
| Sarah | Coffman | Legislative Director | Office of Rep. Comer |
| Andrea | Coker | Communication Director | Office of Rep. Van Duyne |
| Jessica | Collins | Communications Director | House Committee on Oversight and Government Reform |
| Michael | Comer | Digital Director | Office of the Whip |
| Elisabeth | Conklin | Director, Communication Standards Commission | Committee on House Administration |
| Jason | Cooke | Legislative Director | Office of Rep. Rouzer |
| Laney | Copeland | Legislative Director | Office of Rep. Clyde |
| Sarah | Corley | Press Secretary | House Committee on Rules |
| Ward | Cormier | Legislative Director | Office of Rep. Higgins |
| Charles | Correll | Speechwriter | Office of the Leader |
| Madeline | Corso | Communications Director | Office of Rep. Clyde |
| Leah | Courtney | Communications Director | Office of Rep. Dunn |
| Sarah | Coyle | Cloakroom Floor Director | Office of the Leader |
| Seana | Cranston | Deputy Chief of Staff/Legislative Director | Office of Rep. Massie |
| Jennifer | Cressy | Communications Director | Office of Rep. McClintock |
| James | Crotty | Communications Director | Office of Rep. Fortenberry |
| Kate | Currie | Communications Director | Office of Rep. Murphy |
| Miranda | Dabney | Press Secretary | Office of Rep. Hern |
| Arie | Dana | Legislative Director | Office of Rep. Steel |
| Tim | Daniels | Legislative Director | Office of Rep. Harris |
| Stacey | Daniels | Communications Director | Office of Rep. McClain |
| Mike | Davin | Legislative Director | Office of Rep. Latta |
| Alec | Davis | Policy Director | House Committee on Appropriations |
| Mark | Dawson | Legislative Director | Office of Rep. Aderholt |
| Blake | Deeley | Legislative Director | Office of Rep. Meuser |
| Michael | Defilippis | Legislative Director | Office of Rep. Malliotakis |
| Aaron | Degroot | Communications Director | Office of Rep. Davis |

| | | | |
|---|---|---|---|
| Rachel | del Guidice | Communications Director | Office of Rep. Green |
| Sophie | Delquie | Creative Director | House Republican Conference |
| Mason | Di Palma | Communications Director | Office of Rep. Gonzalez (OH) |
| Britney | Dickerson | Communications Director/Press Secretary | Office of Rep. Palazzo |
| Ross | Dietrich | Legislative Director | Office of Rep. González-Colón |
| Matt | Diller | Matt Diller | House Committee on Rules |
| Jared | Dilley | Legislative Director | Office of Rep. Jordan |
| Ryan | Dilworth | Legislative Director | Office of Rep. Van Duyne |
| Justin | Discigil | Communications Director/Press Secretary | Office of Rep. Crenshaw |
| Halee | Dobbins | Communications Director/Press Secretary | Office of Rep. Williams |
| Justin | Doll | Communications Director/Press Secretary | Office of Rep. Fleischmann |
| Emily | Domenech | Senior Policy Advisor | Office of the Leader |
| Will | Dunham | Deputy Chief of Staff for Policy | Office of the Leader |
| Jordan | Dunn | Press Secretary | Office of Rep. Gallagher |
| Kaitlyn | Dwyer | Legislative Director | Office of Rep. Hice |
| Russell | Dye | Communications Director | House Committee on Judiciary |
| Nick | Dyer | Communications Director | Office of Rep. Greene |
| Suanne | Edmiston | Legislative Director | Office of Rep. Gohmert |
| Andrew | Eisenberger | Communications Director | Office of Rep. Kelly (PA) |
| Ben | Elleson | Legislative Director | Office of Rep. Long |
| Jaryn | Emhof | Chief of Staff/Communications Director | Office of Rep. Webster |
| Haim | Engelman | Deputy Chief of Staff & Legislative Director | Office of Rep. Tenney |
| Max | Engling | Deputy Member Services Director | Office of the Leader |
| Jordan | Evich | Deputy Chief of Staff/Legislative Director | Office of Rep. Herrera Beutler |
| Michele | Exner | Communications Director | Office of the Leader |
| Adam | Farris | Legislative Director | Office of Rep. Donalds |
| Alan | Feyerherm | Deputy Chief of Staff/Legislative Director | Office of Rep. Fortenberry |
| Jay | Fields | Policy Director | Republican Study Committee |
| Harrison | Fields | Communications Director | Office of Rep. Donalds |

| | | | |
|---|---|---|---|
| Lauren | Fine | Communications Director | Office of the Whip |
| Scott | Fischer | Legislative Director | Office of Rep. Van Drew |
| Amanda | Fitzmorris | Communications Director/Press Secretary | Office of Rep. Newhouse |
| Sarah | Flaim | Communications Director | House Committee on Appropriations |
| Ian | Foley | Legislative Director | Office of Rep. Nunes |
| Harry | Fones | Communications Director | Office of Rep. Rosendale |
| Anthony | Foti | Communications Director | Office of Rep. Gosar |
| Savannah | Frasier | Communications Director | Office of Rep. Cloud |
| J.P. | Freire | Communications Director | House Committee on Ways and Means |
| Dylan | Frost | Legislative Director | Office of Rep. Hill |
| Billy | Fuerst | Communications Director | Office of Rep. Upton |
| Garrett | Fultz | Legislative Director | Office of Rep. Johnson (LA) |
| Andrew | Furman | Legislative Director | Office of Rep. Pence |
| Austin | Gage | Legislative Director and Defense Policy Advisor | Office of Rep. Rogers (KY) |
| Kathleen | Gayle | Legislative Director/Communications Director | Office of Rep. Rose |
| Dallas | Gerber | Communications Director | Office of Rep. Gibbs |
| Steven | Glaier | Senior Policy Advisor and Counsel | Office of the Leader |
| Joel | Gibbons | Digital/Press Assistant | House Republican Conference |
| Scott | Gilfillan | Communications Director | Office of Rep. Ellzey |
| Maura | Gillespie | Communications Director | Office of Rep. Kinzinger |
| Chad | Gilmartin | Deputy Spokesman | Office of the Leader |
| Savannah | Glasgow | Communications Director/Press Secretary | Office of Rep. Buchanan |
| David | Goldfarb | Legislative Director | Office of Rep. Steil |
| Joe | Gollinger | Legislative Director | Office of Rep. Harshbarger |
| Eliana | Goodman | Legislative Director | Office of Rep. Kustoff |
| Ellen | Gosnell | Director of Operations | Office of the Whip |
| AnnMarie | Graham | Communications Director | Office of Rep. Mast |

| | | | |
|---|---|---|---|
| Rob | Green | Workforce Policy Director | Committee on Education and Workforce |
| Daniel | Gribble | Communications Director | Office of Rep. Nehls |
| Sean | Griffin | Legislative Counsel/Legislative Director | Office of Rep. Brooks |
| Brian | Griffith | Communications Director | Office of Rep. Chabot |
| Tyler | Grimm | Policy Director | House Committee on Judiciary |
| Kelsey | Griswold | Legislative Director | Office of Rep. Smith (NJ) |
| Joshua | Gross | Legislative Director/Comms Director/Press Secretary | Office of Rep. Duncan |
| Elliott | Guffin | Legislative Director | Office of Rep. Hudson |
| Mitch | Hailstone | Communications Director | Republican Study Committee |
| Rodney | Hall | Legislative Director | Office of Rep. Kelly (MS) |
| Amanda | Hall | Legislative Director | Office of Rep. Valadao |
| Emma | Hall | Communications Director/Press Secretary | Office of Rep. Owens |
| Elizabeth | Hance | Press Secretary | Office of Rep. Palmer |
| Sabrina | Hancock | Legislative Director | Office of Rep. Roy |
| Dan | Hanlon | Deputy Chief of Staff/Legislative Director | Office of Rep. Mace |
| Joel | Hannahs | Director of Communications | Office of Rep. Radewagen |
| Matt | Hanrahan | Communications Director | Office of Rep. Cline |
| Jon | Harder | Digital Director | Office of Rep. Graves (MO) |
| Wesley | Harkins | Communications Director/Press Secretary | Office of Rep. Lamborn |
| Miriam | Harmer | Legislative Director | Office of Rep. Owens |
| Cory | Harris | Legislative Director | Office of Rep. Baird |
| E.D. | Harris | Legislative Director | Office of Rep. Chabot |
| Rachel | Harris | Communications Director | Office of Rep. Lesko |
| Sarah | Hasse | Communications Director | House Committee on Small Business |
| Lynn | Hatcher | Communications Director/Press Secretary | Office of Rep. Amodei |
| Sam | Hattrup | Senior Policy Advisor | Offie of Rep. Johnson (OH) |
| Taylor | Haulsee | Communications Director | Office of Rep. Johnson (LA) |
| Jennifer | Haynes | Legislative Director | Office of Rep. Issa |

| | | | |
|---|---|---|---|
| Eric | Heigis | Legislative Director | Office of Rep. Budd |
| Emily | Henn | Deputy Legislative Director | Office of Rep. Graves (MO) |
| Laura | Hernandez | Communications Director | Office of Rep. Diaz-Balart |
| James | Hewitt | Communications Director | Office of Rep. Waltz |
| Rob | Hicks | Legislative Director | Office of Rep. Obernolte |
| Jake | Hilkin | Legislative Director | Office of Rep. Norman |
| Christine | Hill | Deputy Staff Director/Chief Counsel | House Committee on Veterans Affairs |
| Preston | Hill | Policy Advisor | Office of the Leader |
| Andrea | Hitt | Deputy Press Secretary | House Republican Conference |
| Hunter | Hobart | Legislative Director | Office of Rep. Palmer |
| Keenan | Hochschild | Digital Communications Aide | Office of the Leader |
| Matt | Hodge | Legislative Director | Office of Rep. Crenshaw |
| Christian | Hoehner | Policy Director | House Committee on Oversight and Government Reform |
| Ryan | Hofmann | Policy Advisor | House Republican Conference |
| James | Hogge | Communications Director | Office of Rep. Bergman |
| Houson | Holdren | Operations Director | House Republican Conference |
| Michael | Horder | Legislative Director | Office of Rep. Pfluger |
| Rebekah | Hoshiko | Communications Director | House Committee on Natural Resources |
| Stephen | Hostelley | Legislative Director | Office of Rep. Gonzalez (OH) |
| Andrew | House | Policy Director | House Committee on Intelligence |
| Jordan | Howard | Legislative Director | Office of Rep. Carl |
| Mike | Howard | Communication Director | Office of Rep. LaTurner |
| Maggie | Howell | Graphic Designer | Office of the Leader |
| Lou | Hrkman | Policy Director | House Committee on Climate Crisis |
| Rachel | Huggins | Legislative Director | Office of Rep. Burgess |
| Garrett | Huizenga | Communications Director | Office of Rep. Mooney |
| Allie | Humes | Member Services Coordinator | Office of the Leader |
| Alex | Igleheart | Legislative Director | Office of Rep. Wenstrup |

| | | | |
|---|---|---|---|
| Alex | Ives | Communications Director/Press Secretary | Office of Rep. Foxx |
| Josh | Jackson | Legislative Director | Office of Rep. Smith (NE) |
| Kyle | Jacobs | Legislative Director | Office of Rep. Miller-Meeks |
| Danny | Jativa | Communications Director | Office of Rep. Gimenez |
| Bradley | Jaye | Communications Director | Office of Rep. Moore |
| Michelle | Jelnicky | Legislative Director/Deputy Chief of Staff | Office of Rep. Bergman |
| Molly | Jenkins | Communications Director | Office of Rep. Garcia |
| Danielle | Jensen | Communications Director | Office of Rep. Bacon |
| Paul | Johnson | Legislative Director | Office of Rep. Moore |
| Ben | Johnson | Legislative Director | Office of Rep. Williams |
| AT | Johnston | Deputy Chief of Staff/Legislative Director | Office of Rep. Timmons |
| Amy | Jones | Deputy Director of Education and Senior Counsel | House Committee on Education and Labor |
| Elizabeth | Joseph | Policy Director | Office of Rep. Guest |
| Natalie | Joyce | Deputy Chief of Staff for Member Services | Office of the Leader |
| Derek | Judd | Legislative Director | Office of Rep. Jacobs |
| Curtis | Kalin | Communications Director | Office of Rep. Budd |
| Kate | Kelly | Communications Director/Press Secretary | Office of Rep. Kustoff |
| Jazmine | Kemp | Press Secretary | Office of Rep. Johnson (SD) |
| Brian | Kennedy | Legislative Director | Office of Rep. Herrell |
| Drew | Kennedy | Legislative Director | Office of Rep. Wilson |
| Colleen | Kennedy | Communications Director | Office of Rep. Tenney |
| John | Kennedy | Communications Director | Office of Rep. Massie |
| Will | Kiley | Communications Director | Office of Rep. Miller-Meeks |
| Ed | Kim | Legislative Director | Office of Rep. Moolenaar |
| Erik | Kinney | Legislative Director | Office of Rep. McClain |
| Kyle | Klein | Policy Director | House Committee on Homeland Security |
| Kevin | Knoth | Communications Director/Press Secretary | Office of Rep. Hartzler |
| John | Kolb | Legislative Director | Office of Rep. Salazar |

| | | | |
|---|---|---|---|
| Steve | Koncar | Legislative Director | Office of Rep. Mast |
| Dan | Kotman | Communications Director | Office of Rep. Walberg |
| Michael | Kotsovos | Communications Director | Office of Rep. Long |
| Dan | Kranz | Communications Director | Office of Rep. Katko |
| Jeff | Kratz | Legislative Director | Office of Rep. Bacon |
| Chris | Krepich | Communications Director | Office of Rep. Wenstrup |
| Jay | Kronzer | Legislative Director | Office of Rep. Green |
| Jeffrey | Kuckuck | Legislative Director | Office of Rep. Emmer |
| Marek | Laco | Legislative Director | Office of Rep. Stefanik |
| Taylor | LaJoie | Legislative Director | Office of Rep. Greene |
| Alex | Lanfranconi | Press Secretary | Office of Rep. Rutherford |
| Jack | Langer | Communications Director | House Committee on Intelligence |
| Zack | Laven | Legislative Director | Office of Rep. Schweikert |
| Rachel | Ledbetter | Press Secretary | Office of Rep. Scott |
| Chrissi | Lee | Legislative Director | Office of Rep. Hartzler |
| John | Leganski | Director of Floor Operations | Office of the Leader |
| Cami | Lepire | Legislative Director and Deputy Chief of Staff | Office of Rep. Brady |
| Kelli | Liegel | Communications Director/Press Secretary | Office of Rep. Fitzgerald |
| Paige | Lindgren | Communications Director | Office of Rep. Gonzales |
| Lindsay | Linhares | Legislative Director | Office of Rep. Letlow |
| Austin | Livingston | Communications Director | Office of Rep. Norman |
| Ryan | Long | Senior Policy Advisor | Office of the Leader |
| Nadgey | Louis-Charles | Communications Director | Office of Rep. Ferguson |
| Hunter | Lovell | Press Secretary | Office of Rep. Scalise |
| Linoshka | Luna | Press Secretary | Office of Rep. González-Colón |
| Nick | Lunneborg | Legislative Director | Office of Rep. Fischbach |
| Scott | Mackenzie | Legislative Director | Office of Rep. Webster |
| Nate | Madden | Communications Director | Office of Rep. Roy |

| | | | |
|---|---|---|---|
| Brittany | Madni | Deputy Chief of Staff/Legislative Director | Office of Rep. Hinson |
| Cam | Madsen | Legislative Director | Office of Rep. Stewart |
| Chris | Malen | Legislative Director | Office of Rep. Gonzales |
| Nicole | Manley | Legislative Director | Office of Rep. Cline |
| Michael | Mansour | Legislative Director | Office of Rep. Kinzinger |
| Eli | Mansour | Communications Director | Office of Rep. Harshbarger |
| Christian | Marklund | Deputy Staff Director | House Committee on Natural Resources |
| Michael | Martin | Deputy Chief of Staff & Legislative Director | Office of Rep. Jackson |
| Travis | Martinez | Legislative Director | Office of Rep. Newhouse |
| Brittany | Martinez | Press Secretary | Office of the Leader |
| Sarah | Matthews | Communications Director | House Committee on Climate Crisis |
| Josh | Maxwell | Policy Director | House Committee on Agriculture |
| Erin | McBride | Communications Director | Office of Rep. Rouzer |
| Kathleen | McCarthy | Press Secretary | House Committee on Veterans Affairs |
| Taylor | McCarty | Communications Director | House Committee on Agriculture |
| Audra | McGeorge | Communications Director | House Committee on Education and Labor |
| Abby | McHan | Deputy Chief of Staff/Legislative Director | Office of Rep. Cloud |
| Christian | McMullen | Communications Director | Office of Rep. Arrington |
| Bryan | McVae | Legislative Director | Office of Rep. Foxx |
| Tim | Medeiros | Legislative Director | Office of Rep. Feenstra |
| Andrew | Meyer | Legislative Director | Office of Rep. Cheney |
| Dan | Meyer | Chief of Staff | Office of the Leader |
| Emily | Michael | Legislative Director and Counsel | Office of Rep. Griffith |
| Jake | Middlebrooks | Legislative Director | Office of Rep. LaTurner |
| Clay | Mills | Communications Director | Office of Rep. Brooks |
| Katie | Milner | Communications Director | Office of Rep. Baird |
| James | Min | Deputy Chief of Staff & Counsel | Office of the Leader |
| Annie | Minkler | Deputy Floor Director | Office of the Whip |
| Maddie | Mitchell | Legislative Director | Office of Rep. Hollingsworth |

| | | | |
|---|---|---|---|
| Kelsey | Mix | Communications Director | Office of Rep. Stauber |
| Carter | Moelk | Communications Director | Office of Rep. Hollingsworth |
| Janet | Montesi | Communications Director/Senior Advisor | Office of Rep. Brady |
| Dylan | Moore | Legislative Director | Office of Rep. Bucshon |
| Mackenzie | Morales | Communications Director | Office of Rep. Turner |
| Chas | Morrison | Legislative Director | Office of Rep. Gallagher |
| Elizabeth | Mount | Member Services and Operations Assistant | House Republican Conference |
| Ben | Mullany | Press Assistant/Secretary | Office of Rep. Joyce (PA) |
| Jake | Murphy | Communications Director | Office of Rep. Zeldin |
| Nicole | Myers | Communications Director | Office of Rep. Sessions |
| Jeff | Naft | Communications Advisor | Office of the Whip |
| Dennis | Nalls | Floor Assistant | Office of the Whip |
| Claire | Nance | Communications Director/Press Secretary | Office of Rep. Westerman |
| Ben | Napier | Director of Floor Operations | Office of the Whip |
| Doug | Nation | Legislative Director | Office of Rep. McHenry |
| Alex | Naughton | Press Secretary | Office of Rep. Bost |
| Brigid | Nealon | Communications Director/Press Secretary | Office of Rep. Tiffany |
| Casey | Nelson | Communications Director/Press Secretary | Office of Rep. Jackson |
| Bryan | Nichols | Communications Director | Office of Rep. Graves (MO) |
| Mattie | Nicholson | Communications Director | Office of Rep. Good |
| Kylie | Nolan | Communications Director | Office of Rep. Smith (NE) |
| Ben | Nyce | Policy Advisor | House Republican Conference |
| Nick | O'Boyle | Legislative Director | Office of Rep. Estes |
| Richie | O'Connell | Legislative Director | Office of Rep. Calvert |
| Erin | O'Malley | Communications Director | Office of Rep. Miller |
| Kevin | O'Keefe | Legislative Director | Office of Rep. Keller |
| Lauren | Offenberg | Communications Director | Office of Rep. Fitzpatrick |
| Hannah | Osantowske | Communications Director | Office of Rep. Pence |
| Jay | Ostrich | Communications Director/District Director | Office of Rep. Perry |

| | | | |
|---|---|---|---|
| Mary | Owens | Communications Director/Press Secretary | Office of Rep. Meuser |
| Riley | Pagett | Legislative Director | Office of Rep. Mann |
| Lia Mary | Palazzo | Communications Director | Office of Rep. Hagedorn |
| Maria | Papakonstantinou | Communications Director | Office of Rep. Carter (GA) |
| Charyssa | Parent | Media Affairs | House Republican Conference |
| Susan | Parker | Communications Director | Office of Rep. Kelly (MS) |
| Twinkle | Patel | Legislative Director | Office of Rep. Steube |
| Brian | Patrick | Communications Director | Office of Rep. Huizenga |
| Katelyn | Pay | Legislative Director | Office of Rep. Bentz |
| Liz | Payne | Legislative Director | Office of Rep. McMorris Rodgers |
| Laura | Peavey | Press Secretary | House Committee on Financial Services |
| Ashley | Phelps | Communications Director | House Committee on Administration |
| Rob | Pillow | Communications Director | Office of Rep. Guest |
| Phillip | Pinegar | Legislative Director | Office of Rep. Spartz |
| Hilary | Pinegar | Legislative Director | Office of Rep. Smith (MO) |
| McLaurine | Pinover | Communications Director | House Committee on Foreign Affairs |
| Andrea | Porwoll | Communications Director | Office of Rep. Allen |
| Cameron | Poursoltan | Legislative Director | Office of Rep. McCaul |
| Jessica | Powell | Legislative Director | Office of Rep. Womack |
| Lori | Prater | Legislative Director | Office of Rep. Kelly (PA) |
| Mitch | Rabalais | Communications Director | Office of Rep. Letlow |
| Chrissy | Rabuse | Legislative Director | Office of Rep. Miller |
| Palmer | Rafferty | Legislative Director | Office of Rep. Huizenga |
| Lindsay | Ratliff | Legislative Director | Office of Rep. Banks |
| Mark | Ratner | Deputy Chief of Staff and Legislative Director | Office of Rep. Upton |
| John | Rauber | Communications Director | Office of Rep. LaHood |
| Scott | Rausch | Deputy Chief of Staff & Legislative Director | Office of Rep. Garbarino |
| Christine | Ravold | Communications Director | Office of Rep. Davidson |

| | | | |
|---|---|---|---|
| Russ | Read | Communications Director | Office of Rep. Franklin |
| Eric | Reath | Communications Director/Press Secretary | Office of Rep. Smucker |
| Sarah | Reese | Press Secretary | Office of Rep. Babin |
| Bart | Reising | Director of Member Services | Office of the Whip |
| Lisa | Reynolds | Communications Director/Press Secretary | Office of Rep. Weber |
| Mary Ellen | Richardson | Legislative Director | Office of Rep. LaHood |
| Mary Christina | Riley | Legislative Director | Office of Rep. Allen |
| Abby | Rime | Press Secretary | Office of Rep. Emmer |
| Sara | Roberston | Communications Director | Office of Rep. Crawford |
| Jamie | Robinette | Legislative Director | Office of Rep. Wagner |
| Brent | Robinson | Senior Legislative Assistant | Office of Rep. Wittman |
| Nick | Rockwell | Legislative Director | Office of Rep. Thompson |
| Roman | Rodriguez | Communications Director | Office of Rep. Estes |
| Alexah | Rogge | Communications Director | Office of Rep. Fulcher |
| Kevin | Roig | Deputy Chief of Staff/Communications Director | Office of Rep. Graves (LA) |
| Janet | Rossi | Legislative Director | Office of Rep. Westerman |
| Dave | Russell | Communications Director | Office of Rep. Moolenaar |
| Mark | Rusthoven | Legislative Director | Office of Rep. Bishop |
| Jeff | Sagnip | Communications Director/District Director | Office of Rep. Smith (NJ) |
| Justine | Sanders | Communications DirectorPress Secretary | Office of Rep. Rogers (AL) |
| Justine | Sanders | Communications Director | House Committee on Armed Services |
| Adeline | Sandridge | Communications Director | Office of Rep. Cammack |
| Patrick | Schilling | Legislative Director | Office of Rep. Perry |
| Meghan | Schmidtlein | Legislative Director | Office of Rep. Luetkemeyer |
| Eric | Schmitz | Coalitions Coordinator | Office of the Whip |
| Dan | Schneider | Communications Director | Office of Rep. Hill |
| Jake | Schneider | Communications Director | Office of Rep. Fischbach |
| Matt | Schuck | Communications Director | House Committee on Budget |

| | | | |
|---|---|---|---|
| Martin | Schultz | Legislative Director | Office of Rep. Walorski |
| Penny | Seale | Communications Director | Office of Rep. Bice |
| Katherine | Sears | Communications Director | Office of Rep. Joyce (OH) |
| Sophie | Seid | Communications Director | Office of Rep. Hinson |
| Sarah | Selip | Communications Director | Office of Rep. Hice |
| Amanda | Shaw Kain | Legislative Director | Office of Rep. Joyce (OH) |
| Ashley | Shelton | Legislative Director | Office of Rep. Crawford |
| Olivia | Shields | Communications Director | House Committee on Energy and Commerce |
| Clay | Shoemaker | Communications Director | Office of Rep. Bishop |
| Clark | Siddle | Communications Director | Office of Rep. Balderson |
| Alexia | Sikora | Communications Director/Press Secretary | Office of Rep. Womack |
| Nathaniel | Sizemore | Communications Director | Office of Rep. Reed |
| Kaitlynn | Skoog | Legislative Director | Office of Rep. Mullin |
| Trevor | Smith | Legislative Director | Office of Rep. McCarthy |
| Matt | Smith | Communications Director | Office of Rep. Comer |
| Heather | Smith | Communications Director/Press Secretary | Office of Rep. Timmons |
| Caleb | Smith | Digital Communications Director | Office of the Leader |
| Walt | Smoloski | Press Secretary | Office of Rep. Harris |
| Danielle | Smoot | Communications Director | Office of Rep. Rogers (KY) |
| David | Snider | Communications Director | Office of Rep. Wilson |
| David | Sours | Chief of Staff | Office of the Chief Deputy Whip |
| Tristan | Southard | Legislative Director | Office of Rep. Katko |
| Allen | Souza | Senior Policy Advisor | Office of the Leader |
| Matt | Sparks | Head of Communications | Office of the Leader |
| Jenna | Spealman | Policy Director | House Committee on Budget |
| Brittan | Specht | Senior Policy Advisor | Office of the Leader |
| Richard | Stanton | Legislative Director | Office of Rep. Radewagen |
| Greg | Steele | Communications Director | Office of Rep. Hudson |

| | | | |
|---|---|---|---|
| Rachel | Stephens | Press Secretary | House Committee on Transportation and Infrastructure |
| Courtney | Stevens | Senior Advisor | Office of Rep. Palazzo |
| Danielle | Stewart | Deputy Chief of Staff/Communications Director | Office of Rep. Steel |
| Maddison | Stone | Communications Director/Press Secretary | Office of Rep. Thompson |
| Melissa | Stooksbury | Press Secretary | Office of Rep. Cole |
| Ben | Stout | Communications Director | Office of Rep. Boebert |
| Kelle | Strickland | Counsel to the Ranking Member | Committee on Ethics |
| Callie | Strock | Communications Director | Office of Rep. Kim |
| Hannah | Strub | Legislative Director | Office of Rep. Rutherford |
| Georgeanna | Sullivan | Communications Director/Press Secretary | Office of Rep. Luetkemeyer |
| Adam | Sullivan | Senior Policy Advisor | Office of Rep. Cole |
| Tim | Svoboda | Press Secretary | Office of Rep. Grothman |
| Conner | Swanson | Communications Director | Office of Rep. Armstrong |
| Chris | Sweet | Legislative Director | Office of Rep. Diaz-Balart |
| Alex | Swisher | Communications Director/Press Secretary | Office of Rep. DesJarlais |
| Michael | Tadeo | Communications Director | Office of Rep. Johnson (OH) |
| Michael | Taggart | Policy Director | House Committee on Energy and Commerce |
| Emily | Taylor | Communications Director | Office of Rep. Meijer |
| Charlotte | Taylor | Communications Director | Office of Rep. Bucshon |
| Emily | Taylor | Communications Director | Office of Rep. Carter (TX) |
| David | Tennent | Communications Director | Office of Rep. Reschenthaler |
| Taylor | Theodossiou | Communications Director | Office of Rep. McHenry |
| James | Thomas | Legislative Director | Office of Rep. Lamborn |
| Emma | Thomson | Communications Director | Office of Rep. Walorski |
| Sadie | Thorman | Press Secretary | Office of Rep. Rice |
| Daniel | Tidwell | Legislative Director | Office of Rep. Fleischmann |
| Michaela | Todd | Communications Director | Office of Rep. Mann |

| | | | |
|---|---|---|---|
| Nicholas | Tortorici | Legislative Director/Deputy Chief of Staff | Office of Rep. Armstrong |
| Sophie | Trainor | Legislative Director | Office of Rep. Guthrie |
| Catherine | Treadwell | Legislative Director | Office of Rep. Cawthorn |
| Claire | Trokey | Legislative Director | Office of Rep. Scalise |
| Charlie | Truxal | Legislative Director | Office of Rep. Franklin |
| Matt | Tucker | Matt Tucker | Office of Rep. Joyce (PA) |
| Caroline | Tucker | Press Secretary | Office of Rep. Moore |
| Will | Turner | Legislative Director | Office of Rep. Garcia |
| Joel | Valdez | Communications Director/Press Secretary | Office of Rep. Gaetz |
| Valentina | Valenta | Legislative Director | Office of Rep. Posey |
| Faith | Vander Voort | Communications Director | Office of Rep. Valadao |
| Hunt | VanderToll | Legislative Director | Office of Rep. Barr |
| Heather | Vaughan | Communications Director | House Committee on Science, Space and Technology |
| John | Veale | Legislative Director | Office of Rep. LaMalfa |
| Jonathan | Vecchi | Legislative Director/Deputy Chief of Staff | Office of Rep. Bilirakis |
| Noelle | Verhelst | Legislative Director | Office of Rep. Smucker |
| Rachel | Vissex | Legislative Director | Office of Rep. Buck |
| Patricia | Vojack | Legislative Director | Office of Rep. Fallon |
| Jesse | Von Stein | Legislative Director | Office of Rep. Young |
| Kyle | VonEnde | Communications Director | Office of Rep. McMorris Rodgers |
| Sarah Anne | Voyles | Communications Director/Press Secretary | Office of Rep. Burgess |
| Rob | Wagener | Legislative Director | Office of Rep. Fitzgerald |
| Mattheus | Wagner | Communication Director | Office of Rep. Nunes |
| Rachel | Walker | Communications Director/Press Secretary | Office of Rep. McCaul |
| Tatum | Wallace | Communications Director | Office of Rep. Miller |
| Nikki | Wallace | Communications Director/District Director | Office of Rep. Simpson |
| Luke | Wallwork | Legislative Director | Office of Rep. Reed |
| Brandon | Wear | Communications Director | Office of Rep. Wittman |

| | | | |
|---|---|---|---|
| John | Weber | Legislative Director | Office of Rep. Johnson (SD) |
| Robby | Wehagen | Legislative Director | Office of Rep. Carter (GA) |
| Zachary | Weidlich | Communications Director | Office of Rep. Carl |
| Laura | Weldon | Legislative Director | Office of Rep. Taylor |
| Craig | Wheeler | Communications Director/Press Secretary | Office of Rep. Herrera Beutler |
| Allie | White | Legislative Director | Office of Rep. Ferguson |
| Connor | White | Legislative Director | Office of Rep. Davidson |
| Grace | White | Communications Director | Office of Rep. Bryan Steil |
| Jenn | Wickre | Policy Director | House Committee on Science, Space and Technology |
| Jeff | Wieand | Counsel | Office of the Whip |
| Jonathan | Wilcox | Communications Director | Office of Rep. Issa |
| Haley | Wilson | Legislative Director | Office of Rep. Rogers (AL) |
| Laura | Wilson | Senior Policy Advisor | Office of Rep. Johnson (OH) |
| John | Wilson | Legislative Director | Office of Rep. Murphy |
| Kirsten | Wing | Legislative Director | Office of Rep. McKinley |
| Kelsey | Wolfgram | Senior Legislative Assistant | Office of Rep. Burchett |
| Jordan | Wood | Senior Policy Advisor | Office of Rep. Gooden |
| Emily | Wood | Communications Director | Office of Rep. Duncan |
| Maggie | Woodin | Legislative Director | Office of Rep. Meijer |
| Joshua | Woodward | Legislative Director | Office of Rep. Cammack |
| Noah | Yantis | Legislative Director | Office of Rep. Hagedorn |
| Rob | Yavor | Policy Director | House Committee on Small Business |
| Ebbie | Yazdani | Legislative Director | Office of Rep. Lesko |
| Dominique | Yelinski | Legislative Director | Office of Rep. Hern |
| Ryan | Young | Legislative Director | Office of Rep. Sessions |

Congressional Institute

# Legislative and Communication Directors Conference

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia

## Wednesday, October 13, 2021

| | | |
|---|---|---|
| **4:00 PM** | **Welcome**<br>Mark Strand, Congressional Institute | **Burwell Ballroom** |
| **4:10 - 5:45 PM** | **Americans' Views on Today's Topics**<br>David Winston, The Winston Group<br>Myra Miller, The Winston Group<br>Dave Sackett, Tarrance Group | **Burwell Ballroom** |
| **6:00 - 9:00 PM** | **Reception & Dinner**<br>Janis Shinwari, No One Left Behind | **James River Grand Ballroom** |

## Thursday, October 14, 2021

| | | |
|---|---|---|
| **8:00 - 8:45 AM** | **Breakfast** | **James River Grand Ballroom** |
| **9:00 - 10:00 AM** | **House Leadership Presentation**<br>Moderator: Mark Strand, Congressional Institute<br>Will Dunham, Office of GOP Leader Kevin McCarthy<br>Matt Sparks, Office of GOP Leader Kevin McCarthy<br>Francis Brooke, Office of GOP Whip Steve Scalise<br>Michael Comer, Office of GOP Whip Steve Scalise<br>Charyssa Parent, House Republican Conference | **Burwell Ballroom** |
| **10:00 - 11:00 AM** | **Congressional Ethics: A Primer**<br>Moderator: Kelle Strickland, House Ethics Committee<br>Elliot Berke, Berke Farah LLP<br>Erin Clark, NRCC | **Burwell Ballroom** |
| **11:00 - 12:00 PM** | **Constituent Communications: Strategies and Standards**<br>Moderator: Mark Strand<br>Elisabeth Conklin, House Communications Standards Commission<br>Max Engling, Office of GOP Leader Kevin McCarthy | **Burwell Ballroom** |

**12:00 - 1:15 PM** **Lunch: Communicating with the Press**
Ari Fleischer, Ari Fleischer Communications

---

**Legislative Directors**
**Tazewell**

**1:15-2:15 The Economy, Inflation and the Debt**
Scott Hodge, Tax Foundation
Douglas Holtz-Eakin

**2:15-3:15 American Security**
Senator Jim Talent, Ronald Reagan Presidential Foundation
Rachel Hoff, Reagan Presidential Foundation

**3:15-4:15 Crime and Policing**
Sheriff Scott Jenkins, Culpeper County
Hannah Meyers, Manhattan Institute

**Communication Directors**
**Burwell Ballroom**

**1:15-2:15 Developing a Strategic Communications Plan**
Colin Reed, South & Hill Strategies

**2:15-3:15 Using New Technology to Reach the Public**
Steve Johnston, FlexPoint Media
Kate Karnes, Former White House Digital Director
Alex Kouts, IndiGov

**3:15-4:15 Communicating with Hispanic Constituents**
Daniel Garza, LIBRE Initiative
David Winston, The Winston Group
Myra Miller, The Winston Group

---

**6:00 - 9:00 PM** **Reception and Dinner** **James River Grand Ballroom**
Kristen Soltis Anderson, Echelon Insights

## Friday, October 15, 2021

**8:00 AM** **Breakfast** **James River Grand Ballroom**

---

**9:00-10:00 AM** **The 2021-2022 Supreme Court Term** **Burwell Ballroom**
Carrie Severino, Judicial Crisis Network

---

**10:00-11:00 AM** **Getting to Yes: How to Negotiate and Have Difficult Conversations**
Bruce Patton, Harvard Negotiation Project **Burwell Ballroom**

---

**11:00-12:00 PM** **A Guide to Redistricting** **Burwell Ballroom**
Kylie Bongaardt, National Republican Redistricting Trust

---

**12:00 PM** **End of Retreat**
**Buses Depart**

| | |
|---|---|
| **Report name:** | Attendance Report (House Staff) |
| **Report date:** | 10/19/2021 |
| **Event name:** | 2021 Legislative and Communication Directors Conference |

| First Name | Last Name | Institution | Job Title |
|---|---|---|---|
| Emily | Ackerman | Office of Rep. Reschenthaler | Deputy Chief of Staff/Legislative Director |
| Craig | Anderson | Office of Rep. Scott | Legislative Director |
| Rebecca | Angelson | Office of Rep. Latta | Deputy Chief of Staff |
| Maggie | Ayrea | Office of Rep. Graves (LA) | Legislative Director |
| Kevin | Baird | Office of Rep. Griffith | Communications Director |
| Samantha | Baker | Office of Rep. Grothman | Legislative Director |
| Jimmy | Ballard | Office of Rep. Davis | Legislative Director |
| Don | Barber | Office of Rep. Ellzey | Legislative Director |
| Noah | Barger | Office of Rep. Bost | Legislative Director |
| Walker | Barrett | Office of Rep. Waltz | Legislative Director |
| Joe | Barry | Office of Rep. Good | Legislative Director |
| Hilton | Beckham | Office of Rep. Biggs | Communications Director |
| Alex | Bellizzi | Office of Rep. Barr | Communications Director |
| William | Bensur | Office of Rep. Burchett | Communications Director |
| Chris | Bien | Office of the Leader | Deputy Director of Floor Operations |
| Jeff | Bishop | Office of Rep. Stauber | Legislative Director |
| Summer | Blevins | Office of Rep. Billirakis | Communication Director |
| Curt | Bliamptis | Office of Rep. Mooney | Acting Legislative Director |
| Micah | Bock | Office of Rep. Spartz | Communications Director |
| Hanna | Bogorowski | Office of the Leader | Communications Advisor |
| Sara "S.K." | Bowen | Office of Rep. Guthrie | Communications Director |
| Joshua | Bradley | Office of Rep. Moore (AL) | Legislative Director |
| Francis | Brennan | House Republican Conference | Rapid Response Director |
| Palmer | Brigham | Office of Rep. Stefanik | Communications Director |
| Francis | Brooke | Office of the Whip | Policy Director |
| Ken | Brooke | Office of Rep. Amodei | Legislative Director |
| Joanna | Brown | Office of Rep. Walberg | Legislative Director |
| Arthur | Bryant | Office of Rep. Wagner | Communications Director |
| Laynee | Buckels | Office of Rep. Higgins | Deputy Press Secretary |
| Courtney | Butcher | House Republican Conference | Member Services Director |
| Aaron | Calkins | Office of Rep. Biggs | Legislative Director |
| Christina | Cameron | Office of the Leader | Media Affairs and Operations Advisor |
| Heather | Campbell | Office of Rep. Granger | Legislative Director |
| Emily | Carlin | Office of Rep. Obernolte | Communications Director, Senior Advisor |
| Colin | Carr | Office of Rep. Loudermilk | Deputy Chief of Staff/ Legislative |

| | | | |
|---|---|---|---|
| | | | Director |
| Dylan | Chandler | Office of Rep. Gooden | Communications Director |
| Valerie | Chicola | Office of Rep. Salazar | Communications Director |
| William | Christian | Office of Rep. Weber | Legislative Director |
| Kristen | Ciancl | Office of Rep. Garbarino | Communications Director |
| Carson | Clark | Office of Rep. Aderholt | Communications Director |
| Philipp | Clarke | Office of Rep. Rice | Legislative Director |
| Adam | Cloch | Office of Rep. Curtis | Communications Director |
| Sarah | Coffman | Office of Rep. Comer | Legislative Director |
| Andrea | Coker | Office of Rep. Van Duyne | Communication Director |
| Michael | Comer | Office of the Whip | Digital Director |
| Elisabeth | Conklin | Committee on House Administration | Director, Communication Standards Commission |
| Laney | Copeland | Office of Rep. Clyde | Legislative Director |
| Sarah | Corley | House Committee on Rules | Director of Strategic Communications |
| Madeline | Corso | Office of Rep. Clyde | Communications Director |
| Stacey | Daniels | Office of Rep. McClain | Communications Director |
| Mike | Davin | Office of Rep. Latta | Legislative Director |
| Michael | DeFilippis | Office of Rep. Malliotakis | Legislative Director |
| Aaron | DeGroot | Office of Rep. Davis | Communications Director |
| Sophie | Delaute | House Republican Conference | Creative Director |
| Mason | Di Palma | Office of Rep. Gonzalez (OH) | Communications Director |
| Britney | Dickerson | Office of Rep. Palazzo | Communications Director/Press Secretary |
| Ross | Dietrich | Office of Rep. González-Colón | Legislative Director |
| Matt | Diller | House Committee on Rules | Policy Director |
| Ryan | Dilworth | Office of Rep. Van Duyne | Legislative Director |
| Will | Dunham | Office of the Leader | |
| Jordan | Dunn | Office of Rep. Gallagher | Communications Director |
| Kaitlyn | Dwyer | Office of Rep. Hice | Legislative Director |
| Suanne | Edmiston | Office of Rep. Gohmert | Legislative Director |
| Ben | Elleson | Office of Rep. Long | Legislative Director |
| Max | Engling | Office of the Leader | Deputy Member Services Director |
| Michele | Exner | Office of the Leader | Communications Director |
| Amanda | Fitzmorris | Office of Rep. Newhouse | Communications Director/Press Secretary |
| Ian | Foley | Office of Rep. Nunes | Legislative Director |
| Harry | Fones | Office of Rep. Rosendale | Communications Director |
| J.P. | Freire | House Committee on Ways and Means | Communications Director |
| Dylan | Frost | Office of Rep. Hill | Legislative Director |
| Steven | Glaier | Office of the Leader | Senior Policy Advisor and Counsel |
| Joel | Gibbons | Office of Rep. Nehls | Digital/Press Assistant |
| Scott | Gilfillan | Office of Rep. Ellzey | Communications Director |
| David | Goldfarb | Office of Rep. Steil | Legislative Director |
| Joe | Gollinger | Office of Rep. Harshbarger | Legislative Assistant |
| AnnMarie | Graham | Office of Rep. Mast | Communications Director |

| | | | |
|---|---|---|---|
| Sean | Griffin | Office of Rep. Brooks | Legislative Counsel/Legislative Director |
| Elliott | Guffin | Office of Rep. Hudson | Legislative Director |
| Amanda | Hall | Office of Rep. Valadao | Legislative Director |
| Emma | Hall | Office of Rep. Owens | Communications Director/Press Secretary |
| Joel | Hannahs | Office of Rep. Radewagen | Director of Communications |
| Matt | Hanrahan | Office of Rep. Cline | Communications Director |
| Jon | Harder | Office of Rep. Graves (MO) | Digital Director |
| Wesley | Harkins | Office of Rep. Lamborn | Communications Director |
| Miriam | Harmer | Office of Rep. Owens | Legislative Director |
| Erick | Harris | Office of Rep. Chabot | Legislative Director |
| Lynn | Hatcher | Office of Rep. Amodei | Communications Director |
| Emily | Henn | Office of Rep. Graves (MO) | Deputy Legislative Director |
| James | Hewitt | Office of Rep. Waltz | Communications Director |
| Rob | Hicks | Office of Rep. Obernolte | Legislative Director |
| Christine | Hill | House Committee on Veterans Affairs | Republican Health Staff Director |
| Preston | Hill | Office of the Leader | Policy Advisor |
| Andrea | Hitt | House Republican Conference | Deputy Press Secretary |
| Ryan | Hofmann | House Republican Conference | Policy Advisor |
| Houson | Holdren | House Republican Conference | Operations Director |
| Michael | Horder | Office of Rep. Pfluger | Legislative Director |
| Louis | Hrkman | House Committee on Climate Crisis | Senior Policy Advisor |
| Rachel | Huggins | Office of Rep. Burgess | Legislative Director |
| Allie | Humes | Office of the Leader | Member Services Coordinator |
| Alex | Igleheart | Office of Rep. Wenstrup | Legislative Director |
| Alex | Ives | Office of Rep. Foxx | Communications Director |
| Bradley | Jaye | Office of Rep. Moore | Communications Director |
| Molly | Jenkins | Office of Rep. Mike Garcia | Communications Director |
| Danielle | Jensen | Office of Rep. Bacon | Communications Director |
| Paul | Johnson | Office of Rep. Moore | Legislative Director |
| AT | Johnston | Office of Rep. Timmons | Deputy Chief of Staff/Senior Advisor |
| Elizabeth | Joseph | Office of Rep. Guest | Policy Director |
| Derek | Judd | Office of Rep. Jacobs | Legislative Director |
| Jazmine | Kemp | Office of Rep. Johnson (SD) | Communications Director |
| Colleen | Kennedy | Office of Rep. Tenney | Communications Director |
| Will | Kiley | Office of Rep. Miller-Meeks | Communications Director |
| Ed | Kim | Office of Rep. Moolenaar | Legislative Director |
| Erik | Kinney | Office of Rep. McClain | Legislative Director |
| John Mark | Kolb | Office of Rep. Salazar | Legislative Director |
| Steve | Koncar | Office of Rep. Mast | Legislative Director |
| Michael | Kotsovos | Office of Rep. Long | Communications Director |
| Christopher | Krepich | Office of Rep. Wenstrup | Communications Director |
| Jay | Kronzer | Office of Rep. Green (TN) | Legislative Director |
| Jeffrey | Kuckuck | Office of Rep. Emmer | Legislative Director |
| Alex | Lanfranconi | Office of Rep. Rutherford | Communications Director |

| | | | |
|---|---|---|---|
| Rachel | Ledbetter | Office of Rep. Scott | Communications Director |
| Chrissi | Lee | Office of Rep. Hartzler | Legislative Director |
| Kelli | Liegel | Office of Rep. Fitzgerald | Press Secretary |
| Lindsay | Linhares | Office of Rep. Letlow | Legislative Director |
| Nadgey | Louis-Charles | Office of Rep. Ferguson | Communications Director |
| Linoshka | Luna | Office of Rep. González-Colón | Press Secretary |
| Nick | Lunneborg | Office of Rep. Fischbach | Legislative Director |
| Brittany | Madni | Office of Rep. Hinson | Deputy Chief of Staff/Legislative Director |
| Cameron | Madsen | Office of Rep. Stewart | Legislative Director |
| Nicole | Manley | Office of Rep. Cline | Legislative Director |
| Eli | Mansour | Office of Rep. Harshbarger | Communications Director |
| Chris | Marklund | House Committee on Natural Resources | Deputy Staff Director |
| Michael | Martin | Office of Rep. Jackson | Deputy Chief of Staff & Legislative Director |
| Travis | Martinez | Office of Rep. Newhouse | Legislative Director |
| Erin | McBride | Office of Rep. Rouzer | Communications Director |
| Kathleen | McCarthy | House Committee on Veterans Affairs | Press Secretary |
| Bryan | McVae | Office of Rep. Foxx | Legislative Director |
| Andrew | Meyer | Office of Rep. Cheney | Legislative Director |
| Emily | Michael | Office of Rep. Griffith | Legislative Director |
| Jake | Middlebrooks | Office of Rep. LaTurner | Legislative Director |
| Clay | Mills | Office of Rep. Brooks | Communications Director |
| Maddie | Mitchell | Office of Rep. Hollingsworth | Legislative Director |
| Kelsey | Mix | Office of Rep. Stauber | Communications Director |
| Carter | Moelk | Office of Rep. Hollingsworth | Communications Director |
| Dylan | Moore | Office of Rep. Bucshon | Deputy Chief of Staff and Legislative Director |
| Mackenzie | Morales | Office of Rep. Turner | Communications Director |
| Chas | Morrison | Office of Rep. Gallagher | Legislative Director |
| Elizabeth | Mount | House Republican Conference | Member Services and Operations Assistant |
| Jeff | Naft | Office of the Whip | Communications Advisor |
| Dennis | Nalls | Office of the Whip | Floor Assistant |
| Claire | Nance | Office of Rep. Westerman | Communications Director/Press Secretary |
| Ben | Napier | Office of the Whip | Director of Floor Operations |
| Alex | Naughton | Office of Rep. Bost | Press Secretary |
| Casey | Nelson | Office of Rep. Jackson | Press Secretary |
| Bryan | Nichols | Office of Rep. Graves (MO) | Communications Director |
| Mattie | Nicholson | Office of Rep. Good | Communications Director |
| Ben | Nyce | House Republican Conference | Policy Advisor |
| Richie | O'Connell | Office of Rep. Calvert | Legislative Director |
| Erin | O'Malley | Office of Rep. Miller | Communications Director |
| Lauren | Offenberg | Office of Rep. Fitzpatrick | Press Secretary |
| Lia Mary | Palazzo | Office of Rep. Hagedorn | Communications Director |

| | | | |
|---|---|---|---|
| Charyssa | Parent | House Republican Conference | Media Affairs |
| Rob | Pillow | Office of Rep. Guest | Communications Director |
| McLaurine | Pinover | House Committee on Foreign Affairs | Press Secretary |
| Andrea | Porwoll | Office of Rep. Allen | Communications Director |
| Jessica | Powell | Office of Rep. Womack | Legislative Director |
| Mitch | Rabalais | Office of Rep. Letlow | Communications Director |
| Chrissy | Rabuse | Office of Rep. Miller | Legislative Director |
| John | Rauber | Office of Rep. LaHood | Communications Director |
| Scott | Rausch | Office of Rep. Garbarino | Deputy Chief of Staff & Legislative Director |
| Russ | Read | Office of Rep. Franklin | Communications Director |
| Lisa | Reynolds | Office of Rep. Weber | Communications Director/Press Secretary |
| Mary Ellen | Richardson | Office of Rep. LaHood | Legislative Director |
| Mary Christina | Riley | Office of Rep. Allen | Legislative Director |
| Abby | Rime | Office of Rep. Emmer | Communications Director |
| Sara | Robertson | Office of Rep. Crawford | Communications Director |
| Nick | Rockwell | Office of Rep. Thompson | Legislative Director |
| Roman | Rodriguez | Office of Rep. Estes | Communications Director |
| David | Russell | Office of Rep. Moolenaar | Communications Director |
| Adeline | Sandridge | Office of Rep. Cammack | Communications Director |
| Dan | Schneider | Office of Rep. Hill | Communications Director |
| Katherine | Sears | Office of Rep. Joyce (OH) | Communications Director |
| Sarah | Sellp | Office of Rep. Hice | Communications Director |
| Ashley | Shelton | Office of Rep. Crawford | Legislative Director |
| Clark | Siddle | Office of Rep. Balderson | Communications Director |
| Kaitlynn | Skoog | Office of Rep. Mullin | Legislative Director |
| Caleb | Smith | Office of the Leader | Digital Communications Director |
| Heather | Smith | Office of Rep. Timmons | Communications Director |
| Matt | Smith | Office of Rep. Comer | Communications Director |
| Trevor | Smith | Office of Rep. McCarthy | Legislative Director |
| Joseph | Snider | Office of Rep. Wilson | Communications Director |
| Matt | Sparks | Office of the Leader | |
| Brittan | Specht | Office of the Leader | Senior Policy Advisor |
| Greg | Steele | Office of Rep. Hudson | Communications Director |
| Rachel | Stephens | House Committee on Transportation and Infrastructure | Press Secretary |
| Maddison | Stone | Office of Rep. Thompson | Communications Director/Press Secretary |
| Kelle | Strickland | Committee on Ethics | Counsel to the Ranking Member |
| Callie | Strock | Office of Rep. Kim | Communications Director |
| Hannah | Strub | Office of Rep. Rutherford | Legislative Director |
| Michael | Tadeo | Office of Rep. Johnson (OH) | Senior Advisor |
| Charlotte | Taylor | Office of Rep. Bucshon | Communications Director |
| Claire | Trokey | Office of Rep. Scalise | Legislative Director |

| | | | |
|---|---|---|---|
| Charlie | Truxal | Office of Rep. Franklin | Legislative Director |
| Caroline | Tucker | Office of Rep. Moore | Communications Director |
| Matt | Tucker | Office of Rep. Joyce (PA) | Legislative Director |
| Will | Turner | Office of Rep. Garcia | Legislative Director |
| Faith | Vander Voort | Office of Rep. Valadao | Communications Director |
| Hunt | VanderToll | Office of Rep. Barr | Legislative Director |
| Jesse | Von Stein | Office of Rep. Young | Legislative Director |
| Sarah Anne | Voyles | Office of Rep. Burgess | Communications Director/Press Secretary |
| Robert | Wagener | Office of Rep. Fitzgerald | Legislative Director |
| Mattheus | Wagner | Office of Rep. Nunes | Communication Director |
| Rachel | Walker | Office of Rep. McCaul | Communications Director |
| John | Weber | Office of Rep. Johnson (SD) | Legislative Director |
| Craig | Wheeler | Office of Rep. Jaime Herrera Beutler | Communications Director/Press Secretary |
| Grace | White | Office of Rep. Bryan Steil | Communications Director |
| Laura | Wilson | Office of Rep. Johnson (OH) | Senior Policy Advisor |
| Kelsey | Wolfgram | Office of Rep. Burchett | Legislative Director |
| Emily | Wood | Office of Rep. Jeff Duncan | Press Secretary |
| Jordan | Wood | Office of Rep. Gooden | Senior Policy Advisor |
| Joshua | Woodward | Office of Rep. Cammack | Legislative Director |
| Noah | Yantis | Office of Rep. Hagedorn | Legislative Director |
| Lauren | Ziegler | Office of Rep. Babin | Legislative Director |
| Nate | Zimpher | Office of Rep. Balderson | Legislative Director |

U.S. House of Representatives
# COMMITTEE ON ETHICS

## EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☒ *Original* ☐ *Amendment*

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and ***file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov***, within 15 days after travel is completed. Please ***do not*** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Name of Traveler: Emily Michael
2. a. Name of Accompanying Relative: Adam Buckalew *OR* None ☐
   b. Relationship to Traveler: ☒ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: 10/13/21 Return: 10/15/21
   b. Dates at Personal Expense, if any: _____ *OR* None ☐
4. Departure City: Washington, DC Destination: Williamsburg, VA Return City: Washington, DC
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended:
   Events that I attended during this retreat educated me on policy issues and best practices and encouraged the exchange of ideas with policy and communications colleagues. Sessions varied from economics, social issues, healthcare, ethics, communcating, etc.
7. Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box*:
   a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
   b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, *including all* attachments *and* the *Additional Sponsor Form(s)*;
   c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; *and*
   d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
   ***Signify statement is true by checking the box.***
   b. If not, explain:

**I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.**

**Signature of Traveler:** EAM **Date:** 10/29/2021

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

**Name of Supervising Member:** Rep. Griffith **Date:** 10/29/2021

**Signature of Supervising Member:**

U.S. House of Representatives
# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ *Original* ☐ *Amendment*

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip ***within ten days of their return.*** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid for the trip: Congressional Institute
2. Travel Destination(s): Williamsburg, VA
3. Date of Departure: October 13, 2021 Date of Return: October 15, 2021
4. Name(s) of Traveler(s): see attached list

   *Note:* You may list more than one traveler on a form only if ***all*** information is ***identical*** for each person listed.
5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

| | Total **Transportation** Expenses | Total **Lodging** Expenses | Total **Meal** Expenses | Total **Other** Expenses (dollar amount per item and description) |
|---|---|---|---|---|
| Traveler | n/a | $211.28 | $156.76 | $356.46 - Room Rental |
| Accompanying Family Member | n/a | $0.00 | $156.76 | $356.46 - Room Rental |

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

**I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.**

Signature: Mark Strand Date: October 20, 2021

Name: Mark Strand Title: President

Organization: Congressional Institute

☒ *I am an officer of the above-named organization. Signify statement is true by checking box.*

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

*Committee staff may contact the above-named individual if additional information is required.*

**If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.**

U.S. House of Representatives
# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip.** The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor who will be paying for the trip:
   Congressional Institute
2. ☑ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*
3. ***Check only one.*** I represent that:
   a. ■ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
   b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
   c. ☐ The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
   If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):
   See addendum & attached invitation list
5. Yes ■ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: October 13, 2021 Date of return: October 15, 2021
7. a. City of departure: Washington, DC
   b. Destination(s): Williamsburg, VA
   c. City of return: Washington, DC
8. ***Check only one.*** I represent that:
   a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
   b. ■ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
   c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. ***Check only one of the following:***
   a. ■ I checked 8(a) or (b) above; **OR**
   b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
   c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
   d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

U.S. House of Representatives
# COMMITTEE ON ETHICS

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. ***Check only one of the following:***
    a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box;* **OR**
    b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For ***each*** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip ***and*** its role in organizing and/or conducting the trip:
    See addendum

13. ***Answer parts a and b. Answer part c if necessary:***
    a. Mode of travel: Air ☐ Rail ☐ Bus ☒ Car ☐ Other ☐ (specify: _____)
    b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (specify: _____)
    c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. ☑ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*

15. ***Check only one.*** I represent that either:
    a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
    b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation.
    If "b" is checked:
    1) Detail the cost *per day* of meals (approximate cost may be provided):
       Day 1- $46, Day 2 - $84, Day 3 - $22
    2) Provide the reason for selecting the location of the event or trip:
       Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
    Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: $102 +taxes
    Reason(s) for Selecting: proximity to DC, availability, security & facility size
    Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night: $149 +taxes
    Reason(s) for Selecting: proximity to Kingsmill
    Hotel Name: Courtyard Marriott City: Williamsburg, VA Cost Per Night: $99 +taxes
    Reason(s) for Selecting: proximity to Kingsmill

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

U.S. House of Representatives
# COMMITTEE ON ETHICS

18. **Total Expenses for each Participant:**

| ☐ Actual Amounts<br>■ Good Faith Estimates | Total **Transportation** Expenses per Participant | Total **Lodging** Expenses per Participant | Total **Meal** Expenses per Participant |
|---|---|---|---|
| For each Member, Officer, or Employee | $82 | $227-$340 | $153 |
| For each Accompanying Family Member | $82 | $227-$340 | $153 |

| | Other Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|---|---|---|
| For each Member, Officer, or Employee | $323 | Room Rental |
| For each Accompanying Family Member | $323 | Room Rental |

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

19. *Check only one:*
    a. ■ I certify that I am an officer of the organization listed below; **OR**
    b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that
    a. I read and understand the Committee's Travel Regulations;
    b. I am not a registered federal lobbyist or registered foreign agent; and
    c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: _____

Name: Mark Strand Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

## INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

**Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.**

**For questions, please contact the Committee on Ethics at:**

1015 Longworth House Office Building
Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at ethics.house.gov

# PRIMARY TRIP SPONSOR FORM
## ADDENDUM

**Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):**
See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

**Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:**
The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

**Question 18: Total expenses for each participant:**
The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be $323.

Congressional Institute

# Legislative and Communication Directors Conference

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia

DRAFT

## Wednesday, October 13, 2021

| | | |
|---|---|---|
| **11:30 AM** | **Buses Depart** | **Rayburn Horseshoe** |
| **3:00 PM** | **Check-In** | |
| **4:00 PM** | **Welcome**<br>Mark Strand, Congressional Institute | |
| **4:10 - 5:15 PM** | **Americans' Views on Today's Topics**<br>Rob Autry, Meeting Street<br>Dave Sackett, Tarrance Group | |
| **5:15 - 6:25 PM** | **GOP Outreach to Hispanic Communities**<br>David Winston, The Winston Group<br>Myra Miller, The Winston Group<br>Daniel Garza, The Libre Initiative | |
| **6:30 - 9:00 PM** | **Reception & Dinner**<br>Kim Strassel, *Wall Street Journal* | |

## Thursday, October 14, 2021

| | | |
|---|---|---|
| **8:00 - 8:45 AM** | **Breakfast** | |
| **9:00 - 10:00 AM** | **House Leadership Presentation**<br>Moderator: Mark Strand, Congressional Institute<br>Will Dunham, Office of GOP Leader Kevin McCarthy<br>Matt Sparks, Office of GOP Leader Kevin McCarthy | |

**All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise
Lauren Fine, Office of GOP Whip Steve Scalise

---

**10:00 - 11:00 AM** **Congressional Ethics: A Primer**
Elliot Berke, Berke Farah LLP
Erin Clark, NRCC

---

**11:00 - 12:00 PM** **Constituent Communications: Strategies and Standards**
Moderator: Mark Strand
Elisabeth Conklin, House Communications Standards Commission
Max Engling, Office of GOP Leader Kevin McCarthy

---

**12:00 - 1:15 PM** **Lunch: How Adam Smith Can Change Your Life**
Russ Roberts, Hoover Institution

---

**Legislative Directors**

**1:15-2:30 The Economy, Inflation and the Debt**
Michael Strain, AEI
Scott Hodge, Tax Foundation
Maya MacGuineas, Committee for a Responsible Federal Budget

**2:45-4:15 American Security**
Moderator: Mark Strand
Senator Jim Talent, AEI
Rob Greenway, Hudson Institute
Mackenzie Eaglen, AEI

**4:30-6:00 Healthcare**
Marie Fishpaw, Heritage Foundation
Brian Blase, Galen Institute
Chris Pope, Manhattan Institute

**Communication Directors**

**1:15-2:45 Communicating with a Hostile Press/Communicating in the Minority**
Michael Steel, Hamilton Place Strategies

**3:00-4:30 How to Pitch to the Media**
Jessica Towhey, 2e Communications
Charyssa Parent, House Republican Conference

**4:45-6:15 The Latest on Digital Media Best Practices**
Matt Lira, Hangar Capital
Katlyn Karnes, Former White House Digital Director
Steve Johnston, FlexPoint Media

---

**7:00 - 9:00 PM** **Reception and Dinner**
Josh Holmes, *Ruthless* podcast

## Friday, October 15, 2021

**8:00 AM** **Breakfast**

**All invitees are subject to change**

DRAFT

From: Congressional Institute rsvp@conginst.org
Subject: Test - Legislative and Communication Directors Conference: Registration
Date: August 17, 2021 at 5:34 PM
To: amym@conginst.org

# 2021 Legislative and Communication Directors Conference

**Wednesday, October 13, 2021 - Friday, October 15, 2021**
**Kingsmill**

Congressional Institute

**PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!**

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

**Step 1: Submit Ethics Packet by Monday, September 13, 2021**
To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's Private Sponsor Travel Certification Form and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

**Step 2: Register with the Congressional Institute's website**
The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

| | |
|---|---|
| To Register: | Register for 2021 Legislative and Communication Directors Conference |
| Email Address: | */email/* |
| Access Code: | */other_id/* |

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes,
Mark Strand, President
The Congressional Institute
(703) 837-8812 - Office
strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please reply to this email with the updated contact information instead of unsubscribing.

# LCD House Staff

| First Name | Last Name | Job Title | Institution |
|---|---|---|---|
| Steve | Ackerman | Legislative Director | Office of Rep. Fulcher |
| Emily | Ackerman | Deputy Chief of Staff/Legislative Director | Office of Rep. Reschenthaler |
| Jeremy | Adler | Communications Director | Office of Rep. Cheney |
| Paige | Agostin | Legislative Director | Office of Rep. Boebert |
| Craig | Anderson | Legislative Director and Military Legislative Assistant | Office of Rep. Scott |
| Liam | Anderson | Communications Director/Press Secretary | Office of Rep. Stewart |
| Rebecca | Angelson (Card) | Communications Director | Office of Rep. Latta |
| Maggie | Ayrea | Legislative Director | Office of Rep. Graves (LA) |
| Kevin | Baird | Communications Director | Office of Rep. Griffith |
| Samantha | Baker | Legislative Director | Office of Rep. Grothman |
| Natalie | Baldassarre | Communications Director | Office of Rep. Malliotakis |
| Jimmy | Ballard | Legislative Director | Office of Rep. Davis |
| Don | Barber | Legislative Director | Office of Rep. Ellzey |
| Noah | Barger | Legislative Director | Office of Rep. Bost |
| Nick | Barley | Communications Director | Office of Rep. Keller |
| Walker | Barrett | Legislative Director | Office of Rep. Waltz |
| Joe | Barry | Legislative Director | Office of Rep. Good |
| Jacqueline | Battaglia | Scheduler | Office of the Whip |
| Hilton | Beckham | Communications Director | Office of Rep. Biggs |
| Mark | Bednar | Director of Strategic Communications | Office of the Leader |
| Isabela | Belchior | Legislative Director | Office of Rep. Gaetz |
| Lyssa | Bell | Communications Director | Office of Rep. Pfluger |
| Alex | Bellizzi | Communications Director | Office of Rep. Barr |
| Evan | Bender | Legislative Director | Office of Rep. Nehls |
| William | Bensur | Communications Director | Office of Rep. Burchett |

| | | | |
|---|---|---|---|
| Chris | Berardi | Communications Director/Press Secretary | Office of Rep. McKinley |
| Madison | Berube | Communications Director/Press Secretary | Office of Rep. Gohmert |
| Chris | Bien | Deputy Director of Floor Operations | Office of the Leader |
| Aaron | Bill | Legislative Director | Office of Rep. Buchanan |
| Lauren | Billman | Legislative Director | Office of Rep. Miller |
| Jeff | Bishop | Legislative Director | Office of Rep. Stauber |
| Matt | Blackwell | Legislative Director | Office of Rep. Dunn |
| Meredith | Blanford | Communications Director/Press Secretary | Office of Rep. Mullin |
| Summer | Blevins | Communication Director | Office of Rep. Bilirakis |
| Curt | Bliamptis | Legislative Director | Office of Rep. Mooney |
| Micah | Bock | Communications Director | Office of Rep. Spartz |
| Hanna | Bogorowski | Communications Aide | Office of the Leader |
| Patrick | Bond | Communications Director | Office of Rep. Lucas |
| Jake | Bornstein | Legislative Director | Office of Rep. Curtis |
| Grady | Bourn | Legislative Director | Office of Rep. Carter (TX) |
| Sara "S.K." | Bowen | Communications Director | Office of Rep. Guthrie |
| Joshua | Bradley | Legislative Director | Office of Rep. Moore |
| Francis | Brennan | Rapid Response Director | House Republican Conference |
| Palmer | Brgham | Communications Director | Office of Rep. Stefanik |
| Alex | Briggs | Legislative Director | Office of Rep. Gibbs |
| Sean | Brislin | Legislative Director | Office of Rep. Rosendale |
| Aaron | Britt | Communications Director | Office of Rep. Feenstra |
| Ken | Brooke | Legislative Director | Office of Rep. Amodei |
| Frances | Brooke | Policy Director | Office of the Whip |
| Joanna | Brown | Legislative Director | Office of Rep. Walberg |
| Zack | Brown | Press Secretary | Office of Rep. Young |
| Ashley | Brown | Communications Director/Press Secretary | Office of Rep. Van Drew |
| Arthur | Bryant | Communications Director | Office of Rep. Wagner |
| Laynee | Buckels | Press Secretary | Office of Rep. Higgins |

| | | | |
|---|---|---|---|
| Rory | Burke | Legislative Director | Office of Rep. Gosar |
| Courtney | Butcher | Member Services Director | House Republican Conference |
| Courtney | Butler | Member Services Director | House Republican Conference |
| Lesley | Byers | Communications Director | House Committee on Homeland Security |
| Michael | Calcagni | Legislative Director | Office of Rep. Turner |
| Aaron | Calkins | Legislative Director | Office of Rep. Biggs |
| Christina | Cameron | Media Affairs Advisor | Office of the Leader |
| Heather | Campbell | Legislative Director | Office of Rep. Granger |
| Sarah | Cannon | Legislative Director | Office of Rep. Simpson |
| Emily | Carlin | Communications Director/Press Secretary | Office of Rep. Obernolte |
| Buckley | Carlson | Communications Director | Office of Rep. Banks |
| Conor | Carney | Legislative Director | Office of Rep. Zeldin |
| Colin | Carr | Deputy Chief of Staff/Legislative Director | Office of Rep. Loudermilk |
| Machalagh | Carr | General Counsel | Office of the Leader |
| George | Cecala | Communications Director | Office of Rep. Posey |
| Mason | Champion | Legislative Director | Office of Rep. Arrington |
| Dylan | Chandler | Communications Director/Press Secretary | Office of Rep. Gooden |
| Christian | Chase | Communications Director | Office of Rep. Jacobs |
| Valerie | Chicola | Communications Director | Office of Rep. Salazar |
| Taylor | Childress | Legislative Director | Office of Rep. Bice |
| Bill | Christian | Legislative Director | Office of Rep. Weber |
| Kristen | Cianci | Communications Director | Office of Rep. Garbarino |
| Alex | Cisneros | Legislative Director | Office of Rep. Kim |
| Chase | Clanahan | Legislative Director | Office of Rep. Gimenez |
| Carson | Clark | Press Secretary | Office of Rep. Aderholt |
| Philipp | Clarke | Legislative Director | Office of Rep. Rice |
| Nick | Clemens | Communications Director | Office of Rep. Bentz |
| Adam | Cloch | Communications Director | Office of Rep. Curtis |
| Brandon | Cockerham | Communications Director | Office of Rep. Loudermilk |

| | | | |
|---|---|---|---|
| Sarah | Coffman | Legislative Director | Office of Rep. Comer |
| Andrea | Coker | Communication Director | Office of Rep. Van Duyne |
| Jessica | Collins | Communications Director | House Committee on Oversight and Government Reform |
| Michael | Comer | Digital Director | Office of the Whip |
| Elisabeth | Conklin | Director, Communication Standards Commission | Committee on House Administration |
| Jason | Cooke | Legislative Director | Office of Rep. Rouzer |
| Laney | Copeland | Legislative Director | Office of Rep. Clyde |
| Sarah | Corley | Press Secretary | House Committee on Rules |
| Ward | Cormier | Legislative Director | Office of Rep. Higgins |
| Charles | Correll | Speechwriter | Office of the Leader |
| Madeline | Corso | Communications Director | Office of Rep. Clyde |
| Leah | Courtney | Communications Director | Office of Rep. Dunn |
| Sarah | Coyle | Cloakroom Floor Director | Office of the Leader |
| Seana | Cranston | Deputy Chief of Staff/Legislative Director | Office of Rep. Massie |
| Jennifer | Cressy | Communications Director | Office of Rep. McClintock |
| James | Crotty | Communications Director | Office of Rep. Fortenberry |
| Kate | Currie | Communications Director | Office of Rep. Murphy |
| Miranda | Dabney | Press Secretary | Office of Rep. Hern |
| Arie | Dana | Legislative Director | Office of Rep. Steel |
| Tim | Daniels | Legislative Director | Office of Rep. Harris |
| Stacey | Daniels | Communications Director | Office of Rep. McClain |
| Mike | Davin | Legislative Director | Office of Rep. Latta |
| Alec | Davis | Policy Director | House Committee on Appropriations |
| Mark | Dawson | Legislative Director | Office of Rep. Aderholt |
| Blake | Deeley | Legislative Director | Office of Rep. Meuser |
| Michael | Defilippis | Legislative Director | Office of Rep. Malliotakis |
| Aaron | Degroot | Communications Director | Office of Rep. Davis |

| | | | |
|---|---|---|---|
| Rachel | del Guidice | Communications Director | Office of Rep. Green |
| Sophie | Delquie | Creative Director | House Republican Conference |
| Mason | Di Palma | Communications Director | Office of Rep. Gonzalez (OH) |
| Britney | Dickerson | Communications Director/Press Secretary | Office of Rep. Palazzo |
| Ross | Dietrich | Legislative Director | Office of Rep. González-Colón |
| Matt | Diller | Matt Diller | House Committee on Rules |
| Jared | Dilley | Legislative Director | Office of Rep. Jordan |
| Ryan | Dilworth | Legislative Director | Office of Rep. Van Duyne |
| Justin | Discigil | Communications Director/Press Secretary | Office of Rep. Crenshaw |
| Halee | Dobbins | Communications Director/Press Secretary | Office of Rep. Williams |
| Justin | Doil | Communications Director/Press Secretary | Office of Rep. Fleischmann |
| Emily | Domenech | Senior Policy Advisor | Office of the Leader |
| Will | Dunham | Deputy Chief of Staff for Policy | Office of the Leader |
| Jordan | Dunn | Press Secretary | Office of Rep. Gallagher |
| Kaitlyn | Dwyer | Legislative Director | Office of Rep. Hice |
| Russell | Dye | Communications Director | House Committee on Judiciary |
| Nick | Dyer | Communications Director | Office of Rep. Greene |
| Suanne | Edmiston | Legislative Director | Office of Rep. Gohmert |
| Andrew | Eisenberger | Communications Director | Office of Rep. Kelly (PA) |
| Ben | Elleson | Legislative Director | Office of Rep. Long |
| Jaryn | Emhof | Chief of Staff/Communications Director | Office of Rep. Webster |
| Haim | Engelman | Deputy Chief of Staff & Legislative Director | Office of Rep. Tenney |
| Max | Engling | Deputy Member Services Director | Office of the Leader |
| Jordan | Evich | Deputy Chief of Staff/Legislative Director | Office of Rep. Herrera Beutler |
| Michele | Exner | Communications Director | Office of the Leader |
| Adam | Farris | Legislative Director | Office of Rep. Donalds |
| Alan | Feyerherm | Deputy Chief of Staff/Legislative Director | Office of Rep. Fortenberry |
| Jay | Fields | Policy Director | Republican Study Committee |
| Harrison | Fields | Communications Director | Office of Rep. Donalds |

| | | | |
|---|---|---|---|
| Lauren | Fine | Communications Director | Office of the Whip |
| Scott | Fischer | Legislative Director | Office of Rep. Van Drew |
| Amanda | Fitzmorris | Communications Director/Press Secretary | Office of Rep. Newhouse |
| Sarah | Flaim | Communications Director | House Committee on Appropriations |
| Ian | Foley | Legislative Director | Office of Rep. Nunes |
| Harry | Fones | Communications Director | Office of Rep. Rosendale |
| Anthony | Foti | Communications Director | Office of Rep. Gosar |
| Savannah | Frasier | Communications Director | Office of Rep. Cloud |
| J.P. | Freire | Communications Director | House Committee on Ways and Means |
| Dylan | Frost | Legislative Director | Office of Rep. Hill |
| Billy | Fuerst | Communications Director | Office of Rep. Upton |
| Garrett | Fultz | Legislative Director | Office of Rep. Johnson (LA) |
| Andrew | Furman | Legislative Director | Office of Rep. Pence |
| Austin | Gage | Legislative Director and Defense Policy Advisor | Office of Rep. Rogers (KY) |
| Kathleen | Gayle | Legislative Director/Communications Director | Office of Rep. Rose |
| Dallas | Gerber | Communications Director | Office of Rep. Gibbs |
| Steven | Giaier | Senior Policy Advisor and Counsel | Office of the Leader |
| Joel | Gibbons | Digital/Press Assistant | House Republican Conference |
| Scott | Gilfillan | Communications Director | Office of Rep. Ellzey |
| Maura | Gillespie | Communications Director | Office of Rep. Kinzinger |
| Chad | Gilmartin | Deputy Spokesman | Office of the Leader |
| Savannah | Glasgow | Communications Director/Press Secretary | Office of Rep. Buchanan |
| David | Goldfarb | Legislative Director | Office of Rep. Steil |
| Joe | Gollinger | Legislative Director | Office of Rep. Harshbarger |
| Eliana | Goodman | Legislative Director | Office of Rep. Kustoff |
| Ellen | Gosnell | Director of Operations | Office of the Whip |
| AnnMarie | Graham | Communications Director | Office of Rep. Mast |

| | | | |
|---|---|---|---|
| Rob | Green | Workforce Policy Director | Committee on Education and Workforce |
| Daniel | Gribble | Communications Director | Office of Rep. Nehls |
| Sean | Griffin | Legislative Counsel/Legislative Director | Office of Rep. Brooks |
| Brian | Griffith | Communications Director | Office of Rep. Chabot |
| Tyler | Grimm | Policy Director | House Committee on Judiciary |
| Kelsey | Griswold | Legislative Director | Office of Rep. Smith (NJ) |
| Joshua | Gross | Legislative Director/Comms Director/Press Secretary | Office of Rep. Duncan |
| Elliott | Guffin | Legislative Director | Office of Rep. Hudson |
| Mitch | Hailstone | Communications Director | Republican Study Committee |
| Rodney | Hall | Legislative Director | Office of Rep. Kelly (MS) |
| Amanda | Hall | Legislative Director | Office of Rep. Valadao |
| Emma | Hall | Communications Director/Press Secretary | Office of Rep. Owens |
| Elizabeth | Hance | Press Secretary | Office of Rep. Palmer |
| Sabrina | Hancock | Legislative Director | Office of Rep. Roy |
| Dan | Hanlon | Deputy Chief of Staff/Legislative Director | Office of Rep. Mace |
| Joel | Hannahs | Director of Communications | Office of Rep. Radewagen |
| Matt | Hanrahan | Communications Director | Office of Rep. Cline |
| Jon | Harder | Digital Director | Office of Rep. Graves (MO) |
| Wesley | Harkins | Communications Director/Press Secretary | Office of Rep. Lamborn |
| Miriam | Harmer | Legislative Director | Office of Rep. Owens |
| Cory | Harris | Legislative Director | Office of Rep. Baird |
| E.D. | Harris | Legislative Director | Office of Rep. Chabot |
| Rachel | Harris | Communications Director | Office of Rep. Lesko |
| Sarah | Hasse | Communications Director | House Committee on Small Business |
| Lynn | Hatcher | Communications Director/Press Secretary | Office of Rep. Amodei |
| Sam | Hattrup | Senior Policy Advisor | Offie of Rep. Johnson (OH) |
| Taylor | Haulsee | Communications Director | Office of Rep. Johnson (LA) |
| Jennifer | Haynes | Legislative Director | Office of Rep. Issa |

| | | | |
|---|---|---|---|
| Eric | Heigis | Legislative Director | Office of Rep. Budd |
| Emily | Henn | Deputy Legislative Director | Office of Rep. Graves (MO) |
| Laura | Hernandez | Communications Director | Office of Rep. Diaz-Balart |
| James | Hewitt | Communications Director | Office of Rep. Waltz |
| Rob | Hicks | Legislative Director | Office of Rep. Obernolte |
| Jake | Hilkin | Legislative Director | Office of Rep. Norman |
| Christine | Hill | Deputy Staff Director/Chief Counsel | House Committee on Veterans Affairs |
| Preston | Hill | Policy Advisor | Office of the Leader |
| Andrea | Hitt | Deputy Press Secretary | House Republican Conference |
| Hunter | Hobart | Legislative Director | Office of Rep. Palmer |
| Keenan | Hochschild | Digital Communications Aide | Office of the Leader |
| Matt | Hodge | Legislative Director | Office of Rep. Crenshaw |
| Christian | Hoehner | Policy Director | House Committee on Oversight and Government Reform |
| Ryan | Hofmann | Policy Advisor | House Republican Conference |
| James | Hogge | Communications Director | Office of Rep. Bergman |
| Houson | Holdren | Operations Director | House Republican Conference |
| Michael | Horder | Legislative Director | Office of Rep. Pfluger |
| Rebekah | Hoshiko | Communications Director | House Committee on Natural Resources |
| Stephen | Hostelley | Legislative Director | Office of Rep. Gonzalez (OH) |
| Andrew | House | Policy Director | House Committee on Intelligence |
| Jordan | Howard | Legislative Director | Office of Rep. Carl |
| Mike | Howard | Communication Director | Office of Rep. LaTurner |
| Maggie | Howell | Graphic Designer | Office of the Leader |
| Lou | Hrkman | Policy Director | House Committee on Climate Crisis |
| Rachel | Huggins | Legislative Director | Office of Rep. Burgess |
| Garrett | Huizenga | Communications Director | Office of Rep. Mooney |
| Allie | Humes | Member Services Coordinator | Office of the Leader |
| Alex | Igleheart | Legislative Director | Office of Rep. Wenstrup |

| | | | |
|---|---|---|---|
| Alex | Ives | Communications Director/Press Secretary | Office of Rep. Foxx |
| Josh | Jackson | Legislative Director | Office of Rep. Smith (NE) |
| Kyle | Jacobs | Legislative Director | Office of Rep. Miller-Meeks |
| Danny | Jativa | Communications Director | Office of Rep. Gimenez |
| Bradley | Jaye | Communications Director | Office of Rep. Moore |
| Michelle | Jelnicky | Legislative Director/Deputy Chief of Staff | Office of Rep. Bergman |
| Molly | Jenkins | Communications Director | Office of Rep. Garcia |
| Danielle | Jensen | Communications Director | Office of Rep. Bacon |
| Paul | Johnson | Legislative Director | Office of Rep. Moore |
| Ben | Johnson | Legislative Director | Office of Rep. Williams |
| AT | Johnston | Deputy Chief of Staff/Legislative Director | Office of Rep. Timmons |
| Amy | Jones | Deputy Director of Education and Senior Counsel | House Committee on Education and Labor |
| Elizabeth | Joseph | Policy Director | Office of Rep. Guest |
| Natalie | Joyce | Deputy Chief of Staff for Member Services | Office of the Leader |
| Derek | Judd | Legislative Director | Office of Rep. Jacobs |
| Curtis | Kalin | Communications Director | Office of Rep. Budd |
| Kate | Kelly | Communications Director/Press Secretary | Office of Rep. Kustoff |
| Jazmine | Kemp | Press Secretary | Office of Rep. Johnson (SD) |
| Brian | Kennedy | Legislative Director | Office of Rep. Herrell |
| Drew | Kennedy | Legislative Director | Office of Rep. Wilson |
| Colleen | Kennedy | Communications Director | Office of Rep. Tenney |
| John | Kennedy | Communications Director | Office of Rep. Massie |
| Will | Kiley | Communications Director | Office of Rep. Miller-Meeks |
| Ed | Kim | Legislative Director | Office of Rep. Moolenaar |
| Erik | Kinney | Legislative Director | Office of Rep. McClain |
| Kyle | Klein | Policy Director | House Committee on Homeland Security |
| Kevin | Knoth | Communications Director/Press Secretary | Office of Rep. Hartzler |
| John | Kolb | Legislative Director | Office of Rep. Salazar |

| | | | |
|---|---|---|---|
| Steve | Koncar | Legislative Director | Office of Rep. Mast |
| Dan | Kotman | Communications Director | Office of Rep. Walberg |
| Michael | Kotsovos | Communications Director | Office of Rep. Long |
| Dan | Kranz | Communications Director | Office of Rep. Katko |
| Jeff | Kratz | Legislative Director | Office of Rep. Bacon |
| Chris | Krepich | Communications Director | Office of Rep. Wenstrup |
| Jay | Kronzer | Legislative Director | Office of Rep. Green |
| Jeffrey | Kuckuck | Legislative Director | Office of Rep. Emmer |
| Marek | Laco | Legislative Director | Office of Rep. Stefanik |
| Taylor | LaJoie | Legislative Director | Office of Rep. Greene |
| Alex | Lanfranconi | Press Secretary | Office of Rep. Rutherford |
| Jack | Langer | Communications Director | House Committee on Intelligence |
| Zack | Laven | Legislative Director | Office of Rep. Schweikert |
| Rachel | Ledbetter | Press Secretary | Office of Rep. Scott |
| Chrissi | Lee | Legislative Director | Office of Rep. Hartzler |
| John | Leganski | Director of Floor Operations | Office of the Leader |
| Cami | Lepire | Legislative Director and Deputy Chief of Staff | Office of Rep. Brady |
| Kelli | Liegel | Communications Director/Press Secretary | Office of Rep. Fitzgerald |
| Paige | Lindgren | Communications Director | Office of Rep. Gonzales |
| Lindsay | Linhares | Legislative Director | Office of Rep. Letlow |
| Austin | Livingston | Communications Director | Office of Rep. Norman |
| Ryan | Long | Senior Policy Advisor | Office of the Leader |
| Nadgey | Louis-Charles | Communications Director | Office of Rep. Ferguson |
| Hunter | Lovell | Press Secretary | Office of Rep. Scalise |
| Linoshka | Luna | Press Secretary | Office of Rep. González-Colón |
| Nick | Lunneborg | Legislative Director | Office of Rep. Fischbach |
| Scott | Mackenzie | Legislative Director | Office of Rep. Webster |
| Nate | Madden | Communications Director | Office of Rep. Roy |

| | | | |
|---|---|---|---|
| Brittany | Madni | Deputy Chief of Staff/Legislative Director | Office of Rep. Hinson |
| Cam | Madsen | Legislative Director | Office of Rep. Stewart |
| Chris | Malen | Legislative Director | Office of Rep. Gonzales |
| Nicole | Manley | Legislative Director | Office of Rep. Cline |
| Michael | Mansour | Legislative Director | Office of Rep. Kinzinger |
| Eli | Mansour | Communications Director | Office of Rep. Harshbarger |
| Christian | Marklund | Deputy Staff Director | House Committee on Natural Resources |
| Michael | Martin | Deputy Chief of Staff & Legislative Director | Office of Rep. Jackson |
| Travis | Martinez | Legislative Director | Office of Rep. Newhouse |
| Brittany | Martinez | Press Secretary | Office of the Leader |
| Sarah | Matthews | Communications Director | House Committee on Climate Crisis |
| Josh | Maxwell | Policy Director | House Committee on Agriculture |
| Erin | McBride | Communications Director | Office of Rep. Rouzer |
| Kathleen | McCarthy | Press Secretary | House Committee on Veterans Affairs |
| Taylor | McCarty | Communications Director | House Committee on Agriculture |
| Audra | McGeorge | Communications Director | House Committee on Education and Labor |
| Abby | McHan | Deputy Chief of Staff/Legislative Director | Office of Rep. Cloud |
| Christian | McMullen | Communications Director | Office of Rep. Arrington |
| Bryan | McVae | Legislative Director | Office of Rep. Foxx |
| Tim | Medeiros | Legislative Director | Office of Rep. Feenstra |
| Andrew | Meyer | Legislative Director | Office of Rep. Cheney |
| Dan | Meyer | Chief of Staff | Office of the Leader |
| Emily | Michael | Legislative Director and Counsel | Office of Rep. Griffith |
| Jake | Middlebrooks | Legislative Director | Office of Rep. LaTurner |
| Clay | Mills | Communications Director | Office of Rep. Brooks |
| Katie | Milner | Communications Director | Office of Rep. Baird |
| James | Min | Deputy Chief of Staff & Counsel | Office of the Leader |
| Annie | Minkler | Deputy Floor Director | Office of the Whip |
| Maddie | Mitchell | Legislative Director | Office of Rep. Hollingsworth |

| | | | |
|---|---|---|---|
| Kelsey | Mix | Communications Director | Office of Rep. Stauber |
| Carter | Moelk | Communications Director | Office of Rep. Hollingsworth |
| Janet | Montesi | Communications Director/Senior Advisor | Office of Rep. Brady |
| Dylan | Moore | Legislative Director | Office of Rep. Bucshon |
| Mackenzie | Morales | Communications Director | Office of Rep. Turner |
| Chas | Morrison | Legislative Director | Office of Rep. Gallagher |
| Elizabeth | Mount | Member Services and Operations Assistant | House Republican Conference |
| Ben | Mullany | Press Assistant/Secretary | Office of Rep. Joyce (PA) |
| Jake | Murphy | Communications Director | Office of Rep. Zeldin |
| Nicole | Myers | Communications Director | Office of Rep. Sessions |
| Jeff | Naft | Communications Advisor | Office of the Whip |
| Dennis | Nalls | Floor Assistant | Office of the Whip |
| Claire | Nance | Communications Director/Press Secretary | Office of Rep. Westerman |
| Ben | Napier | Director of Floor Operations | Office of the Whip |
| Doug | Nation | Legislative Director | Office of Rep. McHenry |
| Alex | Naughton | Press Secretary | Office of Rep. Bost |
| Brigid | Nealon | Communications Director/Press Secretary | Office of Rep. Tiffany |
| Casey | Nelson | Communications Director/Press Secretary | Office of Rep. Jackson |
| Bryan | Nichols | Communications Director | Office of Rep. Graves (MO) |
| Mattie | Nicholson | Communications Director | Office of Rep. Good |
| Kylie | Nolan | Communications Director | Office of Rep. Smith (NE) |
| Ben | Nyce | Policy Advisor | House Republican Conference |
| Nick | O'Boyle | Legislative Director | Office of Rep. Estes |
| Richie | O'Connell | Legislative Director | Office of Rep. Calvert |
| Erin | O'Malley | Communications Director | Office of Rep. Miller |
| Kevin | O'Keefe | Legislative Director | Office of Rep. Keller |
| Lauren | Offenberg | Communications Director | Office of Rep. Fitzpatrick |
| Hannah | Osantowske | Communications Director | Office of Rep. Pence |
| Jay | Ostrich | Communications Director/District Director | Office of Rep. Perry |

| | | | |
|---|---|---|---|
| Mary | Owens | Communications Director/Press Secretary | Office of Rep. Meuser |
| Riley | Pagett | Legislative Director | Office of Rep. Mann |
| Lia Mary | Palazzo | Communications Director | Office of Rep. Hagedorn |
| Maria | Papakonstantinou | Communications Director | Office of Rep. Carter (GA) |
| Charyssa | Parent | Media Affairs | House Republican Conference |
| Susan | Parker | Communications Director | Office of Rep. Kelly (MS) |
| Twinkle | Patel | Legislative Director | Office of Rep. Steube |
| Brian | Patrick | Communications Director | Office of Rep. Huizenga |
| Katelyn | Pay | Legislative Director | Office of Rep. Bentz |
| Liz | Payne | Legislative Director | Office of Rep. McMorris Rodgers |
| Laura | Peavey | Press Secretary | House Committee on Financial Services |
| Ashley | Phelps | Communications Director | House Committee on Administration |
| Rob | Pillow | Communications Director | Office of Rep. Guest |
| Phillip | Pinegar | Legislative Director | Office of Rep. Spartz |
| Hilary | Pinegar | Legislative Director | Office of Rep. Smith (MO) |
| McLaurine | Pinover | Communications Director | House Committee on Foreign Affairs |
| Andrea | Porwoll | Communications Director | Office of Rep. Allen |
| Cameron | Poursoltan | Legislative Director | Office of Rep. McCaul |
| Jessica | Powell | Legislative Director | Office of Rep. Womack |
| Lori | Prater | Legislative Director | Office of Rep. Kelly (PA) |
| Mitch | Rabalais | Communications Director | Office of Rep. Letlow |
| Chrissy | Rabuse | Legislative Director | Office of Rep. Miller |
| Palmer | Rafferty | Legislative Director | Office of Rep. Huizenga |
| Lindsay | Ratliff | Legislative Director | Office of Rep. Banks |
| Mark | Ratner | Deputy Chief of Staff and Legislative Director | Office of Rep. Upton |
| John | Rauber | Communications Director | Office of Rep. LaHood |
| Scott | Rausch | Deputy Chief of Staff & Legislative Director | Office of Rep. Garbarino |
| Christine | Ravold | Communications Director | Office of Rep. Davidson |

| | | | |
|---|---|---|---|
| Russ | Read | Communications Director | Office of Rep. Franklin |
| Eric | Reath | Communications Director/Press Secretary | Office of Rep. Smucker |
| Sarah | Reese | Press Secretary | Office of Rep. Babin |
| Bart | Reising | Director of Member Services | Office of the Whip |
| Lisa | Reynolds | Communications Director/Press Secretary | Office of Rep. Weber |
| Mary Ellen | Richardson | Legislative Director | Office of Rep. LaHood |
| Mary Christina | Riley | Legislative Director | Office of Rep. Allen |
| Abby | Rime | Press Secretary | Office of Rep. Emmer |
| Sara | Roberston | Communications Director | Office of Rep. Crawford |
| Jamie | Robinette | Legislative Director | Office of Rep. Wagner |
| Brent | Robinson | Senior Legislative Assistant | Office of Rep. Wittman |
| Nick | Rockwell | Legislative Director | Office of Rep. Thompson |
| Roman | Rodriguez | Communications Director | Office of Rep. Estes |
| Alexah | Rogge | Communications Director | Office of Rep. Fulcher |
| Kevin | Roig | Deputy Chief of Staff/Communications Director | Office of Rep. Graves (LA) |
| Janet | Rossi | Legislative Director | Office of Rep. Westerman |
| Dave | Russell | Communications Director | Office of Rep. Moolenaar |
| Mark | Rusthoven | Legislative Director | Office of Rep. Bishop |
| Jeff | Sagnip | Communications Director/District Director | Office of Rep. Smith (NJ) |
| Justine | Sanders | Communications DirectorPress Secretary | Office of Rep. Rogers (AL) |
| Justine | Sanders | Communications Director | House Committee on Armed Services |
| Adeline | Sandridge | Communications Director | Office of Rep. Cammack |
| Patrick | Schilling | Legislative Director | Office of Rep. Perry |
| Meghan | Schmidtlein | Legislative Director | Office of Rep. Luetkemeyer |
| Eric | Schmitz | Coalitions Coordinator | Office of the Whip |
| Dan | Schneider | Communications Director | Office of Rep. Hill |
| Jake | Schneider | Communications Director | Office of Rep. Fischbach |
| Matt | Schuck | Communications Director | House Committee on Budget |

| | | | |
|---|---|---|---|
| Martin | Schultz | Legislative Director | Office of Rep. Walorski |
| Penny | Seale | Communications Director | Office of Rep. Bice |
| Katherine | Sears | Communications Director | Office of Rep. Joyce (OH) |
| Sophie | Seid | Communications Director | Office of Rep. Hinson |
| Sarah | Selip | Communications Director | Office of Rep. Hice |
| Amanda | Shaw Kain | Legislative Director | Office of Rep. Joyce (OH) |
| Ashley | Shelton | Legislative Director | Office of Rep. Crawford |
| Olivia | Shields | Communications Director | House Committee on Energy and Commerce |
| Clay | Shoemaker | Communications Director | Office of Rep. Bishop |
| Clark | Siddle | Communications Director | Office of Rep. Balderson |
| Alexia | Sikora | Communications Director/Press Secretary | Office of Rep. Womack |
| Nathaniel | Sizemore | Communications Director | Office of Rep. Reed |
| Kaitlynn | Skoog | Legislative Director | Office of Rep. Mullin |
| Trevor | Smith | Legislative Director | Office of Rep. McCarthy |
| Matt | Smith | Communications Director | Office of Rep. Comer |
| Heather | Smith | Communications Director/Press Secretary | Office of Rep. Timmons |
| Caleb | Smith | Digital Communications Director | Office of the Leader |
| Walt | Smoloski | Press Secretary | Office of Rep. Harris |
| Danielle | Smoot | Communications Director | Office of Rep. Rogers (KY) |
| David | Snider | Communications Director | Office of Rep. Wilson |
| David | Sours | Chief of Staff | Office of the Chief Deputy Whip |
| Tristan | Southard | Legislative Director | Office of Rep. Katko |
| Allen | Souza | Senior Policy Advisor | Office of the Leader |
| Matt | Sparks | Head of Communications | Office of the Leader |
| Jenna | Spealman | Policy Director | House Committee on Budget |
| Brittan | Specht | Senior Policy Advisor | Office of the Leader |
| Richard | Stanton | Legislative Director | Office of Rep. Radewagen |
| Greg | Steele | Communications Director | Office of Rep. Hudson |

| | | | |
|---|---|---|---|
| Rachel | Stephens | Press Secretary | House Committee on Transportation and Infrastructure |
| Courtney | Stevens | Senior Advisor | Office of Rep. Palazzo |
| Danielle | Stewart | Deputy Chief of Staff/Communications Director | Office of Rep. Steel |
| Maddison | Stone | Communications Director/Press Secretary | Office of Rep. Thompson |
| Melissa | Stooksbury | Press Secretary | Office of Rep. Cole |
| Ben | Stout | Communications Director | Office of Rep. Boebert |
| Kelle | Strickland | Counsel to the Ranking Member | Committee on Ethics |
| Callie | Strock | Communications Director | Office of Rep. Kim |
| Hannah | Strub | Legislative Director | Office of Rep. Rutherford |
| Georgeanna | Sullivan | Communications Director/Press Secretary | Office of Rep. Luetkemeyer |
| Adam | Sullivan | Senior Policy Advisor | Office of Rep. Cole |
| Tim | Svoboda | Press Secretary | Office of Rep. Grothman |
| Conner | Swanson | Communications Director | Office of Rep. Armstrong |
| Chris | Sweet | Legislative Director | Office of Rep. Diaz-Balart |
| Alex | Swisher | Communications Director/Press Secretary | Office of Rep. DesJarlais |
| Michael | Tadeo | Communications Director | Office of Rep. Johnson (OH) |
| Michael | Taggart | Policy Director | House Committee on Energy and Commerce |
| Emily | Taylor | Communications Director | Office of Rep. Meijer |
| Charlotte | Taylor | Communications Director | Office of Rep. Bucshon |
| Emily | Taylor | Communications Director | Office of Rep. Carter (TX) |
| David | Tennent | Communications Director | Office of Rep. Reschenthaler |
| Taylor | Theodossiou | Communications Director | Office of Rep. McHenry |
| James | Thomas | Legislative Director | Office of Rep. Lamborn |
| Emma | Thomson | Communications Director | Office of Rep. Walorski |
| Sadie | Thorman | Press Secretary | Office of Rep. Rice |
| Daniel | Tidwell | Legislative Director | Office of Rep. Fleischmann |
| Michaela | Todd | Communications Director | Office of Rep. Mann |

| | | | |
|---|---|---|---|
| Nicholas | Tortorici | Legislative Director/Deputy Chief of Staff | Office of Rep. Armstrong |
| Sophie | Trainor | Legislative Director | Office of Rep. Guthrie |
| Catherine | Treadwell | Legislative Director | Office of Rep. Cawthorn |
| Claire | Trokey | Legislative Director | Office of Rep. Scalise |
| Charlie | Truxal | Legislative Director | Office of Rep. Franklin |
| Matt | Tucker | Matt Tucker | Office of Rep. Joyce (PA) |
| Caroline | Tucker | Press Secretary | Office of Rep. Moore |
| Will | Turner | Legislative Director | Office of Rep. Garcia |
| Joel | Valdez | Communications Director/Press Secretary | Office of Rep. Gaetz |
| Valentina | Valenta | Legislative Director | Office of Rep. Posey |
| Faith | Vander Voort | Communications Director | Office of Rep. Valadao |
| Hunt | VanderToll | Legislative Director | Office of Rep. Barr |
| Heather | Vaughan | Communications Director | House Committee on Science, Space and Technology |
| John | Veale | Legislative Director | Office of Rep. LaMalfa |
| Jonathan | Vecchi | Legislative Director/Deputy Chief of Staff | Office of Rep. Bilirakis |
| Noelle | Verhelst | Legislative Director | Office of Rep. Smucker |
| Rachel | Vissex | Legislative Director | Office of Rep. Buck |
| Patricia | Vojack | Legislative Director | Office of Rep. Fallon |
| Jesse | Von Stein | Legislative Director | Office of Rep. Young |
| Kyle | VonEnde | Communications Director | Office of Rep. McMorris Rodgers |
| Sarah Anne | Voyles | Communications Director/Press Secretary | Office of Rep. Burgess |
| Rob | Wagener | Legislative Director | Office of Rep. Fitzgerald |
| Mattheus | Wagner | Communication Director | Office of Rep. Nunes |
| Rachel | Walker | Communications Director/Press Secretary | Office of Rep. McCaul |
| Tatum | Wallace | Communications Director | Office of Rep. Miller |
| Nikki | Wallace | Communications Director/District Director | Office of Rep. Simpson |
| Luke | Wallwork | Legislative Director | Office of Rep. Reed |
| Brandon | Wear | Communications Director | Office of Rep. Wittman |

| | | | |
|---|---|---|---|
| John | Weber | Legislative Director | Office of Rep. Johnson (SD) |
| Robby | Wehagen | Legislative Director | Office of Rep. Carter (GA) |
| Zachary | Weidlich | Communications Director | Office of Rep. Carl |
| Laura | Weldon | Legislative Director | Office of Rep. Taylor |
| Craig | Wheeler | Communications Director/Press Secretary | Office of Rep. Herrera Beutler |
| Allie | White | Legislative Director | Office of Rep. Ferguson |
| Connor | White | Legislative Director | Office of Rep. Davidson |
| Grace | White | Communications Director | Office of Rep. Bryan Steil |
| Jenn | Wickre | Policy Director | House Committee on Science, Space and Technology |
| Jeff | Wieand | Counsel | Office of the Whip |
| Jonathan | Wilcox | Communications Director | Office of Rep. Issa |
| Haley | Wilson | Legislative Director | Office of Rep. Rogers (AL) |
| Laura | Wilson | Senior Policy Advisor | Office of Rep. Johnson (OH) |
| John | Wilson | Legislative Director | Office of Rep. Murphy |
| Kirsten | Wing | Legislative Director | Office of Rep. McKinley |
| Kelsey | Wolfgram | Senior Legislative Assistant | Office of Rep. Burchett |
| Jordan | Wood | Senior Policy Advisor | Office of Rep. Gooden |
| Emily | Wood | Communications Director | Office of Rep. Duncan |
| Maggie | Woodin | Legislative Director | Office of Rep. Meijer |
| Joshua | Woodward | Legislative Director | Office of Rep. Cammack |
| Noah | Yantis | Legislative Director | Office of Rep. Hagedorn |
| Rob | Yavor | Policy Director | House Committee on Small Business |
| Ebbie | Yazdani | Legislative Director | Office of Rep. Lesko |
| Dominique | Yelinski | Legislative Director | Office of Rep. Hern |
| Ryan | Young | Legislative Director | Office of Rep. Sessions |

Congressional Institute

# Legislative and Communication Directors Conference

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia

## Wednesday, October 13, 2021

| | | |
|---|---|---|
| **4:00 PM** | **Welcome**<br>Mark Strand, Congressional Institute | **Burwell Ballroom** |
| **4:10 - 5:45 PM** | **Americans' Views on Today's Topics**<br>David Winston, The Winston Group<br>Myra Miller, The Winston Group<br>Dave Sackett, Tarrance Group | **Burwell Ballroom** |
| **6:00 - 9:00 PM** | **Reception & Dinner**<br>Janis Shinwari, No One Left Behind | **James River Grand Ballroom** |

## Thursday, October 14, 2021

| | | |
|---|---|---|
| **8:00 - 8:45 AM** | **Breakfast** | **James River Grand Ballroom** |
| **9:00 - 10:00 AM** | **House Leadership Presentation**<br>Moderator: Mark Strand, Congressional Institute<br>Will Dunham, Office of GOP Leader Kevin McCarthy<br>Matt Sparks, Office of GOP Leader Kevin McCarthy<br>Francis Brooke, Office of GOP Whip Steve Scalise<br>Michael Comer, Office of GOP Whip Steve Scalise<br>Charyssa Parent, House Republican Conference | **Burwell Ballroom** |
| **10:00 - 11:00 AM** | **Congressional Ethics: A Primer**<br>Moderator: Kelle Strickland, House Ethics Committee<br>Elliot Berke, Berke Farah LLP<br>Erin Clark, NRCC | **Burwell Ballroom** |
| **11:00 - 12:00 PM** | **Constituent Communications: Strategies and Standards**<br>Moderator: Mark Strand<br>Elisabeth Conklin, House Communications Standards Commission<br>Max Engling, Office of GOP Leader Kevin McCarthy | **Burwell Ballroom** |

**12:00 - 1:15 PM** **Lunch: Communicating with the Press**
Ari Fleischer, Ari Fleischer Communications

---

**Legislative Directors**
**Tazewell**

**1:15-2:15 The Economy, Inflation and the Debt**
Scott Hodge, Tax Foundation
Douglas Holtz-Eakin

**2:15-3:15 American Security**
Senator Jim Talent, Ronald Reagan Presidential Foundation
Rachel Hoff, Reagan Presidential Foundation

**3:15-4:15 Crime and Policing**
Sheriff Scott Jenkins, Culpeper County
Hannah Meyers, Manhattan Institute

**Communication Directors**
**Burwell Ballroom**

**1:15-2:15 Developing a Strategic Communications Plan**
Colin Reed, South & Hill Strategies

**2:15-3:15 Using New Technology to Reach the Public**
Steve Johnston, FlexPoint Media
Kate Karnes, Former White House Digital Director
Alex Kouts, IndiGov

**3:15-4:15 Communicating with Hispanic Constituents**
Daniel Garza, LIBRE Initiative
David Winston, The Winston Group
Myra Miller, The Winston Group

---

**6:00 - 9:00 PM** **Reception and Dinner** **James River Grand Ballroom**
Kristen Soltis Anderson, Echelon Insights

## Friday, October 15, 2021

**8:00 AM** **Breakfast** **James River Grand Ballroom**

---

**9:00-10:00 AM** **The 2021-2022 Supreme Court Term** **Burwell Ballroom**
Carrie Severino, Judicial Crisis Network

---

**10:00-11:00 AM** **Getting to Yes: How to Negotiate and Have Difficult Conversations**
Bruce Patton, Harvard Negotiation Project **Burwell Ballroom**

---

**11:00-12:00 PM** **A Guide to Redistricting** **Burwell Ballroom**
Kylie Bongaardt, National Republican Redistricting Trust

---

**12:00 PM** **End of Retreat**
**Buses Depart**

| | |
|---|---|
| **Report name:** | Attendance Report (House Staff) |
| **Report date:** | 10/19/2021 |
| **Event name:** | 2021 Legislative and Communication Directors Conference |

| First Name | Last Name | Institution | Job Title |
|---|---|---|---|
| Emily | Ackerman | Office of Rep. Reschenthaler | Deputy Chief of Staff/Legislative Director |
| Craig | Anderson | Office of Rep. Scott | Legislative Director |
| Rebecca | Angelson | Office of Rep. Latta | Deputy Chief of Staff |
| Maggie | Ayrea | Office of Rep. Graves (LA) | Legislative Director |
| Kevin | Baird | Office of Rep. Griffith | Communications Director |
| Samantha | Baker | Office of Rep. Grothman | Legislative Director |
| Jimmy | Ballard | Office of Rep. Davis | Legislative Director |
| Don | Barber | Office of Rep. Ellzey | Legislative Director |
| Noah | Barger | Office of Rep. Bost | Legislative Director |
| Walker | Barrett | Office of Rep. Waltz | Legislative Director |
| Joe | Barry | Office of Rep. Good | Legislative Director |
| Hilton | Beckham | Office of Rep. Biggs | Communications Director |
| Alex | Bellizzi | Office of Rep. Barr | Communications Director |
| William | Bensur | Office of Rep. Burchett | Communications Director |
| Chris | Bien | Office of the Leader | Deputy Director of Floor Operations |
| Jeff | Bishop | Office of Rep. Stauber | Legislative Director |
| Summer | Blevins | Office of Rep. Bilirakis | Communication Director |
| Curt | Bliamptis | Office of Rep. Mooney | Acting Legislative Director |
| Micah | Bock | Office of Rep. Spartz | Communications Director |
| Hanna | Bogorowski | Office of the Leader | Communications Advisor |
| Sara "S.K." | Bowen | Office of Rep. Guthrie | Communications Director |
| Joshua | Bradley | Office of Rep. Moore (AL) | Legislative Director |
| Francis | Brennan | House Republican Conference | Rapid Response Director |
| Palmer | Brigham | Office of Rep. Stefanik | Communications Director |
| Francis | Brooke | Office of the Whip | Policy Director |
| Ken | Brooke | Office of Rep. Amodei | Legislative Director |
| Joanna | Brown | Office of Rep. Walberg | Legislative Director |
| Arthur | Bryant | Office of Rep. Wagner | Communications Director |
| Laynee | Buckels | Office of Rep. Higgins | Deputy Press Secretary |
| Courtney | Butcher | House Republican Conference | Member Services Director |
| Aaron | Calkins | Office of Rep. Biggs | Legislative Director |
| Christina | Cameron | Office of the Leader | Media Affairs and Operations Advisor |
| Heather | Campbell | Office of Rep. Granger | Legislative Director |
| Emily | Carlin | Office of Rep. Obernolte | Communications Director, Senior Advisor |
| Colin | Carr | Office of Rep. Loudermilk | Deputy Chief of Staff/ Legislative |

| | | | |
|---|---|---|---|
| | | | Director |
| Dylan | Chandler | Office of Rep. Gooden | Communications Director |
| Valerie | Chicola | Office of Rep. Salazar | Communications Director |
| William | Christian | Office of Rep. Weber | Legislative Director |
| Kristen | Cianci | Office of Rep. Garbarino | Communications Director |
| Carson | Clark | Office of Rep. Aderholt | Communications Director |
| Philipp | Clarke | Office of Rep. Rice | Legislative Director |
| Adam | Cloch | Office of Rep. Curtis | Communications Director |
| Sarah | Coffman | Office of Rep. Comer | Legislative Director |
| Andrea | Coker | Office of Rep. Van Duyne | Communication Director |
| Michael | Comer | Office of the Whip | Digital Director |
| Elisabeth | Conklin | Committee on House Administration | Director, Communication Standards Commission |
| Laney | Copeland | Office of Rep. Clyde | Legislative Director |
| Sarah | Corley | House Committee on Rules | Director of Strategic Communications |
| Madeline | Corso | Office of Rep. Clyde | Communications Director |
| Stacey | Daniels | Office of Rep. McClain | Communications Director |
| Mike | Davin | Office of Rep. Latta | Legislative Director |
| Michael | DeFilippis | Office of Rep. Malliotakis | Legislative Director |
| Aaron | DeGroot | Office of Rep. Davis | Communications Director |
| Sophie | Delquie | House Republican Conference | Creative Director |
| Mason | Di Palma | Office of Rep. Gonzalez (OH) | Communications Director |
| Britney | Dickerson | Office of Rep. Palazzo | Communications Director/Press Secretary |
| Ross | Dietrich | Office of Rep. González-Colón | Legislative Director |
| Matt | Diller | House Committee on Rules | Policy Director |
| Ryan | Dilworth | Office of Rep. Van Duyne | Legislative Director |
| Will | Dunham | Office of the Leader | |
| Jordan | Dunn | Office of Rep. Gallagher | Communications Director |
| Kaitlyn | Dwyer | Office of Rep. Hice | Legislative Director |
| Suanne | Edmiston | Office of Rep. Gohmert | Legislative Director |
| Ben | Elleson | Office of Rep. Long | Legislative Director |
| Max | Engling | Office of the Leader | Deputy Member Services Director |
| Michele | Exner | Office of the Leader | Communications Director |
| Amanda | Fitzmorris | Office of Rep. Newhouse | Communications Director/Press Secretary |
| Ian | Foley | Office of Rep. Nunes | Legislative Director |
| Harry | Fones | Office of Rep. Rosendale | Communications Director |
| J.P. | Freire | House Committee on Ways and Means | Communications Director |
| Dylan | Frost | Office of Rep. Hill | Legislative Director |
| Steven | Glaier | Office of the Leader | Senior Policy Advisor and Counsel |
| Joel | Gibbons | Office of Rep. Nehls | Digital/Press Assistant |
| Scott | Gilfillan | Office of Rep. Ellzey | Communications Director |
| David | Goldfarb | Office of Rep. Steil | Legislative Director |
| Joe | Gollinger | Office of Rep. Harshbarger | Legislative Assistant |
| AnnMarie | Graham | Office of Rep. Mast | Communications Director |

| | | | |
|---|---|---|---|
| Sean | Griffin | Office of Rep. Brooks | Legislative Counsel/Legislative Director |
| Elliott | Guffin | Office of Rep. Hudson | Legislative Director |
| Amanda | Hall | Office of Rep. Valadao | Legislative Director |
| Emma | Hall | Office of Rep. Owens | Communications Director/Press Secretary |
| Joel | Hannahs | Office of Rep. Radewagen | Director of Communications |
| Matt | Hanrahan | Office of Rep. Cline | Communications Director |
| Jon | Harder | Office of Rep. Graves (MO) | Digital Director |
| Wesley | Harkins | Office of Rep. Lamborn | Communications Director |
| Miriam | Harmer | Office of Rep. Owens | Legislative Director |
| Erick | Harris | Office of Rep. Chabot | Legislative Director |
| Lynn | Hatcher | Office of Rep. Amodei | Communications Director |
| Emily | Henn | Office of Rep. Graves (MO) | Deputy Legislative Director |
| James | Hewitt | Office of Rep. Waltz | Communications Director |
| Rob | Hicks | Office of Rep. Obernolte | Legislative Director |
| Christine | Hill | House Committee on Veterans Affairs | Republican Health Staff Director |
| Preston | Hill | Office of the Leader | Policy Advisor |
| Andrea | Hitt | House Republican Conference | Deputy Press Secretary |
| Ryan | Hofmann | House Republican Conference | Policy Advisor |
| Houson | Holdren | House Republican Conference | Operations Director |
| Michael | Horder | Office of Rep. Pfluger | Legislative Director |
| Louis | Hrkman | House Committee on Climate Crisis | Senior Policy Advisor |
| Rachel | Huggins | Office of Rep. Burgess | Legislative Director |
| Allie | Humes | Office of the Leader | Member Services Coordinator |
| Alex | Igleheart | Office of Rep. Wenstrup | Legislative Director |
| Alex | Ives | Office of Rep. Foxx | Communications Director |
| Bradley | Jaye | Office of Rep. Moore | Communications Director |
| Molly | Jenkins | Office of Rep. Mike Garcia | Communications Director |
| Danielle | Jensen | Office of Rep. Bacon | Communications Director |
| Paul | Johnson | Office of Rep. Moore | Legislative Director |
| AT | Johnston | Office of Rep. Timmons | Deputy Chief of Staff/Senior Advisor |
| Elizabeth | Joseph | Office of Rep. Guest | Policy Director |
| Derek | Judd | Office of Rep. Jacobs | Legislative Director |
| Jazmine | Kemp | Office of Rep. Johnson (SD) | Communications Director |
| Colleen | Kennedy | Office of Rep. Tenney | Communications Director |
| Will | Kiley | Office of Rep. Miller-Meeks | Communications Director |
| Ed | Kim | Office of Rep. Moolenaar | Legislative Director |
| Erik | Kinney | Office of Rep. McClain | Legislative Director |
| John Mark | Kolb | Office of Rep. Salazar | Legislative Director |
| Steve | Koncar | Office of Rep. Mast | Legislative Director |
| Michael | Kotsovos | Office of Rep. Long | Communications Director |
| Christopher | Krepich | Office of Rep. Wenstrup | Communications Director |
| Jay | Kronzer | Office of Rep. Green (TN) | Legislative Director |
| Jeffrey | Kuckuck | Office of Rep. Emmer | Legislative Director |
| Alex | Lanfranconi | Office of Rep. Rutherford | Communications Director |

| | | | |
|---|---|---|---|
| Rachel | Ledbetter | Office of Rep. Scott | Communications Director |
| Chrissi | Lee | Office of Rep. Hartzler | Legislative Director |
| Kelli | Liegel | Office of Rep. Fitzgerald | Press Secretary |
| Lindsay | Linhares | Office of Rep. Letlow | Legislative Director |
| Nadgey | Louis-Charles | Office of Rep. Ferguson | Communications Director |
| Linoshka | Luna | Office of Rep. González-Colón | Press Secretary |
| Nick | Lunneborg | Office of Rep. Fischbach | Legislative Director |
| Brittany | Madni | Office of Rep. Hinson | Deputy Chief of Staff/Legislative Director |
| Cameron | Madsen | Office of Rep. Stewart | Legislative Director |
| Nicole | Manley | Office of Rep. Cline | Legislative Director |
| Eli | Mansour | Office of Rep. Harshbarger | Communications Director |
| Chris | Marklund | House Committee on Natural Resources | Deputy Staff Director |
| Michael | Martin | Office of Rep. Jackson | Deputy Chief of Staff & Legislative Director |
| Travis | Martinez | Office of Rep. Newhouse | Legislative Director |
| Erin | McBride | Office of Rep. Rouzer | Communications Director |
| Kathleen | McCarthy | House Committee on Veterans Affairs | Press Secretary |
| Bryan | McVae | Office of Rep. Foxx | Legislative Director |
| Andrew | Meyer | Office of Rep. Cheney | Legislative Director |
| Emily | Michael | Office of Rep. Griffith | Legislative Director |
| Jake | Middlebrooks | Office of Rep. LaTurner | Legislative Director |
| Clay | Mills | Office of Rep. Brooks | Communications Director |
| Maddie | Mitchell | Office of Rep. Hollingsworth | Legislative Director |
| Kelsey | Mix | Office of Rep. Stauber | Communications Director |
| Carter | Moelk | Office of Rep. Hollingsworth | Communications Director |
| Dylan | Moore | Office of Rep. Bucshon | Deputy Chief of Staff and Legislative Director |
| Mackenzie | Morales | Office of Rep. Turner | Communications Director |
| Chas | Morrison | Office of Rep. Gallagher | Legislative Director |
| Elizabeth | Mount | House Republican Conference | Member Services and Operations Assistant |
| Jeff | Naft | Office of the Whip | Communications Advisor |
| Dennis | Nalls | Office of the Whip | Floor Assistant |
| Claire | Nance | Office of Rep. Westerman | Communications Director/Press Secretary |
| Ben | Napier | Office of the Whip | Director of Floor Operations |
| Alex | Naughton | Office of Rep. Bost | Press Secretary |
| Casey | Nelson | Office of Rep. Jackson | Press Secretary |
| Bryan | Nichols | Office of Rep. Graves (MO) | Communications Director |
| Mattie | Nicholson | Office of Rep. Good | Communications Director |
| Ben | Nyce | House Republican Conference | Policy Advisor |
| Richie | O'Connell | Office of Rep. Calvert | Legislative Director |
| Erin | O'Malley | Office of Rep. Miller | Communications Director |
| Lauren | Offenberg | Office of Rep. Fitzpatrick | Press Secretary |
| Lia Mary | Palazzo | Office of Rep. Hagedorn | Communications Director |

| | | | |
|---|---|---|---|
| Charyssa | Parent | House Republican Conference | Media Affairs |
| Rob | Pillow | Office of Rep. Guest | Communications Director |
| McLaurine | Pinover | House Committee on Foreign Affairs | Press Secretary |
| Andrea | Porwoll | Office of Rep. Allen | Communications Director |
| Jessica | Powell | Office of Rep. Womack | Legislative Director |
| Mitch | Rabalais | Office of Rep. Letlow | Communications Director |
| Chrissy | Rabuse | Office of Rep. Miller | Legislative Director |
| John | Rauber | Office of Rep. LaHood | Communications Director |
| Scott | Rausch | Office of Rep. Garbarino | Deputy Chief of Staff & Legislative Director |
| Russ | Read | Office of Rep. Franklin | Communications Director |
| Lisa | Reynolds | Office of Rep. Weber | Communications Director/Press Secretary |
| Mary Ellen | Richardson | Office of Rep. LaHood | Legislative Director |
| Mary Christina | Riley | Office of Rep. Allen | Legislative Director |
| Abby | Rime | Office of Rep. Emmer | Communications Director |
| Sara | Robertson | Office of Rep. Crawford | Communications Director |
| Nick | Rockwell | Office of Rep. Thompson | Legislative Director |
| Roman | Rodriguez | Office of Rep. Estes | Communications Director |
| David | Russell | Office of Rep. Moolenaar | Communications Director |
| Adeline | Sandridge | Office of Rep. Cammack | Communications Director |
| Dan | Schneider | Office of Rep. Hill | Communications Director |
| Katherine | Sears | Office of Rep. Joyce (OH) | Communications Director |
| Sarah | Selip | Office of Rep. Hice | Communications Director |
| Ashley | Shelton | Office of Rep. Crawford | Legislative Director |
| Clark | Siddle | Office of Rep. Balderson | Communications Director |
| Kaitlynn | Skoog | Office of Rep. Mullin | Legislative Director |
| Caleb | Smith | Office of the Leader | Digital Communications Director |
| Heather | Smith | Office of Rep. Timmons | Communications Director |
| Matt | Smith | Office of Rep. Comer | Communications Director |
| Trevor | Smith | Office of Rep. McCarthy | Legislative Director |
| Joseph | Snider | Office of Rep. Wilson | Communications Director |
| Matt | Sparks | Office of the Leader | |
| Brittan | Specht | Office of the Leader | Senior Policy Advisor |
| Greg | Steele | Office of Rep. Hudson | Communications Director |
| Rachel | Stephens | House Committee on Transportation and Infrastructure | Press Secretary |
| Maddison | Stone | Office of Rep. Thompson | Communications Director/Press Secretary |
| Kelle | Strickland | Committee on Ethics | Counsel to the Ranking Member |
| Callie | Strock | Office of Rep. Kim | Communications Director |
| Hannah | Strub | Office of Rep. Rutherford | Legislative Director |
| Michael | Tadeo | Office of Rep. Johnson (OH) | Senior Advisor |
| Charlotte | Taylor | Office of Rep. Bucshon | Communications Director |
| Claire | Trokey | Office of Rep. Scalise | Legislative Director |

| | | | |
|---|---|---|---|
| Charlie | Truxal | Office of Rep. Franklin | Legislative Director |
| Caroline | Tucker | Office of Rep. Moore | Communications Director |
| Matt | Tucker | Office of Rep. Joyce (PA) | Legislative Director |
| Will | Turner | Office of Rep. Garcia | Legislative Director |
| Faith | Vander Voort | Office of Rep. Valadao | Communications Director |
| Hunt | VanderToll | Office of Rep. Barr | Legislative Director |
| Jesse | Von Stein | Office of Rep. Young | Legislative Director |
| Sarah Anne | Voyles | Office of Rep. Burgess | Communications Director/Press Secretary |
| Robert | Wagener | Office of Rep. Fitzgerald | Legislative Director |
| Mattheus | Wagner | Office of Rep. Nunes | Communication Director |
| Rachel | Walker | Office of Rep. McCaul | Communications Director |
| John | Weber | Office of Rep. Johnson (SD) | Legislative Director |
| Craig | Wheeler | Office of Rep. Jaime Herrera Beutler | Communications Director/Press Secretary |
| Grace | White | Office of Rep. Bryan Steil | Communications Director |
| Laura | Wilson | Office of Rep. Johnson (OH) | Senior Policy Advisor |
| Kelsey | Wolfgram | Office of Rep. Burchett | Legislative Director |
| Emily | Wood | Office of Rep. Jeff Duncan | Press Secretary |
| Jordan | Wood | Office of Rep. Gooden | Senior Policy Advisor |
| Joshua | Woodward | Office of Rep. Cammack | Legislative Director |
| Noah | Yantis | Office of Rep. Hagedorn | Legislative Director |
| Lauren | Ziegler | Office of Rep. Babin | Legislative Director |
| Nate | Zimpher | Office of Rep. Balderson | Legislative Director |